

**JOINT COMMITTEE ON WAYS AND MEANS**  
**SUBCOMMITTEE ON GENERAL GOVERNMENT**

April 25, 2019  
3:00pm

H-174

**MEMBERS PRESENT:**

Sen. Rob Wagner, Co-Chair  
Sen. Bill Hansell  
Sen. Arnie Roblan

Rep. Greg Smith, Co-Chair  
Rep. Daniel Bonham  
Rep. David Gomberg  
Rep. Pam Marsh  
Sen. Elizabeth Steiner Hayward

**MEMBER(S) EXCUSED:**      Rep. Mike Nearman

**STAFF PRESENT:**              Kim To, Legislative Fiscal Office  
Joan Green, Committee Assistant

**EXHIBITS:**                      Exhibits from this meeting are available [here](#)

**MEASURES/ISSUES:**  
Oregon Tourism Commission

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00:00:02      [Meeting Called to Order](#)  
00:00:03      Co-Chair Wagner, Presiding  
00:00:04      EXHIBIT 1: Agenda

00:00:12      [Oregon Tourism Commission](#)  
00:00:34      Kim To, Legislative Fiscal Office  
00:00:37      EXHIBIT 2: OTC LFO Introductory Memo  
EXHIBIT 3: OTC Presentation  
EXHIBIT 4: OTC Memo to LFO  
EXHIBIT 5: OTC 2015-17 Profit & Loss  
EXHIBIT 6: OTC 2017-18 Annual Report  
EXHIBIT 7: OTC 2017-19 Strategic Plan  
EXHIBIT 8: OTC 2019-21 DRAFT Strategic Plan

EXHIBIT 9: OTC 2015-17 Financial Review  
EXHIBIT 10: OTC Semi Independent Review Excerpt  
EXHIBIT 11: OTC Positions FTE  
EXHIBIT 12: OTC Payroll Expenses - 5-year history

00:08:49 Co-Chair Wagner  
00:09:55 Todd Davidson, Chief Executive Officer, Oregon Tourism Commission  
00:18:54 Rep. Gomberg  
00:20:09 Mr. Davidson  
00:23:08 Co-Chair Wagner  
00:23:57 Mr. Davidson  
00:25:14 Co-Chair Wagner  
00:25:27 Mr. Davidson  
00:26:25 Sen. Steiner Hayward  
00:27:17 Mr. Davidson  
00:28:44 Sen. Steiner Hayward  
00:29:20 Mr. Davidson  
00:31:02 Rep. Marsh  
00:31:35 Mr. Davidson  
00:31:51 Rep. Marsh  
00:32:18 Mr. Davidson  
00:34:06 Rep. Marsh  
00:34:22 Mr. Davidson  
00:35:51 Co-Chair Wagner  
00:36:49 Mr. Davidson  
00:42:32 Sen. Steiner Hayward  
00:43:30 Mr. Davidson  
00:44:26 Co-Chair Wagner  
00:45:46 Mr. Davidson  
00:53:21 Sen. Hansell  
00:53:29 Mr. Davidson  
00:57:08 Sen. Hansell  
00:57:27 Mr. Davidson  
01:00:57 Co-Chair Wagner  
01:01:02 Mr. Davidson  
01:06:51 Rep. Marsh  
01:07:18 Mr. Davidson  
01:09:49 Co-Chair Wagner  
01:11:10 Mr. Davidson  
01:13:20 Co-Chair Wagner  
01:13:28 Mr. Davidson  
01:15:50 Co-Chair Wagner  
01:15:59 Mr. Davidson  
01:16:40 Co-Chair Wagner  
01:17:36 Mr. Davidson

01:18:40 Co-Chair Wagner  
01:19:06 Mr. Davidson  
01:19:59 Co-Chair Wagner  
01:20:06 Mr. Davidson  
01:20:42 Co-Chair Wagner  
01:21:00 Mr. Davidson  
01:21:21 Rep. Gomberg  
01:21:34 Mr. Davidson  
01:22:12 Rep. Gomberg  
01:22:35 Mr. Davidson  
01:23:37 Co-Chair Smith  
01:24:37 Mr. Davidson  
01:25:44 Co-Chair Smith  
01:26:33 Rep. Marsh  
01:26:54 Mr. Davidson  
01:27:56 Rep. Marsh  
01:28:11 Mr. Davidson  
01:28:42 Rep. Marsh  
01:29:21 Mr. Davidson  
01:29:57 Rep. Marsh  
01:30:14 Mr. Davidson  
01:31:21 Rep. Marsh  
01:31:52 Mr. Davidson  
01:33:08 Rep. Marsh  
01:33:53 Mr. Davidson  
01:35:03 Rep. Marsh  
01:35:07 Co-Chair Wagner  
01:35:14 Co-Chair Smith  
01:35:48 Co-Chair Wagner

01:36:48 **Meeting Adjourned**

**ADDITIONAL EXHIBITS:**

EXHIBIT 13: OTC - Agency Response to Member Questions