



March 2025

FY 2025 – 2027 Governor’s Budget
Oregon Parks and Recreation Department



Intro: purpose, budget, trends

State Parks: popular system and upkeep

Heritage, Community Grants and Planning:
expert help and grants

Central Services: supporting the agency running

Future: leading our way through challenges

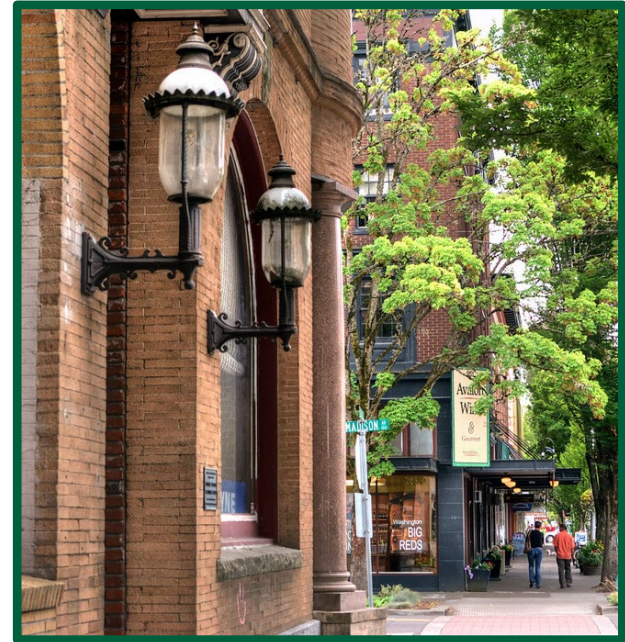




OUTDOOR RECREATION



HERITAGE



251 STATE PARKS

In top 5 most visited state park systems in the nation



INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

4

BACKGROUND

BUDGET

TRENDS



Harris Beach State Park



INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

5

BACKGROUND

BUDGET

TRENDS

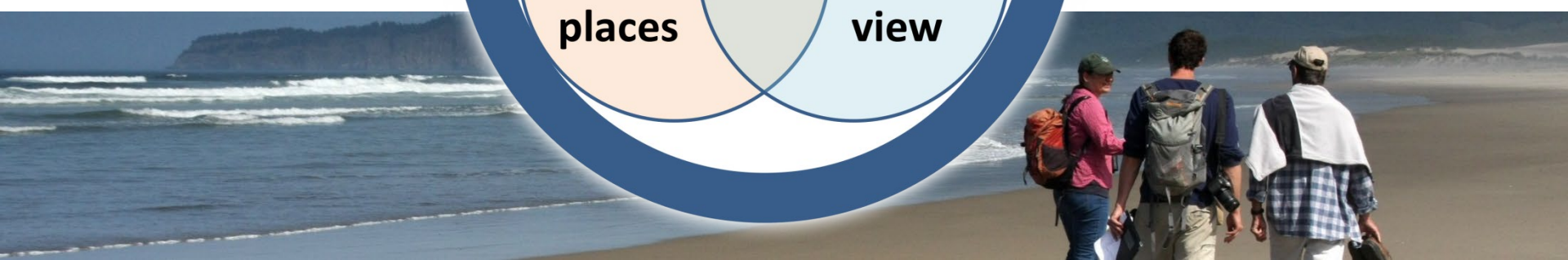


***Busch Building
Oregon City
Heritage grant recipient***



Mission

Provide and protect outstanding natural and historic sites for people to enjoy now and in coming generations.





Performance measures

1: Visitors per acre. Target: 500. Actual: 490.

2: Heritage program benefits. Target: 2,146. Actual: 2,125.

3: % of communities benefiting from grants. Target: 57.1%. Actual: 51.6%.

4: Property acquisition index. Target: 77%. Actual: 74.34%.

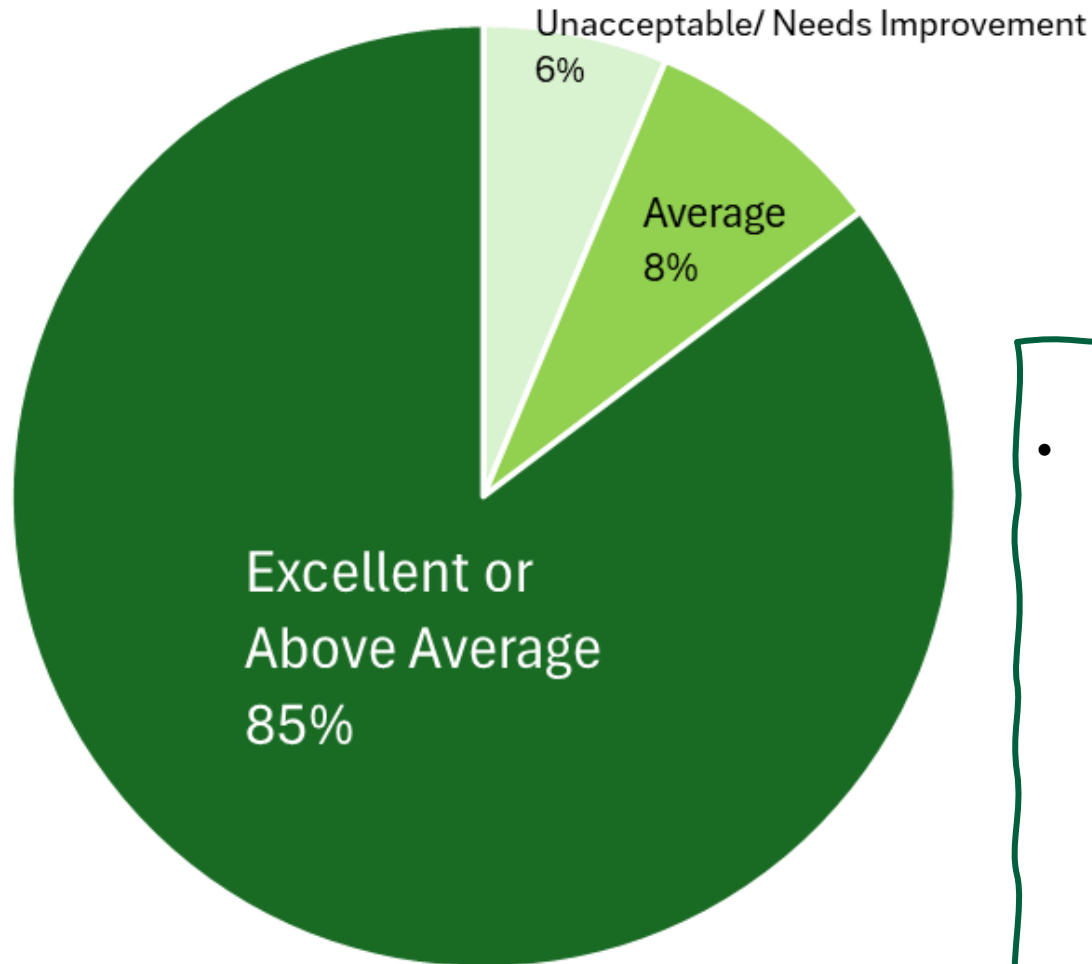
5: Maintenance backlog reduction. 2023 Target: 85%. Actual: 84%.

6: Customer satisfaction. Target: 95%. Actual: 89-95%.

7: Commission practices. Target: 100%. Actual: 100%.



FY 2024 State Park Camper Satisfaction



- 95% of Oregonians participated in at least one outdoor recreation activity in Oregon during the past year.



