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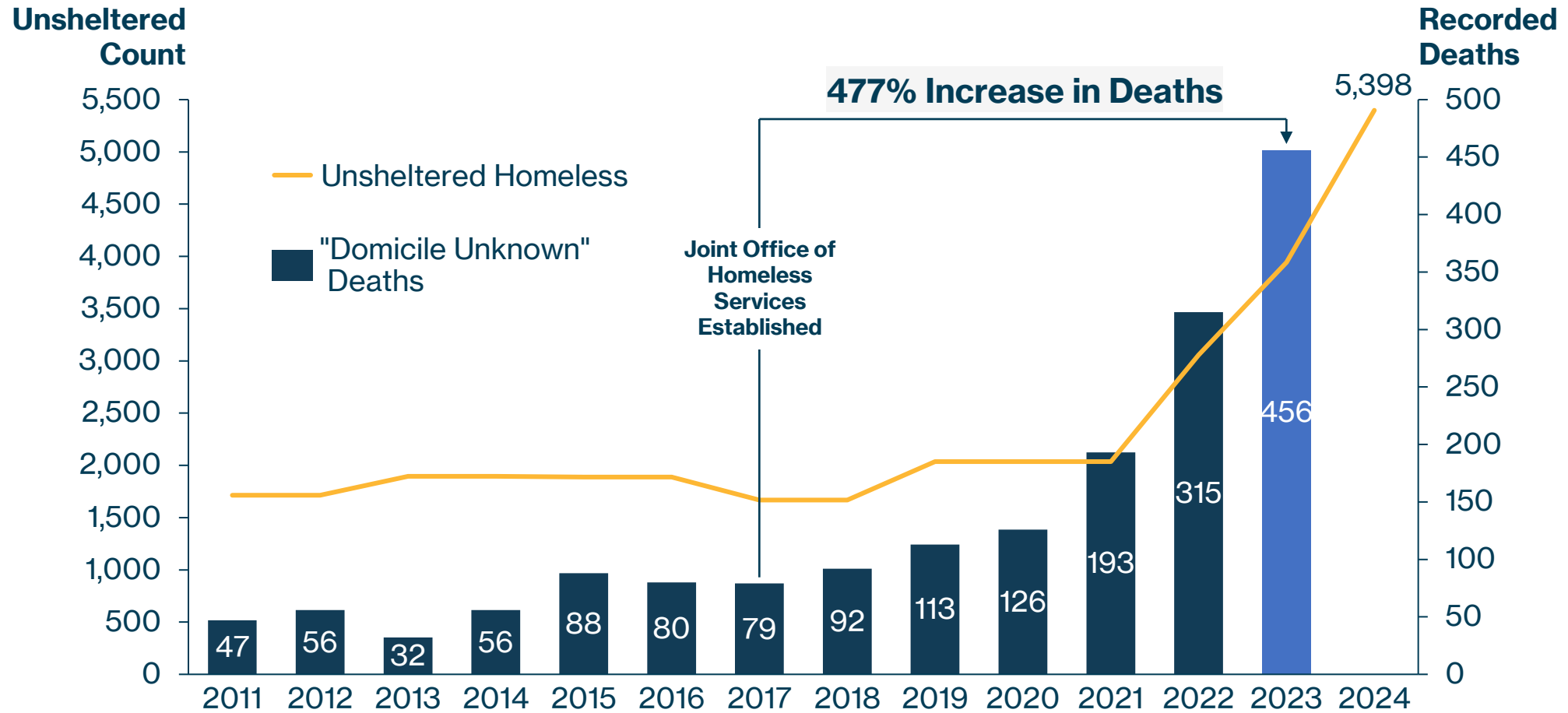
A Safe Bed for Every Neighbor, Every Night

A Blueprint for Ending Unsheltered Homelessness

Mayor Keith Wilson



Rising “Domicile Unknown” Deaths



Source: Review of deaths among people experiencing homelessness in Multnomah County, ‘Domicile Unknown’ report



Portland's **compounding** livability and economic issues

Lagging **Economic Opportunities** and **Housing Creation**
Families, Workers, and Businesses **Choose Other Cities**

