



OREGON DEPARTMENT OF STATE LANDS

2023-25 BUDGET PRESENTATION
MARCH 7, 2023

Cattle on school lands in Harney County

OREGON'S SCHOOL LAND LEGACY



Student transportation at Alsea Public School, circa 1910

1859

OREGON STATEHOOD

3.4 million "school trust land" acres granted by federal government

STATE LAND BOARD ESTABLISHED

Governor, Treasurer, Secretary of State

TODAY

COMMON SCHOOL FUND

\$2.1 billion fund distributes earnings to Oregon's K-12 public school districts

DEPARTMENT OF STATE LANDS

State Land Board's Administrative Agency

OUR MISSION

To ensure Oregon's school land legacy and protect waterways and wetlands of the State through superior stewardship and service





OUR WORK FOR OREGON

DSL PROGRAMS AND SERVICES



REAL PROPERTY PROGRAM

Managing Land to Benefit Schools

- School Land Leases, Licenses, Easements and Authorizations
- School Land Planning
- School Land Sales

REAL PROPERTY PROGRAM



The DSL rangeland team in the field

14 positions

14.5 FTE

~772,000

ACRES OF SCHOOL
LANDS MANAGED

\$4.8 million

GROSS REVENUE
IN FY 2021

\$596 million

VALUE OF COMMON
SCHOOL FUND REAL
PROPERTY ASSETS

AQUATIC RESOURCE MANAGEMENT PROGRAM

*Protecting Oregon's Waters
and Wetlands*

- Removal-Fill Permits
- Public Waterway Authorizations & Oversight
- Mitigation Planning
- Local Government Outreach
- Assistance for Property Owners



AQUATIC RESOURCE MANAGEMENT PROGRAM



Harborton Mitigation Site, Portland

39 positions

36.54 FTE

~5,000

ACTIVE AUTHORIZATIONS
ON STATE-OWNED
WATERWAYS IN FY 2021

1,180

WETLAND LAND USE
NOTICES PROCESSED
IN FY 2021

615

REMOVAL-FILL
APPLICATIONS PROCESSED
IN FY 2021



SOUTH SLOUGH RESERVE

*Understanding and
Exploring Estuaries*

- Managing ~7,000 acres of open water, wetlands, rivers and forests
- Outreach & Education
- Research
- Recreation
- Community Collaboration

SOUTH SLOUGH RESERVE



South Slough staff surveying for beavers, Tom's Creek

19 positions

18 FTE

\$6.2 million

ANNUAL BOOST TO THE
COOS COUNTY ECONOMY
FROM SOUTH SLOUGH, PER
2021 NOAA STUDY

1,893

VOLUNTEER HOURS
IN FY 2021

100+

EDUCATION AND
INTERPRETIVE
PROGRAMS IN FY 2021

DIRECTOR'S OFFICE & ADMINISTRATION

*Ensuring Exceptional
Service*

- Financial Management
- Technology, Data, and Website Management
- Administrative Support
- Public Information and Involvement
- Leadership for Accountable Public Service and Strategic Operations



OUR STRATEGIC GOALS

THRIVING LANDS,
WATERS AND SCHOOLS

Supporting Schools

- Seeking opportunities to increase Common School Fund revenue

Thriving Oregon

- Protecting the contributions of lands, waters, and wetlands

Exceptional Service

- Working for all Oregonians and their communities

Great Workplace

- Making DSL a great place to work

A blue-tinted photograph of a forest stream. In the foreground, there are large, broad-leafed plants, possibly peace lilies, and ferns. The stream flows through the center of the frame, surrounded by dense foliage and fallen logs. The overall scene is a lush, natural environment.

PERFORMANCE & PROGRESS

**DELIVERING SERVICE IN
2023-25 AND BEYOND**



PACKAGES: EXCEPTIONAL SERVICE

Enhancing service to ensure accessibility and accountability

Modern Permitting and Information System Project – Package 106

- *More services online, powerful new database*
- *\$4,011,699 Other Funds*

Using Data to Improve Service and Accountability – Package 105

- *Increased use of data to improve service and report on performance*
- *\$243,526 Other Funds*