Oregon's Statewide Comprehensive Outdoor Recreation Plan

Balance & Engagement: Sustaining the Benefits for all Oregonians



2025-2029

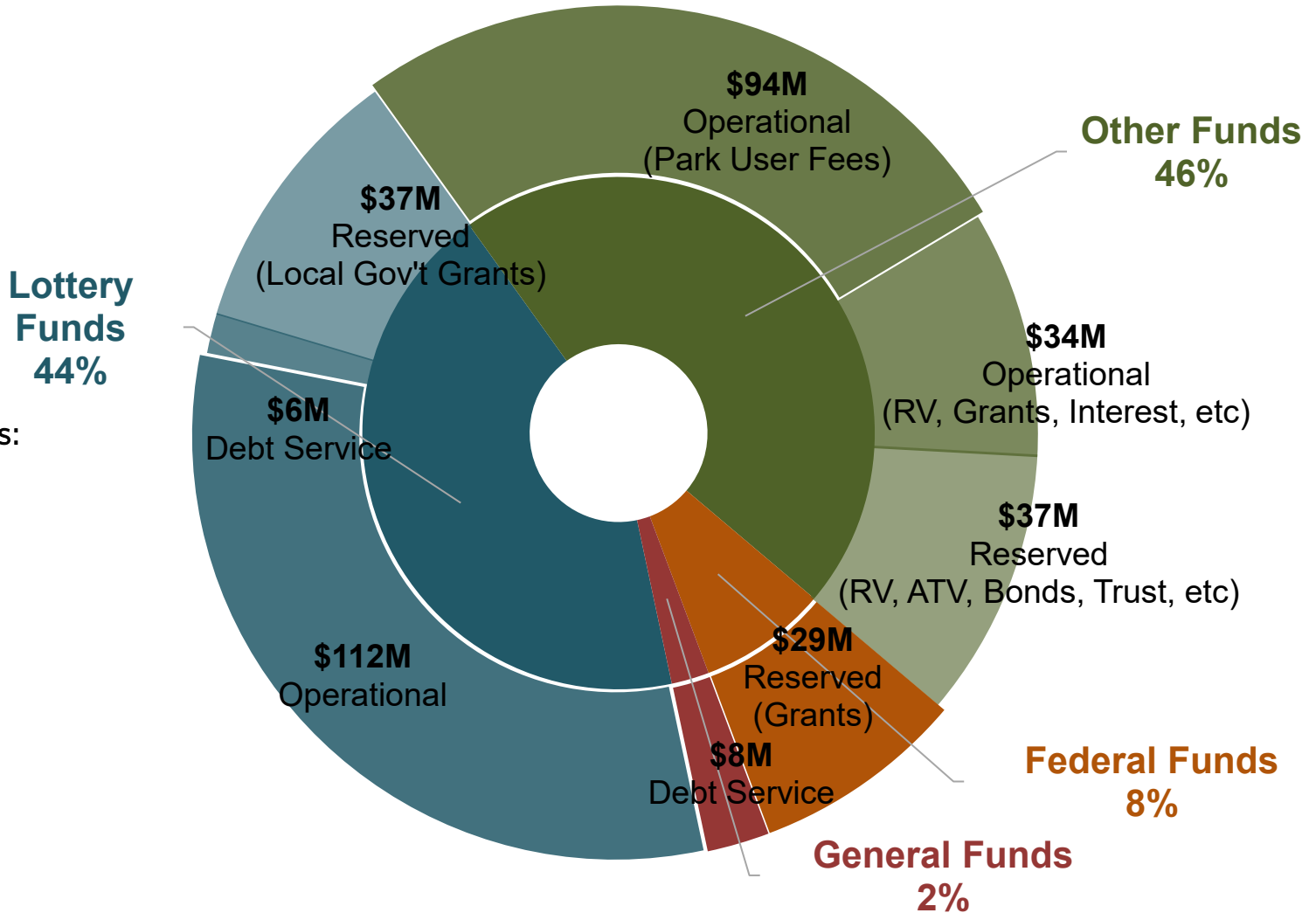
Provisionally approved and awaiting final approval by the National Park Service, Associate Director of Partnerships and Civic Engagement - January 2025

95% of Oregonians participated in at least one outdoor recreation activity during the past year

Annual total net economic value for recreation participation in Oregon by Oregonians = **\$57.1 Billion**



2025-27 OPRD Projected Revenue



Beginning Balances:

Lottery Funds: \$154.6

Other Funds: \$164.1

Total: \$356.1M

Revenue

(pictured)

Lottery Funds: \$154.6

Other Funds: \$164.1

General Funds: \$8.5

Federal Funds: \$28.9

Total: \$356.1M

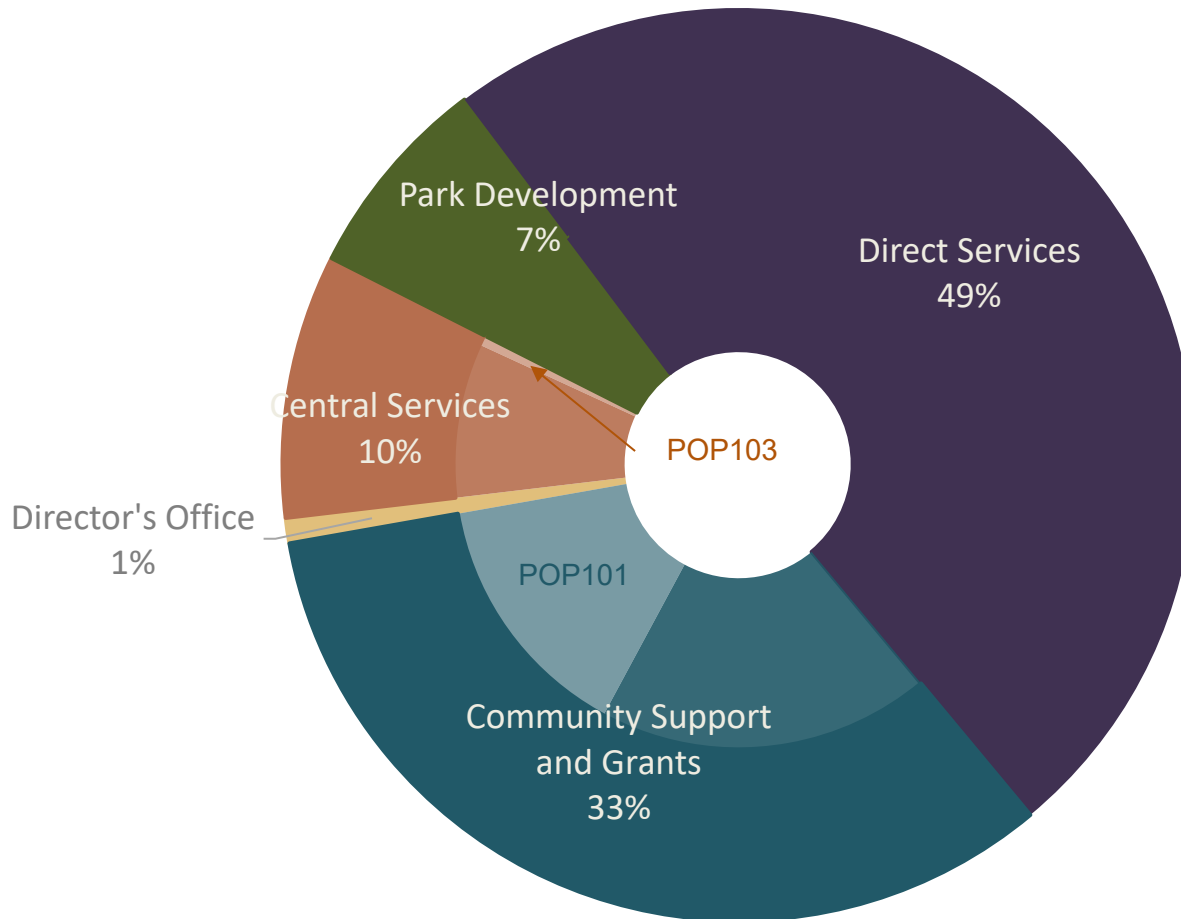


Updates since the Agency Request Budget (ARB)

	Estimated Impact	
	Low	High
ARB Estimated non-dedicated working balance non-dedicated revenue - expenditures	(29.25)	
Analyst adjustments at GRB	+ 2.9	
25-27 Lottery forecast adjustment	+ 1.47	
Overnight revenues fee increases	+ 11.3	+ 13.2
Daily Parking Permit – fee raise to \$10	+ 4.19	+ 7.2
Current estimated non-dedicated working balance updated non-dedicated revenue – expenditures	(9.39)	(4.48)



OPRD 25-27 Projected Expenditures by Program and Fund Type



Director's Office: \$3.1
Central Services: \$64.9
Park Development: \$25.2
Direct Services: \$170
Community Support & Grants: \$137.3
Total: \$400.3M
Total less Grant carryover (POP101): \$350.5M
Positions: 865
FTE: 629.4



Potential Reduction Strategy Priorities

First: eliminate inflation.

Second: reduce requests for outside grants.

Third: reduce acquisitions.

Fourth and fifth: across-the-board reductions in services and supplies.

Sixth: reduce spending on state park maintenance and repairs.



Commission

Appoint by Gov, confirmed by Senate

Director

*Strategic Operations
Office of Outdoor Recreation*

**Deputy Director
Operations**

Direct Services:
State Park experiences
Field operations: Coastal, Mountain, and
Valleys Regions

**Deputy Director
Field and Community
Services**

Community Support:
Heritage outreach
Heritage grants
State Historic Preservation Office
Recreational grants
ATV program

Park Development Division*
Park resources
Park improvement
Safety
Real Estate

*Staff budgeted in Direct Service

**Deputy Director
Central Business
Services**

Central Services:
Administration, Financial Services,
Communications, HR, Information services,
Internal audits, Procurement, Govt relations,
and Policy



INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

15

BACKGROUND

BUDGET

TRENDS





Agency bills

- SB 838
 - Purchase and printing exemptions for operational flexibility
- HB 2922
 - Protect rangers' personal home addresses for legal processes
- HB 2925
 - Improve Ocean Shore permitting process and structure





INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

DIRECT SERVICE

DEVELOPMENT



Direct service: the state park system, ocean shores, scenic waterways.

Development: acquisition, improvement, repairs.



INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

18 15

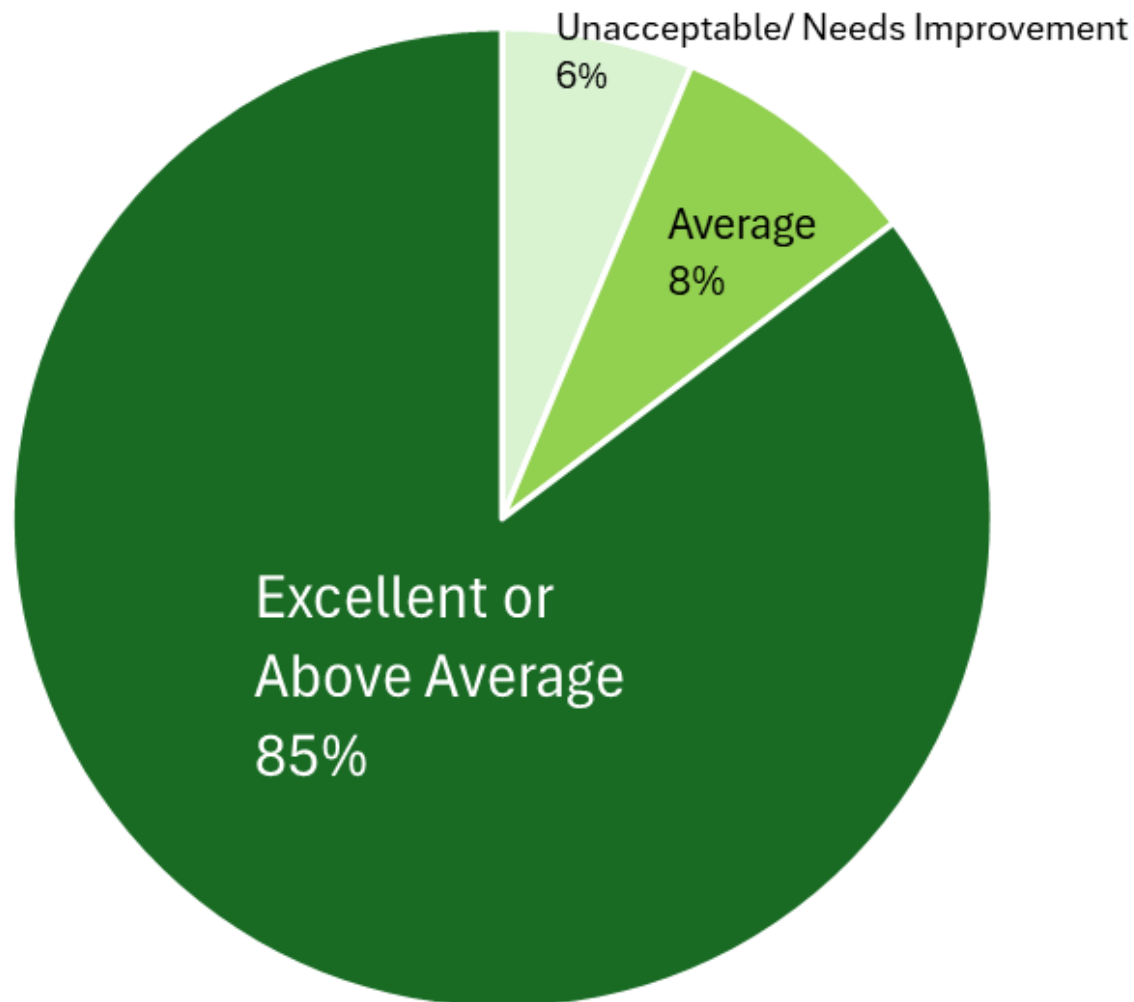
DIRECT SERVICE

DEVELOPMENT



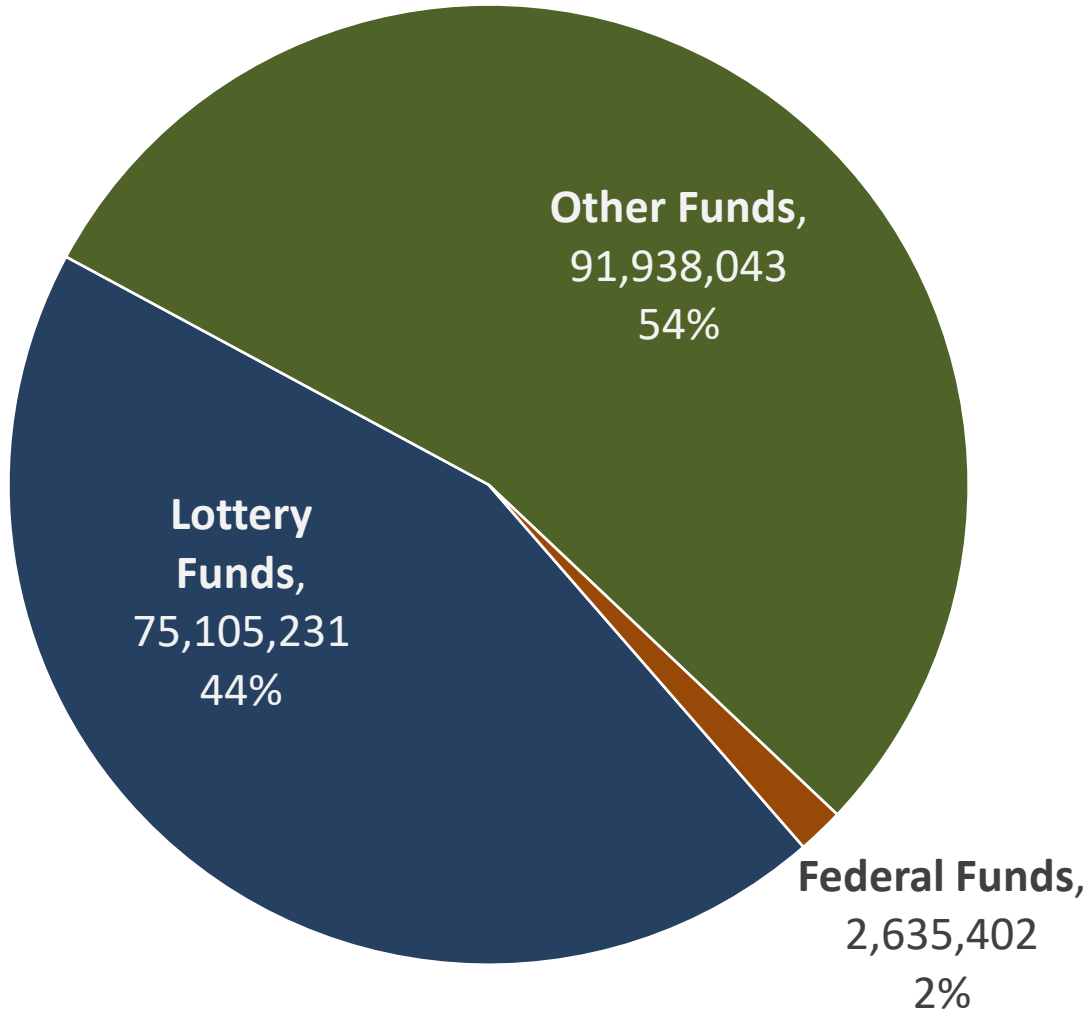


FY 2024 State Park Camper Satisfaction





Direct Services by Fund Type



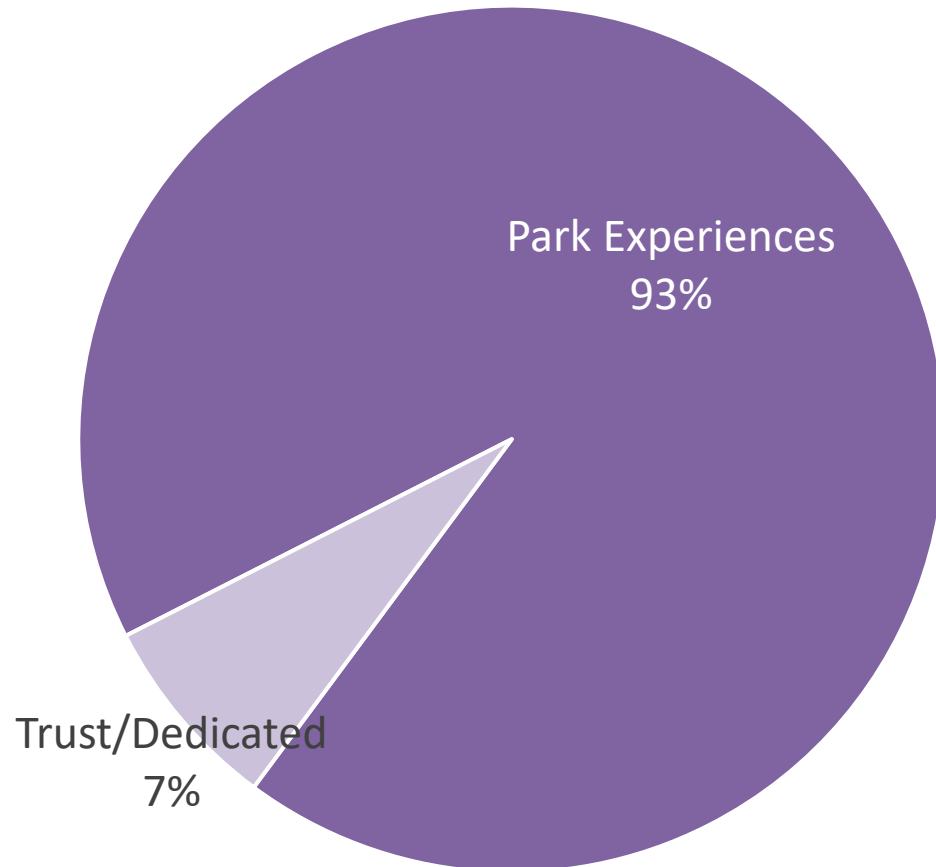


Within Direct Services ...