Dissatisfaction with **Safety and Livability**

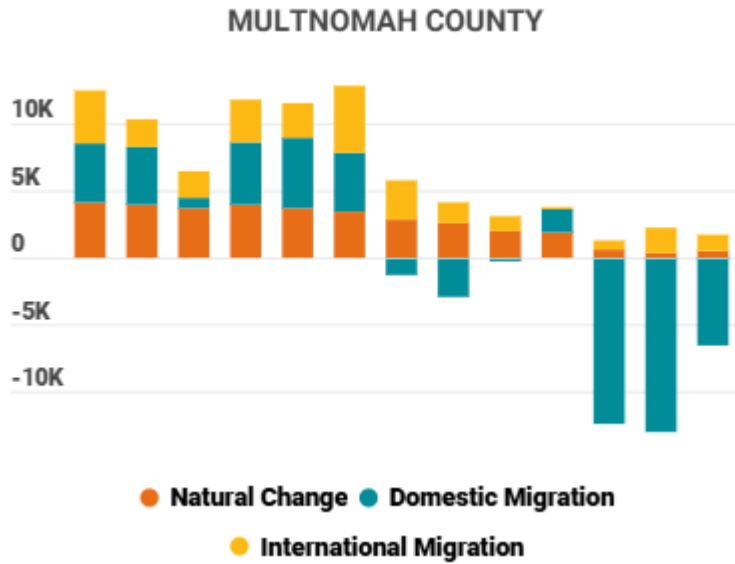
Increasing **Commercial Vacancies**

Shrinking **Tax Base**

Unsheltered Homelessness Remains a **Top Public Concern**



Population Change 2011-2023



Annual Employment Growth 2014-2024



Source: Oregon Employment Department QualityInfo.org, "Total nonfarm employment (not seasonally adjusted) - Official Oregon Series," Current Employment Estimates (CES) Monthly Data Sheet, Feb 10, 2025. U.S. Bureau of Labor Statistics, "State and Metro Area Employment, Hours, & Earnings," Current Employment Statistics, Accessed Feb 10, 2025.

Source: Portland Metro Chamber 2025 State of the Economy



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The suffering are
not **nameless** or
faceless...

... we must shift
from **maintenance**
to **crisis response**





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Portland's Shelter Support System



**Year-
Round
Shelter**



**Enhanced
Outreach &
Services**



**Surge
Capacity**



**Disaster
Sheltering**



A Crisis Response Strategy...

- Cost Effective & Scalable
- Prioritizes Emergency Shelter
- "No Wrong Door" Strategy
- Complement with Cost-Effective Day Centers
- Use Existing Laws to Protect Businesses, Schools, Families

... Will Enable Us To:

- Pivot to "Built for Zero" Strategy



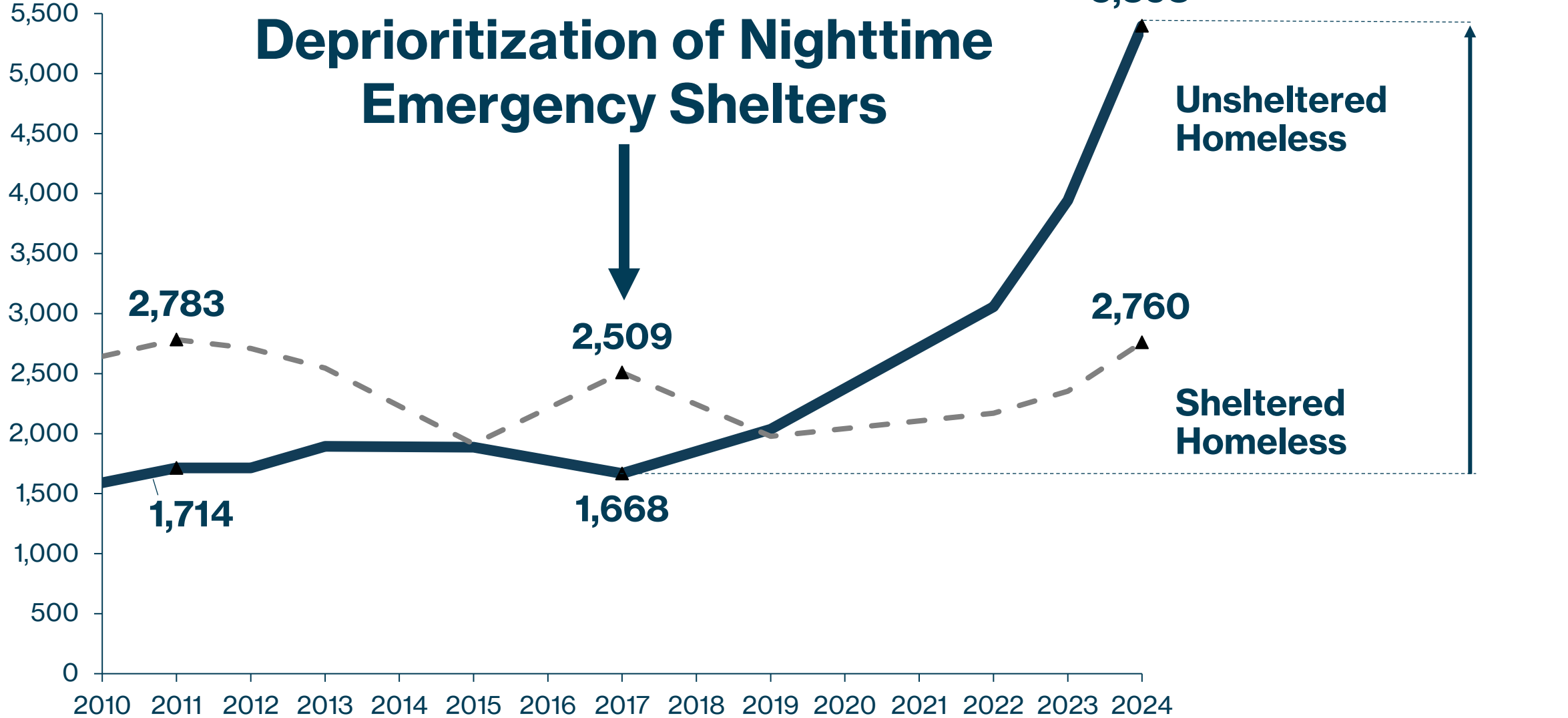
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The Blueprint

How Portland Must
Respond to the Crisis



Number of
Homeless





- Rapidly stand up a network of **nighttime emergency shelters** so every unsheltered Portlander can find a safe bed
- Rapidly deploy a network of **day centers** to provide a ‘warm handoff’ to assess unique needs, provide individual service
- Ensure **support services** to help folks to the next best step

Nighttime Emergency Shelters Are:

- **Cost-Effective**
- **Scalable**
- Return to "Stay Limits"
- Bed Utilization Requirement
- Near Transit Corridors
- Complemented by Day Centers



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- Partner with **neighborhoods, businesses, non-profit organizations, and faith communities** to coordinate facilities
- **Better tracking** to better understand inflow and diffusion
- **Reunification** to help return people to their loved ones
- **Return to community standards** on camping, unregistered vehicles, and dangerous RVs
- **24-Hour shelters have an important role**, but emergency night shelters are the missing link
- We need solutions **without delay**
- We need a **safeguard** for individual setbacks



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We've Initiated a Crisis Response...



“I like it. I feel safe in there.”

“Being outside in the cold was no good. Easy to get sick, hard to get better.”

- Guest Quotes, Oregonian, January 11, 2025



... and We're Not Alone

Enormous risk if we do not act...

- ...but great opportunity if we do
- Every budget (city, county, state) will be impacted
- Portland alone is spending hundreds of millions managing the crisis

Regionalism Opportunity

- Multnomah County, Metro Council, Regional Mayors, Metro Representatives, and Senators are leaning in and want to partner

Portland's Success is Oregon's Success!

- A strategy that can be used in every struggling community in Oregon



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