

## Legislative Fiscal Office

Oregon State Capitol  
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## Joint Committee on Ways and Means

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**To:** Education Subcommittee

**From:** Doug Wilson, Legislative Fiscal Office

**Date:** June 14, 2021

**Subject:** SB 5528 – Higher Education Coordinating Commission  
Work Session Recommendations

### Higher Education Coordinating Commission – Agency Totals

	2017-19 Actual	2019-21 Legislatively Approved	2021-23 Current Service Level	2021-23 LFO Recommended
General Fund	1,943,729,412	2,153,043,053	2,308,323,047	2,452,376,117
Lottery Funds	93,123,293	142,162,801	154,364,240	128,527,291
Other Funds	574,493,265	406,418,915	83,892,780	112,181,951
Other Funds NL	236,269,745	215,118,270	165,177,280	165,177,280
Federal Funds	81,776,666	128,146,326	128,335,403	130,656,715
Federal Funds NL	6,884,790	24,286,877	20,536,302	20,536,302
<b>Total Funds</b>	<b>2,936,277,171</b>	<b>3,069,176,242</b>	<b>2,860,629,052</b>	<b>3,009,455,656</b>
Positions	134	144	147	149
FTE	120.28	134.91	138.07	140.36

The Higher Education Coordinating Commission (HECC) was created in 2011 by SB 242 and further refined in 2012 by SB 1538. The Commission has 15 members appointed by the Governor and confirmed by the Senate. Its primary focus is to be responsible for strategic planning for post-secondary education in the state. Its major areas of responsibilities include:

- Develop goals and maintain accountability measures for the post-secondary system.
- Approve and authorized degrees for the public universities and community colleges.
- Administer and operate the Office of Degree Authorization and the Private Career Schools program.
- Administer workforce development programs as the state agency responsible for the federal workforce development programs.
- Provide financial assistance to post-secondary students through the Oregon Opportunity Grant, Oregon Promise, and other Office of Student Access and Completion programs.

- Distribute state funding to public universities, community colleges, and the Oregon Health and Science University.
- Manage debt service for state general obligation and lottery bonds issued for the benefit of post-secondary public institutions.

Even though HECC was established in 2011-13, it did not initially have any budget and consequently any staff for that biennium. Staff was provided by the Governor’s Office and other agencies. Beginning in 2013-15, the HECC budget included the core HECC staff and the budgets for the Office of Degree Authorization (transferred from OSAC) and the staff of the Private Career School program transferred from the Oregon Department of Education. In 2015-17, HECC’s budget expanded significantly as the budgets of the former Department of Community Colleges and Workforce Development (CCWD), former Oregon Student Access Commission (OSAC), Oregon Health and Science University (OHSU), and the former Oregon University System (now the public universities) were combined in the overall HECC budget.

### **Adjustments to Current Service Level**

The current service level (CSL) for the Commission is \$2,308.3 million General Fund, \$154.4 million Lottery Funds and \$2,860.6 million total funds. The LFO recommendation assumes the following changes:

- The Public University Support Fund is increased by \$13.9 million to \$900.0 million General Fund.
- The Community College Support Fund is increased by \$29.9 million to \$703.0 million General Fund.
- The reductions that were the result of the August 2020 special session are reversed so program levels are generally at CSL for Public University State Programs, Extension Service, Experiment Station, Forest Research Lab and the Oregon Health Sciences University,
- The Oregon Opportunity Grant increases to a level of \$200.0 million total funds, an increase of \$28.8 million over CSL.
- The Oregon Promise program and the National Guard Tuition Assistance program are at CSL.
- Funding is provided for a transfer portal for community college to public university transfers, common course numbering activities, and Oregon Youth Employment program.

**See attached “Work Session Presentation Report.”**

Note: Statewide adjustments and six-year capital construction expenditures are not included in these recommendations. Any needed adjustments will be made in end of session bills.

### **Performance Measures**

See attached “Legislatively Proposed 2021-23 Key Performance Measures.”

**Budget Notes**

The Higher Education Coordinating Commission shall report to the Emergency Board by October 1, 2022 on the use of the Statewide Longitudinal Data System (SLDS) and its further development. The report must include an update on its use to date, a sample list of research projects that utilizes the SLDS and its data, a list of new data elements added to the SLDS since the beginning of the 2021-23 biennium, and a description of further development of the SLDS’s capabilities and capacity.

**Recommended Changes**

LFO recommends a budget of \$2,452,376,117 General Fund, \$128,527,291 Lottery Funds, \$112,181,951 Other Funds \$130,656,715 Federal Funds, and 149 positions (140.36 FTE), which is reflected in the -2 amendment.

**Final Subcommittee Action**

LFO recommends that SB 5528, as amended by the -2 amendment, be moved to the Ways and Means Full Committee.

**Carriers**

Full Committee: \_\_\_\_\_

House Floor: \_\_\_\_\_

Senate Floor: \_\_\_\_\_

LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-000-00-00-00000  
Higher Education Coordinating Commission

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	<b>2,184,067,916</b>	<b>144,428,093</b>	<b>193,536,425</b>	<b>127,560,060</b>	<b>211,422,020</b>	<b>24,286,877</b>	<b>2,885,301,391</b>	<b>148</b>	<b>137.37</b>
2019-21 Ebds, SS & Admin Act	(31,024,863)	(2,265,292)	212,882,490	586,266	394,433,647	-	574,612,248	(4)	(2.46)
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	<b>2,153,043,053</b>	<b>142,162,801</b>	<b>406,418,915</b>	<b>128,146,326</b>	<b>605,855,667</b>	<b>24,286,877</b>	<b>3,459,913,639</b>	<b>144</b>	<b>134.91</b>
<b>2019-21 Leg Approved Budget (Base)</b>	<b>2,184,067,916</b>	<b>144,428,093</b>	<b>193,536,425</b>	<b>127,560,060</b>	<b>228,245,191</b>	<b>24,286,877</b>	<b>2,902,124,562</b>	<b>148</b>	<b>137.37</b>
Summary of Base Adjustments	21,540,612	5,296,803	(105,650,540)	862,405	(63,067,911)	(3,750,575)	(144,769,206)	-	1.70
<b>2021-23 Base Budget</b>	<b>2,205,478,454</b>	<b>149,724,896</b>	<b>87,856,684</b>	<b>128,316,283</b>	<b>165,177,280</b>	<b>20,536,302</b>	<b>2,757,089,899</b>	<b>147</b>	<b>138.07</b>
010: Non-PICS Pers Svc/Vacancy Factor	117,320	-	97,380	44,637	-	-	259,337	-	-
020: Phase In / Out Pgm & One-time Cost	(5,501,030)	2,919,344	(2,673,845)	-	-	-	(5,255,531)	-	-
030: Inflation & Price List Adjustments	125,854,891	1,720,000	1,771,478	5,140,983	-	-	134,487,352	-	-
050: Fundshifts and Revenue Reductions	(17,626,588)	-	(3,158,917)	(5,166,500)	-	-	(25,952,005)	-	-
<b>2021-23 Current Service Level</b>	<b>2,308,323,047</b>	<b>154,364,240</b>	<b>83,892,780</b>	<b>128,335,403</b>	<b>165,177,280</b>	<b>20,536,302</b>	<b>2,860,629,052</b>	<b>147</b>	<b>138.07</b>
070: Revenue Reductions/Shortfall	-	(126)	-	-	-	-	(126)	-	-
080: E-Boards	22,479,326	-	275,076	478,563	-	-	23,232,965	(4)	(3.13)
<b>Adjusted 2021-23 Current Service Level</b>	<b>2,330,802,373</b>	<b>154,364,114</b>	<b>84,167,856</b>	<b>128,813,966</b>	<b>165,177,280</b>	<b>20,536,302</b>	<b>2,883,861,891</b>	<b>143</b>	<b>134.94</b>
<b>Total LFO Recommended Packages</b>	<b>121,573,744</b>	<b>(25,836,823)</b>	<b>28,014,095</b>	<b>1,842,749</b>	<b>-</b>	<b>-</b>	<b>125,593,765</b>	<b>6</b>	<b>5.42</b>
<b>2021-23 Legislative Actions</b>	<b>2,452,376,117</b>	<b>128,527,291</b>	<b>112,181,951</b>	<b>130,656,715</b>	<b>165,177,280</b>	<b>20,536,302</b>	<b>3,009,455,656</b>	<b>149</b>	<b>140.36</b>
Net change from 2019-21 Leg Approved Budget	299,333,064	(13,635,510)	(294,236,964)	2,510,389	(440,678,387)	(3,750,575)	(450,457,983)	5	5.45
Percent change from 2019-21 Leg Approved Budget	13.9%	(9.6%)	(72.4%)	2.0%	(72.7%)	(15.4%)	(13.0%)	3.5%	4.0%
Net change from 2021-23 Adj Current Service Level	121,573,744	(25,836,823)	28,014,095	1,842,749	-	-	125,593,765	6	5.42
Percent change from 2021-23 Adj Current Service Level	5.2%	(16.7%)	33.3%	1.4%	0.0%	0.0%	4.4%	4.2%	4.0%

