

**SB 5544 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

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**State Treasurer  
2021-23**

PRELIMINARY

## **Budget Summary\***

	2019-21	2021 - 23	2021-23	Committee Change from 2019-21	
	Legislatively Approved Budget <sup>(1)</sup>	Current Service Level	Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				\$ Change	% Change
Other Funds Limited	\$ 95,461,860	\$ 100,841,626	\$ 116,453,258	\$ 20,991,398	22.0%
Other Funds Non-Limited	\$ -	\$ -	\$ 2,900,000	\$ 2,900,000	100.0%
Total	\$ 95,461,860	\$ 100,841,626	\$ 119,353,258	\$ 23,891,398	25.0%

## **Position Summary**

Authorized Positions	169	165	210	41
Full-time Equivalent (FTE) positions	165.01	164.16	200.36	35.35

<sup>(1)</sup> Includes adjustments through January 2021

## **Summary of Revenue Changes**

The Office of the State Treasurer (OST) is funded with Other Funds revenues from the following sources: Investment Fund Management Fees, Commingled Investment Fund Management Fees, Banking Charges, Debt Management Charges, Oregon 529 Administrative Fees, and Oregon Retirement Savings Plan (OregonSaves) Administrative Fees. OST has broad statutory authority to generate revenue from charges based on the value of managed portfolios, fees charged for the number and type of banking transactions processed, account fees, debt management charges and fees on new issuances, charges for bond and coupon redemptions, and on holdings of state funds in excess of FDIC insurance levels.

The Other Funds revenue sources within the State Treasurer's office are the Investment Fund Management Fee, Commingled Investment Fund Management Fees, Banking Charges, Debt Management Charges, 529 Administrative Fees, and OregonSaves Administrative Fees.

The Oregon State Treasury expects to start the repayment of outstanding General Fund loans accrued during the 2015-17 and 2017-19 biennia for OregonSaves and the Oregon Achieving a Better Life Experience (ABLE) program during the 2023-25 or 2025-27 biennium, based on revenue and expenditure forecasts from the initial program launches. Outstanding General Fund loans for OregonSaves and the ABLE program total \$5,144,357 and \$1,950,962, respectively.

## **Summary of General Government Subcommittee Action**

Oregon State Treasury (OST) provides banking, investment, and debt management services for the State of Oregon. The Oregon Constitution establishes the Office of the State Treasurer and the Treasurer is statutorily designated as the state's investment officer and sole banking and

cash management officer. OST maintains all state agency financial accounts and invests state funds that are not needed to meet current expenditure demands, including the state's Trust Funds. OST coordinates and issues state bonds, provides oversight of local government bonding, and manages the public funds collateralization program for all financial institutions holding public funds. Additionally, OST invests excess funds for participating local governments. OST is also responsible for administration of the Oregon 529 Savings plans, which include both the Oregon 529 College Savings Network and the ABLE program that permits the creation of tax-free, state-based savings accounts to pay for disability-related expenses. Finally, OST has responsibility for the Oregon Retirement Savings Board (OregonSaves) that is charged with the establishment of a defined contribution retirement plan for people whose employers do not offer a qualified retirement plan under federal law. The College Savings, ABLE, and OregonSaves programs also have tax expenditure components.

Per direction from a budget note in the 2019 legislative session and a report to the Joint Committee on Ways and Means in the 2020 legislative session, the 2021-23 budget for OST implements a new budget structure. The Subcommittee recommended approval for a budget of \$116,453,258 Other Funds expenditure limitation and \$2,900,000 Other Funds Nonlimited, which is a 25% increase from the 2019-21 legislatively approved budget and includes 210 positions (200.36 FTE).

### **State and Local Government Financial Services**

Through the State and Local Government Financial Services programs, OST provides financial tools and services to state entities, public universities and related university entities, and local governments through the following two primary programs. The Cash Management Program provides banking and short-term investment services to all state agencies and most public universities, as well as a narrower set of services to local governments. The Debt Management Program provides oversight, sale coordination, and compliance and reporting services for the issuance of all bonds for state agencies and public universities.

