

To the Co-Chairs and Members of the Joint Committee on Ways and Means, Subcommittee on Public Safety:

I respectfully submit this testimony in strong support of the Oregon Criminal Justice Commission's 2025–2027 budget, with particular emphasis on continued investment in the IMPACTS Grant Program, Behavioral Health Deflection efforts, and Specialty Court funding. These programs are essential to building safer, healthier communities and ensuring that individuals with complex needs are met with care, not just custody.

At Adapt Integrated Health Care, we are proud partners in several critical CJC-supported initiatives. Two of the most impactful are the Douglas County H.O.P.E. Drug Court and Douglas County Mental Health Court. The H.O.P.E. Drug Court is a structured, five-phase program requiring a minimum of 16 months of participation, focused on recovery, accountability, and community reintegration. Participants receive treatment and support that address substance use, trauma, and skill-building, with the final phase incorporating service back to the community.

In 2024, the program graduated 21 individuals who collectively avoided 829 downward departure months, saving the state over \$4.56 million in prison costs. These individuals supported 58 children and grandchildren, many of whom now benefit from safer, more stable homes. Eight of those graduates also completed RSAT programming. As of early 2025, we've celebrated an additional four graduates, bringing the total number of program completers from inception to 647. These most recent graduates avoided 159 downward departure months and another \$829,000 in incarceration costs. Notably, at least six H.O.P.E. Drug Court alumni have gone on to work at Adapt in our substance use disorder treatment programs, which is a testament to the full-circle success this model makes possible.

Similarly, the Douglas County Mental Health Court provides a five-phase, 12–24 month judicially supervised alternative for individuals with serious mental illness who are involved with the justice system. This program provides access to individualized treatment while maintaining court oversight and structured support. In 2024, 58 participants engaged in the program, and 12 successfully graduated. This demonstrates meaningful improvements in symptom stability, employment, housing, and relationships. Some participants are eligible to have their charges dismissed upon successful completion, allowing them to move forward with restored dignity and opportunity. Both specialty courts reduce incarceration, reduce recidivism, and build community safety and trust.

Beyond the courtroom, the IMPACTS Grant Program has provided a lifeline to individuals with some of the highest rates of incarceration and behavioral health need. In 2024, Adapt's IMPACTS program served 658 unique cohort members, all of whom had

experienced four or more incarcerations within a calendar year at some point. As of January 2025, 103 individuals still met that high utilization threshold. These individuals received 3,676 services across 2,237 encounters in 2024 alone, including care coordination, health care navigation, housing support, job and benefit applications, transportation, and basic needs assistance. A key element of the program is its proactive model. Adapt Outreach Navigators meet clients upon release from jail, offering support rooted in the individual's own reported deficits in social determinants of health.

The outcomes are both powerful and cost-saving. One individual, known to us as Subject 047, had 31 jail bookings since 2007 and 85 emergency department visits, resulting in over \$184,000 in medical costs. After enrolling in the IMPACTS program, this individual transitioned from chronic homelessness to permanent housing, supported by first-month rent and deposit assistance. In 2023, she moved from transitional to independent housing, gradually decreasing her reliance on IMPACTS staff in favor of natural support systems. She has not had an arrest since March 2021 or an ED visit since August 2022. These are the kinds of sustainable outcomes this funding enables.

Moreover, recent data from Umpqua Health Alliance (UHA) demonstrates that IMPACTS participants who receive ICC services generate lower average costs per claim after incarceration and show a reduction in emergency department utilization over time. This confirms what we already see in the field: treatment, care coordination, and human connection cost less and accomplish more than incarceration alone.

Deflection initiatives, which offer behavioral health and stabilization support prior to system involvement, further strengthen this model. Together, these programs create a continuum of intervention that reduces jail time, increases engagement in services, and improves long-term community health and safety.

These are not abstract outcomes. These are real people who have returned to their families, re-entered the workforce, and contributed to the health and safety of our communities.

On behalf of Adapt Integrated Health Care, I urge full support for the Oregon Criminal Justice Commission's 2025–2027 budget. These programs work and the people we serve, and the communities we all share, are stronger because of them.

Sincerely,

Gregory S. Brigham, Ph.D.

Chief Executive Officer

Adapt Integrated Health Care