Enhancing Visitor Experience at South Slough Reserve – Package 107

- *Support for exploring the Reserve*
- *\$163,728 Federal Funds*

PERFORMANCE: EXCEPTIONAL SERVICE

KEY PERFORMANCE MEASURES

- Meeting 2 of 6 KPMs. Not Meeting:
 - *KPM #6 – Timeliness of removal-fill permitting decisions*
 - *KPM #7 – Resolution of removal-fill permit non-compliance*
 - *KPM #9 – Timeliness of wetland delineation report response*
 - *KPM #13 – Percent of customers rating satisfaction with service as excellent or good*

KEY FACTORS

- KPMs do not align with statutory service timeframes, which DSL is meeting
- One complex noncompliance instance in FY22
- Demand for services affects ability to meet expectations and provide desired services

PACKAGES: SUPPORTING SCHOOLS

Increasing revenue to the Common School Fund, with focus on innovation & funding alternatives

Elliott State Research

Forest Transition – Package 108

- *Continues forest maintenance, fire protection, project management*
- *\$1,575,996 Other Funds*

Grant Carry-Forwards – Packages 109, 111, 112

- *Removal-Fill Program EPA Grants – \$192,748 Federal Funds*
- *South Slough NOAA Grant – \$250,000 Federal Funds*
- *Oregon Ocean Science Trust – \$600,000 Other Funds*





PERFORMANCE: SUPPORTING SCHOOLS

School forestlands, Deschutes County

KEY PERFORMANCE MEASURES

- Meeting 3 of 4 KPMs
- Not Meeting:
 - *KPM #2 – Percent of revenue streams used to cover admin & operations costs for forest and non-forest lands*

KEY FACTORS

- Costs associated with the Elliott State Forest
- Necessary investments in planning and preparation of school lands for sale
- Waterway cleanups, including removal of abandoned and derelict vessels



PACKAGES: THRIVING OREGON

Supporting communities, building Oregon's natural resource legacy

Portland Harbor Superfund Site – Packages 101 and 102

- *Protecting State Interests - \$2,722,066 Other Funds*
- *Cleanup - \$2,721,125 Other Funds*

Stewardship of Wetlands and Waterways – Package 104

- *Removal-fill and waterway program expertise and oversight, undersea cable analysis, public engagement*
- *\$1,139,588 Other Funds*

Community-Led Projects to Enhance Public Waterways – Package 110

- *\$200,000 Other Funds*



PACKAGES: THRIVING OREGON

Supporting communities, building Oregon's natural resource legacy

Healthy and Safe

Waterways – Package 113

- *Protects and improves Oregon's public waterways by removing the accumulation of abandoned and derelict vessels currently threatening waterway health and safety, and collaboratively exploring a statewide program for long-term solutions*
- *\$18,763,236 Other Funds*
- *Package supported by one-time Monsanto settlement funds*

PERFORMANCE: THRIVING OREGON



Invasive species removal at Willamette Mission State Park, Marion County

KEY PERFORMANCE MEASURES

- Meeting 1 of 4 KPMs. Not meeting:
 - *KPM #4 – Percent of managed lands and waters with completed management plans or policies*
 - *KPM #5 – No net loss of wetlands*
 - *KPM #11 – Percent of mitigation bank fund monies committed within one year*