The Subcommittee recommended a budget for the State and Local Government Financial Services of \$19,800,154 Other Funds expenditure limitation and 30 positions (29.51 FTE). The recommended budget includes the following packages:

Package 104, Housing Bond Staffing. This package provides Other Funds expenditure limitation of \$281,383 and one position (1.00 FTE) to establish a Senior Debt Analyst (Program Analyst 4) that will oversee multifamily housing conduit bond issuance activity. Creation of the Local Innovation and Fast Track (LIFT) Housing Program in 2015 to finance grants for affordable housing increased multifamily housing production in the state and volume of conduit bonds issued by OST on behalf of the Oregon Housing and Community Services Department.

Package 105, Treasury Resilience. This package increases Other Funds expenditure limitation by \$346,428 for rent on the Treasury Resiliency Building. OST has entered into a lease agreement for a new resilient facility that is anticipated to be completed in spring of 2022. Treasury operations and staff currently located in the Labor and Industries Building will be located in the new facility, as well as Trust Property Programs staff currently in the State Lands Building. Funding supports the estimated final least rate of \$194,242 per month for 15 months in the current biennium, which will roll up to 24 months in the 2023-25 biennium.

Package 106, Cash Management Modernization and Resiliency. This package increases Other Funds expenditure limitation by \$1,906,857 and establishes four positions (3.51 FTE) to modernize OST’s core banking infrastructure and cash management operations. As part of the ongoing Cash Management Improvement and Renewal Program (CMIRP), the Core Banking Business Systems Renewal (BSR) project will modernize Treasury’s cash management systems and processes through replacement of the infrastructure that supports the state’s banking activities, including account structure, transaction posting, interest and fee calculation, and general ledger accounting and reporting for all funds in the Oregon Short Term Fund. The package includes \$1,000,000 in one-time funding for project planning activities, including development of a comprehensive business case and detailed costs estimates for project execution. The package also includes \$727,707 Other Funds for personal services and \$179,150 Other Funds for associated services and supplies costs for the following four positions added to improve the resiliency of ongoing banking and cash management activities:

- Finance Division Analyst (Operations and Policy Analyst 3, 0.88 FTE) is established as a limited duration position to support strategy, policy, legislative, contracting, communications, and other administrative activities related to modernization project activities.
- Business Analyst (Operations and Policy Analyst 3, 0.88 FTE) is established as a permanent position to support CMIRP mapping, process updates, business analysis, and similar activities related to modernization project activities.
- Finance Division Analyst (Operations and Policy Analyst 3, 0.92 FTE) is established as a limited duration position to support cash management change and CMIRP activities related to modernization project activities.
- Banking Operations Analyst (Program Analyst 3, 0.83 FTE) is established as a permanent position to support ongoing banking activities and the buildout of subject matter expertise throughout modernization projects.

Finally, the Subcommittee recommended the following budget note related the Core Banking Modernization Project:

**Budget Note**

Oregon State Treasury is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means during the 2022 legislative session on the status of the Core Banking Business Systems Renewal (BSR) project. The report shall include: detailed business case, project timeline, and cost estimates. Treasury should follow the Stage Gate or a related process for the Core Banking BSR project, including development of key artifacts and independent quality assurance oversight.

**Public Savings Services**

The Public Savings Services program, through the Oregon Treasury Savings Network, offers a suite of programs to help Oregonians save for education, retirement, and disability-related expenses. The Oregon Treasury Savings Network consists of the following three programs: (a)

Oregon 529 College Savings Program, a state-sponsored, tax advantaged savings program for qualified expenses at any accredited, post-secondary institution, trade school, or registered apprenticeship; (b) the Oregon 529 ABLÉ Program, which helps people with disabilities and their families save without being disqualified from their state and federal benefits; and (c) the OregonSaves program, a new state-sponsored retirement savings program where employees without access to an employer-sponsored retirement plan are auto-enrolled and contribute part of their paychecks to personal IRAs that stay with them throughout their careers.

