

**Legislative
Fiscal Office**

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**Joint Committee on
Ways and Means**

Sen. Betsy Johnson, Senate Co-Chair
Sen. Elizabeth Steiner Hayward, Senate Co-Chair
Rep. Dan Rayfield, House Co-Chair

Sen. Jackie Winters, Senate Co-Vice Chair
Rep. David Gomberg, House Co-Vice Chair
Rep. Greg Smith, House Co-Vice Chair

To: Education Subcommittee

From: Doug Wilson, Legislative Fiscal Office
Amanda Beitel, Legislative Fiscal Office

Date: June 11, 2019

Subject: HB 5024 – Higher Education Coordinating Commission
Work Session Recommendations

Agency Name – Agency Totals

	2015-17 Actual	2017-19 Legislatively Approved	2019-21 Current Service Level	2019-21 LFO Recommended
General Fund	1,784,086,935	1,948,979,192	2,096,242,800	2,195,221,519
Lottery Funds	55,540,827	96,567,082	128,479,627	139,585,192
Other Funds	452,801,193	569,403,685	60,305,617	76,583,810
Other Funds NL	683,271,224	244,022,758	211,422,020	211,422,020
Federal Funds	81,642,393	118,191,072	127,286,360	127,494,630
Federal Funds NL	3,114,849	23,556,205	24,286,877	24,286,877
Total Funds	3,060,457,421	3,000,719,994	2,648,023,301	2,774,549,048
Positions	142	134	132	138
FTE	123.63	120.33	122.07	127.87

The Higher Education Coordinating Commission (HECC) was created in 2011 by SB 242 and further refined in 2012 by SB 1538. The Commission has 15 members appointed by the Governor and confirmed by the Senate. Its primary focus is to be responsible for strategic planning for post-secondary education in the state. Its major areas of responsibilities include:

- Develop goals and maintain accountability measures for the post-secondary system.
- Approve and authorized degrees for the public universities and community colleges.
- Administer and operate the Office of Degree Authorization and the Private Career Schools program.
- Administer workforce development programs as the state agency responsible for the federal workforce development programs.

- Provide financial assistance to post-secondary students through the Oregon Opportunity Grant, Oregon Promise, and other Office of Student Access and Completion programs.
- Distribute state funding to public universities, community colleges, and the Oregon Health and Science University.
- Manage debt service for state general obligation and lottery bonds issued for the benefit of post-secondary public institutions.

Even though HECC was established in 2011-13, it did not initially have any budget and consequently any staff for that biennium. Staff was provided by the Governor's Office and other agencies. Beginning in 2013-15, the HECC budget included the core HECC staff and the budgets for the Office of Degree Authorization (transferred from OSAC) and the staff of the Private Career School program transferred from the Oregon Department of Education. In 2015-17, HECC's budget expanded significantly as the budgets of the former Department of Community Colleges and Workforce Development (CCWD), former Oregon Student Access Commission (OSAC), Oregon Health and Science University (OHSU), and the former Oregon University System (now the public universities) were combined in the overall HECC budget.

Maximum Supervisory Ratio section (include this for subject agencies):

The agency reported a maximum supervisory ratio of 1:7 for the 2019-21 biennium.

Adjustments to Current Service Level

The current service level (CSL) for the Commission is \$2,096.2 million General Funds, \$128.5 million Lottery Funds, and \$2,648.0 million total funds. The LFO recommendation assumes the following major changes:

- The Public University Support Fund is increased by \$59.5 million General Fund or approximately 7.7% over the CSL.
- The Community College Support Fund is increased by \$50.0 million General Fund or almost 8.5% over the CSL.
- Funding for the Oregon Opportunity Grant is increased by \$12.5 million to a level of \$164.2 total funds or 8.2% over CSL.
- The Oregon Promise program in this bill is funded at \$40 million General Fund and may require minor program restrictions to meet this budget which is \$1.5 million under CSL.

See attached "Work Session Presentation Report."

Note: Statewide adjustments and six-year capital construction expenditures are not included in these recommendations. Any needed adjustments will be made in end of session bills.

Accept LFO Recommendation:

MOTION: I move the LFO recommendation to HB 5024. (VOTE)

OR

Change LFO Recommendation:

MOTION: I move the LFO recommendation to HB 5024, with modifications. (VOTE)

Performance Measures

See attached “Legislatively Proposed 2019-21 Key Performance Measures.”

Accept LFO Recommendation:

MOTION: I move the LFO recommendation on Key Performance Measures. (VOTE)

OR

Change LFO Recommendation:

MOTION: I move the LFO recommendation on Key Performance Measures, with modifications. (VOTE)

Budget Notes

#1 Budget Note: Public University Financial Transparency

The seven Public Universities shall collectively report to the Joint Committee on Ways and Means in February 2020 on cost management measures implemented during the 2019-20 academic year. The report should include administration and program reductions, use of fund reserve balances, positions eliminated or left vacant for more than six months, and any new positions established. An updated report for the 2020-21 academic year shall be provided to the Emergency Board in December 2020. The seven Public Universities and the Higher Education Coordinating Commission (HECC) are also directed to coordinate in the interim to identify public university financial data and measures that will be consistently provided to HECC to improve transparency and accountability. Financial information may include administrative costs, financial activity by fund, fund reserve balances, and results of audits. HECC shall report to the Joint Committee on Ways and Means or the Emergency Board no later than September 2020 on this effort

#2 Budget Note: Willamette Falls Locks Commission

The Joint Committee on Ways and Means requests that the Willamette Falls Locks Commission resubmit its proposal for lottery revenue bond authorization to repair and reopen the Willamette Falls navigation canal and locks in the February 2020 legislative session. The request for state funding should include details on planned ownership of the Locks, actions required to transfer ownership, contributions toward renovations from the US Army Corps of Engineers, availability of other funds to support project costs, and a long-term sustainable business plan for continued operation and maintenance.

Accept LFO Recommendation:

MOTION: I move the LFO recommendation on Budget Notes. (VOTE)

OR

Change LFO Recommendation (any changes must be approved by the co-chairs):

MOTION: I move the LFO recommendation on Budget Notes, with modifications. (VOTE)

Recommended Changes

LFO recommends a budget of \$2,195,221,519 General Fund, \$139,585,192 Lottery Funds, \$76,538,810 Other Funds, \$127,494,630 Federal Funds and 138 positions (127.87 FTE), which is reflected in the -5 amendment.

MOTION: I move adoption of the -5 amendment to BILL HB 5024. (VOTE)

Final Subcommittee Action

LFO recommends that HB 5024, as amended by the -5 amendment, be moved to the Ways and Means Full Committee.