KEY FACTORS

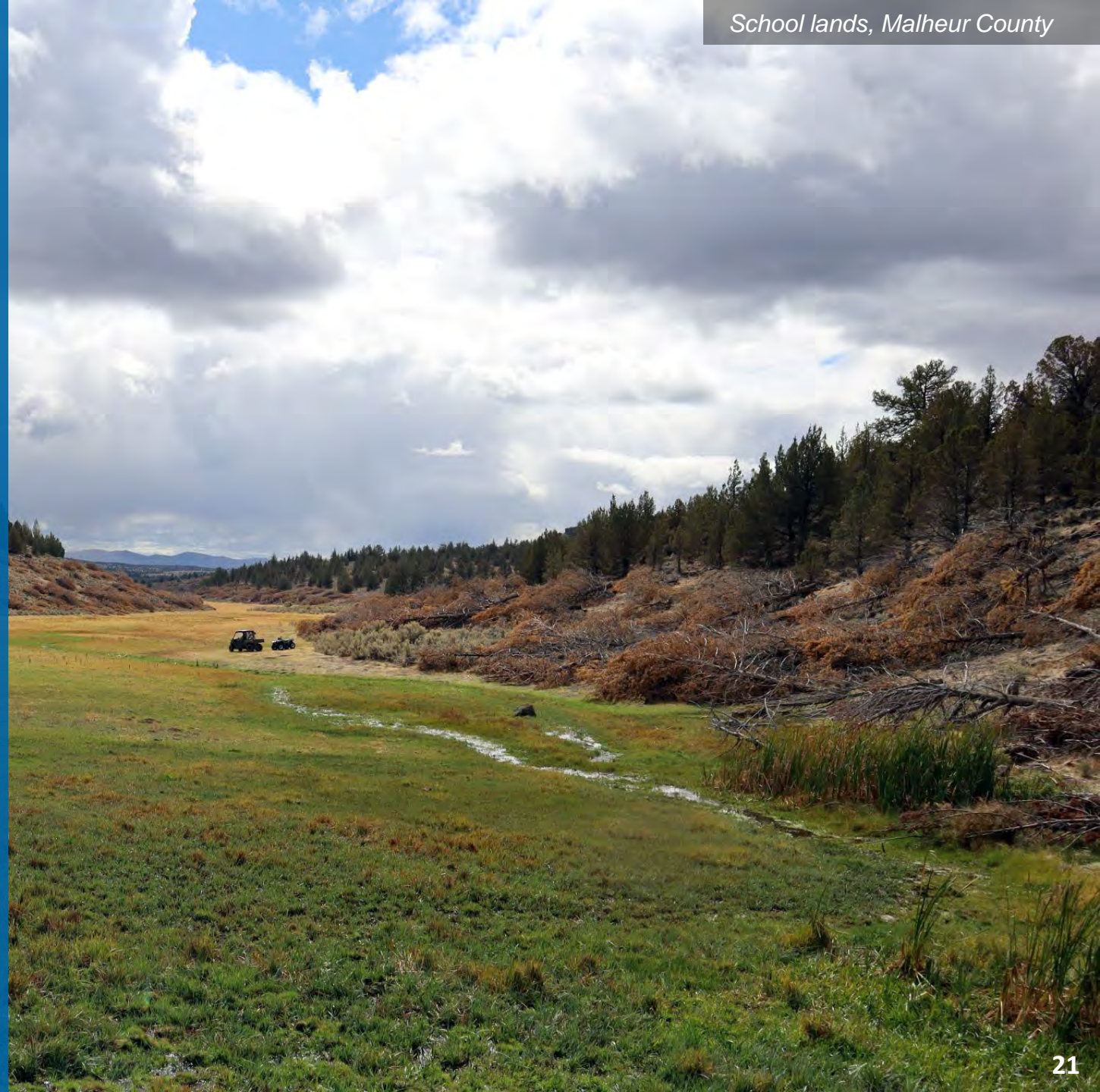
- Remaining planning needs are for small parcels; comprehensive planning underway
- Wetland gain-loss tracking does not synch to reporting timeframes
- Committing mitigation funds to projects takes multiple years

PACKAGE: GREAT WORKPLACE

Ensures DSL is a great place to work, with emphasis on supporting staff

Position Reclassification – Package 103

- *Reclassifies four positions to align classification with work performed*
- *This package has no cost*



PROPOSED KPM

IMPROVING THE
USEFULNESS AND
ACCURACY OF OUR
METRICS

Exceptional Service

- Proposed KPM: Total number of people served annually at South Slough Reserve
 - Meaningful, straightforward metric to capture reach of programs and visitors
 - Replaces existing KPM #16, which measures South Slough's use of structured program assessments



BUDGET DETAILS

**2023-25 OVERVIEW, BUDGET HISTORY,
PROPOSED LEGISLATION**

2023-25 BUDGET SUMMARY

\$78,874,461
GOVERNOR'S BUDGET

\$0....GENERAL FUND
\$75,949,192.....OTHER FUNDS
\$2,925,269...FEDERAL FUNDS

116
POSITIONS

112.8
FTE

SERVICES

MANAGING SCHOOL LANDS
PROTECTING WATERS & WETLANDS
UNDERSTANDING ESTUARIES
ENSURING EXCEPTIONAL SERVICE

PAST DEPARTMENT OF STATE LANDS BUDGETS

2019-21 ACTUALS

TOTAL: \$60,510,512

\$0....General Fund
\$58,765,005.... Other Funds
\$1,745,507...Federal Funds
115 Positions/112.63 FTE

