



# LPRO

LEGISLATIVE POLICY  
AND RESEARCH OFFICE

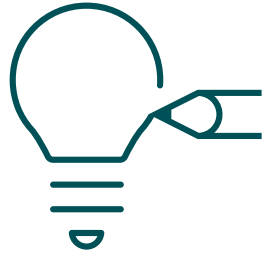
# 2025-2027 Budget Presentation

Joint Subcommittee on General  
Government

Oliver Droppers, PhD  
Deputy Director for Policy Research  
May 1, 2025



# Legislative Policy and Research Office



## **Vision**

- Oregonians have a legislative process that is open, transparent, and informed by objective legislative research and analysis



## **Mission**

- Provide professional nonpartisan staffing, analysis, and research that supports and informs the policymaking process



## **Values**

- Objectivity, Responsiveness, Inclusivity, and Excellence

# What LPRO Does

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Committee &  
Administrative Services



Public Engagement &  
Testimony



Language Access  
Services



Research & Analysis

**2023-2025  
Organizational Chart**

LPRO Director

2023-25 Legislatively Approved Budget  
59 positions

Deputy Director  
Policy Research

1 position

Senior Research  
Analysts

3 positions

GIS Analyst

1 position

LPRO Editor

1 position

Deputy Director  
Committee Services

1 position

Principal Legislative  
Analysts

5 positions

Senior Legislative  
Analysts

12 positions

Legislative Analysts

6 positions

LPRO Fellow

1 position

Deputy Director  
Administration

1 position

Senior Committee  
Assistants

4 positions

Committee  
Assistants

7 positions

Front Desk  
Specialist

1 position

Session Committee  
Assistants

27 positions

Language Access  
Supervisor

1 position

Sign Language  
Team

2 positions

Spoken Language  
Team

2 positions

# 2023-2025 Review

# 2023-2025 LPRO Highlights

## Committee Services

- Refined committee process – hybrid meetings
- New Member Academy and Chair/Vice-Chair training (fall 2024)
- Transportation Committee Listening Tour (2024)
- Staffed seven task forces and multiple workgroups

## Administrative

- Virtual and hybrid hearings, community listening sessions
- Publications team maintained LPRO website, assisted with summary of legislation and other publications
- Strengthened partnership with Language Access Services

## Research & Analysis

- Expanded capacity and developed new research products
- Co-staffed task forces
- Completed >100 member requests
- Lead or oversaw multiple in-depth studies

## Language Access

- Expansion of Language Access Services
- ASL for all committee meetings
- Expanded spoken language services offerings
- Responded to written translation requests

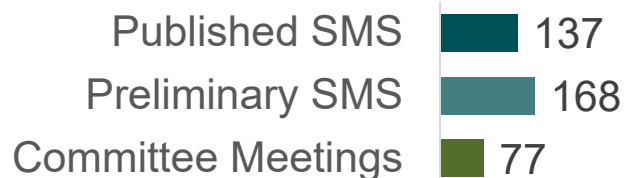
# Committee Services

# Committee Services 2023-2025

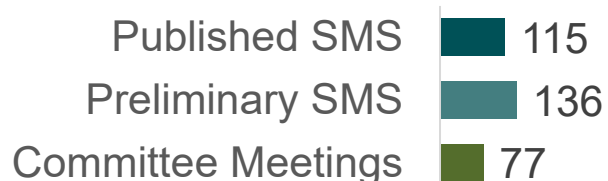
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## 2024 Session Overview

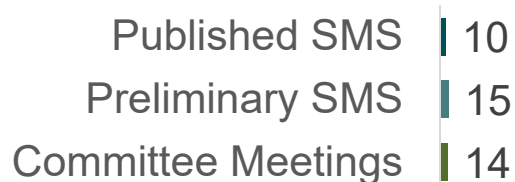
### House – 14 Policy Committees



### Senate – 11 Policy Committees



### Joint – 3 Policy Committees

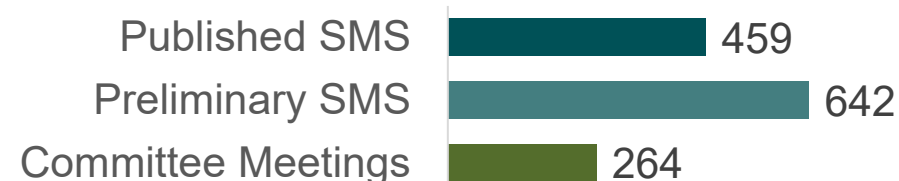


## 2025 Session Overview (as of 1<sup>st</sup> chamber)

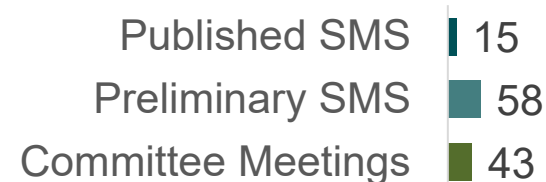
### House – 14 Policy Committees



### Senate – 12 Policy Committees



### Joint – 3 Policy Committees





# Interim Task Forces 2023-2025

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**LPRO staffed seven legislative task forces. Teams of analysts and assistants supported each task force by**



Developing and managing workplans, meeting schedules, coordination, and facilitation of meetings



Preparing background materials, conducting policy research, and advising members on complex policy issues through subject matter specialization



Assisting legislators and non-legislators with preparing policy considerations, evaluative frameworks, policy prioritization, and ongoing review and refinement of policy proposals



Preparing task force reports as directed by task force members, including legislators and non-legislators

# Interim Task Forces 2023-2025

Task Force	Membership	Number of Meetings	Report	Related Measures Introduced (2025)
Joint Task Force on Artificial Intelligence	14	9	<a href="#">Report</a>	-
Joint Task Force on Hospital Discharge Challenges	21	13	<a href="#">Report</a>	<a href="#">SB 296</a> , <a href="#">SB 1198</a>
Joint Task Force on Improving the Safety of Behavioral Health Workers	10	8	<a href="#">Report</a>	<a href="#">HB 2203</a>
Joint Task Force Regional Behavioral Health Accountability (ongoing, Sept. 2026)	15	3	NA	
Joint Task Force on Specialty Courts	18	9	<a href="#">Report</a>	<a href="#">HB 2632</a>
Joint Task Force on Statewide Educator Salary Schedules	12	18	<a href="#">Report</a>	<a href="#">HB 2511</a> , <a href="#">HB 2588</a> , <a href="#">SB 313</a> , <a href="#">SB 717</a> , <a href="#">SB 980</a>
Joint Task Force on Substitute Teachers	12	12	<a href="#">Report</a>	SBs <a href="#">318</a> , <a href="#">319</a> , <a href="#">320</a> , <a href="#">321</a> , <a href="#">322</a> , <a href="#">323</a>
<b>Total</b>	<b>102</b>	<b>72</b>		



\*Number of task force meetings does **not** include meetings of subgroups (e.g., advisory or technical subcommittees)

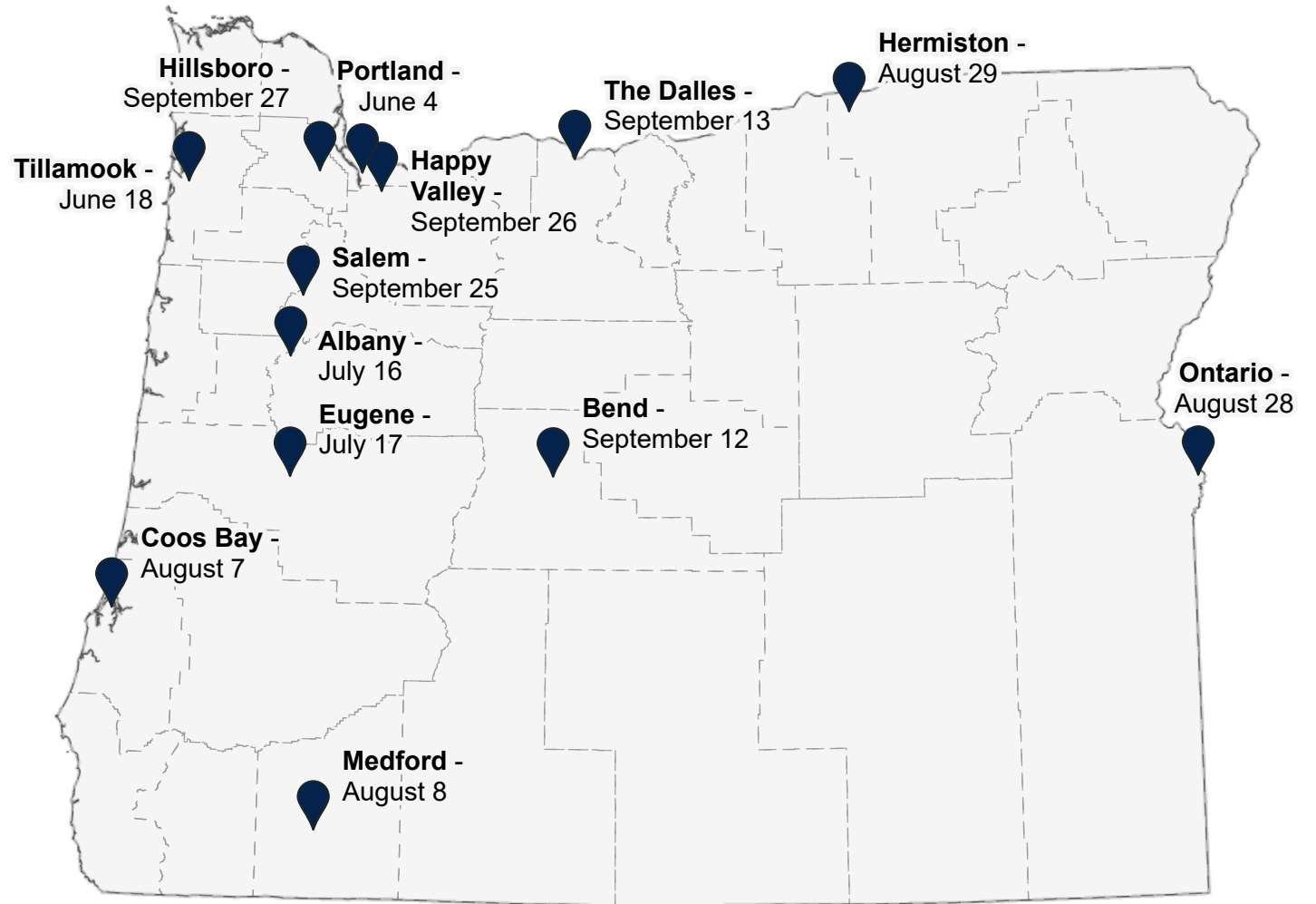
# Joint Transportation Committee Statewide Listening Tour

During the tour legislators and staff heard from

**350** oral testifiers

**767** written testifiers

**285** roundtable participants



# Interim Responsibilities

## **Legislative Days**

## **Executive Appointments**

## **Workgroups**

## **Even Years**

- New Member Academy
- Chair/Vice Chair training
- Ballot Measure Arguments, Titles, and Explanatory Statements

## **Odd Years**

- Joint Committee on Public Education Appropriation



# Administrative Services

# Administrative Services 2023-2025

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- Office administration that boosts productivity and efficiency; optimizes public resources
- Nonpartisan administrative and technical support for committees, task forces, and workgroups; ensuring the smooth operation of public-facing meetings
  - Assisted with statewide community hearings for the Joint Transportation Committee Listening Tour (summer 2024)
- Editorial support for committee analysts and the research team, promoting excellence in LPRO's written products
- Strengthen collaboration and partnerships with Parliamentarians, Information Services/Media, Legislative Fiscal and Revenue Offices (LFO/LRO).



# Administrative Services 2023-2025

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- Two Senior Committee Assistants completed CSG West's Leadership Excellence for Nonpartisan Staff (LENS) program; six other assistants supported the CSG West's Annual Meeting in Portland (2024)
- Strengthened partnership with the Language Access Services team to support public participation in committee meetings
- In the 2023-2024 interim, the assistant team created (and edited) **1,303** recording logs
- High volume of LPRO publications – reports, memos, SMSs, executive appointments
- Training: 2023-2025, trained 60 session assistants for 2024 and 2025 legislative sessions (including LFO/LRO)



# Research Services



# LPRO Research Services

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## **LPRO responds to legislators' requests for**

- information gathering, literature reviews, and descriptive research
- comparative analysis of state and federal policies, programs, or legislation
- analysis of publicly and non-publicly available data (e.g., Census data)
- surveys and interviews to offer new insights on policy issues
- consultations on research proposals and legislative task forces

## **LPRO research team**

- evolving into increasingly specialized research office; five professionally trained researchers and a GIS and Data Visualization analyst; highly skilled legislative analysts
- addressing increasing volume of complex and wide array of requests from members



LEGISLATIVE POLICY AND RESEARCH OFFICE

# Research Requests 2023-2025

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## Research Products by Type\*

\* Timeframe is July 2023-April 9, 2025

Briefs

■ 5

District Maps

■ 39

Data Visualizations

■ 37

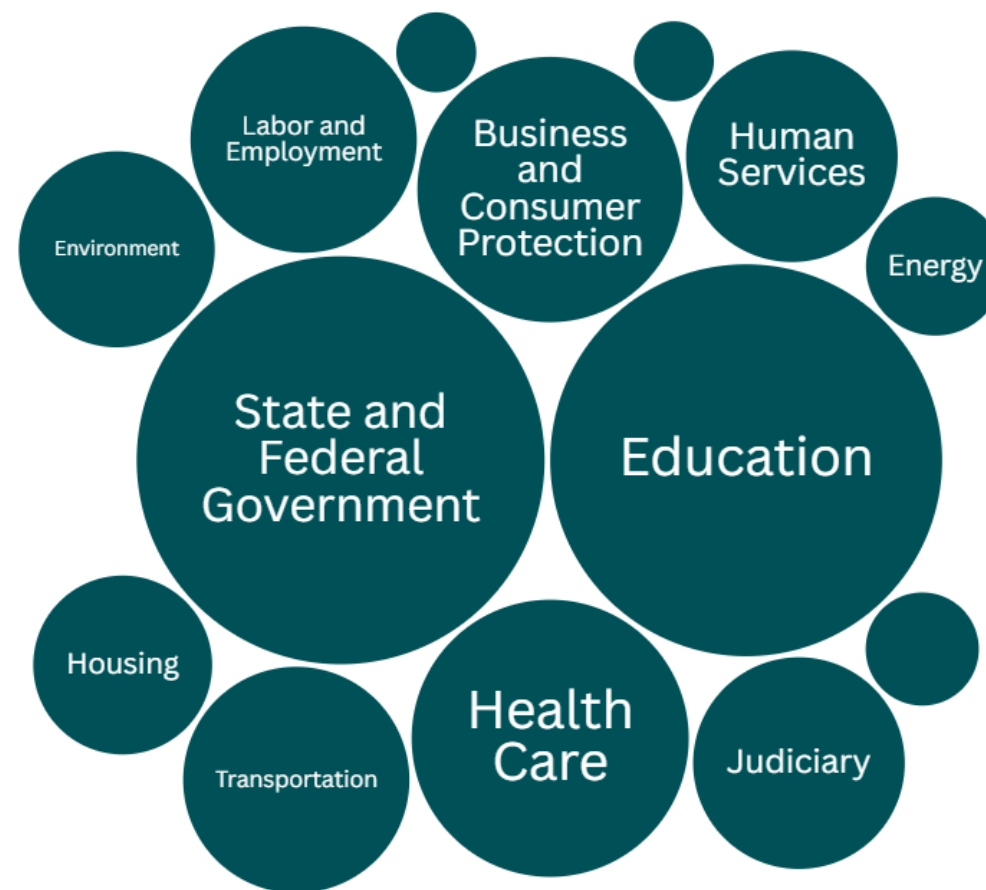
Memoranda

■ 99

Reports

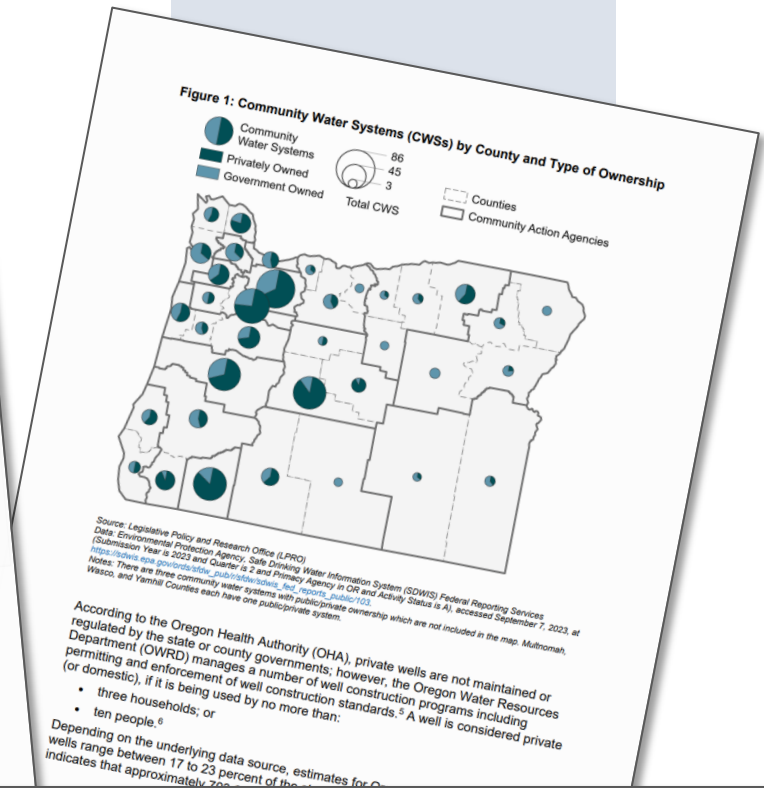
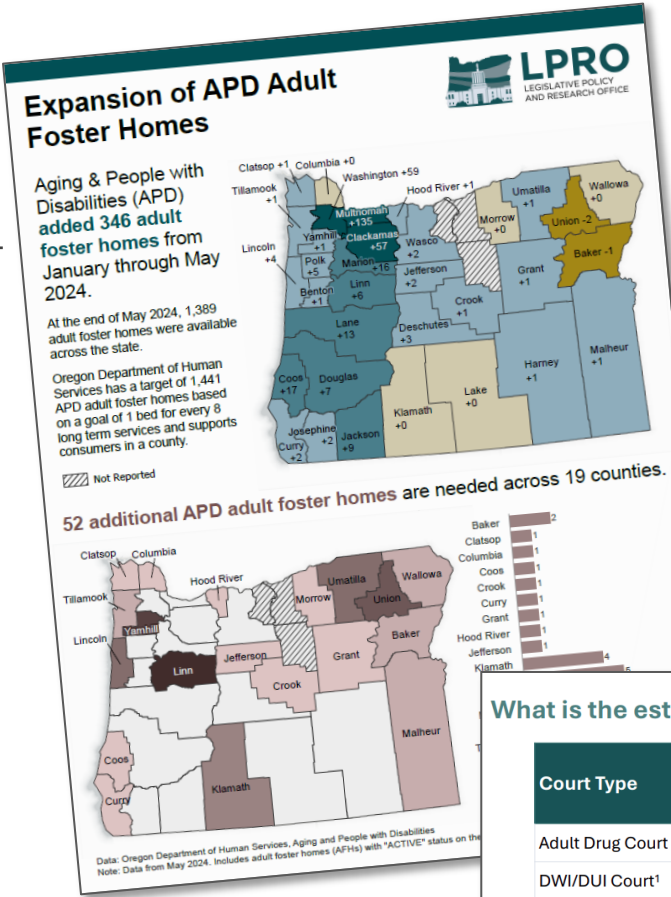
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## Requests by Policy Area\*



# Examples of Legislatively Directed Research

- Task Force on Hospital Discharge Challenges ([HB 3396](#), 2023)
- Task Force on Specialty Courts ([HB 4001](#), 2024)
- Low-Income Water Ratepayer and Household Infrastructure report ([HB 2010](#), 2023)



What is the estimated average FY 2023-25 operating cost for specialty courts?

Court Type	Number of Courts	Total Estimated Cost all courts	Average Estimated Cost per court	Range of Estimated Costs per court
Adult Drug Court	19	\$ 22,896,876	\$ 1,205,099	\$ 126,755 - 5,071,642
DWI/DUI Court <sup>1</sup>	1	\$ 3,254,526	\$ 3,254,526	\$ 3,254,526
DWI/Drug Hybrid	2	\$ 652,513	\$ 326,257	\$ 303,928 - 348,585
Family Treatment Court	9	\$ 4,444,859	\$ 493,873	\$ 50,000 - 1,225,068
Juvenile Drug Court	4	\$ 2,383,709	\$ 595,927	\$ 200,267 - 1,228,400
Mental Health Court	12	\$ 4,908,772	\$ 409,064	\$ 66,270 - 1,088,213
Veterans Treatment Court	3	\$ 1,362,774	\$ 454,258	\$ 121,440 - 780,126
All Courts		\$ 39,904,029	\$ 798,080	

Source: LPRO Survey of Specialty Courts, September 2024.

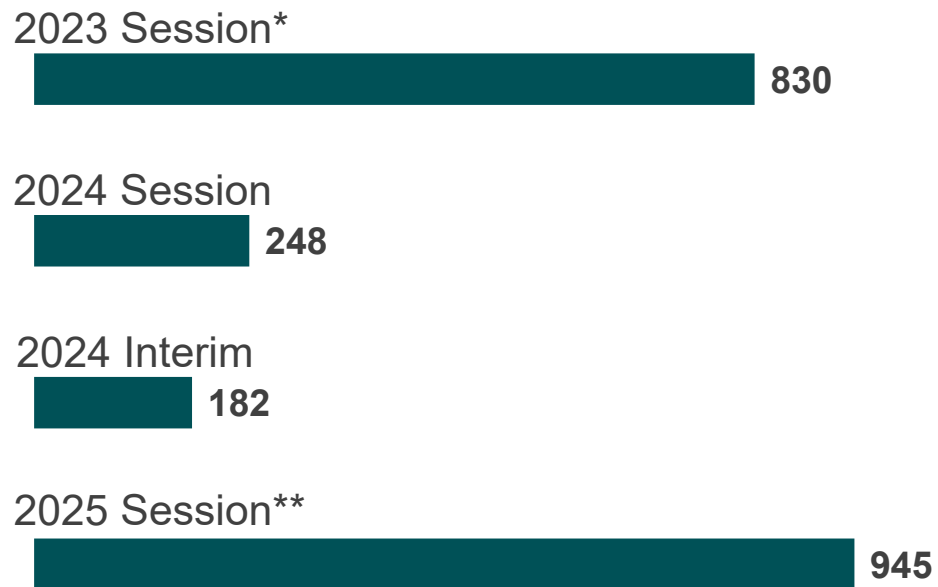


# Language Access Services

# Sign Language Services

## ASL Interpretation - Committee Meetings

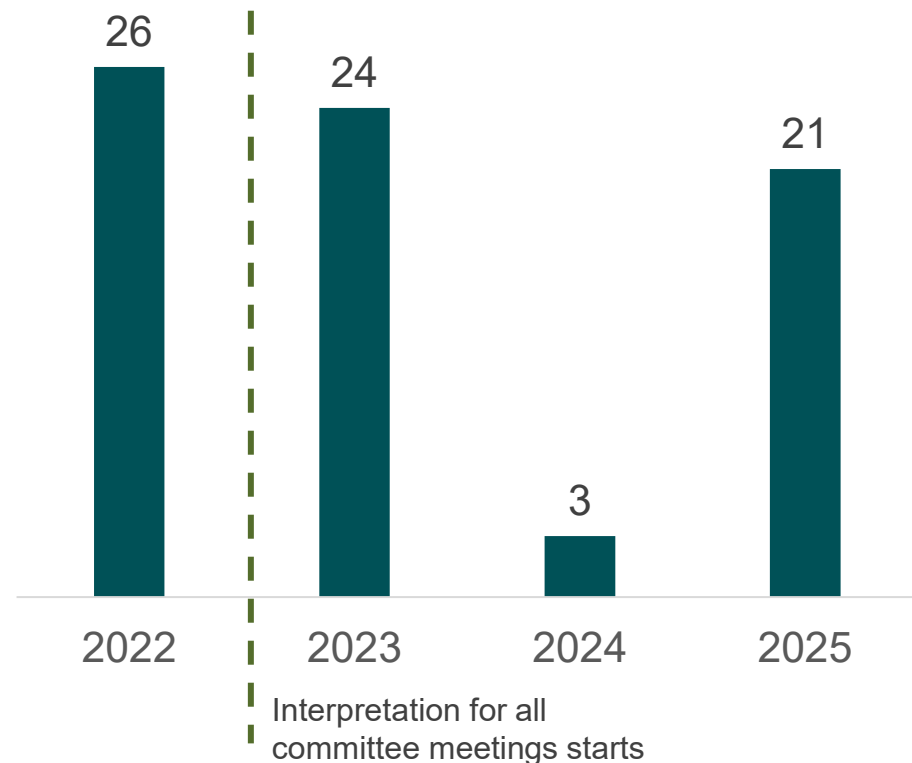
Interpretation for all committee meetings was first offered during the 2023 session



\* January and February were omitted from the 2023 Session due to a lack of data.

\*\* The 2025 Session number is as of first chamber deadline. The team estimates they will support 1,500 – 1,800 meetings by the end of session.

## Individual Requests for Sign Language Services



# Spoken Language Translation and Interpretation

## Simultaneous Committee Interpretation

Started providing simultaneous Spanish interpretation at committee meetings in 2023

2023 Session\*



2024 Interim



2024 Session

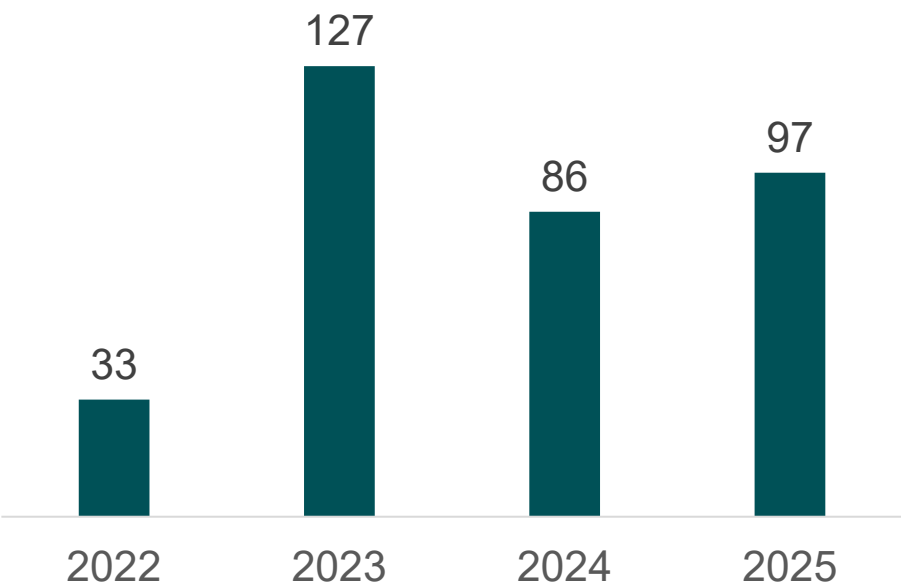


2025 Session\*\*



## Spoken Language Requests

Fulfilled requests including translation of documents, constituent communication, consecutive interpretation



\* The 2023 Session was a pilot period for simultaneous Spanish interpretation of committee meetings.

\*\* Numbers for the 2025 Session are current as of first chamber deadline.

# New Documents and Resources

**Fall 2023** – Translated the nearly 300-page Summary of Legislation into Spanish for the first time

**December 2023** – Legislative Glossary

**February 2024** – launched real-time simultaneous Spanish interpretation for select committee hearings


**March 2025** – launched ASL tutorial videos



LEGISLATIVE POLICY AND RESEARCH OFFICE

Informe del Resumen Legislativo

**Transportación e Infraestructura**

LPRO  
LEGISLATIVE POLICY  
AND RESEARCH OFFICE

Este informe del resumen legislativo destaca las medidas de política sobre **Transportación e Infraestructura** que recibieron una audiencia pública en un comité de política durante la sesión legislativa ordinaria del **2024**. El informe está organizado por subtemas e incluye el número de la medida; el estado de la medida: aprobada [✓] o no aprobada [✗]; y una descripción breve de la medida.

Subtemas de **Transportación e Infraestructura**

- [Aviación](#)
- [Bicicletas y Peatones](#)
- [Puentes](#)
- [Vehículos Eléctricos](#)
- [Combustibles y el Suministro de Combustible](#)

- [Estacionamiento](#)
- [Ferrocarril - Mercancías y Pasajeros](#)
- [Carreteras y Autopistas](#)
- [Aplicación de las Normas de Tráfico](#)
- [Impuestos y Tarifas de Transporte](#)
- [Servicios Públicos](#)

**Aviación**

HB 4109 ✓

La medida especifica que los fondos disponibles de subvenciones para el Departamento de Aviación de Oregon pueden utilizarse como fondos de contrapartida para cualquier subvención disponible de la Administración Federal de Aviación, y no sólo para las subvenciones del Airport Improvement Program (Programa de Mejora de Aeropuertos).

**Nota:** Esta medida es un proyecto de ley ómnibus que incluye otras provisiones.

**Bicicletas y Peatones**

HB 4067 A ✗

La medida habría creado el Grupo de Tarea sobre Movilidad Eléctrica y definido "electric micromobility devices" ("dispositivos eléctricos de micromovilidad") para incluir pequeños vehículos con ruedas que operan a velocidades menos de 30 millas por hora; dispositivos que sirven a una amplia gama de necesidades de los usuarios, incluida la entrega de mercancías; y dispositivos como bicicletas eléctricas, dispositivos eléctricos de asistencia

SESIÓN ORDINARIA 2024

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(Absentee) Ausente – Normalmente utilizado cuando escusan a un miembro cuando no esta presente durante una votación.

A

3

**(/e) Norma Administrativa:** Cualquier directiva, norma, reglamento o declaración de una agencia que aplique, interprete o prescriba la ley o la política, o que los de procedimiento o práctica de cualquier agencia. (ORS 183.310(9)).

**Abogacía:** Apoyar o defender públicamente una propuesta de ley.

**Viabilidad:** El estado de ser lo suficientemente económico para que la gente lo pueda hacer.

**Plan:** Es el plan oficial que describe lo que hará la comisión en un día en el día suelen figurar las medidas y el tipo de audiencia prevista (por ejemplo, sesión de trabajo) o las audiencias informativas de actualidad.

**Proyecto de ley:** de ley que se ha convertido en ley al ser aprobado por ambas cámaras de la Asamblea Legislativa por encima del veto del (la) Gobernador(a), archivado sin la firma del (la) por ambas cámaras de la Asamblea Legislativa por encima del veto del (la) Gobernador(a).

**Orden del día:** Fin de una reunión o sesión legislativa. La clausura de la Cámara o del Senado al final de cada jornada legislativa.

**Resolución:** Modificación que se hace o se propone hacer a una medida. Las medidas que se hacen o se proponen hacer a una medida.

**Presupuesto:** Suma de dinero designada para un fin determinado por una ley. Por lo general, se financia una agencia estatal durante el próximo bienio.

B

**Asamblea Legislativa:** Incluye a lo largo de los lados de la Cámara del Senado o de la Cámara del Asesor de la Cámara y el pasillo lateral. Sólo los legisladores, el Asesor de la Cámara y el pasillo lateral. Sólo los legisladores, el Asesor de la Cámara y el pasillo lateral. Sólo los legisladores, el Asesor de la Cámara y el pasillo lateral.

**Referencia:** Término general para un estándar o punto de referencia, pero a menudo se refiere a la referencia de Oregon. Véase Puntos de referencia de Oregon.

**Referencia de Oregon:** Véase Puntos de referencia de Oregon.

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language

23

# Key Performance Measures



# Key Performance Measures Approved in 2023

## **Five New KPMs on Services and Products**

Percent of customers rating their satisfaction with LPRO's services and products as "good" or "excellent," including

1. committee services
2. task force staffing
3. language access
4. policy research
5. publications

## **New KPM on Nonpartisanship**

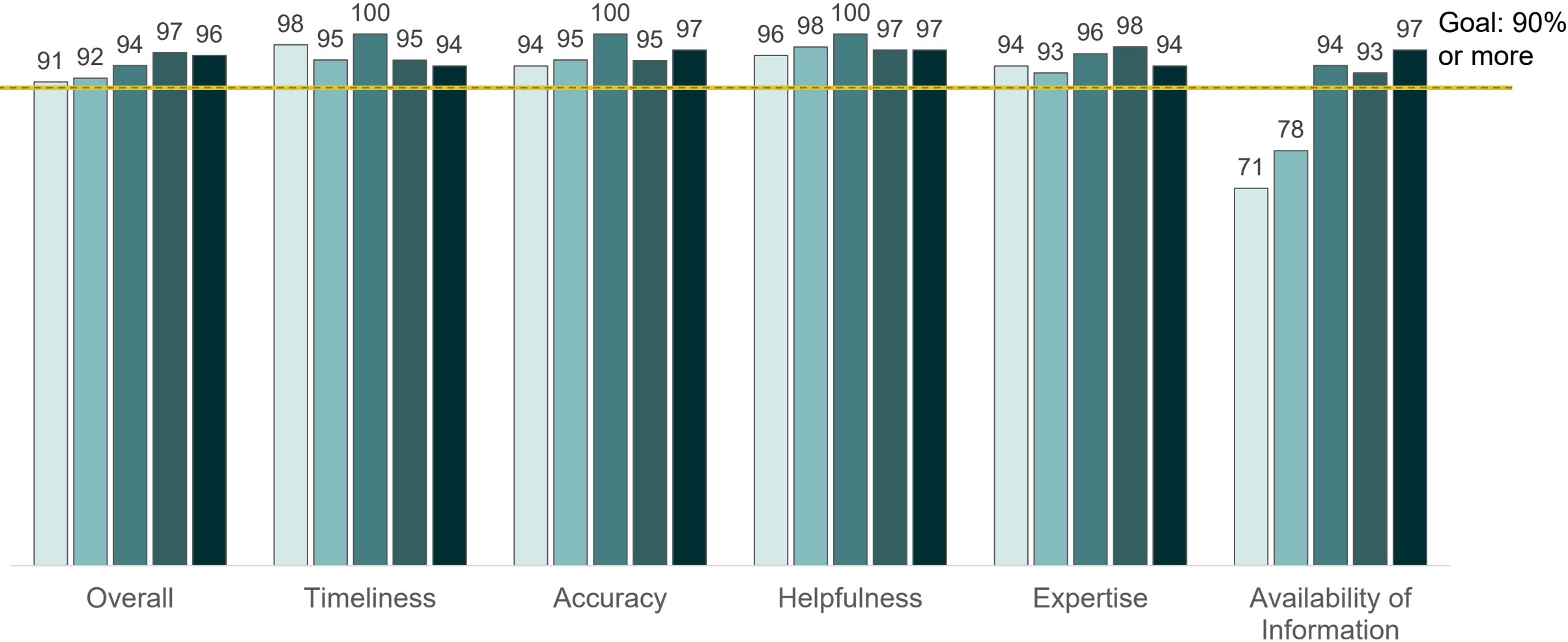
Percent of customers rating their satisfaction with LPRO's ability to provide services on a fair, objective, and nonpartisan basis as "good" or "excellent."



# Customer Satisfaction Survey Results 2020-2024

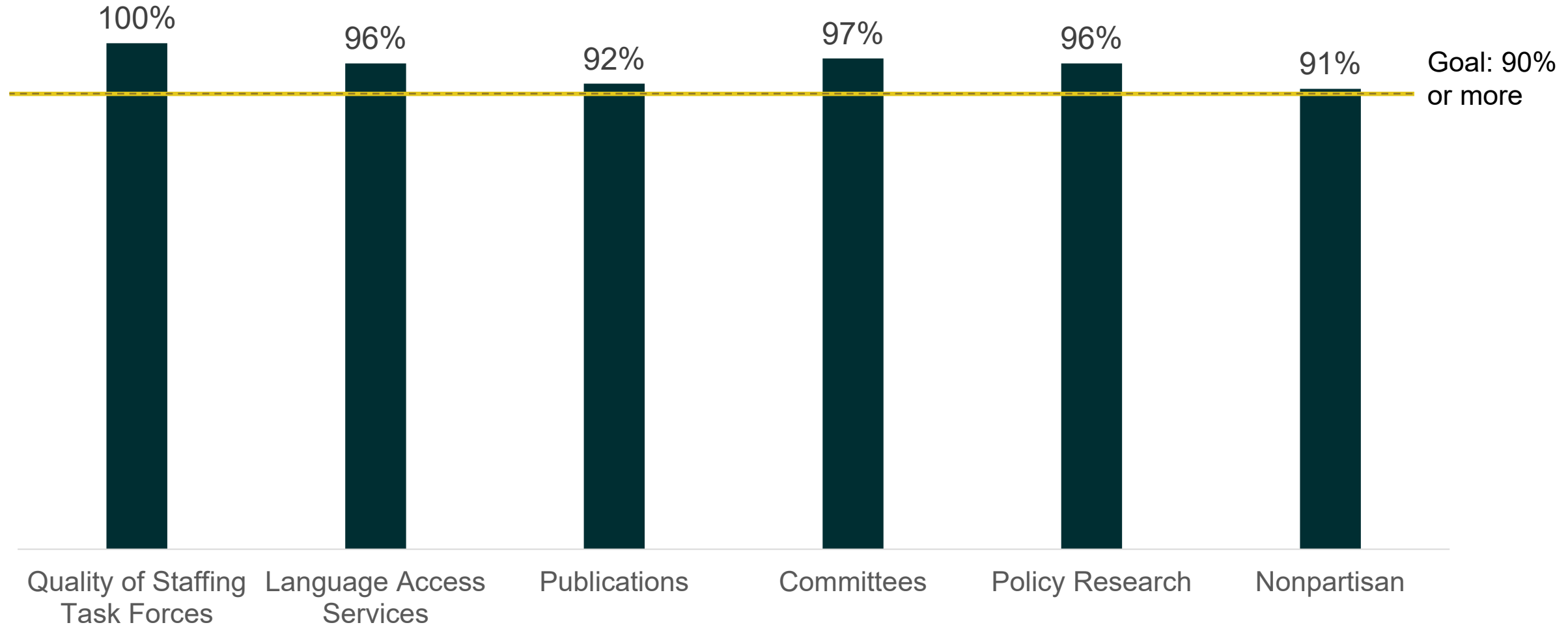
What percent of customers rate their experience as “good” or “excellent”?

2020 2021 2022 2023 2024



# New LPRO KPMs in 2024

What percent of customers rate their experience as “good” or “excellent”?



# 2025-2027 Budget Request

# 2025—27 Proposed Organizational Chart

LPRO Director

\*Teal Fill – requesting new positions  
\*\*Additional positions

Deputy Director  
Policy Research

1 position

Principal Research  
Analyst \*

1 position

Senior Research  
Analysts

3 positions

GIS Analyst

1 position

LPRO Editor

1 position

Deputy Director  
Committee Services

1 position

Principal Legislative  
Analysts \*\*

5 + 1 position

Senior Legislative  
Analysts

12 positions

Legislative  
Analysts \*\*

6 + 2 positions

LPRO Fellow

1 position

Deputy Director  
Administration

1 position

Senior Committee  
Assistants \*\*

4 + 1 position

Committee  
Assistants

7 positions

Front Desk  
Specialist

1 position

Session Committee  
Assistants

27 positions

Language Access  
Supervisor

1 position

Sign Language  
Team

2 positions

Spoken Language  
Team \*\*

2 + 1 position

Administrative  
Assistant \*

1 position

# Requested Additional Staffing Resources

Positions to help maintain  
core services for  
2025-2027

## Committees Services

One Principal Legislative Analyst  
Two Legislative Analysts



## Language Access Services

One Language Access Assistant  
One Spanish Interpreter



## Policy Research and Analysis

One Principal Research Analyst



## Administration

One Senior Committee Assistant



# Leadership Team

**Misty Mason Freeman, Director**

Email: [Misty.Freeman@Oregonlegislature.gov](mailto:Misty.Freeman@Oregonlegislature.gov)

**Beth Patrino, Deputy Director, Committee Services**

Email: [Beth.Patrino@Oregonlegislature.gov](mailto:Beth.Patrino@Oregonlegislature.gov)

**Lisa Rybloom, Deputy Director, Administration**

Email: [Lisa.Rybloom@Oregonlegislature.gov](mailto:Lisa.Rybloom@Oregonlegislature.gov)

**Oliver Droppers, Deputy Director, Policy Research**

Email: [Oliver.Droppers@Oregonlegislature.gov](mailto:Oliver.Droppers@Oregonlegislature.gov)

**Hector De la Cruz, Language Access Supervisor**

Email: [hector.delacruz@oregonlegislature.gov](mailto:hector.delacruz@oregonlegislature.gov)

# Thank you!

**Website:**

<https://www.oregonlegislature.gov/lpro>



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