Direct Services:
\$170M

Positions: 750

FTE: 515.64





Environment

(storm damage at Cape Lookout)

Age
(sewer replacement)



Congestion
(Columbia Gorge)





Challenge: Current revenue streams are limited and rigid.

Solution:

Identify additional sources of revenue streams - raising fees on visitors is not a sustainable solution for long-term financial viability.

Support:

To do so, the funding structure needs more flexible governance.

Outcome:

A more sustainable and stable park system.





INTRO

STATE PARKS

HERITAGE/COMMUNITY

FUTURE

24

DIRECT SERVICE

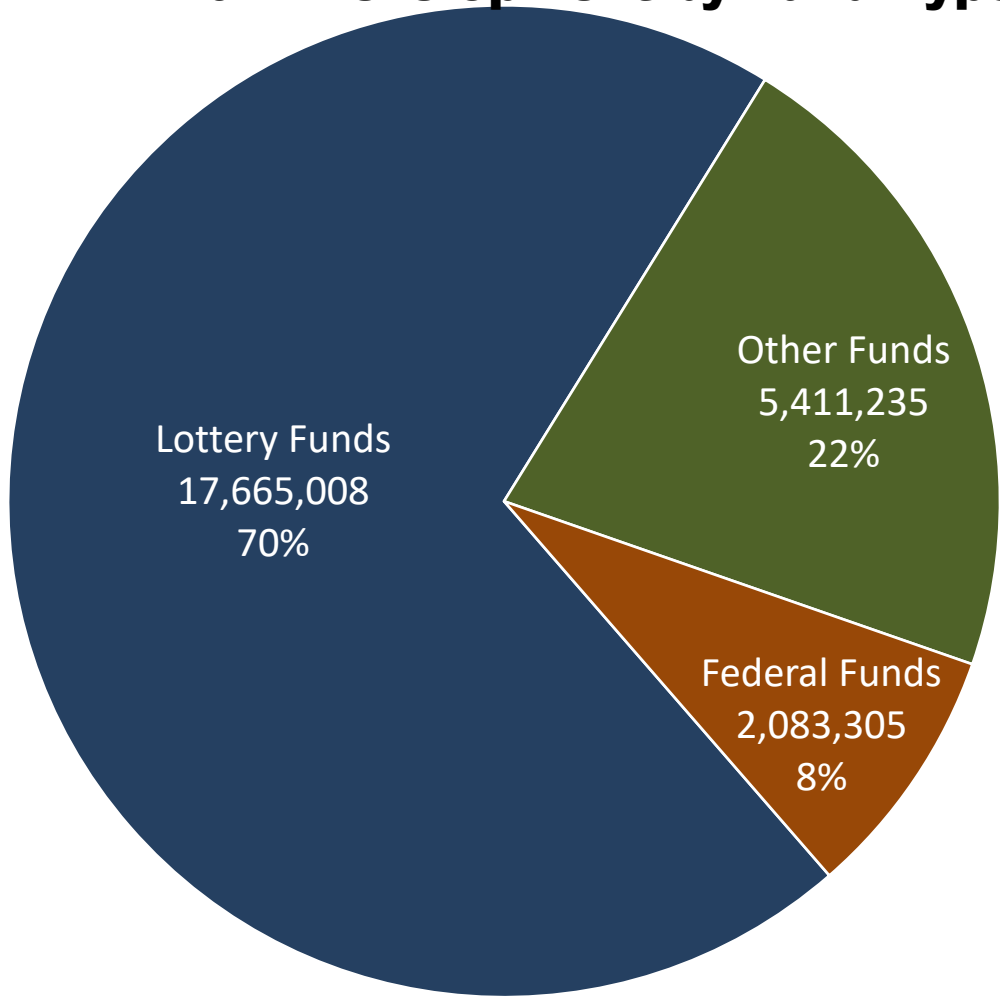
DEVELOPMENT



*Silver Falls State Park
Water Tank*

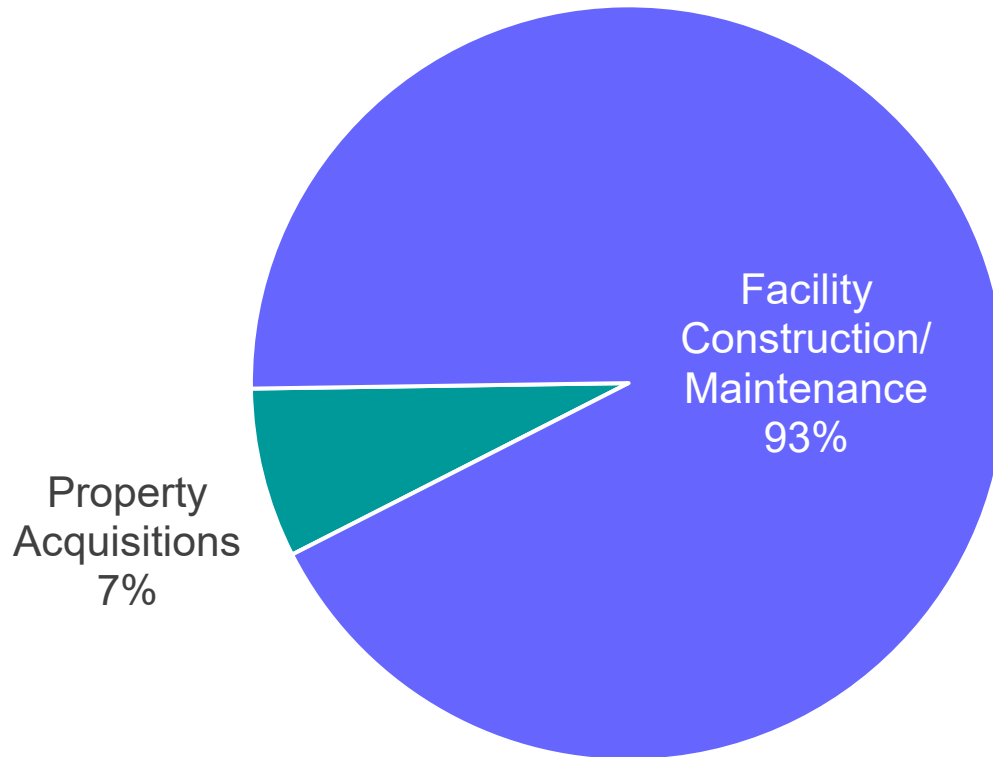


Park Development by Fund Type





Within Park Development ...