LFO102 - Work Session Presentation Report  
2021-23 BienniumVersion: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-200-00-00-0000  
Directors Office

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>2,823,848</b>	-	<b>813,598</b>	<b>770,477</b>	-	-	<b>4,407,923</b>	<b>12</b>	<b>11.64</b>
Summary of Base Adjustments	301,685	-	49,990	122,485	-	-	474,160	-	0.36
<b>2021-23 Base Budget</b>	<b>3,125,533</b>	-	<b>863,588</b>	<b>892,962</b>	-	-	<b>4,882,083</b>	<b>12</b>	<b>12.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	7,428	-	9,272	26,980	-	-	43,680	-	-
020: Phase In / Out Pgm & One-time Cost	-	-	(475,000)	-	-	-	(475,000)	-	-
030: Inflation & Price List Adjustments	32,243	-	1,261	935	-	-	34,439	-	-
050: Fundshifts and Revenue Reductions	1,319,996	-	(399,121)	(920,877)	-	-	(2)	-	-
<b>2021-23 Current Service Level</b>	<b>4,485,200</b>	-	-	-	-	-	<b>4,485,200</b>	<b>12</b>	<b>12.00</b>
080: E-Boards	(202,386)	-	-	-	-	-	(202,386)	(1)	(1.00)
<b>Adjusted 2021-23 Current Service Level</b>	<b>4,282,814</b>	-	-	-	-	-	<b>4,282,814</b>	<b>11</b>	<b>11.00</b>
<b>Total LFO Recommended Packages</b>	<b>234,351</b>	-	<b>200,000</b>	<b>556,480</b>	-	-	<b>990,831</b>	<b>2</b>	<b>2.00</b>
<b>2021-23 Legislative Actions</b>	<b>4,517,165</b>	-	<b>200,000</b>	<b>556,480</b>	-	-	<b>5,273,645</b>	<b>13</b>	<b>13.00</b>
Net change from 2019-21 Leg Approved Budget	4,517,165	-	200,000	556,480	-	-	5,273,645	13	13.00
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	234,351	-	200,000	556,480	-	-	990,831	2	2.00
Percent change from 2021-23 Adj Current Service Level	5.5%	0.0%	100.0%	100.0%	0.0%	0.0%	23.1%	18.2%	18.2%

**LFO102 - Work Session Presentation Report  
2021-23 Biennium**

**Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-200-00-00-00000  
Directors Office**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package biennializes changes made during the August 2020 Special Session. It eliminates a Training and Development Specialist 2 position and reclassifies the Internal Auditor (IA) position from and IA 2 to an IA 3.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>(202,386)</b>	-	-	-	-	-	<b>(202,386)</b>	<b>(1)</b>	<b>(1.00)</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 402 DEI Staffing**

Package Description This package adds two positions to contribute toward diversity, equity, and inclusion (DEI) activities relating to post-secondary education and workforce development. These positions would provide enhanced leadership, support, and sustainability to operationalize the equity lens, provide outreach, community engagement, dedicated tribal consultation, and assist in eliminating systemic racism in policies and actions throughout the agency.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>540,831</b>	-	-	-	-	-	<b>540,831</b>	<b>2</b>	<b>2.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description Since the Current Service Level budget was developed, the federal indirect rate has changed. This package updates the budgetary needs by fund type of the various units within the agency based on the new federal indirect rate and a review of the programs this indirect rate applies to. The indirect rate provides a revenue source for a portion of the costs for the Director's Office, Central Operations, and the Research and Data Office. Over the entire HECC budget this generates \$2.4 million in General Fund savings with corresponding changes in Federal Funds expenditure limitation. The package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	(306,480)	-	-	556,480	-	-	250,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Technical Adjustments**

Package Description This package includes technical changes of various types that do not necessarily change policy in anyway. For the Directors Office, this package adds Other Funds expenditure limitation for applicants who did not receive the Talent, Innovation, Equity (TIE) grant from the original grant funds. HECC received 15 application for activities related to eliminating growing disparities in completion rates between the overall population and African American, Latino, and Native American students. Funding was only available to fund to the top three applicants and the agency will use Governor’s Emergency Education Recovery (GEER) funds to award at least two more projects.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	-	-	200,000	-	-	-	200,000	-	-
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LFO102 - Work Session Presentation Report  
2021-23 BienniumVersion: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-201-00-00-0000  
Central Operations

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>5,811,097</b>	-	<b>3,891,511</b>	<b>4,624,247</b>	-	-	<b>14,326,855</b>	<b>35</b>	<b>33.16</b>
Summary of Base Adjustments	504,149	-	116,451	191,705	-	-	812,305	-	0.34
<b>2021-23 Base Budget</b>	<b>6,315,246</b>	-	<b>4,007,962</b>	<b>4,815,952</b>	-	-	<b>15,139,160</b>	<b>35</b>	<b>33.50</b>
010: Non-PICS Pers Svc/Vacancy Factor	63,100	-	2,685	31,445	-	-	97,230	-	-
020: Phase In / Out Pgm & One-time Cost	-	-	(2,194,431)	-	-	-	(2,194,431)	-	-
030: Inflation & Price List Adjustments	632,526	-	49,576	57,131	-	-	739,233	-	-
050: Fundshifts and Revenue Reductions	5,865,232	-	(1,595,775)	(4,269,456)	-	-	1	-	-
<b>2021-23 Current Service Level</b>	<b>12,876,104</b>	-	<b>270,017</b>	<b>635,072</b>	-	-	<b>13,781,193</b>	<b>35</b>	<b>33.50</b>
080: E-Boards	(516,949)	-	-	-	-	-	(516,949)	(2)	(1.50)
<b>Adjusted 2021-23 Current Service Level</b>	<b>12,359,155</b>	-	<b>270,017</b>	<b>635,072</b>	-	-	<b>13,264,244</b>	<b>33</b>	<b>32.00</b>
<b>Total LFO Recommended Packages</b>	<b>(425,531)</b>	-	<b>(136,105)</b>	<b>1,748,142</b>	-	-	<b>1,186,506</b>	<b>3</b>	<b>2.92</b>
<b>2021-23 Legislative Actions</b>	<b>11,933,624</b>	-	<b>133,912</b>	<b>2,383,214</b>	-	-	<b>14,450,750</b>	<b>36</b>	<b>34.92</b>
Net change from 2019-21 Leg Approved Budget	11,933,624	-	133,912	2,383,214	-	-	14,450,750	36	34.92
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	(425,531)	-	(136,105)	1,748,142	-	-	1,186,506	3	2.92
Percent change from 2021-23 Adj Current Service Level	(3.4%)	0.0%	(50.4%)	275.3%	0.0%	0.0%	9.0%	9.1%	9.1%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package biennializes changes made during the August 2020 Special Session. It eliminates two positions (1.50 FTE). The positions eliminated are a Principal Executive Manger G which is the Administrative Services Director and a Procurement and Contract Specialist 2.

The PEM G will be restored in a later package.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>(516,949)</b>	-	-	-	-	-	<b>(516,949)</b>	<b>(2)</b>	<b>(1.50)</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 405 NORPAC Lease**

Package Description This package provides HECC with funds to address an increase in its rent due to moving from the Public Services Building to a new privately owned building in Salem. The move was partially due to the Oregon Department of Education's need to add staff associated with the passage of the Student Success Act. This move also allows HECC to consolidate more of its staff in one location. Funding is a mix of General Fund and Federal Funds.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>674,655</b>	-	-	<b>200,000</b>	-	-	<b>874,655</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description Package 087 eliminated the Administrative Services Director position from the actions taken during the August 2020 second special session. Since that time, it has become apparent that the position is required for both administrative oversight and quality control purposes. This package also adds one budget Fiscal Analyst 3 position and one Accountant 2 position to increase the financial services capacity of the agency and address issues identified in 2019-21.

