



WAYS & MEANS

PUBLIC SAFETY SUBCOMMITTEE PRESENTATION 2021-23



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

Colette S. Peters, Director



AGENCY PRESENTATION SCHEDULE

Monday, March 1, 2021

Colette S. Peters, Director
Heidi Steward, Deputy Director
Agency Overview

Rob Persson, Assistant Director
Operations Division

Wednesday, March 3, 2021

Joe Bugher, Assistant Director
Health Services Division

Nathaline Frener, Assistant Director
Correctional Services Division

Monday, March 8, 2021

Jim Paul, Assistant Director
Administrative Services Division

Jeremiah Stromberg, Assistant Director
Community Corrections Division

Wednesday, March 10, 2021

Public Testimony



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SB 5723 (2020) BUDGET NOTE

BUDGET NOTE: Oregon's declining prison population requires an assessment of the state's prison footprint. The Department of Corrections (DOC) is directed to assess the state's prison system and report its findings to the Legislature. This assessment is to include physical plant conditions, including major repairs planned, the volume and estimated cost of deferred maintenance, and operating costs for utilities; operating conditions, including staff recruitment and retention considerations, the availability of health care services for adults in custody, and transportation and logistics costs; programming provided at each facility; and any other factors the agency deems relevant to prison capacity, costs, and efficient operations.

Based on this assessment, on relevant prison population factors, and incorporating best practices for corrections outcomes, the agency shall include in its report recommendations to the Legislature for re-shaping *[sic]* Oregon's prison footprint. The report shall include recommendations for prison closures, including the order in which institutions should close and the timeframes and resources necessary for closure. DOC shall report to the Legislature with its assessment and recommendations no later than January 1, 2021.



OREGON CONSTITUTION

“Law for the punishment of crime shall be founded on these principles: protection of society, personal responsibility, accountability for one’s actions, and reformation.”



MISSION

The mission of Oregon Department of Corrections is to promote public safety by holding offenders accountable for their actions and reducing the risk of future criminal behavior.



THE OREGON WAY

At its foundation, the Oregon Way is about prioritizing employee health and wellbeing by normalizing the correctional environment and, in turn, improving outcomes for incarcerated people.





OREGON ACCOUNTABILITY MODEL



Risk factor and case planning



Staff-AIC interactions



Work and programs



Children and families



Re-entry

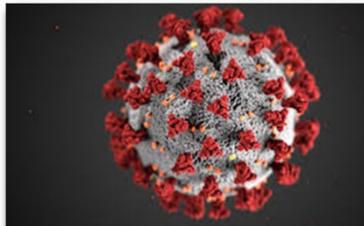
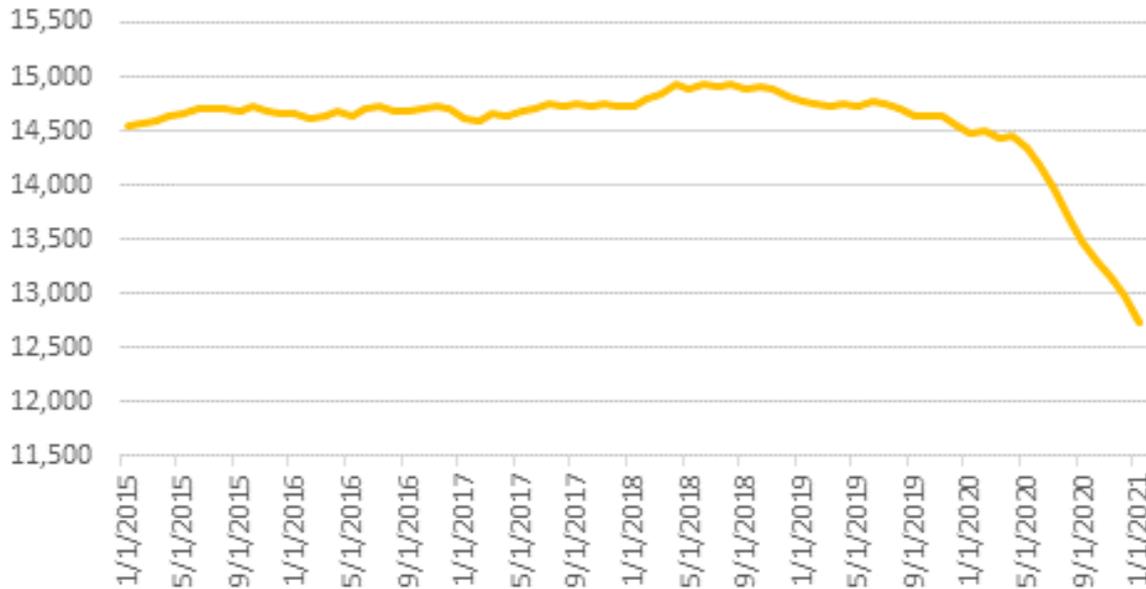


Community supervision
and programs



2020 – A YEAR TO REMEMBER

Monthly Total ODOC Population

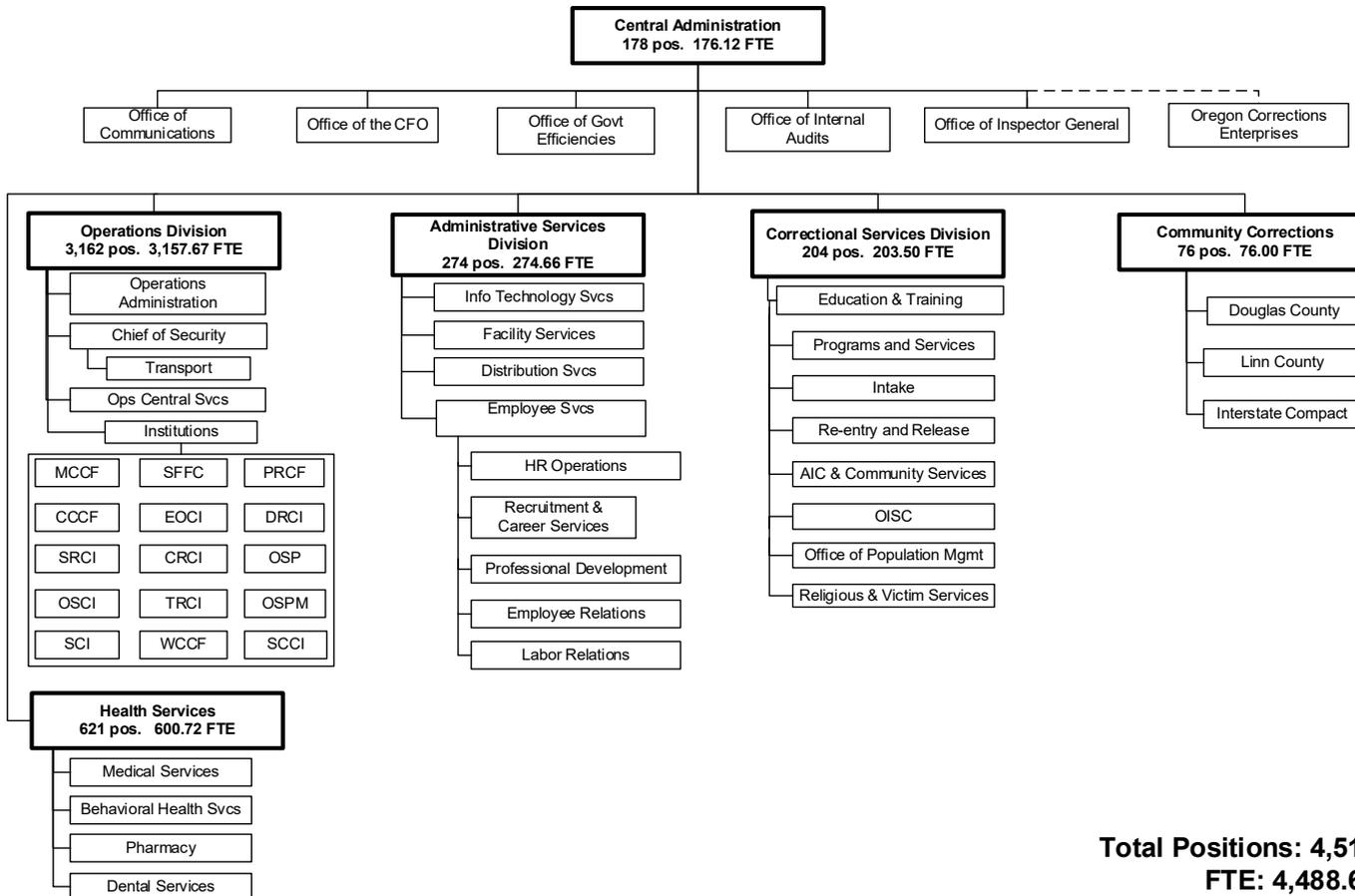




AGENCY ORGANIZATION CHART

OREGON DEPARTMENT OF CORRECTIONS

2021-23 Governor's Budget



Total Positions: 4,515
FTE: 4,488.67



AGENCY SCOPE

12,600 adults in custody

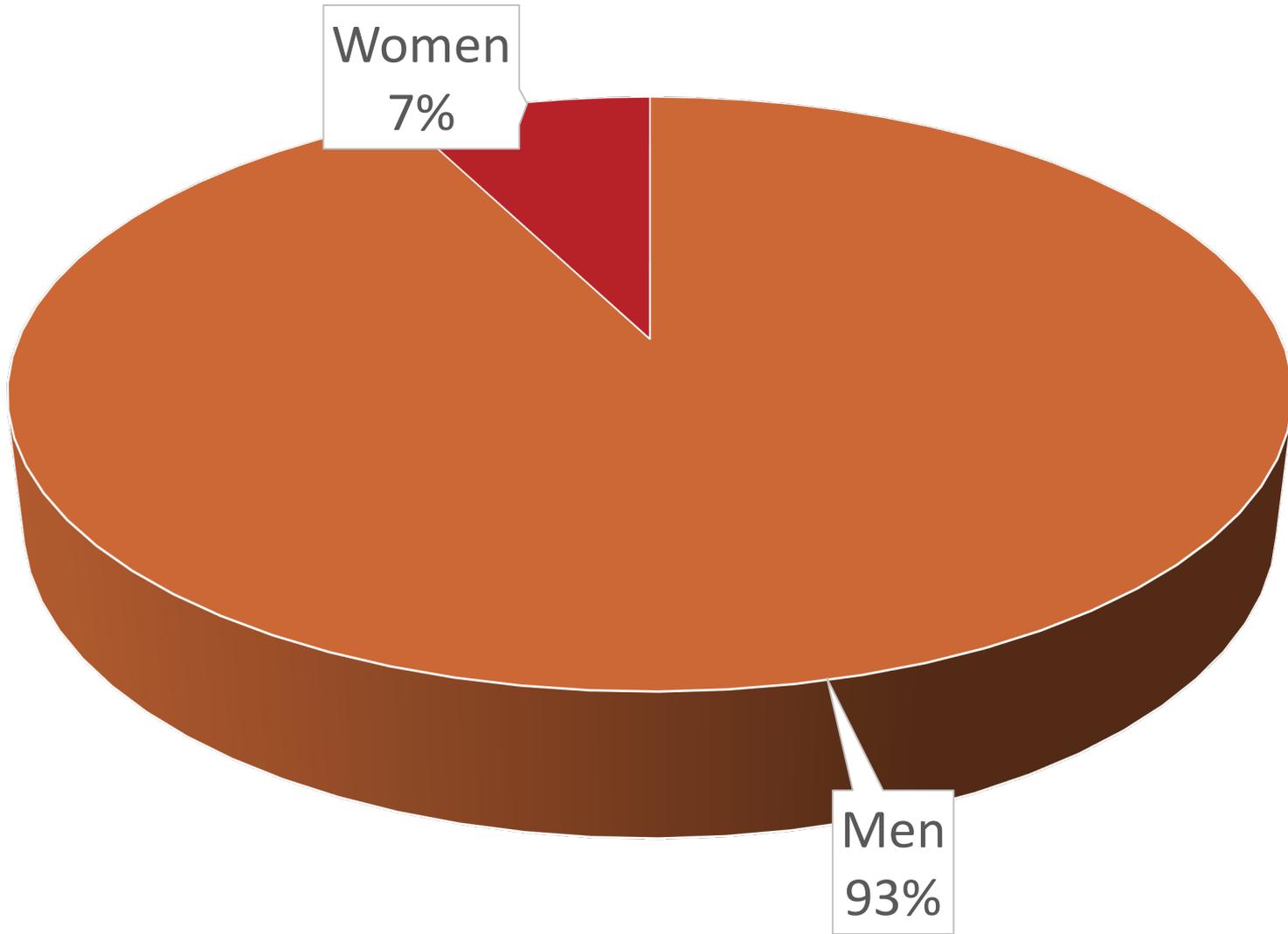
9,141 intakes processed and **10,678** individuals released last biennium

2,089 adults on supervision in **two counties**

25,000+ individuals on felony and misdemeanor probation, parole, and post-prison supervision in **34 counties**

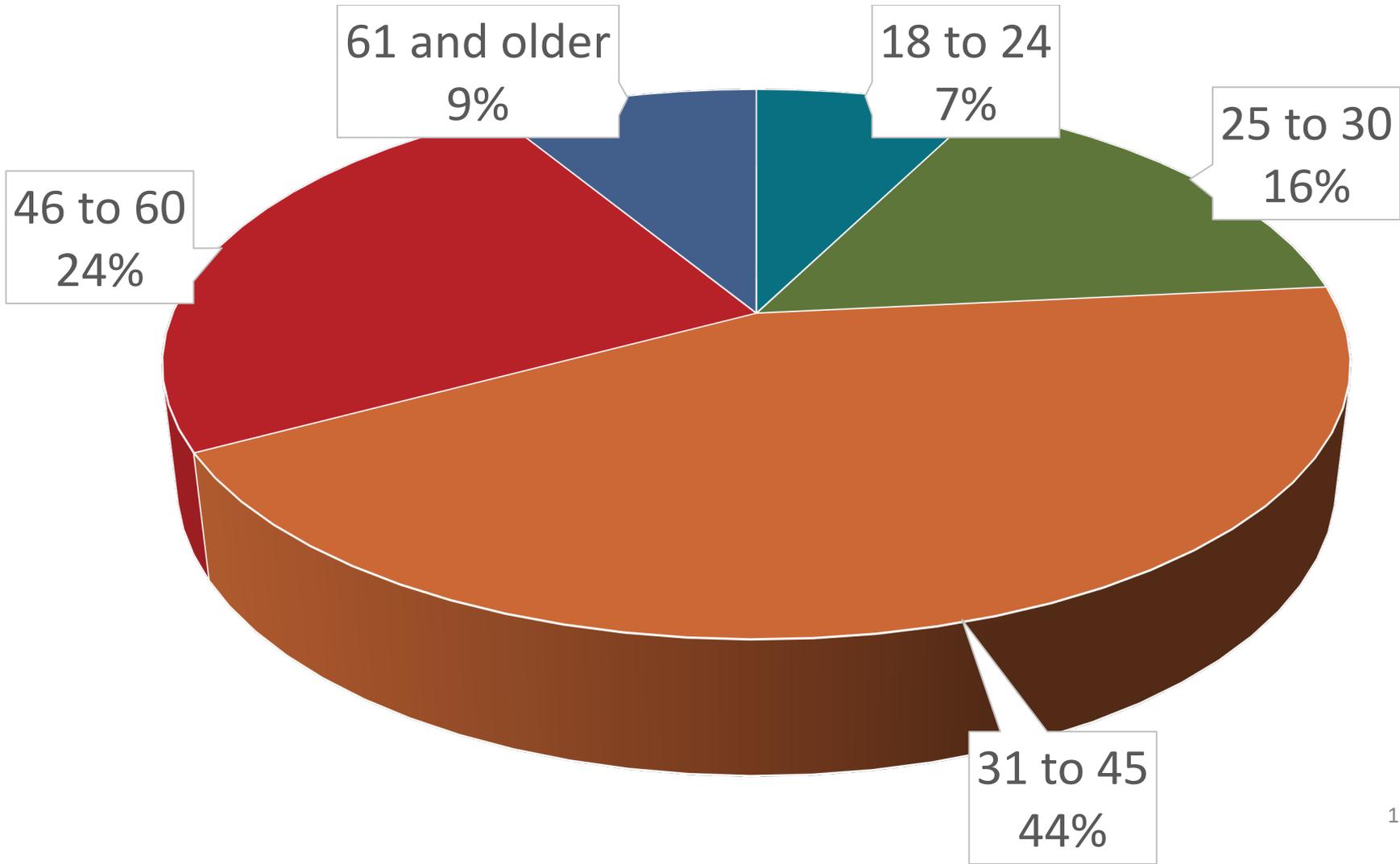


AICs BY GENDER



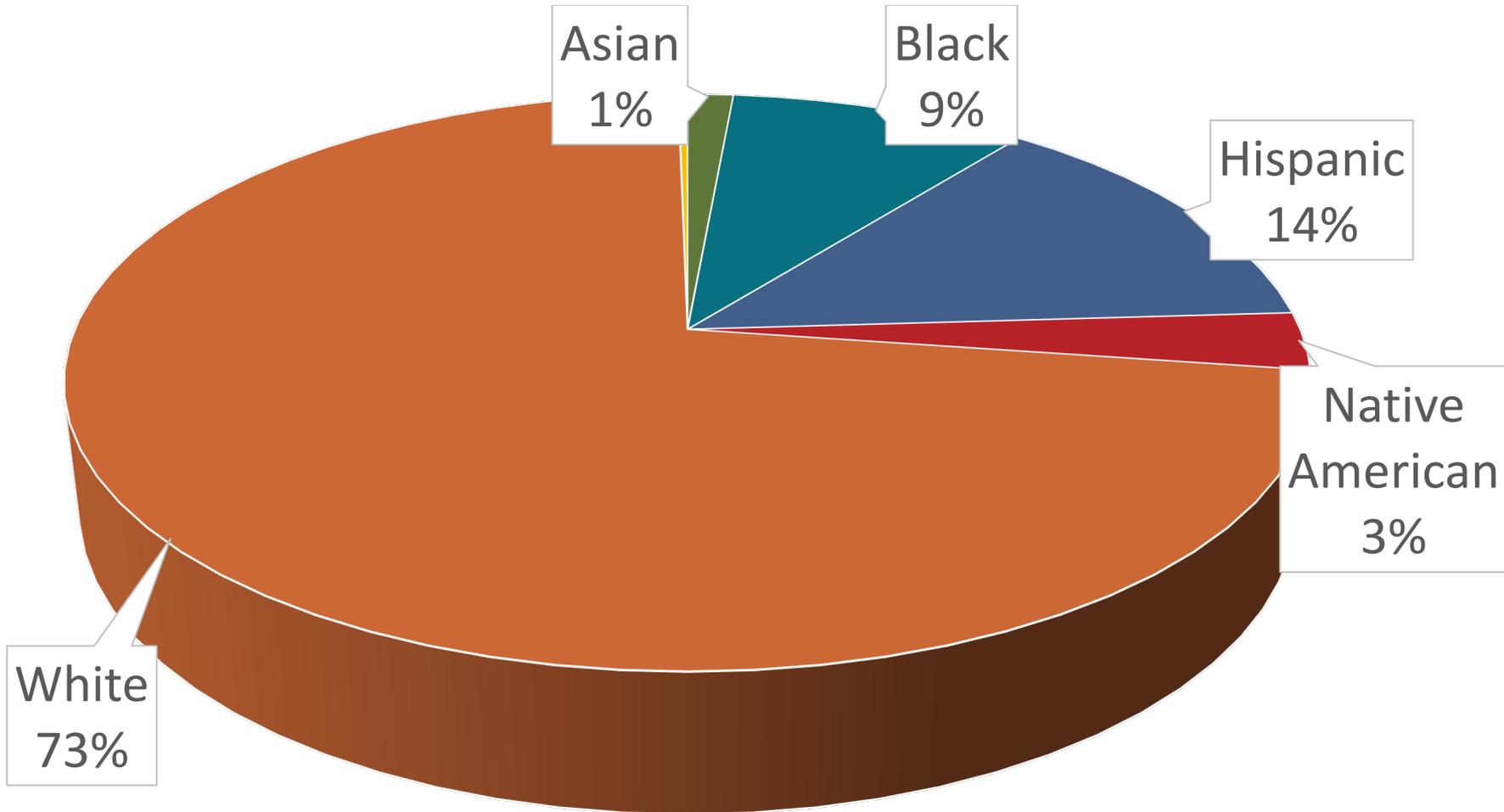


AICs BY AGE



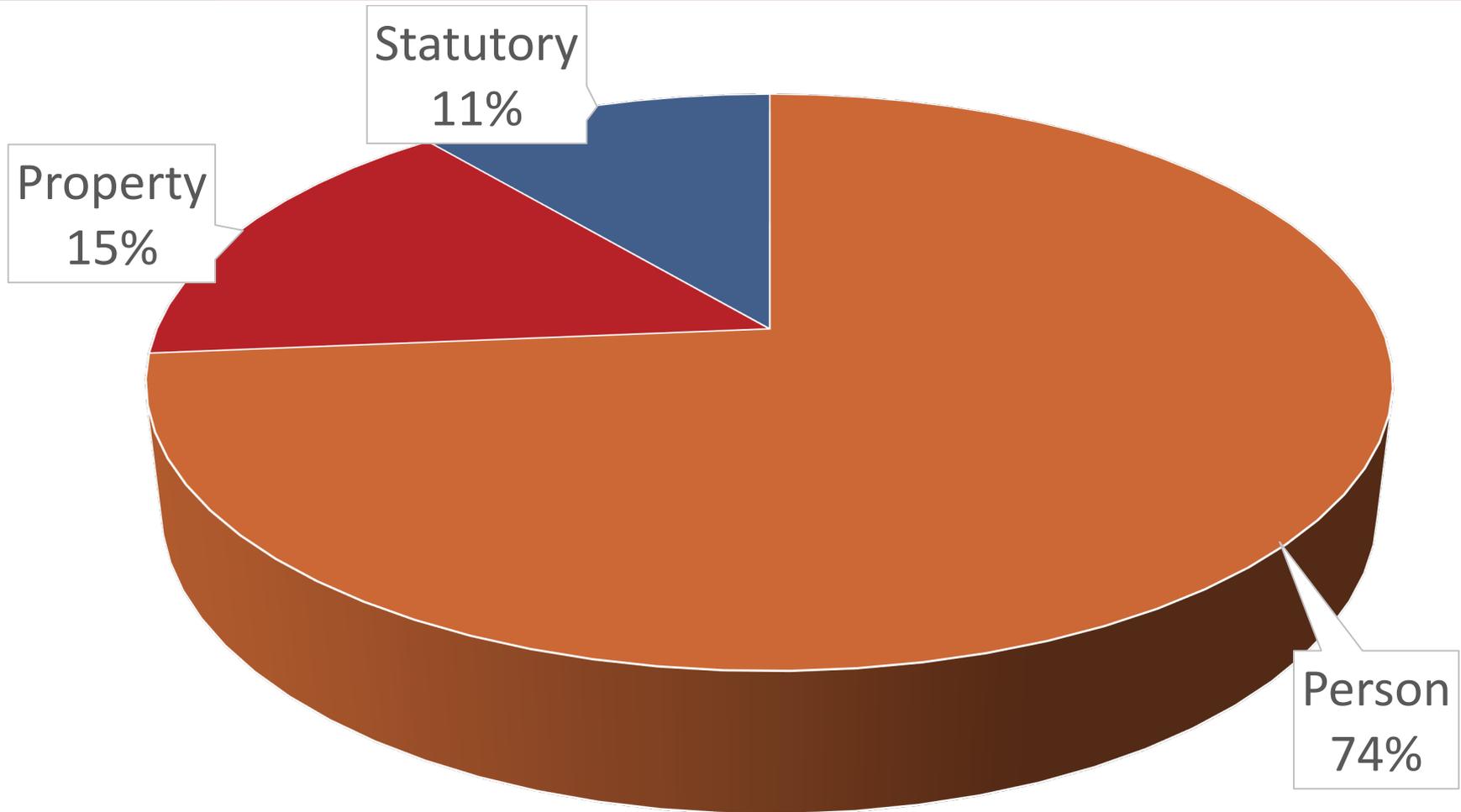


AICs BY RACE





AICs BY CRIME TYPE





MAJOR BUDGET DRIVERS

Salaries, benefits, and retirement

Aging facilities and infrastructure

Rising costs of healthcare, overtime, utilities, and food

Legal costs associated with litigation and settlement obligations



MAJOR BUDGET ISSUES

Population forecasts (men and women)

Closing prisons & emergency beds

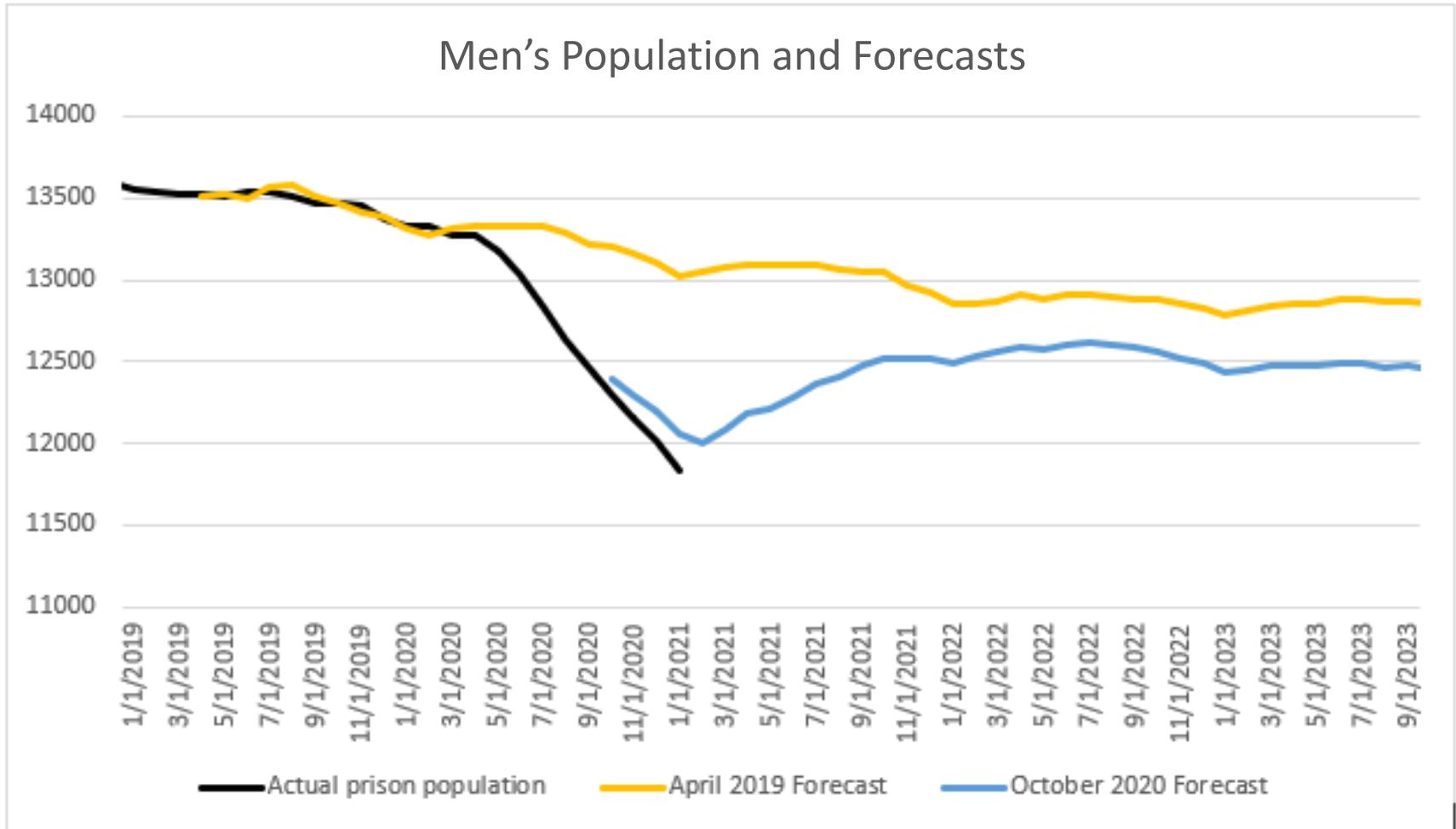
History of compounded services & supplies cost increases and budget reductions