Park Development: \$25.2M

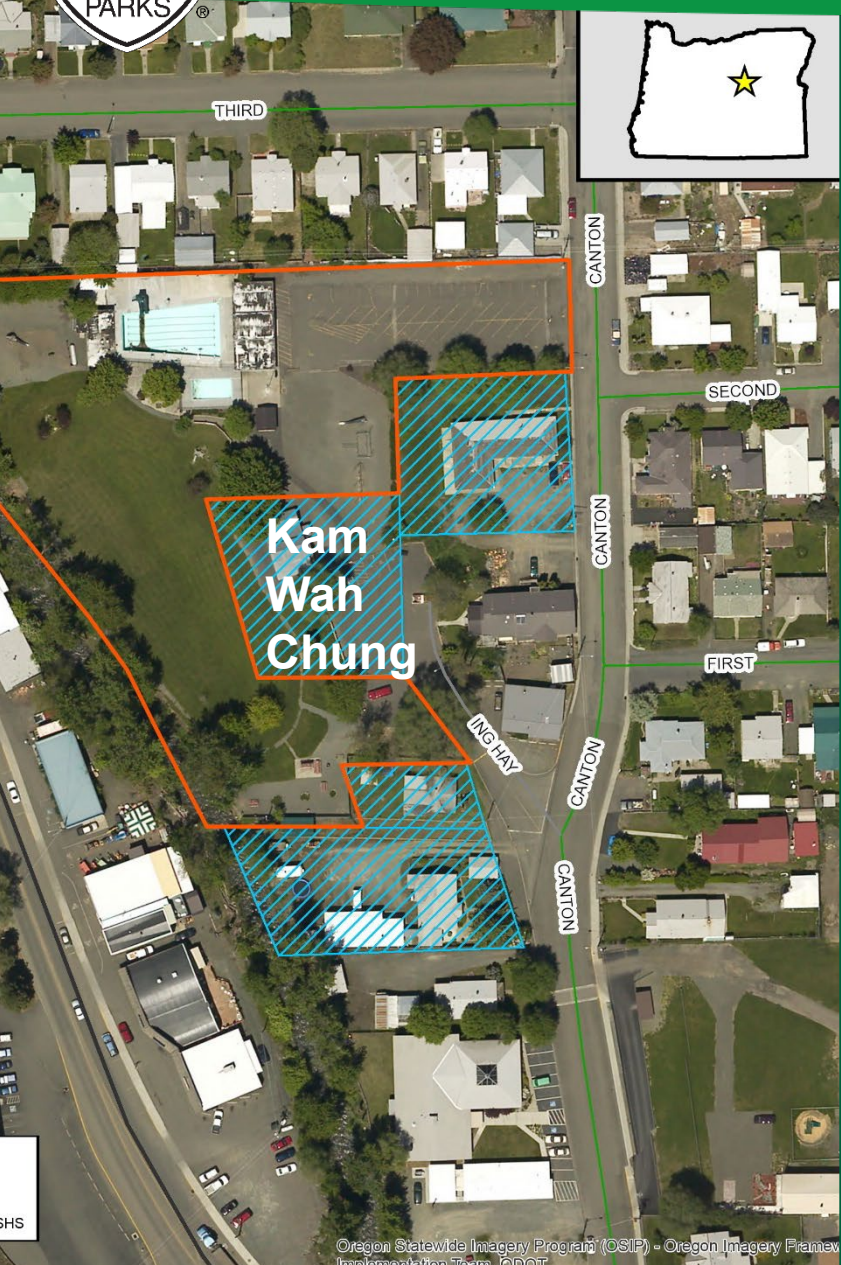
Positions: 0

FTE: 0



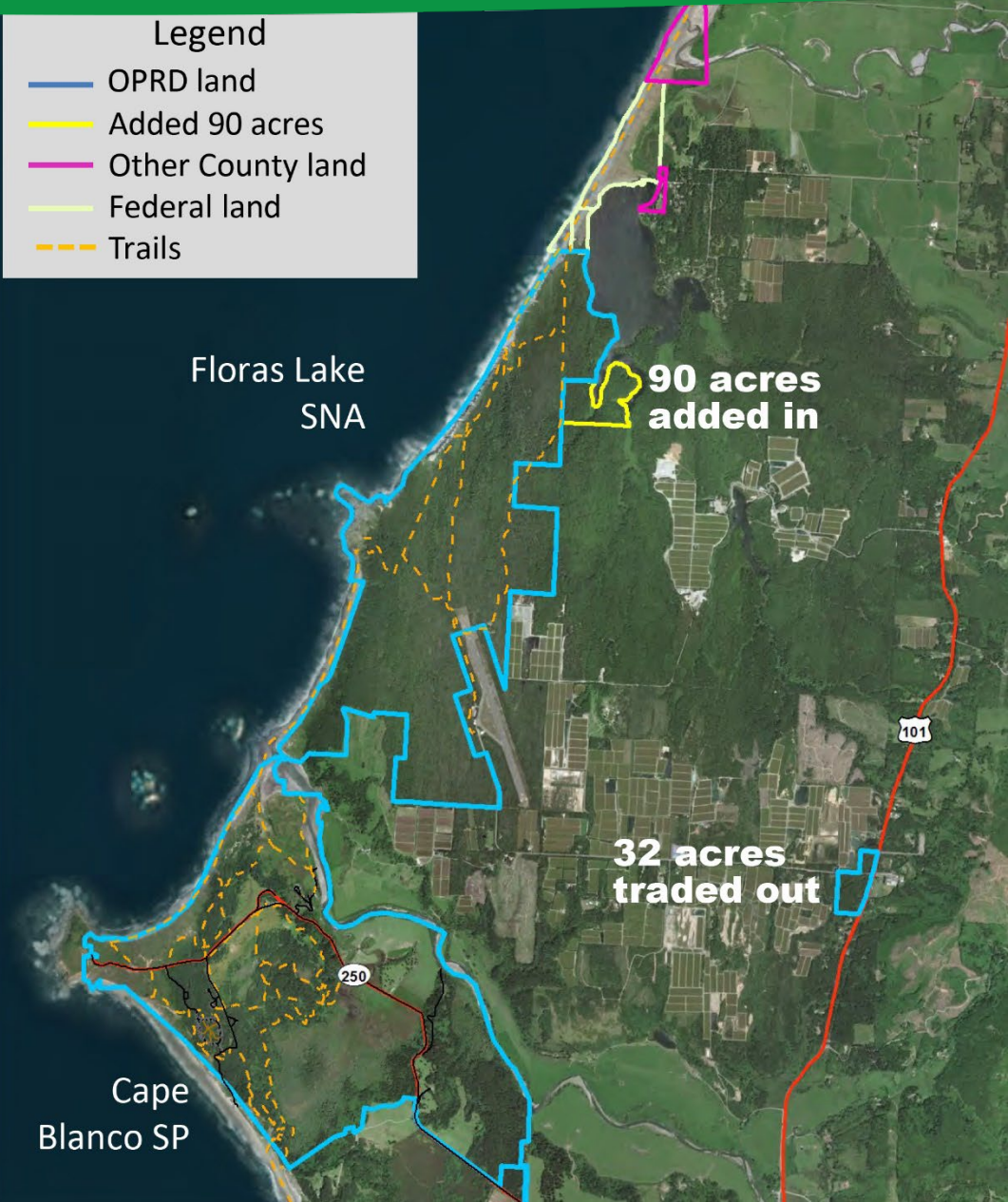
DIRECT SERVICE

DEVELOPMENT



Legend

- OPRD land
- Added 90 acres
- Other County land
- Federal land
- Trails





Project	Est. Bond \$
(1) Beverly Beach Electrical Rehabilitation (Newport)	\$5-6M
(2) Champoeg Camping Expansion (Newberg)	\$4-5M
(3) Fort Stevens Guardhouse (Astoria/Warrenton)	\$2.5-3.5M
(4) Fort Stevens Sewer/Utility Upgrade (Astoria/Warrenton)	\$6-8M
(5) Kam Wah Chung Interpretive Center/Collections building (John Day)	\$6.5-8.5M
(6) Silver Falls Camping Expansion North Falls Complex (Silverton)	\$10-12M
(8) Smith Rock Visit Center/Congestion/Access (Terrebonne)	\$4-6M
(9) Cape Lookout Parkwide Rehab and Camping Enhancement (Tillamook)	\$3-5M
(10) Nehalem Parkwide Upgrade and Yurt Loop (Manzanita)	\$10-12M