This package also adds \$172,000 General Fund for the Financial Assistance Management Information System (FAMIS) project that was removed as part of the 087 package. There will be \$5.0 million in bonds issued for this project and this \$172,000 in General Fund is required to make this project successful.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>878,447</b>	<b>-</b>	<b>-</b>	<b>134,916</b>	<b>-</b>	<b>-</b>	<b>1,013,363</b>	<b>3</b>	<b>2.92</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description Since the Current Service Level budget was developed, the federal indirect rate has changed. This package updates the budgetary needs by fund type of the various units within the agency based on the new federal indirect rate and a review of the programs this indirect rate applies to. The indirect rate provides a revenue source for a portion of the costs for the Director's Office, Central Operations, and the Research and Data Office. Over the entire HECC budget this generates \$2.4 million in General Fund savings with corresponding changes in Federal Funds expenditure limitation. The package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	(1,978,633)	-	(136,105)	1,413,226	-	-	(701,512)	-	-
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LFO102 - Work Session Presentation Report  
2021-23 BienniumVersion: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-202-00-00-00000

## Research and Data

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>2,721,604</b>	-	<b>4,341,385</b>	<b>384,646</b>	-	-	<b>7,447,635</b>	<b>20</b>	<b>17.38</b>
Summary of Base Adjustments	158,447	-	108,594	3,798	-	-	270,839	-	0.50
<b>2021-23 Base Budget</b>	<b>2,880,051</b>	-	<b>4,449,979</b>	<b>388,444</b>	-	-	<b>7,718,474</b>	<b>20</b>	<b>17.88</b>
010: Non-PICS Pers Svc/Vacancy Factor	8,706	-	48,809	256	-	-	57,771	-	-
030: Inflation & Price List Adjustments	28,101	-	87,148	16,701	-	-	131,950	-	-
050: Fundshifts and Revenue Reductions	577,730	-	(203,146)	(374,585)	-	-	(1)	-	-
060: Technical Adjustments	(104,906)	-	-	-	-	-	(104,906)	(1)	(0.50)
<b>2021-23 Current Service Level</b>	<b>3,389,682</b>	-	<b>4,382,790</b>	<b>30,816</b>	-	-	<b>7,803,288</b>	<b>19</b>	<b>17.38</b>
080: E-Boards	(293,276)	-	-	126,243	-	-	(167,033)	(1)	(0.63)
<b>Adjusted 2021-23 Current Service Level</b>	<b>3,096,406</b>	-	<b>4,382,790</b>	<b>157,059</b>	-	-	<b>7,636,255</b>	<b>18</b>	<b>16.75</b>
<b>Total LFO Recommended Packages</b>	<b>(10,197)</b>	-	<b>(1,044,485)</b>	<b>236,571</b>	-	-	<b>(818,111)</b>	<b>(3)</b>	<b>(2.50)</b>
<b>2021-23 Legislative Actions</b>	<b>3,086,209</b>	-	<b>3,338,305</b>	<b>393,630</b>	-	-	<b>6,818,144</b>	<b>15</b>	<b>14.25</b>
Net change from 2019-21 Leg Approved Budget	3,086,209	-	3,338,305	393,630	-	-	6,818,144	15	14.25
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	(10,197)	-	(1,044,485)	236,571	-	-	(818,111)	(3)	(2.50)
Percent change from 2021-23 Adj Current Service Level	(0.3%)	0.0%	(23.8%)	150.6%	0.0%	0.0%	(10.7%)	(16.7%)	(14.9%)

**LFO102 - Work Session Presentation Report  
2021-23 Biennium**

**Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-202-00-00-00000**

**Research and Data**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package biennializes changes made during the August 2020 Special Session. It eliminates one position (0.13 FTE), an Information Systems Specialist 7, reduces a Research Analyst 4 position to half-time and funds shifts 50 percent of General Fund to Federal Funds, and fund shifts an Operations and Policy Analyst 4 position from 100 percent General Fund to 100 percent Federal Funds.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>(293,276)</b>	<b>-</b>	<b>-</b>	<b>126,243</b>	<b>-</b>	<b>-</b>	<b>(167,033)</b>	<b>(1)</b>	<b>(0.63)</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package eliminates three positions from the Current Service Level budget for the the Oregon Longitudinal Data Consortium (OLDC) project and retains three positions of the six positions that have been held vacant during 2019-21. This project combines data (non-identifiable) from K-12, employment and other data sets across state government to provide the opportunity test policy choices based on a data set spanning a number of years. The positions retained include a Research Analyst 4, Information System Specialist 8 and a Research Analyst 3. These positions will move the project forward after a two-year period of holding steady. The anticipated outcome over time is an increase in the data included in the project and further analysis of policy options.

This package also restores 0.5 FTE to a Research 4 position. During the August 2020 Second Special Session a reduction was taken on this position since it was vacant at the time. It was agreed at the time that for 2021-23 that FTE would be restored. During the development of the 087 package this 0.5 FTE was mistakenly not restored. The cost is \$95,952 General Fund.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>95,952</b>	<b>-</b>	<b>(1,092,063)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(996,111)</b>	<b>(3)</b>	<b>(2.50)</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description Since the Current Service Level budget was developed, the federal indirect rate has changed. This package updates the budgetary needs by fund type of the various units within the agency based on the new federal indirect rate and a review of the programs this indirect rate applies to. The indirect rate provides a revenue source for a portion of the costs for the Director's Office, Central Operations, and the Research and Data Office. Over the entire HECC budget this generates \$2.4 million in General Fund savings with corresponding changes in Federal Funds expenditure limitation. The package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	(106,149)	-	5,000	279,149	-	-	178,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Technical Adjustments**

Package Description This package includes technical changes of various types that do not necessarily change policy in anyway. For the Research and Data unit the technical adjustment the correction in a fund shift on a position from the August 2020 Special Session. The position should have been funded with Other Funds instead of the Federal Funds.

LFO Recommendation Approve the package.

LFO Recommended	-	-	42,578	(42,578)	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>1,236,445</b>	-	<b>2,814,547</b>	-	<b>206,000</b>	-	<b>4,256,992</b>	<b>15</b>	<b>12.49</b>
Summary of Base Adjustments	104,328	-	346,460	-	-	-	450,788	(1)	(0.25)
<b>2021-23 Base Budget</b>	<b>1,340,773</b>	-	<b>3,161,007</b>	-	<b>206,000</b>	-	<b>4,707,780</b>	<b>14</b>	<b>12.24</b>
010: Non-PICS Pers Svc/Vacancy Factor	44,690	-	20,806	-	-	-	65,496	-	-
030: Inflation & Price List Adjustments	11,844	-	39,990	-	-	-	51,834	-	-
<b>2021-23 Current Service Level</b>	<b>1,397,307</b>	-	<b>3,221,803</b>	-	<b>206,000</b>	-	<b>4,825,110</b>	<b>14</b>	<b>12.24</b>
<b>Adjusted 2021-23 Current Service Level</b>	<b>1,397,307</b>	-	<b>3,221,803</b>	-	<b>206,000</b>	-	<b>4,825,110</b>	<b>14</b>	<b>12.24</b>
<b>Total LFO Recommended Packages</b>	<b>213,000</b>	-	<b>4,973,376</b>	-	-	-	<b>5,186,376</b>	<b>(1)</b>	<b>(1.00)</b>
<b>2021-23 Legislative Actions</b>	<b>1,610,307</b>	-	<b>8,195,179</b>	-	<b>206,000</b>	-	<b>10,011,486</b>	<b>13</b>	<b>11.24</b>
Net change from 2019-21 Leg Approved Budget	1,610,307	-	8,195,179	-	206,000	-	10,011,486	13	11.24
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	0.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	213,000	-	4,973,376	-	-	-	5,186,376	(1)	(1.00)
Percent change from 2021-23 Adj Current Service Level	15.2%	0.0%	154.4%	0.0%	0.0%	0.0%	107.5%	(7.1%)	(8.2%)

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 090 Analyst Adjustments**

Package Description This package eliminates a long time vacant Operations & Policy Analyst 2 position (1.00 FTE). The department does not have the revenue to support the position.

LFO Recommendation Approve the package.

LFO Recommended	-	-	(187,293)	-	-	-	(187,293)	(1)	(1.00)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description This package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approved the package.