Infrastructure repairs and renewal

Loss of correctional communication system revenue

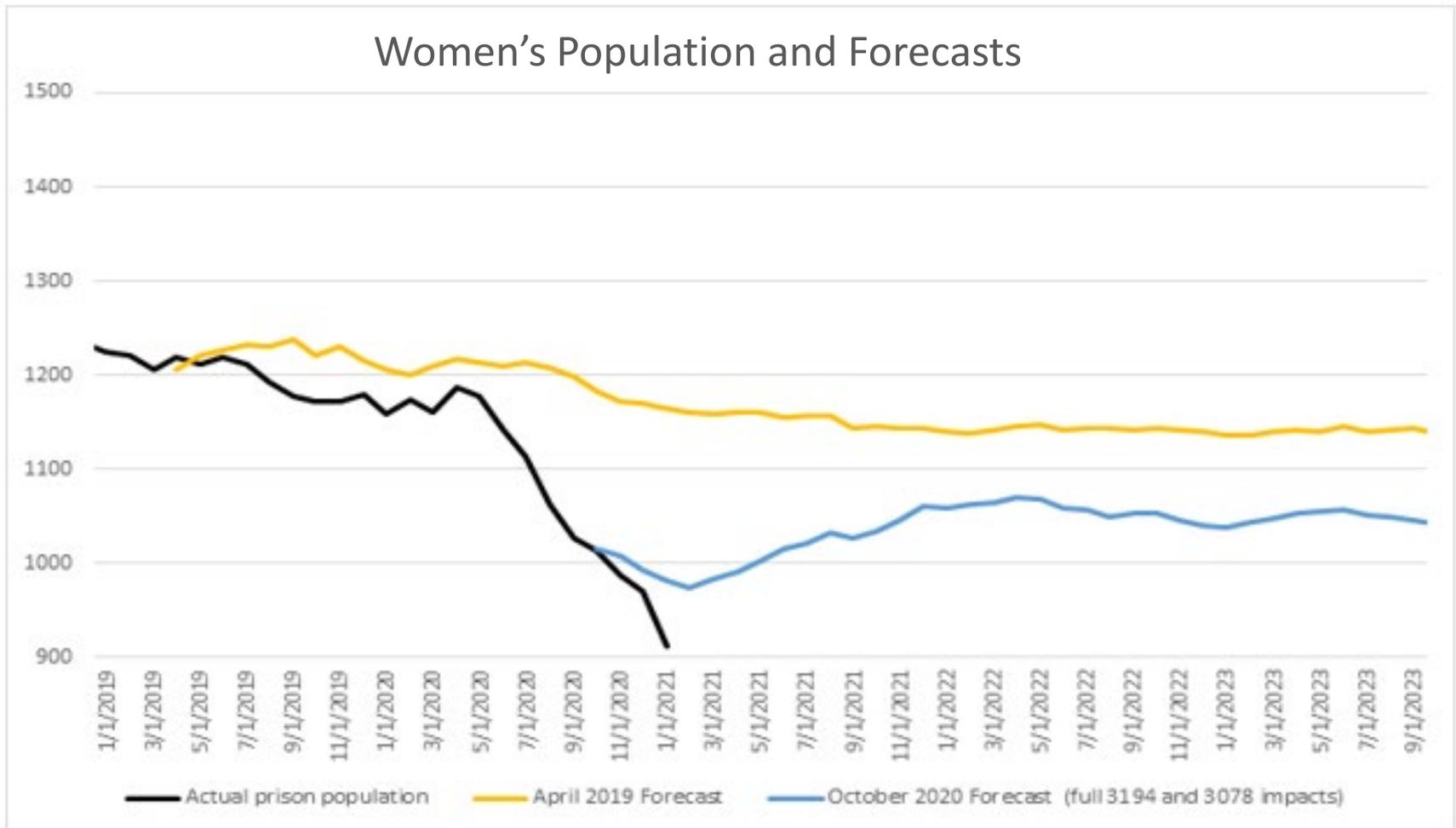


DOC PRISON POPULATION- MEN





DOC PRISON POPULATION- WOMEN





COVID-19 SENTENCE COMMUTATIONS

COVID-19 Commutation Data - As of February 4, 2021

Number of individuals' sentence commutations approved	744
Number of individuals released by sentence commutation	407
Number of individuals awaiting eligibility date <i>(i.e., the 6-months-to-release date or 50% time served date)</i>	75
Number of individuals whose sentence commutation has been approved but have not been released due to lack of housing	165
Number of individuals whose sentence commutation has been approved but were not released for other reasons <i>(i.e., declined; released on Short-Term Transitional Leave [STTL], Alternative Incarceration Program [AIP], or PRD; or no longer meets criteria)</i>	97



10% REDUCTION OPTIONS (GF)

LEGISLATIVELY ADOPTED BUDGET

Deactivate institutions and close 4,558 beds (\$126.7M)

Eliminate criminal fines and SB395 jail reimbursement budgets from Community Corrections (\$8.5M)

Eliminate all non-mandated treatment and training (\$13.4M)

Ballot Measure 110 reduction (\$24.5M)



PROPOSED LEGISLATION

- HB 2047 – amends statute to include probationers as a group of offenders DOC is authorized to receive, hold, and dispose of seized property during an arrest or search for a violation of supervision conditions.
- HB 2048 – amends statute to require the court to provide a certified copy of any order to set aside record of conviction to DOC regardless if the person has been in the custody of DOC.



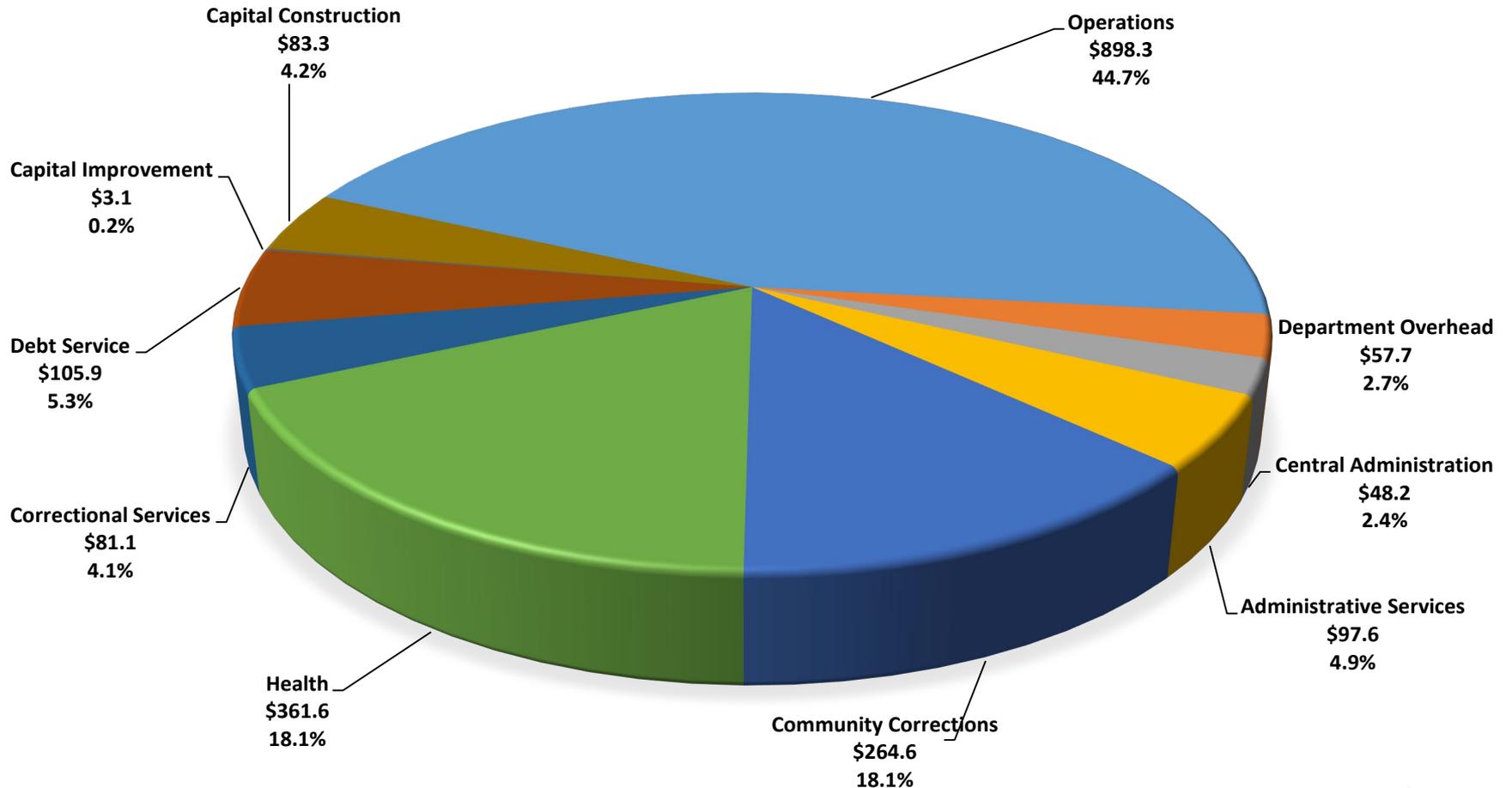
2021-23 GOVERNOR'S BUDGET

Division	Total Funds (Millions)	Positions	FTE
Operations	898.3	3,162	3,157.67
Health Services	361.6	621	600.72
Community Corrections	264.6	76	76.00
Central Administration	48.1	178	176.12
Department Overhead	57.7	-	-
Administrative Services	97.6	274	274.66
Correctional Services	81.0	204	203.50
Debt Service	105.9	-	-
Capital Improvement	3.0	-	-
Capital Construction	83.3	-	-
Total	2,000.1	4,515	4,488.67



2021-23 GOVERNOR'S BUDGET

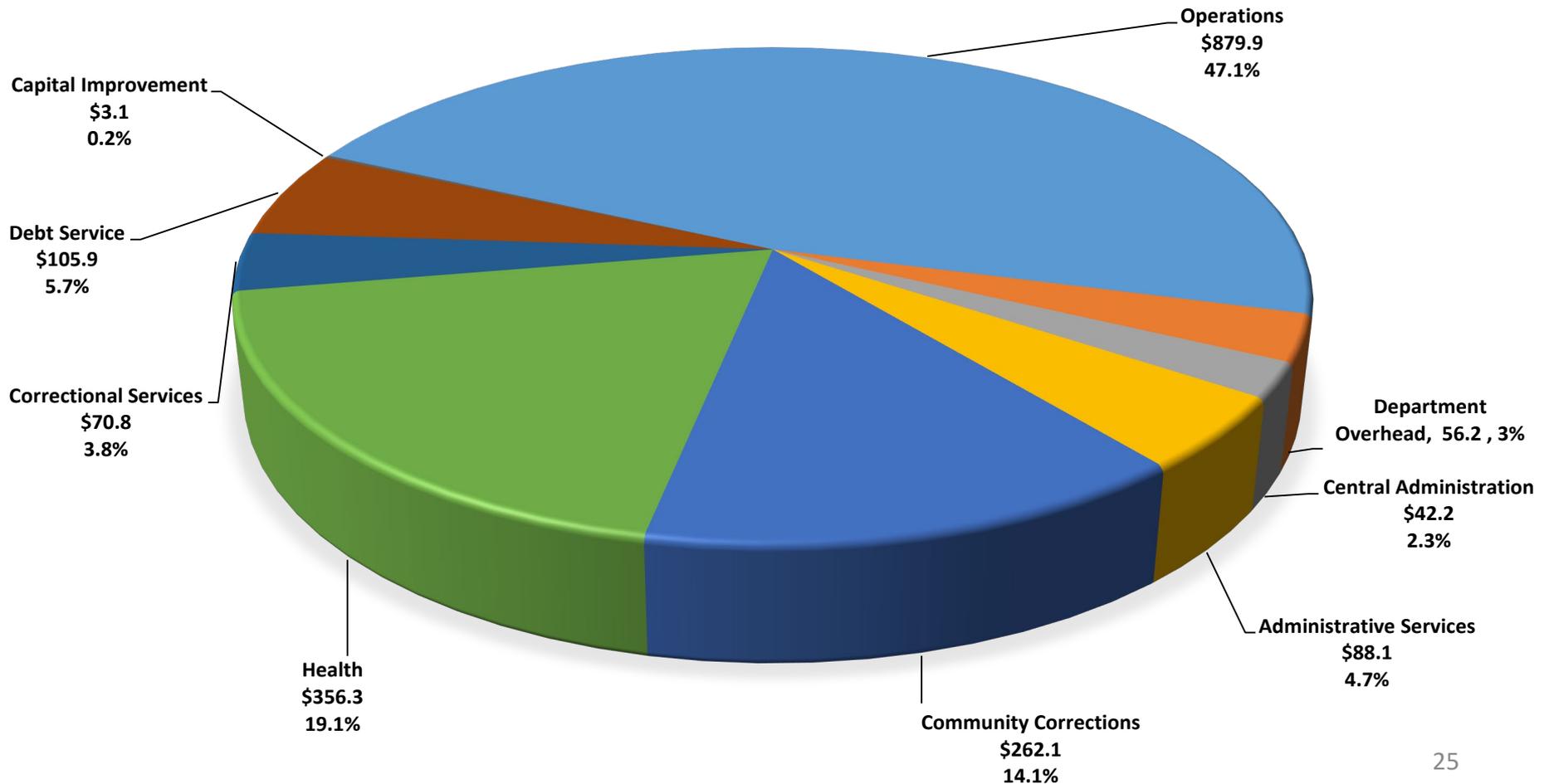
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

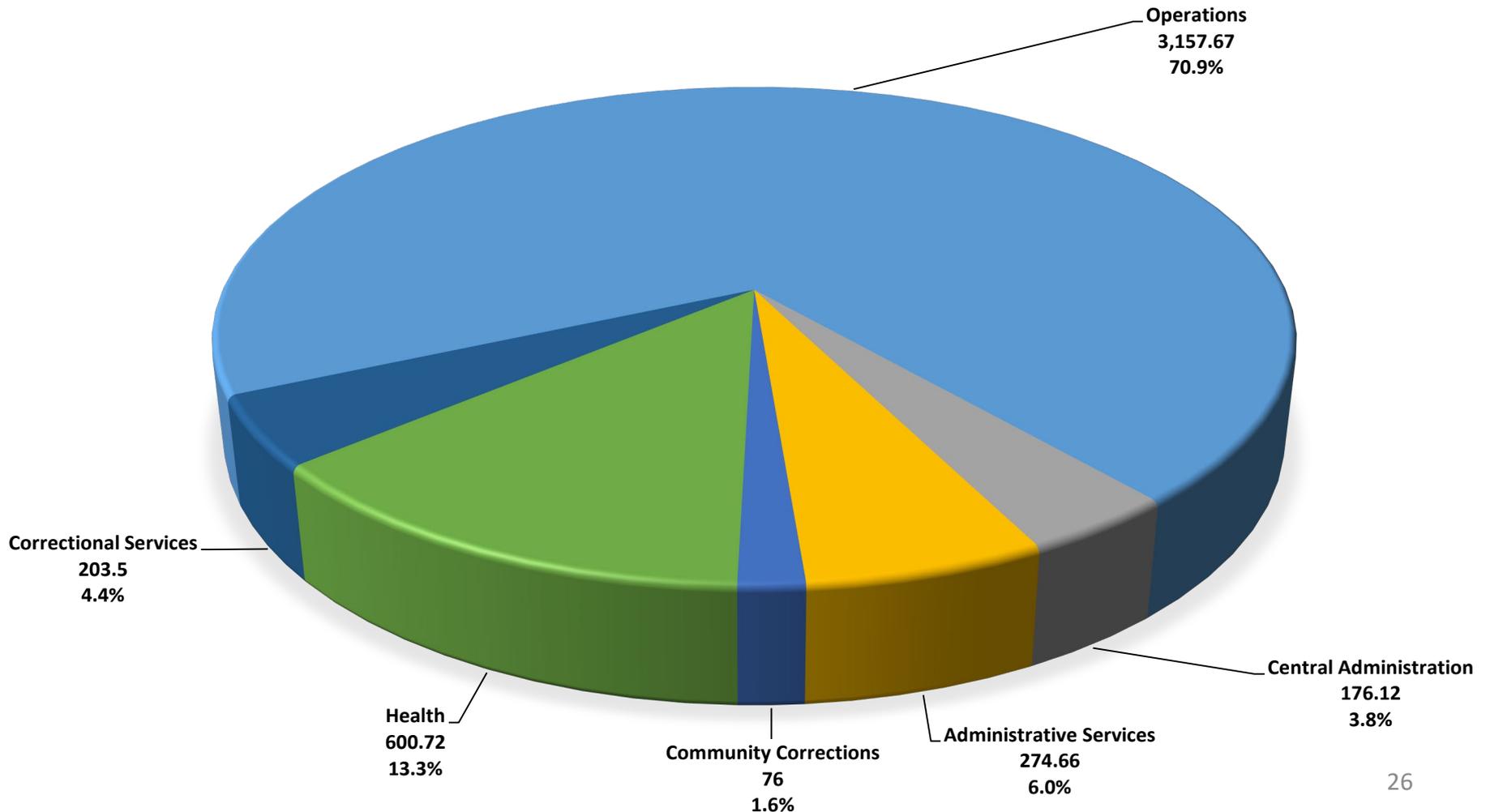
GENERAL FUND





2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





CENTRAL ADMINISTRATION

Office of the Chief Financial Officer

Office of Communications

Office of the Inspector General

Office of Internal Audits

Oregon Corrections Enterprises



OREGON CORRECTIONS ENTERPRISES (OCE)



- Previously self-sustaining for 20+ years
 - No appropriated funds
- Fiscal Impacts
 - \$3.5M decrease in revenue FY 19-20
 - Cash reduction of \$1.75M since March 2020
- Provides 2,500 work and training opportunities to AICs each year





OREGON CORRECTIONS ENTERPRISES (OCE)



CHALLENGES

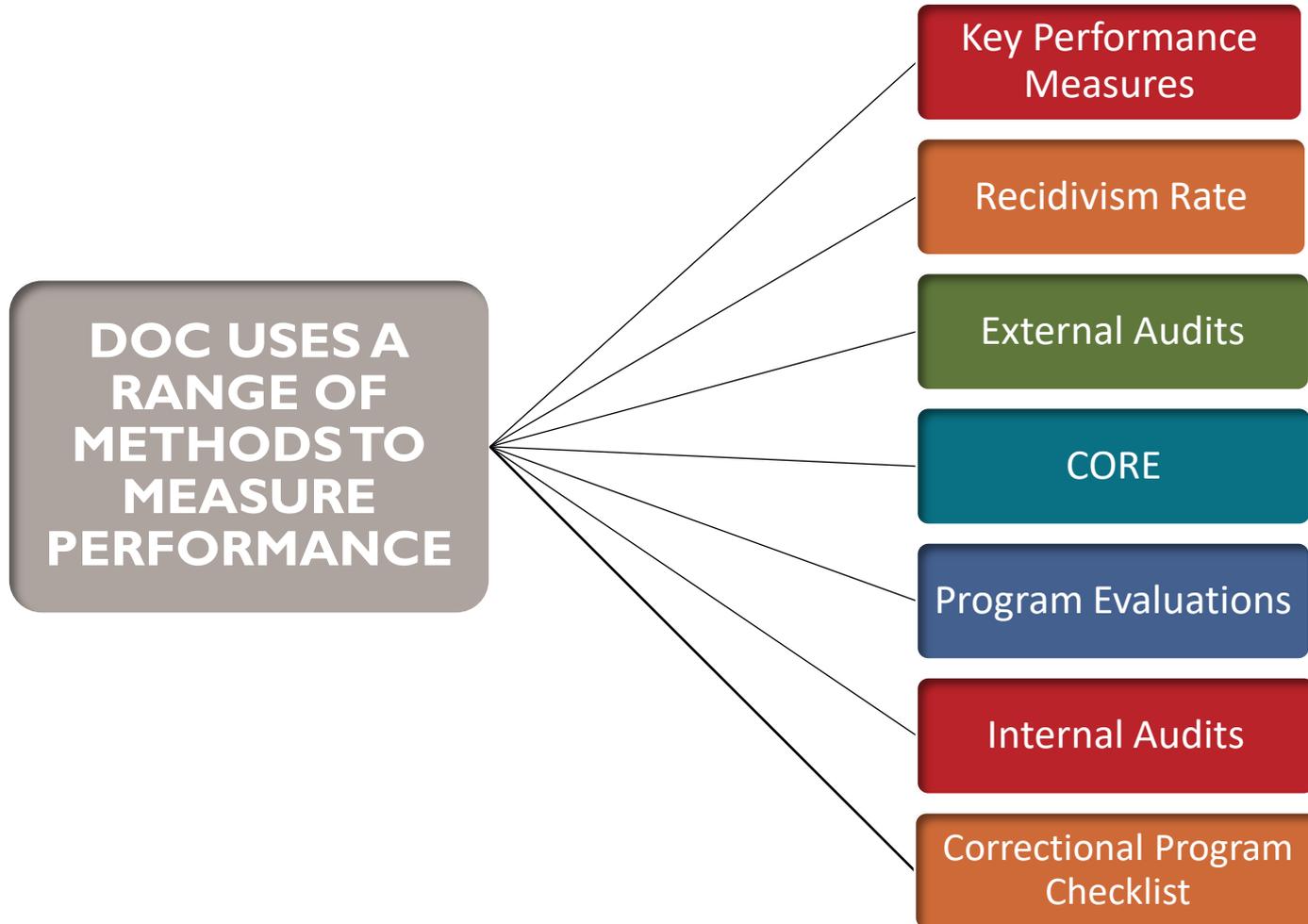
- Perception of work
- COVID-19
 - Laundry - Essential
 - Availability of AICs
- Decreasing AIC population
- Prison closures

OPPORTUNITIES

- Adapting programs and services
- Expense reductions
- Price increases
- Voices Project ([link](#))



MANAGING PERFORMANCE





INTERNAL AUDITS

RECENT ENGAGEMENTS INCLUDE

“Change of Leadership” Reviews

COVID-19 Infection Prevention Controls

PREA Camera Project Implementation

Medicaid Coverage Options

Substance Abuse Disorder Contracts

Use of Force



EXTERNAL AUDITS

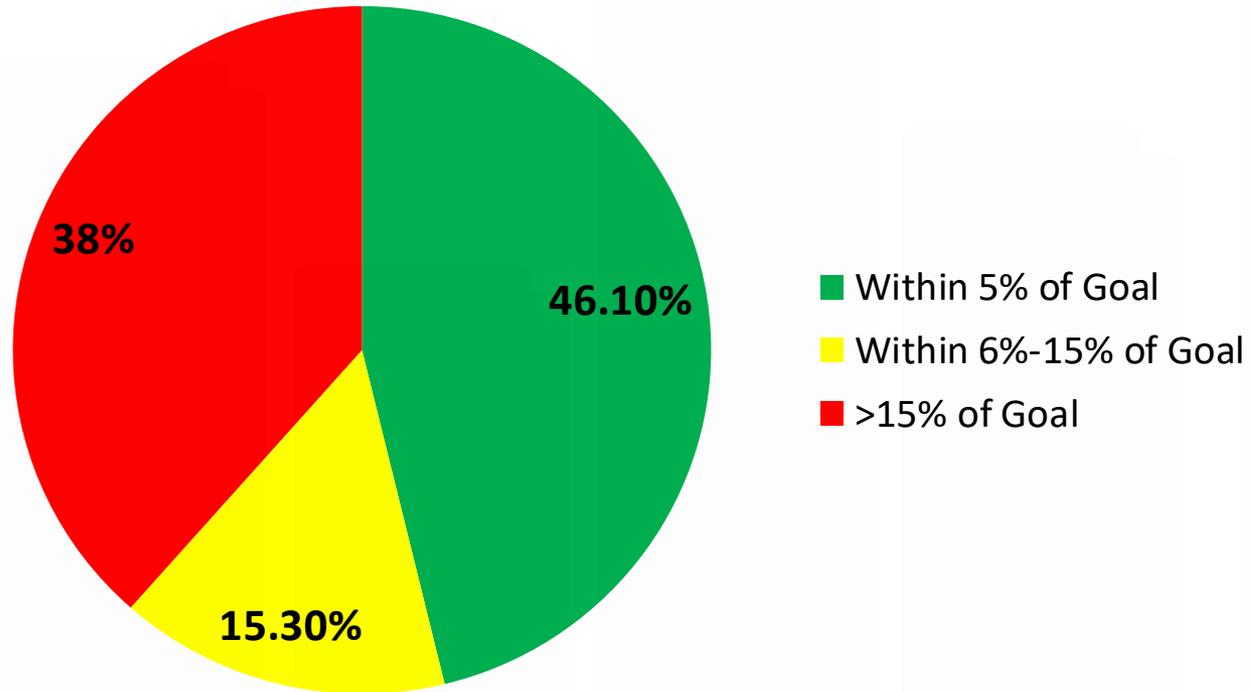
SECRETARY OF STATE AUDITS

Title and Date of Report	Purpose	Recommendation
Annual Audit of Selected Financial Accounts 2019 and 2020	To audit selected accounts that were determined to be material to the State of Oregon's financial statements.	No material weaknesses identified



KEY PERFORMANCE MEASURES

Performance Summary





PERFORMANCE MANAGEMENT

CORRECTIONAL OUTCOMES THROUGH RESEARCH AND ENGAGEMENT

- Fundamentals Map
- Goals
- Values
- Scorecard
- Problem Solving and Process Improvement



PERFORMANCE MANAGEMENT

Measure No.	Measure Name	Measure Description	RANGE			Target	Status			
			Red	Yellow	Green		1st Quarter 2020	2nd Quarter 2020	3rd Quarter 2020	4th Quarter 2020
OP1: Managing Safe Prisons (Persson)										
AGY_OP_1b	AIC grievances or discrimination	The number of grievances and	>2800 <800	2800 - 2400 800 - 1499	2399 - 1500 2399 - 1500	1900 1900	2137	2883	3008	3264
OP2: Preparing for Successful Release/Re-Entry (Frerer)										
AGY_OP_2g	Birth Certificates and Social Security Cards	Percent of eligible AICs releasing with both a birth certificate and replacement social security card	<60%	60 - 65%	>65%	≥70%	73.26%	69.81%	70.45%	69.56%
AGY_OP_2h	Work Assignment History	Percent of AICs receiving a work assignment history document upon release	<95%	95 - 97%	>97%	≥99%	98.43%	99.06%	98.42%	98.91%
OM6: Diversity , Equity and Inclusion (Levario)										
AGY_OM_6a	Gender diversity	Percent of female staff employed by DOC	≤ 34%	34.1-39.9%	≥40%	40%	34.19%	34.18%	34.58%	34.63%
AGY_OM_6b	Race and Ethnic Diversity	Percent of non-white staff including: Black, Indigenous, Asian, Islander, Latinx employed by DOC	≤ 18%	18-24.9%	≥ 25%	30%	15.31%	15.35%	15.70%	16.76%



DESTINATION 2026

PUBLIC SAFETY EMPLOYER OF CHOICE - INNOVATIVE EMPLOYEES TRANSFORMING LIVES



PRIDE

PEOPLE & SKILLS



STRENGTH

EMPLOYEE WELLNESS



RESPECT

CULTURE



PROTECT

CORRECTIONS
OUTCOMES



SERVE

RE-ENTRY &
SUPERVISION



2021-23 GRB POP PACKAGES

204 – Opioid Overdose Prevention: Body Scanners

206 – OSPM Training/Recruitment Center

214 – Mailroom Centralization

215 – Capital Renewal

221 – Distribution Equipment

224 – Correctional Communications System Positions

228 – Off-net Telephone Infrastructure Replacement

229 – AIC Computing Platform Replacement

230 – Skype Video to Teams Upgrade

247 – Opioid Overdose Prevention: TruNarc



EMPLOYEE SERVICES OVERVIEW

WHY I GOT THE COVID-19 VACCINE



"The reason I chose to get vaccinated was simple: I am the father of a medically fragile child... The decision was simple, not easy: I left my house over 11 months ago and rented an apartment. In order for me to be able to make it remotely safe for me to be around my child, the vaccination was my best shot, pun intended. With the second shot administered and a 14-day quarantine on top of that, I will be able to hug my wife, my daughter, and my son. It will be three days shy of a year."