MOTION: I move HB 5024, as amended, to the Full Committee with a do pass recommendation. (VOTE)

Carriers

Full Committee: _____

House Floor: _____

Senate Floor: _____

LFO102 - Work Session Presentation Report
2019-21 BienniumVersion: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-000-00-00-00000
Higher Education Coordinating Commission

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	1,932,883,253	96,567,082	469,658,401	114,075,784	213,046,781	23,556,205	2,849,787,506	124	116.20
2017-19 Ebds, SS & Admin Act	16,095,939	-	99,745,284	4,115,288	30,975,977	-	150,932,488	10	4.13
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	1,948,979,192	96,567,082	569,403,685	118,191,072	244,022,758	23,556,205	3,000,719,994	134	120.33
2017-19 Leg Approved Budget (Base)	1,948,979,192	96,567,082	569,403,685	118,191,072	244,022,758	23,556,205	3,000,719,994	134	120.33
Summary of Base Adjustments	72,897,291	2,458,531	(500,980,374)	853,847	(1,624,761)	730,672	(425,664,794)	(2)	0.99
2019-21 Base Budget	2,021,876,483	99,025,613	68,423,311	119,044,919	242,397,997	24,286,877	2,575,055,200	132	121.32
010: Non-PICS Pers Svc/Vacancy Factor	336,149	-	179,487	250,188	-	-	765,824	-	-
020: Phase In / Out Pgm & One-time Cost	(8,075,360)	28,665,656	(9,551,179)	3,284,863	(30,975,977)	-	(16,651,997)	-	-
030: Inflation & Price List Adjustments	109,040,930	788,358	1,235,543	4,838,227	-	-	115,903,058	-	-
050: Fundshifts and Revenue Reductions	(27,047,493)	-	295,352	(421,859)	-	-	(27,174,000)	-	-
060: Technical Adjustments	112,091	-	(276,897)	290,022	-	-	125,216	-	0.75
2019-21 Current Service Level	2,096,242,800	128,479,627	60,305,617	127,286,360	211,422,020	24,286,877	2,648,023,301	132	122.07
070: Revenue Reductions/Shortfall	-	-	-	(445,523)	-	-	(445,523)	(2)	(2.00)
Adjusted 2019-21 Current Service Level	2,096,242,800	128,479,627	60,305,617	126,840,837	211,422,020	24,286,877	2,647,577,778	130	120.07
Total LFO Recommended Packages	98,978,719	11,105,565	16,233,193	653,793	-	-	126,971,270	8	7.80
2019-21 Legislative Actions	2,195,221,519	139,585,192	76,538,810	127,494,630	211,422,020	24,286,877	2,774,549,048	138	127.87
Net change from 2017-19 Leg Approved Budget	246,242,327	43,018,110	(492,864,875)	9,303,558	(32,600,738)	730,672	(226,170,946)	4	7.54
Percent change from 2017-19 Leg Approved Budget	12.6%	44.6%	(86.6%)	7.9%	(13.4%)	3.1%	(7.5%)	3.0%	6.3%
Net change from 2019-21 Adj Current Service Level	98,978,719	11,105,565	16,233,193	653,793	-	-	126,971,270	8	7.80
Percent change from 2019-21 Adj Current Service Level	4.7%	8.6%	26.9%	0.5%	0.0%	0.0%	4.8%	6.2%	6.5%

LFO102 - Work Session Presentation Report
2019-21 BienniumVersion: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-101-00-00-0000
HECC Operations

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	22,482,818	-	15,467,112	13,395,083	206,000	-	51,551,013	121	113.20
2017-19 Ebds, SS & Admin Act	1,052,843	-	1,519,282	4,114,589	-	-	6,686,714	10	4.13
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	23,535,661	-	16,986,394	17,509,672	206,000	-	58,237,727	131	117.33
2017-19 Leg Approved Budget (Base)	23,535,661	-	19,624,248	18,720,919	206,000	-	62,086,828	134	120.33
Summary of Base Adjustments	704,409	-	32,449	853,847	-	-	1,590,705	(2)	0.99
2019-21 Base Budget	24,240,070	-	19,656,697	19,574,766	206,000	-	63,677,533	132	121.32
010: Non-PICS Pers Svc/Vacancy Factor	336,149	-	179,487	250,188	-	-	765,824	-	-
020: Phase In / Out Pgm & One-time Cost	(1,109,818)	-	(8,051,179)	3,284,863	-	-	(5,876,134)	-	-
030: Inflation & Price List Adjustments	865,437	-	616,237	1,070,414	-	-	2,552,088	-	-
050: Fundshifts and Revenue Reductions	126,507	-	295,352	(421,859)	-	-	-	-	-
060: Technical Adjustments	(442,036)	-	(2,276,113)	(883,197)	-	-	(3,601,346)	-	0.75
2019-21 Current Service Level	24,016,309	-	10,420,481	22,875,175	206,000	-	57,517,965	132	122.07
070: Revenue Reductions/Shortfall	-	-	-	(445,523)	-	-	(445,523)	(2)	(2.00)
Adjusted 2019-21 Current Service Level	24,016,309	-	10,420,481	22,429,652	206,000	-	57,072,442	130	120.07
Total LFO Recommended Packages	1,778,218	-	779,918	653,793	-	-	3,211,929	8	7.80
2019-21 Legislative Actions	25,794,527	-	11,200,399	23,083,445	206,000	-	60,284,371	138	127.87
Net change from 2017-19 Leg Approved Budget	2,258,866	-	(5,785,995)	5,573,773	-	-	2,046,644	7	10.54
Percent change from 2017-19 Leg Approved Budget	9.6%	0.0%	(34.1%)	31.8%	0.0%	0.0%	3.5%	5.3%	9.0%
Net change from 2019-21 Adj Current Service Level	1,778,218	-	779,918	653,793	-	-	3,211,929	8	7.80
Percent change from 2019-21 Adj Current Service Level	7.4%	0.0%	7.5%	2.9%	0.0%	0.0%	5.6%	6.2%	6.5%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 060 Technical Adjustments

Package Description This package is a technical cleanup of several budget issues within the HECC.

1. Increases funding and FTE for one position from a partial biennium to a full biennium, and transferred the position from the Office of Research and Data to the Office of Student Access and Completion. It adjusts the funding allocation between fund types. This resulted in a General Fund increase of \$112,091, an Other Funds decrease of \$276,897, and a Federal Funds increase of \$290,002 with an FTE increase of 0.75.
2. Special Payments expenses of the Oregon Youth Conservation Corps are transferred from the HECC Operations SCR to the Workforce and Other Special Payments SCR. This decreases Other Funds expenditures by \$1,918,392 and Federal Funds expenditures by \$1,173,219.
3. Special Payments for the ASPIRE youth mentoring program are transferred from the HECC Operations SCR to the Student Assistance SCR. This decreases General Fund expenditures by \$554,127 and Other Funds expenditures by \$80,824.
4. Expenditures from IT Professional Services are shifted to Other Services and Supplies within the Office of Community Colleges and Workforce Development, with no net increase in cost.

The total impact of all Package 060 actions is a reduction in General Fund expenditures of \$442,036, a reduction in Other Funds expenditures of \$2,276,113, and a reduction in Federal Funds expenditures of \$883,197 with an overall reduction in all funds of \$3,601,346.

LFO Recommendation Approve the package.

LFO Recommended	(442,036)	-	(2,276,113)	(883,197)	-	-	(3,601,346)	-	0.75
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 070 Revenue Shortfalls

Package Description This package recognizes the transfer of the Veterans Education program from HECC to the Department of Veterans Affairs which will be the new State Selected Agency the Veterans Educational programs in Oregon. State Approving Agencies are federally authorized entities charged with determining which education and training programs are suitable for use of federal veteran’s education benefits. They act under federal criteria to review, evaluate, and approve programs, as well as to monitor programs for ongoing compliance, necessary for students to benefit from using federal GI Bill funds for training through a specific program.

LFO Recommendation Approve the package.