<b>LFO Recommended</b>	<b>213,000</b>	-	-	-	-	-	<b>213,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Federal COVID Limitation**

Package Description The Higher Education Coordinating Commission (HECC) received federal funds from the federal COVID-19 legislation through the Governor’s Emergency Education Recovery program (GEER). These funds were divided between the Oregon Department of Education (both K-12 and Early Learning) and HECC. The federal funds were received by the Oregon Department of Education and then transferred to HECC through an interagency agreement. For this reason, the funds are expended as Other Funds by HECC. This amount represents the estimated amount of these funds that will be expended during 2021-23. For the Academic Policy and Authorization unit there is \$5.2 million Other Funds from the GEER program from the funds received in the CARES act from the Spring of 2020.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	-	-	5,160,669	-	-	-	5,160,669	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-204-00-00-00000  
Post-Secondary Finance and Capital

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>1,484,285</b>	-	-	-	-	-	<b>1,484,285</b>	<b>5</b>	<b>5.00</b>
Summary of Base Adjustments	252,344	-	-	-	-	-	252,344	-	-
<b>2021-23 Base Budget</b>	<b>1,736,629</b>	-	-	-	-	-	<b>1,736,629</b>	<b>5</b>	<b>5.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	32,623	-	-	-	-	-	32,623	-	-
030: Inflation & Price List Adjustments	13,217	-	-	-	-	-	13,217	-	-
<b>2021-23 Current Service Level</b>	<b>1,782,469</b>	-	-	-	-	-	<b>1,782,469</b>	<b>5</b>	<b>5.00</b>
<b>Adjusted 2021-23 Current Service Level</b>	<b>1,782,469</b>	-	-	-	-	-	<b>1,782,469</b>	<b>5</b>	<b>5.00</b>
<b>Total LFO Recommended Packages</b>	<b>100,000</b>	-	-	-	-	-	<b>100,000</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>1,882,469</b>	-	-	-	-	-	<b>1,882,469</b>	<b>5</b>	<b>5.00</b>
Net change from 2019-21 Leg Approved Budget	1,882,469	-	-	-	-	-	1,882,469	5	5.00
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	100,000	-	-	-	-	-	100,000	-	-
Percent change from 2021-23 Adj Current Service Level	5.6%	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	0.0%	0.0%



	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description This package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>100,000</b>	-	-	-	-	-	<b>100,000</b>	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-205-00-00-00000  
Community Colleges

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>4,882,134</b>	-	<b>5,107,197</b>	<b>12,265,439</b>	-	-	<b>22,254,770</b>	<b>15</b>	<b>14.70</b>
Summary of Base Adjustments	373,902	-	(12,614)	85,779	-	-	447,067	-	-
<b>2021-23 Base Budget</b>	<b>5,256,036</b>	-	<b>5,094,583</b>	<b>12,351,218</b>	-	-	<b>22,701,837</b>	<b>15</b>	<b>14.70</b>
010: Non-PICS Pers Svc/Vacancy Factor	41,184	-	27,798	212	-	-	69,194	-	-
030: Inflation & Price List Adjustments	159,560	-	177,259	490,029	-	-	826,848	-	-
050: Fundshifts and Revenue Reductions	45,891	-	22,281	(68,174)	-	-	(2)	-	-
060: Technical Adjustments	-	-	(1,424,080)	-	-	-	(1,424,080)	-	-
<b>2021-23 Current Service Level</b>	<b>5,502,671</b>	-	<b>3,897,841</b>	<b>12,773,285</b>	-	-	<b>22,173,797</b>	<b>15</b>	<b>14.70</b>
<b>Adjusted 2021-23 Current Service Level</b>	<b>5,502,671</b>	-	<b>3,897,841</b>	<b>12,773,285</b>	-	-	<b>22,173,797</b>	<b>15</b>	<b>14.70</b>
<b>Total LFO Recommended Packages</b>	<b>1,649,963</b>	-	<b>7,163,661</b>	<b>(134,949)</b>	-	-	<b>8,678,675</b>	<b>4</b>	<b>2.25</b>
<b>2021-23 Legislative Actions</b>	<b>7,152,634</b>	-	<b>11,061,502</b>	<b>12,638,336</b>	-	-	<b>30,852,472</b>	<b>19</b>	<b>16.95</b>
Net change from 2019-21 Leg Approved Budget	7,152,634	-	11,061,502	12,638,336	-	-	30,852,472	19	16.95
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	1,649,963	-	7,163,661	(134,949)	-	-	8,678,675	4	2.25
Percent change from 2021-23 Adj Current Service Level	30.0%	0.0%	183.8%	(1.1%)	0.0%	0.0%	39.1%	26.7%	15.3%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 204 Transfer Portal**

Package Description This package provides the resources necessary to implement technology and systems to support a transfer portal that will allowed for a streamlined student transfer pathway. This portal is part of the proposed solution from House Bill 2998 passed, in 2017 by the Oregon Legislature directing HECC to streamline transfer pathways from community colleges to public universities.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>550,534</b>	-	-	-	-	-	<b>550,534</b>	<b>1</b>	<b>0.50</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 207 Technical Adjustment for SP to OED**

Package Description This package removes Federal Funds expenditure limitation relating to payments formally made to the Employment Department. These payments are no longer required to be made.

LFO Recommendation Approve the package.

LFO Recommended	-	-	(54,035)	-	-	-	(54,035)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package provides \$831,429 General Fund to provide funding for HECC’s responsibilities in SB 233 to establish common course numbering system for all introductory and lower level courses offered at public post-secondary education institutions. HECC must provide staff and other support for a 15-member Transfer Council and the subcommittees that are created by the Council. One Education Specialist 2 (0.75 FTE) will be the primary staff for the Council providing analysis of recommendations and prepare reports. A Research Analyst 4 (0.25 FTE) will identify baseline data, manage data from all 24 institutions, and provide detailed data on course prioritization. An Executive Support Specialist (0.75 FTE) will provide the administrative support to the Council. There is also \$428,000 General Fund for a business operation consulting firm to perform a variety of functions including the initial work on a electronic transfer system.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>831,429</b>	-	-	-	-	-	<b>831,429</b>	<b>3</b>	<b>1.75</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description This package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	268,000	-	(152,304)	(134,949)	-	-	(19,253)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Federal COVID Limitation**

Package Description The Higher Education Coordinating Commission (HECC) received federal funds from the federal COVID-19 legislation through the Governor’s Emergency Education Recovery program (GEER). These funds were divided between the Oregon Department of Education (both K-12 and Early Learning) and HECC. The federal funds were received by the Oregon Department of Education and then transferred to HECC through an interagency agreement. For this reason, the funds are expended as Other Funds by HECC. This amount represents the estimated amount of these funds that will be expended during 2021-23. For the Community College unit, there is \$2.5 million Other Funds from GEER funds made available through the CARES Act from the Spring of 2020. There is also Other Funds expenditure limitation from the second round of the GEER program for Open Educational Resources Support (\$1.2 million) and for the Reengagement and Retention Initiative (\$2.17 million).

LFO Recommendation Approve the package.

LFO Recommended	-	-	5,870,000	-	-	-	5,870,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Technical Adjustments**

Package Description This package includes technical changes of various types that do not necessarily change policy in anyway. For the Community College unit this change is a \$1.5 million increase in the Other Fund expenditure limitation for the Oregon Youth Corps program. This represents the amount received from the Oregon Community Foundation from funding made available from the recent Summer Learning Initiative passed in HB 5042 (2021).

LFO Recommendation Approved the package.

LFO Recommended	-	-	1,500,000	-	-	-	1,500,000	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended

Cross Reference: 52500-206-00-00-00000

## Workforce Investments

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>11,770,319</b>	-	<b>2,950,461</b>	<b>109,515,251</b>	-	<b>19,689,647</b>	<b>143,925,678</b>	<b>22</b>	<b>22.00</b>
Summary of Base Adjustments	128,925	-	44,349	339,618	-	846,655	1,359,547	-	-
<b>2021-23 Base Budget</b>	<b>11,899,244</b>	-	<b>2,994,810</b>	<b>109,854,869</b>	-	<b>20,536,302</b>	<b>145,285,225</b>	<b>22</b>	<b>22.00</b>
010: Non-PICS Pers Svc/Vacancy Factor	6,377	-	(4,413)	(1,170)	-	-	794	-	-
030: Inflation & Price List Adjustments	500,621	-	95,759	4,576,187	-	-	5,172,567	-	-
050: Fundshifts and Revenue Reductions	(278,943)	-	(187,402)	466,344	-	-	(1)	-	-
060: Technical Adjustments	-	-	1,424,080	-	-	-	1,424,080	-	-
<b>2021-23 Current Service Level</b>	<b>12,127,299</b>	-	<b>4,322,834</b>	<b>114,896,230</b>	-	<b>20,536,302</b>	<b>151,882,665</b>	<b>22</b>	<b>22.00</b>
080: E-Boards	(87,943)	-	65,000	142,508	-	-	119,565	(1)	(1.00)
<b>Adjusted 2021-23 Current Service Level</b>	<b>12,039,356</b>	-	<b>4,387,834</b>	<b>115,038,738</b>	-	<b>20,536,302</b>	<b>152,002,230</b>	<b>21</b>	<b>21.00</b>
<b>Total LFO Recommended Packages</b>	<b>9,836,284</b>	-	<b>481,733</b>	<b>(490,124)</b>	-	-	<b>9,827,893</b>	<b>3</b>	<b>2.50</b>
<b>2021-23 Legislative Actions</b>	<b>21,875,640</b>	-	<b>4,869,567</b>	<b>114,548,614</b>	-	<b>20,536,302</b>	<b>161,830,123</b>	<b>24</b>	<b>23.50</b>
Net change from 2019-21 Leg Approved Budget	21,875,640	-	4,869,567	114,548,614	-	20,536,302	161,830,123	24	23.50
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	9,836,284	-	481,733	(490,124)	-	-	9,827,893	3	2.50
Percent change from 2021-23 Adj Current Service Level	81.7%	0.0%	11.0%	(0.4%)	0.0%	0.0%	6.5%	14.3%	11.9%

Workforce Investments

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package biennializes changes made during the August 2020 Special Session. It eliminates one position (1.00 FTE), a Program Analyst 3 (5250191) and fund shifts two positions from General Fund to Federal Funds. The package also increases Services and Supplies expenditure limitation (65,000 Other Funds and \$142,508 Federal Funds) for the Oregon Volunteers program.