JOHN LEWIS
Transport Manager
Oregon Department of Corrections

WHY I GOT THE COVID-19 VACCINE



"I have a cousin who has worked on mRNA technology with NIH for the last decade. When this terrible pandemic hit I was beyond thankful the technology was in place to turn around a safe solution in record time. I know the vaccine wasn't rushed, but rather is a ray of hope exactly when the world needed it."

KELLY RATHS
Wellness and Equity Administrator
Oregon Department of Corrections



EMPLOYEE SERVICES (CONTINUED)



Basic Corrections Course

Affirmative Action Plan

2021-2023 Biennium

A large graphic composed of many small, colorful portrait photos of diverse individuals, arranged in a circular pattern.

 Oregon Department of Corrections
2575 Center Street NE Salem, OR 97301-4667
Director Colette S. Peters



PROUD, BUT NOT SATISFIED



Mural work at CCCF



OSP nurse receiving COVID vaccine



AIC fire crew



OPERATIONS DIVISION



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

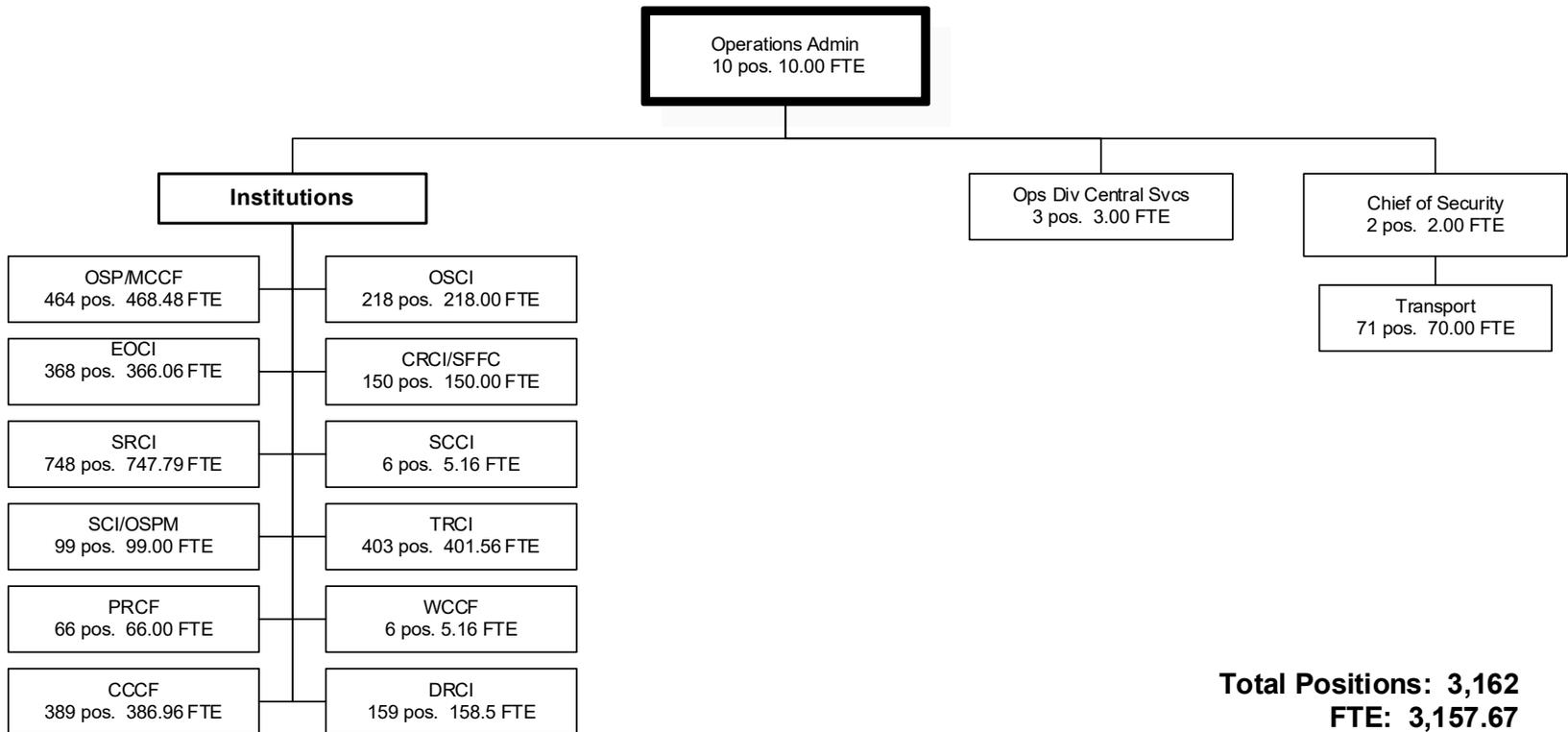
Rob Persson, Assistant Director



OPERATIONS DIVISION

OREGON DEPARTMENT OF CORRECTIONS Operations Division Organizational Chart

2021-23 Governor's Budget

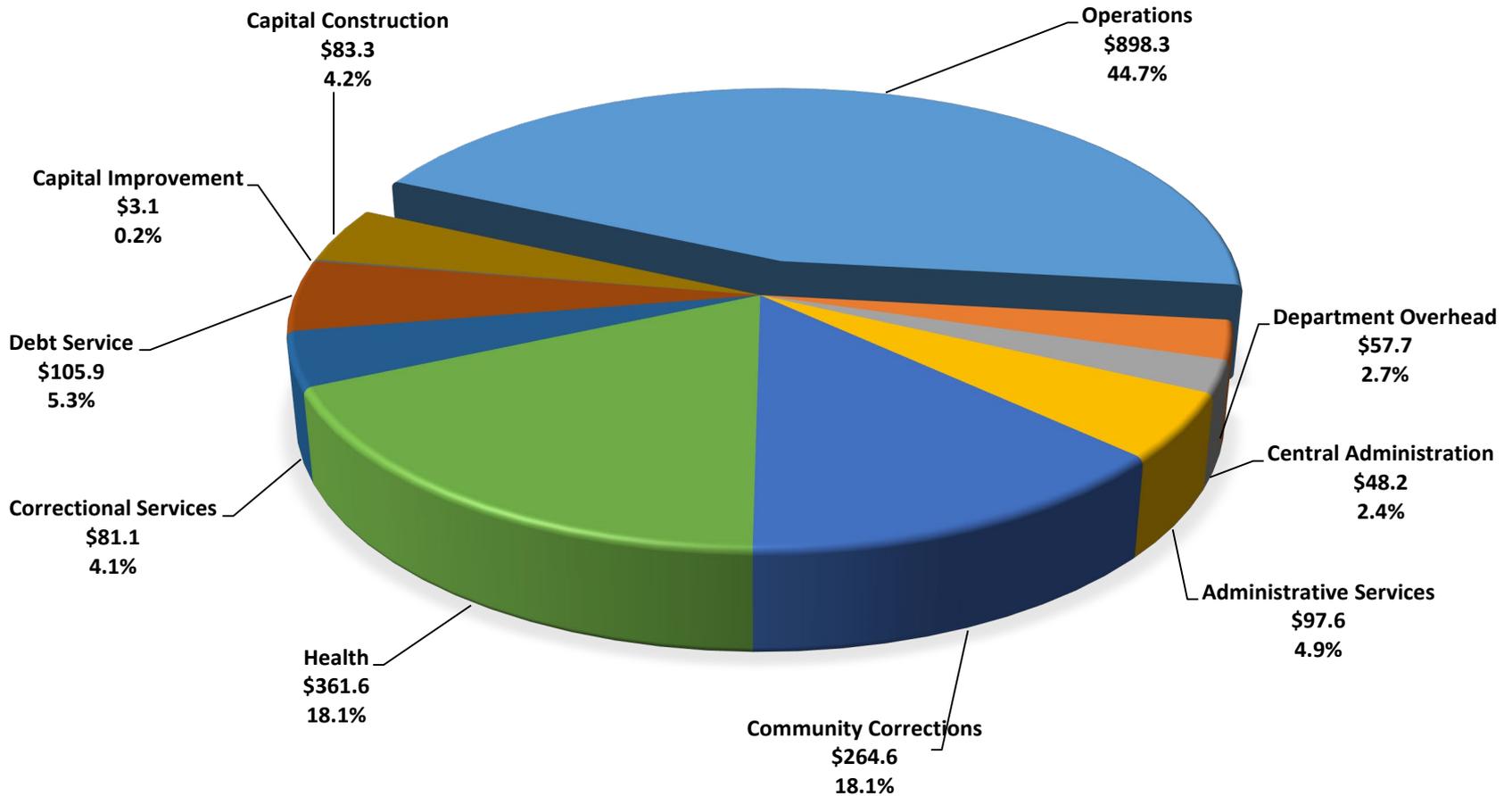


Total Positions: 3,162
FTE: 3,157.67



2021-23 GOVERNOR'S BUDGET

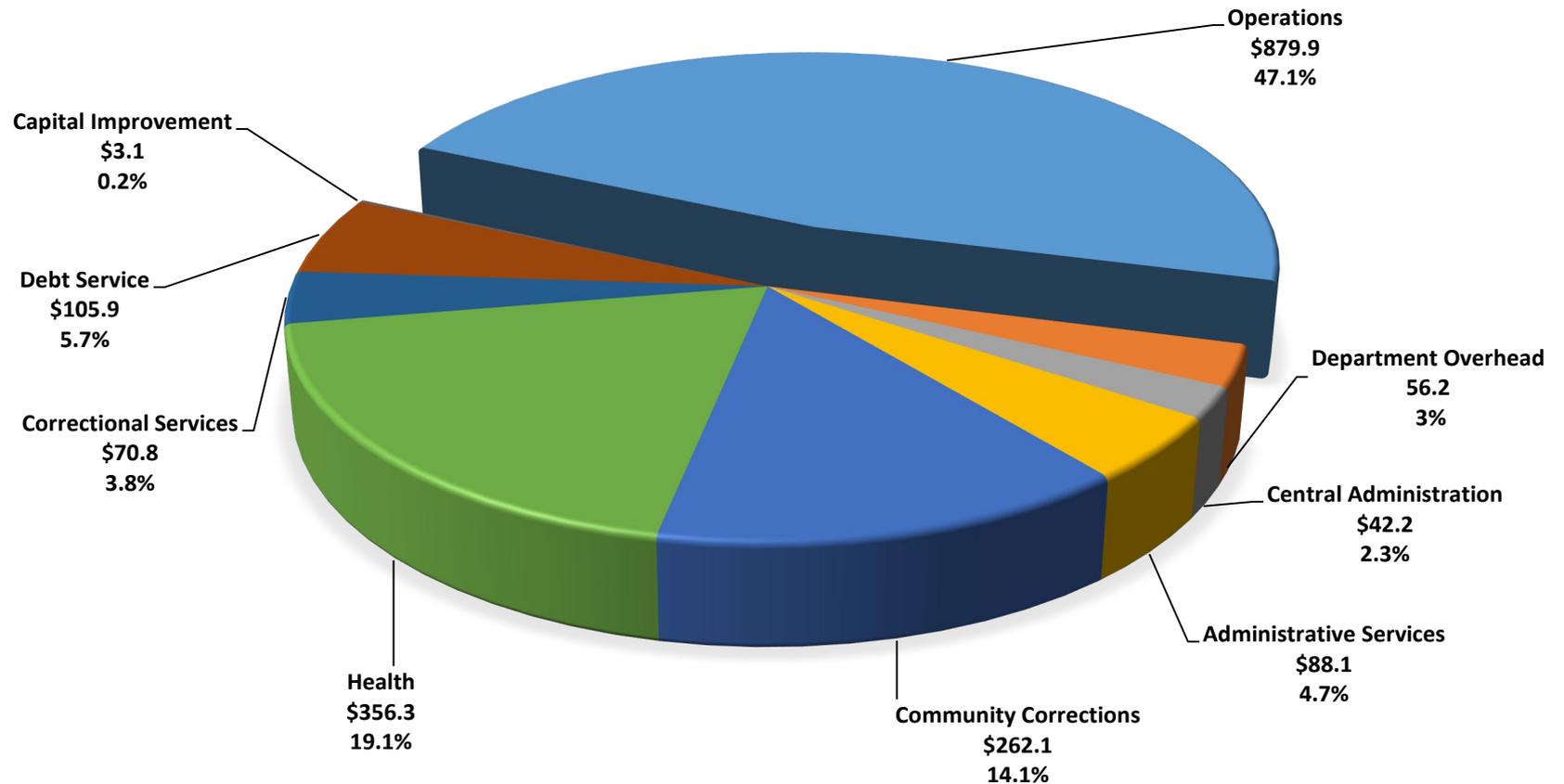
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

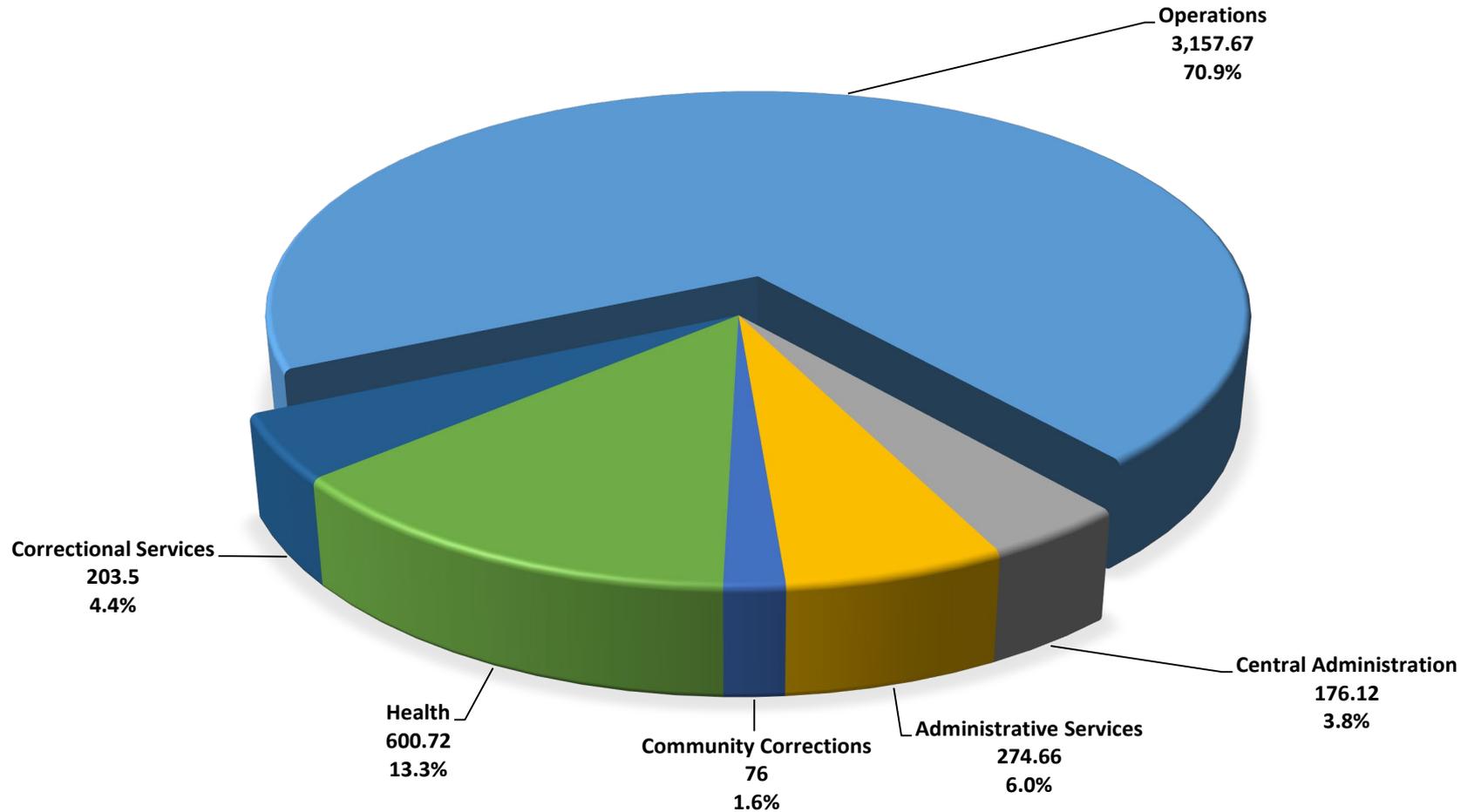
GENERAL FUND





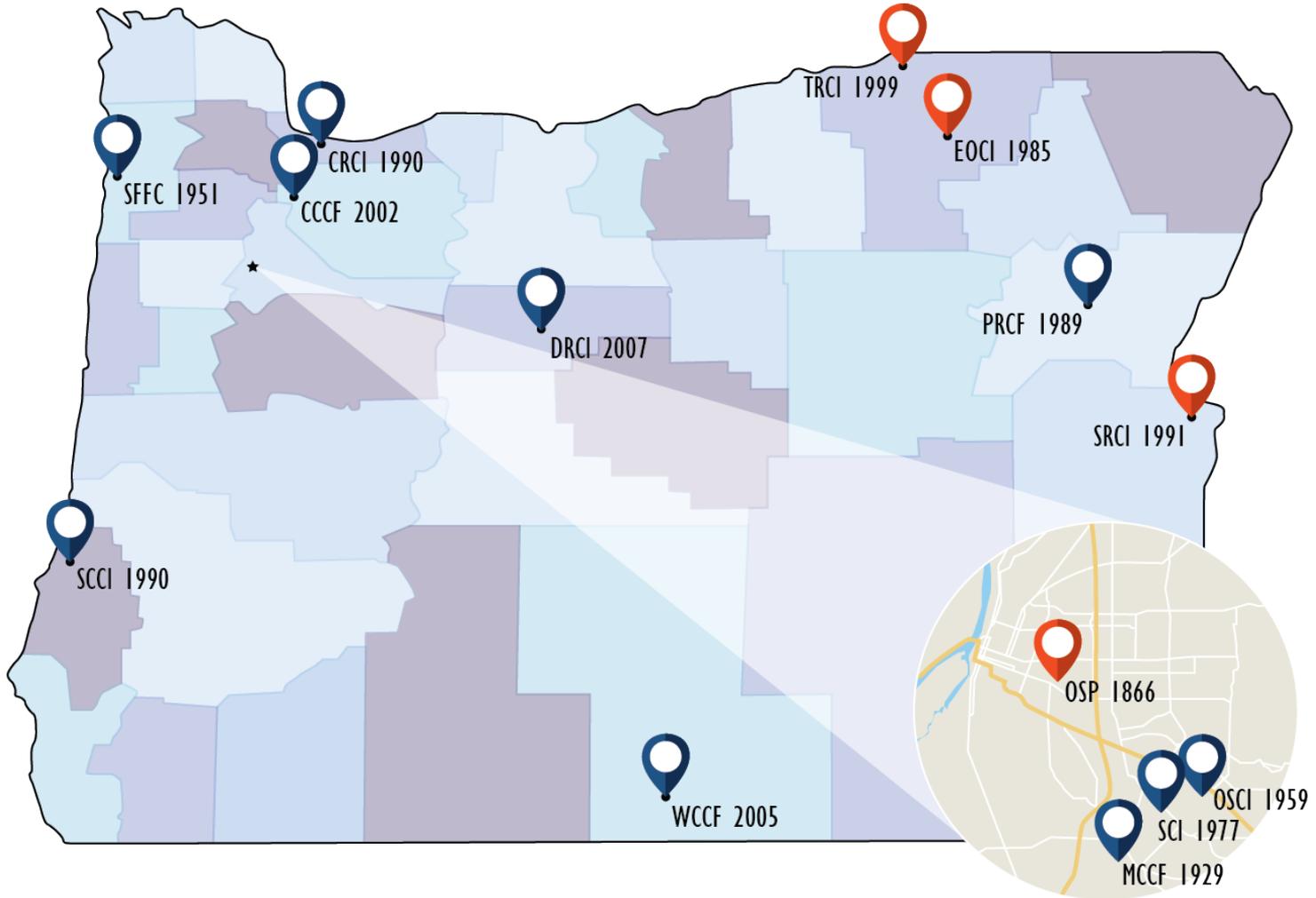
2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





PRISON LOCATIONS





MAJOR BUDGET DRIVERS

Hospital watches and off-site health care

Infrastructure repair costs

Cost increases

Institution disruptions



SECURITY AND HOUSING

- Provides for the daily needs and safe environment for all adults in DOC custody
- Manages all aspects of AIC housing at each institution
- Provides all aspects of security, including staffing
- Manages high-risk, chronic rule violators



D2026 Initiative:

Optimizing Special Housing



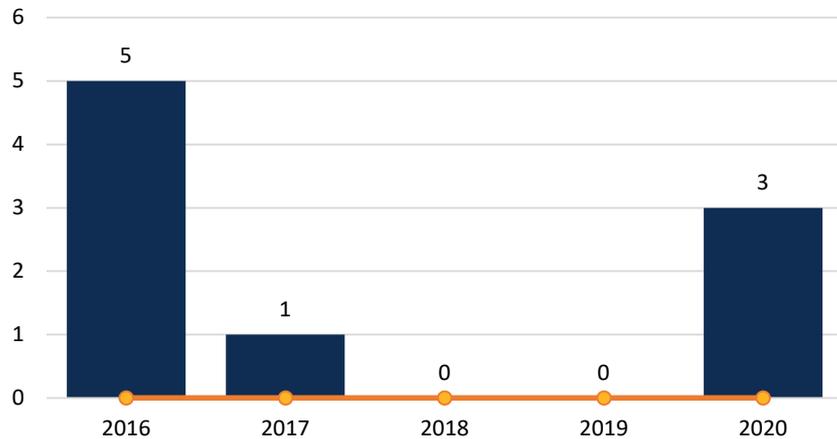
SECURITY AND HOUSING





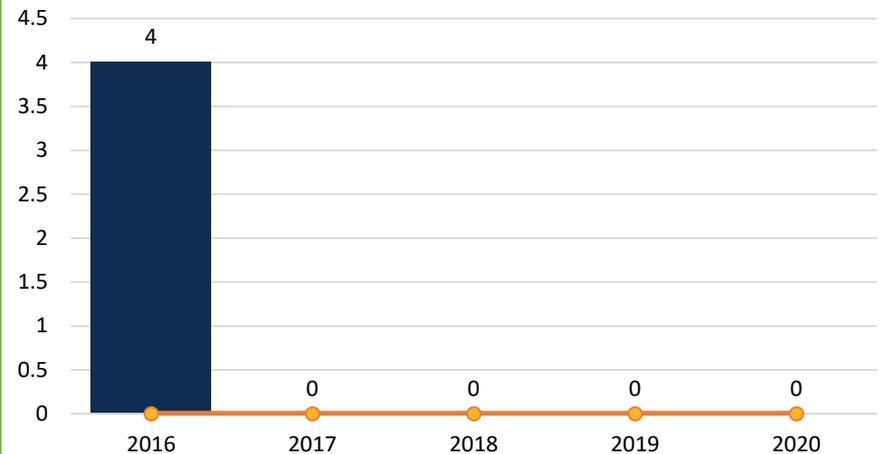
KEY PERFORMANCE MEASURES

KPM #5: Number of Work Crew Walk-aways



KPM #5
Rate of Work Crew Walk Away

KPM #9: Escapes from DOC Unarmed Perimeter Facilities

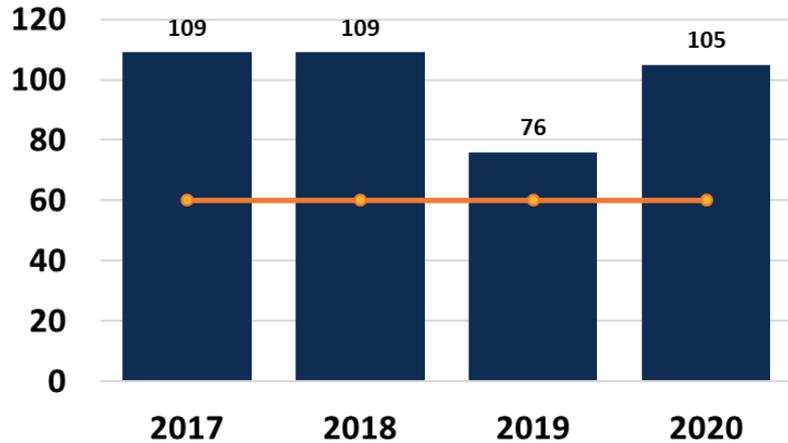


KPM #9
Escapes From DOC Unarmed
Perimeter Facilities



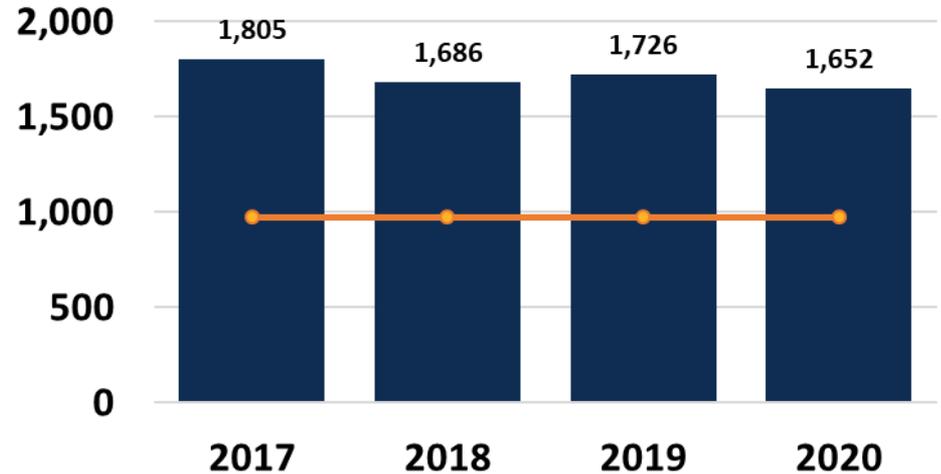
KEY PERFORMANCE MEASURES

KPM #4: Class 1 Assaults on Individual Staff



KPM #4
Class 1 Assaults on Staff

KPM #7: Number of AIC's Sanctioned for Level 1 Misconducts



KPM #7
Number of AICs Sanctioned for
Level 1 Misconducts

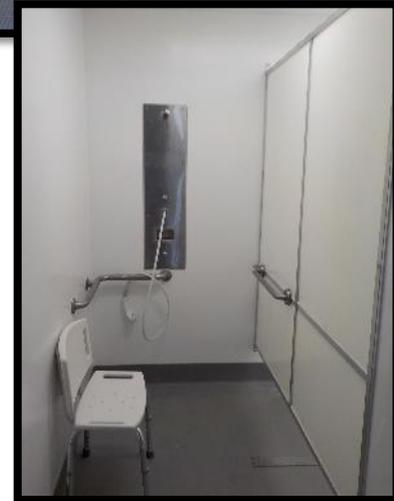


FOOD SERVICES





PHYSICAL PLANT





TRANSPORT





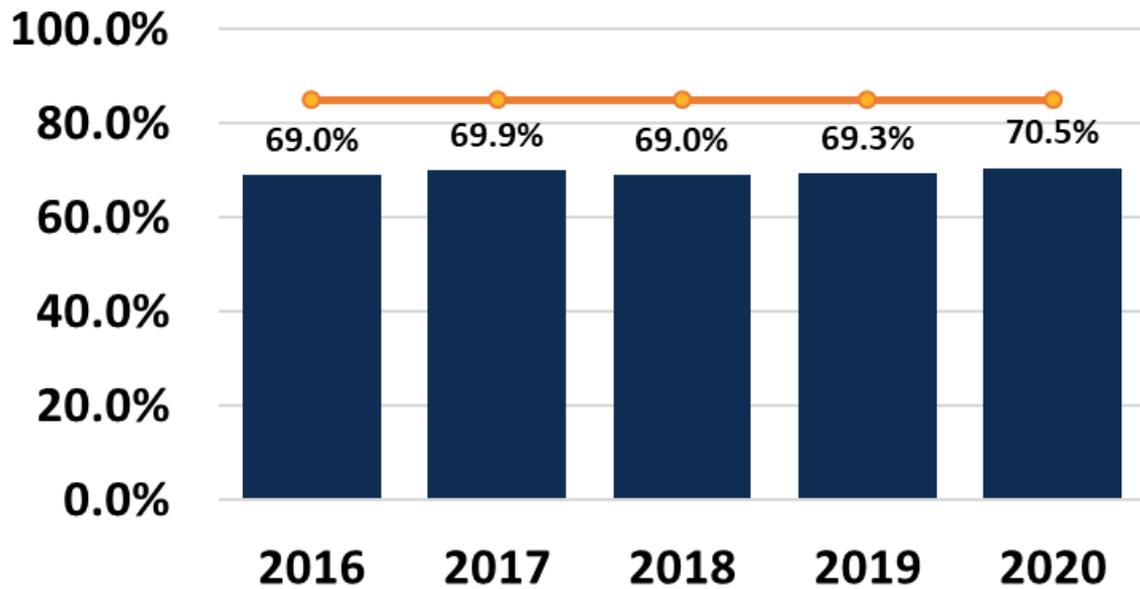
WORK PROGRAMS





KEY PERFORMANCE MEASURE

KPM #1: Compliance with Work/Education Requirements (M17)



KPM #1
Compliance with
Work/Education Requirements
(M17)



ACTIVITIES





PARTNERSHIPS





PROGRAMS FOR SPECIAL POPULATIONS





RESOURCE TEAMS





ENHANCED VISITING & FAMILY ENRICHMENT





OTHER COST SAVINGS EXAMPLES





HEALTH SERVICES



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

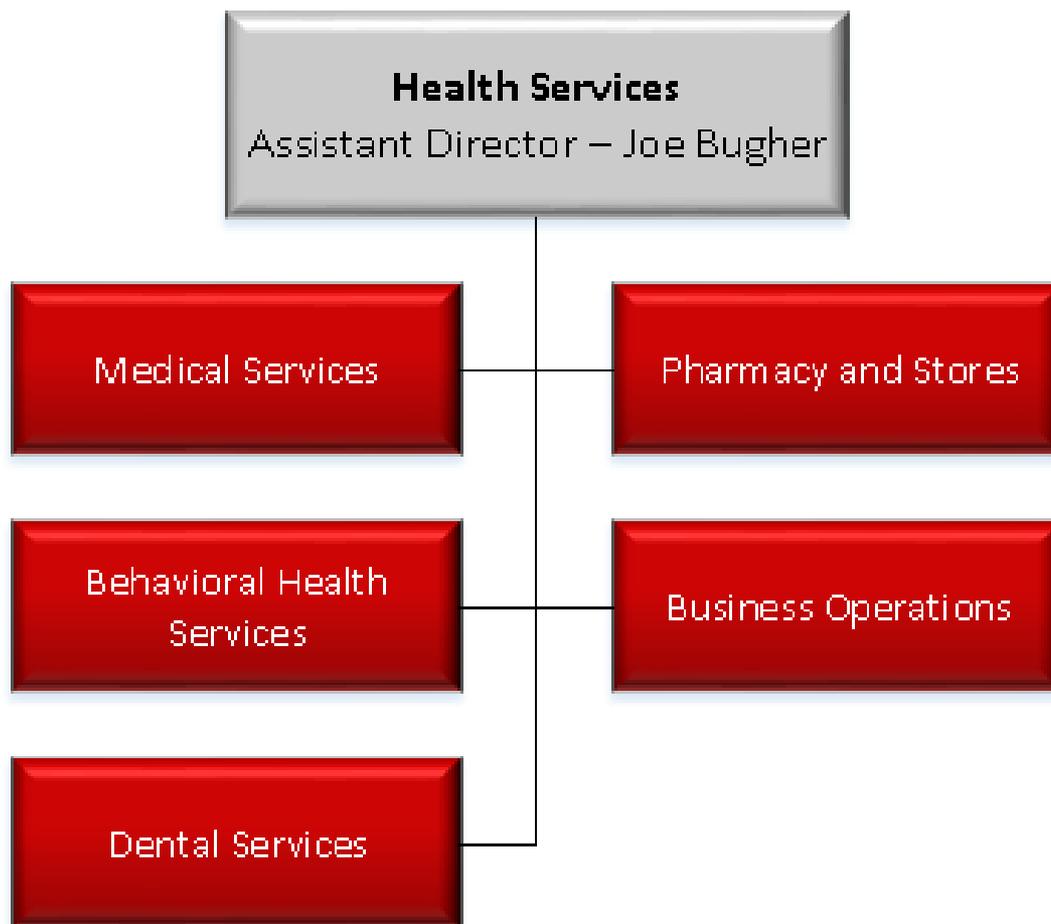
VISION:

Deliver professional, quality, physical and mental health care to provide excellent outcomes and positive patient experiences in a cost effective manner.

Joe Bugher, Assistant Director



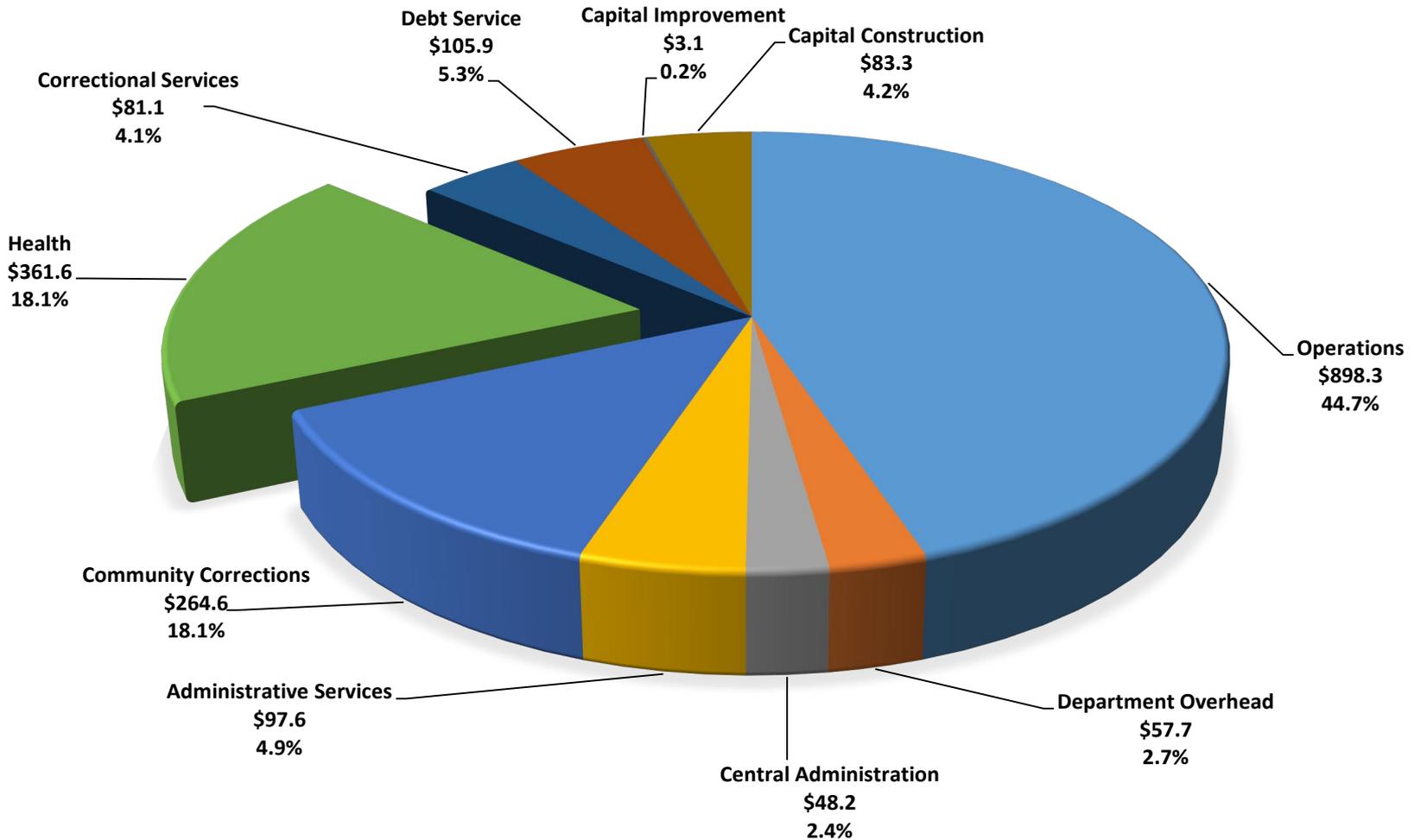
HEALTH SERVICES





2021-23 GOVERNOR'S BUDGET

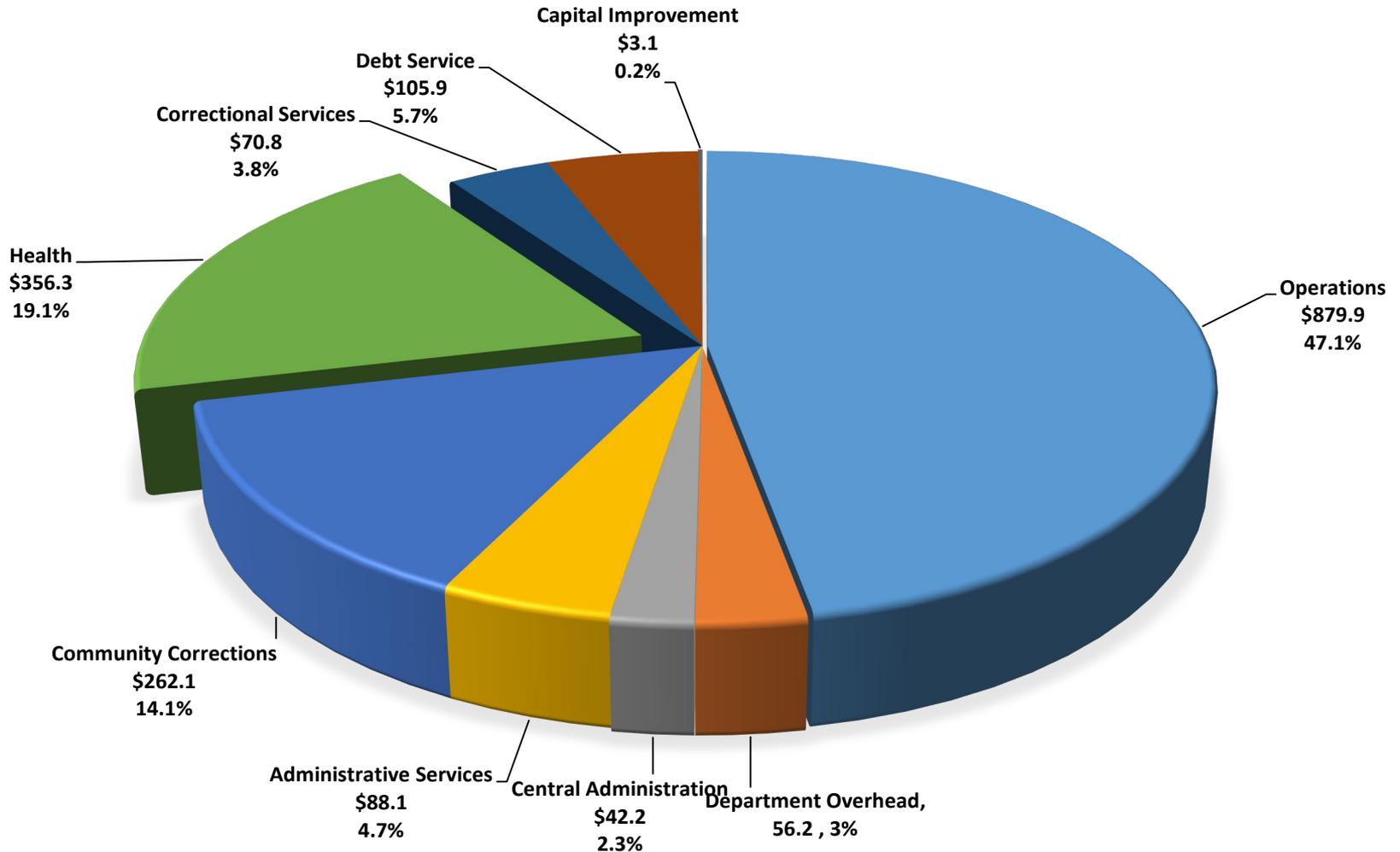
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

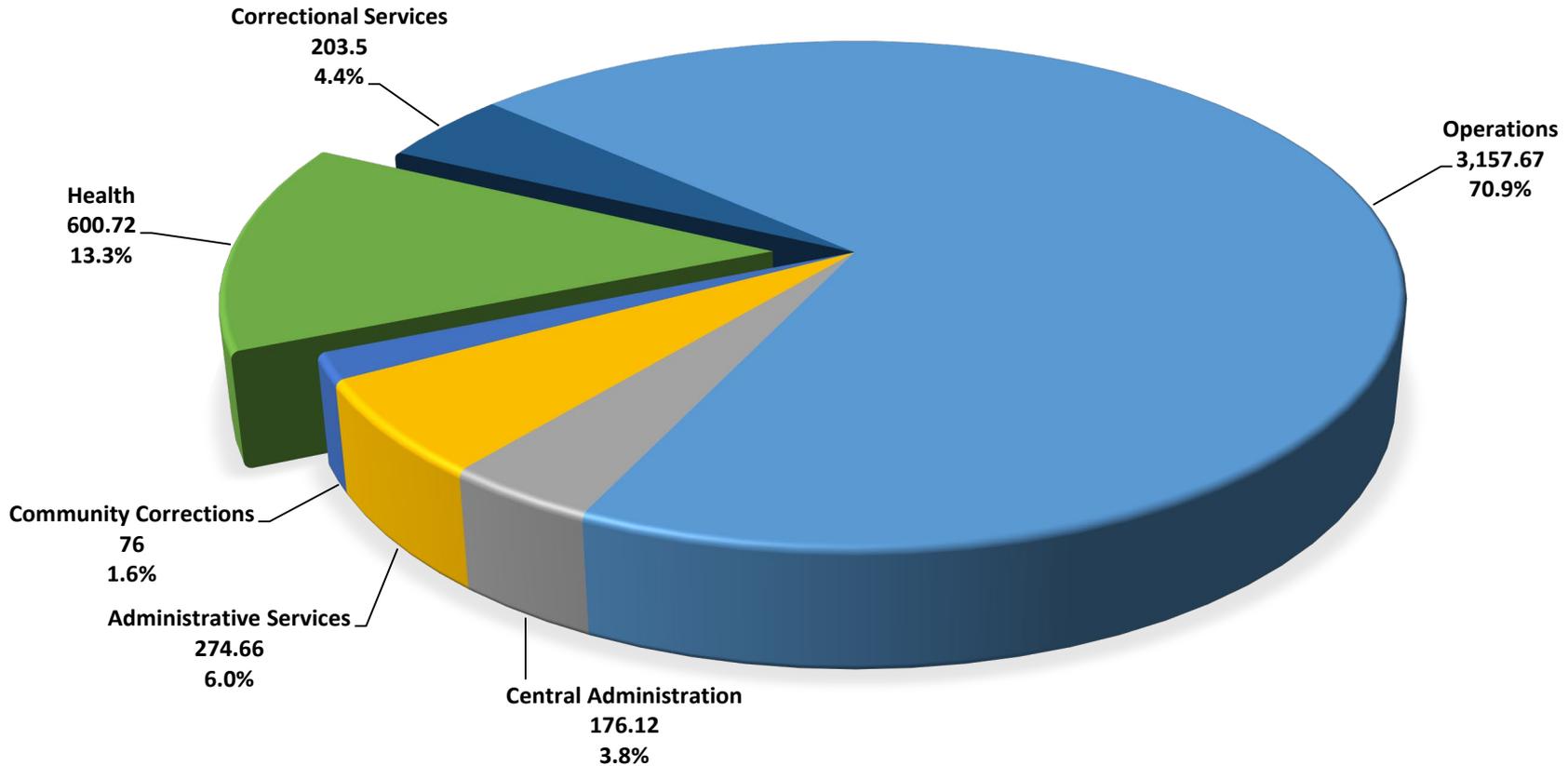
GENERAL FUND





2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





MAJOR BUDGET DRIVERS

Off-Site Care

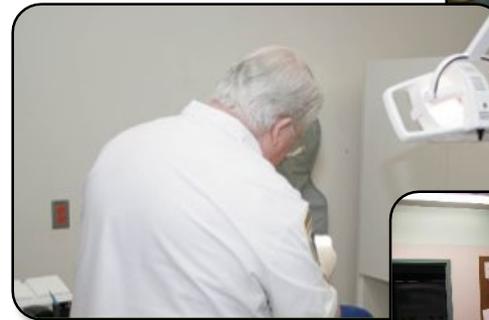
Clinical Staff

Medication Expenses



MEDICAL SERVICES

- Managed care model
- Extensive on-site primary care services
- Specialty care through contracted providers
- Off-site care coordinated as needed





MEDICAL SERVICES

Medical Acuity Levels as of February 2021

Acuity	Total	Men	Women	Men	Women
M1	6,157	5,750	407	93.39%	6.61%
M2	3,762	3,481	281	92.53%	7.47%
M3	1,266	1,162	104	91.79%	8.21%
M4	611	592	19	96.89%	3.11%
M5	333	331	2	99.40%	0.60%
	12,129	11,316	813	93.30%	6.70%



CLINICAL SERVICES

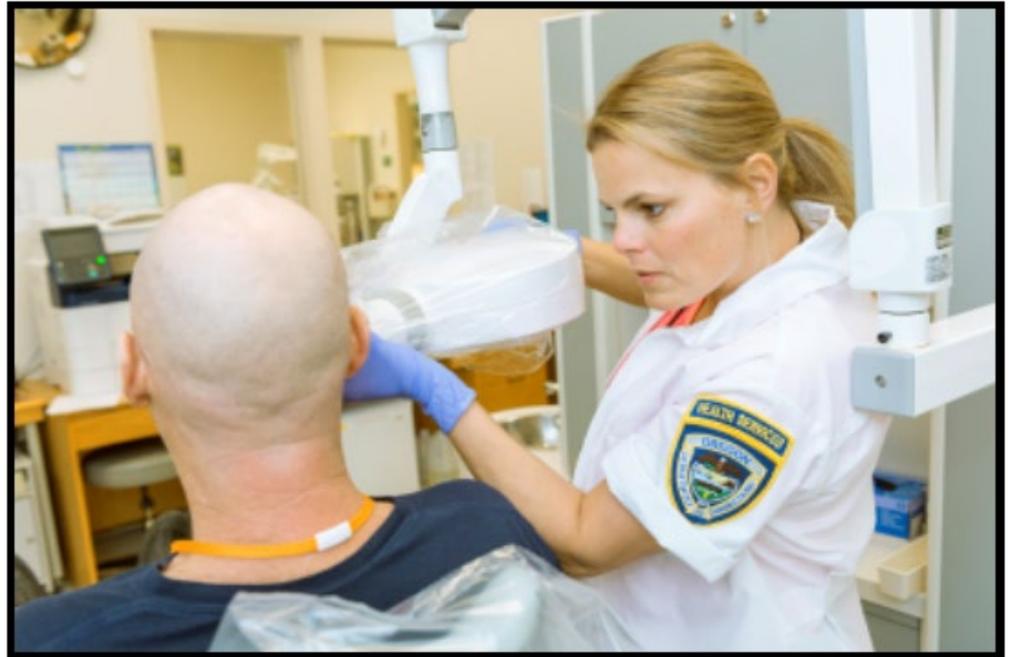
- Primary care outpatient services for all AICs
- Infirmary services for AICs with acute needs
- Disease management for chronic conditions
- Lab testing and diagnostic imaging, optical services





DENTISTRY

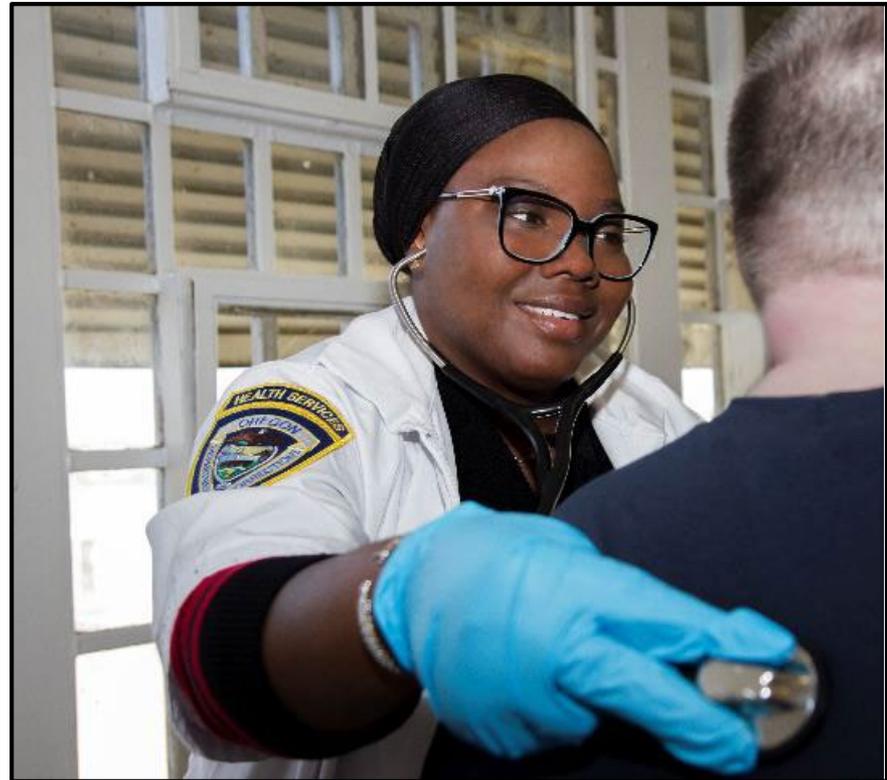
- Oral health maintenance and preventative care
- X-ray imaging
- Exams and dental procedures
- Specialty care as required