The Subcommittee recommended a budget of \$12,866,459 Other Funds expenditure limitation and nine positions (9.00 FTE). The recommended budget includes the following packages:

Package 105, Treasury Resiliency. This package increases Other Funds expenditure limitation by \$155,501 for rent on the Treasury Resiliency Building. OST has entered into a lease agreement for a new resilient facility that is anticipated to be completed in spring 2022. Treasury operations and staff that are currently located in the Labor and Industries Building will be located in the new facility, as well as Trust Property Programs staff currently in the State Lands Building. Funding supports the estimated final lease rate of \$194,242 per month for 15 months in the current biennium, which will roll-up to 24 months in the 2023-25 biennium.

### **Investment Services**

The Oregon Investment Council (OIC) is the policymaking body that sets investment policy, asset allocation, benchmark return targets, and makes portfolio decisions on investment purchases and sales. State Treasury is responsible for implementing the investment decisions of the OIC. By statute, the State Treasurer is the investment officer for OIC. Under the leadership of the Treasurer and oversight of the OIC, the Investment Services program manages the majority of Oregon's investment assets, which include the Oregon Public Employees Retirement Fund, Oregon Common School Fund, Oregon Short Term Fund, and the Oregon Savings Growth Plan.

The Subcommittee recommended a budget of \$42,225,837 Other Funds expenditure limitation and 69 positions (68.63 FTE). The recommended budget includes the following packages:

Package 087, August 2020 Special Session. This package increases Other Funds expenditure limitation by \$198,590 for the 2021-23 budgetary impact of the reclassification of five Investment Services positions approved in the 2020 second special session.

Package 107, Investment Program Workload. This package increases Other Funds expenditure limitation by \$854,682 for the establishment of three permanent positions (2.63 FTE) to meet the operational needs of Investment Services, which has expanded over the last several biennia. An in-house Attorney (Principal Executive Manager I) position (0.92 FTE) is added to address legal work needs that exceed current capacity. A Compliance Analyst (Operations and Policy Analyst 4) position (0.88 FTE) is added to implement improved processes for compliance reporting, oversight functions, and regulatory filings. The package also includes a Portfolio Risk Analyst (Investment Analyst 2) position (0.83 FTE) to

support Investment Officers by reviewing asset allocation and risk management of various asset pools and asset class portfolios. The approved amount includes \$716,221 for personal services and \$138,461 for associated services and supplies costs.

### **Trust Property Services**

The Trust Property program was transferred from the Department of State Lands (DSL) to Treasury through Senate Bill 454, in the 2019 legislative session. The program administers the unclaimed property program for the state and protects the rights of owners forever or until they are able to claim their funds and it serves as the estate administrator for Oregonians who die without a will or known heir. The Unclaimed Property program is a national program that offers consumers a central location to search for property that may be unclaimed or abandoned, including dormant bank accounts, securities, wages, and credit balances. Businesses and institutions that have unclaimed property are required to report and remit the assets to the state, which are held in the Common School Fund until claimed by owners or their heirs. The Estates and Escheated Property program is responsible for handling the affairs of individuals who die without a will or known heirs, including making funeral arrangements, providing property notices, identifying assets and creditors, paying bills, searching for heirs, and reviewing and validating heirship claims. If no heirs come forward 10 years from the date of death, the value of estates permanently escheats to the Common School Fund.

