OHSU: Oregon's Academic Health Center

JOINT COMMITTEE ON WAYS AND MEANS SUBCOMMITTEE ON EDUCATION

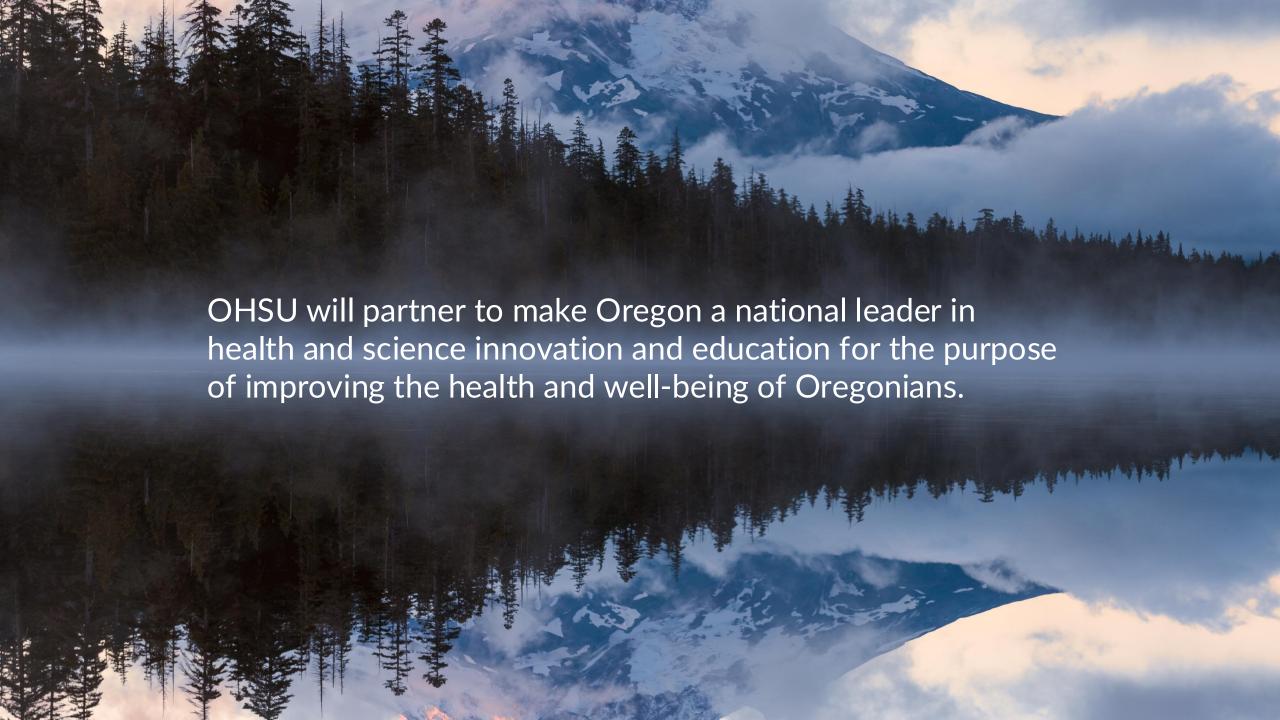




Overview

As part of its multifaceted public mission, OHSU strives for excellence in education, research, scholarship, clinical practice and community service.

- OHSU: Oregon's academic health center
- How the state of Oregon supports OHSU
- Educating a skilled and diverse health care workforce for Oregon
- OHSU's three missions
 - Education
 - Health care
 - Research
- OHSU finances
- Key performance measures



OHSU as public corporation

Since the Oregon Legislature approved the creation of OHSU as a public corporation in 1995, OHSU has been able to grow exponentially, substantially increasing the number of services and education programs offered to Oregonians.

1975	1995	2024
\$80 million in operating revenue	\$499 million in operating revenue	\$5.03 billion in operating revenue
4,325 employees	6,651 employees	22,298 employees
1,610 students	1,855 students	4,206 students

Our 98,000 square mile campus

OHSU is a unique and crucial asset to the state of Oregon.



More than 200 community health programs throughout Oregon



22,597 alumni living in Oregon



Generates \$7.2 billion in annual economic output

OHSU's statewide footprint

- Clinical practices
- Research
- Residency training sites*
- Student rotations or clerkships
- Continuing Medical Education
- Oregon Rural **Practice-based Network**
- Telemedicine network
- Nurse education sites

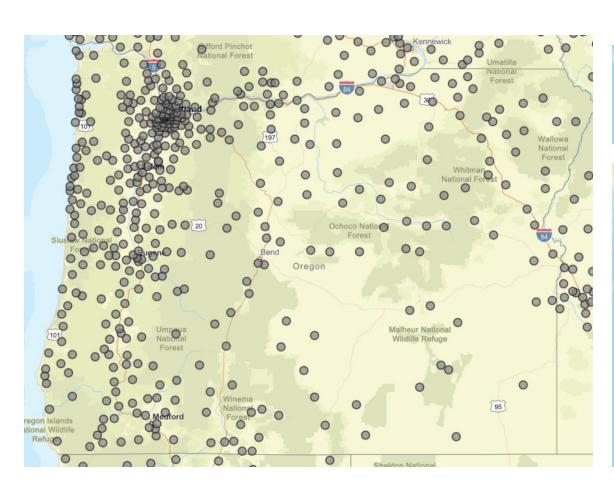
^{*}Includes existing and planned sites for residencies in coming years.

People first

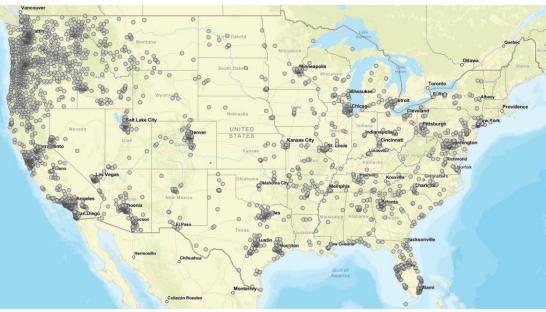
- 22,298 employees
 - Oregon's fourth largest employer and largest in the city of Portland.
 - Employees represented by five labor unions.
- 4,206 students across more than 55 degree and certificate programs.
- More than 1,343,239 patient visits in FY24 from every county in Oregon and beyond.



Serving Oregon and the nation



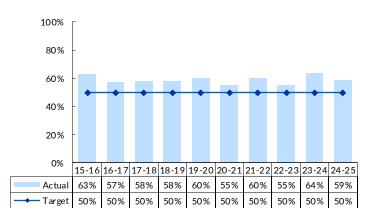




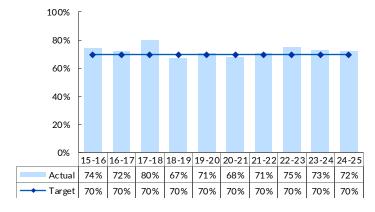
OHSU trains Oregon's health care workforce

When compared to our applicant pool, OHSU accepts a significantly disproportionate number of students from Oregon in all our schools. State funding is critical in making this possible.

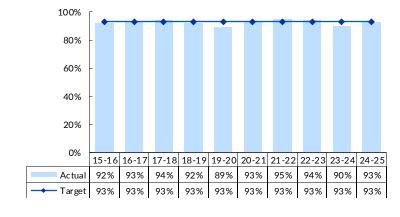
First-year D.M.D. students who are Oregon residents



First-year M.D. students who are Oregon residents



First-year B.S. nursing students who are Oregon residents



Leveraging partnerships

Intergovernmental Transfer

 The IGT partnership between OHSU and the state of Oregon helps fund health care services for low-income Oregonians and provides access to a world-class academic health center with minimal state general fund investment. Brings to Oregon more than \$1.7 billion in federal funds every two years.

University Partners

• School of Public Health in partnership with Portland State University; College of Pharmacy in partnership with the Oregon State University; Oregon Consortium for Nursing Education in partnership with OHSU and nine community colleges, Western Oregon University, Eastern Oregon University, Oregon Tech and Southern Oregon University.

Research Investments

- \$584 million in funding brought to Oregon in FY24 with \$352 million coming from NIH.
- OHSU made 94 invention disclosures and filed 71 patent applications in FY24.



OHSU and the state of Oregon

An enduring partnership

The state provides:

- Public corporation structure
- Direct appropriation
- Federal funds through Medicaid
- Capital infusion, periodically

OHSU delivers:

- World-class public health care university
- Statewide education programs
- Biomedical innovation
- ➤ Health care services statewide
- > Safety net services
- Access to specialists

Navigating challenges

Federal

- Cuts to grants and research funding
- Monitoring potential Medicare and Medicaid changes
- Cost of tariffs

Economic and local

- Cost of labor and goods is outpacing patient revenue
- Demand is outpacing capacity
- Implementing new state-level legislation (safe staffing, financial assistance)
- Insurer contracts

How the state of Oregon supports OHSU.

