Weyerhaeuser - By the Numbers (An attempt to open to black box)

Weyerhaeuser owns around 1,400,000 acres in Oregon Total acreage owned in U.S. is 11,000,000 acres (Oregon is 12% of holdings)

At \$4,400 per acre this is equal to \$6,100,000,000 in assets (See attached, \$4,400 per acres is from recent sale by Rayonier)

At 4 percent return these assets generate ~ \$244,000,000 annually At 5 percent return these assets generate ~ \$308,000,000 annually

Total Net Income - 2023, \$839 million, 2022, \$1.88 billion; 2021. \$2.607 billion. Weyerhaeuser paid its top 5 executives ~ \$31,000,000 dollars in 2023.

On February 13, 2024, Betsy Earls testified on behalf of Weyerhaeuser on HB 4133 in the House Committee on Revenue that under HB 4133, Weyerhaeuser **would save around half a million dollars**, after adjusting for harvest tax increase. She stated that the companies total tax liability in the state is around \$17,000,000, which includes property taxes that all Oregonians pay. Assuming that the property tax on 1.4 million acres is between \$8.5 to \$11 million, the total harvest tax and fire protection cost would be ~ \$6 to \$8.5 million making the effective tax rate between 2% to 2.83% on a \$300 million annual gross profit.

Weyerhaeuser Net Income 2010-2023 | WY

| Prices Financials | Revenue & Profit | Assets & Liabi | lities Margir | ns Price Ratio | s Other Ratios | Other Metrics |
|---|---|------------------------------------|-----------------------------------|---|--|--------------------|
| Revenue Gross Pro | ofit Operating Inco | ome EBITDA | Net Income | EPS Shares | s Outstanding | |
| | nual/quarterly net in fit or loss after all re | <i>.</i> | | | | |
| | ser net income for th | ne quarter ending | g September 3 | 0, 2023 was \$0 | .239B, a 22.9% d | lecline year-over- |
| year. | ser net income for th ser net income for th | • | | | | • |
| year. • Weyerhaeus over-year. | | ne twelve month | s ending Septe | ember 30, 2023 | was \$631M , a 7 2 | • |
| year. • Weyerhaeus over-year. • Weyerhaeus | ser net income for th | ne twelve month ne for 2022 was | s ending Septe \$1.88B, a 27.8 | ember 30, 2023 39% decline fror | was \$631M , a 72 n 2021. | • |

| Company | Executives | Board Members | Compare Executives | Job Openings | | |
|--------------------------------------|----------------------------------|------------------------------------|--|----------------------------|--|--|
| The charts on this parts statements. | ge feature a breakdown o | f the total annual pay for the to | op executives at WEYERHAEUSER CO | as reported in their proxy | | |
| pay and bonus are fil | | the edgar filing system. WEYER | Bonuses. WEYERHAEUSER CO incom HAEUSER CO annual reports of exe | | | |
| Total Equity aggrega | ates grant date fair value o | f stock and option awards and | long term incentives granted during | g the fiscal year. | | |
| Other Compensation | n covers all compensatior | n-like awards that don't fit in ar | ny of these other standard categorie | s. Numbers reported do not | | |

include change in pension value and non-qualified deferred compensation earnings.

NAME AND TITLE TOTAL CASH EQUITY OTHER TOTAL COMPENSATION **Russell S. Hagen** \$1,945,962 \$2,005,328 \$103,948 \$4,055,238 Senior Vice President and Chief Development Officer Devin W. Stockfish \$4,086,539 \$8,765,081 \$117,686 \$12,969,306 President and Chief Executive Officer Keith J. O'Rear \$1,685,962 \$2,005,328 \$9,150 \$3,700,440 Senior Vice President, Wood Products Nancy S. Loewe \$241,538 \$1,878,431 \$2,559,992 \$4,679,961 Former Senior Vice President and Chief Financial Officer David M. Wold \$1,143,642 \$1,238,265 \$9,150 \$2,391,057 Senior Vice President and Chief Financial Officer Travis A. Keatley \$1,407,308 \$1,878,431 \$147,030 \$3,432,769 Senior Vice President, Timberlands

businesswire Q 🛊 HOME SERVICES NEWS EDUCATION ABOUT US Search Log In Sign Up Rayonier Announces Initiatives to Enhance Shareholder Value · Targeting \$1 billion of select asset sales over the next 18 months in Reducing target leverage to ≤3.0 Net Debt / Adjusted EBITDA · Actions intended to enhance shareholder value by capturing the significant disparity between public and Rayonier private timberland values, reinforce the Company's balance sheet position, and return meaningful capital to X shareholders Announcing \$242 million asset sale in Oregon – first step toward effectuating the plan November 01, 2023 04:13 PM Eastern Daylight Time RAYONIER INC NYSE:RYN WILDLIGHT, Fla .-- (BUSINESS WIRE) -- Ravonier Inc. (NYSE:RYN) today announced an asset disposition and capital structure realignment plan (the "Plan") targeting \$1 billion of select asset sales over the next 18 months. The proceeds of the asset sales More News S will be used to reduce the Company's leverage to ≤3.0x Net Debt / Adjusted EBITDA* and return meaningful capital to shareholders. The Plan is intended to enhance shareholder value by capturing the significant disparity between public and Contacts private timberland values and reducing the level of debt the Company maintains in a higher interest rate environment. The Plan Investors: Collin Minas. will also improve the Company's competitive positioning by divesting less strategic assets and concentrating capital in markets om, 904-357with the strongest cash flow attributes and most favorable long-term growth prospects. The Company today announced the first step toward effectuating the Plan with the sale of 55,000 acres in Oregon for \$242 million Media: Alejandro Barbero, "Rayonier remains committed to its nimble, value-added capital allocation "While Rayonier enjoys a long-dated strategy," said David Nunes, Chief Executive Officer. "The disconnect and well-staggered debt maturity profile between private market timberland values and the Company's public as well as a low-cost, primarily fixedmarket valuation is at an historically wide level, and the plan announced today will allow us to take advantage of this opportunity to create value for rate debt structure, these new credit our shareholders as well as right-size our leverage to the current market ratio targets are intended to reduce environment. Our portfolio scale and pure-play timber REIT structure future interest costs and mitigate afford us the flexibility to take these initiatives, and we are confident that refinancing exposure in a higher rate they will result in meaningful value accretion for our shareholders." environment, as well as enhance our Reducing Leverage Target capital allocation flexibility' Pursuant to the Plan, Rayonier is adjusting its long-term leverage target X Post this from ≤4.5x Net Debt / Adjusted EBITDA* to ≤3.0x Net Debt / Adjusted