The Subcommittee recommended a budget of \$8,219,148 Other Funds expenditure limitation, \$2,900,000 Other Funds Nonlimited and 19 positions (17.76 FTE). The recommended budget includes the following packages:

Package 101, Trust Property Transition. This package transitions Trust Property programs budgeted expenditure limitation and positions from the DSL to OST. SB 454 (2019) transferred administration of the Uniform Disposition of Unclaimed Property Act, unclaimed estates, and escheated property from DSL to OST effective July 1, 2021. This package includes the budget adjustments necessary to implement the transfer and corresponds to a policy package included in DSL's budget. Other Funds expenditure limitation of \$7,259,335 is added and 27 positions (17.00 FTE) are established for Trust Property Services to transfer the following budgeted expenditures and positions from DSL:

- 14 positions (14.00 FTE) that directly support the Unclaimed Property and Estates and Escheated Property programs, including: a Principal Executive Manager D; four Program Analyst 2 positions, a Fiscal Auditor 2; a Program Analyst 1; an Administrative Specialist 2; five Administrative Specialist 1 positions, and an Office Specialist 1.
- 13 partial positions that provide indirect shared services support, including: a Principal Executive Manager D (0.25 FTE); an Accountant 4 (0.25 FTE); a Procurement and Contracts Specialist 2 (0.25 FTE); an Accountant 3 (0.25 FTE); a Fiscal Analyst 2 (0.25 FTE); an Accountant 2 (0.25 FTE); an Accounting Technician 3 (0.25 FTE); an Accounting Technician 2 (0.25 FTE); an Office Specialist 1 (0.50 FTE); a Principal Executive Manager E (0.10 FTE); an Information Systems Specialist 8 (0.10 FTE); an Information Systems Specialist 6 (0.10 FTE); and an Information Systems Specialist 3 (0.20 FTE). The position authority for the 13 indirect positions is established within OST; however, only the fractional FTE of each position is transferred from DSL.
- Services and supplies and capital outlay expenditures totaling \$3,686,122 Other Funds Limited.

The package also establishes Other Funds Nonlimited expenditure of \$2,900,000 for payments to states for audits of holders performed in those states that identify Oregon unclaimed property.

Package 102, Trust Property Adjustments. This package makes adjustments to Trust Property programs budgeted expenditures and positions transferred from DSL to support OST administration of the programs. Other Funds expenditure limitation is decreased by \$154,586 and 12 positions (2.75 FTE) in Trust Property Services for the net impact of the following adjustments:

- \$1,586 personal services increase to reclassify the following nine program positions to the appropriate classification within OST: a Principal Executive Manager D to Principal Executive Manager F; two Program Analyst 2 positions to Program Analyst 3, a Fiscal Auditor 2 to Internal Auditor 2; a Program Analyst 1 to Program Analyst 2; three Administrative Specialist 1 positions to Public Services Representative 4, and an Office Specialist 1 to Office Specialist 2.
- \$440,935 services and supplies increase for costs necessary to operate the programs, including training, expendable property, and rent for Trust Property employees and property that will be located in the State Lands Building through spring 2022. The package also includes the shift of \$650,000 from Professional Services to IT Professional Services for the unclaimed property KAPS system contract.
- \$597,107 personal services decrease to transfer the following 12 partial shared services positions (2.75 FTE) to Administrative Services: an Accountant 4; a Procurement and Contracts Specialist 2; an Accountant 3; a Fiscal Analyst 2; an Accountant 2; an Accounting Technician 3; an Accounting Technician 2; an Office Specialist 1; a Principal Executive Manager E; an Information Systems Specialist 8; an Information Systems Specialist 6; and an Information Systems Specialist 3.

Package 103, Trust Property Improvements. This package increases Other Funds expenditure limitation by \$736,706 to provide resources to improve Trust Property programs, including four additional staff to address increased workload associated with program growth. An Estate Coordinator (Program Analyst 1) position (0.88 FTE) is established to provide timely response to intestate cases and administer estates. A Claims Examiner (Public Services Representative 4) position (0.83 FTE) is established to process claims within statutory timelines. An Unclaimed Property Compliance Coordinator (Program Analyst 2) position (0.88 FTE) is established to focus on increasing holder compliance. A Trust Property Executive Specialist (Executive Support Specialist 2) position (0.92 FTE) is also added to provide direct administrative support for the Trust Property programs. The approved amount includes \$560,036 for personal services and \$176,670 for associated services and supplies costs.