Current Service Level	23-25 Legislatively Approved Budget	25-27 Current Service Level (7%)	
Education and General	\$118,658,647	\$125,359,752	
School of Medicine	\$30,238,828	\$32,355,546	
School of Nursing	\$26,151,339	\$27,981,933	
School of Dentistry	\$12,255,625	\$13,113,519	
Area Health Education Center			
and Office for Rural Health	\$6,857,836	\$5,732,885	
OHSU 30-30-30	\$43,155,019	\$46,175,870	
Child Development and Rehabilitation Center	\$9,722,521	\$10,403,097 \$4,291,994	
Poison Center	\$4,011,209		
Children's Integrated Health Database	\$2,000,000	\$2,140,000	
Statewide Behavioral Health Capacity Dashboard	\$5,400,000	\$4,280,000	
Oregon Perinatal Collaborative	\$1,000,000		
Total	\$140,792,377	\$146,474,843	
OHSU Cancer Challenge Debt Service (Article XI-G)	\$23,575,130	\$23,571,125	
Oregon University System Legacy Debt (Article XI-F(I))	\$3,441,830	\$3,317,166	
Oregon Opportunity Program (Article XI-L)	\$7,328,750		
Grand Total	\$175,138,087	\$173,363,135	

Addressing Oregon's health care workforce needs, now and into the future.

Immediate challenges

- The cost of providing high-quality health professions education continues to rise.
- Students come to us with large undergraduate debt and obtain additional debt during their health professional degree/training.
- Student debt influences selection of specialty and practice location, which disadvantages rural and underserved areas.

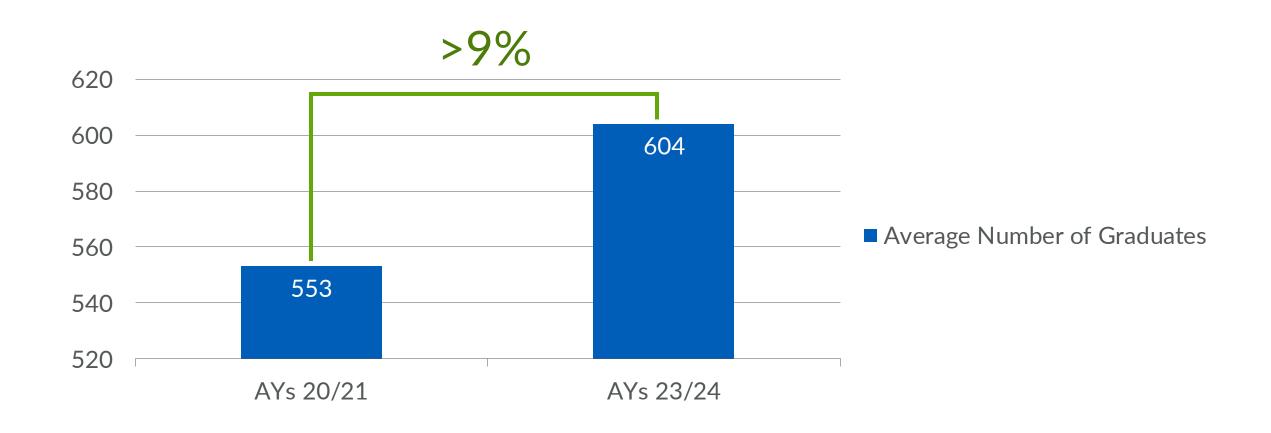
30-30-30: An investment in Oregon's future

- Oregon's health care workforce crisis is a multifaceted challenge.
 We must train more Oregonians in health professions to serve our communities.
- By 2030, increasing:
 - ➤ Aim 1: Graduates of certain programs by at least 30%.
 - ➤ Aim 2: Diversity of student body to at least 30%.
- Implementation of the 30-30-30 plan has resulted in broad strategic programming to address aims.

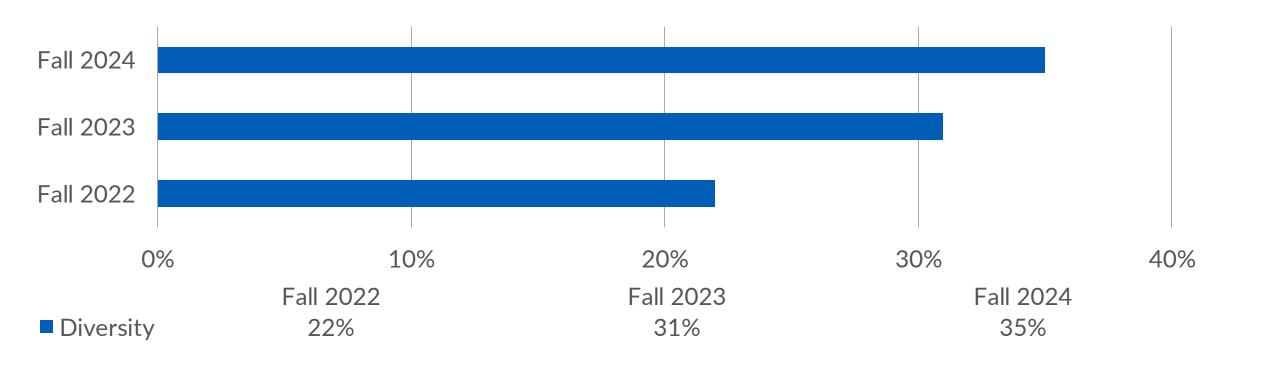
30-30-30

Strategic planning with a call for proposals	Metrics developed for each project advanced for funding	Preliminary funding decisions and allocations	Projects started; scholarship funds released	Projects continue; annual dashboards completed, with comparison of actual vs. target	Meet goals of 30-30-30 to increase: • Graduates of certain programs by at least 30% • Diversity of student body to at least 30%	
2022		2023	2024-25	2026-30		

30-30-30 Aim 1: Increase graduates from certain programs by ≥30%



30-30-30 Aim 2: Increase student body diversity to ≥30%



30-30-30 investments

More than 35 initiatives have been funded to address challenges, build infrastructure and achieve goals. Examples:

- Expanding capacity for pathway programs
 (Ternion Dental Pathways, Wy'east Dentistry
 and Nursing, On Track OHSU!, includes
 dentistry, nursing and others, and School of
 Public Health pathway).
- Expanding the Academic Success Center to increase support and services for students throughout their educational pathway.
- Providing more support for student recruitment, retention and services to promote access and success.
- Supporting clinical placement to increase clinical education opportunities.

- Remodeling classrooms and upgrading equipment to enhance learning environment.
- Supporting marketing and communication efforts focused on student recruitment.
- Supporting faculty recruitment, retention and development.
- Creating of an Office of Institutional Research
 & Effectiveness to track student outcomes and 30-30-30 goals.
- Offering scholarships.

To address academic challenges, Academic Success Center services were expanded:

- Academic coaching, with the addition of a learning specialist.
- OHSU Writing Lab, with new writing support programming.
- Tutoring across the university.



Academic Success Center results, AY 2023-24



810 individual appointments (vs. 764 in 2022–23).



Doubled the number of programs actively supported by tutors.



111 workshops (vs. 94 in 2022–23).



90% of learners report a specific skill or strategy they will use after meeting with a learning or writing specialist.



3,489 total academic encounters (vs. 2,529 in 2022-23).



Wait times for learning support appointments decreased from 4–6 weeks to under a week.

New 30-30-30 scholarships

- Scholarships are a key strategy to overcoming the cost barrier.
- Scholarships improve recruitment and degree completion.
- 30-30-30 scholarship funding from 2023 established a new 30-30-30 scholarship program:
 - As of fall 2024, ~300 students awarded >\$6.5 million (committed dollars).
 - Students receive scholarships for the length of their degree program.
 - >160 nursing students awarded >\$4.5 million in scholarships.

Examples of initiatives to recruit and retain students

- Hired recruitment-focused positions such as assistant deans and program coordinators in enrollment management.
- Opened new nursing instructional site in Bend (summer 2024) which is one
 of the fastest-growing cities in Oregon.
- To \$\psi\$ bottlenecks to increasing class size and meet clinical placement and simulation needs of a growing student body, we:
 - Hired clinical placement staff.
 - Hired faculty and staff positions and purchased equipment for simulation.

Examples of initiatives to recruit and retain students

To support growth of student enrollment and retention, and promote success, we hired additional faculty and staff. In the School of Nursing:

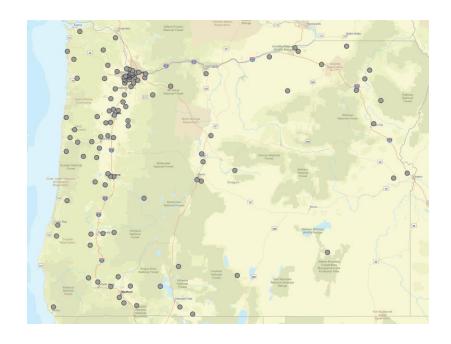
- Faculty vacancies: \downarrow from 10% to 3.6% an important accomplishment as nursing faculty shortages are a barrier to \uparrow class size.
- Monmouth campus: hired 2 clinical instructors, facilitating ↑ class size.
- RN Bachelor of Science program: hired faculty and staff to help ↓ attrition,
 ↑ admissions and ↑ graduates.

President's Fund is improving student diversity

Created in 2012 to fund students to be effective and culturally competent health care providers who are familiar with the connections between socio-cultural factors and health beliefs and behaviors, and thus better prepared to serve a varied patient population.

- Through FY24, 161 students 53 M.D., 18 D.M.D., 37 physician assistant, 31 B.S. nursing, 10 graduate nursing, 7 B.S. radiation therapy, 3 human nutrition, 2 medical physics — were awarded funding. Most students received full tuition and fee funding for the length of their program.
- Funding is anticipated to reduce indebtedness for these 161 students by nearly \$19 million.
- Funding has resulted in recruiting diverse students to OHSU, making the institution the school of choice for these students.