2021-23 LAB

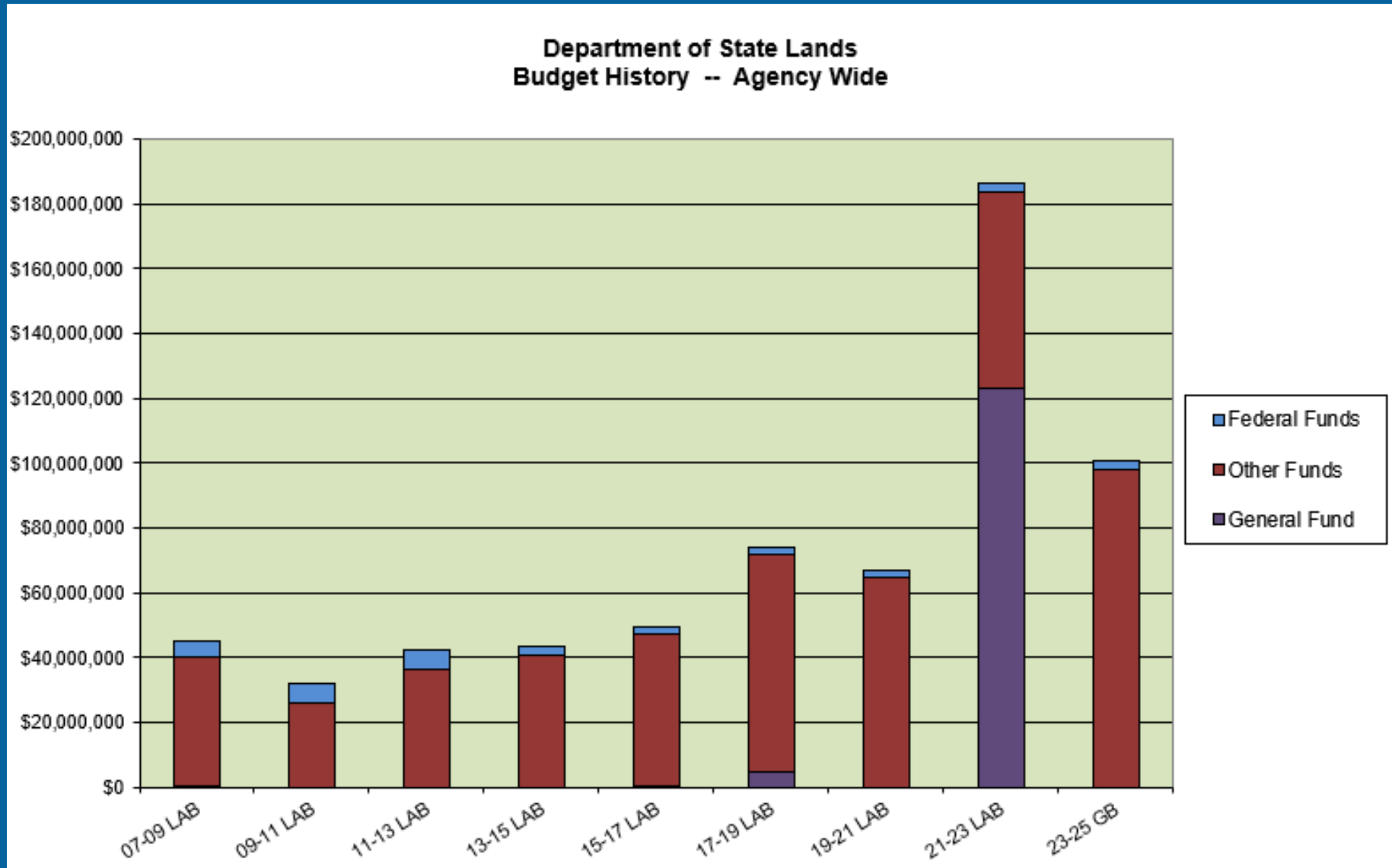
TOTAL: \$187,554,512

\$121,060,000..... General Fund
\$61,503,610..... Other Funds
\$2,990,902.....Federal Funds
105 Positions/103.38 FTE

SIGNIFICANT CHANGES FOR 2023-25

- \$18.76 million to remove vessels from Oregon's public waterways
- Phase out of one-time General Fund, including \$121 million for Elliott decoupling

BUDGET HISTORY



AGENCY-PROPOSED LEGISLATION



Table Rock vernal pools, Jackson County

House Bill 2238

- Addresses current Common School Fund subsidy of removal-fill and waterway programs by:
 - Examining removal-fill fee structure via rulemaking
 - Reducing cost of cleanups by adjusting personal property storage requirements



THANK YOU