LFO Recommendation Approve the package.

LFO Recommended	(388,495)	-	65,000	142,508	-	-	(180,987)	(1)	(1.00)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 088 September 2020 Emergency Board**

Package Description This package adds the action taken at the September 2020 Emergency Board meeting to provide the Oregon Volunteers with the General Fund match required to maintain federal funding.

LFO Recommendation Approve the packagee.

<b>LFO Recommended</b>	<b>300,552</b>	-	-	-	-	-	<b>300,552</b>	-	-
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**Workforce Investments**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 202 OR Youth Employment Prgm / OYC Prgm**

Package Description The package provides resources for the Oregon Youth Employment Fund for activities related to the Oregon Youth Employment Program. Funding will be provided to local workforce development boards and other youth-serving organizations to carry out the program. The package funds two positions (1.50 FTE). There is \$8.6 million General Fund for distribution to the boards and other organizations for the program.

This package was restored after agency appeal.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>9,000,000</b>	-	-	-	-	-	<b>9,000,000</b>	<b>2</b>	<b>1.50</b>
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-206-00-00-00000

Workforce Investments

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 207 Technical Adjustment for SP to OED

Package Description This package removes Federal Funds expenditure limitation relating to payments formally made to the Employment Department. These payments are no longer required to be made.

LFO Recommendation Approve the budget.

LFO Recommended	-	-	-	(132,820)	-	-	(132,820)	-	-
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Workforce Investments

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description The federal government requires the state to maintain an Eligible Training Provider (ETP) list as a condition of receiving the Workforce Innovation and Opportunity Act funding from the US Department of Labor. This list is of approved training providers and programs and also includes report information on the performance outcomes of the programs on the list. The Commission is requesting an Office Specialist position (1.0 FTE) at a cost of \$142,283 Federal Funds. The position will be responsible for the administration of the ETP list and the maintenance and reporting for the programs, providers, their eligibility and their performance outcomes, which need ongoing updating, data collection, and related ETP list-management activities. The agency has received multiple waivers (permissions to postpone the project) but are on notice they will not receive any additional waivers and must meet this requirement. A limited duration position currently has started this work and the agency is now request permanent position for this ongoing activity.

LFO Recommendation Approve the package.

LFO Recommended	-	-	-	142,283	-	-	142,283	1	1.00
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Workforce Investments

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description This package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	836,284	-	(18,267)	(499,587)	-	-	318,430	-	-
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**Workforce Investments**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 803 Federal COVID Limitation**

Package Description The Higher Education Coordinating Commission (HECC) received federal funds from the federal COVID-19 legislation through the Governor’s Emergency Education Recovery program (GEER). These funds were divided between the Oregon Department of Education (both K-12 and Early Learning) and HECC. The federal funds were received by the Oregon Department of Education and then transferred to HECC through an interagency agreement. For this reason, the funds are expended as Other Funds by HECC. This amount represents the estimated amount of these funds that will be expended during 2021-23. For the Workforce Investment unit, there is \$500,000 Other Funds expenditure limitation from the second round of the GEER program for the Oregon Youth Corps Summer Programs.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	-	-	<b>500,000</b>	-	-	-	<b>500,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>158,568,314</b>	<b>40,000,000</b>	<b>31,418,779</b>	-	-	-	<b>229,987,093</b>	<b>24</b>	<b>21.00</b>
Summary of Base Adjustments	230,954	-	179,813	12,838	-	-	423,605	-	(0.25)
<b>2021-23 Base Budget</b>	<b>158,799,268</b>	<b>40,000,000</b>	<b>31,598,592</b>	<b>12,838</b>	-	-	<b>230,410,698</b>	<b>24</b>	<b>20.75</b>
010: Non-PICS Pers Svc/Vacancy Factor	(86,788)	-	(7,577)	(13,086)	-	-	(107,451)	-	-
030: Inflation & Price List Adjustments	6,688,621	1,720,000	1,289,911	-	-	-	9,698,532	-	-
050: Fundshifts and Revenue Reductions	795,506	-	(795,754)	248	-	-	-	-	-
060: Technical Adjustments	104,906	-	693,823	-	-	-	798,729	1	0.50
<b>2021-23 Current Service Level</b>	<b>166,301,513</b>	<b>41,720,000</b>	<b>32,778,995</b>	-	-	-	<b>240,800,508</b>	<b>25</b>	<b>21.25</b>
080: E-Boards	(209,812)	-	187,293	209,812	-	-	187,293	1	1.00
<b>Adjusted 2021-23 Current Service Level</b>	<b>166,091,701</b>	<b>41,720,000</b>	<b>32,966,288</b>	<b>209,812</b>	-	-	<b>240,987,801</b>	<b>26</b>	<b>22.25</b>
<b>Total LFO Recommended Packages</b>	<b>52,517,519</b>	<b>(29,445,284)</b>	<b>5,995,456</b>	<b>(73,371)</b>	-	-	<b>28,994,320</b>	<b>(2)</b>	<b>(0.75)</b>
<b>2021-23 Legislative Actions</b>	<b>218,609,220</b>	<b>12,274,716</b>	<b>38,961,744</b>	<b>136,441</b>	-	-	<b>269,982,121</b>	<b>24</b>	<b>21.50</b>
Net change from 2019-21 Leg Approved Budget	218,609,220	12,274,716	38,961,744	136,441	-	-	269,982,121	24	21.50
Percent change from 2019-21 Leg Approved Budget	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Net change from 2021-23 Adj Current Service Level	52,517,519	(29,445,284)	5,995,456	(73,371)	-	-	28,994,320	(2)	(0.75)
Percent change from 2021-23 Adj Current Service Level	31.6%	(70.6%)	18.2%	(35.0%)	0.0%	0.0%	12.0%	(7.7%)	(3.4%)

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package biennializes changes made during the August 2020 Special Session. It fund shifts one position from General Fund to Federal Funds, and adds a permanent full-time Program Analyst 2 for the Oregon Teacher Scholars program. The package was adjusted by restoring the reductions made to the National Guard Tuition Assistance Program and the Oregon Promise Program.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>(209,812)</b>	<b>-</b>	<b>187,293</b>	<b>209,812</b>	<b>-</b>	<b>-</b>	<b>187,293</b>	<b>1</b>	<b>1.00</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 090 Analyst Adjustments**

Package Description This package eliminate 3 vacant positions (1.75 FTE). The positions are an Accountant 2 and a Program Analyst 1. The package was adjusted to reflect the available funding for the Oregon Opportunity Grant program.

LFO Recommendation Approve the package.

LFO Recommended	(121,333)	-	-	-	-	-	(121,333)	(2)	(0.75)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package includes two major items:

1. \$250,000 Other Funds expend limitation for assisting children of deceased public safety officers. Previous to this action, this financial assistance was provided through the Oregon Opportunity Grant program. Now the agency will use funding from the Criminal Fines Assessment to provide this assistance.
2. \$119,129 General Fund is added to provide financial assistance to those students who are not eligible to receive the pandemic related assistance that were made directly to the post-secondary institutions. This amount represents the portion of those funds approved earlier in the 2021 Session.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>119,129</b>	<b>-</b>	<b>250,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>369,129</b>	<b>-</b>	<b>-</b>
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 802 Indirect Rate Adjustments**

Package Description This package also updates the funding mix between fund types (e.g., General Funds, Other Funds and Federal Funds) for the costs of the State Government Service Charge based on how the agency is able to charge these costs. This increases the General Fund need across the agency by \$1.4 million with corresponding decreases in Other and Federal Funds expenditure limitations.