Scholars for a Healthy Oregon Initiative



- 62 scholars have started their service commitment: 14 doctors; 18 dentists; 15 physician assistants; 15 graduate level nurses.
- 54 scholars have completed their service commitment: 3 dentists; 23 physician assistants; 28 graduate level nurses.

- The Scholars for a Healthy Oregon Initiative (SHOI) was established in 2013 by the state of Oregon to address two critical challenges that exist when educating health clinicians for the state: the high cost of tuition for students and the maldistribution of providers throughout the state.
- 190 students enrolled in the program from 2014 through the 2023-24 academic year; 43 in medicine, 37 in dentistry, 41 in physician assistant, 69 in graduate nursing. They were awarded full tuition and fee funding for the length of their program.
- 172 of 190 students continued in the program. SHOI secured a service obligation of 694 years of practice in rural or underserved Oregon communities by these 172 students.
- Reduced potential indebtedness by approximately \$25.33 million.

On Track OHSU! Addressing diversity in the pipeline

On Track OHSU! serves more than 3,900 students each year across four rural and urban Oregon communities, with most students identifying as students of color, low income, and/or would be the first in their family to go to college.



Portland schools

- 32% Black
- 59% economically disadvantaged



Woodburn schools

- 85% Hispanic/Latino
- >95% economically disadvantaged



Parkrose schools

- 18% Black
- >95% economically disadvantaged



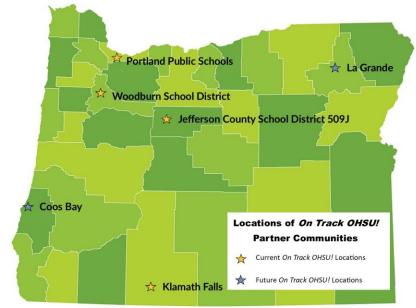
Confederated Tribes of Warm Springs

- 88% American Indian/Alaska Native
- >95% economically disadvantaged



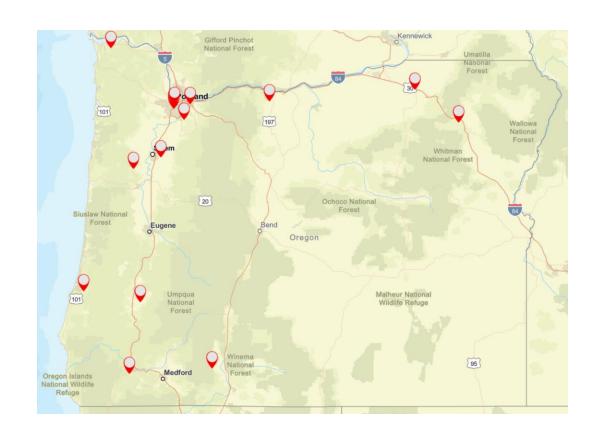
Chiloquin/Klamath Falls

- ~43% American Indian/Alaska Native
- >95% economically disadvantaged



Oregon Consortium for Nursing Education

- OCNE is a nationally recognized collaboration of nine Oregon community colleges, four public universities and OHSU.
- Offers Bachelor of Science in nursing to students in 15 locations throughout Oregon.
- Has dramatically expanded Oregon's nursing program capacity and enrollment, particularly in rural areas.
- Has responded to the growing state health care education needs by adding an OHSU online degree and programs in nine of the 17 Oregon community colleges.



OHSU's three missions

Education

Health Care

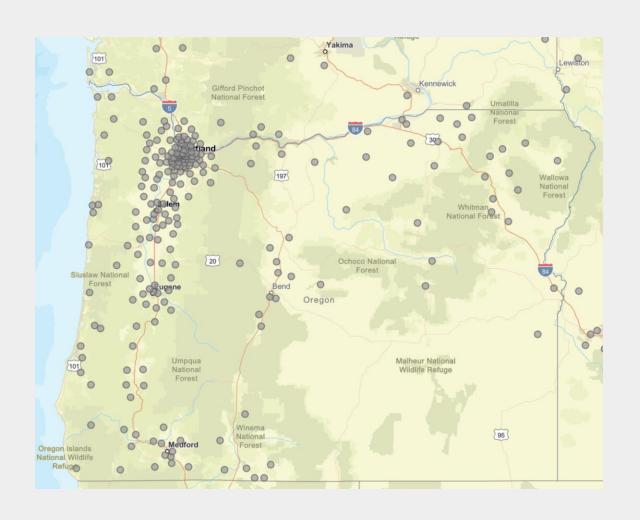
Research

Education

- Schools of Medicine, Nursing, Dentistry and Public Health and College of Pharmacy.
- > 5,100 students, residents, fellows and post-docs.
- More than 3,500 faculty.
- > 55 degree and certificate programs.

Educating Oregonians from across the state

This map represents locations in Oregon from which OHSU students originate.



School of Medicine



"What inspires and motivates me most is being a role model for Native American youth. I was told I would never make it to medical school, let alone graduate. Showing through my actions that it's possible and interacting as a mentor for others brings me joy."

Jared Delaney, M.D. Class of 2025

MEDICINE

• Students: 554

• Oregonians:

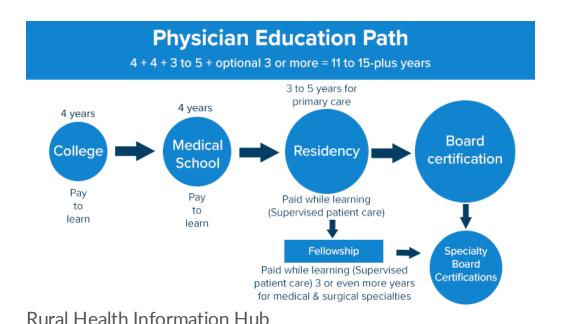
M.D.: 73%

• First time pass rate: 99%

Rural student

weeks: 592

Medical education - the challenge



- We have a growing workforce shortage in primary and specialty care.
- Education and training take too long and are too expensive – 11 to 16 years after high school.
- Learners add extra years between stages to enhance their applications.
- Leads to imbalance and burnout.
- Advanced age when entering practice shortens careers, impacts workforce.

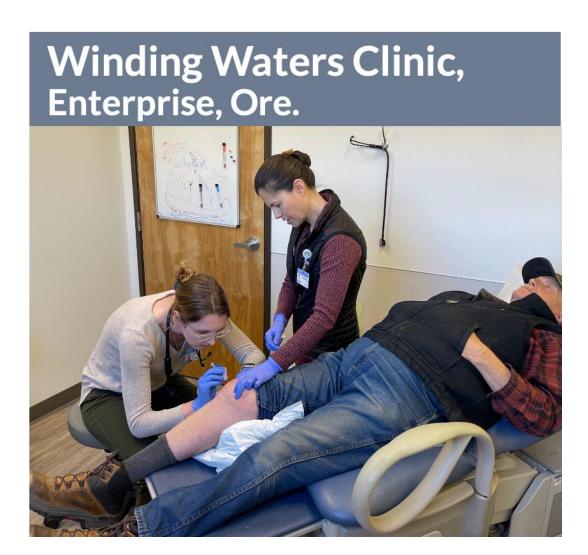
Medical education – meeting the challenge



- Explore launching 3-year accelerated M.D. programs for both primary and specialty care.
- Link to residency training programs in Oregon to encourage our learners to stay.
- Facilitate transitions into medical school, residency, and independent practice.
- Shortened M.D. program and staggered transitions will allow greater expansion of class size.

Medical education - Powered by OHSU innovation

- Continue competency-based promotion during medical school.
- Link early graduation to early start residency placements.
- Expand rural and primary care placements during medical school and residency training.



School of Dentistry



"It makes me feel good to help people. My external rotation experience confirmed my passion for serving underserved communities and inspired me to continue making a meaningful impact through dentistry."

Ido Almog, D.M.D. Class of 2024

DENTISTRY

• Students: 286

• Oregonians: D.M.D.: 59%

• First time pass rate: 96%

School of Nursing



"I want to provide comprehensive care and serve as a trusted health care provider...and advocate for rural health care access...and reduce health disparities in underserved communities."

Flor Peña Class of 2026

SCHOOL OF NURSING

• Students: 1,127

• Oregonians:

B.S.N.: 93%

M.S.N./D.N.P.: 68%

• First time pass rate: 93%

Working to keep tuition low

- With limited options for using more traditional methods to offset costs, the institution adopted alternative and innovative approaches.
- OHSU has kept first-year tuition increases for state-supported programs to no more than 2%.
- The Tuition Promise is a commitment to students in select health profession programs to keep their tuition cost the same throughout the regular length of their program.
- Since 2012, OHSU has employed a financial planner who manages a debt counseling and financial management program for students and alumni. It is extremely successful and nationally recognized.
- OHSU 30-30-30 includes significant funding to support scholarships to address tuition barriers.
- OHSU provides nearly \$7 million annually in scholarships for students, generated through endowed funds, university funds and other philanthropic gifts.
- Funding at the Current Service Level will keep tuition increases to no more than 2% for Oregon residents in FY26.