Package 105, Treasury Resilience. This package increases Other Funds expenditure limitation by \$377,693 for rent on the Treasury Resiliency Building. OST has entered into a lease agreement for a new resilient facility that is anticipated to be completed in spring 2022. Treasury operations and staff that are currently located in the Labor and Industries Building will be located in the new facility, as well as Trust Property

Programs staff currently in the State Lands Building. Funding supports the estimated final lease rate of \$194,242 per month for 15 months in the current biennium, which will roll-up to 24 months in the 2023-25 biennium.

### **Administrative Services**

Administrative Services supports Treasury by providing overall support and leadership including Shared Services, which includes: Human Resources, Internal Audit, Budget and Accounting, Procurement, Facilities, Project Management, and Continuity of Operations; Information Technology Services, which includes Information Security, Technical Services, Infrastructure Services, and Application Development; and State Treasury Staff, which includes Policy Support, Legislative Liaison, Communications, Constituent Services and Stakeholder Engagement. The Subcommittee recommended a budget of \$33,341,660 Other Funds expenditure limitation and 83 positions (75.46 FTE). The recommended budget includes the following packages:

Package 087, August 2020 Special Session. This package increases Other Funds expenditure limitation by \$472,275 and establishes three positions (2.50 FTE) for the 2021-23 budgetary impact of actions approved in the 2020 second special session. Three permanent positions were added and one position was reclassified in the Administrative Services budget to transition accounting and budget services from the Department of Administrative Services (DAS) Shared Client Services to OST.

Package 102, Trust Property Adjustments. This package makes adjustments to Trust Property programs budgeted expenditures and positions transferred from DSL to support OST administration of the programs. Other Funds expenditure limitation is increased by \$1,388,052 and 12 positions (6.50 FTE) in Administrative Services for the following adjustments:

- \$597,107 personal services for the transfer of the following 12 partial shared services positions (2.75 FTE) from Trust Property Services: an Accountant 4; a Procurement and Contracts Specialist 2; an Accountant 3; a Fiscal Analyst 2; an Accountant 2; an Accounting Technician 3; an Accounting Technician 2; an Office Specialist 1; a Principal Executive Manager E; an Information Systems Specialist 8; an Information Systems Specialist 6; and an Information Systems Specialist 3.
- \$567,296 personal services to reclassify and increase the FTE of the following 12 positions by 3.75 to provide sufficient reception, accounting and budget, information technology, contracting operations support for the Trust Property programs: an Accountant 4 is increased from 0.25 to 0.50 FTE; a Procurement and Contracts Specialist 2 is increased from 0.25 to 0.50 FTE; an Accountant 3 is increased from 0.25 to 0.50 FTE; a Fiscal Analyst 2 is increased from 0.25 to 0.50 FTE; an Accountant 2 is increased from 0.25 to 0.50 FTE; an Accounting Technician 3 is increased from 0.25 to 0.50 FTE; an Accounting Technician 2 is reclassified to an Accounting Technician 3 and increased from 0.25 to 0.50 FTE; an Office Specialist 1 is reclassified to an Office Specialist 2 and increased from 0.50 to 1.00 FTE; an Information Systems Specialist 8 is increased from 0.10 to 0.50 FTE; a Principal Executive Manager E is reclassified to an Information Systems Specialist 8 and increased from 0.10 to 0.50 FTE; an Information Systems Specialist 6 is reclassified to an Information Systems Specialist 5 and increased from 0.10 to 0.50 FTE; and an Information Systems Specialist 3 is reclassified to an Information Systems Specialist 5 and increased from 0.20 to 0.50 FTE.



- \$223,649 services and supplies for shared services position related costs and rent for Trust Property employees that will be located in the State Lands Building through spring 2022.