LFO Recommendation Approve the package.

LFO Recommended	314,000	-	(327,915)	-	-	-	(13,915)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Technical Adjustments**

Package Description This package includes technical changes of various types that do not necessarily change policy in anyway. For the unit, the funding mix of a position needs to be changed to reflect a greater amount of Other Funds and a smaller amount of Federal Funds. This corrects an action made in the August 2020 Second Special Session.

LFO Recommendation Approve the package.

LFO Recommended	-	-	73,371	(73,371)	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 805 Lottery Funds Adjustments**

Package Description This package adjusts the funding mix of the Oregon Opportunity Grant Program reflecting the availability of resources including beginning balances. Overall funding is increased to \$200.0 million, an increase of \$28.8 million total funds. The overall funding mix of the program is also adjuste. Investment related revenue from the Education Stability Fund is down from over \$40 million based on the May 2019 forecast to roughly \$5.6 million in the May 2020 forecast for 2021-23 requiring a backfill with Lottery Funds beginning balance in the program and General Fund. Overall, Lottery Funds are reduced by \$29.4 million. To make up for this loss, General Fund resources are added as well as \$6.0 million in beginning balance Other Funds. Final funding mix for this \$200.0 million total funds program is \$166.4 million General Fund, \$12.3 million Lottery Funds and \$21.3 million Other Funds.

LFO Recommendation Approve the package.

LFO Recommended	52,205,723	(29,445,284)	6,000,000	-	-	-	28,760,439	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-208-00-00-0000  
Support to Community Colleges

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>645,756,457</b>	-	<b>45,810</b>	-	-	-	<b>645,802,267</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	<b>645,756,457</b>	-	<b>45,810</b>	-	-	-	<b>645,802,267</b>	-	-
020: Phase In / Out Pgm & One-time Cost	(975,000)	-	-	-	-	-	(975,000)	-	-
030: Inflation & Price List Adjustments	54,313,106	-	1,970	-	-	-	54,315,076	-	-
050: Fundshifts and Revenue Reductions	(25,952,000)	-	-	-	-	-	(25,952,000)	-	-
<b>2021-23 Current Service Level</b>	<b>673,142,563</b>	-	<b>47,780</b>	-	-	-	<b>673,190,343</b>	-	-
080: E-Boards	-	-	22,783	-	-	-	22,783	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>673,142,563</b>	-	<b>70,563</b>	-	-	-	<b>673,213,126</b>	-	-
<b>Total LFO Recommended Packages</b>	<b>29,900,000</b>	-	<b>10,380,459</b>	-	-	-	<b>40,280,459</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>703,042,563</b>	-	<b>10,451,022</b>	-	-	-	<b>713,493,585</b>	-	-
Net change from 2019-21 Leg Approved Budget	703,042,563	-	10,451,022	-	-	-	713,493,585	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	29,900,000	-	10,380,459	-	-	-	40,280,459	-	-
Percent change from 2021-23 Adj Current Service Level	4.4%	0.0%	14710.9%	0.0%	0.0%	0.0%	6.0%	0.0%	0.0%



**LFO102 - Work Session Presentation Report  
2021-23 Biennium**

**Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-208-00-00-00000  
Support to Community Colleges**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package adds additional Timber Tax related expenditure limitation for the Community College Support Fund for 2021-23 that was added during the August 2020 second Special Session. These funds will be distributed to community colleges.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	-	-	22,783	-	-	-	22,783	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package adds \$29.9 million to the Community College Support Fund bringing the total amount of funding to \$703.0 million. This is the amount requested by the community colleges. This amount is added to the current service level for distribution to the 17 community colleges.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>29,900,000</b>	-	-	-	-	-	<b>29,900,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 804 Technical Adjustments**

Package Description This package includes technical changes of various types that do not necessarily change policy in anyway. For the Community College there are two changes. The first is \$10.4 million in Other Funds expenditure limitation for an interagency agreement with the Department of Corrections (DOC) for education services for Adults in Custody in DOC facilities. This reflects a new arrangement agreed to earlier in 2021 where DOC would no longer have a direct financial relationship with those community colleges who provide these services. Instead, DOC would transfer the funding through the agreement with HECC and HECC would provide payments to the community colleges. The second technical adjustment is another \$10,000 in Other Funds expenditure limitation to recognize the estimated additional timber tax revenue available to distribute to community colleges through the distribution formula.

LFO Recommendation Approve the package.

LFO Recommended	-	-	10,380,459	-	-	-	10,380,459	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-209-00-00-00000  
Public University Ops & Student Support

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>836,898,583</b>	-	-	-	-	-	<b>836,898,583</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	<b>836,898,583</b>	-	-	-	-	-	<b>836,898,583</b>	-	-
030: Inflation & Price List Adjustments	49,188,078	-	-	-	-	-	49,188,078	-	-
<b>2021-23 Current Service Level</b>	<b>886,086,661</b>	-	-	-	-	-	<b>886,086,661</b>	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>886,086,661</b>	-	-	-	-	-	<b>886,086,661</b>	-	-
<b>Total LFO Recommended Packages</b>	<b>13,913,339</b>	-	-	-	-	-	<b>13,913,339</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>900,000,000</b>	-	-	-	-	-	<b>900,000,000</b>	-	-
Net change from 2019-21 Leg Approved Budget	900,000,000	-	-	-	-	-	900,000,000	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	13,913,339	-	-	-	-	-	13,913,339	-	-
Percent change from 2021-23 Adj Current Service Level	1.6%	0.0%	0.0%	0.0%	0.0%	0.0%	1.6%	0.0%	0.0%

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**Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-209-00-00-00000  
Public University Ops & Student Support**

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package adds \$13.9 million to the Public University Support Fund bringing the total amount of funding to \$900.0 million. This is the amount requested by the public universities. This amount is added to the current service level for distribution to the 7 public universities colleges through a distribution formula.

LFO Recommendation Approved the package.

<b>LFO Recommended</b>	<b>13,913,339</b>	-	-	-	-	-	<b>13,913,339</b>	-	-
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LFO102 - Work Session Presentation Report  
2021-23 Biennium

Version: L - 01 - LFO Analyst Recommended  
Cross Reference: 52500-210-00-00-00000  
Public University State Programs

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>44,951,998</b>	-	-	-	-	-	<b>44,951,998</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	<b>44,951,998</b>	-	-	-	-	-	<b>44,951,998</b>	-	-
020: Phase In / Out Pgm & One-time Cost	(2,355,030)	-	-	-	-	-	(2,355,030)	-	-
030: Inflation & Price List Adjustments	2,489,819	-	-	-	-	-	2,489,819	-	-
<b>2021-23 Current Service Level</b>	<b>45,086,787</b>	-	-	-	-	-	<b>45,086,787</b>	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>45,086,787</b>	-	-	-	-	-	<b>45,086,787</b>	-	-
<b>Total LFO Recommended Packages</b>	<b>7,528,102</b>	-	-	-	-	-	<b>7,528,102</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>52,614,889</b>	-	-	-	-	-	<b>52,614,889</b>	-	-
Net change from 2019-21 Leg Approved Budget	52,614,889	-	-	-	-	-	52,614,889	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	7,528,102	-	-	-	-	-	7,528,102	-	-
Percent change from 2021-23 Adj Current Service Level	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%	16.7%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package adds \$2,828,102 million for the Oregon State University's (OSU) Veterinary Diagnostic Laboratory. This is a public-supported facility providing a full range of animal disease diagnostic services to veterinarians, livestock producers, pet owners, and biomedical researchers. In addition to diagnostic services, the Laboratory shares in the training of future veterinarians through instruction of veterinary medical students in the practice of diagnostic medicine. This used to be funded within the Public University Support Fund (PUSF). Under the new distribution formula for the PUSF, this program was not included in the formula after months of deliberation in the establishment of the formula. The rationale was that this program doesn't directly related to student success and completion and should be funded outside of the PUSF. This leaves no state funding source for this program and this continues the state funding.

Also included in this package is a \$4.7 million General Fund appropriation for the seven public universities' Strong Start program with a purpose of assisting students in the transition from high school to college. Many students postponed college and low income students are significantly less likely to apply for college. The population that is targeted with these funds are 2020 high school graduates who did not attend college in 2020-21 and those high school graduates who enrolled in college and were adversely impacted by the pandemic with reduced academic load, financial distress and poor grades. Programs will be designed by the individual schools. Some of the likely program elements include intensive academic supports especially in math and writing, academic advising, note taking skills, time management, early move-in to campus, peer mentoring, tutoring, and financial literacy.