Oregon Area Health Education Center

For 35 years, Oregon AHEC has improved health care workforce distribution, diversity and quality in rural and underserved areas. Through five regional centers and a central office housed at OHSU, AHEC supports health professionals from career exploration to credentialing. The program trains students studying health professions to serve rural and underserved communities.

- 223 scholars in two cohorts; a 60% growth since the first cohorts.
- 64% of trained scholars stayed in Oregon to practice.
- Scholars come from six institutions across 13 programs.
- In 2023-24, scholars served over 12,000 clinical hours in rural and underserved Oregon communities.
- Funded through a five-year, \$3.6 million grant from the Health Resources and Services Administration that was awarded in 2022; requires an OHSU match derived from state appropriations.

ohsu.edu/area-health-education-centers | ahec@ohsu.edu



Campus for Rural Health

The campus has locations in Klamath Falls, the Southern coast and Northeast Oregon, offering a unique way for students to learn about rural care through team-based clinical rotations, immersion in a community-based project and collaborative student housing.



Health Care

- #1 hospital in Oregon.
- More than one million patient visits nearly 90% from Oregon.
- More than half of those patient visits are covered by a public payer or are uninsured.
- Provision of the most complex and acute care in Oregon with nearly half of patients coming from outside of Portland.

Oregon Poison Center

- In 2023, the Oregon Poison Center managed 47,954 cases from residents, health care providers and others. The center managed 94% of the cases at home, preventing hospital visits and saving more than \$23 million in health care costs.
- The center collaborates and participates in events and outreach programs among organizations serving BIPOC communities, including with health systems to provide pesticide safety materials in English and Spanish to Latinx and Spanish-speaking patients and migrant farmworkers.



OREGON

POISON

Child Development and Rehabilitation Center

The OHSU Child Development and Rehabilitation Center (CDRC) provides services to Oregon children and youth with special health care needs. The OHSU CDRC operates in Portland at the Marquam Hill campus, and at the University of Oregon's Eugene campus.

- 1 in 6 children in Oregon has a disability or special health need, and more than half of these children have multiple disabilities.
- 25% of rural Oregon residents who have children with special health needs report having unmet needs for specific health care services or equipment.
- The CDRC is working to meet these needs. In FY24, 79,068 services were provided.



Who the CDRC serves

Most services provided at CDRC are not available elsewhere in Oregon. The CDRC serves children, youth with developmental disabilities and complex health care needs, including:

- Developmental delays
- Cerebral palsy
- Intellectual disabilities
- Complex learning disabilities and ADHD
- Communication disorders
- Autism
- Hearing and visual impairments
- Spina bifida
- Cleft palate/craniofacial disorders

- Metabolic disorders
- Genetic disorders
- Hemophilia
- Feeding and swallowing disorders
- High-risk infants
- Congenital brain anomalies
- Down syndrome
- Pediatric stroke

Oregon Child Integrated Database

In 2023, the Oregon Legislature approved \$2 million to support the Oregon Child Integrated Health Database, or OCID, as an ongoing General Fund line-item appropriation in the OHSU state budget allocation.

OCID is a longitudinal child dataset created in 2019 to assist Oregon policymakers in guiding program and resource decisions to improve the well-being of children in the state.

By aggregating information from across state agencies, OCID provides a unique longitudinal view of the well-being of children in Oregon since 2001. The integrated approach creates awareness of historical and current patterns that would otherwise be isolated in the siloes of individual programs and agencies.

To date, OCID has produced exploratory dashboards, interactive graphic displays, and relevant and timely analyses for policymakers, including, but not limited to:

- Investigation of early-childhood programs and outcomes.
- Predictors of graduation and key outcomes of Oregon's high school class of 2020.
- The effect of school mobility on high school graduation and foster care.
- Experiences of young children with medical and social complexity.
- Behavioral health prevalence and conditions among Medicaid and CHIP enrolled children.

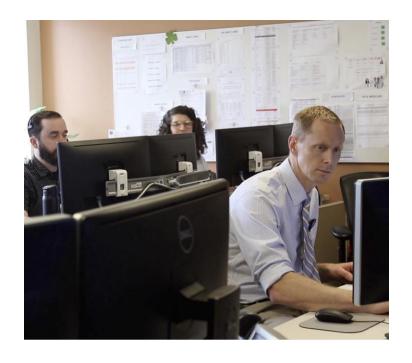
Oregon Behavioral Health Coordination Center

In 2023, the Oregon Legislature approved \$5.4 million to support the ongoing development of a coordination center for acute and residential behavioral health services across Oregon, and a dashboard tool for real-time data on facility capacity and available placement options for children and adult behavioral health patients.

The coordinated hub is facilitated by OHSU in a collaborative approach with other health systems, community partners, the Oregon Health Authority and the Oregon State Hospital.

The Oregon Behavioral Health Coordination Center:

- Improves equitable access to behavioral health care.
- Reduces work for Oregon behavioral health practitioners.
- Coordinates patient movement in a unified and efficient way.
- Provides real-time capacity data.
- Provides simulation and modeling for the behavioral health continuum of care.



Research

- \$584 million in grants and funding in FY24.
- 94 invention disclosures FY24.
- Largest recipient of NIH funding in Oregon.
- Home to the only nationally recognized Comprehensive Cancer Center between Seattle and San Francisco.

OHSU is a research powerhouse

OHSU ranked 36th out of 2,838 NIH-funded institutions in FY24. \$584 million in overall sponsored funding in FY24.

OHSU scientists operate on the leading edge of research, and in the last year, researchers published important findings ranging from next-generation cancer treatments to new avenues for treating alcohol use disorder.

- Fighting pancreatic cancer: Researchers at OHSU developed a test that uses a small blood sample to detect a key indicator of the most common and deadly form of pancreatic cancer.
- Searching for an HIV vaccine: Continuing their journey to develop a vaccine for HIV, OHSU researchers identified a gene that could be key to a future vaccine.

Research impacts for Oregon

OHSU's \$584 million in research grants are estimated to have a \$2.13 "business multiplier effect."

- For every dollar awarded, the institution generates an additional \$2.13 for Oregon's economy.
- Resources acquired by researchers through grants and contracts support current faculty, staff and student salaries, and adds new jobs, contributing directly to the tax base.

OHSU research leads to new discoveries, cures and jobs, contributing directly to economic development and clinical, educational and business opportunities. Research also advances knowledge leading to cures and treatments. It is the reason OHSU has state-of-the-art facilities, ensuring the best health care.



OHSU innovating for the world

In FY24, research and innovation produced by OHSU faculty, staff and students led to:

- 94 invention disclosures
- 77 license and option agreements
- 71 U.S. patent applications filed
- 53 industry-sponsored research agreements

Since 1998, OHSU has launched 89 startup companies from its research activities.

OHSU collaborates actively with companies such as GE Healthcare and AstraZeneca to advance treatments for Oregonians.

OHSU also partners with Oregon's other universities through Innovate Collaborate Oregon (ICOregon), a statewide network promoting and supporting innovation and entrepreneurship across the state to benefit Oregon and the global community.





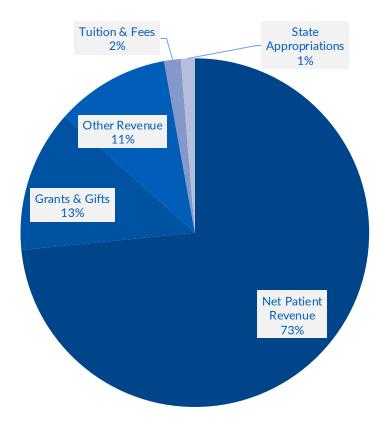




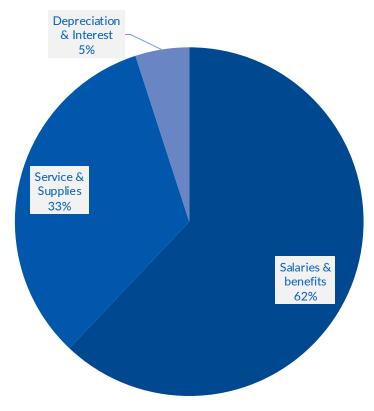
OHSU Finances

Overview of FY25 revenue and expenses

While the state appropriation is about 1.5% of OHSU's overall budget (FY25), it is the foundation on which OHSU builds the broad array of services we provide to and for Oregonians.



Operating Revenues: \$5.46 Billion

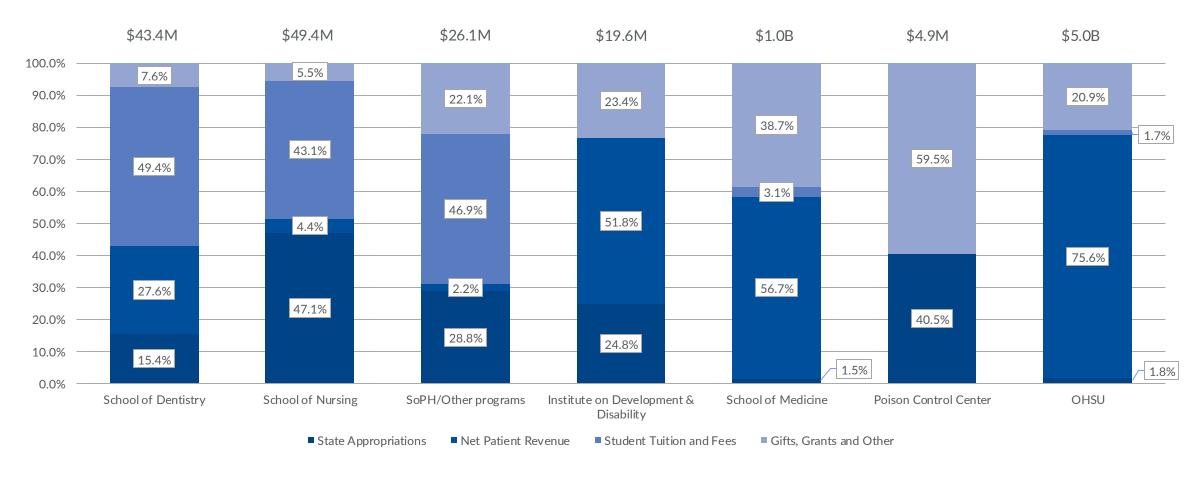


Operating Expenses: \$5.48 Billion

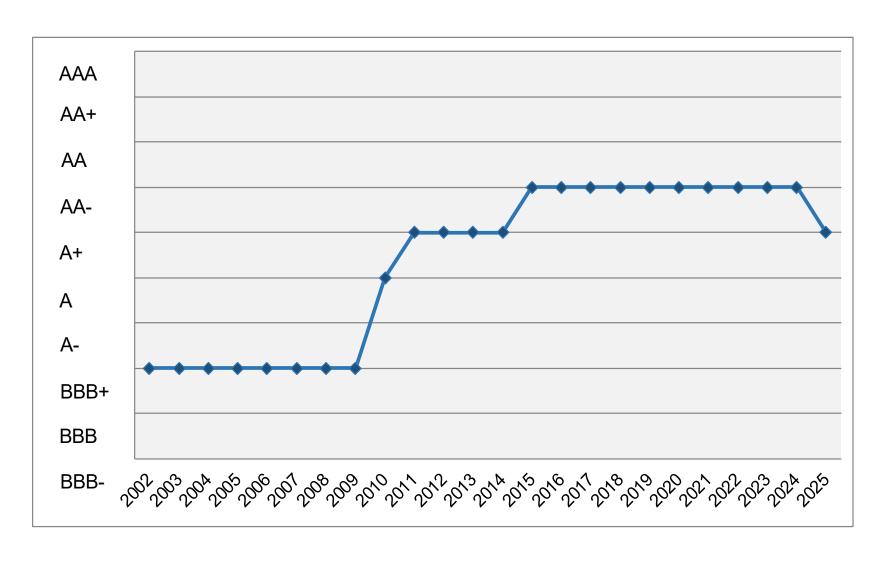
Note: Patient Service Revenues include reimbursement from Oregon Medicaid.

FY25 operating revenue

OHSU leverages the state appropriation with other revenue to provide high-quality statewide education and health care programs for Oregonians.

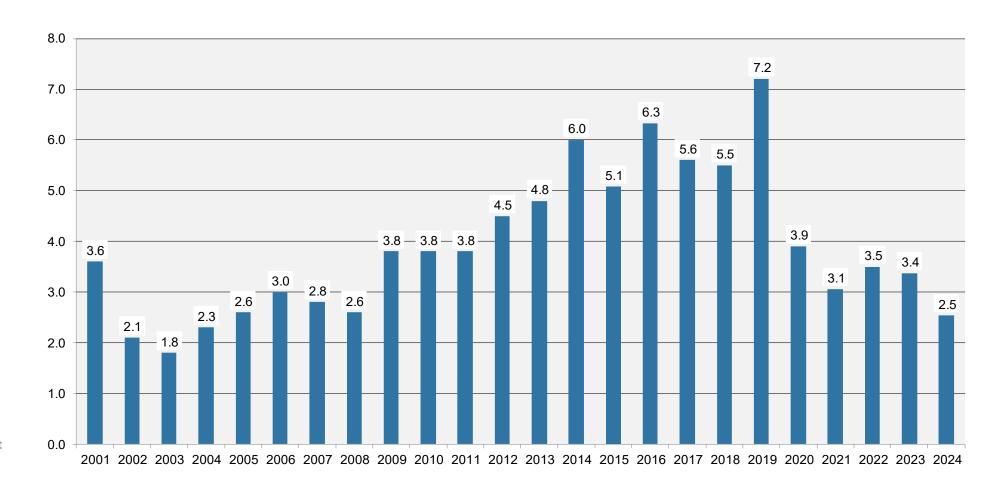


S&P bond ratings



Debt service ratio

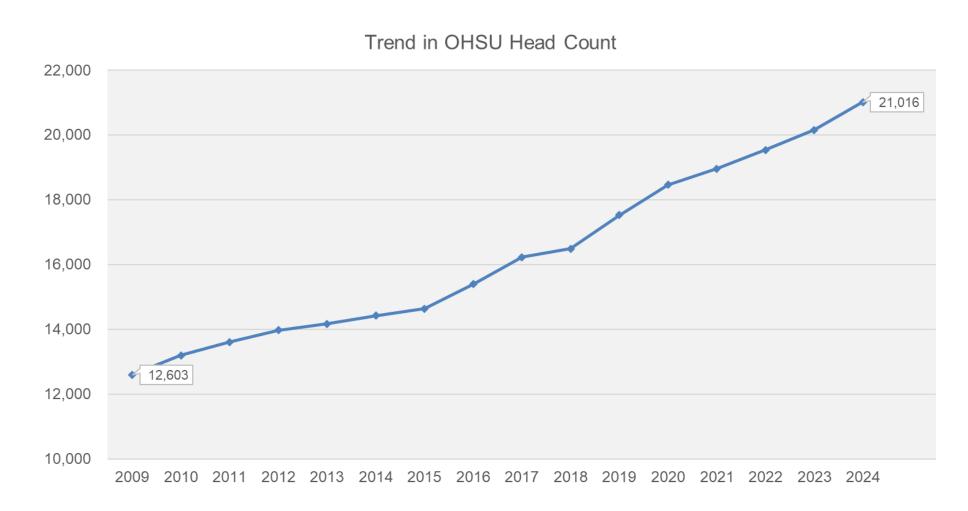
OHSU has increased its financial stability with less reliance on state appropriations.



Note: This ratio represents the amount of cash flow available from operations to meet interest and principal payments on debt.

An economic engine for the state

OHSU has created more than 8,413 jobs since 2009.

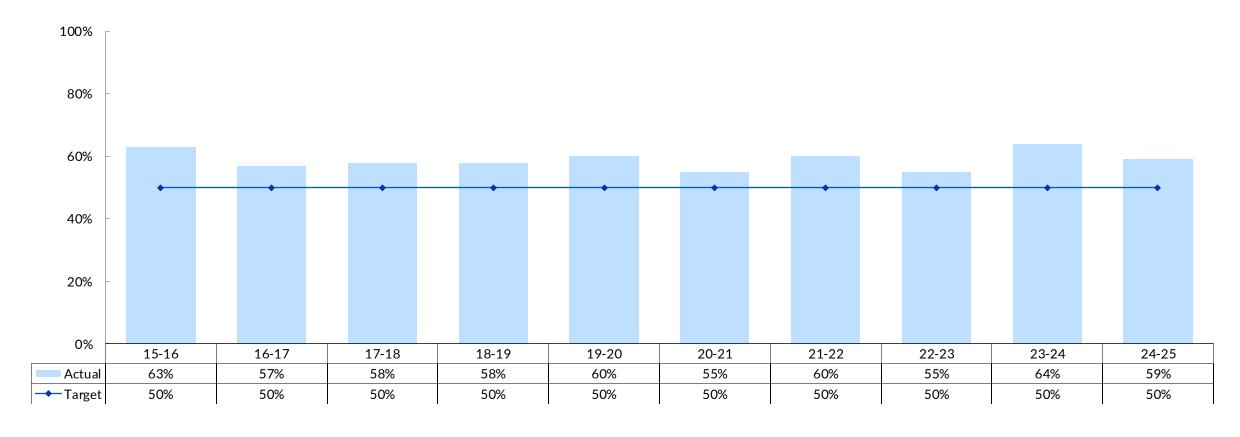


Financial summary

- The state's partnership with OHSU is critical to ensuring that Oregonians have access to statewide health care training programs and high-quality health care services.
- By investing in OHSU, the state's resources are leveraged tenfold, helping build a world-class public academic health center for all Oregonians.