Package 105, Treasury Resiliency. This package increases Other Funds expenditure limitation by \$961,764 for rent on the Treasury Resiliency Building. OST has entered into a lease agreement for a new resilient facility anticipated to be completed in spring 2022. Treasury operations and staff currently located in the Labor and Industries Building will be located in the new facility, as well as Trust Property Programs staff currently in the State Lands Building. Funding supports the estimated final lease rate of \$194,242 per month for 15 months in the current biennium, which will roll-up to 24 months in the 2023-25 biennium. Other Funds expenditure limitation is increased by an additional \$144,200 for temporary backup facilities that can be quickly established at alternate locations in a disaster (\$48,600); one-time moving costs (\$50,600); and an emergency communications tool (\$45,000, including one-time costs of \$25,000).

Package 108, Information Security. This package provides Other Funds expenditure limitation of \$267,323 and one position (0.92 FTE) to permanently fund a Senior Security Analyst (Information Systems Specialist 8) that was approved as limited duration in the prior biennium to respond to and prepare for information security threats. This position will continue to support security of OST systems, threat and anomaly detection, and risk analysis.

Package 109, State Treasurer Staffing. This package increases Other Funds expenditure limitation by \$293,121 to reclassify four positions and establish a new permanent full-time position (0.92 FTE) in the Treasurer's Office to align budgeted positions with actual duties and provide an effective level of staffing. The package includes:

- \$23,268 to support the upward reclassification of the following positions: Chief of Staff from a Principal Executive Manager F to Principal Executive Manager G; Legislative Director from a Principal Executive Manager C to a Principal Executive Manager E; Legislative and Outreach Coordinator from an Executive Support Specialist 1 to an Operations and Policy Analyst 2; and Administrative Specialist from an Executive Support Specialist 1 to an Administrative Specialist 2.
- \$269,853 to establish a Research and Strategic Initiatives Director (Operations and Policy Analyst 4) position, including \$224,090 for personal services and \$45,763 associated services and supplies.

Package 110, Public Records Management. This package provides Other Funds expenditure limitation of \$122,308 and one permanent part-time position (0.46 FTE) to fulfill public records requests more efficiently. A Public Affairs Specialist 1 is established to provide timely and cost-effective public records requests administrative processing, exemption review, redaction, and negotiation with requestors. The approved amount includes \$79,597 for personal services and \$42,711 for associated services and supplies costs.

**Summary of Performance Measure Action**

See attached Legislatively Adopted 2021-23 Key Performance Measures form.

PRELIMINARY

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Office of the State Treasurer  
 Kate Nass - 503-871-0974