LFO Recommendation Approve the package.

LFO Recommended	7,528,102	-	-	-	-	-	7,528,102	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>143,610,305</b>	<b>45,305,847</b>	-	-	-	-	<b>188,916,152</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	<b>143,610,305</b>	<b>45,305,847</b>	-	-	-	-	<b>188,916,152</b>	-	-
020: Phase In / Out Pgm & One-time Cost	(125,000)	3,487,153	-	-	-	-	3,362,153	-	-
030: Inflation & Price List Adjustments	8,433,240	-	-	-	-	-	8,433,240	-	-
<b>2021-23 Current Service Level</b>	<b>151,918,545</b>	<b>48,793,000</b>	-	-	-	-	<b>200,711,545</b>	-	-
070: Revenue Reductions/Shortfall	-	(126)	-	-	-	-	(126)	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>151,918,545</b>	<b>48,792,874</b>	-	-	-	-	<b>200,711,419</b>	-	-
<b>Total LFO Recommended Packages</b>	<b>4,116,914</b>	<b>625,854</b>	-	-	-	-	<b>4,742,768</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>156,035,459</b>	<b>49,418,728</b>	-	-	-	-	<b>205,454,187</b>	-	-
Net change from 2019-21 Leg Approved Budget	156,035,459	49,418,728	-	-	-	-	205,454,187	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	4,116,914	625,854	-	-	-	-	4,742,768	-	-
Percent change from 2021-23 Adj Current Service Level	2.7%	1.3%	0.0%	0.0%	0.0%	0.0%	2.4%	0.0%	0.0%



	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 070 Revenue Shortfalls**

Package Description This package adjusts expenditures to match the revenue March 2020 revenue forecast for the Outdoor School program. The adjustment should have been made in BASE or an essential package (phase-out).

LFO Recommendation Approve the package.

LFO Recommended	-	(126)	-	-	-	-	(126)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package adds \$4,116,914 million for the Oregon State University's (OSU) Facilities Maintenance. This program provides funds for to operate and maintain Statewide Public Service facilities that are related to the Extension Service, Experiment Station and the Forest Research Laboratory on its Corvallis campus. This used to be funded within the Public University Support Fund (PUSF). Under the new distribution formula for the PUSF, this program was not included in the formula after months of deliberation in the establishment of the formula. The rationale was that this program doesn't directly related to student success and completion and should be funded outside of the PUSF. This leaves no state funding source for this program and this continues the state funding.

This package also adds \$625,854 Lottery Funds for the OUtdoor School to reflect the amount availale after the May 2020 revenue forecast.

LFO Recommendation Approve the package.

LFO Recommended	4,116,914	625,854	-	-	-	-	4,742,768	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	-	<b>14,099,809</b>	-	-	-	-	<b>14,099,809</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	-	<b>14,099,809</b>	-	-	-	-	<b>14,099,809</b>	-	-
020: Phase In / Out Pgm & One-time Cost	-	(567,809)	-	-	-	-	(567,809)	-	-
<b>2021-23 Current Service Level</b>	-	<b>13,532,000</b>	-	-	-	-	<b>13,532,000</b>	-	-
<b>Adjusted 2021-23 Current Service Level</b>	-	<b>13,532,000</b>	-	-	-	-	<b>13,532,000</b>	-	-
<b>Total LFO Recommended Packages</b>	-	<b>2,982,607</b>	-	-	-	-	<b>2,982,607</b>	-	-
<b>2021-23 Legislative Actions</b>	-	<b>16,514,607</b>	-	-	-	-	<b>16,514,607</b>	-	-
Net change from 2019-21 Leg Approved Budget	-	16,514,607	-	-	-	-	16,514,607	-	-
Percent change from 2019-21 Leg Approved Budget	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	2,982,607	-	-	-	-	2,982,607	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	22.0%	0.0%	0.0%	0.0%	0.0%	22.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 805 Lottery Funds Adjustments**

Package Description This package increases the amount for Sports Lottery by \$2,982,607 Lottery Funds bringing the total amount of funding to the amount projected in the May 2021 forecast of \$16,514,607. The allocation for each public university is as follows and is at the same percentage shares as the 2019-21 Legislatively Approved budget.

Eastern Oregon University	\$2,858,543
Oregon Institute of Technology	\$2,858,543
Oregon State University	\$1,206,403
Portland State University	\$2,667,634
Southern Oregon University	\$2,858,543
University of Oregon	\$1,206,403
Western Oregon University	\$2,858,543

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	-	<b>2,982,607</b>	-	-	-	-	<b>2,982,607</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>77,161,533</b>	-	-	-	-	-	<b>77,161,533</b>	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
<b>2021-23 Base Budget</b>	<b>77,161,533</b>	-	-	-	-	-	<b>77,161,533</b>	-	-
030: Inflation & Price List Adjustments	3,317,945	-	-	-	-	-	3,317,945	-	-
<b>2021-23 Current Service Level</b>	<b>80,479,478</b>	-	-	-	-	-	<b>80,479,478</b>	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>80,479,478</b>	-	-	-	-	-	<b>80,479,478</b>	-	-
<b>Total LFO Recommended Packages</b>	<b>2,000,000</b>	-	-	-	-	-	<b>2,000,000</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>82,479,478</b>	-	-	-	-	-	<b>82,479,478</b>	-	-
Net change from 2019-21 Leg Approved Budget	82,479,478	-	-	-	-	-	82,479,478	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	2,000,000	-	-	-	-	-	2,000,000	-	-
Percent change from 2021-23 Adj Current Service Level	2.5%	0.0%	0.0%	0.0%	0.0%	0.0%	2.5%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 801 LFO Analyst Adjustments**

Package Description This package adds \$2.0 million on a one-time basis to the Oregon Health and Science University's Center for Evidence-based Policy for the Children's Integrated Health Database. This longitudinal database includes child related data from a variety of sources, including Oregon Health Authority, Department of Human Services and the Oregon Department of Education. The data base includes information on birth records, k-12 education, mental health, child welfare, early learning and home visiting. The Center for Evidence-based Policy should regularly communicate with the staff of the Higher Education Coordinating Commission's (HECC) Oregon Longitudinal Data Collaborative to avoid overlap and to join efforts in data collection and system development that might benefit both entities.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>2,000,000</b>	-	-	-	-	-	<b>2,000,000</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>191,502,929</b>	<b>33,744,795</b>	<b>4,876,783</b>	-	<b>220,740,301</b>	-	<b>450,864,808</b>	-	-
Summary of Base Adjustments	8,950,587	3,195,315	(775,443)	-	(58,405,951)	-	(47,035,492)	-	-
<b>2021-23 Base Budget</b>	<b>200,453,516</b>	<b>36,940,110</b>	<b>4,101,340</b>	-	<b>162,334,350</b>	-	<b>403,829,316</b>	-	-
020: Phase In / Out Pgm & One-time Cost	(46,000)	-	-	-	-	-	(46,000)	-	-
030: Inflation & Price List Adjustments	40,919	-	-	-	-	-	40,919	-	-
<b>2021-23 Current Service Level</b>	<b>200,448,435</b>	<b>36,940,110</b>	<b>4,101,340</b>	-	<b>162,334,350</b>	-	<b>403,824,235</b>	-	-
080: E-Boards	26,328,114	-	-	-	-	-	26,328,114	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>226,776,549</b>	<b>36,940,110</b>	<b>4,101,340</b>	-	<b>162,334,350</b>	-	<b>430,152,349</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>226,776,549</b>	<b>36,940,110</b>	<b>4,101,340</b>	-	<b>162,334,350</b>	-	<b>430,152,349</b>	-	-
Net change from 2019-21 Leg Approved Budget	226,776,549	36,940,110	4,101,340	-	162,334,350	-	430,152,349	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	100.0%	100.0%	0.0%	100.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package updates debt service based on actions taken during the August 2020 Special Session. It includes project bonding amounts approved during the special session. Debt Service for any new bonding approved during the 2021 Session will be included in the end of session bill.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>26,328,114</b>	-	-	-	-	-	<b>26,328,114</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>29,071,915</b>	<b>11,277,642</b>	<b>3,126,855</b>	-	-	-	<b>43,476,412</b>	-	-
Summary of Base Adjustments	10,651,117	2,101,488	(3,126,855)	-	-	-	9,625,750	-	-
<b>2021-23 Base Budget</b>	<b>39,723,032</b>	<b>13,379,130</b>	-	-	-	-	<b>53,102,162</b>	-	-
030: Inflation & Price List Adjustments	5,051	-	-	-	-	-	5,051	-	-
<b>2021-23 Current Service Level</b>	<b>39,728,083</b>	<b>13,379,130</b>	-	-	-	-	<b>53,107,213</b>	-	-
080: E-Boards	(2,538,422)	-	-	-	-	-	(2,538,422)	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>37,189,661</b>	<b>13,379,130</b>	-	-	-	-	<b>50,568,791</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>37,189,661</b>	<b>13,379,130</b>	-	-	-	-	<b>50,568,791</b>	-	-
Net change from 2019-21 Leg Approved Budget	37,189,661	13,379,130	-	-	-	-	50,568,791	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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**Package 087 August 2020 Special Session**

Package Description This package updates debt service for bonds sold on the behalf of community colleges based on actions taken during the August 2020 Special Session. It factors in projects that have not reached thier matching requirements as well as updated information on actual debt service need. The debt service required for bonds approved during the 2020 Session will be included in the end of session bill.