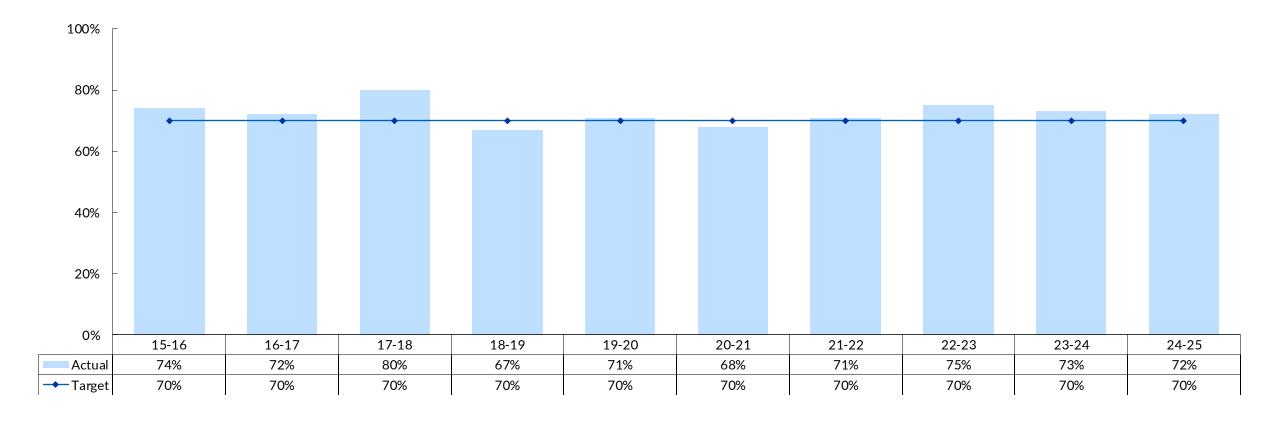
Key Performance Measures

First-year D.M.D. students who are Oregon residents



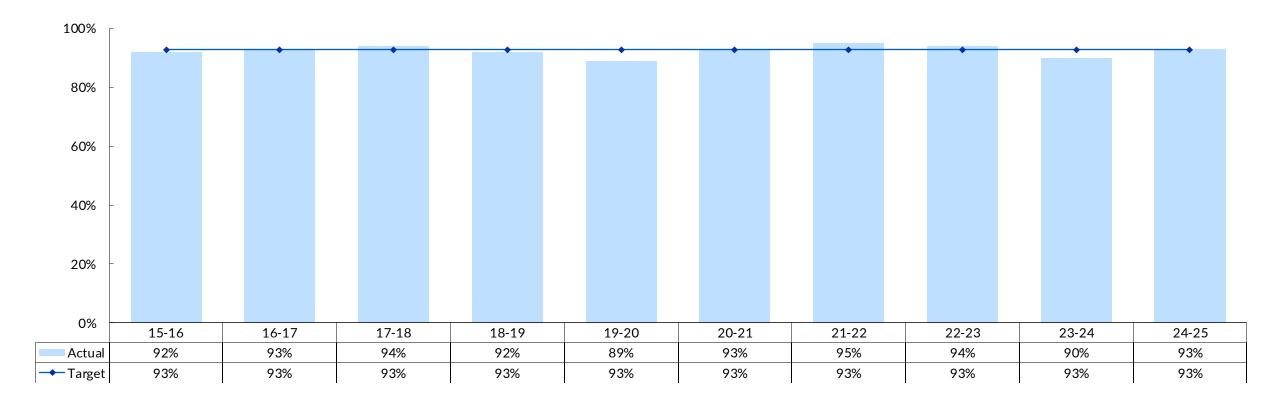
How we are doing: In 2024-25, Oregon residents comprised 59% of the entering dental cohort. We have surpassed the 50% target for the last 10 years.

First-year M.D. students who are Oregon residents



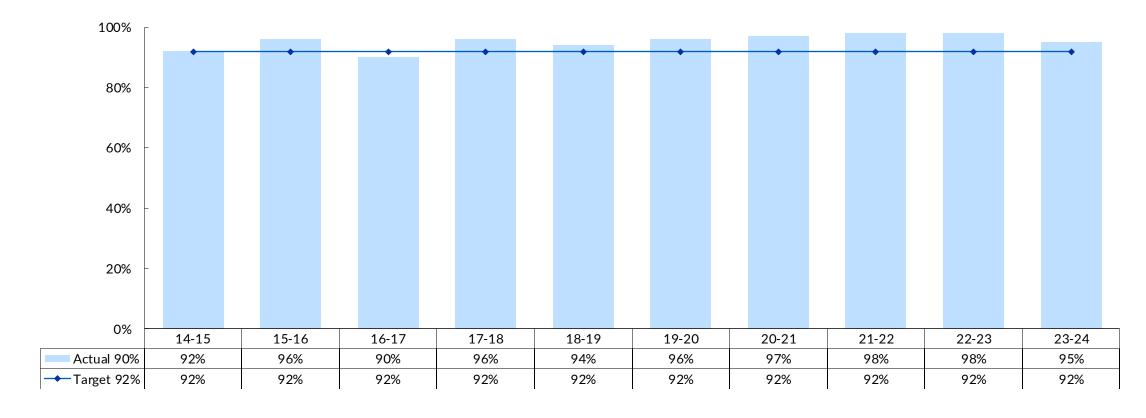
How we are doing: First-year M.D. students who are Oregon residents have exceeded the 70% target in eight of the last 10 years. In 2024-25, Oregon residents comprised 72% of the entering cohort.

First-year B.S. nursing students who are Oregon residents



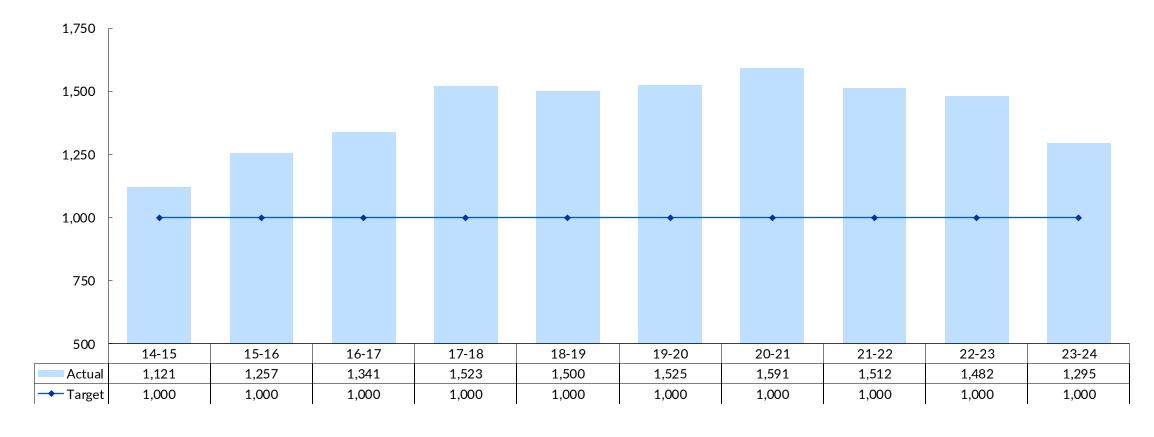
How we are doing: In 2024-25, 93% of the first-year nursing students in the three-year bachelor-level nursing program were Oregon residents.

Graduation rates for B.S. nursing cohorts



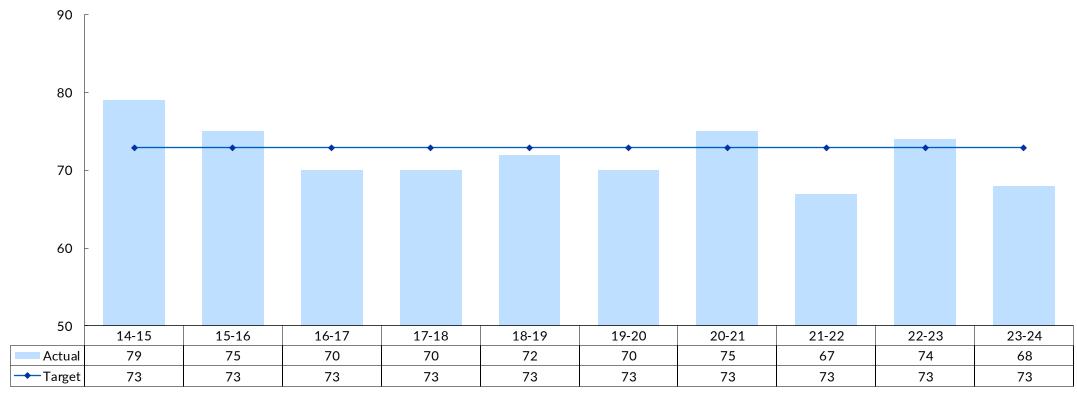
How we are doing: Rates for the three-year bachelor-level nursing cohorts have been consistently at or above the target for years, except for 2016–17, which was slightly below target.

Total degrees and certificates awarded



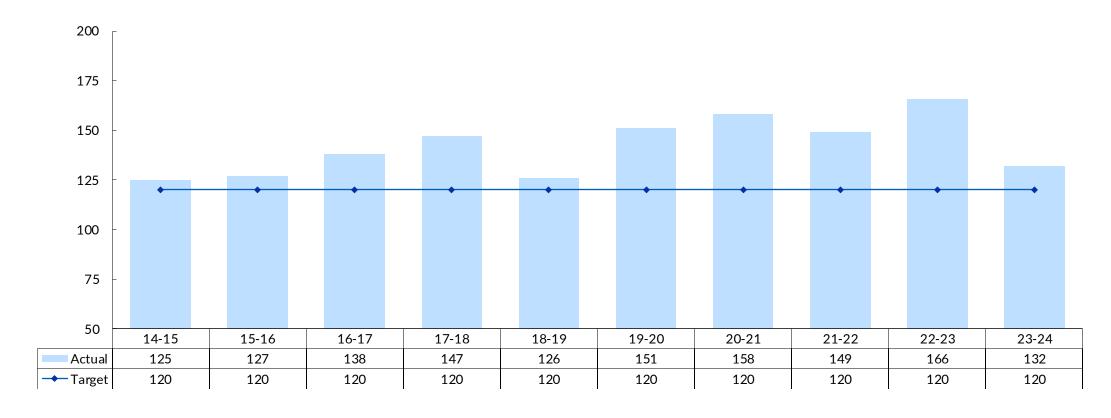
How we are doing: Degrees and certificates awarded have been consistently above target. Recent graduating classes experienced lower enrollment during the early pandemic years.

Total D.M.D. degrees awarded



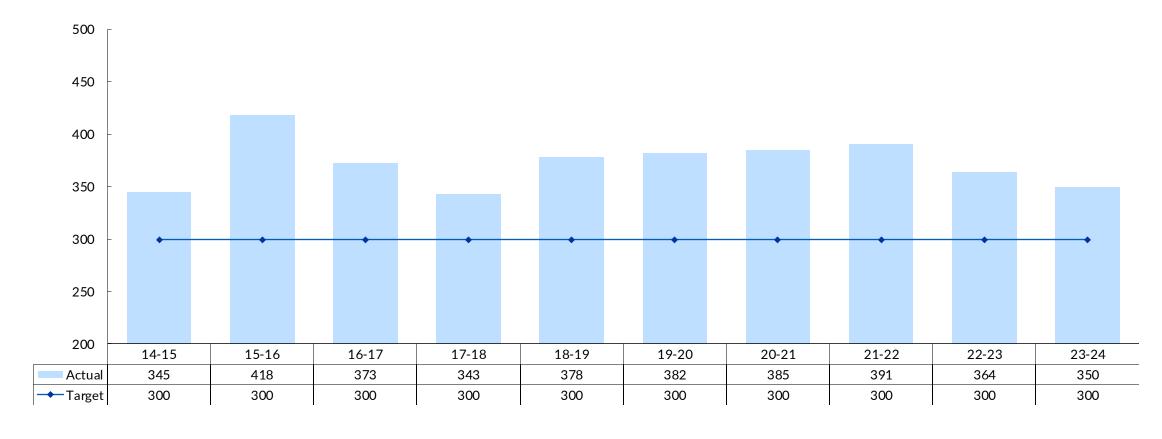
How we are doing: In 2023-24, OHSU awarded 68 D.M.D. degrees. Fluctuations in yearly degree completions occur when students complete a term or two late to satisfy clinical requirements or need to leave the program for personal reasons.

Total M.D. degrees awarded



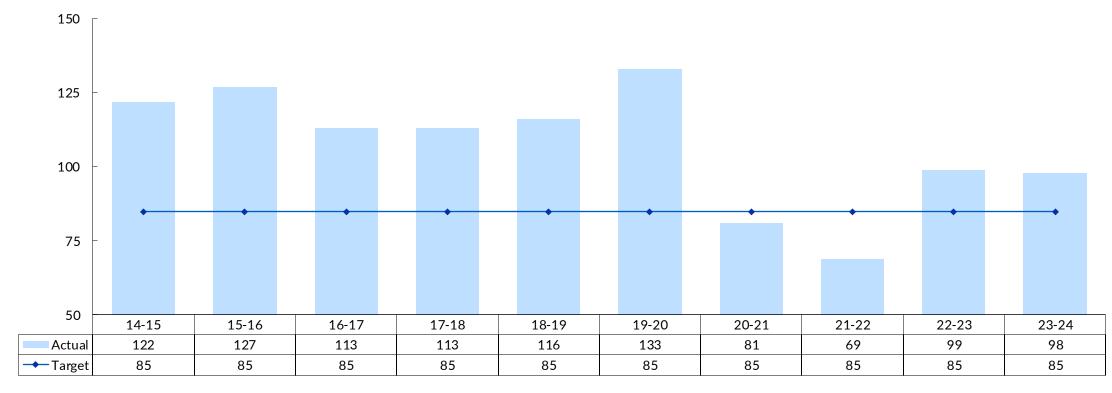
How we are doing: The number of M.D. degrees awarded has met or exceeded the 120 target in the last 10 years.

Total bachelor's degrees awarded in nursing



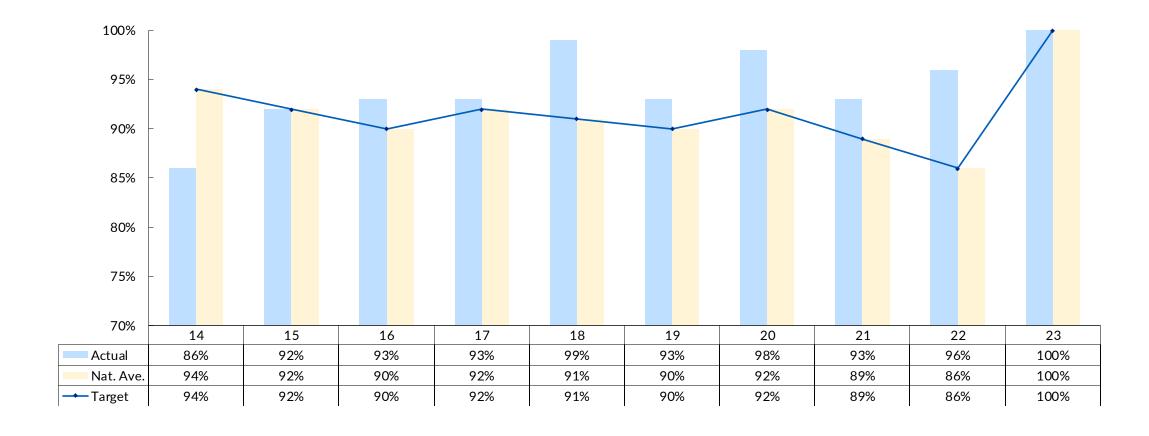
How we are doing: OHSU awarded 350 bachelor's degrees in nursing in 2023-24. The number of awards has exceeded the 300 target in each of the last 10 years.

Total graduate degrees, certificates awarded in the School of Nursing



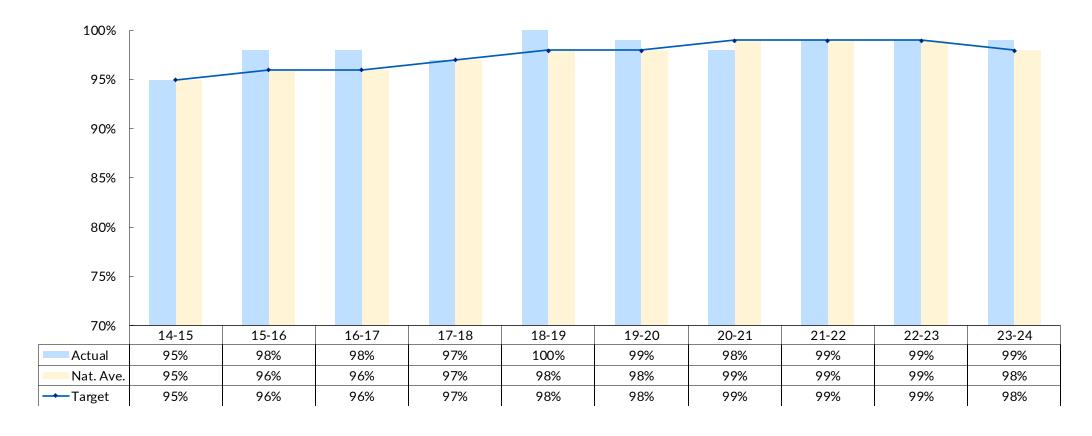
How we are doing: In 2023-24, OHSU awarded 98 advanced degrees and certificates in the School of Nursing. The reduction in 2020-21 and 2021-22 reflected the elimination of a two-year advanced specialty master of nursing program. They were replaced by the three-year doctor of nursing practice.

First-time pass rates of D.M.D. students



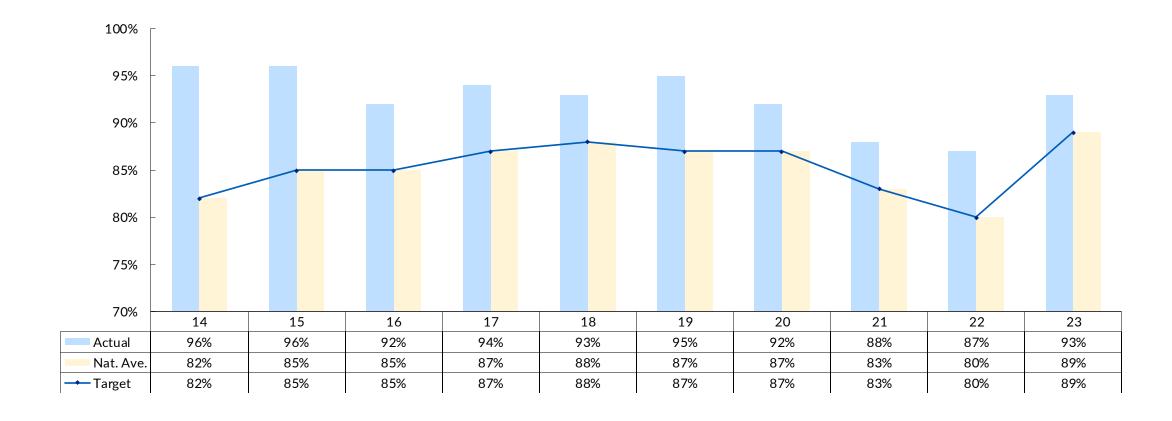
How we are doing: Dental students have met or surpassed the national average for the last nine years.

First-time pass rates of M.D. students



How we are doing: The 2023–24 pass rate was 99% as compared to the national pass rate of 98%. This measure has been at or above the target in nine of the last 10 years.

First-time pass rates of B.S. nursing students



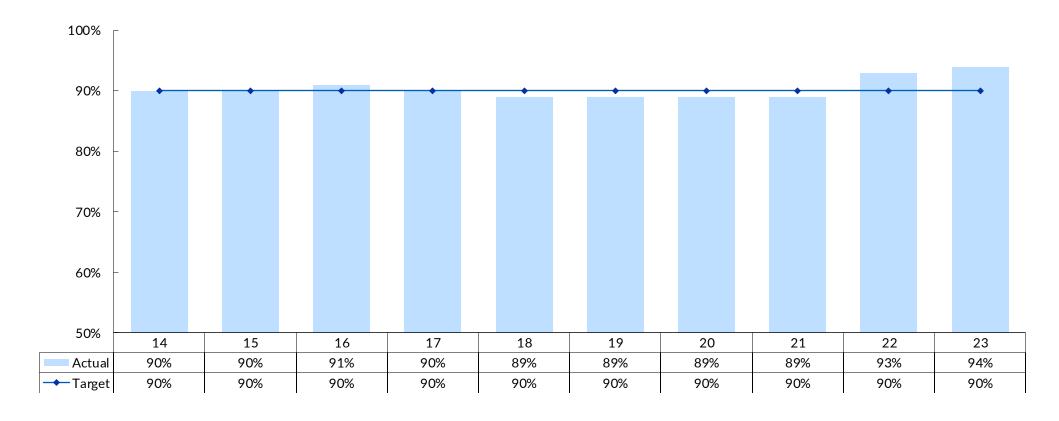
How we are doing: B.S. nursing students have exceeded the national average for the last 10 years.

Research dollars per faculty (in thousands)



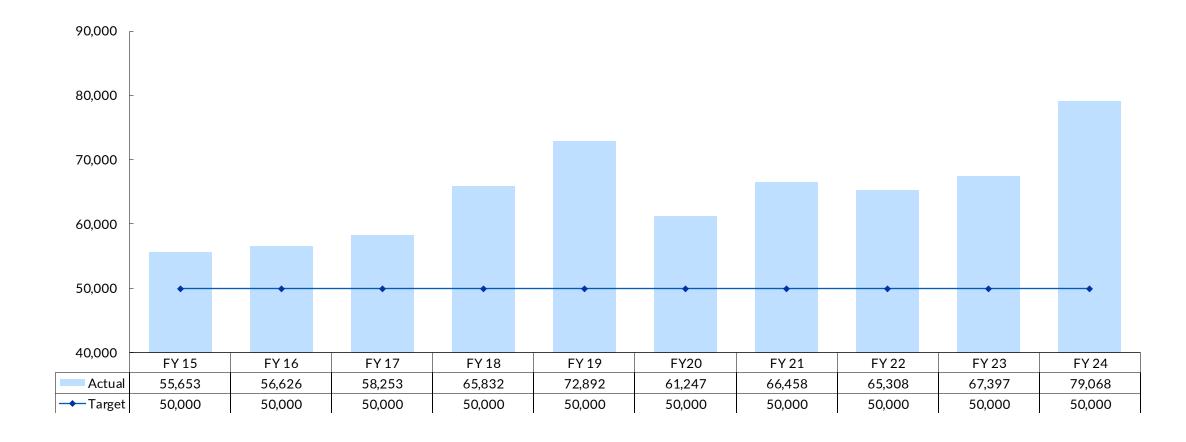
How we are doing: In FY24, OHSU was awarded \$584.4 million in sponsored projects. The average per eligible faculty was \$242,000 in FY24; 34% higher than the target of \$180,000.

Accidental poisoning of toxic exposures managed at home



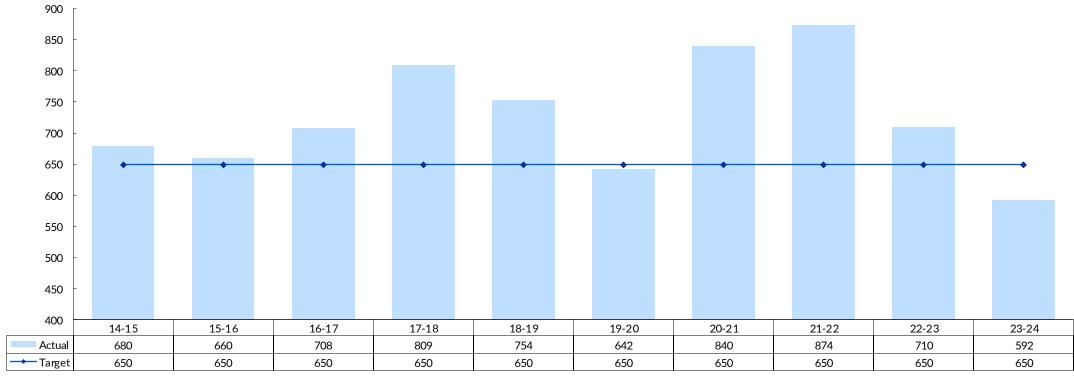
How we are doing: For 2023, OPC managed 94% of cases at home. Alternative health care costs for these patients if the Poison Center home management was not available would be significantly higher.

Total CDRC services provided to patients



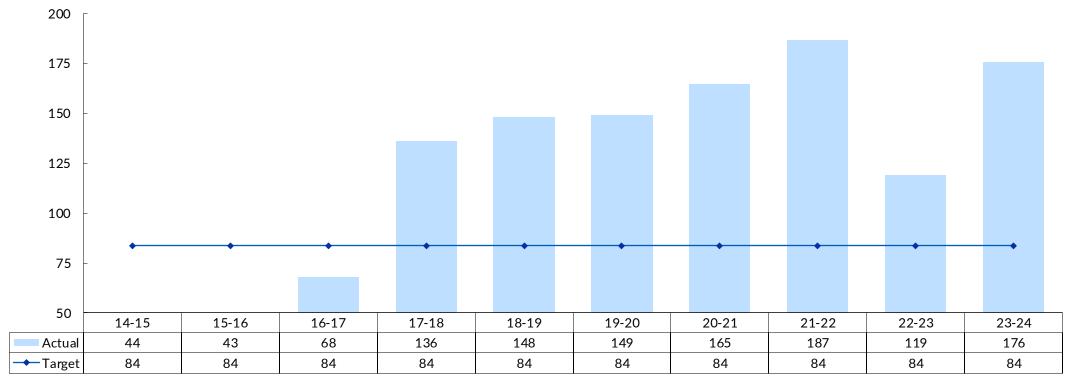
How we are doing: Performance has been consistently above the 50,000 target for 10 years.

M.D. student weeks served in rural communities



How we are doing: OHSU M.D. students spent at total of 592 weeks in clinical rotations in rural communities in 2023-24. The reduction in 2023-24 was partly due to a temporary closure of a rural rotation site.

Physicians supervising M.D. students in clinical rotations in rural communities



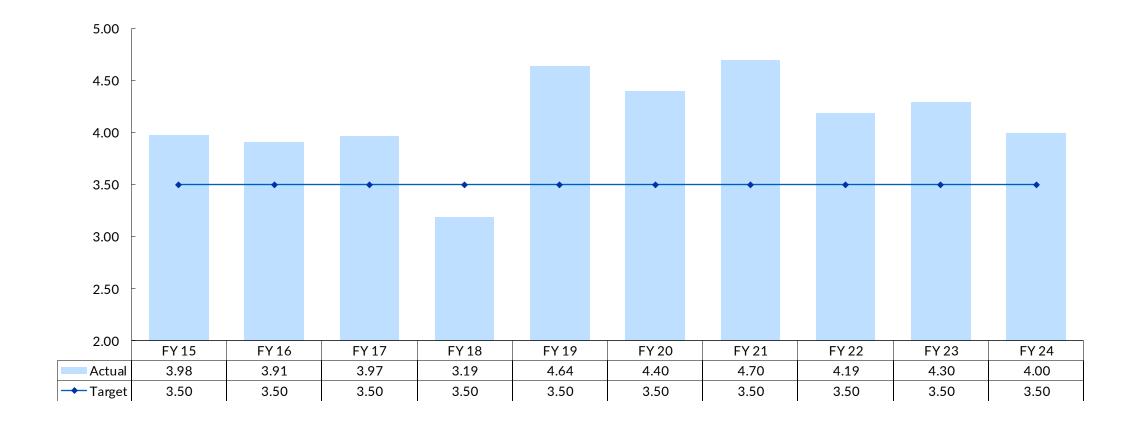
How we are doing: In 2023–24, 176 physicians were lead preceptors for medical students during their rural rotations. Of note, this number does not represent the teams of numerous physicians who teach and mentor students at each site.

Rural health care education pipeline participants



How we are doing: Over the past 10 years, the 1,300 target for K-12 students enrolled in health care education pipeline programs has been exceeded consistently.

Ratio of federal funds to state funds contributed to the Office of Rural Health



How we are doing: Since 2009, the Office of Rural Health has at least tripled the state investment.