LFO Recommended	-	-	-	(445,523)	-	-	(445,523)	(2)	(2.00)
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 101 Procurement Staff

Package Description This package provides funding for two procurement positions (1.66 FTE) for HECC. A December 2017 audit by the Secretary of State identified several weaknesses within the procurement program at HECC. This package is intended to help address those concerns and workload demands currently faced by the agency. Two positions are established -- one Procurement and Contract Specialist 2 and one Procurement and Contract Specialist 3.

LFO Recommendation Approve the package.

LFO Recommended	204,198	-	45,843	166,695	-	-	416,736	2	1.66
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 102 Internal Auditor

Package Description This package provides the resources to establish one full-time internal auditor for the agency to convene and staff an auditing committee, establish an audit charter, perform an agency-wide risk assessment, develop an annual audit plan, conduct risk-based audits, and provide recommendations for improving operations and results throughout the agency. One Internal Auditor 2 position is established (0.88 FTE).

LFO Recommendation Approve the package.

LFO Recommended	110,525	-	24,315	86,209	-	-	221,049	1	0.88
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 103 Human Resource Staff

Package Description This package provides resources to add Human Resources (HR) staff to for the agency. There are currently only have two HR positions. Additional HR staff will help HECC increase compliance with human resource and labor laws, provide for better recruitment efforts, and better assistance to existing employees. Two positions (1.76 FTE) are established --one Principle Executive Manager (PEM) D as a manager for the unit and one Training and Development Specialist.

LFO Recommendation Approve the package.

LFO Recommended	256,125	-	57,498	209,081	-	-	522,704	2	1.76
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 109 Capital Request Processing Staff

Package Description This package requests a position to increase capacity for reviewing and processing post-secondary institutions' reimbursement requests for capital project expenditures. HECC's Office of Post-Secondary Finance and Capital administers Article XI-G, Article XI-Q, and lottery bond proceeds issued for public university and community college capital projects, including review of capital proposals and reimbursement requests, developing and maintaining the capital improvement and renewal allocation formula, providing preliminary revenue sufficiency analysis of Article XI-F bond requests, and tracking debt service requirements on outstanding bonds. A limited duration position has been performing this work in the 2017-19 biennium, but will not be available for 2019-21. As a result, a Fiscal Analyst 2 position (1.00 FTE) is recommended.

LFO Recommendation Approve the request.

LFO Recommended	247,907	-	-	-	-	-	247,907	1	1.00
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 201 Eliminating Barriers to Student Transfers

Package Description This package requests resources to support the work related to ensuring credits transfer smoothly from Oregon's community colleges to the state's seven public universities. This package is primarily related to HB 2998 (2017) directing community colleges and public universities simplify the credit transfer process. HECC, through this package will provide the support to community colleges and universities to continue this work. A limited duration Operations and Policy Analyst 4 position existed for 2017-19 and this package continues this position as a permanent position. This position can also assist the agency in its work around transfer of credits between high school and post-secondary institutions.

LFO Recommendation Approve the package.

LFO Recommended	255,743	-	-	-	-	-	255,743	1	1.00
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 311 Adjust Personnel Budget

Package Description This package provides the resources for reclassification of the Chief Operations Officer (PEM F to PEM G) and Budget Manager (PEM D to PEM F) positions within HECC. The package is a net zero request reducing total funds spending in Professional Services in the Services & Supplies category to provide the resources for the increased personal services costs.

LFO Recommendation Approve the package.

LFO Recommended	-	-	-	-	-	-	-	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Resources of \$669,200 General Fund are included for the Open Education Resources program. This program provides resources to prepare materials such as textbooks for students at community colleges and public universities. This program was funded with one-time resources in 2017-19 but should continue as ongoing funding in the future to insure savings to students in the future. Additional funding for this program is available from a small portion of the Community College Support Fund. The Subcommittee instructed the agency to make sure the Open Education resources funded and developed from either source are shared wherever possible between community colleges and public universities.

A System Alignment Manager (PEM E) position (1.0 FTE) is established at a cost of \$90,630 General Fund and \$271,889 Federal Funds to direct the development and implementation of policy changes and strategic initiatives across multiple. This includes directing and prioritizing the work of the Workforce System Executive Team, leading the implementation of Future Ready Oregon, directing the development and implementation of statewide education and workforce system strategies, directing the expansion of Registered Apprenticeship Programs, and recommending strategic investments in talent development. The position is also responsible for the development, direct and functional supervision and leadership of cross-agency and multi-agency teams at the state level to support local level implementation of strategies to increase the skills and employment outcomes of Oregonians. A similar position exists currently but as a loaned position from another agency. The resources for that position is longer available.

One position (1.0 FTE) is established for the Oregon Teacher Scholars program. This program provides scholarships for linguistically and ethnically diverse teacher candidates. Funding for the position and the program is part of the Educator Advancement Council budget and will be transferred to HECC for the Oregon Department of Education. A part-time Accountant 2 position (0.5 FTE) is eliminated saving \$2929,416 General Fund. This position was part of the Office of Student Access and Completion (OSAC). The position is no longer required.

An Other Funds expenditure limitation increase of \$475,000 is approved for a grant from the Lumina Foundation awarded in 2017-19. This increase represents the estimated amount of the grant available for 2019-21. The purpose of this \$689,000 Talent Innovation, and Equity (“TIE”) partnership grant is to help eliminate disparities in postsecondary success rates between Oregon’s overall student population and historically underrepresented students of color.

A reclassification of two positions in the Office of Private Postsecondary is approved. This Office was created to absorb two programs -- one from the Oregon Student Assistance Commission and one from the Oregon Department of Education. Since the creation of the agency, HECC has been working to integrate the two programs and these reclassifications are the result of this work. Two Administrative Specialist 2 positions are reclassified upwards, one to a Compliance Specialist 2 and other to a Program Analyst 1 to reflect current work responsibilities. Both have been approved through the Department of Administrative Services Human Resources Office.

LFO Recommendation Approve the package.

LFO Recommended	703,720	-	652,262	191,808	-	-	1,547,790	1	1.50
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	573,940,185	-	45,810	-	-	-	573,985,995	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	573,940,185	-	45,810	-	-	-	573,985,995	-	-
2017-19 Leg Approved Budget (Base)	573,940,185	-	45,810	-	-	-	573,985,995	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	573,940,185	-	45,810	-	-	-	573,985,995	-	-
030: Inflation & Price List Adjustments	48,015,272	-	-	-	-	-	48,015,272	-	-
050: Fundshifts and Revenue Reductions	(27,174,000)	-	-	-	-	-	(27,174,000)	-	-
2019-21 Current Service Level	594,781,457	-	45,810	-	-	-	594,827,267	-	-
Adjusted 2019-21 Current Service Level	594,781,457	-	45,810	-	-	-	594,827,267	-	-
Total LFO Recommended Packages	50,000,000	-	-	-	-	-	50,000,000	-	-
2019-21 Legislative Actions	644,781,457	-	45,810	-	-	-	644,827,267	-	-
Net change from 2017-19 Leg Approved Budget	70,841,272	-	-	-	-	-	70,841,272	-	-
Percent change from 2017-19 Leg Approved Budget	12.3%	0.0%	0.0%	0.0%	0.0%	0.0%	12.3%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	50,000,000	-	-	-	-	-	50,000,000	-	-
Percent change from 2019-21 Adj Current Service Level	8.4%	0.0%	0.0%	0.0%	0.0%	0.0%	8.4%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 304 Community College Support Fund

Package Description This package increases the amount of the Community College Support Fund for 2019-21 by \$50,000,000 General Fund. This brings the total amount in the Support Fund to \$640,926,933 General Fund and \$45,810 Other Funds which represents state timber related revenue. This increase represents an 8.5% increase over the current service level. The Support Fund is the primary source of state General Fund resources for community colleges. Support Fund resources are distributed by the Commission to the 17 community colleges through a formula which accounts enrollment (measured by student FTE) and local property tax revenues. This increase is intended to reduce tuition rates, offset education related reductions, and a decrease in reserves. The increase should be sufficient to limit tuition increases to 5% or less annually for all but one or two of the 17 community colleges.