Fort Stevens State Park



RECREATION



HERITAGE



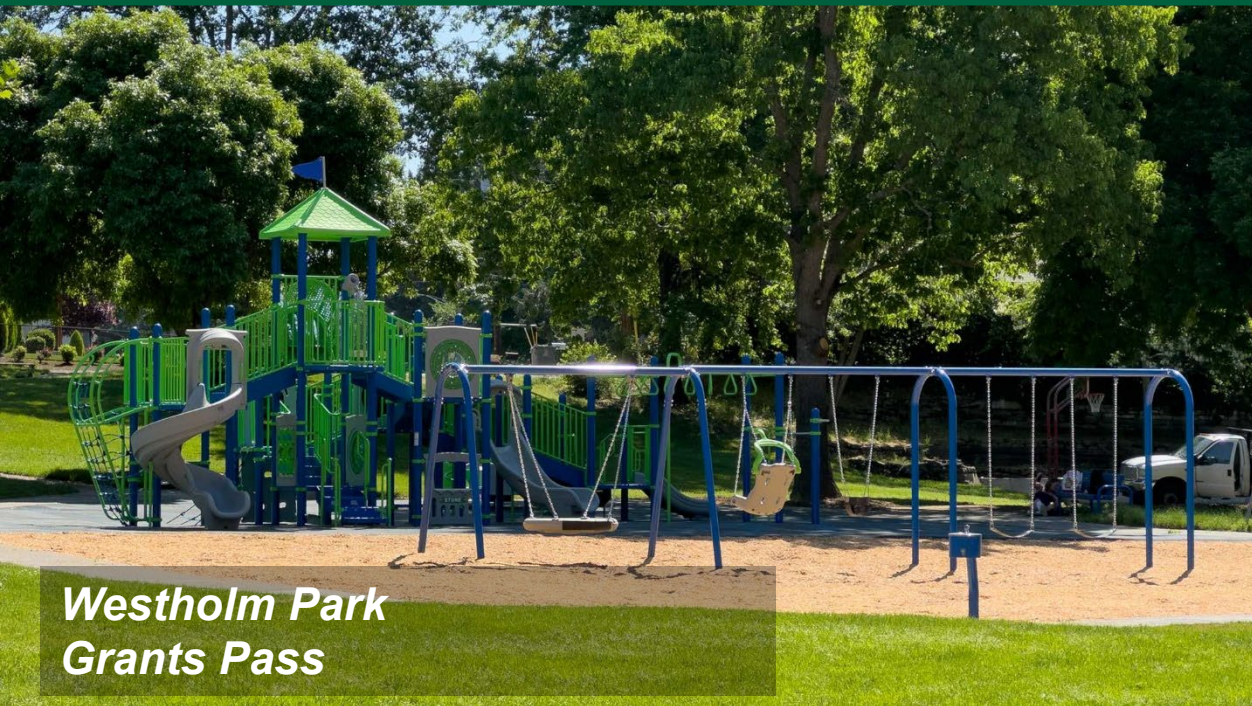


*Thurston Hills Willamalane Park
Springfield*

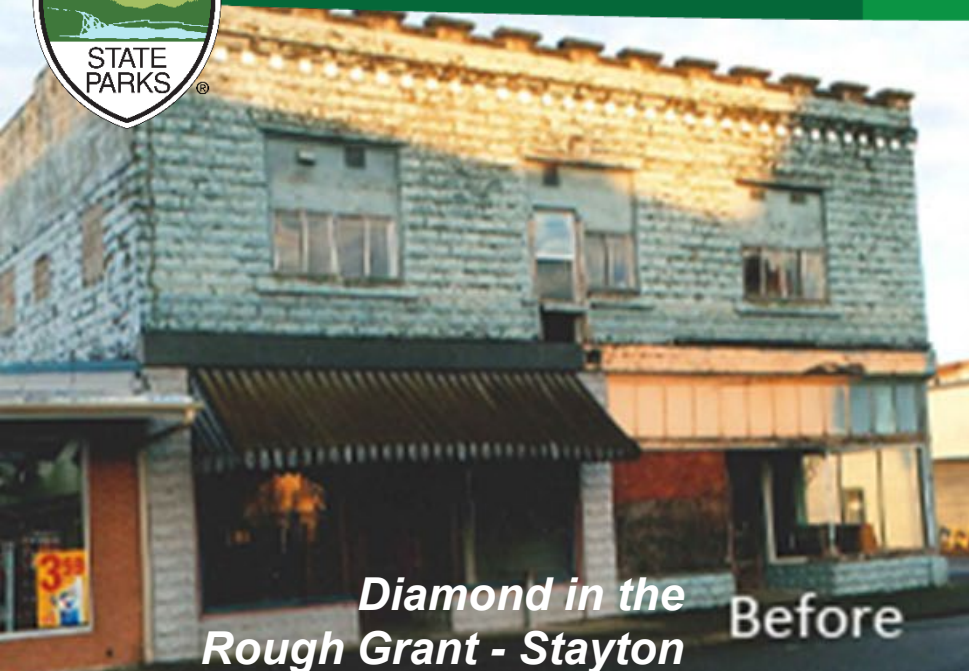
Local Government Grant Program

25% of OPRD's share of Lottery funds ~\$15M

Provide, protect, and develop public outdoor recreation spaces



*Westholm Park
Grants Pass*



Diamond in the Rough Grant - Stayton Before



After



Oregon Historic Preservation Plan
2018-2023