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2019-21 Legislatively Approved Budget at Jan. 2021*	\$ -	\$ -	\$ 95,461,860	\$ -	\$ -	\$ -	\$ 95,461,860	169	165.01
2021-23 Current Service Level (CSL)*	\$ -	\$ -	\$ 100,841,626	\$ -	\$ -	\$ -	\$ 100,841,626	165	164.16
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 010 - State and Local Government Financial Services</b>									
Package 104: Housing Bond Staffing									
Personal Services	\$ -	\$ -	\$ 236,197	\$ -	\$ -	\$ -	\$ 236,197	1	1.00
Services and Supplies	\$ -	\$ -	\$ 45,186	\$ -	\$ -	\$ -	\$ 45,186		
Package 105: Treasury Resiliency									
Services and Supplies (4425 Rent)	\$ -	\$ -	\$ 346,428	\$ -	\$ -	\$ -	\$ 346,428		
Package 106: Cash Management Modernization and Resiliency									
Personal Services	\$ -	\$ -	\$ 727,707	\$ -	\$ -	\$ -	\$ 727,707	4	3.51
Services and Supplies	\$ -	\$ -	\$ 1,179,150	\$ -	\$ -	\$ -	\$ 1,179,150		
<b>SCR 020 - Public Savings Services</b>									
Package 105: Treasury Resiliency									
Services and Supplies (Rent 4425)	\$ -	\$ -	\$ 155,501	\$ -	\$ -	\$ -	\$ 155,501		
<b>SCR 030 - Investment Services</b>									
Package 087: August 2020 Special Session									
Personal Services	\$ -	\$ -	\$ 198,590	\$ -	\$ -	\$ -	\$ 198,590	0	0.00
Package 107: Investment Program Workload									
Personal Services	\$ -	\$ -	\$ 716,221	\$ -	\$ -	\$ -	\$ 716,221	3	2.63
Services and Supplies	\$ -	\$ -	\$ 138,461	\$ -	\$ -	\$ -	\$ 138,461		
<b>SCR 040 - Trust Property Services</b>									
Package 101: Trust Property Transition									
Personal Services	\$ -	\$ -	\$ 3,573,213	\$ -	\$ -	\$ -	\$ 3,573,213	27	17.00
Services and Supplies	\$ -	\$ -	\$ 3,678,819	\$ 2,900,000	\$ -	\$ -	\$ 6,578,819		
Capital Outlay	\$ -	\$ -	\$ 7,303	\$ -	\$ -	\$ -	\$ 7,303		
Package 102: Trust Property Adjustments									
Personal Services	\$ -	\$ -	\$ (595,521)	\$ -	\$ -	\$ -	\$ (595,521)	-12	-2.75
Services and Supplies	\$ -	\$ -	\$ 440,935	\$ -	\$ -	\$ -	\$ 440,935		
Professional Services 4300	\$ -	\$ -	\$ (650,000)	\$ -	\$ -	\$ -	\$ (650,000)		
IT Professional Services 4315	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000		
Package 103: Trust Property Improvements									
Personal Services	\$ -	\$ -	\$ 560,036	\$ -	\$ -	\$ -	\$ 560,036	4	3.51
Services and Supplies	\$ -	\$ -	\$ 176,670	\$ -	\$ -	\$ -	\$ 176,670		
Package 105: Treasury Resiliency									
Services and Supplies	\$ -	\$ -	\$ 377,693	\$ -	\$ -	\$ -	\$ 377,693		
<b>SCR 070 - Administrative Services</b>									
Package 087: August 2020 Special Session									
Personal Services	\$ -	\$ -	\$ 472,275	\$ -	\$ -	\$ -	\$ 472,275	3	2.50
Package 102: Trust Property Adjustments									
Personal Services	\$ -	\$ -	\$ 1,164,403	\$ -	\$ -	\$ -	\$ 1,164,403	12	8.54
Services and Supplies	\$ -	\$ -	\$ 223,649	\$ -	\$ -	\$ -	\$ 223,649		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 105: Treasury Resiliency Services and Supplies	\$ -	\$ -	\$ 1,105,964	\$ -	\$ -	\$ -	\$ 1,105,964		
Package 108: Information Security Personal Services	\$ -	\$ -	\$ 221,620	\$ -	\$ -	\$ -	\$ 221,620	1	0.92
Services and Supplies	\$ -	\$ -	\$ 45,703	\$ -	\$ -	\$ -	\$ 45,703		
Package 109: State Treasurer Staffing Personal Services	\$ -	\$ -	\$ 247,358	\$ -	\$ -	\$ -	\$ 247,358	1	0.92
Services and Supplies	\$ -	\$ -	\$ 45,763	\$ -	\$ -	\$ -	\$ 45,763		
Package 110: Public Records Management Personal Services	\$ -	\$ -	\$ 79,597	\$ -	\$ -	\$ -	\$ 79,597	1	0.46
Services and Supplies	\$ -	\$ -	\$ 42,711	\$ -	\$ -	\$ -	\$ 42,711		
TOTAL ADJUSTMENTS	\$ -	\$ -	\$ 15,611,632	\$ 2,900,000	\$ -	\$ -	\$ 18,511,632	45	36.20
SUBCOMMITTEE RECOMMENDATION *	\$ -	\$ -	\$ 116,453,258	\$ 2,900,000	\$ -	\$ -	\$ 119,353,258	210	200.36