LFO Recommendation Approve the package.

LFO Recommended	50,000,000	-	-	-	-	-	50,000,000	-	-
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LFO102 - Work Session Presentation Report
2019-21 Biennium

Version: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-103-00-00-00000
Public University Ops & Student Support

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	736,898,583	-	-	-	-	-	736,898,583	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	736,898,583	-	-	-	-	-	736,898,583	-	-
2017-19 Leg Approved Budget (Base)	736,898,583	-	-	-	-	-	736,898,583	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	736,898,583	-	-	-	-	-	736,898,583	-	-
030: Inflation & Price List Adjustments	40,529,423	-	-	-	-	-	40,529,423	-	-
2019-21 Current Service Level	777,428,006	-	-	-	-	-	777,428,006	-	-
Adjusted 2019-21 Current Service Level	777,428,006	-	-	-	-	-	777,428,006	-	-
Total LFO Recommended Packages	59,470,577	-	-	-	-	-	59,470,577	-	-
2019-21 Legislative Actions	836,898,583	-	-	-	-	-	836,898,583	-	-
Net change from 2017-19 Leg Approved Budget	100,000,000	-	-	-	-	-	100,000,000	-	-
Percent change from 2017-19 Leg Approved Budget	13.6%	0.0%	0.0%	0.0%	0.0%	0.0%	13.6%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	59,470,577	-	-	-	-	-	59,470,577	-	-
Percent change from 2019-21 Adj Current Service Level	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	7.7%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 303 Public University Support Fund

Package Description Package 303 provides \$59,470,577 General Fund to increase the total amount of the Public University Support Fund (PUSF) to \$836,898,583. General Fund support for the PUSF represents a 13.6% (\$100 million) increase over the 2017-19 legislatively approved budget and 7.7% increase over the current service level. Increased state support for the PUSF is intended to reduce tuition rates, offset education and general reductions, and decrease the use of university reserves in the upcoming biennium. The PUSF includes the state funding for instruction, research, and operations of the seven public universities and represents the largest share of state support for public universities. The Higher Education Coordinating Commission (HECC) allocates the PUSF to the public universities using the Student Success and Completion Model (SSCM). The SSCM distribution formula considers multiple factors, including enrollment and academic outcomes, such as resident degree and certificate completions.

LFO Recommendation Approve the package.

Budget Notes The seven Public Universities shall collectively report to the Joint Committee on Ways and Means in February 2020 on cost management measures implemented during the 2019-20 academic year. The report should include administration and program reductions, use of fund reserve balances, positions eliminated or left vacant for more than six months, and any new positions established. An updated report for the 2020-21 academic year shall be provided to the Emergency Board in December 2020. The seven Public Universities and the Higher Education Coordinating Commission (HECC) are also directed to coordinate in the interim to identify public university financial data and measures that will be consistently provided to HECC to improve transparency and accountability. Financial information may include administrative costs, financial activity by fund, fund reserve balances, and results of audits. HECC shall report to the Joint Committee on Ways and Means or the Emergency Board no later than September 2020 on this effort.

LFO Recommended	59,470,577	-	-	-	-	-	59,470,577	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	42,956,110	-	-	-	-	-	42,956,110	-	-
2017-19 Ebds, SS & Admin Act	3,250,000	-	-	-	30,975,977	-	34,225,977	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	46,206,110	-	-	-	30,975,977	-	77,182,087	-	-
2017-19 Leg Approved Budget (Base)	46,206,110	-	-	-	30,975,977	-	77,182,087	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	46,206,110	-	-	-	30,975,977	-	77,182,087	-	-
020: Phase In / Out Pgm & One-time Cost	(5,790,000)	-	-	-	(30,975,977)	-	(36,765,977)	-	-
030: Inflation & Price List Adjustments	2,222,886	-	-	-	-	-	2,222,886	-	-
2019-21 Current Service Level	42,638,996	-	-	-	-	-	42,638,996	-	-
Adjusted 2019-21 Current Service Level	42,638,996	-	-	-	-	-	42,638,996	-	-
Total LFO Recommended Packages	1,600,000	-	-	-	-	-	1,600,000	-	-
2019-21 Legislative Actions	44,238,996	-	-	-	-	-	44,238,996	-	-
Net change from 2017-19 Leg Approved Budget	(1,967,114)	-	-	-	(30,975,977)	-	(32,943,091)	-	-
Percent change from 2017-19 Leg Approved Budget	(4.3%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	(42.7%)	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	1,600,000	-	-	-	-	-	1,600,000	-	-
Percent change from 2019-21 Adj Current Service Level	3.8%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 309 University State Programs

Package Description Package 309 adds one-time General Fund support of \$1,600,000 for Oregon State University's PacWave South wave energy test site. The additional funding brings total state support for the project to \$5.4 million and provides a portion (54%) of required match for a \$40 million Department of Energy federal grant OSU has been awarded to construct an open ocean grid-connected wave energy test facility offshore of Newport, Oregon. The Public University State Programs budget includes \$42,638,996 General Fund in the 2019-21 biennium to maintain current service level support for the following university state programs:

- Engineering Technology Sustaining Funds - \$27,004,433
- TallWood Design Institute - \$3,754,328
- Dispute Resolution - \$2,778,882
- Oregon Solutions - \$2,493,171
- OSU Fermentation Science - \$1,369,036
- Signature Research Centers - \$1,149,231
- Labor Education Research Center - \$749,396
- OSU Marine Research Vessel - \$684,519
- Oregon Renewable Energy Center - \$527,500
- Population Research Center - \$480,769
- Institute of Natural Resources - \$440,776
- Clinical Legal Education - \$384,422
- Oregon Climate Change Research Institute - \$345,502
- Criminal Justice Policy Research Institute - \$276,581
- Willamette Falls Locks Commission - \$200,450

LFO Recommendation Approve the package.

Budget Notes The Joint Committee on Ways and Means requests that the Willamette Falls Locks Commission resubmit its proposal for lottery revenue bond authorization to repair and reopen the Willamette Falls navigation canal and locks in the February 2020 legislative session. The request for state funding should include details on planned ownership of the Locks, actions required to transfer ownership, contributions toward renovations from the US Army Corps of Engineers, availability of other funds to support project costs, and a long-term sustainable business plan for continued operation and maintenance.

