



Re: Support for HB 4086

Chair and Members of the Committee,

I am writing in support of HB 4086 as an industry professional working in seafood, hospitality, food product development, and entrepreneurship. I am pursuing my Master's in Business Administration with a focus on Circular Value Chains and Sustainable Supply Webs.

Oregon leads the world in sustainable fisheries management. Yet most of our catch by weight is underutilized.

HB 4086 begins the process of building a statewide roadmap for Industrial Symbiosis. It supports the 100 Percent Fish utilization initiative. The goal is simple. Use more of what we already harvest by leveraging the ingenuity of the innovators who are already here. Create new products. Build new businesses. Strengthen our economy.

Governments who have previously invested in the Blue Economy have outpaced Oregon in their economic growth. The raw resources did not change. The systems around it did. It's a shame for us to miss our opportunity.

We have sustainable resources. We have research institutions. We have small businesses ready to innovate. What we need is coordination and technical support. HB 4086 provides that foundation. It supports research and development. It lowers barriers for entrepreneurs. It connects industries that haven't previously worked together and can contribute to each other's bottom lines.

This is economic development rooted in existing assets. It supports working manufacturing communities. It creates year-round jobs. It encourages private investment. When the state signals commitment, businesses respond with capital and innovation.

HB 4086 keeps more value in Oregon and positions us as leaders in sustainable development. It improves resource efficiency without increasing harvest pressure.

I respectfully urge your support.

Sincerely,

Darlene Khalafi,
Innovation Program Manager - 100% Fish Utilization
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