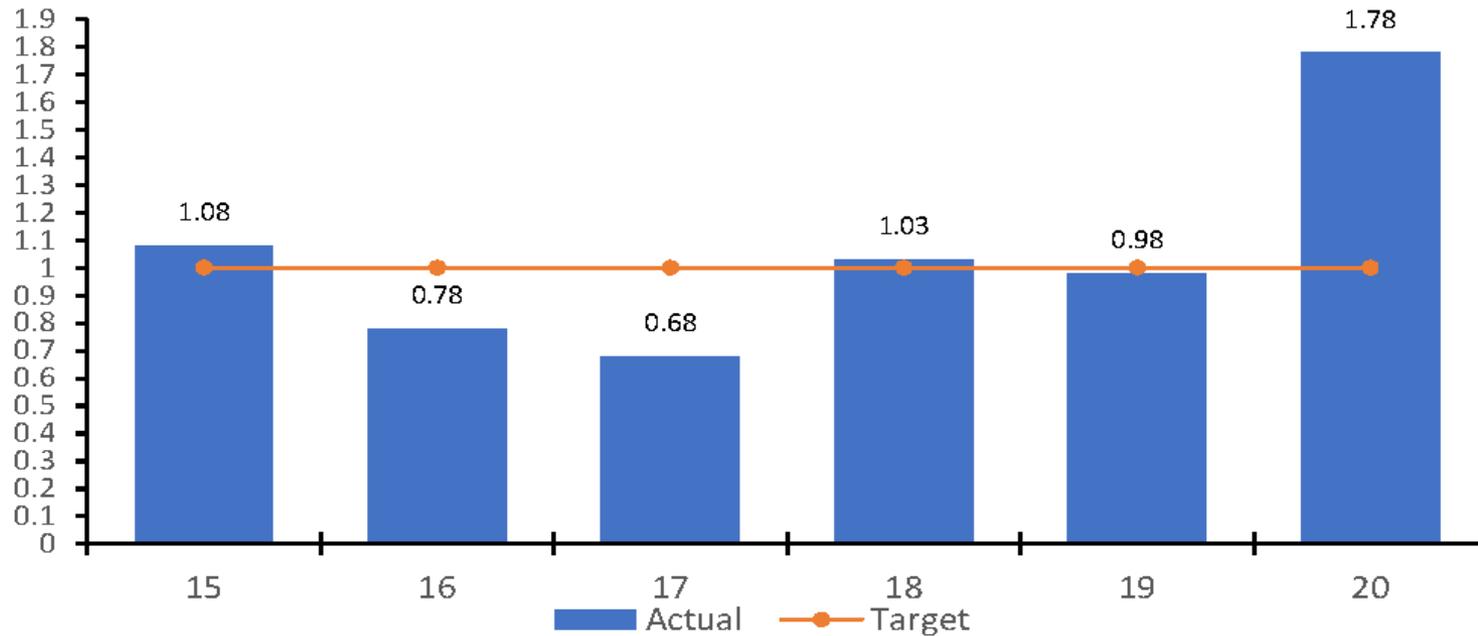
PREVENTATIVE SERVICES

- Preventative screenings
i.e. colonoscopies
mammograms etc.
- Laboratory and
diagnostic services
- Evaluation and
assessment for
behavioral health
conditions





KEY PERFORMANCE MEASURE



KPM #12
Off-Site
Medical
Care

Report Year	2015	2016	2017	2018	2019	2020
Percent of Total AIC Offsite Encounters versus Onsite Encounters						
Actual	1.08	0.78	0.68	1.03	0.98	1.78
Target	1	1	1	1	1	1



BEHAVIORAL HEALTH SERVICES

Provides a range of evidence-based services based on best practices:

- Assessment and evaluation
- Case management and treatment plan
- Psychopharmacology
- Substance Use Disorder Treatment
- Other services, as needed, for mentally ill and developmentally disabled patients



BEHAVIORAL HEALTH SERVICES

		Men	Women
Total AIC Population on 01/31/2021	12,593	11,687	906

Mental Health Diagnosis				
Highest Need: MH3	1,108	8.80%	7.40%	1.40%
Severe Need: MH2	2,260	17.90%	15.00%	3.00%
Moderate Need: MHR	1,557	12.40%	11.40%	1.00%
Benefit from Treatment: MH1	2,665	21.20%	20.50%	0.70%
Total Diagnosed DSM V mental Illness (MH1, R, 2, 3)	7,590	60.30%	54.20%	6.10%



BEHAVIORAL HEALTH SERVICES

Program Name	Agency Provider	Institution	Level of care	# of program slots
Freedom & Recovery	Multicultural Consultants	OSCI	out-patient	24
New Directions NW	New Directions Northwest	PRCF	residential	128
Co-occurring disorder	DOC	CRCI	Mental health and SUD	50
Turning Point	Cascadia	CRCI	residential	61
SUD Treatment	DOC	CCCF	intensive out-patient	48
Turning Point	Cascadia	CCCF	residential	54



MEDICATION ASSISTED TREATMENT

Started in
Nov, 2019

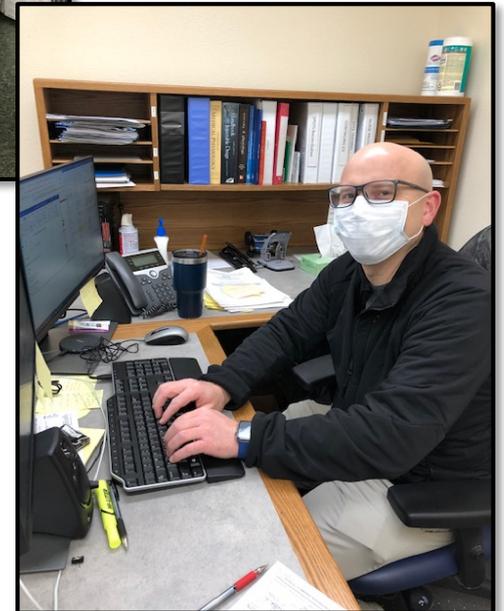
Selected
facilities

- **Medication-assisted treatment (MAT)** is the use of medications, in combination with counseling and behavioral therapies, to provide a “**whole-patient**” approach to the treatment of substance use disorders.
- Medications used in MAT are approved by the Food and Drug Administration (FDA) and MAT programs are clinically driven and tailored to meet each patient’s needs.



PHARMACY

- Two pharmacy locations
- Prepare, package, and distribute pharmaceuticals
- Purchase, maintain, and repair diagnostic and medical treatment equipment
- Distribute instructions, nursing supplies, and durable medical goods.





MEDICAL STORES

- Purchase, stock and dispense supplies, instruments, equipment and devices
- Below are the numbers of PPE's that have been sent to institutions from Medical Stores in 2020:
 - Gowns – 36,072 ea.
 - Nitrile Gloves – 6,939 bx.
 - N-95 Masks, Masks, Face Shields – 112,589 ea.
 - Misc. Medical PPE Supplies – 17,219 ea.





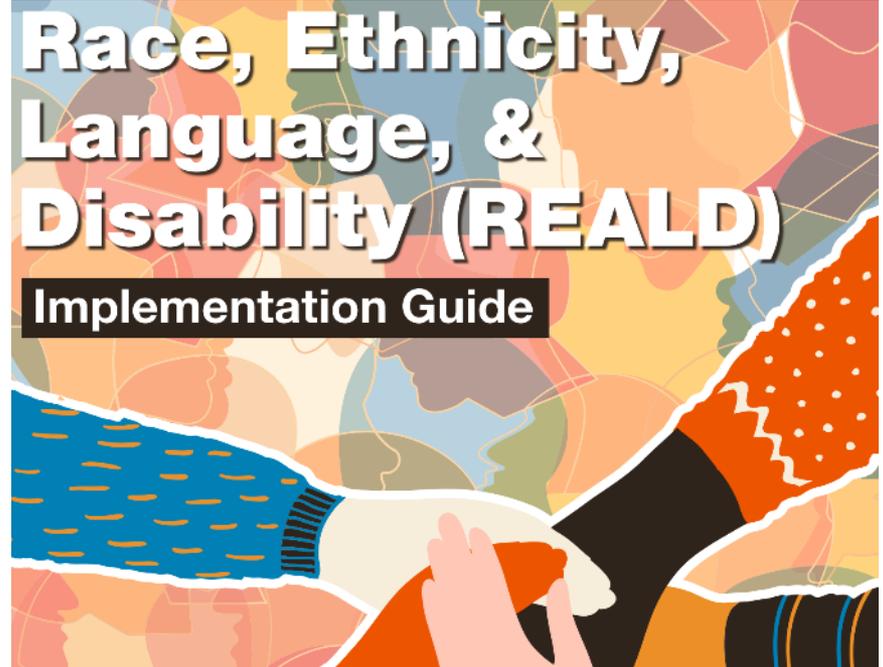
DURABLE MEDICAL EQUIPMENT





HEALTH EQUALITY

- Increase awareness
- Proactively seeking applicants to reflect our population
- REALD – race, ethnicity, age, language & disability
- EHR analytics will help measure access





2021-23 GRB POP PACKAGES

102 – DOC Foundation - Hep C

103 – DOC Foundation – Off-site/Specialty Care

225 – Electronic Health Records



ELECTRONIC HEALTH RECORDS

- Following Enterprise Information Services (EIS) requirements
- Governance structure in place
- Engaging a Quality Management Services contractor





PROGRAM IMPROVEMENTS AND COST CONTAINMENT

IMPROVEMENTS

- Foundational funding
- Health equity
- Preventative care
- Transgender care
- Contract management

STEWARDSHIP

- Medication savings
- Contractors to employees



HEALTH SERVICES

CHALLENGES

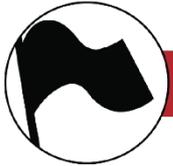
- No electronic health records system
- Staffing
- Infirmity beds and sheltered-care units
- Geriatric patients

OPPORTUNITIES

- Oncology
- Para-professionals



CORRECTIONAL SERVICES



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

VISION: An innovative and collaborative team providing quality programs and services with integrity and compassion.

Nathaline Frener, Assistant Director



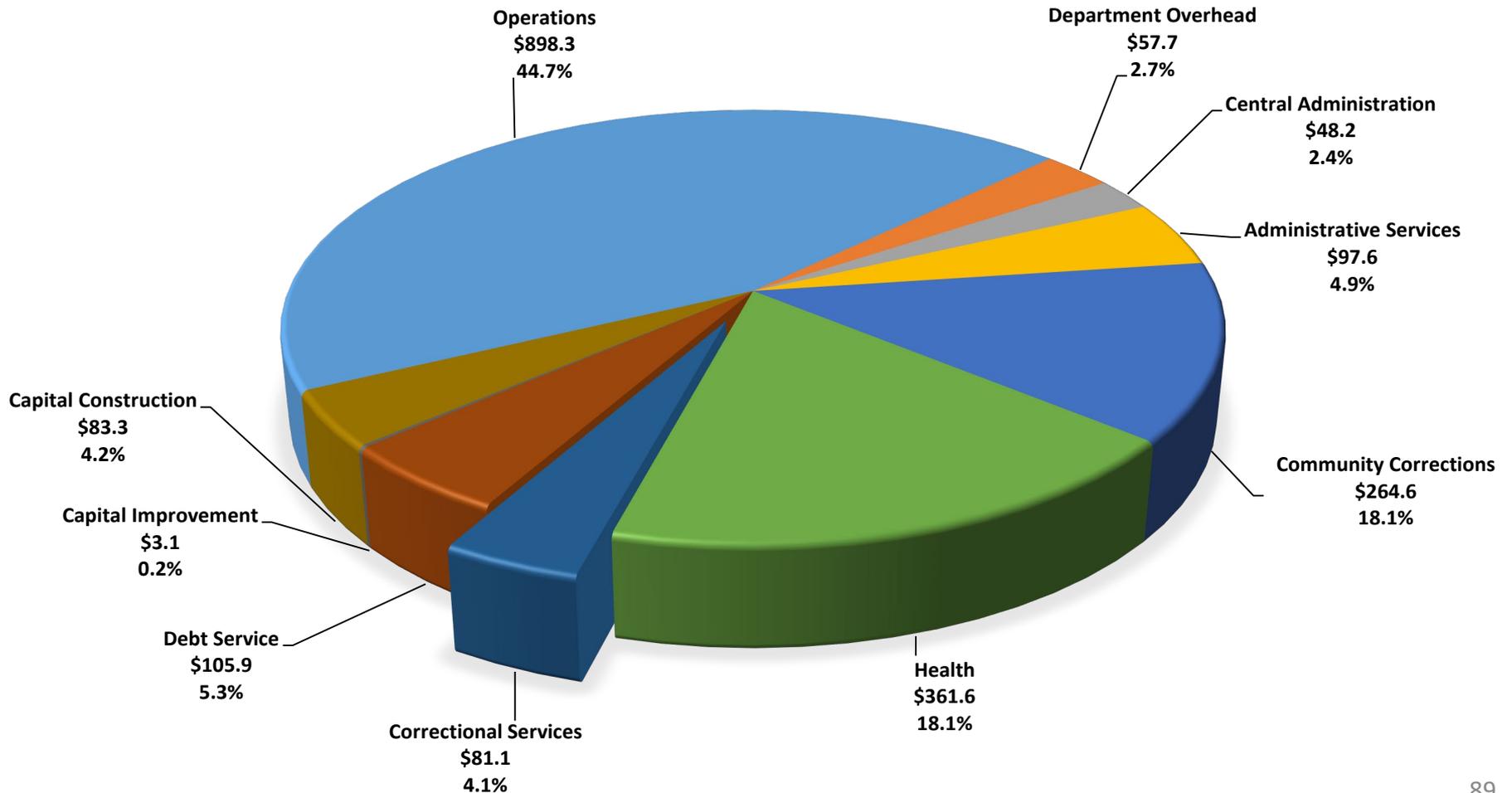
DIVISION ORGANIZATION





2021-23 GOVERNOR'S BUDGET

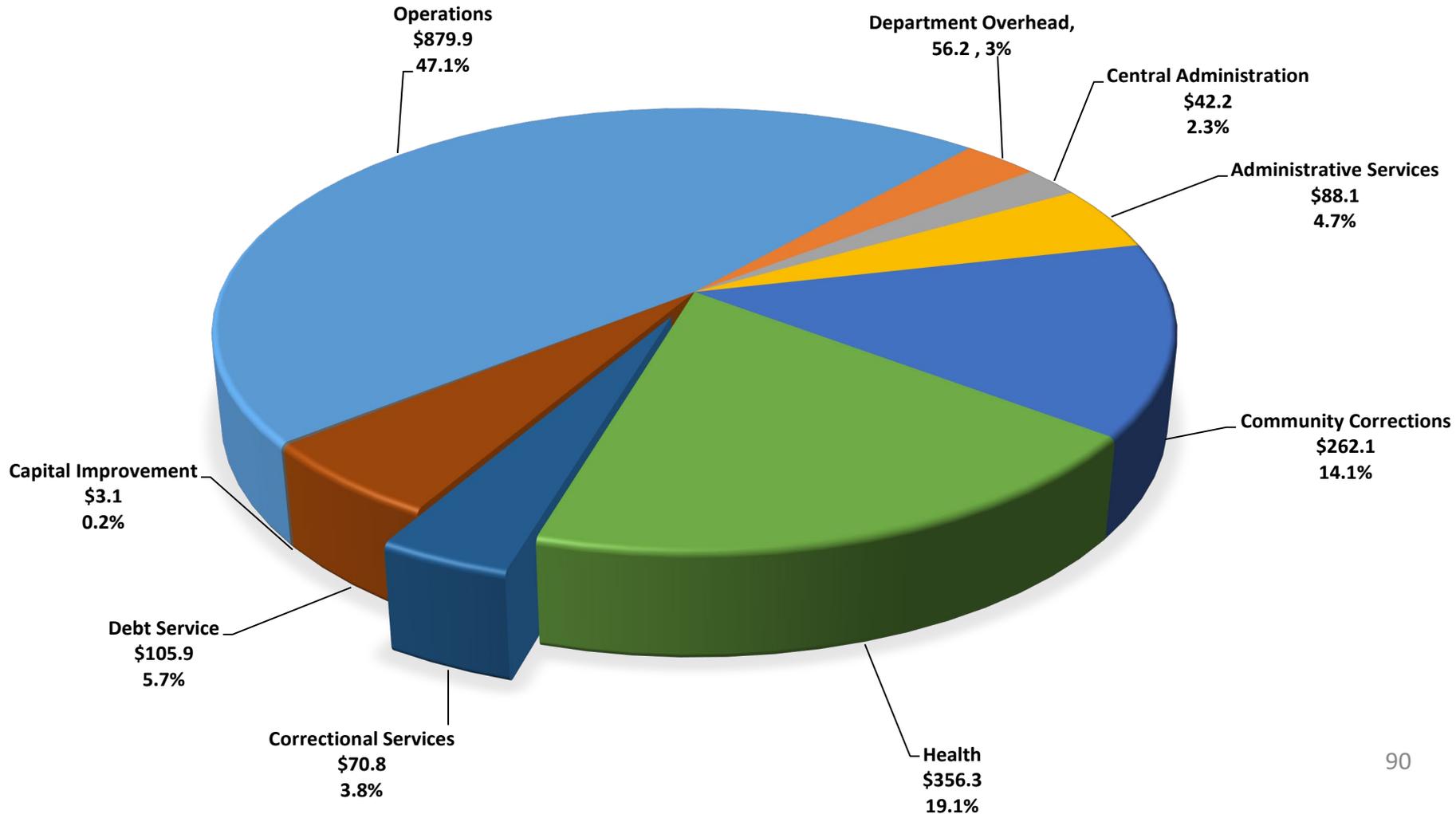
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

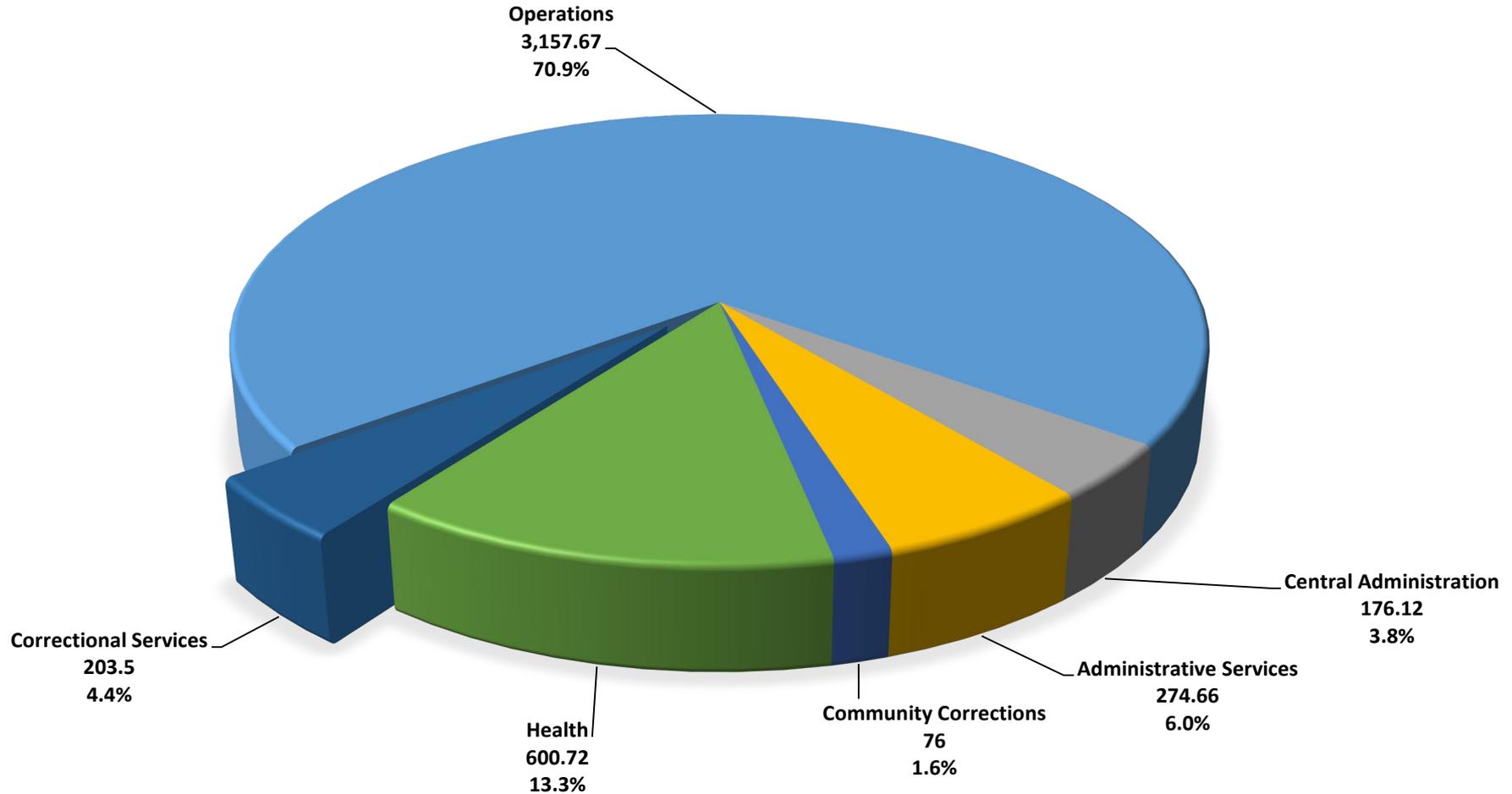
GENERAL FUND





2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





MAJOR BUDGET DRIVERS

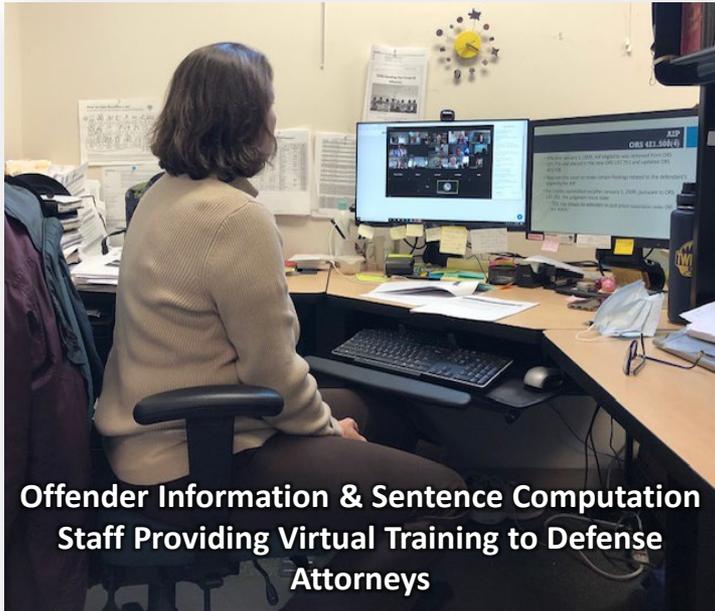
Education & vocational training

Cognitive programming & parenting

Loss of other funds revenue



AIC NEEDS, IDENTIFICATION, AND MANAGEMENT



Offender Information & Sentence Computation
Staff Providing Virtual Training to Defense
Attorneys

- Assessing needs
- Keeping AICs safe
- Getting AICs to the right bed at the right time
- Case management of AICs transitioning from OYA to DOC
- Transgender and Intersex Committee (TAIC)
- Calculating sentences



EDUCATION AND VOCATIONAL TRAINING

- Continuum of education and training
 - Adult Basic Skills Development (ABSD)
 - Vocational training
 - Community college and industry-standard certificate programs
 - Apprenticeships
- Higher-Education Partnerships
 - Second Chance Pell Grant sites (community colleges)
 - Bachelor & master-level classes (including U of O, PSU, and Corban)



RELIGIOUS SERVICES

- Ensures DOC compliance with federal RLIUPA laws and OAR 291-143
- Provides a wide range of faith-based services
- Individual spiritual and bereavement counseling



- Oregon 13-Year Study
 - 95% women participation
 - Positive impact: reducing recidivism



PROGRAMS & BUSINESS SERVICES

- Volunteer Services
- Crime Victim Services
- Visiting Services

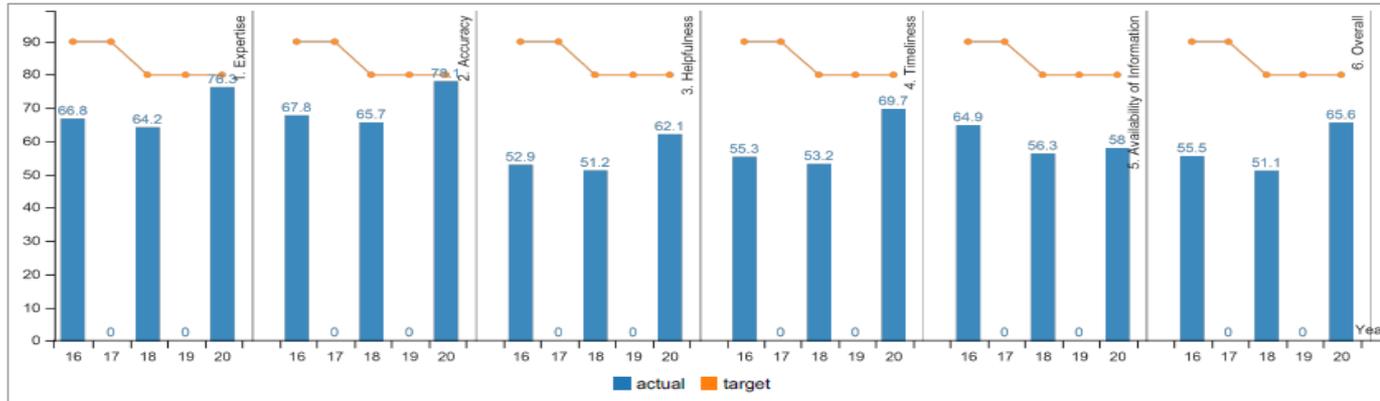
Volunteer Program



CCCF Theatre Group –The Giving Tree



KEY PERFORMANCE MEASURE



KPM #11
Customer Service (Visiting)

Report Year	2016	2018	2020
1. Expertise			
Actual	66.80%	64.20%	76.30%
Target	90%	80%	80%
2. Accuracy			
Actual	67.80%	65.70%	78.10%
Target	90%	80%	80%
3. Helpfulness			
Actual	52.90%	51.20%	62.10%
Target	90%	80%	80%
4. Timeliness			
Actual	55.30%	53.20%	69.70%
Target	90%	80%	80%
5. Availability of Information			
Actual	64.90%	56.30%	58.00%
Target	90%	80%	80%
6. Overall			
Actual	55.50%	51.10%	65.60%
Target	90%	80%	80%



PROGRAMS & BUSINESS SERVICES (CONTINUED)

Access-to-Justice Lens

- Centralization of legal library services and management
- Staff-arranged legal calls





RE-ENTRY & RELEASE

Provides:

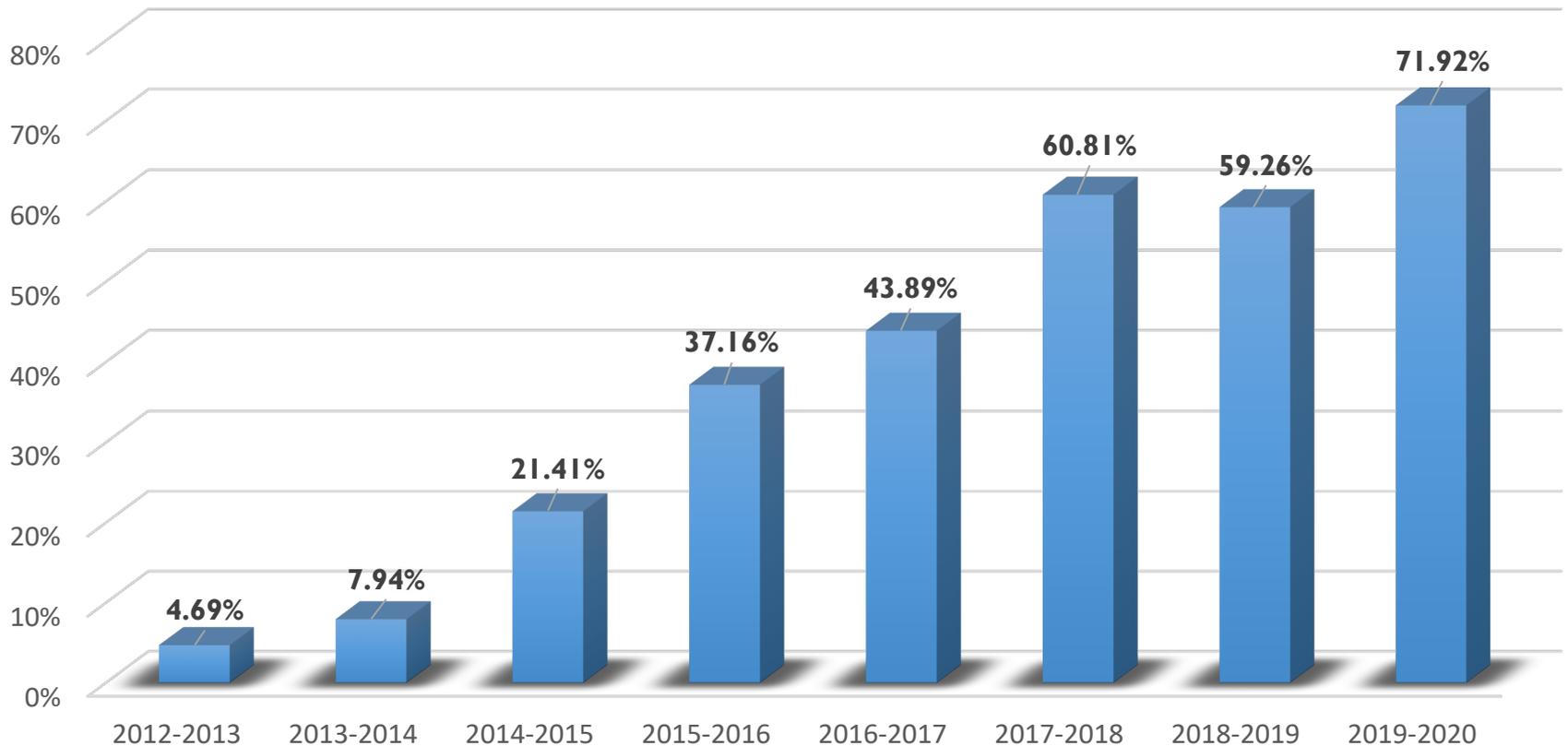
- Coordinated release planning
- Assistance in obtaining federal and state benefits
- Support to the Governor's Re-Entry Council
- Collaboration between state and community agencies.