LFO Recommended	1,600,000	-	-	-	-	-	1,600,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	66,468,861	-	-	-	-	-	66,468,861	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	66,468,861	-	-	-	-	-	66,468,861	-	-
2017-19 Leg Approved Budget (Base)	66,468,861	-	-	-	-	-	66,468,861	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	66,468,861	-	-	-	-	-	66,468,861	-	-
020: Phase In / Out Pgm & One-time Cost	(380,000)	-	-	-	-	-	(380,000)	-	-
030: Inflation & Price List Adjustments	3,634,888	-	-	-	-	-	3,634,888	-	-
2019-21 Current Service Level	69,723,749	-	-	-	-	-	69,723,749	-	-
Adjusted 2019-21 Current Service Level	69,723,749	-	-	-	-	-	69,723,749	-	-
Total LFO Recommended Packages	4,065,112	-	-	-	-	-	4,065,112	-	-
2019-21 Legislative Actions	73,788,861	-	-	-	-	-	73,788,861	-	-
Net change from 2017-19 Leg Approved Budget	7,320,000	-	-	-	-	-	7,320,000	-	-
Percent change from 2017-19 Leg Approved Budget	11.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.0%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	4,065,112	-	-	-	-	-	4,065,112	-	-
Percent change from 2019-21 Adj Current Service Level	5.8%	0.0%	0.0%	0.0%	0.0%	0.0%	5.8%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 increases General Fund support for the Agricultural Experiment Station at OSU by \$4,065,112, resulting in total 2019-21 funding of \$73,788,861. The budget for the Agricultural Experiment Station represents an 11% increase over the 2017-19 legislatively approved budget and a 5.8% increase over the current service level. The increase is expected to cover the university's estimate of inflationary costs to maintain existing personnel and programs, as well as restore capacity that was lost in the prior biennium by filling vacant positions in priority areas.

LFO Recommendation Approve the package.

LFO Recommended	4,065,112	-	-	-	-	-	4,065,112	-	-
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LFO102 - Work Session Presentation Report
2019-21 Biennium

Version: L - 01 - LFO Analyst Recommended

Cross Reference: 52500-106-00-00-00000

Extension Service

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	47,717,403	24,000,000	-	-	-	-	71,717,403	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	47,717,403	24,000,000	-	-	-	-	71,717,403	-	-
2017-19 Leg Approved Budget (Base)	47,717,403	24,000,000	-	-	-	-	71,717,403	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	47,717,403	24,000,000	-	-	-	-	71,717,403	-	-
020: Phase In / Out Pgm & One-time Cost	-	22,805,847	-	-	-	-	22,805,847	-	-
030: Inflation & Price List Adjustments	2,624,457	-	-	-	-	-	2,624,457	-	-
2019-21 Current Service Level	50,341,860	46,805,847	-	-	-	-	97,147,707	-	-
Adjusted 2019-21 Current Service Level	50,341,860	46,805,847	-	-	-	-	97,147,707	-	-
Total LFO Recommended Packages	2,875,543	(1,500,000)	-	-	-	-	1,375,543	-	-
2019-21 Legislative Actions	53,217,403	45,305,847	-	-	-	-	98,523,250	-	-
Net change from 2017-19 Leg Approved Budget	5,500,000	21,305,847	-	-	-	-	26,805,847	-	-
Percent change from 2017-19 Leg Approved Budget	11.5%	88.8%	0.0%	0.0%	0.0%	0.0%	37.4%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	2,875,543	(1,500,000)	-	-	-	-	1,375,543	-	-
Percent change from 2019-21 Adj Current Service Level	5.7%	(3.2%)	0.0%	0.0%	0.0%	0.0%	1.4%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 increases General Fund support for the OSU Extension Service by \$2,875,543, resulting in total 2019-21 funding of \$53,217,403. The General Fund budget for the Extension Service represents a 11.5% increase over the 2017-19 legislatively approved budget and a 5.7% increase over the current service level. The increase is expected to cover the university's estimate of inflationary costs to maintain existing personnel and programs, as well as restore capacity that was lost in the prior biennium by filling vacant positions in priority areas.

The package also reduces Lottery Funds by \$1,500,000 in the Outdoor School Program to reflect an anticipated ending balance of funding from the 2017-19 biennium. The 2019-21 Lottery Funds allocation of \$45,305,847 combined with the \$1,500,000 carryover balance provides full funding of \$46,806,847 for Outdoor School, which is anticipated to support funding nearly 400,000 days outside for 96% of Oregon's 5th or 6th grade students.

LFO Recommendation Approve the package.

LFO Recommended	2,875,543	(1,500,000)	-	-	-	-	1,375,543	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	10,224,041	-	-	-	-	-	10,224,041	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	10,224,041	-	-	-	-	-	10,224,041	-	-
2017-19 Leg Approved Budget (Base)	10,224,041	-	-	-	-	-	10,224,041	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	10,224,041	-	-	-	-	-	10,224,041	-	-
030: Inflation & Price List Adjustments	562,322	-	-	-	-	-	562,322	-	-
2019-21 Current Service Level	10,786,363	-	-	-	-	-	10,786,363	-	-
Adjusted 2019-21 Current Service Level	10,786,363	-	-	-	-	-	10,786,363	-	-
Total LFO Recommended Packages	637,678	-	-	-	-	-	637,678	-	-
2019-21 Legislative Actions	11,424,041	-	-	-	-	-	11,424,041	-	-
Net change from 2017-19 Leg Approved Budget	1,200,000	-	-	-	-	-	1,200,000	-	-
Percent change from 2017-19 Leg Approved Budget	11.7%	0.0%	0.0%	0.0%	0.0%	0.0%	11.7%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	637,678	-	-	-	-	-	637,678	-	-
Percent change from 2019-21 Adj Current Service Level	5.9%	0.0%	0.0%	0.0%	0.0%	0.0%	5.9%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 increases General Fund support for Oregon State University's Forest Research Laboratory by \$637,678, resulting in total 2019-21 funding of \$11,424,041. The budget for the Forest Research Laboratory represents a 11.7% increase over the 2017-19 legislatively approved budget and a 5.9% increase over the current service level. The increase is expected to cover the university's estimate of inflationary costs, maintaining existing programs and re-establishing applied research investment opportunities.

LFO Recommendation Approve the package.

LFO Recommended	637,678	-	-	-	-	-	637,678	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	77,277,432	-	-	-	-	-	77,277,432	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	77,277,432	-	-	-	-	-	77,277,432	-	-
2017-19 Leg Approved Budget (Base)	77,277,432	-	-	-	-	-	77,277,432	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	77,277,432	-	-	-	-	-	77,277,432	-	-
020: Phase In / Out Pgm & One-time Cost	(3,226,057)	-	-	-	-	-	(3,226,057)	-	-
030: Inflation & Price List Adjustments	3,110,158	-	-	-	-	-	3,110,158	-	-
2019-21 Current Service Level	77,161,533	-	-	-	-	-	77,161,533	-	-
Adjusted 2019-21 Current Service Level	77,161,533	-	-	-	-	-	77,161,533	-	-
Total LFO Recommended Packages	2,000,000	-	-	-	-	-	2,000,000	-	-
2019-21 Legislative Actions	79,161,533	-	-	-	-	-	79,161,533	-	-
Net change from 2017-19 Leg Approved Budget	1,884,101	-	-	-	-	-	1,884,101	-	-
Percent change from 2017-19 Leg Approved Budget	2.4%	0.0%	0.0%	0.0%	0.0%	0.0%	2.4%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	2,000,000	-	-	-	-	-	2,000,000	-	-
Percent change from 2019-21 Adj Current Service Level	2.6%	0.0%	0.0%	0.0%	0.0%	0.0%	2.6%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 adds \$2,000,000 General Fund on a one-time basis to the Oregon Health and Science University (OHSU) Center for Evidence-based Policy for the Children’s Integrated Health Database. This longitudinal database includes child related data from a variety of sources, including state agencies. The database includes information on birth records, K-12 education, mental health, child welfare, early learning, and home visiting. In using these funds, the Center for Evidence-based Policy should regularly communicate with the staff of the Statewide Longitudinal Data System at the Higher Education Coordinating Commission to see where their efforts overlap and where joint efforts in data collection and systems development might be beneficial to both efforts.