LFO Recommendation Approve the package.

<b>LFO Recommended</b>	<b>(2,538,422)</b>	-	-	-	-	-	<b>(2,538,422)</b>	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	<b>23,816,150</b>	-	<b>30,919,866</b>	-	<b>7,298,890</b>	-	<b>62,034,906</b>	-	-
Summary of Base Adjustments	(245,900)	-	(50,486)	-	(4,661,960)	-	(4,958,346)	-	-
<b>2021-23 Base Budget</b>	<b>23,570,250</b>	-	<b>30,869,380</b>	-	<b>2,636,930</b>	-	<b>57,076,560</b>	-	-
<b>2021-23 Current Service Level</b>	<b>23,570,250</b>	-	<b>30,869,380</b>	-	<b>2,636,930</b>	-	<b>57,076,560</b>	-	-
<b>Adjusted 2021-23 Current Service Level</b>	<b>23,570,250</b>	-	<b>30,869,380</b>	-	<b>2,636,930</b>	-	<b>57,076,560</b>	-	-
<b>2021-23 Legislative Actions</b>	<b>23,570,250</b>	-	<b>30,869,380</b>	-	<b>2,636,930</b>	-	<b>57,076,560</b>	-	-
Net change from 2019-21 Leg Approved Budget	23,570,250	-	30,869,380	-	2,636,930	-	57,076,560	-	-
Percent change from 2019-21 Leg Approved Budget	100.0%	0.0%	100.0%	0.0%	100.0%	0.0%	100.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	-	-	77,700,000	-	-	-	77,700,000	-	-
Summary of Base Adjustments	-	-	(77,700,000)	-	-	-	(77,700,000)	-	-
<b>2021-23 Base Budget</b>	-	-	-	-	-	-	-	-	-
<b>2021-23 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Adjusted 2021-23 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Total LFO Recommended Packages</b>	-	-	-	-	-	-	-	-	-
<b>2021-23 Legislative Actions</b>	-	-	-	-	-	-	-	-	-
Net change from 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percent change from 2019-21 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
<b>2019-21 Agy. Leg. Adopted</b>	-	-	-	-	-	-	-	-	-
2019-21 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Leg Approved Budget (Base)</b>	-	-	<b>24,860,000</b>	-	-	-	<b>24,860,000</b>	-	-
Summary of Base Adjustments	-	-	(24,860,000)	-	-	-	(24,860,000)	-	-
<b>2021-23 Base Budget</b>	-	-	-	-	-	-	-	-	-
<b>2021-23 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Adjusted 2021-23 Current Service Level</b>	-	-	-	-	-	-	-	-	-
<b>Total LFO Recommended Packages</b>	-	-	-	-	-	-	-	-	-
<b>2021-23 Legislative Actions</b>	-	-	-	-	-	-	-	-	-
Net change from 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percent change from 2019-21 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net change from 2021-23 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2021-23 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

# Legislatively Proposed 2021 - 2023 Key Performance Measures

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**Agency:** Higher Education Coordinating Commission

**Mission Statement:**

The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor's degree or higher and at least 40% of adult Oregonians earning an associate's degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School) Make the pathways accessible, affordable and supportive for students Steer the higher education enterprise Cheer the promotion of college completion and career readiness

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.		Approved	61.80%	66%	66%
2. Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity	American Indian or Alaskan Native	Approved	48.50%	66%	66%
	b) Asian American		79.40%	84%	84%
	c) Black or African American		61.20%	66%	66%
	d) Hispanic or Latina/-o		55.10%	66%	66%
	e) Native Hawaiian or Pacific Islander		51.40%	66%	66%
	f) White		62.80%	66%	66%
3. College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.		Approved	9.39	11.50	11.50
4. Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate		Approved	54.10%	59%	59%
5. Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.		Approved	49.40%	52%	52%
6. Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.	American Indian or Alaska Native	Approved	53.70%	50%	50%
	b) Asian American		50.30%	57%	57%
	c) Black or African American		40.20%	50%	50%
	d) Hispanic or Latina/-o		45.50%	50%	50%
	e) Native Hawaiian or Pacific Islander		37.10%	50%	50%
	f) White		51.70%	54%	54%
7. Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.		Approved	65.70%	68%	68%
8. Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.	American Indian or Alaska Native	Approved	53.80%	65%	65%
	b) Asian American		73.30%	77%	77%

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
	c) Black or African American		50.50%	65%	65%
	d) Hispanic or Latina/-o		59.80%	65%	65%
	e) Native Hawaiian or Pacific Islander		46.90%	65%	35%
	f) White		67.10%	70%	70%
9. Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.		Approved	43.70%	40%	40%
10. Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.	American Indian or Alaska Native	Approved	40%	36%	36%
	b) Asian American		54.50%	40%	40%
	c) Black or African American		43.20%	40%	40%
	d) Hispanic or Latina/-o		47.60%	40%	40%
	e) Native Hawaiian or Pacific Islander		41.30%	38%	38%
	f) White		41.70%	38%	38%
11. Earnings of Community College Completers - Median earnings of community college completers five years after completion.		Approved	\$39,072.00	\$40,000.00	\$40,500.00
12. Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.	American Indian and Alaska Native	Approved	\$36,503.00	\$38,000.00	\$38,000.00
	b) Asian American		\$38,020.00	\$41,000.00	\$41,500.00
	c) Black or African American		\$37,814.00	\$38,000.00	\$38,000.00
	d) Hispanic or Latina/-o		\$36,763.00	\$38,000.00	\$38,000.00
	e) Native Hawaiian or Pacific Islander		\$38,360.00	\$39,000.00	\$39,500.00
	f) White		\$36,913.00	\$39,000.00	\$39,500.00
13. Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion		Approved	\$47,994.00	\$49,000.00	\$50,000.00
14. Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.	American Indian or Alsaska Native	Approved	\$45,177.00	\$47,000.00	\$48,000.00
	b) Asian American		\$50,460.00	\$51,000.00	\$52,000.00
	c) Black or African American		\$49,294.00	\$50,000.00	\$51,000.00
	d) Hispanic or Latina/-o		\$45,546.00	\$47,000.00	\$48,000.00
	e) Native Hawaiian or Pacific Islander		\$44,342.00	\$47,000.00	\$48,000.00
	f) White		\$48,073.00	\$50,000.00	\$51,000.00
15. Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	a) Overall	Approved	53%	75%	75%
	b) Expertise		53%	75%	75%
	c) Helpfulness		79%	90%	90%
	d) Availability of Information		63%	80%	80%
	e) Timeliness		42%	75%	75%

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
	f) Accuracy		63%	80%	80%
16. Commission Best Practices - Percent of total best practices met by the Commission.		Approved	100%	100%	100%

**LFO Recommendation:**

In the 2017 session, the Legislature approved a significant “makeover” of the KPMs for the Higher Education Coordinating Commission (HECC). It reduced the number of KPMs from the 29 which the Commission inherited from their predecessor agencies to the 16 approved in 2017 and that are in effect now. It should be noted that most of the KPMs reflect the performance of the institutions that are funded by the agency or the general economy/society. The agency can only directly affect a few of the measures in the short term.

The targets for 2022 and 2023 were based on recent trends as well as with agency input. It should be noted that the COVID-19 pandemic will affect some of these KPMs for the most recent year. The agency identified KPM #3 (College Credits Earned by K-12 students) and KPMs #11 to #14 (earnings of associate and bachelor degree graduates) as being likely notably lower than the 2021 targets.

It should be noted that during the 2017 Session, the Subcommittee recommended the agency return to the 2019 Session with a proposed KPM for workforce related programs. This is a major area of HECC's responsibilities and should have a KPM. The agency again did not propose a KPM for this area for 2021-23.

**SubCommittee Action:**