% Change from 2019-21 Leg Approved Budget	0.0%	0.0%	22.0%	100.0%	0.0%	0.0%	25.0%	24.3%	21.4%
% Change from 2021-23 Current Service Level	0.0%	0.0%	15.5%	100.0%	0.0%	0.0%	18.4%	27.3%	22.1%

\*Excludes Capital Construction Expenditures

PRELIMINARY

# Legislatively Approved 2021 - 2023 Key Performance Measures

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Agency: Treasury, Oregon State

**Mission Statement:**

Improving Oregon Governments' and citizens' financial capabilities.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. Oregon Public Employees Retirement Fund Net Performance - Historical 20-year Net Performance compared to target returns.		Approved		7.76%	7.76%
2A. Oregon Short-Term Fund Expenses - Biennial asset management fee charged against Oregon Short-Term Fund assets for Treasury operations compared to peer group.		Approved		0.160%	0.160%
2B. Oregon Short-Term Fund Performance - Annual performance of the Oregon Short-Term Fund compared to benchmark rates.		Approved		0.12%	0.12%
3. Local Government Participation in the Oregon Short-Term Fund - Annual change in the participation of local governments in the Oregon Short-Term Fund.		Approved		0%	0%
4. Tax-exempt general obligation bond interest rates. - Average interest rate on tax-exempt general obligation bonds issued as compared to targets.		Approved		4.50%	4.50%
5. Percentage of eligible Oregonians with a College Savings Account - The total number of 529 college savings accounts as a percentage of the total eligible population in Oregon compared to the national average.		Approved		4.10%	4.10%
6A. Unclaimed Property Disbursements - Percentage of total unclaimed property returned to owners and/or heirs compared to total amount received.		Approved		50%	50%
6B. Unclaimed Property Claim Response Time - Average number of days to respond to Unclaimed Property claims as compared to statutory maximum.		Approved		120	120
7. Adherence to Board Best Practices - Percent of total best practices met by the Oregon 529 Savings Board and Oregon Retirement Savings Board.		Approved		100%	100%
8. Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved	99%	100%	100%
	Timeliness		98%	100%	100%
	Availability of Information		98%	100%	100%
	Expertise		99%	100%	100%
	Helpfulness		98%	100%	100%
	Overall		99%	100%	100%
1 D. Oregon Public Employees Retirement Fund Net Performance of 5-Year Rolling Average Compared to Policy Benchmark		Legislatively Deleted	7.54%	8.50%	
2 D. Common School Fund Net Performance of 5-Year Rolling Average Compared to Policy Benchmark.		Legislatively Deleted	6.86%	7.50%	
3 D. Oregon Short-Term Fund Returns Compared to Benchmark		Legislatively Deleted	3.32%	0.50%	
4 D. Expense to Assets Ratio for the Oregon Short-Term Fund		Legislatively Deleted	0.06%	0.50%	
5 D. Local Government Participation in the Oregon Short-Term Fund		Legislatively Deleted	66%	75%	

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
6 D. Banking Services - Average Cost per Transaction		Legislatively Deleted	\$0.032	\$0.035	
7 D. Oregon School Bond Guaranty Program Bonds Outstanding		Legislatively Deleted	\$8,489,749,275.00	\$45,600,000,000.00	
8 D. Number of Oregon 529 College Savings Network Accounts		Legislatively Deleted	205,502	170,000	
9 D. Percentage of Minors (under age 25) with 529 College Savings Network Accounts		Legislatively Deleted	11.70%	11%	
10 D. Oregon Debt Issuance Activity - Levels of Transaction Volume and Total State Government Debt Outstanding by Fiscal Year	a) State Outstanding Debt in Oregon	Legislatively Deleted	\$11,215,366,539.00	\$12,800,000,000.00	
	b) Local Outstanding Debt in Oregon		\$26,916,632,297.00	\$22,600,000,000.00	

**LFO Recommendation:**

The Legislative Fiscal Office recommends approval of the Key Performance Measures and targets.

**SubCommittee Action:**

The General Government Subcommittee approved the Legislative Fiscal Office recommendations.

PRELIMINARY