LFO Recommendation Approve the package.

LFO Recommended	2,000,000	-	-	-	-	-	2,000,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	166,165,627	20,746,268	15,230,376	-	-	-	202,142,271	-	-
2017-19 Ebds, SS & Admin Act	2,500,000	-	-	-	-	-	2,500,000	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	168,665,627	20,746,268	15,230,376	-	-	-	204,642,271	-	-
2017-19 Leg Approved Budget (Base)	168,665,627	20,746,268	15,230,376	-	-	-	204,642,271	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	168,665,627	20,746,268	15,230,376	-	-	-	204,642,271	-	-
020: Phase In / Out Pgm & One-time Cost	2,690,000	-	-	-	-	-	2,690,000	-	-
030: Inflation & Price List Adjustments	6,314,294	788,358	578,755	-	-	-	7,681,407	-	-
060: Technical Adjustments	554,127	-	80,824	-	-	-	634,951	-	-
2019-21 Current Service Level	178,224,048	21,534,626	15,889,955	-	-	-	215,648,629	-	-
Adjusted 2019-21 Current Service Level	178,224,048	21,534,626	15,889,955	-	-	-	215,648,629	-	-
Total LFO Recommended Packages	(23,448,409)	18,465,374	14,053,272	-	-	-	9,070,237	-	-
2019-21 Legislative Actions	154,775,639	40,000,000	29,943,227	-	-	-	224,718,866	-	-
Net change from 2017-19 Leg Approved Budget	(13,889,988)	19,253,732	14,712,851	-	-	-	20,076,595	-	-
Percent change from 2017-19 Leg Approved Budget	(8.2%)	92.8%	96.6%	0.0%	0.0%	0.0%	9.8%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	(23,448,409)	18,465,374	14,053,272	-	-	-	9,070,237	-	-
Percent change from 2019-21 Adj Current Service Level	(13.2%)	85.8%	88.4%	0.0%	0.0%	0.0%	4.2%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 301 Oregon Opportunity Grant & Support

Package Description This package adds a net \$12,500,000 total funds to the Oregon Opportunity Grant program which provides grants for low income post-secondary students. The package also recognizes increasing the investment related revenues from the Education Stability Fund based on the May Economic and Revenue Forecast prepared by the Department of Administrative Services (DAS). A total of \$18,465,374 Lottery Funds is added to the existing \$21,534,626 Lottery Funds in the program's budget. Also added is \$14,500,000 in Other Funds which represents the proceeds of the 2018 auction of tax credits for the Oregon Opportunity Program. Because of recent federal and state tax law changes, there is uncertainty on the amount these auctions will generate in the future. Net General Fund savings total \$20,465,374 from these other funding sources after factoring in the \$12.5 million increase in overall funding for the program. This increase in overall revenues should be enough to provide approximately 2,500 additional grants each year. There is a sufficient ending balance of Lottery Funds for the program in case revenues fall below estimates.

LFO Recommendation Approve the package.

LFO Recommended	(20,465,374)	18,465,374	14,500,000	-	-	-	12,500,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description This package includes three items.

1. The Oregon Promise Program provides assistance to recent high school graduates to attend community college as long as they meet specific requirements including maintaining a 2.5 GPA. Funding for the program was reduced by \$1,483,035 General Fund bringing total resources for the program at \$40,000,000 General Fund for 2019-21. This is slightly less than the \$41.5 million current service level for the program. The agency may need to implement minor eligibility requirement that limits the program to students of households whose student aid related Earned Family Contribution is not above a certain level.
2. The National Guard State Tuition Assistance program was established in 2018 and provides funding for tuition at Oregon community colleges and public universities for current members of the Oregon National Guard. The program is a “last dollar” program which means that recipient must use of all other available federal and state program before accessing this program. The program was appropriated \$2.5 million General Fund for the 2018-19 school year and the amount in the budget for the two school years in the 2019-21 biennium is \$5,190,000 General Fund. Based on the use of the program during the first year and the estimated use of the program for 2019-21, it is estimated the program will not need all of that funding. A total of \$1,500,000 General Fund is reduced leaving \$3,690,000 General Fund available for the program.
3. Funding for the federal Chafee Education and Training Voucher program is reduced by \$446,728 Other Funds which reflects the estimated change in the amount of funding for 2019-21 that is to be transferred from the Department of Human Services for the program. This program provides scholarships to current and former foster youth.

LFO Recommendation Approve the package.

LFO Recommended	(2,983,035)	-	(446,728)	-	-	-	(3,429,763)	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	8,144,577	-	1,118,928	99,470,153	-	18,968,831	127,702,489	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	8,144,577	-	1,118,928	99,470,153	-	18,968,831	127,702,489	-	-
2017-19 Leg Approved Budget (Base)	8,144,577	-	1,118,928	99,470,153	-	18,968,831	127,702,489	-	-
Summary of Base Adjustments	-	-	-	-	-	720,816	720,816	-	-
2019-21 Base Budget	8,144,577	-	1,118,928	99,470,153	-	19,689,647	128,423,305	-	-
030: Inflation & Price List Adjustments	309,494	-	40,551	3,767,813	-	-	4,117,858	-	-
060: Technical Adjustments	-	-	1,918,392	1,173,219	-	-	3,091,611	-	-
2019-21 Current Service Level	8,454,071	-	3,077,871	104,411,185	-	19,689,647	135,632,774	-	-
Adjusted 2019-21 Current Service Level	8,454,071	-	3,077,871	104,411,185	-	19,689,647	135,632,774	-	-
Total LFO Recommended Packages	-	-	1,400,000	-	-	-	1,400,000	-	-
2019-21 Legislative Actions	8,454,071	-	4,477,871	104,411,185	-	19,689,647	137,032,774	-	-
Net change from 2017-19 Leg Approved Budget	309,494	-	3,358,943	4,941,032	-	720,816	9,330,285	-	-
Percent change from 2017-19 Leg Approved Budget	3.8%	0.0%	300.2%	5.0%	0.0%	3.8%	7.3%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	1,400,000	-	-	-	1,400,000	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	45.5%	0.0%	0.0%	0.0%	1.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 increases funding for summer youth programs by \$1,400,000 Other Funds. This increased funding comes from the TANF Job Opportunity and Basic Skills (JOBS) Program at the Department of Human Services (DHS). The source of funds is 60% Federal TANF Funds and 40% General Fund, and when transferred to HECC it is expended as Other Funds. This DHS program has the flexibility of adjusting the contracts and services within the term of the agreement between the agencies. When combined with the existing budgeted amount for this program, this amount is what is estimated to be available for 2019-21. The new contract spans a six-year period.

LFO Recommendation Approve the package.