Oregon State Historic Preservation Office

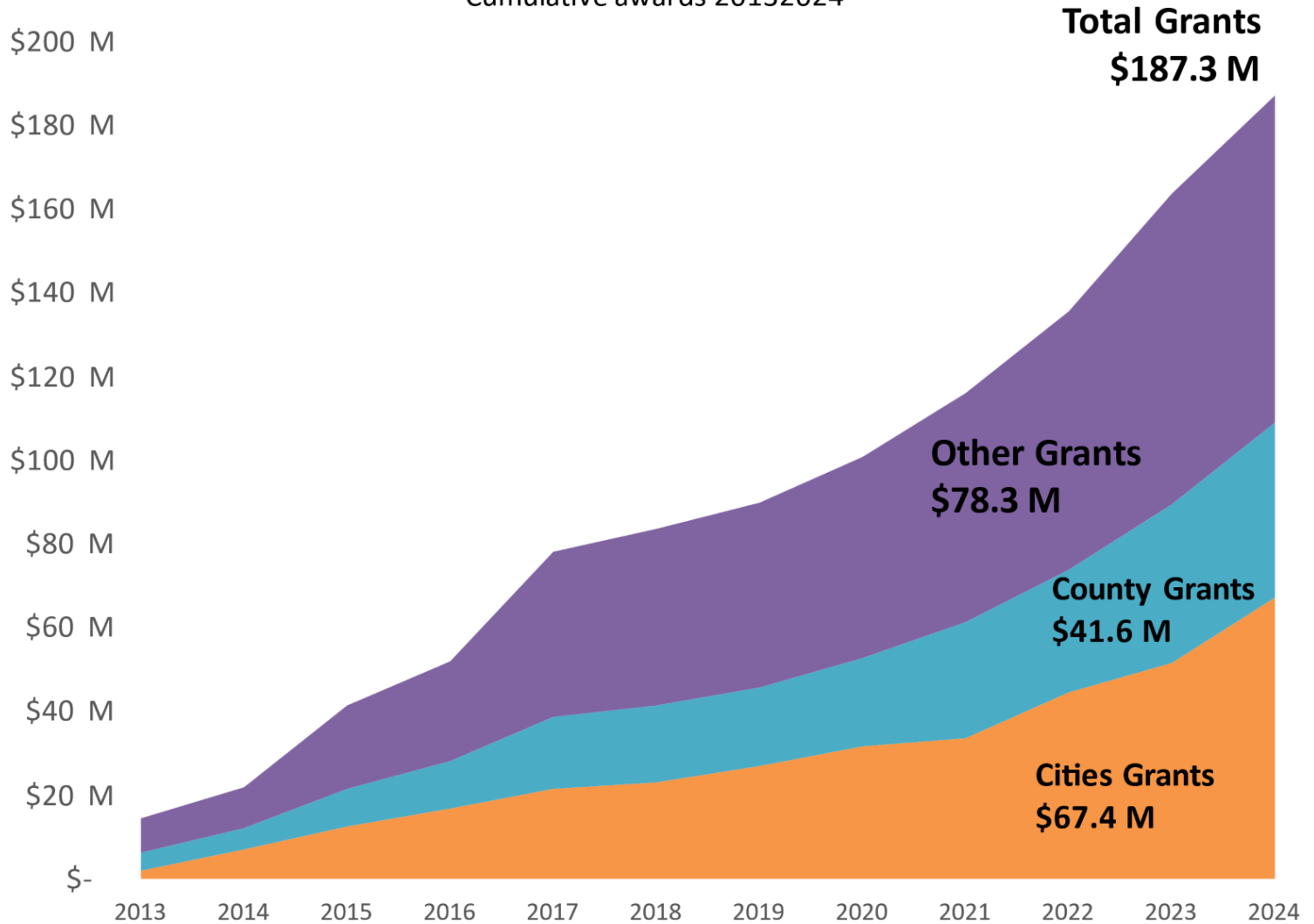


Special tax Assessment Cottage Grove



Recreation and Heritage Grants

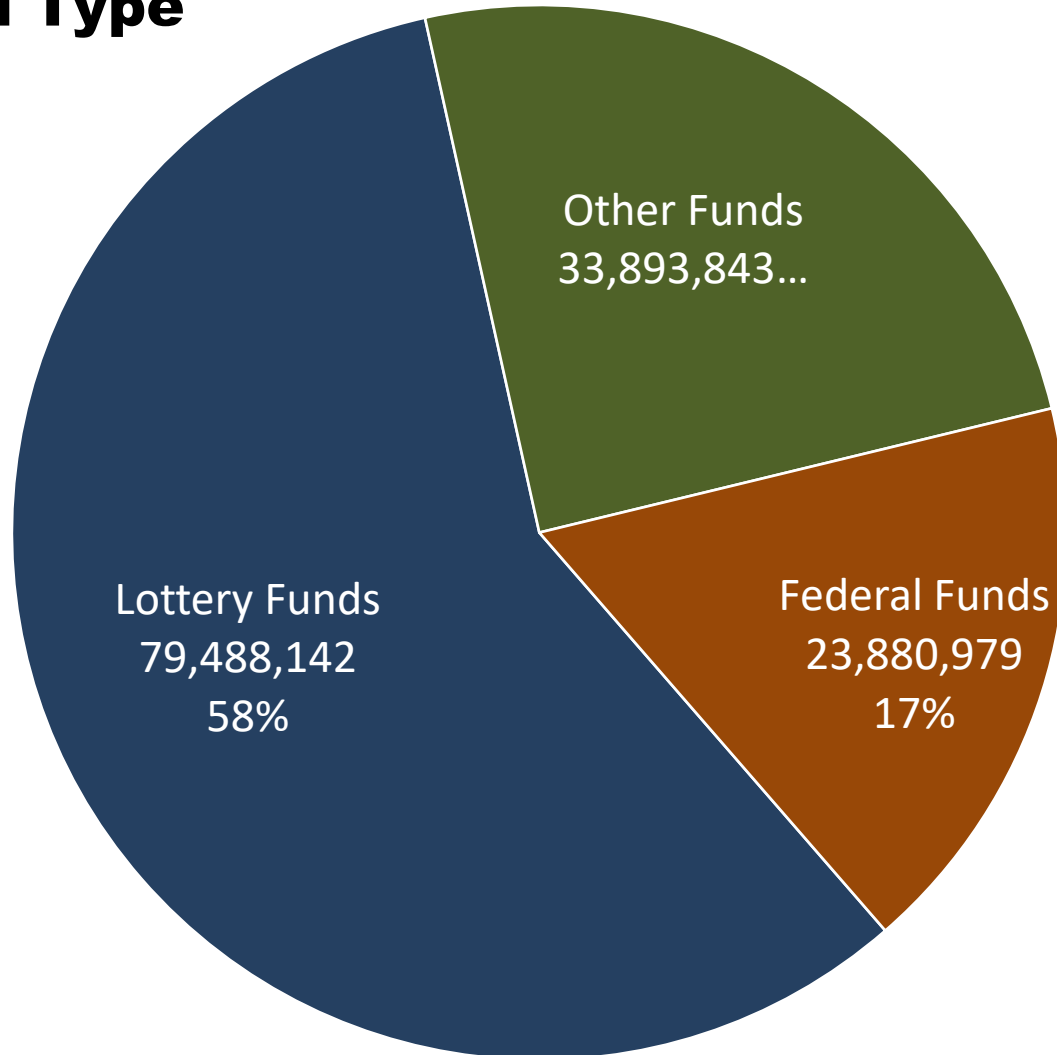
Cumulative awards 2013-2024



Graph above: "Other" includes Tribal governments, federal and other government entities, non-profits, and parks & recreation districts.



Community Support and Grants by Fund Type



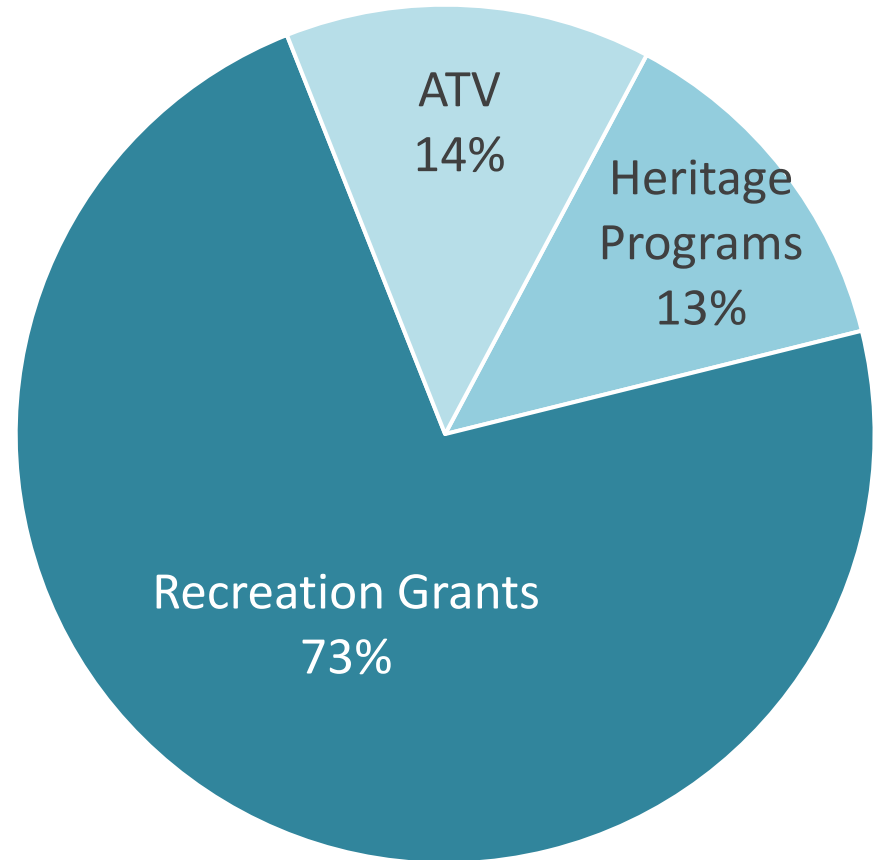


Within Community Support ...

Community Support and Grants: \$137.3M

Positions: 29

FTE: 29





Dallas Japanese Garden Bridge



Community Support and Grants Policy Packages

Lottery

Other

Federal

Total

101: Honor Past Grant Award Obligations

37,533,257

37,533,527

9,155,021

49,560,190



Central services

Budgeting

IT

Accounting

HR

Payroll

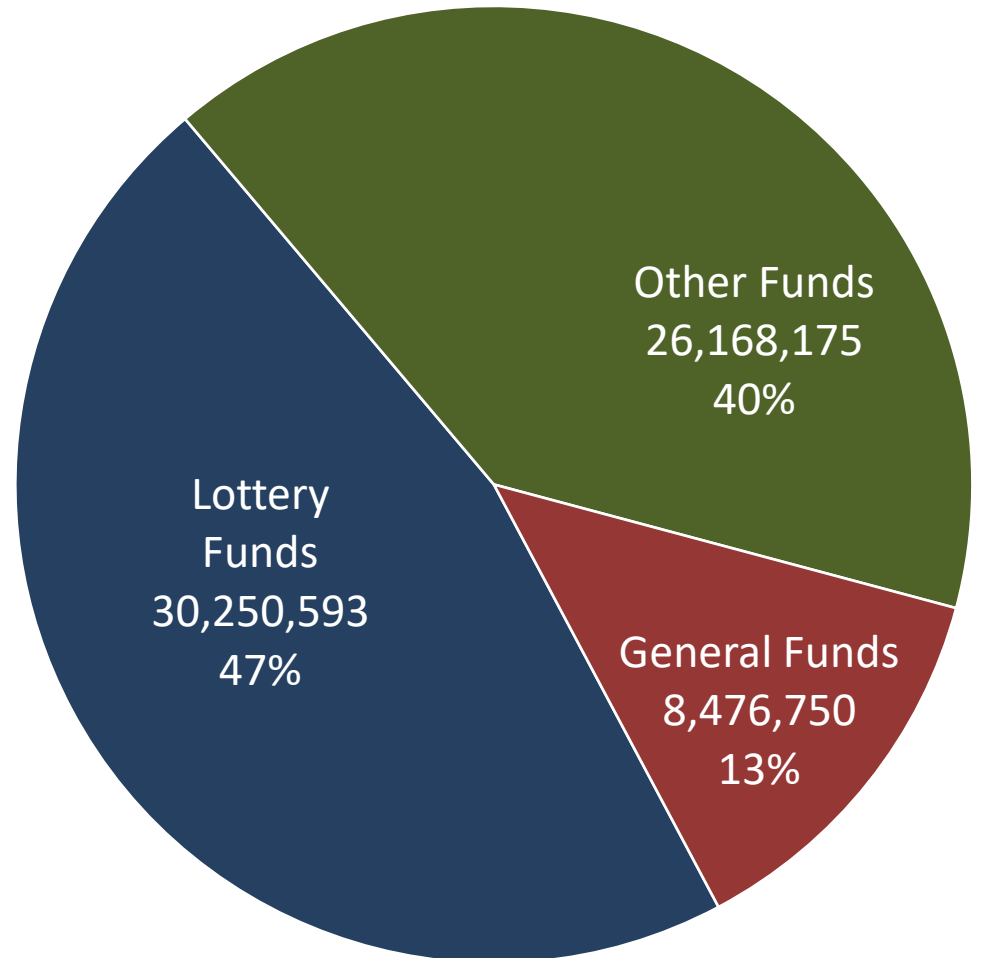
Contracting

Communications

Govt & External Relations



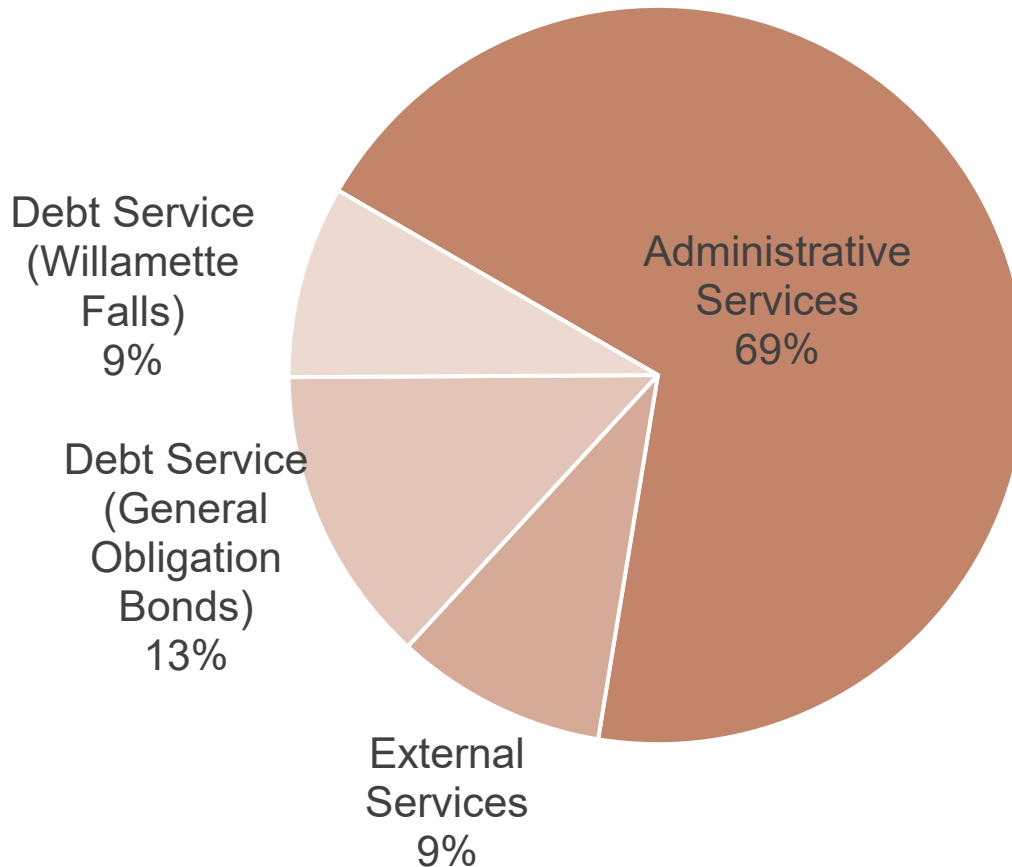
Central Services by Fund Type



Elijah Bristow State Park



Within Central Services ...



Central Services:
\$64.9M
Positions: 80
FTE: 79.22



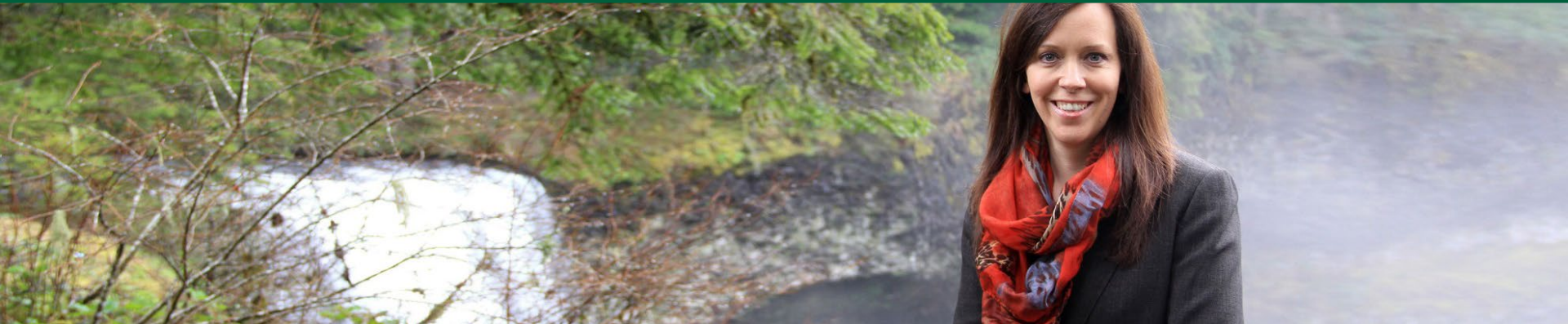
Central Services Policy Package	Lottery	Other	Federal	Total
103: Continue Park Reservation System Update	975,600	1,024,400		2,000,000



Director's Office

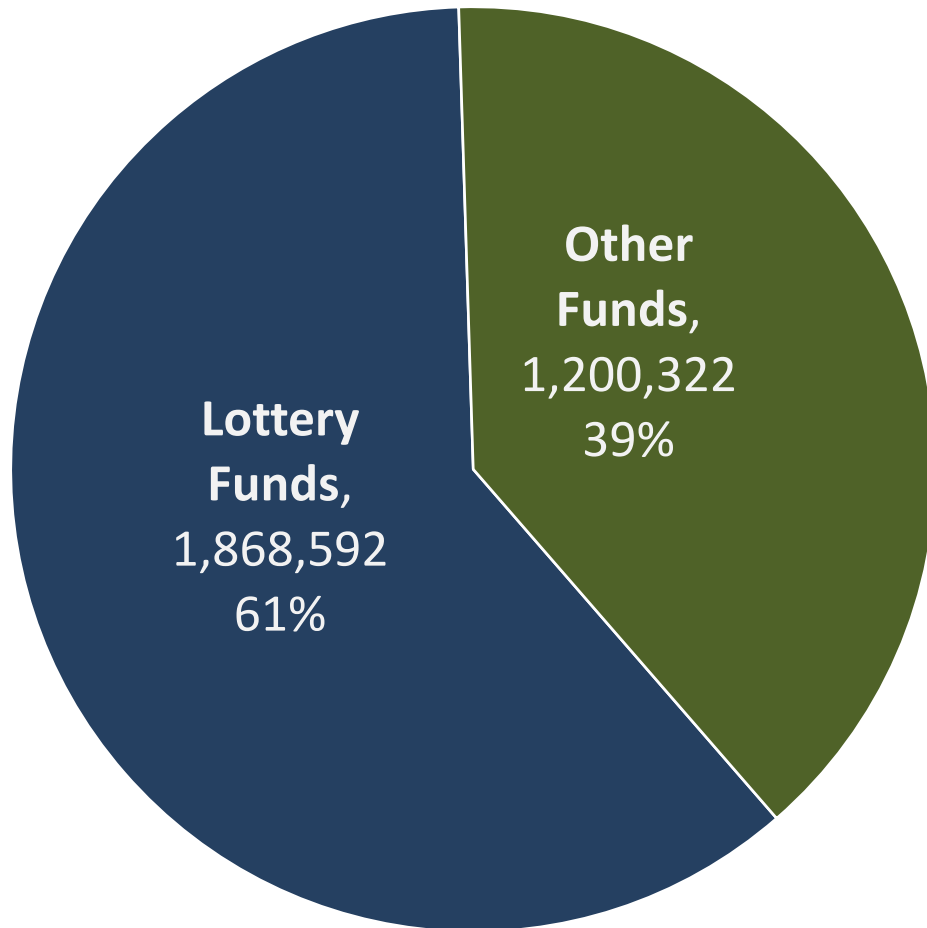
Director/Commission

Office of Outdoor Recreation





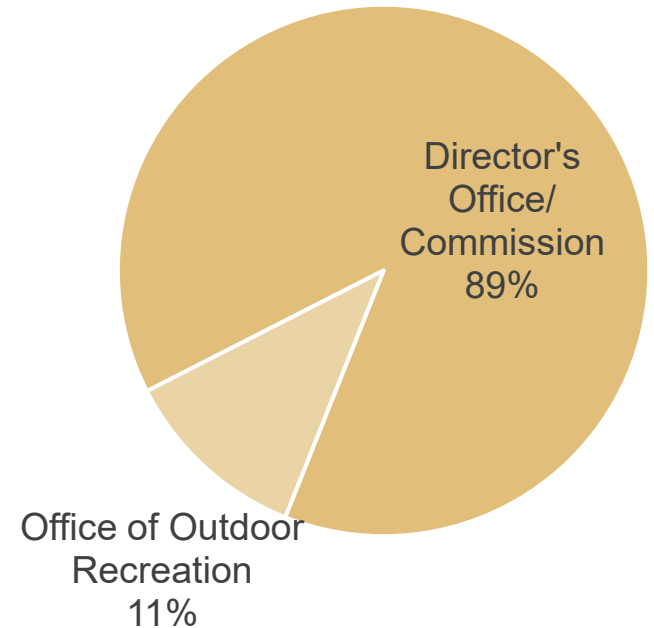
Director's Office by Fund Type



Director's Office: \$3.1M

Positions: 6

FTE: 5.54





Key Issues: Financial Constraint Causes

- System is over 100 years old
- Busier than ever
- Expenses are growing faster than revenue/cost-cutting

Oregonians love their state parks, and it is time again to determine how to we want to continue to take care of the state park system.





Key Issues:

- Fixed budget with rigidity not built for hospitality and recreation services
- Limited revenue options
- Already increased visitor fees, need more earned revenue
- Aging infrastructure and mounting maintenance

**Secretary of State's 2025-
2026 Audit Plan**



**Willamette River Greenway
Established 1967**



Wrap-up

Prioritize

Focus on core mission.

Find partners to support less-critical functions.

Options

Research and find funding options and organizational efficiencies that can improve outdoor recreation and tourism services.

Thank you