IDENTIFICATION NEEDED FOR SUCCESSFUL RE-ENTRY

Percent of DOC Adults Releasing with Both a Birth Certificate and a Social Security Card





EFFECTIVE PROGRAMMING

- Best evidence-based practices
- Program evaluation
- Gap analysis
- Program fidelity



BEHAVIORAL CHANGE & COGNITIVE PROGRAMS



PROGRAM NAME	PROGRAM DESCRIPTION	PROGRAM LOCATION
COGNITIVE RESTRUCTURING PROGRAMS		
Moving On	Evidence-based, gender-responsive program providing women with alternatives to criminal activity by helping identify and mobilize personal and community resources. Main themes: 1) Personal responsibility and enhancing motivation for change, 2) Expanding connections and building healthy relationships, 3) Skill development and maintenance, and 4) Relaxation and stress-management skills.	CCCF, CCCM
Free Your Mind-Core	Based on latest research on neuroscience of criminal behavior. AICs learn about basic brain structures involved in interpreting and responding to environmental stimuli and how to use this knowledge to establish new behavior patterns.	CRCI, DRCI, EOCI, MCCF, OSCI, OSP, SCI, SRCI, TRCI
Free Your Mind-Prevention	Cognitive behavioral treatment primer design to help AICs cope with prison environment and reduce stress and conflict in prison.	SRCI
Free Your Mind-IMU	Special Housing intervention to assist in return to general population. Includes skills practice and development of a transition plan.	SRCI
PARENT MANAGEMENT SKILLS TRAINING		
Parenting Inside Out	Evidence-based parenting skills intervention targeting AICs with children and those with open DHS cases. Focuses on solving problems that relate to day-to-day life.	CCCF, CCCM, CRCI, DRCI, EOCI, OSCI, OSP, SCI, SCCI, SRCI, TRCI



CORRECTIONAL CASE MANAGEMENT (CCM)

- Gender-responsive risk and needs assessments
- Evidence-based practices focus on criminogenic needs



Institution Counselor Private Office Appointments



PROGRAM IMPROVEMENTS AND COST SAVINGS

IMPROVEMENTS

- Grants and contract management
- Unified ABSD education
- Counselor caseload management
- Cognitive programming
- AIC access to justice

COST SAVINGS

- Layoffs/vacancy savings
- Contracted ABSD education services based on AIC population served



CORRECTIONAL SERVICES DIVISION

CHALLENGES

- Housing
- AIC access to justice
- Transition Services staffing
- Higher-education offerings

OPPORTUNITIES

- Implicit Bias training
- Trauma-Informed Approach training
- Collaboration with DHS-Child Welfare and “Know Me Now”
- AIC classification
- Gambling addictions
- Programming to divert and to serve Special Housing population



ADMINISTRATIVE SERVICES



PRIDE



STRENGTH



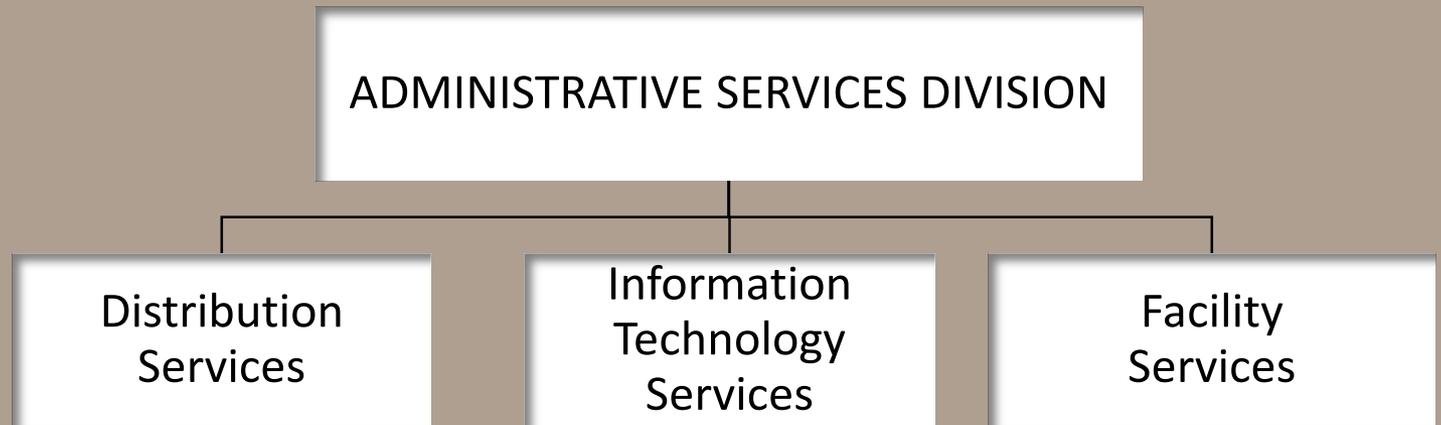
RESPECT



PROTECT



SERVE



Jim Paul, Assistant Director



PRIMARY BUDGET DRIVERS

Deferred Maintenance

Emergencies for System Failures and Severe Weather

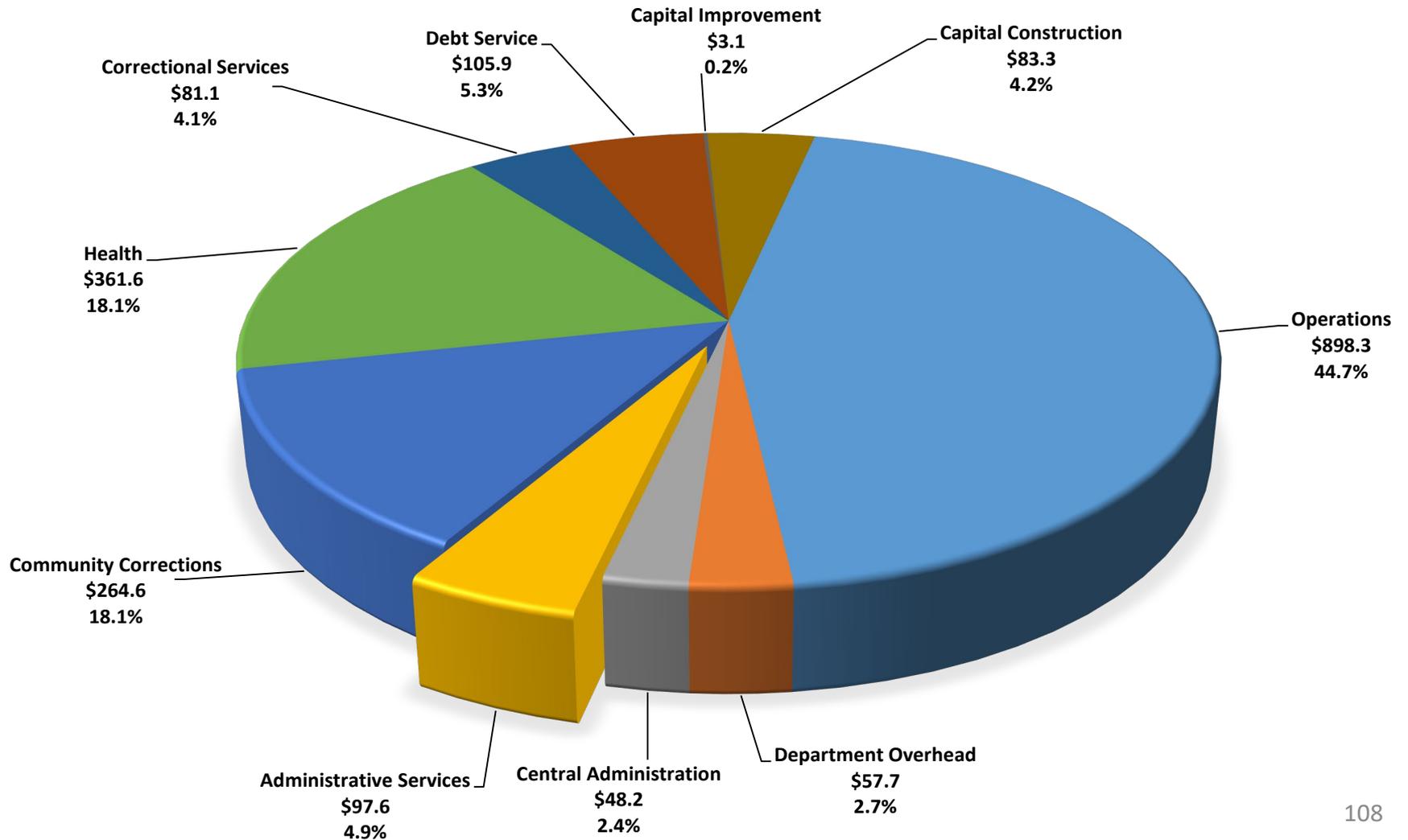
Aging Critical Systems Infrastructure

Fluctuating Utility and Transportation Costs



2021-23 GOVERNOR'S BUDGET

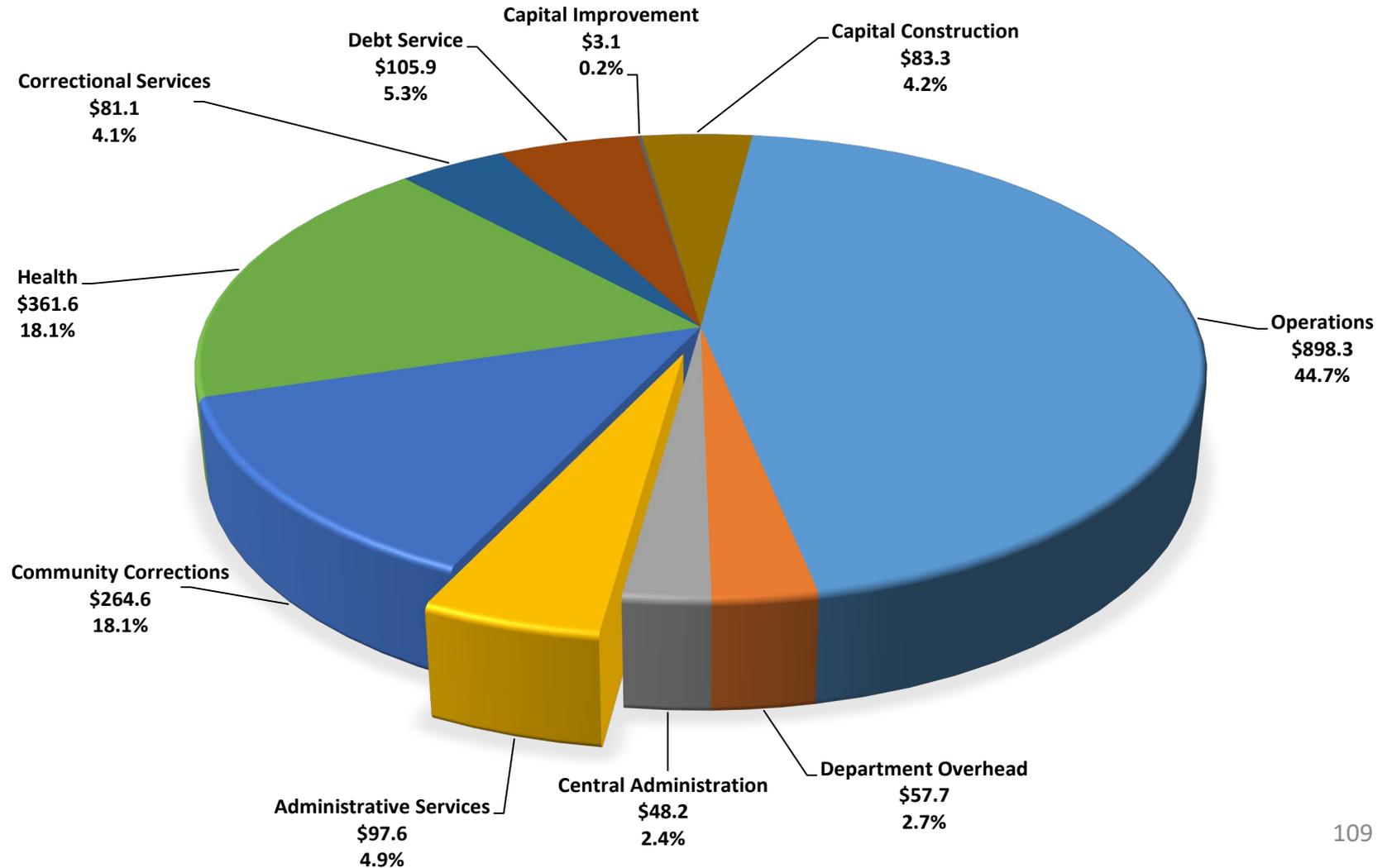
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

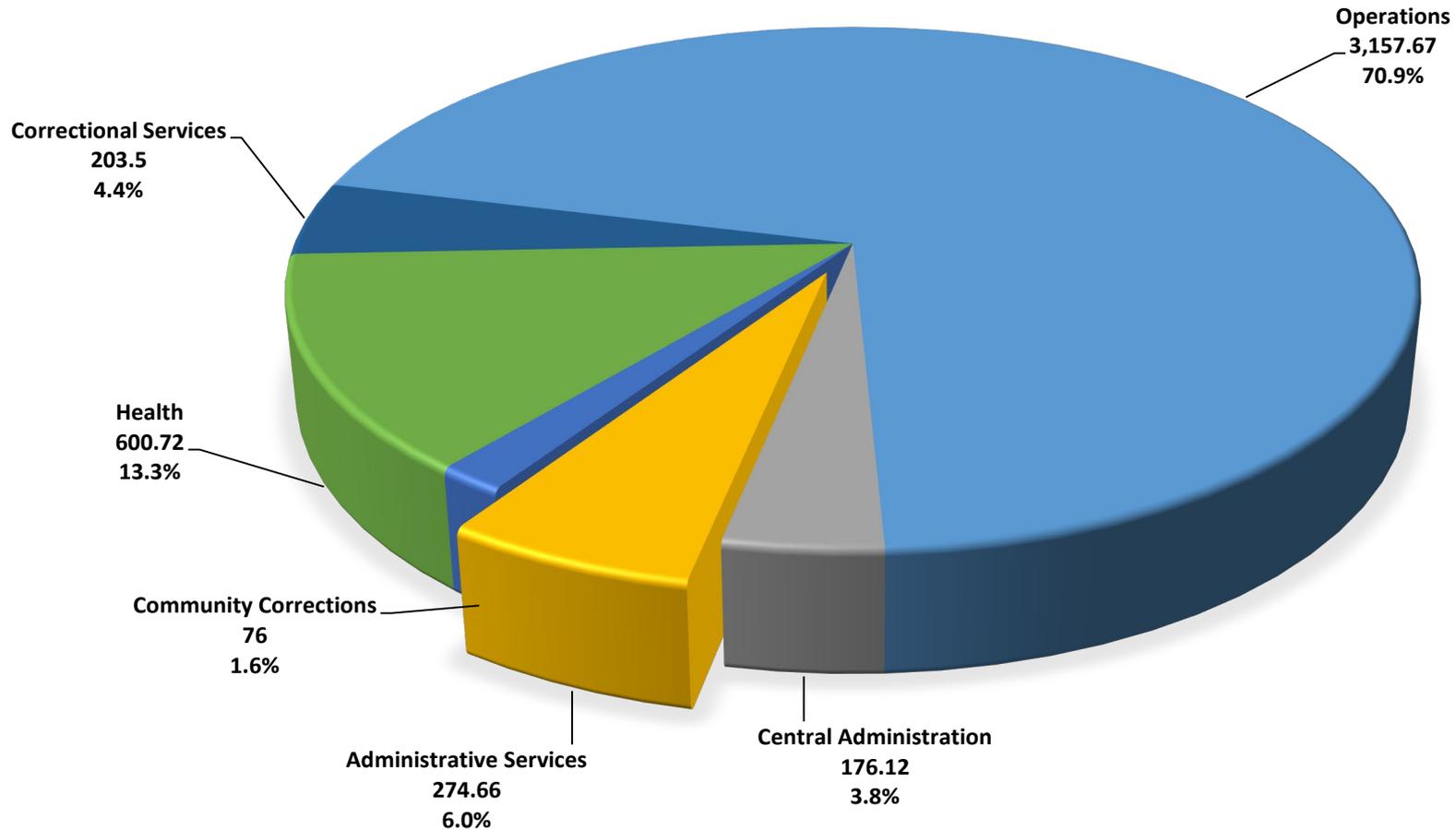
GENERAL FUND





2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





2021-23 GRB POP PACKAGES

206 – OSPM Training/Recruitment Center

224 – Correctional Communications System Positions

228 – Off-net Telephone Infrastructure Replacement

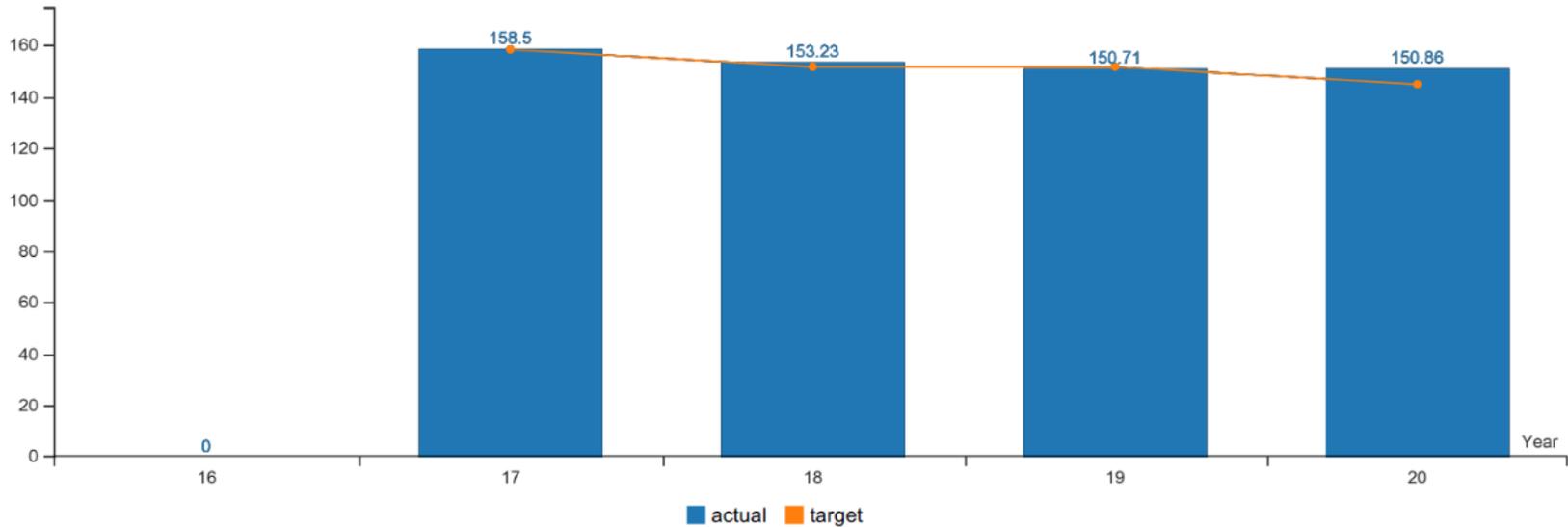
229 – AIC Computing Platform Replacement

230 – Skype Video to Teams Upgrade



KEY PERFORMANCE MEASURE

KPM #6
Reduce all Energy Usage



Report Year	2016	2017	2018	2019	2020
Reduce all Energy Usage					
Actual	No Data	158.50	153.23	150.71	150.86
Target	TBD	158.22	151.49	151.49	144.76



ADMINISTRATIVE SERVICES



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

ADMINISTRATIVE SERVICES DIVISION

Distribution
Services

Information
Technology
Services

Facility
Services



DISTRIBUTION SERVICES

Central-Distribution Center



Semi-truck with DOC marketing



AICs working in warehouse



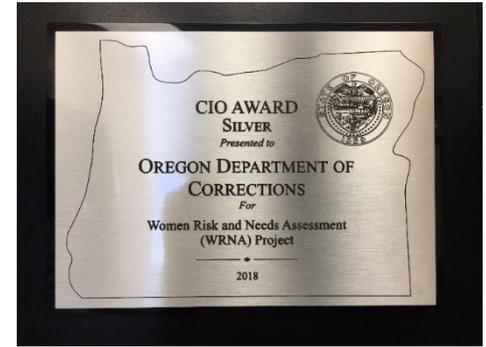
AICs filling commissary orders





INFORMATION TECHNOLOGY

- Supports all DOC Information Technology activities
- Supports systems for both DOC staff, Community Corrections and adults in custody
 - 12,600 adults in custody
 - 4,600 DOC staff
 - 1,300 CC county staff
 - Friends and families





INFORMATION TECHNOLOGY

Before / Current CIS View

```

MTA201I      Corrections Information Systems      21:34:17
              W/W Inmate Misconduct - Rule Violations      2/28/18
              DISPLAY
Offender..... Case # 1801 G 002 G 10
Location: SFFC      Cell Number: 11-03      Major RV - 2 Years: 1
Max Incarc Date: 12/13/2018 PRD: 12/13/2018      Major RV - 1 Year: 1
Stat Good Time:      Earned Time Credit: .00
Extra Good Time:      Interpreter: English
Misconduct date: 1/10/2018
Enter option...
5=Display sanctions

```

Opt Alleg	Description	Found	Description	D	Sanctions
4.40	Un Area I	4.40	Un Area I	V	FINE LOP
4.02	Disobed II	4.02	Disobed II	V	MSAN

After Upgrade

View Misconduct

Offender Information

Offender: ██████████ SID: ██████████

Current Facility: SFFC Current Cell: D-03B

Major Violations 2 Years: 1 Major Violations 1 Year: 1

Facility: SFFC Location: 11-03

MR Date: 1/10/2018 ██████████ PST Case Number: 1801 SFFC 0002 SFFC 10

PREA Related: No Misconduct Status: Final

Finalized Date: 1/29/2018

Finalized By: ██████████ Superintendent

Charges

Rule Alleged	Plea	Decision	Rule Found
4.02 - Disobedience of an Order II - 4	Admit	Violation	4.02 - Disobedience of an Order II - 4
4.40 - Unauthorized Area I - 3	Admit	Violation	4.40 - Unauthorized Area I - 3



FACILITY SERVICES

Deer Ridge Correctional Institution



Oregon State Correctional Institution



Two Rivers Correctional Institution



Coffee Creek Correctional Facility



Oregon State Penitentiary





COMMUNITY CORRECTIONS



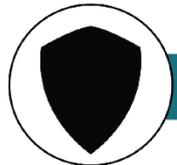
PRIDE



STRENGTH



RESPECT



PROTECT



SERVE

Supervision

Sanctions

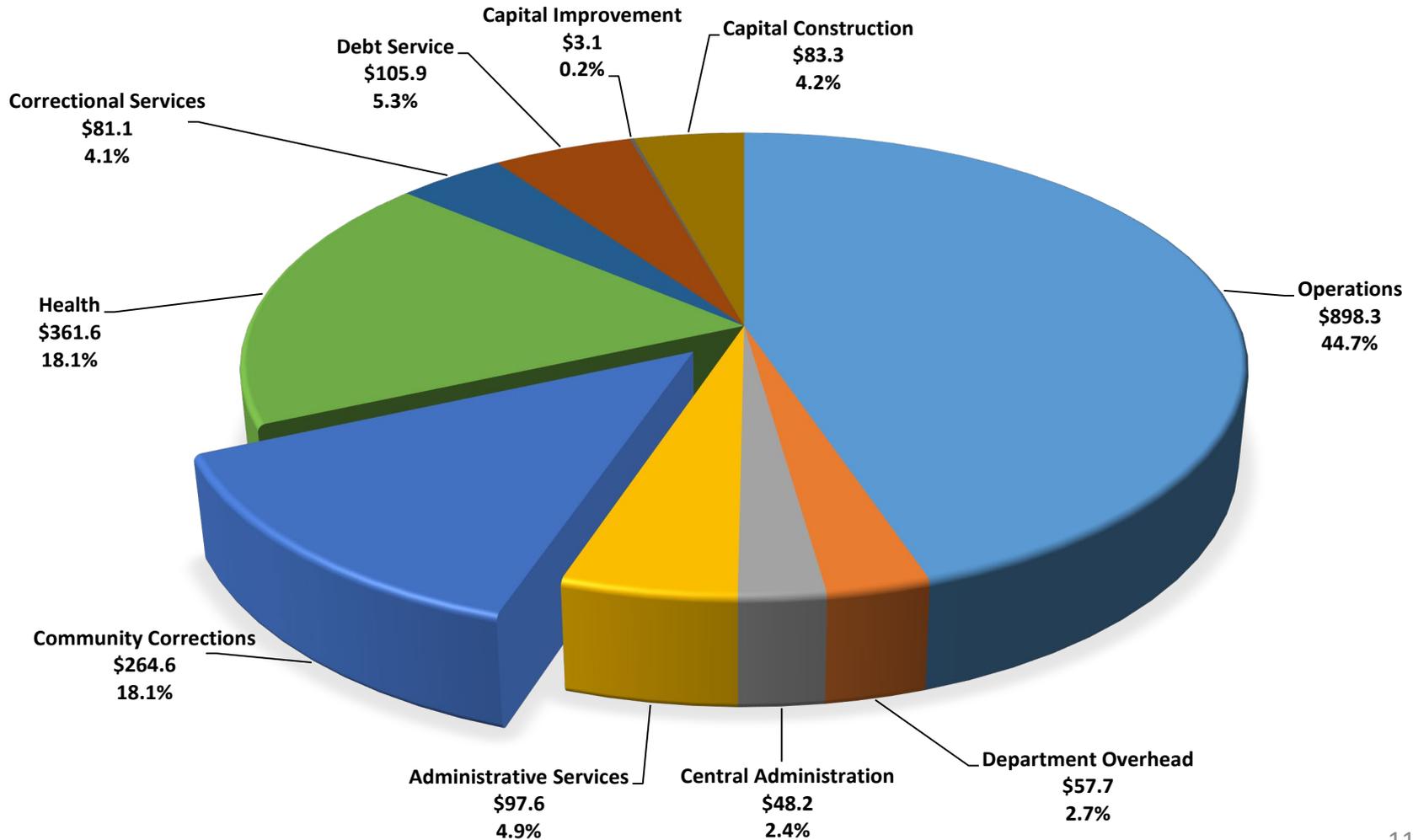
Services

Jeremiah Stromberg, Assistant Director



2021-23 GOVERNOR'S BUDGET

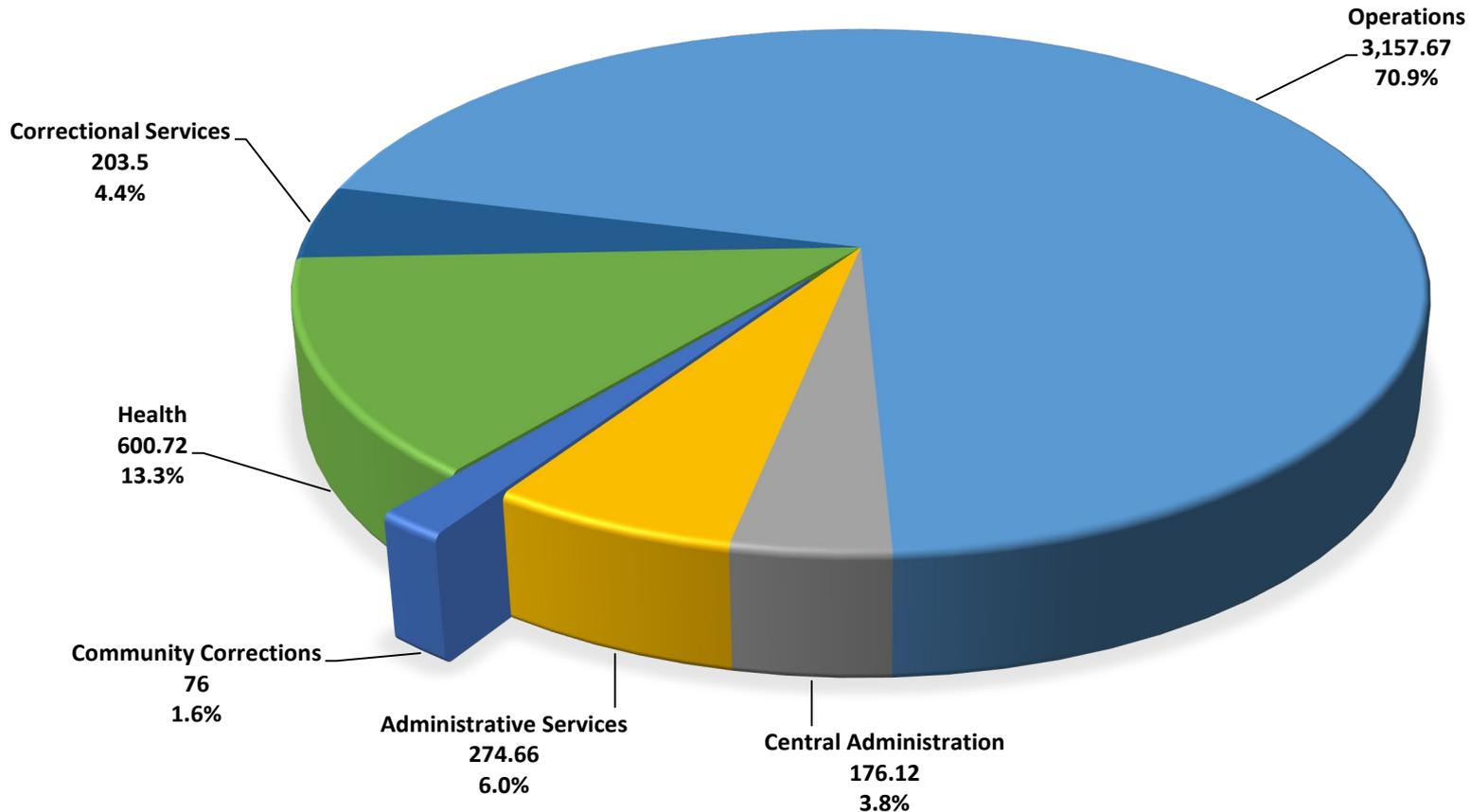
TOTAL FUNDS





2021-23 GOVERNOR'S BUDGET

FTE BY DIVISION





BUDGET BUILDING

Budget Building:

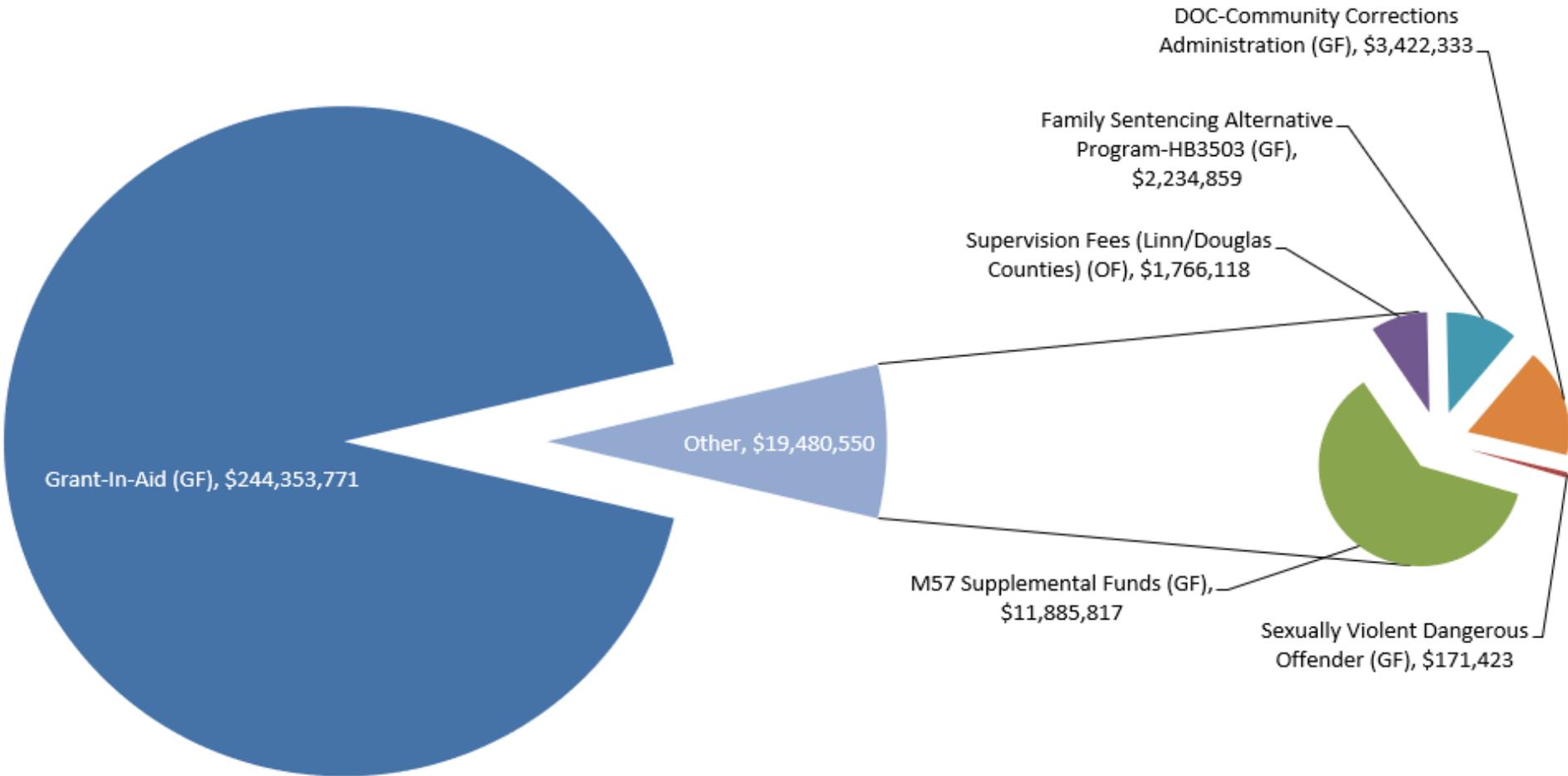
Capitated Rate x

Forecasted Population =

Grant and Aid Funding



2021-23 GOVERNOR'S BUDGET





SIGNIFICANT BUDGET IMPACTS

Decreasing Population/COVID-19

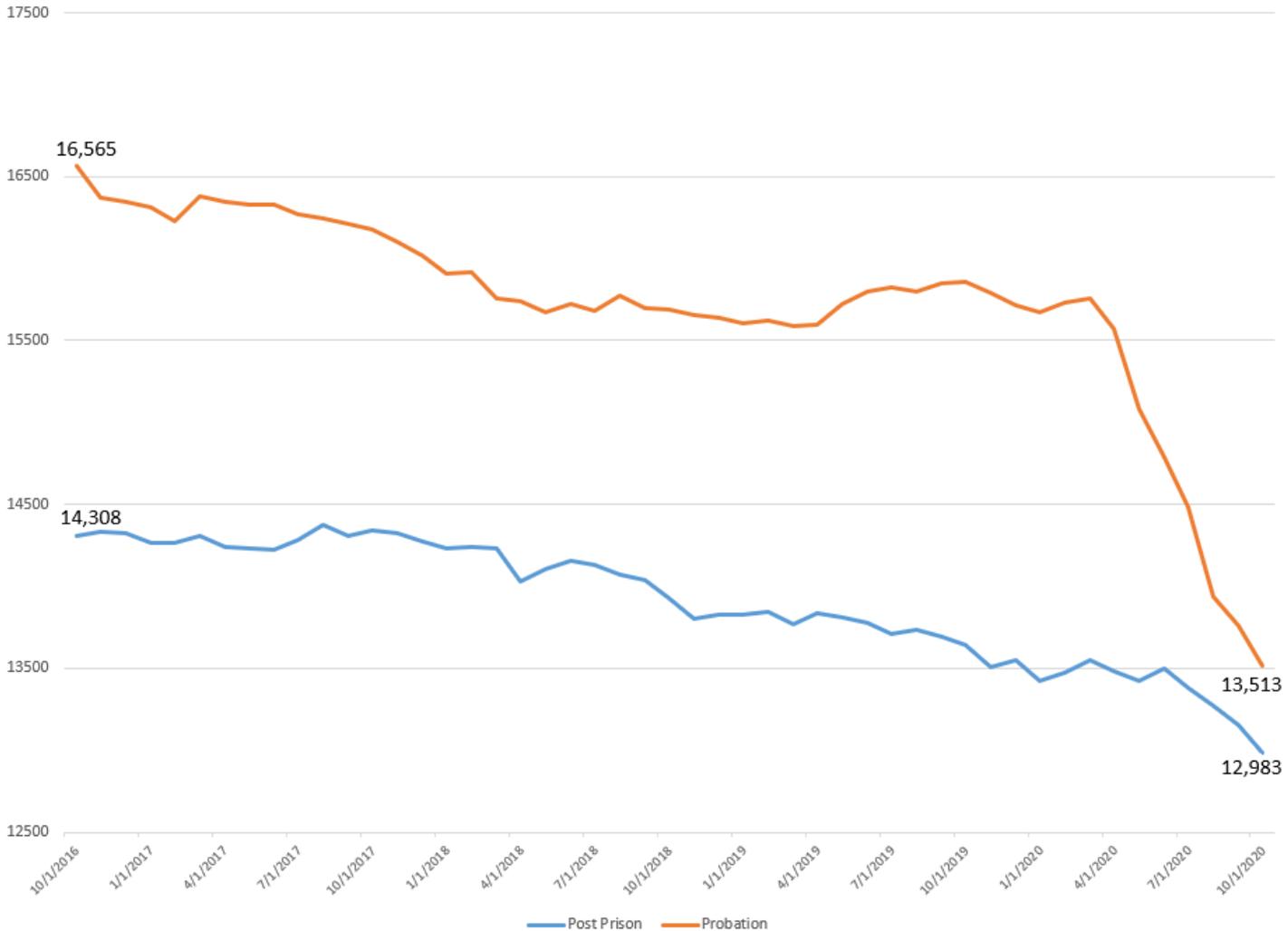
Ballot Measure 110

SB 497 - Domestic Violence Supervision

\$25.6M Cost Study Recommendation



COMMUNITY CORRECTIONS POPULATION TRENDS



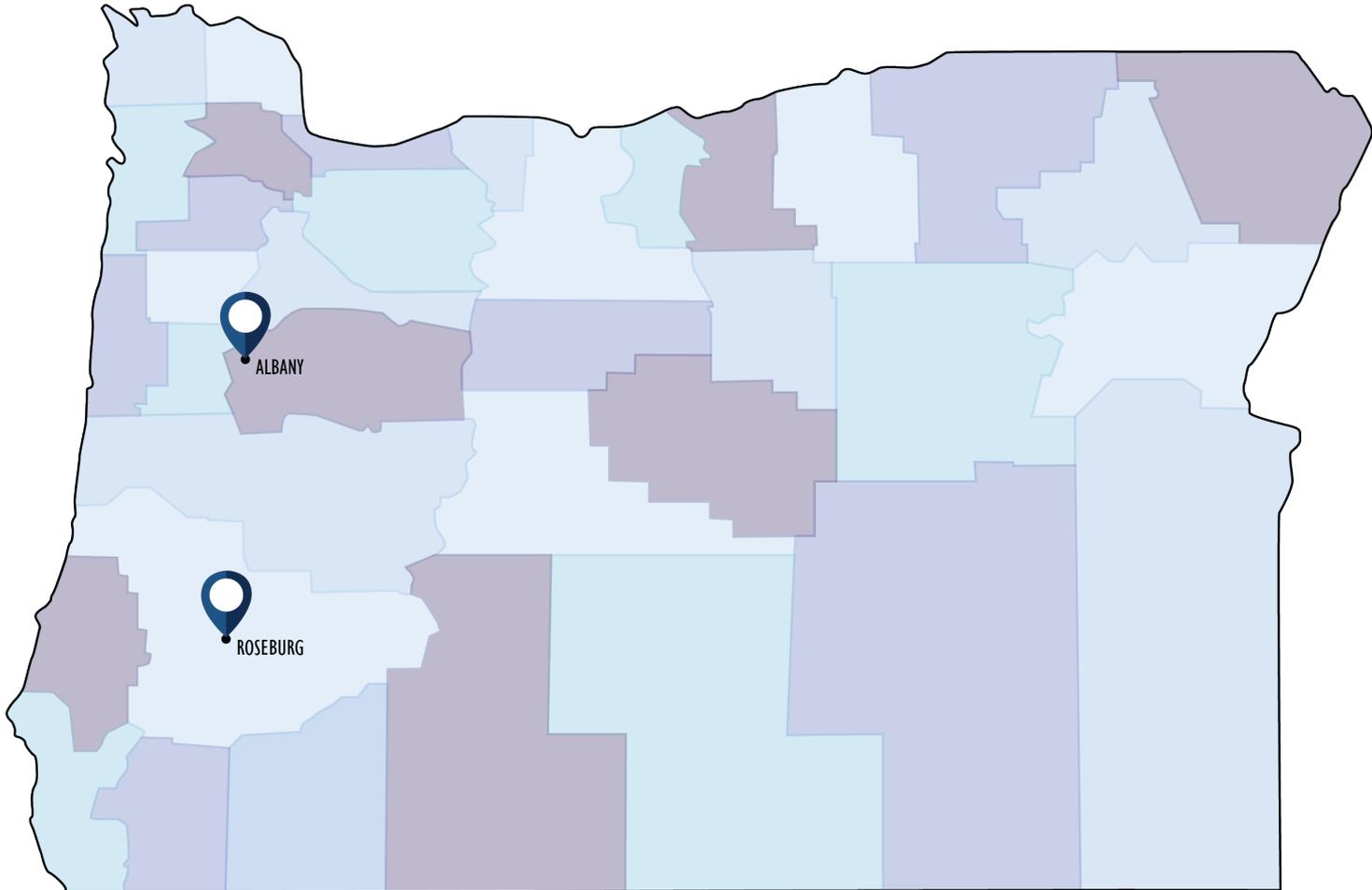


COUNTY GRANT ADMINISTRATION

- Responsible for 27,137 adults on supervision
 - Local Control: 221
 - Parole/Post-Prison Supervision: 12,664
 - Probation: 13,759
 - Transitional Leave: 493
- Supervision and community-based sanctions and services are provided by counties through intergovernmental agreements



DOUGLAS AND LINN COUNTY





SHORT TERM TRANSITIONAL LEAVE

90% Success Rate



Releases:
9,655



FAMILY SENTENCING ALTERNATIVE PILOT PROGRAM



212

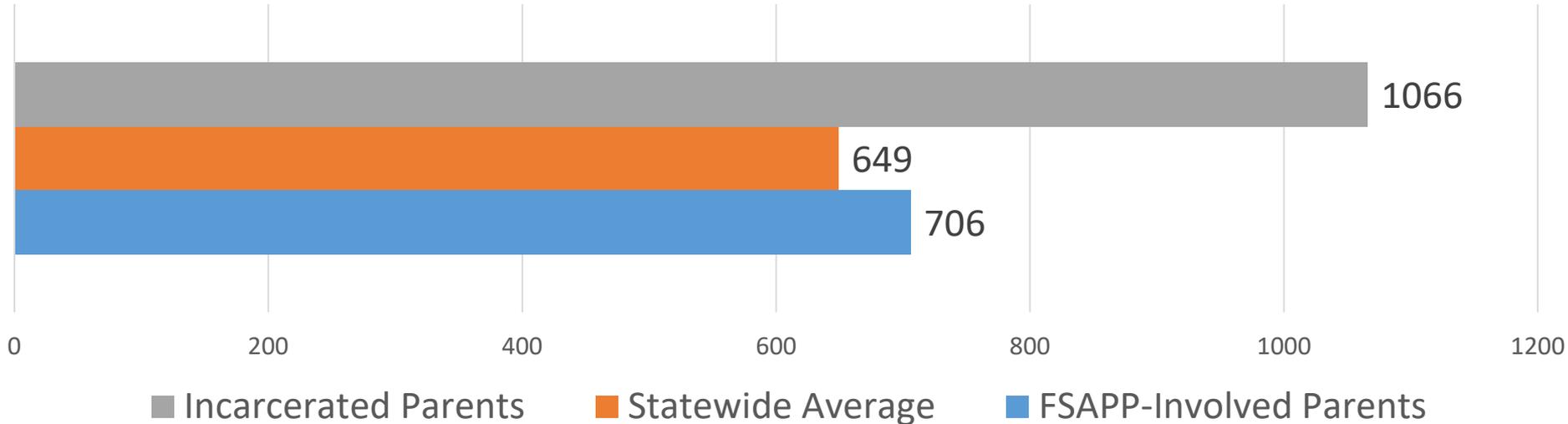
Participants

391

Impacted Children

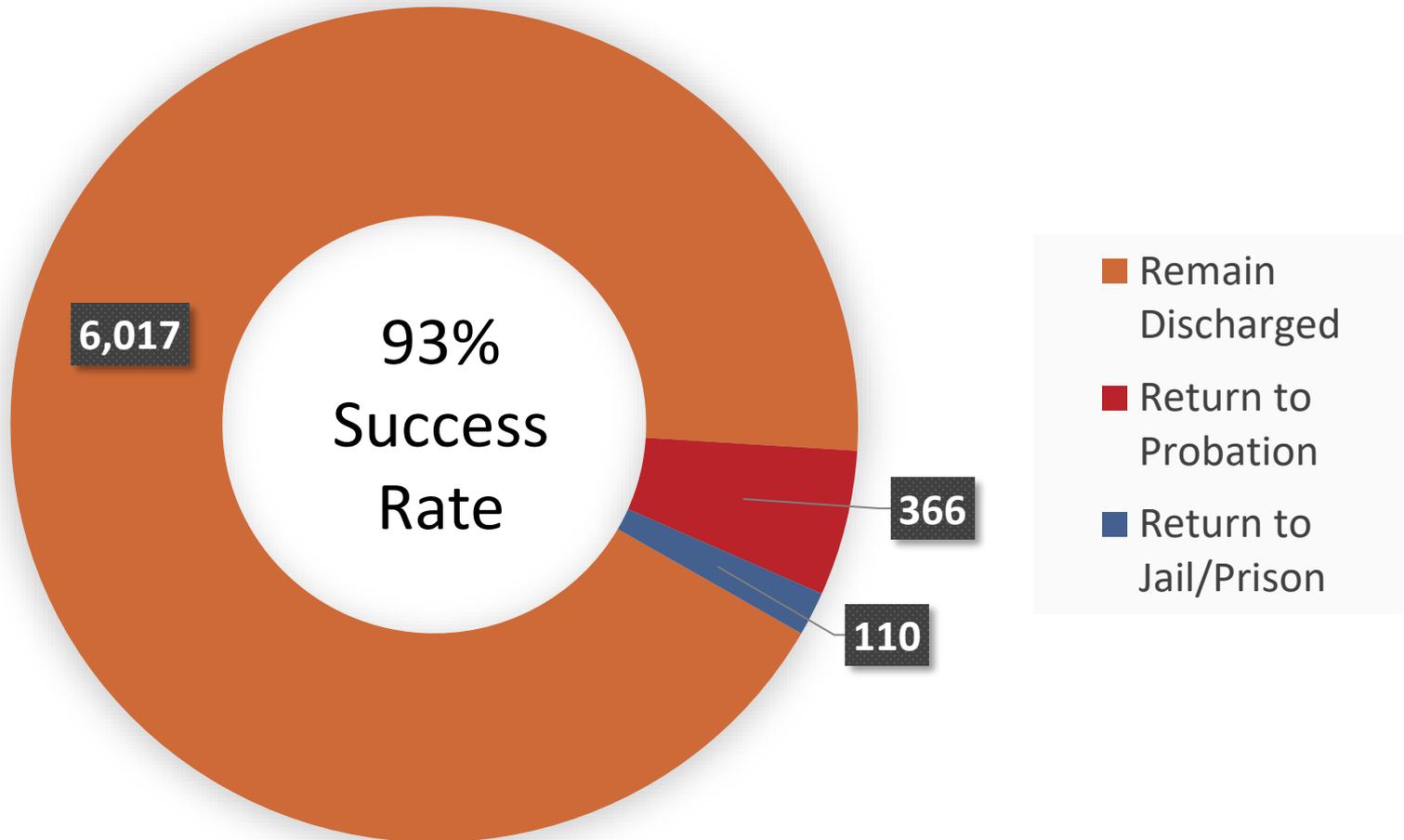


Average Length of Foster Care Stay (Days)





EARNED DISCHARGE PARTICIPANTS





INTERSTATE COMPACT FOR ADULT OFFENDER SUPERVISION

1,368

Cases Supervised
in Oregon for
Other States



1,239

Oregon Cases
Supervised in
Other States



TECHNICAL ASSISTANCE AND EVALUATION

Jail Inspections

Compliance Reviews

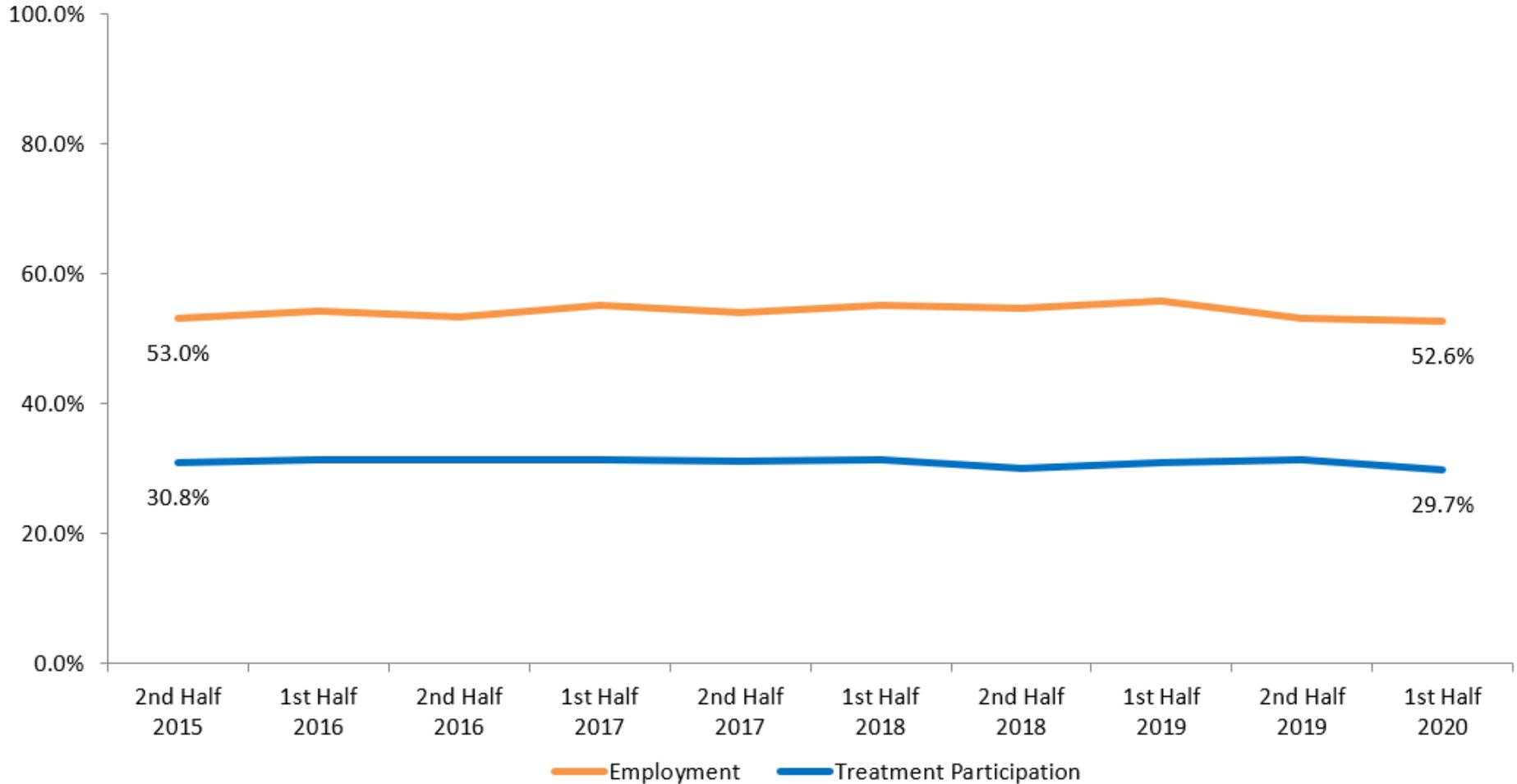
Program Evaluations

Training and Technical Assistance



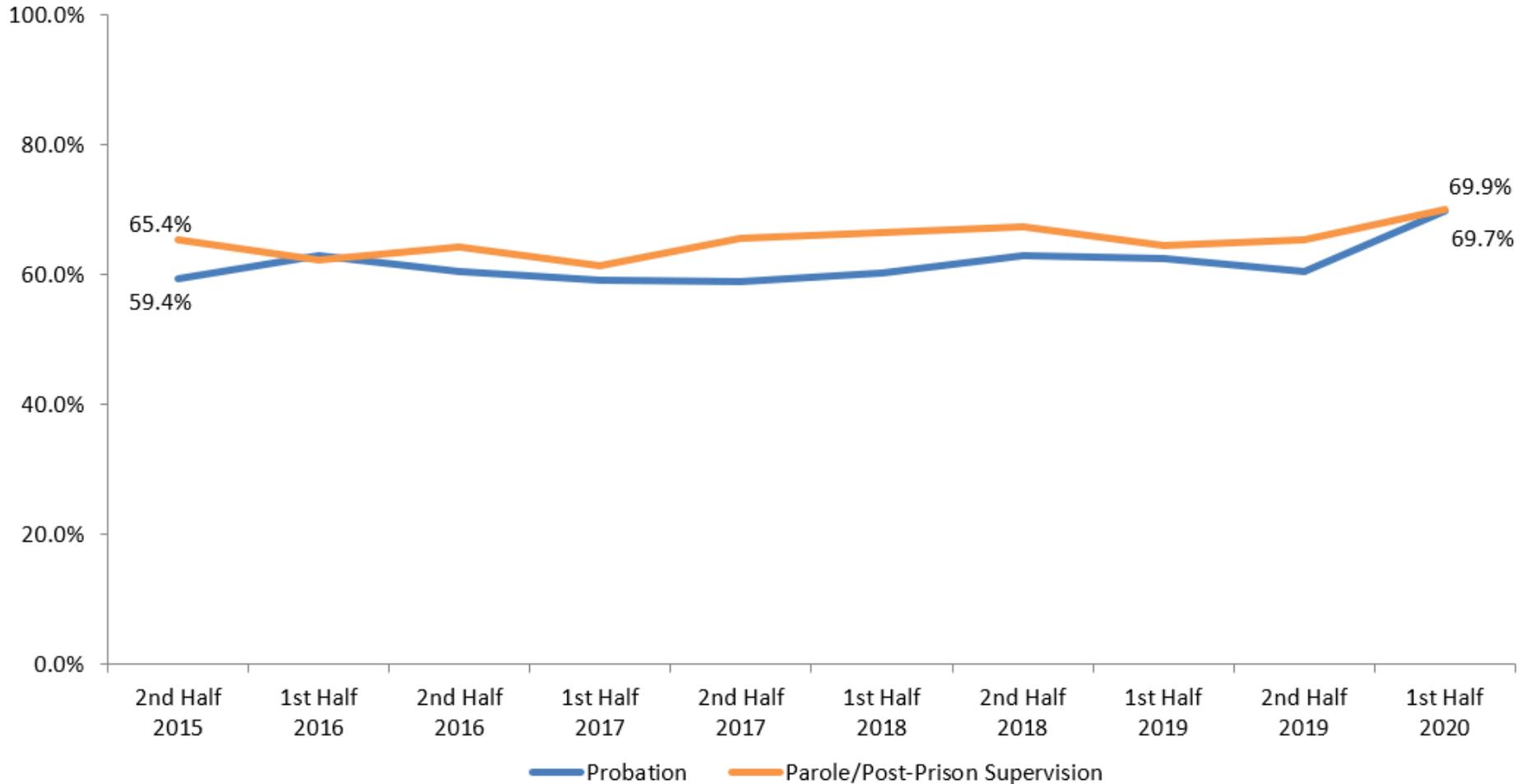
PROMOTE BEHAVIOR CHANGE

TREATMENT PARTICIPATION & EMPLOYMENT



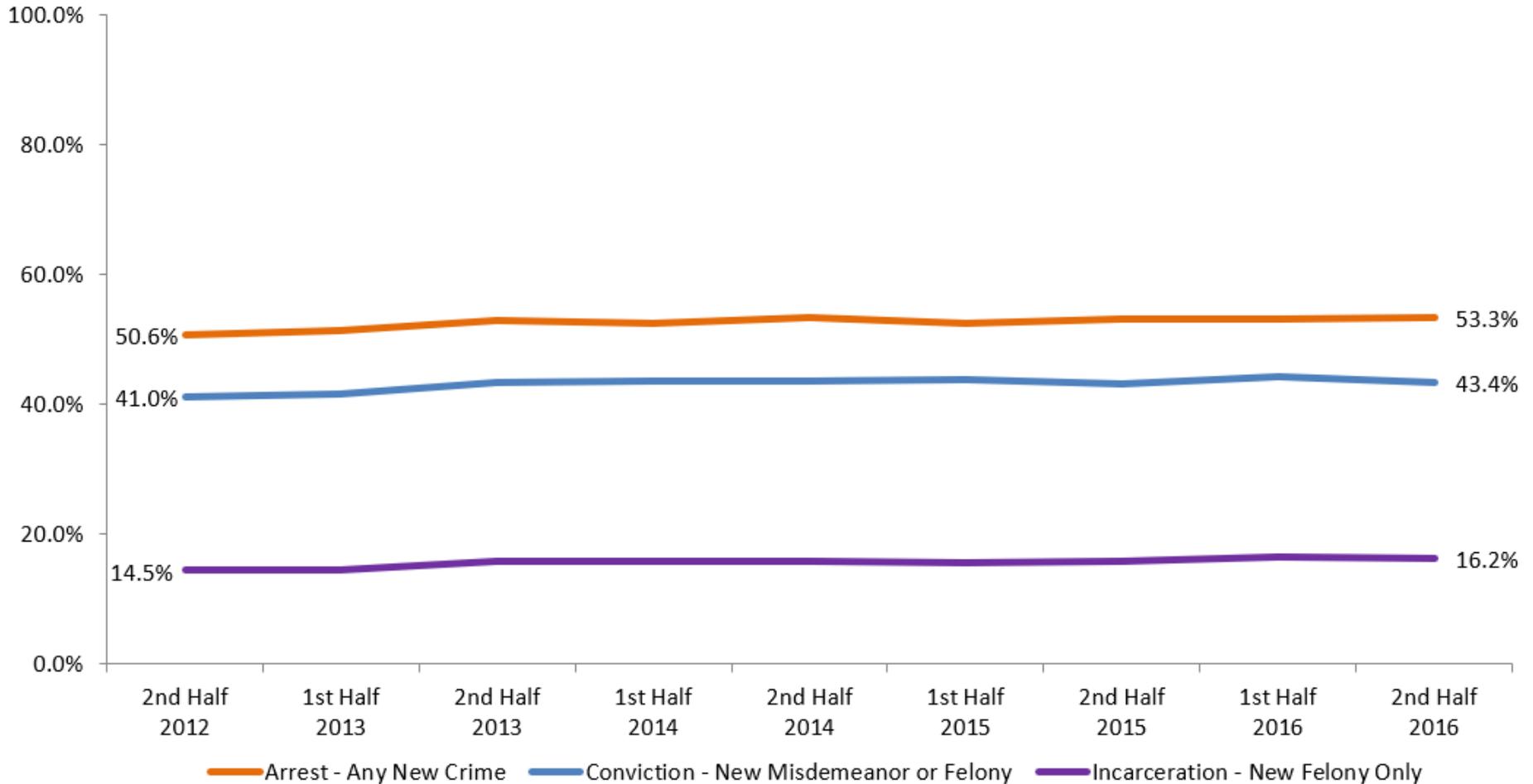


MONITOR CONDITIONS OF SUPERVISION SUCCESSFUL COMPLETION





REDUCE RECIDIVISM

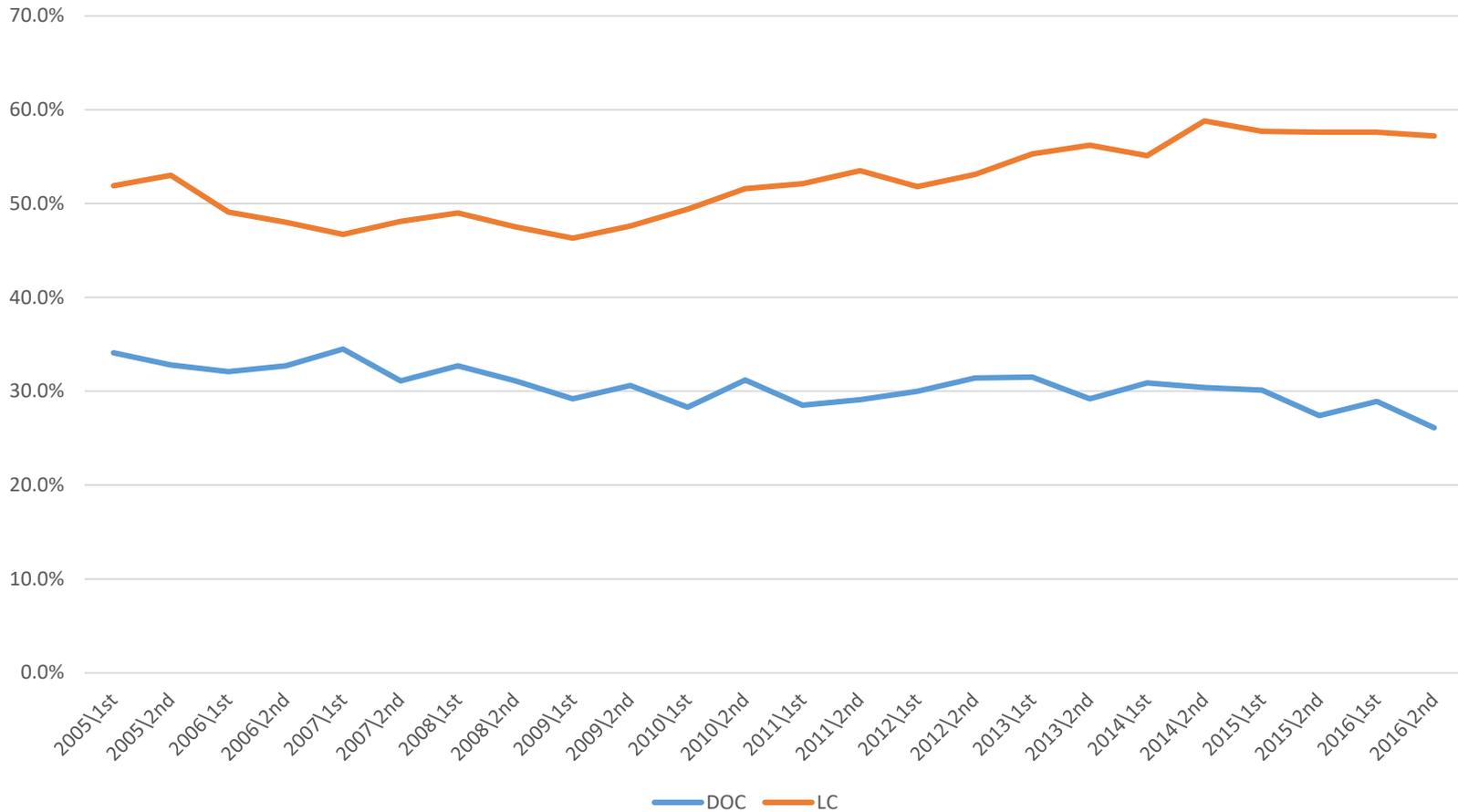




REDUCE RECIDIVISM

CONVICTION RATES, LC, AND DOC RELEASES

3-Year Conviction Recidivism Rates, LC and DOC Releases





RECIDIVISM RATES

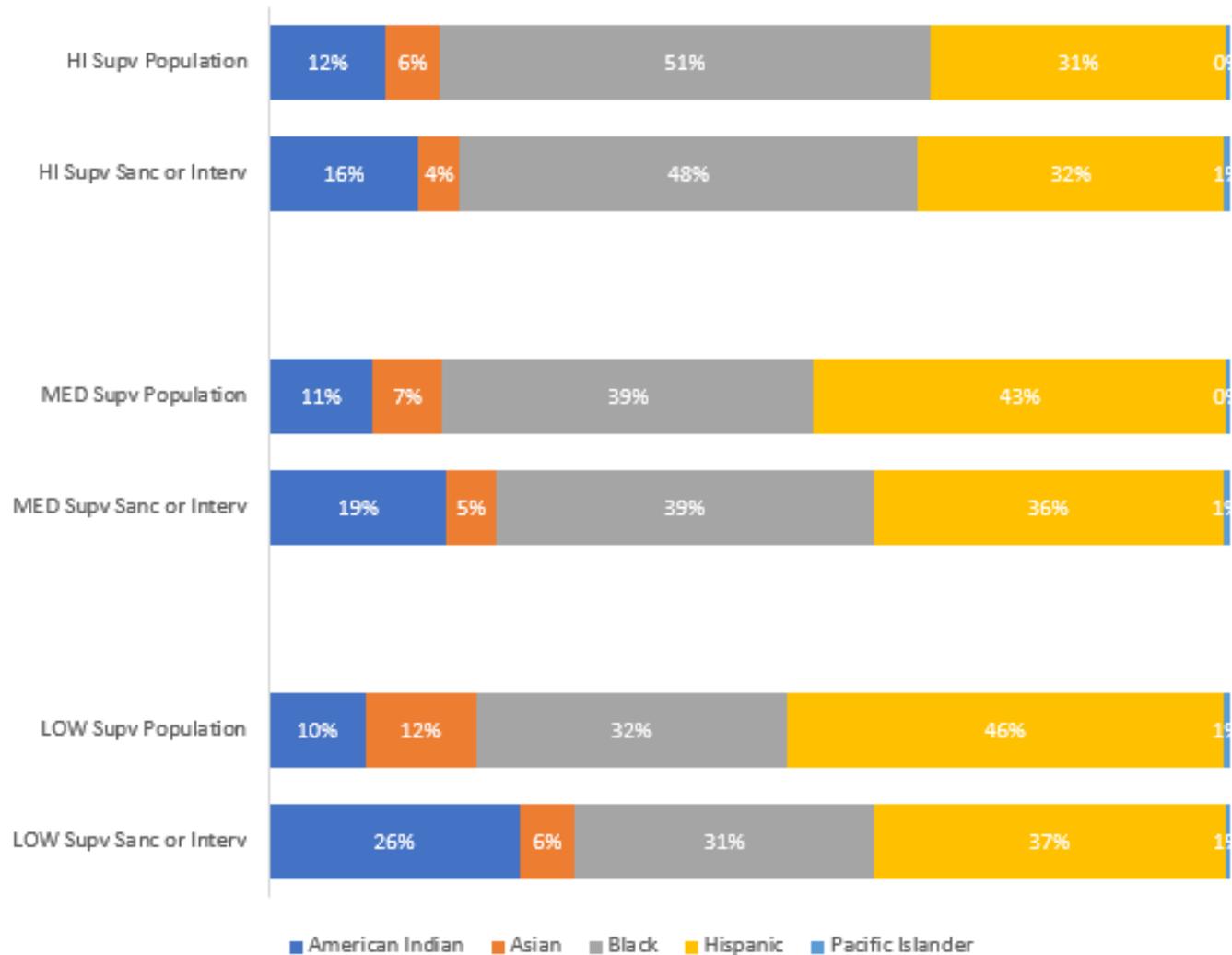
PAROLE-PPS COHORT

Crime Type	3-Year Arrest Rate	3-Year Conviction Rate	3-Year Incarceration Rate
Drug	74%	59%	29%
Drug Non-Possession	54%	35%	13%
Person	48%	34%	14%
Property	63%	49%	21%
Sex	32%	20%	7%



SANCTION DISPARITY

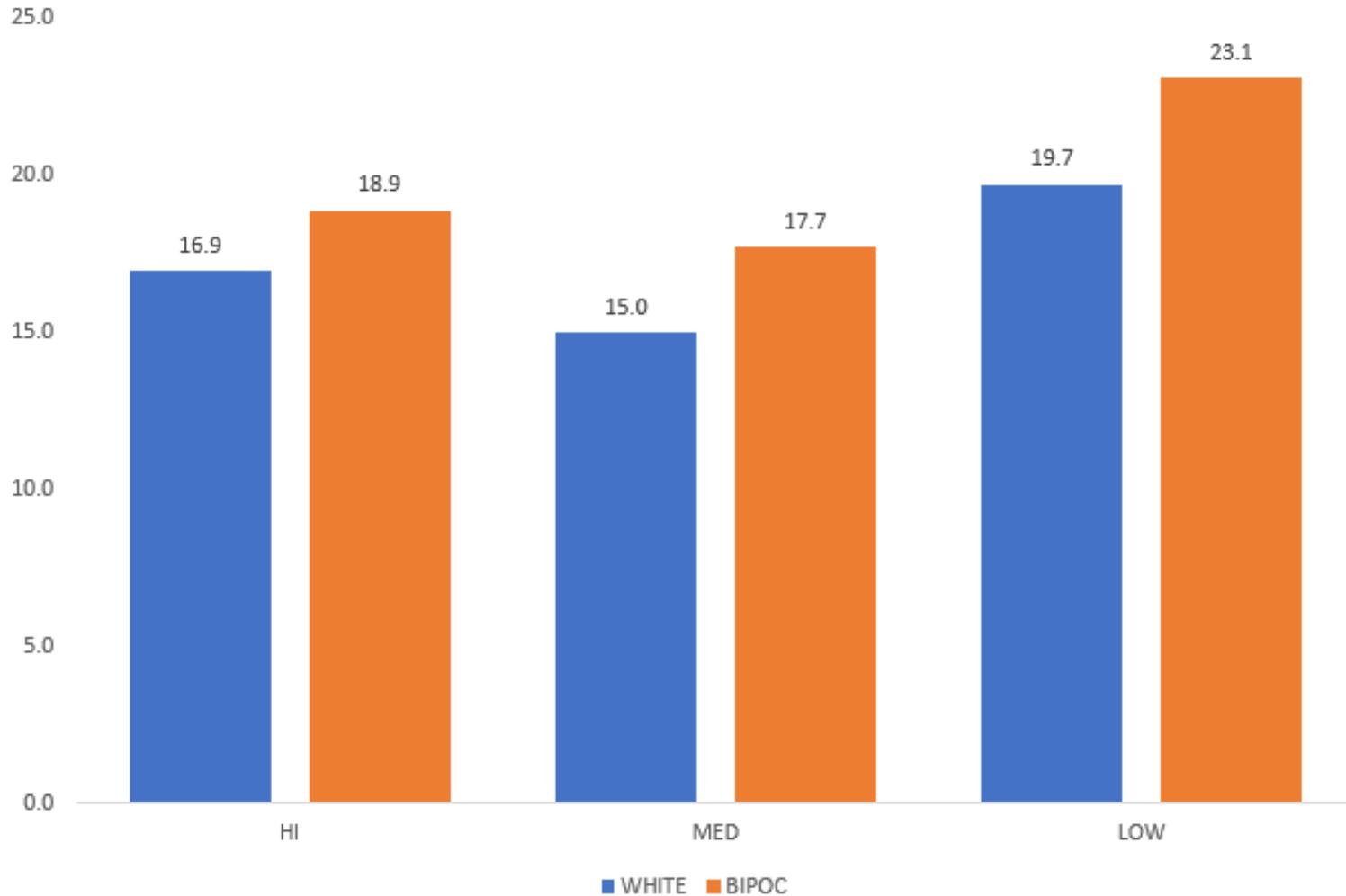
SUPERVISION AND SANCTIONS PERCENTAGE - BIPOC





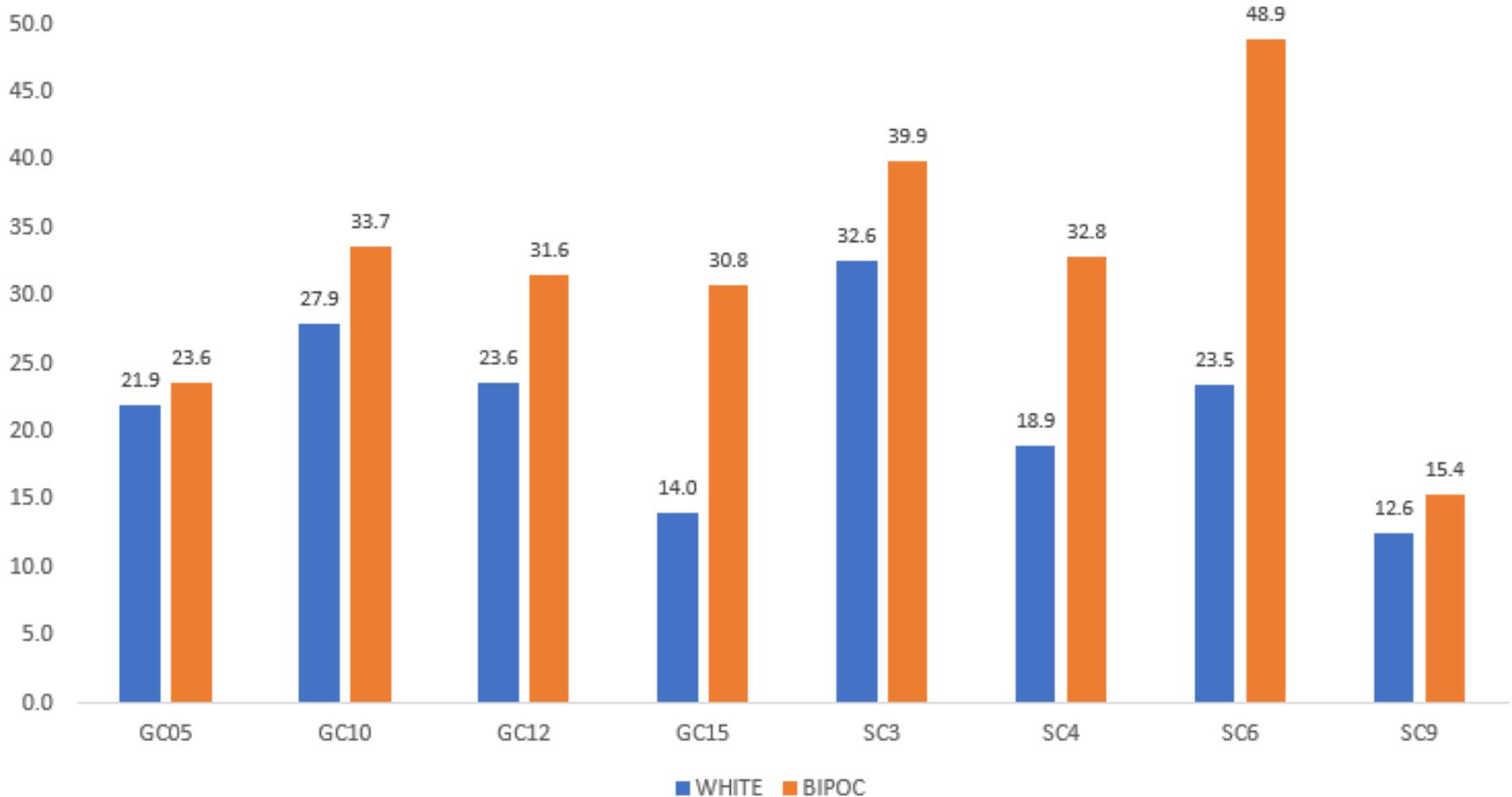
JAIL DISPARITY

AVERAGE JAIL DAYS BY RISK LEVEL





SUPERVISION DISPARITY





THANK YOU



PRIDE



STRENGTH



RESPECT



PROTECT



SERVE



APPENDIX

SOS Audit

Detail of Agency Reductions to 2021-23 Budget

Span of Control Report

Summary of Proposed Technology and Capital Construction Projects

Other Funds Ending Balance Form