LFO Recommended	-	-	1,400,000	-	-	-	1,400,000	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	-	8,240,000	-	-	-	-	8,240,000	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	-	8,240,000	-	-	-	-	8,240,000	-	-
2017-19 Leg Approved Budget (Base)	-	8,240,000	-	-	-	-	8,240,000	-	-
Summary of Base Adjustments	-	-	-	-	-	-	-	-	-
2019-21 Base Budget	-	8,240,000	-	-	-	-	8,240,000	-	-
020: Phase In / Out Pgm & One-time Cost	-	5,859,809	-	-	-	-	5,859,809	-	-
2019-21 Current Service Level	-	14,099,809	-	-	-	-	14,099,809	-	-
Adjusted 2019-21 Current Service Level	-	14,099,809	-	-	-	-	14,099,809	-	-
Total LFO Recommended Packages	-	(5,859,809)	-	-	-	-	(5,859,809)	-	-
2019-21 Legislative Actions	-	8,240,000	-	-	-	-	8,240,000	-	-
Net change from 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percent change from 2017-19 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	(5,859,809)	-	-	-	-	(5,859,809)	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	(41.6%)	0.0%	0.0%	0.0%	0.0%	(41.6%)	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 decreases Lottery Funds support for the Sports Lottery program by \$5,859,809, reducing total funding for the program to \$8,240,000. Sports Lottery finances intercollegiate athletics and graduate student academic scholarships. The funds are to be distributed among the public universities in the same amounts approved in the past two biennia.

- Eastern Oregon University - \$913,239
- Oregon Institute of Technology - \$913,239
- Oregon State University - \$1,030,000
- Portland State University - \$2,277,567
- Southern Oregon University - \$913,239
- University of Oregon - \$1,030,000
- Western Oregon University - \$1,162,716

LFO Recommendation Approve the package.

LFO Recommended	-	(5,859,809)	-	-	-	-	(5,859,809)	-	-
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LFO102 - Work Session Presentation Report
2019-21 BienniumVersion: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-113-00-00-0000
Public University Debt Service

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	153,230,455	31,881,610	900,000	-	212,840,781	4,587,374	403,440,220	-	-
2017-19 Ebds, SS & Admin Act	(2,240,131)	-	2,240,132	-	-	-	1	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	150,990,324	31,881,610	3,140,132	-	212,840,781	4,587,374	403,440,221	-	-
2017-19 Leg Approved Budget (Base)	150,990,324	31,881,610	3,140,132	-	212,840,781	4,587,374	403,440,221	-	-
Summary of Base Adjustments	52,520,500	2,637,595	(3,140,132)	-	(8,923,651)	9,856	43,104,168	-	-
2019-21 Base Budget	203,510,824	34,519,205	-	-	203,917,130	4,597,230	446,544,389	-	-
020: Phase In / Out Pgm & One-time Cost	(259,485)	-	-	-	-	-	(259,485)	-	-
030: Inflation & Price List Adjustments	734,833	-	-	-	-	-	734,833	-	-
2019-21 Current Service Level	203,986,172	34,519,205	-	-	203,917,130	4,597,230	447,019,737	-	-
Adjusted 2019-21 Current Service Level	203,986,172	34,519,205	-	-	203,917,130	4,597,230	447,019,737	-	-
Total LFO Recommended Packages	-	-	1	-	-	-	1	-	-
2019-21 Legislative Actions	203,986,172	34,519,205	1	-	203,917,130	4,597,230	447,019,738	-	-
Net change from 2017-19 Leg Approved Budget	52,995,848	2,637,595	(3,140,131)	-	(8,923,651)	9,856	43,579,517	-	-
Percent change from 2017-19 Leg Approved Budget	35.1%	8.3%	(100.0%)	0.0%	(4.2%)	0.2%	10.8%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	1	-	-	-	1	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 establishes an Other Funds expenditure limitation of \$1 for debt service on outstanding Article XI-G, Article XI-Q, and lottery bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that can be applied to debt service payments, reducing General Fund debt service requirements.

LFO Recommendation Approve the package.

LFO Recommended	-	-	1	-	-	-	1	-	-
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LFO102 - Work Session Presentation Report
2019-21 Biennium

Version: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-114-00-00-0000
Community College Debt Service

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	26,778,761	11,699,204	550,000	-	-	-	39,027,965	-	-
2017-19 Ebds, SS & Admin Act	(227,590)	-	227,591	-	-	-	1	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	26,551,171	11,699,204	777,591	-	-	-	39,027,966	-	-
2017-19 Leg Approved Budget (Base)	26,551,171	11,699,204	777,591	-	-	-	39,027,966	-	-
Summary of Base Adjustments	8,167,139	(179,064)	(777,591)	-	-	-	7,210,484	-	-
2019-21 Base Budget	34,718,310	11,520,140	-	-	-	-	46,238,450	-	-
030: Inflation & Price List Adjustments	117,466	-	-	-	-	-	117,466	-	-
2019-21 Current Service Level	34,835,776	11,520,140	-	-	-	-	46,355,916	-	-
Adjusted 2019-21 Current Service Level	34,835,776	11,520,140	-	-	-	-	46,355,916	-	-
Total LFO Recommended Packages	-	-	1	-	-	-	1	-	-
2019-21 Legislative Actions	34,835,776	11,520,140	1	-	-	-	46,355,917	-	-
Net change from 2017-19 Leg Approved Budget	8,284,605	(179,064)	(777,590)	-	-	-	7,327,951	-	-
Percent change from 2017-19 Leg Approved Budget	31.2%	(1.5%)	(100.0%)	0.0%	0.0%	0.0%	18.8%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	1	-	-	-	1	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

LFO102 - Work Session Presentation Report
2019-21 Biennium

Version: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-114-00-00-00000
Community College Debt Service

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 establishes an Other Funds expenditure limitation of \$1 for debt service on outstanding Article XI-G and lottery bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that may be applied to debt service payments, reducing General Fund debt service requirements.

LFO Recommendation Approve the package.

LFO Recommended	-	-	1	-	-	-	1	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	598,400	-	-	-	-	-	598,400	-	-
2017-19 Ebds, SS & Admin Act	11,760,817	-	21,094,359	-	-	-	32,855,176	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	12,359,217	-	21,094,359	-	-	-	33,453,576	-	-
2017-19 Leg Approved Budget (Base)	12,359,217	-	21,094,359	-	-	-	33,453,576	-	-
Summary of Base Adjustments	11,505,243	-	9,777,141	-	7,298,890	-	28,581,274	-	-
2019-21 Base Budget	23,864,460	-	30,871,500	-	7,298,890	-	62,034,850	-	-
2019-21 Current Service Level	23,864,460	-	30,871,500	-	7,298,890	-	62,034,850	-	-
Adjusted 2019-21 Current Service Level	23,864,460	-	30,871,500	-	7,298,890	-	62,034,850	-	-
Total LFO Recommended Packages	-	-	1	-	-	-	1	-	-
2019-21 Legislative Actions	23,864,460	-	30,871,501	-	7,298,890	-	62,034,851	-	-
Net change from 2017-19 Leg Approved Budget	11,505,243	-	9,777,142	-	7,298,890	-	28,581,275	-	-
Percent change from 2017-19 Leg Approved Budget	93.1%	0.0%	46.4%	0.0%	100.0%	0.0%	85.4%	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	1	-	-	-	1	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
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Package 801 LFO Analyst Adjustments

Package Description Package 801 establishes an Other Funds expenditure limitation of \$1 for debt service on outstanding Article XI-G bonds. Other Funds expenditure limitation may be increased during the 2019-21 biennium for excess proceeds and interest earnings that may be applied to debt service payments, reducing General Fund debt service requirements.

LFO Recommendation Approve the package.

