



March 4, 2025

The Honorable Deb Patterson  
Committee on Health Care  
Oregon Senate  
900 Court Street NE, S-411  
Salem, OR 97301

Dear Chair Patterson and Members of the Health Care Committee:

Amazon respectfully opposes Senate Bill 951 as currently written due to its potential negative impact on healthcare delivery in Oregon. While we strongly support protecting the clinical decision-making autonomy of healthcare providers, specific provisions in this bill would reduce access to care, limit choice, and increase costs for Oregon patients and employers by compromising partnerships between physicians and Management Services Organizations (MSOs).

These partnerships are crucial because they allow physicians to focus on patient care while MSOs handle non-medical operations (technology, scheduling, bookkeeping), and enable efficient practice management without compromising clinical independence. The bill's current restrictions would result in increased patient costs, reduced care options, additional administrative burden on providers, and decreased direct patient care time--all of which run counter to what patients, providers, and employers need right now.

Of particular concern are the proposed restrictions on succession agreements and physicians holding dual roles in medical groups and MSOs. These limitations would compromise physician representation within MSOs, effective patient-centered decision making, patient safety and satisfaction, business continuity, and consistent patient access to care. Through our subsidiary, 1Life Healthcare, Inc., we support four wholly physician-owned and operated One Medical primary care practices in Portland, Tigard, and Beaverton that serve thousands of Oregon patients. One Medical providers maintain complete clinical autonomy while contributing to administrative policies that enhance patient care. This successful model should be preserved.

We respectfully urge you to amend SB 951 to protect patient choice and access while preserving healthcare providers' ability to deliver optimal care in our state.

Thank you for your consideration.

A handwritten signature in black ink that reads "Ellie Booth".

Ellie Booth  
Senior Manager Public Policy

**One Medical**

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