LFO Recommended	-	-	1	-	-	-	1	-	-
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	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	-	-	330,825,000	-	-	-	330,825,000	-	-
2017-19 Ebds, SS & Admin Act	-	-	74,650,000	-	-	-	74,650,000	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	-	-	405,475,000	-	-	-	405,475,000	-	-
2017-19 Leg Approved Budget (Base)	-	-	405,475,000	-	-	-	405,475,000	-	-
Summary of Base Adjustments	-	-	(405,475,000)	-	-	-	(405,475,000)	-	-
2019-21 Base Budget	-	-	-	-	-	-	-	-	-
2019-21 Current Service Level	-	-	-	-	-	-	-	-	-
Adjusted 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-
Total LFO Recommended Packages	-	-	-	-	-	-	-	-	-
2019-21 Legislative Actions	-	-	-	-	-	-	-	-	-
Net change from 2017-19 Leg Approved Budget	-	-	(405,475,000)	-	-	-	(405,475,000)	-	-
Percent change from 2017-19 Leg Approved Budget	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

LFO102 - Work Session Presentation Report
2019-21 Biennium

Version: L - 01 - LFO Analyst Recommended
Cross Reference: 52500-117-00-00-00000
Community College Capital Construction

	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	Total Funds	Positions	Full-Time Equivalent (FTE)
2017-19 Agy. Leg. Adopted	-	-	102,897,241	-	-	-	102,897,241	-	-
2017-19 Ebds, SS & Admin Act	-	-	-	-	-	-	-	-	-
Ways & Means Actions	-	-	-	-	-	-	-	-	-
2017-19 Leg Approved Budget	-	-	102,897,241	-	-	-	102,897,241	-	-
2017-19 Leg Approved Budget (Base)	-	-	102,897,241	-	-	-	102,897,241	-	-
Summary of Base Adjustments	-	-	(101,397,241)	-	-	-	(101,397,241)	-	-
2019-21 Base Budget	-	-	1,500,000	-	-	-	1,500,000	-	-
020: Phase In / Out Pgm & One-time Cost	-	-	(1,500,000)	-	-	-	(1,500,000)	-	-
2019-21 Current Service Level	-	-	-	-	-	-	-	-	-
Adjusted 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-
Total LFO Recommended Packages	-	-	-	-	-	-	-	-	-
2019-21 Legislative Actions	-	-	-	-	-	-	-	-	-
Net change from 2017-19 Leg Approved Budget	-	-	(102,897,241)	-	-	-	(102,897,241)	-	-
Percent change from 2017-19 Leg Approved Budget	0.0%	0.0%	(100.0%)	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
Net change from 2019-21 Adj Current Service Level	-	-	-	-	-	-	-	-	-
Percent change from 2019-21 Adj Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Legislatively Proposed 2019 - 2021 Key Performance Measures

Published: 5/30/2019 10:48:15 AM

Agency: Higher Education Coordinating Commission

Mission Statement:

The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor's degree or higher and at least 40% of adult Oregonians earning an associate's degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School) Make the pathways accessible, affordable and supportive for students Steer the higher education enterprise Cheer the promotion of college completion and career readiness

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
1. Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.		Approved	57.80%	68%	68%
2. Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity	American Indian or Alaskan Native	Approved	49%	66%	68%
	b) Asian American		72.20%	74%	75%
	c) Black or African American		57.20%	68%	70%
	d) Hispanic or Latina/-o		54.20%	68%	70%
	e) Native Hawaiian or Pacific Islander		49%	68%	70%
	f) White		57.90%	68%	70%
3. College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.		Approved	10.48	11	11
4. Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate		Approved	53.60%	57%	58%
5. Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.		Approved	38.80%	49.50%	50%
6. Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.	American Indian or Alaska Native	Approved	31.90%	49.50%	50%
	b) Asian American		43.50%	53.30%	53.50%
	c) Black or African American		30.90%	49.50%	50%
	d) Hispanic or Latina/-o		31.40%	49.50%	50%
	e) Native Hawaiian or Pacific Islander		37.90%	49.50%	50%
	f) White		40.20%	50.30%	50.50%
7. Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.		Approved	64.40%	64.50%	65%
8. Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.	American Indian or Alaska Native	Approved	37.40%	64.50%	65%
	b) Asian American		74.50%	76%	76%
	c) Black or African American		54.70%	64.50%	65%

Legislatively Proposed KPMS	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
	d) Hispanic or Latina/-o		59.50%	64.50%	65%
	e) Native Hawaiian or Pacific Islander		50%	64.50%	65%
	f) White		65.20%	65.80%	66%
9. Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.		Approved	51.40%	39%	38%
10. Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.	American Indian or Alaska Native	Approved	49.80%	36%	35.50%
	b) Asian American		59.80%	39%	38%
	c) Black or African American		50.40%	39%	38.50%
	d) Hispanic or Latina/-o		54.60%	39%	38%
	e) Native Hawaiian or Pacific Islander		50.60%	38.50%	38%
	f) White		50%	38%	37.50%
11. Earnings of Community College Completers - Median earnings of community college completers five years after completion.		Approved	\$37,699.00	\$38,500.00	\$39,000.00
12. Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.	American Indian and Alaska Native	Approved	\$36,554.00	\$38,500.00	\$39,000.00
	b) Asian American		\$39,842.00	\$40,000.00	\$40,000.00
	c) Black or African American		\$34,202.00	\$38,500.00	\$39,000.00
	d) Hispanic or Latina/-o		\$35,406.00	\$38,500.00	\$39,000.00
	e) Native Hawaiian or Pacific Islander		\$32,574.00	\$38,500.00	\$39,000.00
	f) White		\$38,046.00	\$38,500.00	\$39,000.00
13. Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion		Approved	\$45,080.00	\$46,500.00	\$47,000.00
14. Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.	American Indian or Alsaska Native	Approved	\$46,997.00	\$47,750.00	\$48,000.00
	b) Asian American		\$47,435.00	\$48,250.00	\$48,500.00
	c) Black or African American		\$41,283.00	\$46,500.00	\$47,000.00
	d) Hispanic or Latina/-o		\$44,557.00	\$46,500.00	\$47,000.00
	e) Native Hawaiian or Pacific Islander		\$41,223.00	\$46,500.00	\$47,000.00
	f) White		\$45,372.00	\$46,500.00	\$47,000.00
15. Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	a) Overall	Approved	57%	80%	85%
	b) Expertise		75%	95%	100%
	c) Helpfulness		88%	95%	100%
	d) Availability of Information		44%	80%	85%
	e) Timeliness		46%	80%	85%
	f) Accuracy		58%	80%	85%

Legislatively Proposed KPMs	Metrics	Agency Request	Last Reported Result	Target 2020	Target 2021
16. Commission Best Practices - Percent of total best practices met by the Commission.		Approved	100%	100%	100%

LFO Recommendation:

In the 2017 session, the Legislature approved a significant “makeover” of the KPMs for the Higher Education Coordinating Commission (HECC). It reduced the number of KPMs from the 29 which the Commission inherited from their predecessor agencies to the 16 approved in 2017. The proposed targets generally reflect those recommended by the agency. It should be noted that most of the KPMs reflect the performance of the institutions that are funded by the agency or the general economy/society. The agency can only directly affect a few of the measures in the short term.

It should be noted that during the 2017 Session, the Subcommittee recommended the agency return to the 2019 Session with a proposed KPM for workforce related programs. This is a major area of HECC’s responsibilities and should have a KPM. The agency did not propose a KPM for this area.

SubCommittee Action: