# **OREGON REAL ESTATE AGENCY**



# 2019-2021 GOVERNOR'S BALANCED BUDGET

### OREGON REAL ESTATE AGENCY 2019-21 GOVERNOR'S BALANCED BUDGET

### **TABLE OF CONTENTS**

TAB TITLE & RELATED DOCUMENTS	PAGE
INTRODUCTORY INFORMATION	
Table of Contents	i
Certification	iii
LEGISLATIVE ACTION	
2017-19 Budget Reports	1
AGENCY SUMMARY	
Agency Summary Narrative	
Budget Summary Graphics	6
Mission Statement and Statutory Authority	7
Program Descriptions	8
Agency Plans	12
Environmental Factors	16
Agency Initiatives	19
Criteria for 2019-21 Budget Development	19
Summary of 2019-21 Budget	21
Prioritized Programs for 2019-21	30
Reductions Options	31
2019-21 Organization Chart	32
REVENUES	
Revenue Discussion and Forecast Graphic	34
Detail of Other Funds Revenue	35

TAB TITLE & RELATED DOCUMENTSPAGE	GE
PROGRAM UNITS	
Essential and Policy Package Narrative and Fiscal Impact Summary	
• Package 010 Non-Pics	)
• Package 031 Stnd. Inflation & St. Gov't. Service Charges 41	1
Package 091 Analyst Adjustments	1
Package 092 Statewide AG Adjustments	5
Package 101 Compliance Specialist Reclassification	3
Affirmative Action Plan	3
Summary Cross Ref Listing and Pkgs	1
Policy Packages by Priority	5
Detail Revenues and Expend	5
Column Comparison Report 78	3
Package Comparison Report	3
PICS Reports 101	l
Annual Performance Progress Report	)

### CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numerical information has been verified.

Oregon Real Estate Agency	530 Center St. NE Ste 100 Salem, OR 97301
AGENCY NAME	AGENCY ADDRESS
	Real Estate Commissioner
SIGNATURE	TITLE

\_Agency Request

\_x\_Governor's Balanced

\_\_\_\_\_ Legislatively Adopted

Budget Page \_\_\_\_\_

#### 79th Oregon Legislative Assembly – 2017 Regular Session

#### HB 5037 A BUDGET REPORT and MEASURE SUMMARY

Carrier: Sen. Monroe

Joint Committee On Ways and Means

Action Date:	04/14/17
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	11 - Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
Exc:	1 - DeBoer
House Vote	
Yeas:	9 - Gomberg, Holvey, McLane, Nathanson, Smith G, Smith Warner, Stark, Whisnant, Williamson
Exc:	2 - Huffman, Rayfield
Prepared By:	Robert Otero, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Real Estate Agency 2017-19

HB 5037 A

Budget Summary*	2015-17 Legislatively Approved Budget (1)		Current Service Level	C	2017-19 ommittee mmendation	Committee Change from 2015-17 Leg. Approved		
						\$	Change	% Change
Other Funds Limited	\$ 7,166,423	\$	7,898,615	\$	7,898,615	\$	732,192	10.2%
Total	\$ 7,166,423	\$	7,898,615	\$	7,898,615	\$	732,192	10.2%
Position Summary								
Authorized Positions	29		29		29		0	
Full-time Equivalent (FTE) positions	29.00		29.00		29.00		0.00	

(1) Includes adjustments through December 2016

Excludes Capital Construction expenditures

#### Summary of Revenue Changes

The Oregon Real Estate Agency is funded entirely with fees paid for professional licenses by brokers, principal brokers and property managers and from publication fees. The Committee's recommended budget will leave a projected ending balance of approximately three months of operating expenses. Over a decade has passed since the Real Estate Agency last instituted a comprehensive fee increase in 1997. The userspecific fees were increased to cover inflationary costs and staff time associated with the provision of particular services. The Real Estate Agency collaborated with stakeholders over the course of the 2015-17 biennium to gather input, develop the new fee schedule and to inform licensees about the timing and reasons behind the fee proposal.

Senate Bill 68 (2017) increases fees imposed by the Oregon Real Estate Agency and established new fees. Senate Bill 68 (2017) is estimated to generate \$2.2 million in additional revenue to the Real Estate Agency for the 2017-19 biennium and an estimated ending balance of approximately three months. The approved fee increases in Senate Bill 68 (2017) are for:

- License Applications from \$230 to \$300
- Active License Renewal from \$230 to \$300
- Inactive License Renewal from \$110 to \$150
- Late Renewal Fee from \$30 to \$150
- Reactivation Fee from \$75 to \$150
- Business Name Registration Fee from \$230 to \$300
- Branch Office Registration Fee from \$10 to \$50

- Escrow Renewal Fee from \$300 to \$450
- Escrow Branch Office Renewal from \$150 to \$225
- Temporary License Fee from \$40 to \$150
- Temporary License Extension Fee from \$40 to \$150
- Registered Business Name Renewal Fee established at \$50
- Registered Business Name Change Fee established at \$300
- Continuing Education Provider Application established at \$300

HB 5037

Escrow Application Fee from \$300 to \$450

- Continuing Education Provider Renewal established at \$50
- Escrow Branch Office Application from \$150 to \$225

#### Summary of Transportation and Economic Development Subcommittee Action

Senate Bill 5037 (2017) is the budget bill for the Oregon Real Estate Agency. The agency is responsible for licensing, continuing education and the enforcement of Oregon's real estate laws applicable to brokers, property managers and real estate firms. The Subcommittee approved a budget of \$7,898,615 Other Funds and 29.00 full-time equivalent positions for 2017-19, which is a 10.2 percent increase from the 2015-17 Legislatively approved spending level.

The Subcommittee approved the following recommendation:

- Package 070, Revenue Shortfall includes Other Funds expenditure reductions necessary to balance expenditures to existing, current law
  revenues. The package reduces Other Funds limitation by (\$1,310,673) and eliminates six positions (6.00 FTE).
- Package 101, OREA Fee Increase adds back the six permanent full-time positions and associated expenditures related to package 070, with approval of Senate Bill 68 (2017). In addition, the package includes approximately \$2.2 million in additional revenue.

#### Summary of Performance Measure Action

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

HB 5037

#### DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Real Estate Agency Robert Otero--503-983-8670

	GENERAL	LOTTERY	OTHER	FUNDS	FEDERAL F	UNDS	TOTAL		
DESCRIPTION	FUND	FUNDS	LIMITED	NONLIMITED	LIMITED	NONUMITED	FUNDS	POS	FTE
2015-17 Legislatively Approved Budget at Dec 2016 * 2017-19 Current Service Level (CSL)*	\$ - \$ -		\$ 7,166,423 \$ 7,898,615		\$ - \$ \$ - \$		7,166,423 7,898,615	29 29	29.00 29.00
SUBCOMMITTEE ADJUSTMENTS (from CSL) SCR 050 - Real Estate Agency Package 070: Revenue Shortfalls Personal Services Services and Supplies	s - s -		\$ (1,066,114) \$ (244,559)		\$-\$ \$-\$		(1,066,114) (244,559)	(6)	(6.00)
Package 101: OREA Fee Increase Personal Services Services and Supplies	\$ - \$ -		\$ 1,066,114 \$ 244,559		\$-\$ \$-\$	- \$ - \$	1,066,114 244,559	6	6.00
TOTAL ADJUSTMENTS	\$ -	\$-	\$ -	\$-	\$ - \$	- \$	-	0	0.00
SUBCOMMITTEE RECOMMENDATION *	s -	\$-	\$ 7,898,615	ş -	s - s	- \$	7,898,615	29	29.00
% Change from 2015-17 Leg Approved Budget % Change from 2017-19 Current Service Level	0.0%	0.0%		0.0%		0.0% 0.0%	10.2% 0.0%	0.0% 0.0%	0.0%

\*Excludes Capital Construction Expenditures

HB 5037

### Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 4/10/2017 5:13:13 PM

Agency: Real Estate Agency

#### Mission Statement:

To provide quality protection for Oregon consumers of real estate, escrow and land development services, balanced with a professional environment conducive to a healthy real estate market.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
<ol> <li>Compliance Rate Achieved - Percent of property managers/principal brokers reviewed who meet compliance within 45 days of a mail-in compliance review.</li> </ol>		Approved	100%	90%	90%
<ol><li>Percent of investigations completed within 150 days of receipt of complaint.</li></ol>		Approved	78%	60%	60%
<ol> <li>Contested Case Actions resolved through settlement - Percent of contested case actions that are resolved through informal settlement resolution and prior to a formal hearing before the Office of Administrative Hearings.</li> </ol>		Approved	87%	95%	95%
<ol> <li>Percent of licensees who rate the board-administered exam as "good" or "excellent" as an effective screen for competent and ethical professionals.</li> </ol>		Approved	64%	75%	75%
<ol> <li>CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.</li> </ol>	Availability of Information	Approved	90%	85%	85%
	Overall		91%	85%	85%
	Timeliness		86%	85%	85%
	Accuracy		92%	85%	85%
	Expertise		88%	85%	85%
	Helpfulness		85%	85%	85%

#### LFO Recommendation:

The Legislative Fiscal Office recommends Key Performance Measures and targets as presented.

As discussed in the Ways and Means Subcommittee on Transportation and Economic Development, depending on the nature of disciplinary cases, the agency may continue to miss the target for KPM #3. In the most recent reporting year, there were few agency investigations that moved to the contested case phase, and some of those that did were more egregious cases of misconduct, which the Commissioner did not find to be suitable candidates for settlement.

To address concerns brought forward by the agency related to KPM #4 - specifically that new licensee survey responses seem to emphasize the course and exam preparation for how to operate a real estate business, rather than responding to the agency's emphasis on course and exam preparation regarding ethics, it is recommended that the agency survey new licensees sooner than current practice.

#### SubCommittee Action:

The Transportation and Economic Development Subcommittee approved the Legislative Fiscal Office recommendation.

#### **Real Estate Agency**

Governor's Balanced Budget Comparison (All Other Funds)

#### **Budget Category**

	 2017-19	2019-21	Dif	ference
Personal Services	\$ 6,156,294	\$ 6,783,451	\$	627,157
Services and Supplies	\$ 1,688,359	\$ 1,753,311	\$	64,952
Capital Outlay	\$ -	\$ -	\$	-
Total	 7,844,653	8,536,762		692,109



_	2017-19		2019-21		ference
Travel	\$	105,718	\$ 98,762	\$	(6,956)
Training/Development	\$	43,104	\$ 44,742	\$	1,638
Office Expenses	\$	113,231	\$ 83,040	\$	(30,191)
Telecomm	\$	29,024	\$ 64,621	\$	35,597
Govt. Serv. Charges	\$	213,555	\$ 233,898	\$	20,343
Data Processing	\$	85,296	\$ 109,297	\$	24,001
Printing	\$	64,598	\$ 46,293	\$	(18,305)
Professional Serv.	\$	178,828	\$ 186,339	\$	7,511
Attorney General	\$	258,735	\$ 287,624	\$	28,889
Building Rent/Maint.	\$	249,644	\$ 259,130	\$	9,486
Other S&S	\$	142,627	\$ 106,137	\$	(36,490)
Program Related S&S	\$	39,796	\$ 41,308	\$	1,512
Expendable Property	\$	185,087	\$ 192,120	\$	7,033
S & S - BAM Adjustmen	\$	(20,884)	\$ -	\$	-
Total	\$	1,688,359	\$ 1,753,311	\$	64,952





### **REAL ESTATE AGENCY**

#### **Agency Summary**

The Oregon Real Estate Agency (OREA) licenses and regulates Oregon real estate professionals and administers the state level approval process for Oregon subdivisions, timeshares, membership campgrounds and condominiums.

#### Mission Statement & Statutory Authority

The OREA mission is:

Provide quality protection for "Oregon Consumers" of real estate, escrow, and land development services, balanced with a professional environment conducive to a healthy real estate market.

The statutes and rules administered by the Agency are:

- Real Estate, Property Management, ORS 696.010 to 696.495, 696.710 to 696.785, 696.990 to 696.995
- Escrow, ORS 696.505 to 696.590 and 696.990
- Oregon Subdivision and Series Partition Control Statutes, ORS 92.305 to 92.990
- Condominiums, ORS 100.005 to 100.990
- Timeshare Estates, Membership Campgrounds, ORS 94.803 to 94.989
- Telemarketing Organizations, ORS 696.392, 696.600 to 696.785 and 696.995
- Administrative Rules, Chapter 863, Divisions 1-60

### **Program Descriptions**

The primary divisions and programs of the Real Estate Agency are:

### • Office of the Real Estate Commissioner

The Real Estate Commissioner's office provides leadership and policy direction to the various divisions and programs of the Real Estate Agency. The Commissioner's office is responsible for the drafting of notices of intent and other administrative orders, final administrative actions taken, drafting of legislation and rules.

#### • Real Estate Board

The Real Estate Board is authorized to inquire into the needs of the real estate licensees of Oregon, the functions of the Real Estate Agency and the matter of the business policy thereof, to confer with and advise the Governor as to how the agency may best serve the state and the licensees, and to make recommendations and suggestions of policy to the agency as the board may deem beneficial and proper for the welfare and progress of the licensees and of the public and of the real estate business in Oregon. The board shall make recommendations to the agency about the manner and methods for conducting examinations. The board shall create or approve a real estate continuing education course for real estate licensees based on recent changes in real estate rule and law.

• Real Estate Agency Division

#### Administrative Services Division

#### Education Program

The Oregon Real Estate Agency established an Education Division after the 2007 Legislative Session. The purpose of this division is to research and implement means of providing educational information to real estate licensees. The division collects and analyzes information about the educational needs of the real estate industry and reviews certain educational courses. The division collaborates with the Commissioner and the Board to improve the Agency's external educational efforts.

The Education Division carries out the Agency's mission by increasing the quality, format and number of educational opportunities for licensees that will, in turn, increase the professionalism among licensees. Managed by the Deputy Commissioner, the division strives to provide excellence in education related services for the Agency, including:

- Creating educational opportunities that meet the needs of the industry and the consumer;
- Researching and utilizing technology and other tools to effectively deliver information;
- Developing and implementing effective licensing examinations;

Developing and publishing educational information including website content, brochures, and publications

Program Functions:

**Education Services:** 

- Coordinating the development and periodic review of real estate educational guidelines;
- Approving pre-license courses and instructors;
- Reviewing and approves post-license education courses, and
- Maintaining and promoting escrow education requirements.

#### **Examination Services:**

• Coordinates the development and maintenance of examinations and test items.

#### **Business Administration**

In 2012, the previously stand-alone licensing section combined with the Agency's Administrative Services Division. This Division manages business services for the Agency, including:

- Budget/allotment preparation;
- Fiscal services, including inventory control, remittance processing of revenue, accounts payable and receivable, payroll, and travel coordination;
- Human resources coordination;
- Purchasing and contracting; and
- Oversight of the Agency's Information Systems staff, who provide word, data processing, LAN administration, and telecommunications services.

### Customer Service (Licensing & Compliance)

- Assisting real estate brokers, principal brokers, property managers and escrow agencies as they use the Agency's eLicense to manage their licenses;
- Assisting customers as they process registered business names and branch office registrations in eLicense;
- Registration of membership campground contract brokers;
- Completing license applicant criminal background checks investigations;
- Processing escrow licensing and security/bonding files;
- Maintaining all licensing history records, and the electronic processing of fees;

- Certifying continuing education providers;
- Providing general reception and licensing information to the public.

### Land Development Division

The Division is responsible for administering the Land Development Programs, which include subdivision, condominium, timeshare and campground registrations, telemarketing organization licensing, on-site inspections, and Public Report issuance and administering the Telemarketing Organizations Program, which licenses and regulates real estate telemarketing organizations.

### Regulation Division

The Division investigates complaints made by the public, licensees, other governmental agencies, or upon its own motion, into the activities of real estate brokers, property managers, escrow agencies, subdivision, condominium, timeshare, campground developments, telemarketing organizations, and other governmental agency real estate-related investigations. Division staff acts as impartial investigators and gather facts surrounding an open complaint file. Division staff conducts stipulation processing (dispute resolution) to resolve matters without a contested case hearing. Investigators assist the Agency's Assistant Attorney General in the preparation of contested cases for hearing and, if necessary, assist other criminal justice agencies in investigations, court testimony, and case preparation. The Division processes and maintains escrow licensing and security/bonding files, land development records, audit and complaint files.

*Purpose*. The purpose of Agency programs is to achieve the Agency's mission to provide quality protection for Oregon Consumers of real estate, escrow, and land development services, balanced with a professional environment conducive to a healthy real estate market.

Customers. The Agency's customers include:

- <u>General public</u> involved in or having an interest in real estate, property management, escrow, and land development activities; as complainants against licensees and registrants; and for informational requests.
- <u>Applicants</u> for licensure.
- <u>Licensees/registrants</u>, including real estate brokers, property managers, organizations, escrow agents, escrow branch offices, campground brokers, and telemarketing organizations.
- <u>Developers</u> of subdivisions, condominiums, timeshare estates, and membership campgrounds.

- <u>Attorneys</u> representing members of the public, licensees, developers with questions on application of law or in matters of complaint and/or administrative sanction.
- <u>Public and private schools</u> offering pre- and post-license real estate courses.
- <u>Professional organizations</u> representing real estate, escrow, property management, home building, land development, timeshares, campground marketing, and educational interests.
- <u>Governmental organizations</u> including local District Attorneys, police, and land planning organizations; the Oregon Attorney General, Consumer Protection and Criminal Justice Divisions, State Police, Housing Agency, Department of Veterans' Affairs, Department of Administrative Services, and other state agencies, both in and out of Oregon; federal HUD, Department of Veterans' Affairs, Farm Home Loan Administration, FBI, FTC, IRS, and other enforcement agencies; and other state and provincial Real Estate Agencies.

Source of Funding. The Agency's revenue source is Other Funds derived primarily from licensing fees.

*Expenditures.* Other Funds expenditures in Agency Request Budget for 2019-21 are \$8,586,773.

*FTE*. Full time equivalent positions authorized by the Agency's 2017-19 Legislative Adopted Budget – 29.00.

### **Agency Plans**

### 2019-21 Short-term Agency Plan

The Agency is continually seeking efficiencies in business process to optimize the effectiveness of our efforts within existing resources while maintaining the high quality of service provided to the public. Recently identified areas of opportunity include modernization of Land Development data processing and revenue receipting using the Agency eLicense system, Clients' Trust Account Reconciliation Review triage processing and the need to review Agency records retention policies.

In the initial launch of the online licensing and regulatory system, Agency management determined that the Land Development division was out of scope. This was the only section of the Agency that did not undergo business process evaluation by consultants and was left to continue maintaining existing practices at the 2012 launch of eLicense. In the years following, the Agency has identified opportunities and has begun the transition to digital processing of high volume transactions; moving from paper forms and documents to the online submission of digital forms directly transmitted to the online system. With the successful piloting of these activities the Agency seeks to continue the efforts to convert all business in this division to electronic processing and reach 100% online revenue receipting by the end of the 19-21 biennium.

Over the last several years the Agency has strengthened the effectiveness of the Clients' Trust Reconciliation Review program by increased and targeted training for compliance staff and the development of tools to more precisely identify critical areas of noncompliance. However the Agency fell short of internal goals to consistently review a robust volume within existing staff resources. In response the Agency has instituted a new process which reorganizes these efforts through triaging reconciliation reviews. This program now bridges the resources of the Administrative and the Regulation divisions by shifting the administrative level work downward and the compliance level work at the appropriate level. The document intake and initial correspondence is now administered by an administrative specialist in the customer service section. When all documents are received the completed reconciliation review package is moved to a compliance specialist in the customer service section who then conducts an initial review. As noncompliance issues related to the financial integrity of the account under review are identified the file is then elevated further to the Regulatory division which has the specialized training and expertise to investigate the matter thoroughly. Administering this program in such a way as to conduct the communication and document receipting work to administrative level staff has allowed the Agency to drastically increase the review volume from approximately 25 reviews per month to 100. This transition is still in its infancy but may prove as a model for creating efficiencies in other areas of business.

Finally, the Agency has identified the need to review existing Agency records retention practices and policies. The Agency has amassed an outsized cost for the records held by the Oregon Secretary of State in comparison to other state Agencies of similar size and business. In consultation with stakeholders and the Oregon Secretary of State Archivist, the Agency will be reviewing opportunities to digitize priority documents for more cost effective storage and efficient retrieval in addition to consider modifications to existing retention schedules.

### 2021-27 Long-term Agency Plan

In the years following the 2008 market collapse the Agency reduced spending in all categories and operated off of the reserve cash balance. In the 2017 session the Agency received legislative approval for the first licensing fee increase in 20 years. The Agency had postponed the request to the latest point practical given the remaining reserve. Since the January 2018 implementation of the new fee structure the Agency reserve has begun to rebuild the cash reserve and expects to to endure the next market downturn while continuing to serve Oregon consumers.

#### New Commissioner Objectives Licensing System Replacement Planning

Long term, the Agency will advance its mission to provide quality protection for Oregon consumers of real estate, escrow, and land development services, balanced with a professional environment conducive to a healthy real estate market. The Agency will do so by faithfully administering the laws and rules for which it is responsible: issuing and renewing licenses to qualified persons, and protecting Oregon real estate consumers through prevention, education and enforcement. The Agency plans to measure its performance in several ways across programs. In 2014, with the Department of Administrative Services and Legislative input, the Agency identified three new measures of its effectiveness. The first captures the percent of property managers and principal brokers reviewed who meet compliance within 45 days of a mail-in compliance review. Success will be determined based on meeting at least a 90% compliance rate. This will measure how well the Agency prepares its licensees to comply with laws and rules. The second measure is also intended to capture the Agency's performance in preparing a licensee for conducting real estate business and thereby reducing potential harm to the consumer. The performance measurement here is the percent of brokers, property managers and principal brokers is a sign of "excellent" as an effective screen for competent and ethical professionals. Success is a positive response rate of at least 75%. Finally, the Agency plans to continue to measure the effectiveness of its regulatory program performance. The measurement is the percent of cases investigated within 150 days of receipt of complaint. Success is measured by attaining at least 60%. The Agency's long-term plan centers on improvements in this effort.





#### **Environmental Factors**

#### Industry Environment

Economic indicators signal sustained near term strength in Oregon's real estate market. The state's economy is projected to maintain growth seen in recent years through the continued addition of new jobs and rising wages boding well for the industry. Real estate sales volume has been steady over the last few years but has not neared the peak seen in the mid-2000s. However Oregon rests it top three state position for in migration and home prices continue to steadily increase across the state. Affordability remains a concern, specifically in the Portland metro area posing a potential threat to more robust transaction volume. Though new construction and condominium filings are at the highest levels seen since the recession demonstrating that developers are aiming to deliver supply on current consumer demand.

The number of Oregon real estate licensees has steadily rebounded since reaching a post-recession low in December of 2012. As of July 2018 there are 23,000 individual licensees in Oregon, only 7% below the 2007 peak. The Agency projects a sustained but slower rate of growth in licensee counts over the next biennium. The average Oregon licensee is 51 years old and has been in practice for 5 years with only 6% of the licensee base allowing their license to lapse annually over the last two years. Oregon is a top in-migration state with a growing population and an active real estate market. With historically high home prices, supply constrain is currently an issue in population centers though building permits are up 22% over last year pointing to a potential relief for home buyers. Industry forecasts suggest a continued healthy market in the near term and support that real estate will continue to be an attractive profession to new entrants in Oregon over the next few years. The Agency expects to return to pre-recession licensee volume in the latter half next biennium.

License totals have shown a steady rebound since reaching the post-recession low point in 2011-2012. Indicators in several markets across the state signal continued near continued growth in the industry. Most cities have experienced a rise in median home price, a decrease in average days on the market, and an increase in new home permits. Buttressed by population growth in urban centers, and a robust economy, the real estate market in Oregon appears to be in an upcycle.

Although growth in the number of licenses is expected in the next year, it will likely continue at a more gradual rate than seen over the past five years and is projected to remain flat overall with the attrition of licensees existing the business. Under the current fee structure the Agency's 2017-19 revenue projection is conservative at approximately 6,314,305 Other Funds.

There are several factors that are currently influencing the real estate industry:

- Conventional mortgage rates have risen from 3.41 percent in July, 2016 to 4.19 percent in January, 2017.
- Home prices in Oregon have risen 11% over the preceding 12 months and are expected to continue to rise in 2017. Population growth and resultant supply constraints in Portland has contributed to the most dramatic price surge while other parts of the state have experienced a more restrained increase. Oregon is expected to observe an increase in home prices of 5% over the next year.

- Rising home prices currently pose an obstacle to entry for first time buyers especially in the rapidly growing Portland metro region. However job growth and increasing wages coupled with a significant (19% previous 12 months) increase in new single family home permits as well as a swell in condominium development beckons greater affordability.
- As home prices continue to rise, more owners who had negative equity—meaning that they owed more on their mortgage than their home was worth—will emerge from the sidelines and start selling and buying homes.

The information above comes from a quarterly report prepared by Portland State University, School of Business Administration: Center for Real Estate, the Mail Tribune, Oregon Office of Economic Analysis and Kiplinger.

#### **Administrative Environment**

Senate Bill 67 makes technical fixes to Chapter 696, including updates to language and references and reorganization of some material for readability. This measure also removes the requirement that a principal real estate broker or real estate broker create a client trust account when they act as a courier by taking a check made out to the seller or lessor from a purchaser or lessee for the purpose of conveying same to the seller or lessor.

This measure also provides that a licensed real estate property manager may not solicit a potential tenant unless they have a written property management agreement with the lessor.

Senate Bill 68 updates fees paid to the Agency for professional licenses and other associated fees. It is linked to Policy Option Package 101 in the Agency's 2017-19 Legislatively Adopted Budget. The updated fees will provide sufficiency for the Oregon Real Estate Agency to achieve its mission.

### **Internal Environment**

### Staffing

The Agency will continue to measure customer service delivery via monthly electronic surveys. The Agency will assess the existing talents and skills of employees as well as determine needed training to maximize efficiency and customer service.

### **Technology and Systems**

In March 2012, the Agency implemented a new licensing database, purchased from Iron Data, Inc., that broadened the services offered electronically to licensees and consumers. The previous system only allowed for limited online renewals (within the same status) and the ability for the public to look up license statuses. The new system automated several processes and enhanced the features that were available to licensees, such as initial applications, transfers, reactivation and information updates. In the initial two years following the launch, a marked workload reduction in back office transactions was realized, as was the allowance for some redistribution of staff resources as efficiencies were recognized. The impact of the efficiencies gained by the system has exceeded expectations. All of the Agency's business transactions have moved to eLicense, replacing the

manual input of licensee information by staff thus improving accuracy. Applications and other business transactions are no longer coming in by mail. Previously, approximately 1,200 transactions were received per month by mail, requiring manual input into the licensing system by staff.

As licensees have embraced the new streamlined processes, phone volume has declined. Calls focus less on system failure and error rates and more on technical support. The Agency is focused on efforts to continue to provide resources to licensees as they conduct business online as well as improving administrative task automation and paperless processes internally.

The system now processes all business applications and revenue for the Oregon Real Estate Agency, with the exception of fees for public records, condominium filings, and civil penalty payments. The Agency is currently working to bring these remaining business processes online.

The system has enabled the Agency to reduce spending significantly by reorganizing positions and reducing expenses such as, paper, postage and printing. Most significantly, redundant data entry by licensees and staff is prevented and licensee information is kept current.

The following applications are now online and processed in eLicense:

- 1. New applications
  - a. Broker
  - b. Principal Broker
  - c. Property Manager
- 2. License Renewals
- 3. License Transfers
- 4. Change of Address/Update Personal Information
- 5. Maintenance of Clients' Trust Account Information
- 6. Activate/Inactivate License
- 7. Registered Business Name Application
- 8. Registered Branch Office Application
- 9. Legal Name Change
- 10. Certified License History

Online processing of all applications is required. The Agency accepts credit card, debit card and electronic check payment online via a third-party vendor (US Bank E-Payment Services). The Agency does not collect or store account information. The Commissioner stringently enforces the Agency's policy of requiring the use of its eLicense system.

In July 2015, the eLicense system was upgraded to version 7.2. The enhancement offers a new interface for public applicants and licensees with a modernized look and feel and more intuitive task oriented navigation, improved functionality through greater Agency access to business logic. The improved validation based system logic has provided a more seamless experience for licensees to allow previously complicated online processes to be completed in a single application with far greater ease.

In August 2015, the Agency implemented the Online Anytime Continuing Education module into the eLicense system. Where previously licensees were required to enter their 30 or more hours of continuing education courses at renewal, they may not enter the courses anytime as they take them through the renewal cycle. The system maintains the continuing education records and populates the information within the licensee's renewal.

#### **Consumer Protection**

The Agency will review its effectiveness in protecting consumers via its education, licensing and enforcement roles. The Agency will strive for a competent licensed real estate community through the approval of courses and instructors, the development of licensing examinations, and the publishing of information.

#### Accountability

The Agency is tracking performance measures. The Agency will continue to work closely with the Office of the CFO and LFO to monitor and seek opportunities to implement new measures where appropriate.

The Agency will continue to be prudent in exercising its expenditure authority. The Agency also remains committed to the principles of transparency and public accountability. All employee compensation, agency revenue and expenditure data, and public meeting notices are posted on a public website (the Oregon Transparency Website) through the Department of Administrative Services.

#### **Agency Initiatives**

The Agency continues to review the Oregon Revised Statutes and Oregon Administrative Rules that direct the Agency's authority and procedures on an ongoing basis. Collaborative work groups will be formed in the 2017-19 biennium for this review process as needed. The work groups have historically included the Commissioner, Agency staff, board members, and industry representatives in the areas of real estate brokerage, property management, and escrow. The work groups are generally charged with conducting a review of the Administrative Rules and Statutes resulting in clear and concise language for implementation of standards and regulation, as well as, developing Legislative Concepts.

#### Criteria for 2019-21 Budget Development

The goals inherent in the Agency's mission are used as the basis to develop the budget proposal: to provide quality protection for Oregon consumers of real estate related services, regulate in a manner that supports a positive real estate market, and provide excellent customer service.

To achieve its goals, the budget criteria are to:

• Increase licensing related fees to continue the current service level of the Agency.

2019-21 Governor's Balanced Budget

- Continue to keep the Board and industry actively involved with the Agency and the Commissioner through outreach to all corners of the state in urban and rural communities.
- Provide adequate services and supplies limitation to maintain the current program level.
- Build a responsible cash reserve for the next economic downturn.

#### Major Information Technology Projects \$1,000,000+

Not applicable to the Real Estate Agency.

#### Information Technology Projects \$150,000+

Not applicable to the Real Estate Agency.

#### Sustainability

Not applicable to the Real Estate Agency.

**Other Considerations - None.** 

### Summary of 2019-21 Budget 919 Real Estate Agency

	TOTALS						FUND '	ТҮРЕ		
	POS	FTE	ALL FUNDS		General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Federal
2017-19 LEGISLATIVELY ADOPTED BUDGET 2017-19 Emergency Board Actions	29	29.00	7,621,789 160,129	-			6,897,314 261,787			
2017-19 Legislatively Approved Budget	29	29.00	7,781,918				7,159,101			
Base Budget Adjustments: Net Cost of Position Actions: Administrative, Biennialized E-Board, Phase- Out Estimated Cost of Merit Increase Base Debt Service Adjustment Base Nonlimited Adjustment Capital Construction Adjustment			455,258				393,367			
Subtotal: 2017-19 Base Budget	29	29.00	8,237,176	1			7,552,468			
Essential Packages: Package No. 010 Temporary Appts., Overtime, Differential Vacancy Factor Increase/(Decrease)			731 174,789				731 174,789			
Non-PICS Personal Service Increase/(Decrease)			<u>31,241</u>				<u>31,241</u>			
Subtotal			206,761				206,761			
Package No. 021/022										

2019-21 Governor's Balanced Budget

					ĺ		ĺ		
		97,598				97,598			
		45,238				45,238			
		142,836				142,836			
		(31,815)							
		(18,196)							
		0				0			
29	29.00	8,586,773				8,586,773			
29	29.00	8,586,773				8,586,773			
						349,597			
29	29.00	8,586,773				8,586,773			
	-		<u> </u>			•	<u> </u>		
%	%	9.70 %		%	%	9.58%	%	%	%
	%	-0.58%		%	%	0.68%	%	%	%
	29 29 29	29 29.00 29 29.00 29 29.00	45,238 142,836 (31,815) (18,196) 0 29 29.00 8,586,773 29 29.00 8,586,773 29 29.00 8,586,773	45,238 142,836 (31,815) (18,196) 0 29 29.00 8,586,773 29 29.00 8,586,773 29 29.00 8,586,773	45,238       142,836         142,836       (31,815)         (18,196)       (18,196)         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773	45,238       142,836         (31,815)       (31,815)         (18,196)       0         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773	45,238       45,238       45,238         142,836       (31,815)       142,836         (18,196)       (18,196)       0         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773	45,238       45,238         142,836       142,836         (31,815)       (18,196)         0       0         29       29.00         8,586,773       8,586,773         29       29.00         8,586,773       8,586,773         1       1         1       1         1       1         29       29.00         8,586,773       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773         29       29.00       8,586,773	45,238       45,238         142,836       142,836         (31,815)       (18,196)         0       0         29       29.00         8,586,773       8,586,773         29       29.00         8,586,773       10         10       10         112,836       142,836         112,836       142,836         112,836       142,836         112,836       142,836         112,836       142,836         112,836       0         112,836       0         114,936       0         114,936       142,836         114,936       0         114,936       0         114,936       142,836         114,936       0         114,936       142,836         114,936       142,836         114,936       142,836         114,936       142,836         114,936       142,836         114,936       142,836         114,936       142,836         114,936       142,836         114,937       142,836         114,937       142,836         114,93

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	29	29.00	7,621,789	-	-	7,621,789	-	-	
2017-19 Emergency Boards	-	-	160,129	-	-	160,129	-	-	
2017-19 Leg Approved Budget	29	29.00	7,781,918	-	-	7,781,918	-	-	
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	455,258	-	-	455,258	-	-	
Estimated Cost of Merit Increase			-	-	-	-	-	-	
Base Debt Service Adjustment			-	-	-	-	-	-	
Base Nonlimited Adjustment			-	-	-	-	-	-	
Capital Construction			-	-	-	-	-	-	
Subtotal 2019-21 Base Budget	29	29.00	8,237,176	-	-	8,237,176	-	-	
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	174,789	-	-	174,789	-	-	
Non-PICS Personal Service Increase/(Decrease)	-	-	31,972	-	-	31,972	-	-	
Subtotal	-	-	206,761	-	-	206,761	-	-	
20 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	
Subtotal	-	-	-	-	-	-	-	-	
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	97,598	-	-	97,598	-	-	
State Gov"t & Services Charges Increase/(Decrease	)		45,238	-	-	45,238	-	-	

BDV104 - Blennial Budget Summary

BDV104

Real Estate Agency Real Estate Agency 2019-21 Biennium						Cross Re	ference Num	Agency ber: 91900-000	y GB Working 0-00-00-00000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	142,836	-		142,836			-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-		-					-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-					-
060 - Technical Adjustments									
060 - Technical Adjustments		-	-	-					-
Subtotal: 2019-21 Current Service Level	29	29.00	8,586,773	-		8,586,773			-

01/25/19 1:48 PM

Real Estate Agency Real Estate Agency 2019-21 Biennium						Cross Ref	erence Num		y GB Working 0-00-00-00000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	29	29.00	8,586,773	-		- 8,586,773	-	· -	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-		-			-		-
Modified 2019-21 Current Service Level	29	29.00	8,586,773	-		- 8,586,773	-	· -	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-			-		-
Subtotal Emergency Board Packages	-	-	-	-			-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-			-		-
090 - Analyst Adjustments	-	-	-	-			-		-
091 - Statewide Adjustment DAS Chgs	-	-	(31,815)	-		- (31,815)	-		-
092 - Statewide AG Adjustment	-	-	(18,196)	-		- (18,196)	-		-
101 - Compliance Specialist Reclassification	-	-	-	-			-		-
Subtotal Policy Packages	-	-	(50,011)	-		- (50,011)	-	· .	-
Total 2019-21 Agency GB Working	29	29.00	8,536,762	-		- 8,536,762	-		-
Describes Observe Free 2017 40 Los Asserve 7 Descri			0.704			0.700			
Percentage Change From 2017-19 Leg Approved Budge		-	9.70%	-		9.70%	-		-
Percentage Change From 2019-21 Current Service Level	-	-	-0.58%	-		0.58%	-	· -	-

01/25/19 1:48 PM Page 3 of 6

BDV104 - Blennial Budget Summary BDV104

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	29	29.00	7,621,789	-	-	7,621,789	-	-	
2017-19 Emergency Boards	-	-	160,129	-	-	160,129	-	-	
2017-19 Leg Approved Budget	29	29.00	7,781,918	-		7,781,918	-	-	
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Blennialized E-Board, Phase-Out	-	-	455,258	-	-	455,258	-	-	
Estimated Cost of Merit Increase			-	-	-	-	-	-	
Base Debt Service Adjustment				-	-	-		-	
Base Nonlimited Adjustment			-	-	-	-	-	-	
Capital Construction			-	-	-	-	-	-	
Subtotal 2019-21 Base Budget	29	29.00	8,237,176	-		8,237,176	-	-	
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	174,789	-	-	174,789	-	-	
Non-PICS Personal Service Increase/(Decrease)	-	-	31,972	-	-	31,972	-	-	
Subtotal	-	-	206,761	-	-	206,761	-	-	
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	
Subtotal	-	-	-	-		-	-	-	
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	97,598	-	-	97,598	-	-	
State Gov"t & Services Charges Increase/(Decrease)	)		45,238	-	-	45,238	-	-	

Real Estate Agency Real Estate Agency						Cross Re	ference Num	Agency ber: 91900-05	y GB Working 0-01-00-00000
2019-21 Biennium Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	-	-	142,836	-		142,836			
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-					-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-					-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-			-		-
Subtotal: 2019-21 Current Service Level	29	29.00	8,586,773	-		8,586,773			

01/25/19 1:48 PM Page 5 of 6

BDV104 - Blennial Budget Summary BDV104

Real Estate Agency Real Estate Agency 2019-21 Biennium						Cross Ref	erence Num	Agency ber: 91900-050	/ GB Workin 0-01-00-0000
Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	29	29.00	8,586,773	-		8,586,773	-		
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-			-		
Modified 2019-21 Current Service Level	29	29.00	8,586,773	-		- 8,586,773	-	· -	
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-			-		
Subtotal Emergency Board Packages	-	-	-	-			-		
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-			-		
090 - Analyst Adjustments	-	-	-	-			-		
091 - Statewide Adjustment DAS Chgs	-	-	(31,815)	-		- (31,815)	-		
092 - Statewide AG Adjustment	-	-	(18,196)	-		(18,196)	-		
101 - Compliance Specialist Reclassification	-	-	-	-			-		
Subtotal Policy Packages	-	-	(50,011)	-		. (50,011)	-	· -	
Total 2019-21 Agency GB Working	29	29.00	8,536,762	-		8,536,762			
Percentage Change From 2017-19 Leg Approved Budget	-	-	9.70%	-		- 9.70%	-	· -	
Percentage Change From 2019-21 Current Service Level	-	-	-0.58%	-		0.58%	-		

01/25/19 1:48 PM Page 6 of 6

BDV104 - Blennial Budget Summary BDV104

Real	Estate	Agency	1

Agency Number: 91900

Version: Y - 01 - Governor's Budget

Agencywide Program Unit Summary 2019-21 Biennium

Summary Cross Reference Number	Cross Reference Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
050-00-00-00000	Real Estate Agency						
	Other Funds	6,735,567	7,621,789	7,781,918	8,586,773	8,536,762	-
TOTAL AGENCY							
	Other Funds	6,735,567	7,621,789	7,781,918	8,586,773	8,536,762	-

\_\_\_\_\_ Agency Request 2019-21 Blennium \_\_ Governor's Budget Page \_\_\_\_\_ Legislatively Adopted Agencywide Program Unit Summary - BPR010

019-21 Bi	ennium						Agency N	umber:	9190
		Department-Wide Priorities for 20	19-21 Bienr	nium					
2	5	6	7	10	14	15	16	17	18
Priority (ranked with highest priority first)	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)
Prgm/ Div									
-	Administrative Services:CustomerService Licensiung: Applications, Renewals, Business and Branch Office Registrations. Education: Licensee Outreach: Pre/Post License Education and Exam Development).Business & Technology(Budget, Accounting, Information Technology, Personnel & Payroll, Contracts & Procurement)	KPM 1 - % of property         managers/principal brokers reviewed         who meet compliance       KPM         4 % of property managers/principal         brokers who rate the exam as         effective         KPM 6 - customer service         standards	3	2,943,711	\$ 2,943,711	9	10.00	N	Two Administrative Specialis positions is included
2	<b>Regulation and Enforcement</b> (Compliants, Investigations, Adminstrative Actions, Civil Penalty enforcement)	KPM 2 - Days to complete investigation KPM 3 - Contest Case Actions resolved through resolution	3	4,121,195	\$ 4,121,195	15	14.00	N	One Administrative Specialis and Two Financial Investigato positions are included
3	Land Development (Condo, timeshare, membership campgrounds registrations, Real Estate Marketing Organization licensing & regulation)	<b>KPM 6</b> - Customer Service Standards	3	588,742	\$ 588,742	2	2.00	N	Ν
4	Board Support, Commissioner's Office (Commissioner and Deputy Commissioner's office, Real Estate Board and Advisory Group Support, Administrative Rule Reviews and Legislative Concept Development)	<b>KPM 6</b> - Customer Service Standards	4	883,114	\$ 883,114	3	3.00	N	Ν
				8 536 762	\$ 8,536,762	29	29.00		
others, fo	E Estate Agency is based on the statutory mandate or compensation, to deal in real estate in the State or are that professional real estate activity is conducted that professional real estate activity the professional real estate activity is conducted that professional real estate activity the professiona	of Oregon is a matter of public	concern	gency. The . The statu	e statute find ites assist in	ls that creat	t the acti ting for th	vity of pers	healthy real estate market

and assure that professional real estate activity is conducted with high fiduciary standards. All of the Agency's activities promote this statutory mandate and are interrelated. The Agency has one detail cross reference level, which includes the costs for the Licensing, Regulation, Education and Land Development program, along with Administrative costs.

### 10% Reduction Options (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	Amount and Fund Type	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL	(DESCRIBE THE EFFECTS OF THIS	(GF, LF, OF, FF. IDENTIFY	(RANK THE ACTIVITIES OR PROGRAMS
NOT BE UNDERTAKEN)	REDUCTION. INCLUDE POSITIONS AND	<b>REVENUE SOURCE FOR OF, FF)</b>	NOT UNDERTAKEN IN ORDER OF
	FTE IN 2019-21 AND 2021-23)		LOWEST COST FOR BENEFIT OBTAINED)
1. Eliminate two Administrative Services Professional positions: Customer Services.	MANAGEMENT AND REMAINING STAFF WOULD ABSORB DUTIES. WORK PRODUCT, CUSTOMER SERVICE RATINGS AND DELIVERY TIME AT RISK.	\$293,805 Other Funds	(1)
2. Eliminate one Regulatory Administrative Specialist and one Compliance Specialist positions.	EFFECTS LISTED ABOVE WOULD APPLY.	\$338,726 Other Funds	(2)
3. Eliminate one Financial Investigator 1 positions.	EFFECTS LISTED ABOVE WOULD APPLY.	\$215,221 Other Funds	(3)
4. Eliminate use of instate and out-of-state travel.	AGENCY WOULD DECREASE OUT-OF-AREA BOARD MEETINGS AND EMPLOYEES WOULD NOT BENEFIT FROM TRAINING OFFERED OUTSIDE OF SALEM AREA.	\$5,924 Other Funds	(4)
	TOTAL REDUCTIONS	\$853,676 Other funds	

#### 2019-21 REAL ESTATE A GENCY ORGANIZATION CHART


This page is intentionally left blank

# **Revenue Discussion**

The Oregon Real Estate Agency is entirely self-supported through Other Fund (OF) revenues derived from licensing and other services. All civil penalties assessed by the Agency are transferred to the General Fund in accordance with statute. The fee structure is expected to remain the same as the current biennium; the legislature approved the Agency's policy option package in the last session and fees were raised for the first time in 20 years (1997 legislative session) on January 1<sup>st</sup>, 2018. The Agency anticipates stability in its revenue stream and current market indicators are pointing to a continued increase in real estate licensees in Oregon.

The following is a summary of fees:

- Licensing or reactivation exam, \$75 and applicant criminal background check, \$47, fees are paid directly to PSI, the Agency's exam vendor.
- Principal Broker, Broker or Property Manager license \$300,
- Renewal for Active Principal Broker, Broker or Property Manager license \$300,
- Renewal for Inactive Principal Broker, Broker or Property Manager license \$150,
- Notification of opening or closing of a branch or transfer \$10,
- Reactivation of inactive license for Broker or Property Manager \$150, and
- Late Renewal \$150.



		ORBITS		2017-19			2019-21	
Source	8		Legislatively Adopted	2017-19 Estimated	Agency Request	Governor's Recommended	Legislativel y Adopted	
<b>Business Licenses</b>	Other	205	\$6,455,811	\$8,150,232	\$8,435,535	\$8,435,535	\$8,435,535	
Miscellaneous*	Other	410	\$3,914	\$43,333	\$7,794	\$7,794	\$7,794	
Fines and Forfeitures	Other	505	\$101,775	\$344,850	\$209,760	\$209,760	\$209,760	
Other Revenues	Other	0975	\$1,655		\$1,656	\$1,656	\$1,656	
Transfer to Gen. Fund	Other		(\$59,865)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	
Total			\$6,503,290	\$8,448,415	\$8,564,745	\$8,564,745	\$8,564,745	

This page is intentionally left blank

#### DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Real Estate Agency 2019-21 Biennium		NOT AUDIT	Cross Refer	Agency Number: 91900 ss Reference Number: 91900-000-00-000000		
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Business Lic and Fees	6,455,811	8,150,232	8,150,232	8,435,535	8,435,535	-
Charges for Services	3,914	43,333	43,333	7,794	7,794	-
Fines and Forfeitures	101,775	344,850	344,850	209,760	209,760	-
Other Revenues	1,655		-	1,656	1,656	-
Transfer to General Fund	(59,865)	(90,000)	(90,000)	(90,000)	(90,000)	-
Total Other Funds	\$6,503,290	\$8,448,415	\$8,448,415	\$8,564,745	\$8,564,745	-

Agency Request 2019-21 Blennium \_\_\_ Governor's Budget Page \_\_\_\_\_ Legislatively Adopted Detail of LF, OF, and FF Revenues - BPR012

#### DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Real Estate Agency Agency Number: 919 2019-21 Biennium Cross Reference Number: 91900-050-00-000									
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit			
Other Funds					ļ ļ				
Business Lic and Fees	6,455,811	8,150,232	8,150,232	8,435,535	8,435,535	-			
Charges for Services	3,914	43,333	43,333	7,794	7,794	-			
Fines and Forfeitures	101,775	344,850	344,850	209,760	209,760	-			
Other Revenues	1,655	-	-	1,656	1,656	-			
Transfer to General Fund	(59,865)	(90,000)	(90,000)	(90,000)	(90,000)	-			
Total Other Funds	\$6,503,290	\$8,448,415	\$8,448,415	\$8,564,745	\$8,564,745	-			

\_\_\_\_\_ Agency Request 2019-21 Blennium \_\_\_\_ Governor's Budget Page \_\_\_\_\_ Legislatively Adopted Detail of LF, OF, and FF Revenues - BPR012

# **Real Estate Agency**

# **Program Description**

The Real Estate Agency has only one budget unit.

# **Essential Packages**

## **010 Vacancy Factor and Non-PICS Personal Service**

## **Package Description**

This package includes general inflation of 3.8% on non-PICS items of temporaries, overtime, shift differentials, and unemployment compensation. Mass transit taxes are \$3,542. This package increases Personal Services by \$206,761, which is all Other Funds.

## 2019-21 Fiscal Impact

As part of the end of session adjustment to 2017-19 LAB, a vacancy factor of \$194,991 was applied to the Agency budget. This is equivalent to one to two FTE, of 29, for the entirety of the biennium. The Agency has not experienced vacancies to allow for this savings. Further, losing up to two employees for a two year period would threaten the Agency's ability to meet performance goals and KPM benchmarks for customer service and case processing rates. In this essential package the Agency seeks to restore this outsized vacancy factor by increasing this account by \$174,789, applying a more pragmatic target of \$(20,202) vacancy savings in CSL.

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

# Real Estate Agency

#### Pkg: 010 - Non-PICS PsnI Svc / Vacancy Factor

Cross Reference Name: Real Estate Agency Cross Reference Number: 91900-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services						1	
Temporary Appointments	-	-	568	-		-	568
Overtime Payments	-	-	105	-	-	-	105
All Other Differential	-	-	58	-	-	-	58
Public Employees' Retire Cont	-	-	28	-	-	-	28
Pension Obligation Bond	-	-	27,601	-	-	-	27,601
Social Security Taxes	-	-	55	-	-	-	55
Unemployment Assessments	-	-	15	-	-	-	15
Mass Transit Tax	-	-	3,542	-	-	-	3,542
Vacancy Savings	-	-	174,789	-	-	-	174,789
Total Personal Services	-	-	\$206,761	-		· -	\$206,761
Total Expenditures							
Total Expenditures	-	-	206,761	-	-	-	206,761
Total Expenditures	-	-	\$206,761	-		· -	\$206,761
Ending Balance							
Ending Balance	-	-	(206,761)	-	-	-	(206,761)
Total Ending Balance	-	-	(\$206,761)	-		-	(\$206,761)

\_\_\_\_\_ Agency Request 2019-21 Blennium \_\_\_ Governor's Budget

Page \_\_\_\_\_

Legislatively Adopted Essential and Policy Package Fiscal Impact Summary - BPR013

# 031 Standard Inflation and State Government Service Charge

# **Package Description**

This essential package reflects the projected inflation increases in goods and services, the published changes in pricing of government service charges, and above standard inflation totals.

The cost of goods and services increased by \$142,836. This is based on the biennial general inflation factor which is applied to most Services and Supplies and non-PICS Personal Services costs for 2019-21 of 3.8%. The inflation factor for Professional Services accounts was 4.2%, Attorney General was 20.14%, and State Government Service Charges was 22.01%.

# 2019-21 Fiscal Impact

No impact.

Cross Reference Name: Real Estate Agency

Cross Reference Number: 91900-050-00-00-00000

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds	
Personal Services						1		
Temporary Appointments	-	-	-	-		-		
Overtime Payments	-	-	-	-		-		
Public Employees' Retire Cont	-	-	-	-		-		
Social Security Taxes	-	-	-	-		-		
Total Personal Services	-	-	-	-		-		
Services & Supplies								
Instate Travel	-	-	3,247			-	3,24	
Out of State Travel	-	-	369		-	-	36	
Employee Training	-	-	1,354			-	1,35	
Office Expenses	-	-	3,040	-		-	3,04	
Telecommunications	-	-	2,366		-	-	2,36	
State Gov. Service Charges	-	-	45,238	-	-	-	45,23	
Data Processing	-	-	4,001	-	-	-	4,00	
Publicity and Publications	-	-	1,344	-	-	-	1,34	
Professional Services	-	-	4,245	-	-	-	4,24	
T Professional Services	-	-	3,266	-		-	3,26	
Attorney General	-	-	51,267			-	51,26	
Employee Recruitment and Develop	-	-	284			-	28	
Dues and Subscriptions	-	-	351	-		-	35	
Facilities Rental and Taxes	-	-	9,321			-	9,32	
Facilities Maintenance	-	-	165			-	16	
Agency Program Related S and S	-	-	1,512			-	1,51	
Other Services and Supplies	-	-	4,433			-	4,43	
Expendable Prop 250 - 5000	-	-	1,067	-	-	-	1,06	
Agency Request		_	Governor's Budget		Legislatively Adopted			
2019-21 Blennium			Page		Essential and Policy Package Fiscal Impact Summary - BPR0			

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

-							
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies	•				•		
IT Expendable Property	-	-	5,966	-			5,966
Total Services & Supplies	-	-	\$142,836	-			\$142,83
Total Expenditures							
Total Expenditures	-	-	142,836	-			142,836
Total Expenditures	-	-	\$142,836	-			\$142,83
Ending Balance							
Ending Balance	-	-	(142,836)	-			(142,836)
Total Ending Balance	-	-	(\$142,836)				(\$142,836

\_\_\_\_\_ Agency Request 2019-21 Blennium

Real Estate Agency

Pkg: 031 - Standard Inflation

\_\_\_\_ Governor's Budget

Page \_\_\_\_\_

Legislatively Adopted Essential and Policy Package Fiscal Impact Summary - BPR013

Cross Reference Name: Real Estate Agency

Cross Reference Number: 91900-050-00-00-00000

# 091 Statewide Adjustment DAS Chgs Package

# Description

This package reflects a reduction in costs related to DAS administered State Government Service Changes, \$31,815.

# 2019-21 Fiscal Impact

No impact.

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Real Estate Agency Pkg: 091 - Statewide Adjustment DAS Chgs Cross Reference Name: Real Estate Agency Cross Reference Number: 91900-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges Attorney General	-	-	(10,012)	-			(16,872)
Other Services and Supplies	-	-	(14,943)	-	-		(14,943)
Total Services & Supplies	-	-	(\$31,815)	-	-		<b>(\$</b> 31,815)
Total Expenditures							
Total Expenditures	-	-	(31,815)	-			(31,815)
Total Expenditures	-	-	(\$31,815)	-			(\$31,815)
Ending Balance							
Ending Balance	-	-	31,815	-	-		31,815
Total Ending Balance	-	-	\$31,815	-	-		\$31,815

\_\_\_\_\_ Agency Request 2019-21 Blennium Governor's Budget

Page \_\_\_\_\_

\_\_\_\_\_ Legislatively Adopted Essential and Policy Package Fiscal Impact Summary - BPR013

# 092 Statewide AG Adjustment

# Description

This package reflects a reduction in costs related to Attorney General charges, \$18,196.

# 2019-21 Fiscal Impact

No impact.

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Real Estate Agency Pkg: 092 - Statewide AG Adjustment Cross Reference Name: Real Estate Agency Cross Reference Number: 91900-050-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(18,196)	-	-	-	(18,196)
Total Services & Supplies	-	-	(\$18,196)	-	-	-	(\$18,196)
Total Expenditures Total Expenditures	-		(18,196)	-	-	-	(18,196)
Total Expenditures	-		(\$18,196)	-	-	-	(\$18,196)
Ending Balance							
Ending Balance	-	-	18,196	-	-	-	18,196
Total Ending Balance	-	-	\$18,196	-	-	-	\$18,196

\_\_\_\_\_ Agency Request 2019-21 Blennium \_\_\_\_ Governor's Budget

Page \_\_\_\_\_

Legislatively Adopted Essential and Policy Package Fiscal Impact Summary - BPR013

## **101 Compliance Specialist Reclassification**

# **Package Description**

This policy option package seeks to reclassify one Agency position from an Administrative Specialist II (20) to a Compliance Specialist I (21)

In 2016 the Agency consolidated the Education division in to Administrative Services. This position has transitioned from processing license applications and responding to inquiries on the licensing process to compliance related duties in Education. This position underwent a classification analysis resulting in a Compliance Specialist I assessment and has been in a work out of class since December of 2016.

# 2019-21 Fiscal Impact

No impact.

#### ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Real Estate Agency Pkg: 101 - Compliance Specialist Re	Cross Reference Name: Real Estate Agency Cross Reference Number: 91900-050-00-00-00000						
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services	-						
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Total Personal Services	-	-		-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-		-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-		-	-	-	-

\_\_\_\_\_ Agency Request 2019-21 Blennium

#### DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Real Estate Agency Agency Number: 9190   2019-21 Biennium Cross Reference Number: 91900-000-00-0000									
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit			
Other Funds	I		ļļ						
Business Lic and Fees	6,455,811	8,150,232	8,150,232	8,435,535	8,435,535	-			
Charges for Services	3,914	43,333	43,333	7,794	7,794	-			
Fines and Forfeitures	101,775	344,850	344,850	209,760	209,760	-			
Other Revenues	1,655	-	-	1,656	1,656	-			
Transfer to General Fund	(59,865)	(90,000)	(90,000)	(90,000)	(90,000)	-			
Total Other Funds	\$6,503,290	\$8,448,415	\$8,448,415	\$8,564,745	\$8,564,745	-			

\_\_\_\_\_ Agency Request 2019-21 Blennium \_\_ Governor's Budget Page \_\_\_\_\_ Legislatively Adopted Detail of LF, OF, and FF Revenues - BPR012

Real Estate Agency

2019-21 Biennium

Policy Package List by Priority

Agency Number: 91900 BAM Analyst: Morse-Miller, Haylee Budget Coordinator: Higley, Anna - (503)378-4671

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description	
0	081	September 2018 Emergency Board	050-00-00-00000	Real Estate Agency	
	091	Statewide Adjustment DAS Chgs	050-00-000000	Real Estate Agency	
	092	Statewide AG Adjustment	050-00-000000	Real Estate Agency	
	101	Compliance Specialist Reclassification	050-00-00-00000	Real Estate Agency	

01/22/19 2:59 PM Page 1 of 1

Policy Package List by Priority BSU-004A This page is intentionally left blank.

## II. OREA Affirmative Action Plan

## A. Agency Affirmative Action Policy Statement/Diversity & Inclusion Statement



Real Estate Agency 530 Center St. NE, Suite 100 Salem, Oregon 97301-2505 Phone: (503) 378-4170 Regulations Fax: (503) 373-7153 Admin. Fax: (503) 378-2491 www.oregon.gov/rea

DATE: September 6,2018

TO: All Employees

FROM: Dean Owens, Acting Real Estate Commissioner

The Oregon Real Estate Agency (OREA) is committed to diversity, equity and inclusion and strives to integrate diversity, equity and inclusion into all facets of our business and services to better serve the diverse citizens of Oregon.

The Agency maintains and embeds a diverse and inclusive environment and organizational culture. The Agency makes every effort to ensure that all employees and customers, regardless of sex, age, race, national origin, color, ethnicity, religion, sexual orientation, veterans, people with disabilities, or any other protected class prohibited by law or policy of the state or federal government, have a fair and equal chance for available employment opportunities with our Agency. OREA will continue its efforts to recruit applicants that are reflective of the diversity of Oregon.

Creating and maintaining a work environment that is positive, respectful, safe, and free from harassment and discrimination of any kind is expected by all employees of the Oregon Real Estate Agency. Management staff is responsible for ensuring that the work environment is harassment and discrimination free. No form of harassment or discrimination will be tolerated. The Agency understands that prevention is essential to impede harassment.

OREA will not discriminate, or tolerate discrimination, against any employee because they are a member of, apply to be a member of, perform, has performed, applied to perform or have an obligation to perform service in a uniformed service.

All applicants and employees are protected from coercion, intimidation, interference, or discrimination for filing a complaint or assisting in an investigation under this policy.

OREA will make every reasonable good faith effort to provide reasonable accommodation in employment and to our clients, applicants for services and members of the general public who have disabilities, as defined by statute.

OREA strives to make all employees feel welcome and is committed to its Affirmative Action Plan and goals of creating and maintaining a highly-qualified, diverse workforce.

We ask that you strive to create and maintain a positive work environment for yourself and your co-workers. If you have any questions about the information contained in this document, please discuss it with your manager or Alida McNew, OREA's HR Analyst at the Oregon Department of Fjsh and Wildlife.

Dean Owens, Acting Real Estate Commissioner

9/6/2018

# **B.** Policy

#### a. Agency AA Policy/DI Statement/State and Federal Employment Law Documents:

A copy of the Agency's Affirmative Action Plan is available on the OREA shared common G drive and is also available for managers and employees to review on request to the OREA Affirmative Action Representative. The Agency Affirmative Action Policy Statement/Diversity & Inclusion Statement is posted on the Internet below the Agency's mission statement under the "About Us" tab and will also be posted on a bulletin board in the agency breakroom/kitchen area. State and federal employment law documents are available on the Internet for easy access by employees, volunteers and/or contractors/vendors. For more information about the OREA Affirmative Action Plan or other related documents, please contact:

#### **OREA** Affirmative Action Representative

Leandra Hagedorn, Executive Assistant 503-378-6543 leandra.hagedorn@oregon.gov

#### **b.** Complaint Options:

It is imperative that the Agency is responsive to employee concerns of discrimination. Employees who feel they have been harassed or discriminated against are encouraged to bring their concerns to Agency management. A supervisor or manager receiving a complaint should promptly notify the Oregon Department of Fish and Wildlife Human Resources Office. Any individual who believes s/he has been discriminated against on the basis of a protected class may file a complaint as outlined in <u>Department of Administrative Services Policy</u>, DAS 50-010-01, <u>Discrimination and Harassment Free Workplace</u>.

Individuals also have the right to file grievances or complaints of discrimination instead, or concurrently, with the Governor's Office of Diversity, Equity & Inclusion, the Bureau of Labor and Industries, the Equal Employment Opportunity Commission or in accordance with the collective bargaining agreement.

#### Governor's Office of Diversity, Equity & Inclusion/Affirmative Action

900 Court Street NE, Suite 254 Salem, Oregon 97301 Phone Number: 503-378-6833

# Oregon Bureau of Labor and Industries - Civil Rights Division Portland

State Office Building 800 NE Oregon Street, Suite 1070 Portland, OR 97232 Phone Number: English: 971-673-0764 Spanish: 971-673-2818 Fax: 971-673-0765 E-mail: crdemail@boli.state.or.us Eugene

1400 Executive Parkway, Suite 200 Eugene, OR 97401 Phone Number: 541-686-7623

# Salem

3865 Wolverine Street NE, Bldg. E-1 Salem, OR 97305-1268 Phone Number: 503-378-3292

The Oregon Bureau of Labor and Industries – Civil Rights Division is the Oregon state equivalent of the federal EEOC. As a designated Fair Employment Practices Agency (FEPA), the Oregon Bureau of Labor and Industries – Civil Rights Division may coordinate operations with the EEOC under a work-share agreement. Furthermore, the Oregon Bureau of Labor and Industries – Civil Rights Division investigates state claims that are not covered by federal law or exceed the basic protections of federal law. Individuals filing a charge of discrimination with the EEOC should also file a copy of the charge with the Oregon Bureau of Labor and Industries – Civil Rights Division.

# U.S. Equal Employment Opportunity Commission

Seattle Field Office EEOC Office Federal Office Building 909 First Avenue, Suite 400 Seattle, WA 98104-1061 Phone Number: 1-800-669-4000 The EEOC does not maintain an office in Oregon. The Seattle Field Office is open Monday- Friday from 8:00 a.m. – 3:00 p.m.

# C. Employment

**Hiring:** OREA is an equal opportunity employer. Although the opportunities are limited, the Agency strives to provide equal opportunities to everyone. This biennium, the Agency hired two new employees of which both were women and one is a person with a disability. The Agency has a process in place, through the Oregon Department of Fish and Wildlife, to conduct a pay analysis for employees new to the State of Oregon in order to ensure new employees are hired fairly and equitably with regard to pay.

**Promotion:** The Agency provides employees with equal opportunities for promotion. At times, there are limited opportunities for advancement; however, in 2017, there were opportunities for five employees to promote within the Agency.

**Retention:** It is the Agency's goal for all employees to feel welcome in the workplace. By providing an environment free of any type of discrimination and harassment and providing training to employees on preventing sexual harassment and maintaining a harassment free and professional workplace, and promoting inclusion and respect in the workplace, will all help us to achieve this goal.

**Succession Planning:** Although OREA is a small Agency, we recognize the importance of succession planning and are committed to investing equitably in our employees. At least three employees were provided the opportunity to work out of class at a higher level this biennium to help them prepare for higher level roles.

# A. Training, Education, and Development Plan (TEDP)

## a. Training Overview

OREA managers are supportive of developing staff. This includes opportunities through job rotations and/or work out of class opportunities, professional development through various trainings and workshops, etc.

#### **b.** Employees

Three employees in the Professionals category were provided opportunities to work out of class this biennium. Two of the employees were women.

Three staff members and one manager will be attending the Association of Real Estate License Law Officials (ARELLO) Investigator Workshop in October 2018.

New OREA employees meet with the Human Resources Analyst for the Agency and review Agency policies, including the Affirmative Action (AA) Policy.

Employees have access to statewide training available on iLearn.

#### c. Volunteers

All OREA volunteers are required to review the Affirmative Action policy, workplace expectations and complaint procedures.

# d. Contractors/Vendors

The Agency does not currently provide Affirmative Action training to contractors and vendors; however, they will be informed of the Agency Affirmative Action Plan and where they can view it. Contractors are expected to comply with all state and federal civil rights laws.

# **B.** Leadership Development/Training Program(s)

OREA does not have a formal Leadership Development Program but looks for ways to develop current staff. The Agency has not contracted out any leadership training during this biennium.

OREA currently has five managers. A number of Agency managers have attended Leadership Oregon in the past. There are currently two managers who are looking to participate in a future cohort when a spot is available. These two managers have completed the state of Oregon Emerging Manager training series. One of OREA's female managers has completed the first course toward a Certificate in Public Management at Willamette University with expected course completion in June 2019. While the Agency does not have a formal leadership strategy for the 2019-21 biennium, managers will continue to participate in the Manager Refresher training provided by the Oregon Department of Fish and Wildlife when available.

# C. Programs

# a. Internship Program(s)

OREA does not have a formal internship program; however, the Agency will continue to look for opportunities for interns. During spring break 2018, two temporaries were hired to scan documents for staff. Both temporaries were male and one was a person of color.

# **b.** Mentorship Program(s)

Due to the size of the Agency and infrequent turnover, OREA does not have a formal mentorship program. Every effort is made by managers to discuss and offer advice to employees regarding professional and career development opportunities and if the Agency experiences an increase in turnover, a mentorship program may be revisited at that time.

All OREA employees are afforded the opportunity for education and coaching. The Administrative Services Manager routes these opportunities to Division Managers on a frequent basis. Division Managers work with individual employees to match them with these opportunities. All managers identify annual training and development objectives as part of the employee performance evaluation. In addition, the Oregon Department of Fish and Wildlife's Human Resources staff is available to all OREA staff to discuss and offer advice for professional and career development opportunities.

# c. Diversity Awareness Program(s)

In December 2017, Nakeia Daniels, the Governor's Affirmative Action Manager, was invited by the Real Estate Agency to speak to their licensing staff at an offsite staff meeting. It was a great discussion about economic and business equity.

One employee from OREA participated in the State of Oregon Diversity and Inclusion Conference in 2017 and one will attend in 2018. The Agency hopes to increase future participation in the annual event when spots are available.

Two investigators (one male and one female who is a person of color) will be attending the Attorney General's Elder Abuse Conference in November 2018. We anticipate this to be a valuable training as elder abuse is a growing concern.

OREA managers and staff completed online training provided by ODFW in July 2017 titled, "Ouch! That Stereotype Hurts." This course enabled 27 staff to explore communication skills for promoting inclusion and respect in the workplace.

# G. Community Engagement

OREA does not currently have an outreach program. Staff is regularly involved in delivering continuing education to the licensing community across the state 7-10 times annually on matters related to real estate licensing and regulation. Staff also make presentations to peer regulatory agencies

at the Association of Real Estate License Law Officials (ARELLO) conferences on Agency business and case management. The regulatory agencies include 46 US states, seven Canadian providences and eight countries outside of North America.

The Agency hopes to gain ideas for outreach from other agency Affirmative Action Representatives attending the Diversity & Inclusion/Affirmative Action/Equal Employment Opportunity (DI/AA/EEO) meetings.

# H. Executive Order 17-11 Updates

# a. Respectful Leadership Training (Diversity, Equity & Inclusion), and Sexual Harassment

All OREA employees are required to complete annual training related to maintaining a professional workplace as well as discrimination and harassment free workplace provided by the Department of Administrative Services. The latest training will be completed by September 2018. The two required trainings are "Maintaining a Harassment Free and Professional Workplace" and "Preventing Sexual Harassment." These trainings support the agency's commitment to creating and maintaining a respectful workplace free of harassment and discrimination.

OREA employees have the opportunity to participate with the Oregon Department of Fish and Wildlife's (ODFW) refresher training on creating and maintaining a respectful workplace. In 2017, employees participated in an online cultural competency training through ODFW titled, "Ouch! That Stereotype Hurts." This course enabled 27 learners to explore communication skills for promoting inclusion and respect in the workplace.

All OREA employees have the opportunity to attend the annual State of Oregon Diversity and Inclusion Conference.

Affirmative Action, Equity and Inclusion responsibilities have been incorporated into executive and management service position descriptions.

The Affirmative Action Policy/Diversity and Inclusion Statement will be posted on the Internet and bulletin board in the agency breakroom/kitchen area for all to see.

The Agency Affirmative Action Representative is participating in bi-monthly Governor's Office Diversity, Equity and Inclusion/Affirmative Action meetings.

# b. Statewide Exit Interview Survey

The statewide exit interview survey is available to all employees who separate from the Agency. The Agency plans to review the results of any exit interview surveys completed by separating employees on an individual basis. Any results will be discussed at our Manager's meetings in order to potentially identify ways in which we can improve as an Agency. The Deputy Commissioner and Commissioner are both in attendance at the Manager's meetings. No exit interview surveys were completed by separating staff between July 1, 2017 and June 30, 2018.

# c. Performance Evaluations of all Management Personnel

The Agency currently conducts performance evaluations of all management staff at the time of their Salary Eligibility Dates (SEDs).

In accordance with ORS 659A.012, effectiveness in achieving Affirmative Action objectives is a required component in the evaluation of performance by managers and supervisors and specific examples of a manager's or supervisor's Affirmative Action and diversity successes and achievements should be clearly described. During the 2017-2019 biennium, the Agency incorporated Affirmative Action responsibilities into performance evaluations of all management staff as a performance measure.

In addition, all position descriptions for management staff were updated during the 2017-2019 biennium to include language related to Affirmative Action, diversity, equity and inclusion.

# I. Status of Contracts to Minority Business (ORS 659A.015)

OREA does not have a budget specifically for contracts and has not awarded any new services and supplies contracts during the 2017-2019 Biennium. However, should a need arise to contract for services and supplies, OREA will consider the Business Oregon's Certification Office of Business Inclusion and Diversity (COBID).

# **III.** Roles for Implementation of Affirmative Action Plan

# A. Specific, active engagement, and/or innovative activity of:

# a. Directors/Administrators

The Agency Commissioner and Deputy Commissioner set the Agency's policies concerning equal employment opportunity processes and Affirmative Action, and have overall responsibility for compliance with policy and achievement of the Affirmative Action goals to which the Agency is committed. The Commissioner and Deputy Commissioner provide leadership to Agency managers, evaluate the performance of managers to ensure their work performance reviews include Affirmative Action efforts and accomplishments. The Agency Commissioner is responsible for presenting the annual "State of the Agency" to the Oregon Association of Realtors as well as local associations.

# **b.** Managers and Supervisors

Agency Managers and Supervisors are accountable to the Agency Deputy Commissioner and Commissioner for carrying out the Affirmative Action Plan. Managers attend traveling board meetings throughout the year in order to interact with members of the public at the meetings. They present information, statistics and updates regarding their divisions and respond to a variety of questions from licensees and/or the public related to Agency business.

# c. Affirmative Action Representative

The Agency's Affirmative Action Representative has been participating in the Governor's Office of Diversity, Equity & Inclusion/Affirmative Action bi-monthly meetings/trainings. She has also attended the State of Oregon Diversity and Inclusion Conference in 2017 and will attend again in 2018.

# IV. July 1, 2017 – June 30, 2019

A. Accomplishments in Goal Attainment/Progress from Current Biennium's Affirmative Action Plan

# COMPARISON: 6/30/17 vs 6/30/18 Affirmative Action Statistics

WOMEN		Total Employees		6/30/2017		6/30/2018	
EEO Category	2017	2018	Actual Parity A		Actual	Percent	Parity
A. Officials &							
Administrators	5	5	3	60.00%	3	60.00%	1.8
B. Professionals	16	18	11	68.75%	12	66.67%	8.2
F. Administrative Support	7	6	6	85.71%	6	100.00%	4.2
Totals	28	29	20	71.43%	21	72.41%	14.2

PEOPLE OF COLOR		tal oyees 6/30/2017		6	/30/2018	2018	
EEO Category	2017	2018	Actual Percent A		Actual	Percent	Parity
A. Officials & Administrators	5	5	0	0.00%	0	0.00%	0.5
B. Professionals	16	18	1	6.25%	1	5.56%	1.6
F. Administrative Support	7	6	1	14.29%	1	16.67%	0.5
Totals	28	29	2	7.14%	2	6.90%	2.6

PEOPLE WITH DISABILITIES	Total Employees		6/30/2017		6/30/2018		2018
EEO Category	2017	2018	Actual Percent		Actual	Percent	Parity
A. Officials & Administrators	5	5	0	0.00%	0	0.00%	0.2
B. Professionals	16	18	0	0.00%	0	0.00%	0.8
F. Administrative Support	7	6	0	0.00%	1	16.67%	0.3
Totals	28	29	0	0.00%	1	3.45%	1.3

Oregon Real Estate Agency employees are divided into three Equal Employment Opportunity job categories – Officials & Administrators, Professionals, and Administrative Support. The Agency exceeds state goals for women in all categories. The Agency currently employs two people of color. One result to highlight in 2018 was the appointment of a person with a disability in the Administrative Support Category. OREA previously employed no people with disabilities in the Agency. OREA typically has relatively low turnover and limited hiring opportunities; however, the Agency's diversity compares favorably to the statewide Affirmative Action goals and is above parity with women and near parity with people of color:

- The comparison statistics show all 29 (FTE) positions are filled
- 72% of current employees are women
- Three (3) out of the five (5) managers are women

- 2 employees have identified themselves as persons of color
- Employees with disabilities who choose to disclose this voluntary information currently comprise 3.45% of the Agency workforce

In order to possibly increase numbers of women, people of color, people with disabilities and veterans, the updated State of Oregon's Voluntary Self-Identification Form was e-mailed to staff in August 2016.

# **B.** Progress Made or Lost Since Previous Biennium

During this reporting period the Agency has continued to work toward meeting long-term Affirmative Action/diversity workforce goals. The Agency typically experiences low turnover and therefore remains relatively stable regarding Affirmative Action statistics.

The Affirmative Action comparative data through June 30, 2018 shows that the Agency is fully staffed. During the 2017-19 biennium, the Agency had some position movement in 2017 with five internal promotions, one new hire and one transfer-in from another state agency. The overall percentage of women in the Agency increased by 5.74% from 6/30/2016 to 6/30/2018. There are two persons of color on staff and now one person with a disability. The Agency continues to employ a high number of women in all EEO categories. In July of 2018, the Agency Commissioner submitted his intent to retire and a recruitment process is currently underway to fill this position. In addition, two new board members were appointed, one is a person of color and one is a woman.

# V. July 1, 2019 – June 30, 2021

# A. Goals for Agency Affirmative Action Plan

The Agency will continue to develop and maintain a work environment at OREA that is attractive to a diverse pool of applicants, retains employees, and is accepting and respectful of employees' differences, including different cultures, generations, beliefs and life experiences.

The Agency will continue to identify resources for applicant pools with qualified protected class applicants to improve the hiring and developmental opportunities for underrepresented persons. OREA has low turnover; however, when vacancies do occur, the Agency will consider diversity in hiring decisions.

The Affirmative Action Policy/Diversity and Inclusion Statement will be posted on the bulletin board in the agency breakroom/kitchen area for all to see.

OREA will review current policies related to Affirmative Action, ADA and Reasonable Accommodation, and Discrimination and Harassment Free Workplace to determine if there is a need to have specific Agency policies related to these areas.

The Agency will continue delivering continuing education to the licensing community on matters related to real estate licensing and regulation and be available to the community it serves.

OREA will promote participation at the Governor's Office of Diversity, Equity & Inclusion/Affirmative Action related trainings and workshops.

# **B.** Strategies and Timeline for Achieving Goals

OREA will promote a work environment that recognizes, respects, and is responsive to a diverse workforce and will continue our role as an advocate for disabled individuals, which will be emphasized by our Agency programs and services. For example, the Agency currently has a number of staff that participate in religious practices outside of traditional religious practices (holidays, etc.) that are supported by the Agency with flexible or alternative work schedules to accommodate their beliefs.

OREA will work with our Human Resources business partner at the Oregon Department of Fish and Wildlife to develop a strategy for outreach when vacancies occur.

The Affirmative Action Policy and Diversity and Inclusion Statement will be posted on the Internet and bulletin board in the agency breakroom/kitchen area once the new policy is in effect.

The Agency will review current policies related to Affirmative Action, ADA and Reasonable Accommodation, and Discrimination and Harassment Free Workplace during the 2019-2021 Biennium to determine if there is a need to have specific Agency policies related to these areas.

# VI. Appendix A – <u>State Policy Documentation</u>

- A. ADA and Reasonable Accommodation Policy (Statewide Policy 50.020.10)
- B. <u>Discrimination and Harassment Free Workplace Policy (Statewide Policy</u> 50.010.01)
- C. Employee Development and Implementation of Oregon Benchmarks for Workforce Development (*Statewide Policy 50.045.01*)
- D. Veterans Preference in Employment (105-040-0015)
- E. Equal Opportunity and Affirmative Action Rule (105-040-0001)
- F. Executive Order 17-11

# VII. Appendix B – <u>Federal Documentation</u>

- A. <u>Age Discrimination in Employment Act of 1967 (ADEA)</u>
- B. Disability Discrimination Title I of the Americans with Disability Act of 1990
- C. Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964
- D. <u>Genetic Information Discrimination Title II of the Genetic Information Nondiscrimination Act of</u> 2008 (GINA)
- E. National Origin Discrimination Title VII of the Civil Rights Act of 1964
- F. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964
- G. Race/Color Discrimination Title VII of the Civil Rights Act of 1964
- H. <u>Religious Discrimination Title VII of the Civil Rights Act of 1964</u>
- I. Retaliation Title VII of the Civil Agency Affirmative Action Policy
- J. Sex-Based Discrimination Title VII of the Civil Rights Act of 1964
- K. Sexual Harassment Title VII of the Civil Rights Act of 1964

# VIII. Appendix C – OREA Documentation in Support of Affirmative Action Plan

OREA relies on Oregon statewide policies and will be reviewing our policies to determine if there is a need to have specific Agency policies.

# Real Estate Agency

Summary Cross Reference Listing and Packages 2019-21 Biennium

#### Agency Number: 91900 BAM Analyst: Morse-Miller, Haylee Budget Coordinator: Higley, Anna - (503)378-4671

Cross Reference	Cross Reference Description	Package	Priority	Package Description	Package Group
Number		Number			
050-00-00-00000	Real Estate Agency	010	0	Non-PICS PsnI Svc / Vacancy Factor	Essential Packages
050-00-00-00000	Real Estate Agency	021	0	Phase - In	Essential Packages
050-00-00-00000	Real Estate Agency	022	0	Phase-out Pgm & One-time Costs	Essential Packages
050-00-00-00000	Real Estate Agency	031	0	Standard Inflation	Essential Packages
050-00-00-00000	Real Estate Agency	032	0	Above Standard Inflation	Essential Packages
050-00-00-00000	Real Estate Agency	033	0	Exceptional Inflation	Essential Packages
050-00-00-00000	Real Estate Agency	040	0	Mandated Caseload	Essential Packages
050-00-00-00000	Real Estate Agency	081	0	September 2018 Emergency Board	Policy Packages
050-00-00-00000	Real Estate Agency	091	0	Statewide Adjustment DAS Chgs	Policy Packages
050-00-00-00000	Real Estate Agency	092	0	Statewide AG Adjustment	Policy Packages
050-00-00-00000	Real Estate Agency	101	0	Compliance Specialist Reclassification	Policy Packages

Real Estate Agency

Policy Package List by Priority 2019-21 Biennium Agency Number: 91900 BAM Analyst: Morse-Miller, Haylee Budget Coordinator: Higley, Anna - (503)378-4671

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	081	September 2018 Emergency Board	050-00-000000	Real Estate Agency
	091	Statewide Adjustment DAS Chgs	050-00-00-00000	Real Estate Agency
	092	Statewide AG Adjustment	050-00-000000	Real Estate Agency
	101	Compliance Specialist Reclassification	050-00-000000	Real Estate Agency

01/25/19 2:38 PM Page 1 of 1

Policy Package List by Priority BSU-004A Real Estate Agency

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019 <b>-</b> 21 Governor's Budget	2019-21 Leg. Adopted Audit
BEGINNING BALANCE	•					
0025 Beginning Balance						
3400 Other Funds Ltd	1,065,741	363,637	363,637	1,306,593	1,306,593	
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	6,455,811	8,150,232	8,150,232	8,435,535	8,435,535	
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,914	43,333	43,333	7,794	7,794	
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	41,910	254,850	254,850	119,760	119,760	
8800 General Fund Revenue	59,865	90,000	90,000	90,000	90,000	
All Funds	101,775	344,850	344,850	209,760	209,760	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,655	-	-	1,656	1,656	
REVENUE CATEGORIES						
3400 Other Funds Ltd	6,503,290	8,448,415	8,448,415	8,564,745	8,564,745	
8800 General Fund Revenue	59,865	90,000	90,000	90,000	90,000	
TOTAL REVENUE CATEGORIES	\$6,563,155	\$8,538,415	\$8,538,415	\$8,654,745	\$8,654,745	
TRANSFERS OUT						
01/22/19 3:00 PM		Page 1 of 12		BDV103A - Budg	jet Support - Detall Re	venues & Expenditure BDV103

Cross Reference Number: 91900-000-00-00-00000

Budget Support - Detail Revenues and Expe 019-21 Biennium Real Estate Agency	enditures			Cross Referen	ce Number: 9190	0-000-00-00-0000
Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
2060 Transfer to General Fund						
8800 General Fund Revenue	(59,865)	(90,000)	(90,000)	(90,000)	(90,000)	
VAILABLE REVENUES						
3400 Other Funds Ltd	7,569,031	8,812,052	8,812,052	9,871,338	9,871,338	
OTAL AVAILABLE REVENUES	\$7,569,031	\$8,812,052	\$8,812,052	\$9,871,338	\$9,871,338	
XPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	3,472,756	3,880,584	3,995,920	4,401,408	4,401,408	
3160 Temporary Appointments						
3400 Other Funds Ltd	27,863	14,935	14,935	15,503	15,503	
3170 Overtime Payments						
3400 Other Funds Ltd	6,094	2,762	2,762	2,867	2,867	
3190 All Other Differential						
3400 Other Funds Ltd	13,792	1,538	1,538	1,596	1,596	
SALARIES & WAGES						
3400 Other Funds Ltd	3,520,505	3,899,819	4,015,155	4,421,374	4,421,374	
TOTAL SALARIES & WAGES	\$3,520,505	\$3,899,819	\$4,015,155	\$4,421,374	\$4,421,374	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,098	1,596	1,596	1,708	1,708	
3220 Public Employees' Retire Cont						
1/22/19		Page 2 of 12		BDV103A - Budg	et Support - Detall Rev	venues & Expenditur

Real Estate Agency

Agency Number: 91900

Cross Reference Number: 91900-000-00-00-00000

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

2015-17 Actuals 2017-19 Leg 2017-19 Leg 2019-21 2019-21 Agency 2019-21 Leg. Description Adopted Budget Approved Request Budget Governor's Adopted Audit Budget Budget 3400 Other Funds Ltd 538,076 740,388 754,111 746,577 746.577 3221 Pension Obligation Bond 3400 Other Funds Ltd 225,478 248,305 211.546 220,704 248,305 3230 Social Security Taxes 3400 Other Funds Ltd 264,274 296,896 296,896 336,742 336,742 3240 Unemployment Assessments 3400 Other Funds Ltd 386 386 401 401 11.954 3250 Worker's Comp. Assess. (WCD) 3400 Other Funds Ltd 2,001 1,624 2,001 1.682 1,682 3260 Mass Transit Tax 3400 Other Funds Ltd 21,111 22,986 22,986 26,528 26,528 3270 Flexible Benefits 3400 Other Funds Ltd 871.072 1.002.588 966,744 1.020,336 1.020.336 OTHER PAYROLL EXPENSES 3400 Other Funds Ltd 1,920,755 2,256,475 2,301,268 2,382,279 2,382,279 TOTAL OTHER PAYROLL EXPENSES \$1,920,755 \$2,256,475 \$2,301,268 \$2,382,279 \$2,382,279 P.S. BUDGET ADJUSTMENTS 3455 Vacancy Savings 3400 Other Funds Ltd (194,991)(194,991)(20, 202)(20, 202)PERSONAL SERVICES 3400 Other Funds Ltd 5,441,260 5,961,303 6,121,432 6,783,451 6,783,451 TOTAL PERSONAL SERVICES \$5,441,260 \$5,961,303 \$6,121,432 \$6,783,451 \$6,783,451 SERVICES & SUPPLIES BDV103A - Budget Support - Detail Revenues & Expenditures 01/22/19 Page 3 of 12 BDV103A 3:00 PM
Real Estate Agency

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019 <b>-</b> 21 Governor's Budget	2019-21 Leg. Adopted Audit
4100 Instate Travel					·	
3400 Other Funds Ltd	60,299	85,439	85,439	88,686	88,686	
4125 Out of State Travel						
3400 Other Funds Ltd	46,012	9,707	9,707	10,076	10,076	
4150 Employee Training						
3400 Other Funds Ltd	31,458	35,640	35,640	36,994	36,994	
4175 Office Expenses						
3400 Other Funds Ltd	60,883	113,231	113,231	83,040	83,040	
4200 Telecommunications						
3400 Other Funds Ltd	55,778	29,024	29,024	64,621	64,621	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	175,990	205,532	205,532	250,770	233,898	
4250 Data Processing						
3400 Other Funds Ltd	99,844	85,296	85,296	109,297	109,297	
4275 Publicity and Publications						
3400 Other Funds Ltd	1,344	55,374	55,374	36,718	36,718	
4300 Professional Services						
3400 Other Funds Ltd	101,407	101,073	101,073	105,318	105,318	
4315 IT Professional Services						
3400 Other Funds Ltd	82,775	77,755	77,755	81,021	81,021	
4325 Attorney General						
3400 Other Funds Ltd	146,047	254,553	254,553	305,820	287,624	
4375 Employee Recruitment and Develop						
2/19 PM		Page 4 of 12		BDV103A - Budg	get Support - Detall Re	venues & Expenditu BDV10

Agency Number: 91900

Cross Reference Number: 91900-000-00-00-00000

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

2015-17 Actuals 2017-19 Leg 2017-19 Leg 2019-21 Agency 2019-21 2019-21 Leg. Adopted Audit Adopted Budget Approved Request Budget Governor's Description Budget Budget 3400 Other Funds Ltd 63 7.464 7.464 7.748 7.748 4400 Dues and Subscriptions 9,224 3400 Other Funds Ltd 5,193 9.224 9,575 9.575 4425 Facilities Rental and Taxes 3400 Other Funds Ltd 64,249 245.290 245.290 254.611 254,611 4475 Facilities Maintenance 3400 Other Funds Ltd 1,974 4,354 4,354 4,519 4,519 4575 Agency Program Related S and S 3400 Other Funds Ltd 995 39,796 39,796 41,308 41.308 4650 Other Services and Supplies 3400 Other Funds Ltd 110,203 116,647 116,647 121,080 106,137 4700 Expendable Prop 250 - 5000 3400 Other Funds Ltd 129,127 28,081 28,081 29,148 29,148 4715 IT Expendable Property 3400 Other Funds Ltd 112,966 157,006 157,008 162.972 162,972 SERVICES & SUPPLIES 3400 Other Funds Ltd 1.286.607 1.660.486 1.803.322 1,753,311 1,660,486 **TOTAL SERVICES & SUPPLIES** \$1,286,607 \$1,660,486 \$1,660,486 \$1,803,322 \$1,753,311 CAPITAL OUTLAY 5600 Data Processing Hardware 3400 Other Funds Ltd 7,700 EXPENDITURES 3400 Other Funds Ltd 6,735,567 7,781,918 7,621,789 8,586,773 8,536,762 01/22/19 BDV103A - Budget Support - Detail Revenues & Expenditures Page 5 of 12 3:00 PM BDV103A

Real Estate Agency

Agency Number: 91900

Cross Reference Number: 91900-000-00-00-00000

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
TOTAL EXPENDITURES	\$6,735,567	\$7,621,789	\$7,781,918	\$8,586,773	\$8,536,762	
ENDING BALANCE						
3400 Other Funds Ltd	833,464	1,190,263	1,030,134	1,284,565	1,334,576	
TOTAL ENDING BALANCE	\$833,464	\$1,190,263	\$1,030,134	\$1,284,565	\$1,334,576	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	29	29	29	29	29	
TOTAL AUTHORIZED POSITIONS	29	29	29	29	29	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	29.00	29.00	29.00	29.00	29.00	
TOTAL AUTHORIZED FTE	29.00	29.00	29.00	29.00	29.00	

01/22/19 3:00 PM

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,065,741	363,637	363,637	1,306,593	1,306,593	
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	6,455,811	8,150,232	8,150,232	8,435,535	8,435,535	
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,914	43,333	43,333	7,794	7,794	
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	41,910	254,850	254,850	119,760	119,760	
8800 General Fund Revenue	59,865	90,000	90,000	90,000	90,000	
All Funds	101,775	344,850	344,850	209,760	209,760	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,655	-	-	1,656	1,656	
REVENUE CATEGORIES						
3400 Other Funds Ltd	6,503,290	8,448,415	8,448,415	8,564,745	8,564,745	
8800 General Fund Revenue	59,865	90,000	90,000	90,000	90,000	
TOTAL REVENUE CATEGORIES	\$6,563,155	\$8,538,415	\$8,538,415	\$8,654,745	\$8,654,745	
TRANSFERS OUT						
01/22/19 3:00 PM		Page 7 of 12		BDV103A - Budg	gət Support - Dətali Rə	venues & Expenditur BDV10

Real	Estate	Agenc	V

Agency Number: 91900

Cross Reference Number: 91900-050-00-00-00000

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
2060 Transfer to General Fund						
8800 General Fund Revenue	(59,865)	(90,000)	(90,000)	(90,000)	(90,000)	
AVAILABLE REVENUES						
3400 Other Funds Ltd	7,569,031	8,812,052	8,812,052	9,871,338	9,871,338	
TOTAL AVAILABLE REVENUES	\$7,569,031	\$8,812,052	\$8,812,052	\$9,871,338	\$9,871,338	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	3,472,756	3,880,584	3,995,920	4,401,408	4,401,408	
3160 Temporary Appointments						
3400 Other Funds Ltd	27,863	14,935	14,935	15,503	15,503	
3170 Overtime Payments						
3400 Other Funds Ltd	6,094	2,762	2,762	2,867	2,867	
3190 All Other Differential						
3400 Other Funds Ltd	13,792	1,538	1,538	1,596	1,596	
SALARIES & WAGES						
3400 Other Funds Ltd	3,520,505	3,899,819	4,015,155	4,421,374	4,421,374	
TOTAL SALARIES & WAGES	\$3,520,505	\$3,899,819	\$4,015,155	\$4,421,374	\$4,421,374	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,098	1,596	1,596	1,708	1,708	
3220 Public Employees' Retire Cont						
01/22/19 3:00 PM		Page 8 of 12		BDV103A - Budg	get Support - Detall Re	venues & Expenditure BDV103

Real Estate Agency

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	538,076	740,388	754,111	746,577	746,577	
3221 Pension Obligation Bond						
3400 Other Funds Ltd	211,546	225,478	220,704	248,305	248,305	
3230 Social Security Taxes						
3400 Other Funds Ltd	264,274	296,896	296,896	336,742	336,742	
3240 Unemployment Assessments						
3400 Other Funds Ltd	11,954	386	386	401	401	
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,624	2,001	2,001	1,682	1,682	
3260 Mass Transit Tax						
3400 Other Funds Ltd	21,111	22,986	22,986	26,528	26,528	
3270 Flexible Benefits						
3400 Other Funds Ltd	871,072	966,744	1,002,588	1,020,336	1,020,336	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,920,755	2,256,475	2,301,268	2,382,279	2,382,279	
TOTAL OTHER PAYROLL EXPENSES	\$1,920,755	\$2,256,475	\$2,301,268	\$2,382,279	\$2,382,279	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(194,991)	(194,991)	(20,202)	(20,202)	
PERSONAL SERVICES						
3400 Other Funds Ltd	5,441,260	5,961,303	6,121,432	6,783,451	6,783,451	
TOTAL PERSONAL SERVICES	\$5,441,260	\$5,961,303	\$6,121,432	\$6,783,451	\$6,783,451	
SERVICES & SUPPLIES						
/22/19 00 PM		Page 9 of 12		BDV103A - Budg	get Support - Detall Re	venues & Expenditu BDV1

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
4100 Instate Travel	•					
3400 Other Funds Ltd	60,299	85,439	85,439	88,686	88,686	
4125 Out of State Travel						
3400 Other Funds Ltd	46,012	9,707	9,707	10,076	10,076	
4150 Employee Training						
3400 Other Funds Ltd	31,458	35,640	35,640	36,994	36,994	
4175 Office Expenses						
3400 Other Funds Ltd	60,883	113,231	113,231	83,040	83,040	-
4200 Telecommunications						
3400 Other Funds Ltd	55,778	29,024	29,024	64,621	64,621	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	175,990	205,532	205,532	250,770	233,898	
4250 Data Processing						
3400 Other Funds Ltd	99,844	85,296	85,298	109,297	109,297	
4275 Publicity and Publications						
3400 Other Funds Ltd	1,344	55,374	55,374	36,718	36,718	
4300 Professional Services						
3400 Other Funds Ltd	101,407	101,073	101,073	105,318	105,318	-
4315 IT Professional Services						
3400 Other Funds Ltd	82,775	77,755	77,755	81,021	81,021	
4325 Attorney General						
3400 Other Funds Ltd	146,047	254,553	254,553	305,820	287,624	
4375 Employee Recruitment and Develop						
22/19 0 PM		Page 10 of 12		BDV103A - Bud	get Support - Detall Re	venues & Expenditure BDV103/

Agency Number: 91900

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	63	7,464	7,464	7,748	7,748	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	5,193	9,224	9,224	9,575	9,575	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	64,249	245,290	245,290	254,611	254,611	
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,974	4,354	4,354	4,519	4,519	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	995	39,796	39,796	41,308	41,308	
4650 Other Services and Supplies						
3400 Other Funds Ltd	110,203	116,647	116,647	121,080	106,137	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	129,127	28,081	28,081	29,148	29,148	
4715 IT Expendable Property						
3400 Other Funds Ltd	112,966	157,006	157,008	162,972	162,972	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,286,607	1,660,486	1,660,486	1,803,322	1,753,311	
TOTAL SERVICES & SUPPLIES	\$1,286,607	\$1,660,486	\$1,660,486	\$1,803,322	\$1,753,311	
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	7,700	-	-	-	-	
EXPENDITURES						
3400 Other Funds Ltd	6,735,567	7,621,789	7,781,918	8,586,773	8,536,762	
01/22/19 3:00 PM		Page 11 of 12		BDV103A - Budg	get Support - Detall Re	venues & Expenditure BDV103

Real Estate Agency

Agency Number: 91900

Cross Reference Number: 91900-050-00-00-00000

Budget Support - Detail Revenues and Expenditures 2019-21 Biennium Real Estate Agency

2015-17 Actuals 2019-21 Agency 2017-19 Leg 2017-19 Leg 2019-21 2019-21 Leg. Adopted Budget Approved Request Budget Governor's Adopted Audit Description Budget Budget TOTAL EXPENDITURES \$6,735,567 \$7,621,789 \$7,781,918 \$8,586,773 \$8,536,762 ENDING BALANCE 833,464 1,030,134 1,334,576 3400 Other Funds Ltd 1,190,263 1,284,565 TOTAL ENDING BALANCE \$833,464 \$1,190,263 \$1,030,134 \$1,284,565 \$1,334,576 AUTHORIZED POSITIONS 8150 Class/Unclass Positions 29 29 29 29 29 TOTAL AUTHORIZED POSITIONS 29 29 29 29 29 AUTHORIZED FTE 8250 Class/Unclass FTE Positions 29.00 29.00 29.00 29.00 29.00 TOTAL AUTHORIZED FTE 29.00 29.00 29.00 29.00 29.00

01/22/19 3:00 PM Page 12 of 12

BDV103A - Budget Support - Detail Revenues & Expenditures BDV103A

Agency Number: 91900

Version / Column Comparison Report - Detail 2019-21 Biennium Real Estate Agency

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE	•			
0025 Beginning Balance				
3400 Other Funds Ltd	1,306,593	1,306,593	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	8,435,535	8,435,535	0	
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	7,794	7,794	0	
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	119,760	119,760	0	
8800 General Fund Revenue	90,000	90,000	0	
All Funds	209,760	209,760	0	
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1.656	1.656	0	
TOTAL REVENUES				
3400 Other Funds Ltd	8,564,745	8,564,745	0	
8800 General Fund Revenue	90,000	90,000	0	
TOTAL REVENUES	\$8,654,745	\$8,654,745	0	-
TRANSFERS OUT				
2060 Transfer to General Fund				
01/22/19	Page 1 of	5	ANA100A - Version / Col	umn Comparison Report - Detail
3:00 PM				ANA100A

Agency Number: 91900

Version / Column Comparison Report - Detail 2019-21 Biennium Real Estate Agency

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8800 General Fund Revenue	(90,000)	(90,000)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	9,871,338	9,871,338	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	4,401,408	4,401,408	0	
3160 Temporary Appointments				
3400 Other Funds Ltd	14,935	14,935	0	
3170 Overtime Payments				
3400 Other Funds Ltd	2,762	2,762	0	
3190 All Other Differential				
3400 Other Funds Ltd	1,538	1,538	0	
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	4,420,643	4,420,643	0	
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,708	1,708	0	
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	746,549	746,549	0	
3221 Pension Obligation Bond				
3400 Other Funds Ltd	220,704	220,704	0	
3230 Social Security Taxes				
01/22/19	Page 2 of	5	ANA100A - Version / Col	umn Comparison Report - Detai
3:00 PM				ANA100A

Agency Number: 91900

Version / Column Comparison Report - Detail 2019-21 Biennium Real Estate Agency

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	336,687	336,687	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	386	386	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,682	1,682	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	22,986	22,986	0	
3270 Flexible Benefits				
3400 Other Funds Ltd	1,020,336	1,020,336	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	2,351,038	2,351,038	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(194,991)	(194,991)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	6,576,690	6,576,690	0	
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	85,439	85,439	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	9,707	9,707	0	-
4150 Employee Training				
3400 Other Funds Ltd	35,640	35,640	0	-
4175 Office Expenses				
01/22/19 3:00 PM	Page 3 of	5	ANA100A - Version / Col	umn Comparison Report - Detail ANA100A

Agency Number: 91900

Version / Column Comparison Report - Detail 2019-21 Biennium Real Estate Agency

Agency Request Governor's Budget Budget (V-01) (Y-01) Description Column 2 minus % Change from 2019-21 Base Budget 2019-21 Base Budget Column 1 Column 1 to Column 2 Column 1 Column 2 3400 Other Funds Ltd 80.000 80,000 0 4200 Telecommunications 3400 Other Funds Ltd 62.255 62,255 0 4225 State Gov. Service Charges 3400 Other Funds Ltd 205,532 205,532 0 4250 Data Processing 105,296 105,296 3400 Other Funds Ltd 0 4275 Publicity and Publications 35,374 35.374 3400 Other Funds Ltd 0 4300 Professional Services 3400 Other Funds Ltd 101,073 101,073 0 4315 IT Professional Services 3400 Other Funds Ltd 77.755 77,755 0 4325 Attorney General 254,553 254,553 3400 Other Funds Ltd 0 4375 Employee Recruitment and Develop 7,464 7.464 3400 Other Funds Ltd 0 4400 Dues and Subscriptions 3400 Other Funds Ltd 9.224 9.224 0 4425 Facilities Rental and Taxes 245.290 245.290 3400 Other Funds Ltd 0 4475 Facilities Maintenance 4,354 3400 Other Funds Ltd 4,354 0 4575 Agency Program Related S and S 01/22/19 Page 4 of 5 ANA100A - Version / Column Comparison Report - Detail ANA100A 3:00 PM

Agency Number: 91900

Cross Reference Number:91900-050-00-000000

Version / Column Comparison Report - Detail 2019-21 Biennium Real Estate Agency

Governor's Budget Agency Request Budget (V-01) (Y-01) Description Column 2 minus % Change from 2019-21 Base Budget 2019-21 Base Budget Column 1 Column 1 to Column 2 Column 1 Column 2 39,796 39,796 3400 Other Funds Ltd 0 4650 Other Services and Supplies 116,647 116,647 3400 Other Funds Ltd 0 4700 Expendable Prop 250 - 5000 28,081 28,081 3400 Other Funds Ltd 0 4715 IT Expendable Property 3400 Other Funds Ltd 157,006 157,006 0 TOTAL SERVICES & SUPPLIES 1,660,486 1,660,486 3400 Other Funds Ltd 0 TOTAL EXPENDITURES 3400 Other Funds Ltd 8,237,176 8,237,176 0 ENDING BALANCE 3400 Other Funds Ltd 1,634,162 1,634,162 0 AUTHORIZED POSITIONS 8150 Class/Unclass Positions 29 29 0 AUTHORIZED FTE 29.00 29.00 8250 Class/Unclass FTE Positions 0

01/22/19 3:00 PM Page 5 of 5

ANA100A - Version / Column Comparison Report - Detail ANA100A

Real Estate Agency Detail Revenues & Expenditures - Requested Budget		Agency Number: 9190 Version: V - 01 - Agency Request Budg			
2019-21 Biennium			Cross Reference	Number: 9190	0-000-00-00-0000
Real Estate Agency					
Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE	I		1 1		1
0025 Beginning Balance					
3400 Other Funds Ltd	1,306,593	-	1,306,593		- 1,306,593
REVENUE CATEGORIES					
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	8,435,535	-	8,435,535		- 8,435,535
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	7,794	-	7,794		- 7,794
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	119,760	-	119,760		- 119,760
8800 General Fund Revenue	90,000	-	90,000		- 90,000
All Funds	209,760	-	209,760		- 209,760
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,656	-	1,656		- 1,656
TOTAL REVENUES					
3400 Other Funds Ltd	8,564,745	-	8,564,745		- 8,564,745
8800 General Fund Revenue	90,000	-	90,000		- 90,000
TOTAL REVENUES	\$8,654,745	-	\$8,654,745		- \$8,654,745
TRANSFERS OUT					
07/13/18	Page 1 of 10		BDV002A - Detall Reve	enues & Expenditur	res - Requested Budg
2:40 PM	-				BDV002

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Real Estate Agency				-	y Request Budge 0-000-00-00-0000
Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
2060 Transfer to General Fund	I				1
8800 General Fund Revenue	(90,000)	-	(90,000)		- (90,000)
AVAILABLE REVENUES					
3400 Other Funds Ltd	9,871,338	-	9,871,338		9,871,338
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	4,401,408	-	4,401,408		4,401,408
3160 Temporary Appointments					
3400 Other Funds Ltd	14,935	568	15,503		15,503
3170 Overtime Payments					
3400 Other Funds Ltd	2,762	105	2,867		2,867
3190 All Other Differential					
3400 Other Funds Ltd	1,538	58	1,596		1,596
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	4,420,643	731	4,421,374		4,421,374
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,708	-	1,708		1,708
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	746,549	28	746,577		746,577
3221 Pension Obligation Bond					
7/13/18	Page 2 of 10		BDV002A - Detall Reve	enues & Expenditur	es - Requested Budge

84

Agency Number: 91900

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Real Estate Agency

Real Estate Agency

Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-000-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	220,704	27,601	248,305	-	248,305
3230 Social Security Taxes					
3400 Other Funds Ltd	336,687	55	336,742	-	336,742
3240 Unemployment Assessments					
3400 Other Funds Ltd	386	15	401	-	401
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	1,682	-	1,682	-	1,682
3260 Mass Transit Tax					
3400 Other Funds Ltd	22,986	3,542	26,528	-	26,528
3270 Flexible Benefits					
3400 Other Funds Ltd	1,020,336	-	1,020,336	-	1,020,336
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	2,351,038	31,241	2,382,279	-	2,382,279
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(194,991)	174,789	(20,202)	-	(20,202)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	6,576,690	206,761	6,783,451	-	6,783,451
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	85,439	3,247	88,686	-	88,686
4125 Out of State Travel					
3400 Other Funds Ltd	9,707	369	10,076	-	10,076
7/13/18 :40 PM	Page 3 of 10		BDV002A - Detall Rev	enues & Expenditure	es - Requested Budge BDV0024

I Revenues & Expenditures - Requested Budget 21 Biennium Estate Agency				: V - 01 - Agency e Number: 91900	
Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agen Request Aud
4150 Employee Training					
3400 Other Funds Ltd	35,640	1,354	36,994	-	36,9
4175 Office Expenses					
3400 Other Funds Ltd	80,000	3,040	83,040	-	83,04
4200 Telecommunications					
3400 Other Funds Ltd	62,255	2,366	64,621	-	64,62
4225 State Gov. Service Charges					
3400 Other Funds Ltd	205,532	45,238	250,770	-	250,71
4250 Data Processing					
3400 Other Funds Ltd	105,296	4,001	109,297	-	109,29
4275 Publicity and Publications					
3400 Other Funds Ltd	35,374	1,344	36,718	-	36,7
4300 Professional Services					
3400 Other Funds Ltd	101,073	4,245	105,318	-	105,31
4315 IT Professional Services					
3400 Other Funds Ltd	77,755	3,266	81,021	-	81,02
4325 Attorney General					
3400 Other Funds Ltd	254,553	51,267	305,820	-	305,82
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	7,464	284	7,748	-	7,74
4400 Dues and Subscriptions					
3400 Other Funds Ltd	9,224	351	9,575	-	9,5
4425 Facilities Rental and Taxes					

BDV002A

Real Estate Agency	Agency Number: 91900

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Real Estate Agency Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-000-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	245,290	9,321	254,611	-	254,611
4475 Facilities Maintenance					
3400 Other Funds Ltd	4,354	165	4,519	-	4,519
4575 Agency Program Related S and S					
3400 Other Funds Ltd	39,796	1,512	41,308	-	41,308
4650 Other Services and Supplies					
3400 Other Funds Ltd	116,647	4,433	121,080	-	121,080
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	28,081	1,067	29,148	-	29,148
4715 IT Expendable Property					
3400 Other Funds Ltd	157,006	5,966	162,972	-	162,972
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	1,660,486	142,836	1,803,322	-	1,803,322
TOTAL EXPENDITURES					
3400 Other Funds Ltd	8,237,176	349,597	8,586,773	-	8,586,773
ENDING BALANCE					
3400 Other Funds Ltd	1,634,162	(349,597)	1,284,565	-	1,284,565
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	29	-	29	-	29
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	29.00	-	29.00	-	29.00

07/13/18 2:40 PM Page 5 of 10

BDV002A - Detail Revenues & Expenditures - Requested Budget

BDV002A

					Number: 9190 cy Request Budge
2019-21 Biennium				-	0-050-00-00-0000
Real Estate Agency					
Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE	1 1		1 1		1
0025 Beginning Balance					
3400 Other Funds Ltd	1,306,593	-	1,306,593		- 1,306,593
REVENUE CATEGORIES					
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	8,435,535	-	8,435,535		- 8,435,535
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	7,794	-	7,794		- 7,794
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	119,760	-	119,760		- 119,760
8800 General Fund Revenue	90,000	-	90,000		- 90,000
All Funds	209,760	-	209,760		- 209,760
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,656	-	1,656		- 1,656
TOTAL REVENUES					
3400 Other Funds Ltd	8,564,745	-	8,564,745		- 8,564,745
8800 General Fund Revenue	90,000	-	90,000		- 90,000
TOTAL REVENUES	\$8,654,745	-	\$8,654,745		- \$8,654,745
TRANSFERS OUT					
07/13/18	Page 6 of 10		BDV002A - Detall Rev	enues & Expenditur	res - Requested Budge
2:40 PM					BDV002

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Deal Estate Agency					y Request Budge 0-050-00-00-0000
Real Estate Agency Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
2060 Transfer to General Fund			L I		1
8800 General Fund Revenue	(90,000)	-	(90,000)	-	(90,000)
AVAILABLE REVENUES					
3400 Other Funds Ltd	9,871,338	-	9,871,338		9,871,338
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	4,401,408	-	4,401,408		4,401,408
3160 Temporary Appointments					
3400 Other Funds Ltd	14,935	568	15,503	-	15,503
3170 Overtime Payments					
3400 Other Funds Ltd	2,762	105	2,867	-	2,867
3190 All Other Differential					
3400 Other Funds Ltd	1,538	58	1,596	-	1,596
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	4,420,643	731	4,421,374	-	4,421,374
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,708	-	1,708		1,708
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	746,549	28	746,577		746,577
3221 Pension Obligation Bond					
7/13/18	Page 7 of 10		BDV002A - Detall Rev	enues & Expenditur	es - Requested Budg

Real	Estate /	Agency

Agency Number: 91900

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Real Estate Agency Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-050-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit						
3400 Other Funds Ltd	220,704	27,601	248,305	-	248,305						
3230 Social Security Taxes											
3400 Other Funds Ltd	336,687	55	336,742	-	336,742						
3240 Unemployment Assessments											
3400 Other Funds Ltd	386	15	401	-	401						
3250 Worker's Comp. Assess. (WCD)											
3400 Other Funds Ltd	1,682	-	1,682	-	1,682						
3260 Mass Transit Tax											
3400 Other Funds Ltd	22,986	3,542	26,528	-	26,528						
3270 Flexible Benefits											
3400 Other Funds Ltd	1,020,336	-	1,020,336	-	1,020,336						
TOTAL OTHER PAYROLL EXPENSES											
3400 Other Funds Ltd	2,351,038	31,241	2,382,279	-	2,382,279						
P.S. BUDGET ADJUSTMENTS											
3455 Vacancy Savings											
3400 Other Funds Ltd	(194,991)	174,789	(20,202)	-	(20,202)						
TOTAL PERSONAL SERVICES											
3400 Other Funds Ltd	6,576,690	206,761	6,783,451	-	6,783,451						
SERVICES & SUPPLIES											
4100 Instate Travel											
3400 Other Funds Ltd	85,439	3,247	88,686	-	88,686						
4125 Out of State Travel											
3400 Other Funds Ltd	9,707	369	10,076	-	10,076						
07/13/18 2:40 PM	Page 8 of 10		BDV002A - Detall Rev	venues & Expenditure							

I Revenues & Expenditures - Requested Budget 21 Biennium Estate Agency			Version Cross Reference	n: V - 01 - Agenc e Number: 9190	
Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agen Request Aud
4150 Employee Training	I		11		1
3400 Other Funds Ltd	35,640	1,354	36,994	-	36,99
4175 Office Expenses					
3400 Other Funds Ltd	80,000	3,040	83,040	-	83,04
4200 Telecommunications					
3400 Other Funds Ltd	62,255	2,366	64,621	-	64,62
4225 State Gov. Service Charges					
3400 Other Funds Ltd	205,532	45,238	250,770	-	250,7
4250 Data Processing					
3400 Other Funds Ltd	105,298	4,001	109,297	-	109,29
4275 Publicity and Publications					
3400 Other Funds Ltd	35,374	1,344	36,718	-	36,7
4300 Professional Services					
3400 Other Funds Ltd	101,073	4,245	105,318	-	105,31
4315 IT Professional Services					
3400 Other Funds Ltd	77,755	3,266	81,021	-	81,02
4325 Attorney General					
3400 Other Funds Ltd	254,553	51,267	305,820	-	305,82
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	7,464	284	7,748	-	7,74
4400 Dues and Subscriptions					
3400 Other Funds Ltd	9,224	351	9,575	-	9,57
4425 Facilities Rental and Taxes					
18	Page 9 of 10		BDV002A - Detall Rev	enues & Expenditur	es - Requested Buc
м	_			-	BDV0

Real Estate Agency	Agency Number: 91900
Detail Revenues & Expenditures - Requested Budget	Version: V - 01 - Agency Request Budget

Detail Revenues & Expenditures - Requested Budget 2019-21 Biennium Real Estate Agency Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-050-00-00-00000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	245,290	9,321	254,611	-	254,611
4475 Facilities Maintenance					
3400 Other Funds Ltd	4,354	165	4,519	-	4,519
4575 Agency Program Related S and S					
3400 Other Funds Ltd	39,796	1,512	41,308	-	41,308
4650 Other Services and Supplies					
3400 Other Funds Ltd	116,647	4,433	121,080	-	121,080
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	28,081	1,067	29,148	-	29,148
4715 IT Expendable Property					
3400 Other Funds Ltd	157,006	5,966	162,972	-	162,972
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	1,660,486	142,836	1,803,322	-	1,803,322
TOTAL EXPENDITURES					
3400 Other Funds Ltd	8,237,176	349,597	8,586,773	-	8,586,773
ENDING BALANCE					
3400 Other Funds Ltd	1,634,162	(349,597)	1,284,565	-	1,284,565
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	29	-	29	-	29
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	29.00	-	29.00	-	29.00

07/13/18 2:40 PM

BDV002A - Detail Revenues & Expenditures - Requested Budget BDV002A

DV004B 019-21 Biennium eal Estate Agency					ency Request Budg 1900-000-00-00-000
Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 031 Standard Inflation		
		Priority: 00	Priority: 00		
XPENDITURES				•	·
PERSONAL SERVICES					
SALARIES & WAGES					
3160 Temporary Appointments					
3400 Other Funds Ltd	568	568	-		
3170 Overtime Payments					
3400 Other Funds Ltd	105	105	-		
3190 All Other Differential					
3400 Other Funds Ltd	58	58	-		
SALARIES & WAGES					
3400 Other Funds Ltd	731	731	-		
TOTAL SALARIES & WAGES	\$731	\$731	-		
OTHER PAYROLL EXPENSES					
3220 Public Employees Retire Cont					
3400 Other Funds Ltd	28	28	-		
3221 Pension Obligation Bond					
3400 Other Funds Ltd	27,601	27,601	-		
3230 Social Security Taxes					
3400 Other Funds Ltd	55	55	-		
3240 Unemployment Assessments					
3400 Other Funds Ltd	15	15	-		
3260 Mass Transit Tax					
3400 Other Funds Ltd	3,542	3,542	-		

Real Estate Agency BDV004B 2019-21 Biennium Real Estate Agency				Agency Number 91900 Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-000-00-00-00000
Description	Total Essential Packages	Pkg: 010 Non-PICS PsnI Svc / Vacancy Factor	Pkg: 031 Standard Inflation	
		Priority: 00	Priority: 00	
OTHER PAYROLL EXPENSES	•		·	· · · ·
3400 Other Funds Ltd	31,241	31,241	-	
TOTAL OTHER PAYROLL EXPENSES	\$31,241	\$31,241	-	
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	174,789	174,789	-	
PERSONAL SERVICES				
3400 Other Funds Ltd	206,761	206,761	-	
TOTAL PERSONAL SERVICES	\$206,761	\$206,761	-	
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,247	-	3,247	
4125 Out of State Travel				
3400 Other Funds Ltd	369	-	369	
4150 Employee Training				
3400 Other Funds Ltd	1,354	-	1,354	
4175 Office Expenses				
3400 Other Funds Ltd	3,040	-	3,040	
4200 Telecommunications				
3400 Other Funds Ltd	2,366	-	2,366	
4225 State Gov. Service Charges				
3400 Other Funds Ltd	45,238		45,238	
07/13/18 2:40 PM		Page 2 of 8		Detail Revenues & Expenditures - Essential Packages BDV004B

BDV004B 2019-21 Biennium

#### Real Estate Agency

Agency Number 91900 Version: V - 01 - Agency Request Budget

Cross Reference Number: 91900-000-00-000000

#### Pkg: 010 Pkg: 031 Non-PICS Pani Svc / Standard Inflation Total Essential Packages Vacancy Factor Description Priority: 00 Priority: 00 4250 Data Processing 3400 Other Funds Ltd 4,001 4,001 4275 Publicity and Publications 3400 Other Funds Ltd 1.344 1,344 4300 Professional Services 3400 Other Funds Ltd 4.245 4.245 -4315 IT Professional Services 3400 Other Funds Ltd 3.266 3.266 4325 Attorney General 3400 Other Funds Ltd 51,267 51.267 4375 Employee Recruitment and Develop 3400 Other Funds Ltd 284 284 4400 Dues and Subscriptions 3400 Other Funds Ltd 351 351 4425 Facilities Rental and Taxes 3400 Other Funds Ltd 9,321 9,321 4475 Facilities Maintenance 3400 Other Funds Ltd 165 165 4575 Agency Program Related S and S 3400 Other Funds Ltd 1.512 1.512 4650 Other Services and Supplies 3400 Other Funds Ltd 4,433 4,433 . 4700 Expendable Prop 250 - 5000 Page 3 of 8

#### 07/13/18 2:40 PM

Detail Revenues & Expenditures - Essential Packages BDV004B

Real Estate Agency

Agency Number 91900

BDV004B
2019-21 Biennium
Real Estate Agency

Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-000-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor	Pkg: 031 Standard Inflation		
		Priority: 00	Priority: 00		
3400 Other Funds Ltd	1,067	-	1,067		
4715 IT Expendable Property					
3400 Other Funds Ltd	5,966	-	5,966		
SERVICES & SUPPLIES					
3400 Other Funds Ltd	142,836	-	142,836		
TOTAL SERVICES & SUPPLIES	\$142,836	-	\$142,836		
EXPENDITURES					
3400 Other Funds Ltd	349,597	206,761	142,836		
TOTAL EXPENDITURES	\$349,597	\$206,761	\$142,836		
ENDING BALANCE					
3400 Other Funds Ltd	(349,597)	(206,761)	(142,836)		
TOTAL ENDING BALANCE	(\$349,597)	(\$206,761)	(\$142,836)		

07/13/18 2:40 PM Page 4 of 8

Detail Revenues & Expenditures - Essential Packages BDV004B

Agency Number 91900 Real Estate Agency BDV004B Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-050-00-00-00000 2019-21 Biennium Real Estate Agency Pkg: 010 Pkg: 031 Total Essential Non-PICS Pani Svc / Standard Inflation Description Packages Vacancy Factor Priority: 00 Priority: 00 EXPENDITURES PERSONAL SERVICES SALARIES & WAGES 3160 Temporary Appointments 3400 Other Funds Ltd 568 568 3170 Overtime Payments 3400 Other Funds Ltd 105 105 3190 All Other Differential 3400 Other Funds Ltd 58 58 SALARIES & WAGES 3400 Other Funds Ltd 731 731 **TOTAL SALARIES & WAGES** \$731 \$731 -OTHER PAYROLL EXPENSES 3220 Public Employees Retire Cont 3400 Other Funds Ltd 28 28 3221 Pension Obligation Bond 3400 Other Funds Ltd 27,601 27,601 3230 Social Security Taxes 3400 Other Funds Ltd 55 55 3240 Unemployment Assessments 3400 Other Funds Ltd 15 15 3260 Mass Transit Tax 3400 Other Funds Ltd 3,542 3.542 07/13/18 Page 5 of 8 Detail Revenues & Expenditures - Essential Packages BDV004B 2:40 PM

BDV004B 019-21 Biennium Real Estate Agency				Version: V - 01 - Agency Request Budge Cross Reference Number: 91900-050-00-00-00000
Description	Total Essential Packages	Pkg: 010 Non-PICS PsnI Svc / Vacancy Factor	Pkg: 031 Standard Inflation	
		Priority: 00	Priority: 00	
OTHER PAYROLL EXPENSES	•		·	
3400 Other Funds Ltd	31,241	31,241	-	
TOTAL OTHER PAYROLL EXPENSES	\$31,241	\$31,241	-	
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	174,789	174,789	-	
PERSONAL SERVICES				
3400 Other Funds Ltd	206,761	206,761	-	
TOTAL PERSONAL SERVICES	\$206,761	\$206,761	-	
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,247	-	3,247	
4125 Out of State Travel				
3400 Other Funds Ltd	369	-	369	
4150 Employee Training				
3400 Other Funds Ltd	1,354	-	1,354	
4175 Office Expenses				
3400 Other Funds Ltd	3,040	-	3,040	
4200 Telecommunications				
3400 Other Funds Ltd	2,366	-	2,366	
4225 State Gov. Service Charges				
3400 Other Funds Ltd	45,238	-	45,238	
7/13/18		Page 6 of 8		Detail Revenues & Expenditures - Essential Package

BDV004B 2019-21 Biennium Real Estate Agency Agency Number 91900 Version: V - 01 - Agency Request Budget

Description	Total Essential Packages	Pkg: 010 Non-PICS Psni Svc / Vacancy Factor	Pkg: 031 Standard Inflation	
		Priority: 00	Priority: 00	
4250 Data Processing				
3400 Other Funds Ltd	4,001	-	4,001	
4275 Publicity and Publications				
3400 Other Funds Ltd	1,344	-	1,344	
4300 Professional Services				
3400 Other Funds Ltd	4,245	-	4,245	
4315 IT Professional Services				
3400 Other Funds Ltd	3,266	-	3,266	
4325 Attorney General				
3400 Other Funds Ltd	51,267	-	51,267	
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	284	-	284	
4400 Dues and Subscriptions				
3400 Other Funds Ltd	351	-	351	
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	9,321	-	9,321	
4475 Facilities Maintenance				
3400 Other Funds Ltd	165	-	165	
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,512	-	1,512	
4650 Other Services and Supplies				
3400 Other Funds Ltd	4,433	-	4,433	
4700 Expendable Prop 250 - 5000				
7/13/18 :40 PM		Page 7 of 8		Detall Revenues & Expenditures - Essential Packages BDV004B

Real Estate Agency

Agency Number 91900

BDV004B	
2019-21 Biennium	
Real Estate Agency	

Version: V - 01 - Agency Request Budget Cross Reference Number: 91900-050-00-00-00000

Description	Total Essential Packages	Pkg: 010 Non-PICS PsnI Svc / Vacancy Factor	Pkg: 031 Standard Inflation		
		Priority: 00	Priority: 00		
3400 Other Funds Ltd	1,067	-	1,067		
4715 IT Expendable Property					
3400 Other Funds Ltd	5,966	-	5,966		
SERVICES & SUPPLIES					
3400 Other Funds Ltd	142,836	-	142,836		
TOTAL SERVICES & SUPPLIES	\$142,836	-	\$142,836		
EXPENDITURES					
3400 Other Funds Ltd	349,597	206,761	142,836		
TOTAL EXPENDITURES	\$349,597	\$206,761	\$142,836		
ENDING BALANCE					
3400 Other Funds Ltd	(349,597)	(206,761)	(142,836)		
TOTAL ENDING BALANCE	(\$349,597)	(\$206,761)	(\$142,836)		

07/13/18 2:40 PM Page 8 of 8

Detail Revenues & Expenditures - Essential Packages BDV004B

01/22/19 REPORT NO.: PPDPLBUDCL		DEPT	. OF ADMIN.	SVCS PPDB	PICS SYSTE	м			PAGE
REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF AGENCY:91900 REAL ESTATE AGENCY SUMMARY XREF:050-00-00 000 Real Estate Agency							PICS SYSTEM:	2019-21 BUDGET PREPARATIO	PROD F.
	POS			AVERAGE	GF	OF	FF		F
PKG CLASS COMP DESCRIPTION	CNT	FTE	MOS	RATE	SAL	SAL	SAL	SAL SJ	T
00 AR C0107 AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,262.00		78,288			78,288
00 AR C0108 AP ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	4,433.75		425,640		4	25,640
00 AR C0860 AD PROGRAM ANALYST 1	1	1.00	24.00	4,509.00		108,216		1	.08,216
00 AR COB65 AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00		173,808		1	73,808
00 AR C1216 AD ACCOUNTANT 2	1	1.00	24.00	5,437.00		130,488		1	30,488
00 AR C1486 ID INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,376.00		177,024		1	77,024
00 AR C5235 AD FINANCIAL INVESTIGATOR 1	7	7.00	168.00	6,112.42		1,026,888		1,0	26,888
00 AR C5246 AP COMPLIANCE SPECIALIST 1	з	3.00	72.00	4,873.33		350,880		3	50,880
00 AR C5247 AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	5,188.00		124,512		1	24,512
00 AR C5248 AP COMPLIANCE SPECIALIST 3	2	2.00	48.00	7,242.00		347,616		3	47,616
00 B Y7500 AE BOARD AND COMMISSION MEMBER		. 00	.00	0.00		6,480			6,480
00 MEAHZ7012 HD PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	12,467.00		299,208		:	299,208
00 MENNZO119 AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		111,984		1	11,984
00 MESNZ7010 AD PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904		3	42,904
00 MMN X0863 AP PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968		1	99,968
00 MMS X7002 AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	6,542.00		157,008		1	57,008
00 MMS X7008 AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,177.00		440,496		4	40,496
00	29	29.00	696.00	4,819.00		4,401,408		4,4	101,408

01/22/19 REPORT NO.: PPDPLH	JDCL				SVCS PPDB					PACH
REPORT: SUMMARY LIST BY PKG	BY SUMMARY XREF								2019-21	PROD FI
GENCY: 91900 REAL ESTATE AG	ENCY							PICE SYSTEM:	BUDGET PREI	PARATION
SUMMARY XREF:050-00-00 101 1	Real Estate Agency									
		POS			AVERACE	GF	OF	FF	LF	AF
RG CLASS COMP DI	ESCRIPTION	CNT	FTE	MOE	RATE	SAL	SAL	SAL	SAL	SAL
101 AR CO108 AP ADMINISTRA	TIVE SPECIALIST 2	1-	1.00-	24.00-	4,724.00		113,376-			113,376-
101 AR C5246 AP COMPLIANCE	SPECIALIST 1	1	1.00	24.00	4,724.00		113,376			113,376
101			.00	.00	4,724.00					
		29	29.00	696.00	4,814.25		4,401,408			4,401,408
		29	29.00	696.00	4,814.25		4,401,408			4,401,408

REPO		BY PKG BY SUMMARY XREF		DEPT	. OF ADMIN.	SVCS PPDB	PICS SYSTEM			2019-21		PACE PROD I	FILE
	CY:91900 REAL ES ARY XREF:050-00-(	TATE AGENCY 00 101 Real Estate Agency							PICE SYSTEM:	BUDGET I	PREPARATION		
			POS			AVERAGE	GF	OF	FF	LF	AF		
PEG	CLASS COMP	DESCRIPTION	CNT	FTE	MOS	RATE	EAL	SAL	SAL	SAL	SAL		
			29	29.00	696.00	4,814.25		4,401,408			4,401	,408	

/22/19 REPORT NO.: PPDPLAGYCL PORT: SUMMARY LIST BY PKG BY AGENCY ENCY:91900 REAL ESTATE AGENCY		DEPT	. OF ADMIN.	SVCS PPDB	PICS SYSTEM		PICS SYSTEM:	2019-21 BUDGET FREPARATIO	PAGE PROD F		
	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL		lF NL		
0 AR C0107 AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,262.00		78,288			78,288		
0 AR C0108 AP ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	4,491.80		312,264		3	12,264		
0 AR C0860 AP PROGRAM ANALYST 1	1	1.00	24.00	4,509.00		108,216		1	08,216		
0 AR CO865 AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00		173,808		1	73,808		
0 AR C1216 AP ACCOUNTANT 2	1	1.00	24.00	5,437.00		130,488		1	30,488		
0 AR C1486 IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,376.00		177,024		1	77,024		
0 AR C5235 AP FINANCIAL INVESTIGATOR 1	7	7.00	168.00	6,112.42		1,026,888		1,0	26,888		
0 AR C5246 AP COMPLIANCE SPECIALIST 1	4	4.00	96.00	4,836.00		464,256		4	64,256		
0 AR C5247 AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	5,188.00		124,512		1	24,512		
0 AR C5248 AP COMPLIANCE SPECIALIST 3	2	2.00	48.00	7,242.00		347,616		3	47,616		
0 B Y7500 AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		6,480			6,480		
0 MEAHZ7012 HP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	12,467.00		299,208		2	99,208		
0 MENNZ0119 AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		111,984		1	11,984		
0 MESNZ7010 AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904		2	42,904		
0 MMN X0863 AP PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968		1	99,968		
0 MMS X7002 AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	6,542.00		157,008		1	57,008		
0 MMS X7008 AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,177.00		440,496		4	40,496		
	29	29.00	696.00	4,814.25		4,401,408		4,4	01,408		
01/22/19 REPORT NO.: 1 REPORT: SUMMARY LIST 1 AGENCY:91900 REAL EST/	BY PKG BY AGENCY		DEFT.	OF ADMIN.	SVCS PPDB	PICS SYSTEM		PICS SYST	2019-21 EM: BUDGET FRI	PI	AGE ROD FILE
--	------------------	------------------	--------------	---------------	-----------------------------	-------------	------------------------	-----------	---------------------------	----------------------	-----------------
PKG CLASS COMP	DESCRIPTION	POS CNT 29	FTE 29.00	MOS 696.00	AVERAGE RATE 4,814.25	GF SAL	OF SAL 4,401,408	FF SAL	LF SAL	AF SAL 4,401,4	0.8

01/22/19 REPORT NO.: PPDFLWSBUD	DEPT. OF	F ADMIN. SV	VCS PPDB PICS	SYSTEM					PAGE	
REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY							2019-21		PROD 1	FILE
MGENCY: 91900 REAL ESTATE AGENCY SUMMARY XREF: 050-00-00 101 Real Estate Agency						PICS SYSTEM:	BUDGET I	PREPARATION		
SUMMARY AREP: 050-00-00 101 Real Escace Agency										
	s									т
POSITION F POS		POS	BUDGET		GF	OF	FF	LF		R
NUMBER AUTH NO ORG STRUC PKG Y TYP CLASS COMP	RNG P	CNT FTI	e rate	MOS	SAL	SAL	SAL	SAL		ĸ
0005025 000512550 050-01-00-00000 101 0 PF AR C0108 AS	20 09	1- 1	.00- 4,724.00	24.00-		113,376-				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01						,				
0005025 000512550 050-01-00-00000 101 0 PF AR C5246 AF EST DATE: 2019/07/01 EXP DATE: 9999/01/01	21 08	1 1.	.00 4,724.00	24.00		113,376				
EST DATE: 2019/07/01 EAP DATE: 9999/01/01										
101			.00	.00						
			.00	.00						
			.00	.00						

01/22/19 REPORT NO.: PPDPLWSBUD	DEFT. OF ADMIN	N. SVCS PPDB PIC	CS SYSTEM			PAGE
REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY					2019-21	PROD FILE
AGENCY: 91900 REAL ESTATE AGENCY				PICS SYSTEM:	BUDGET PREPARATION	1
SUMMARY XREF: 050-00-00 101 Real Estate Agency						
	e					т
POSITION F POS	T POS	BUDGET	GF	OF	FF Li	7 R
NUMBER AUTH NO ORG STRUC PEG Y TYP CLASS COMP	RNG P CNT	FTE RATE	MOS SAL	SAL	SAL SI	L K
			2.0			

.00 .00

01/22/19 REPORT NO.: PFDFFISCAL DEFT. OF ADMIN. SVCS PPDB PICS SYSTEM PAG	Ξ :
	D FILE
AGENCY:91900 REAL ESTATE AGENCY PICS SYSTEM: BUDGET PREPARATION	
SUMMARY XREF:050-00-00 Real Estate Agency PACKAGE: 101 - Compliance Specialist Reclassi	
POSITION POS GF OF FF LF	AF
NUMBER CLASS COMP CLASS NAME CNT FTE MOS STEP RATE SAL/OPE SAL/OPE SAL/OPE SAL/OPE SAL/OPE SA	L/OPE
0005025 AR C0108 AP ADMINISTRATIVE SPECIALIST 2 1- 1.00- 24.00- 09 4,724.00 113,376- 11	3,376-
63,216-	3,216-
	3,376
63,216 6	3,216
TOTAL PICS SALARY	
TOTAL FICS OPE	
TOTAL PICS PERSONAL SERVICES = .00 .00	

### **Real Estate Agency**

Annual Performance Progress Report

Reporting Year 2018 Published: 10/1/2018 12:10:18 PM

KPM #	Approved Key Performance Measures (KPMs)
1	Compliance Rate Achieved - Percent of property managers/principal brokers reviewed who meet compliance within 45 days of a mail-in compliance review.
2	Percent of investigations completed within 150 days of receipt of complaint
3	Contested Case Actions resolved through settlement - Percent of contested case actions that are resolved through informal settlement resolution and prior to a formal hearing before the Office of Administrative Hearings.
4	Percent of licensees who rate the board-administered exam as "good" or "excellent" as an effective screen for competent and ethical professionals
5	OUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	80%	20%	0%

#### KPM #1 Compliance Rate Achieved - Percent of property managers/principal brokers reviewed who meet compliance within 45 days of a mail-in compliance review. Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018			
Compliance Rate Achieved								
Actual	69%	92%	100%	90%	93%			
Target	90%	90%	90%	90%	90%			

#### How Are We Doing

\* Upward Trend = positive result

For the 2018 reporting period 93% of those property managers and principal brokers who completed the compliance review process, including the follow up survey, came into compliance within 45 days of the review completion.

#### Factors Affecting Results

This key performance measure was implemented in reporting period 2014. In the initial cycle, results were far below the 90% target, at 69%. The low compliance rate reported at that time was due to a lack of clarity in the communication with participants regarding the time commitment, required follow up and 45 day resultant evaluation. Licensees that participated in the initial review were often not available in a timely manner to reassess compliance and an assumption of noncompliance was factored into those results. In addition, the Agency observed that some compliance issues detected were transaction oriented and could not be reproduced in the given period. Therefore being impossible to achieve compliance.

In response, the Agency modified the administration of the compliance review in 2015 to both clarify the process for participants and eliminate questions that could be not corrected if found noncompliant.



#### \* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018			
Percent of cases investigated within 150 days of receipt of complaint								
Actual	62%	73%	78%	85%	91%			
Target	60%	60%	60%	60%	60%			

#### How Are We Doing

For the 2018 reporting period 91% of cases were completed within 150 days of receipt of the complaint, well exceeding the 60% target. The Agency has continued to steadily improve upon this benchmark, year over year, in each of the previous four reporting periods that this key performance measure has been in place.

#### Factors Affecting Results

In August of 2017, at the beginning of the current reporting period, the Agency shifted one position (1 FTE) from the Administrative Services to the Regulations division. This additional resource in Regulations allowed the Agency to improve upon and expedite the complaint and investigation process by instituting the role of a Compliance Coordinator. This position facilitates, leads and provides direction throughout the investigation as well as conducts a preliminary review of cases prior to management review. This triaging effort has ensured quality while accelerating the overall case management process.

Further, the Agency has experienced limited vacancy in the Regulations division and has recruited new employees with extensive experience and education in investigative best practices and financial accounting. The retention of experienced investigators has been a key component in the Agency's ability to continue to meet this measure.

KPM #3 Contested Case Actions resolved through settlement - Percent of contested case actions that are resolved through informal settlement resolution and prior to a formal hearing before the Office of Administrative Hearings.

Data Collection Period: Jul 01 - Jun 30

#### \* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018			
Percent of Contested Case Actions Resolved Before a Formal Hearing								
Actual	95%	71%	87%	73%	88%			
Target	95%	95%	95%	95%	95%			

#### How Are We Doing

In FY 2018 the Agency increased the rate of settlement of contested case actions to 88%, from 73% in FY 2017 though still falling short of the 95% target.

#### Factors Affecting Results

The settlement process is an important in resolving disciplinary actions. This step provides the respondent with the opportunity to meet with the Regulations Manager after the completion of each investigation. This allows all parties to better understand each other, thus improving the number of cases settled without an administrative hearing. However, some respondents decline a settlement agreement because they prefer to present their position in a formal administrative hearing.

KPM #4 Percent of licensees who rate the board-administered exam as "good" or "excellent" as an effective screen for competent and ethical professionals. -

Data Collection Period: Jul 01 - Jun 30

#### \* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018			
Percent of property managers/principal brokers who rate the board-administered exam as ?good? or ?excellent? as an effective screen for competent and ethical professionals.								
Actual	72%	69.47%	64%	67%	75%			
Target	75%	75%	75%	75%	75%			

#### How Are We Doing

In FY 2018 the Agency met the target of 75% for the first period since the implementation of the measure in 2014.

#### Factors Affecting Results

In the 2017 Legislative Session the Agency proposed a minor change in the collection method of this measure by changing the timing with which the data is collected. Since the enactment of this measure, from collection periods FY 2014 through FY 2017, the Agency has sent a survey to licensees six months after initial licensure. This survey requests feedback on the examination generally and includes this measure which seeks a rating on the examination as an effective screen for competent and ethical professionals. Over time the Agency observed that comments associated with the rating were heavily focused on performance and daily practices in real estate business, such as lead generation and creating effective marketing campaigns, which are not a focus of real estate education nor the examination.

With the approval of the Legislature, in FY 2018, the Agency began sending the survey to licensees within one month of obtaining their license. The change in the timing between the exam and response to the survey has increased the performance of this measure from 64% at its low to 75%, in the most recent reporting period. New licensees are now reacting to the question more precisely with recent reflection on the examination process.

KPM #5 CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.

Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
Availability of Information					
Actual	91%	91%	90%	93%	93%
Target	90%	90%	85%	85%	85%
Overall					
Actual	92%	90%	91%	92%	93%
Target	90%	90%	85%	85%	85%
Timeliness					
Actual	90%	87%	86%	90%	92%
Target	90%	90%	85%	85%	85%
Accuracy					
Actual	92%	93%	92%	93%	93%
Target	90%	90%	85%	85%	85%
Expertise					
Actual	90%	88%	88%	89%	92%
Target	90%	90%	85%	85%	85%
Helpfulness					
Actual	90%	84%	85%	86%	85%
Target	90%	90%	85%	85%	85%

How Are We Doing

The Agency meets or exceeds all customer service targets.

#### Factors Affecting Results

The Agency strives to provide "live-answer" phone support and "real-time" email response during business hours. The Agency transitioned to the statewide IBM telephone system in June 2016. Prior to that time the Agency had a receptionist which answered all calls live and transferred to available staff. With this transition the Agency felt it was very important for customers to continue to receive excellent customer service with minimal hold times. The system now allows the Agency to more closely monitor staff availability for phone service and review reporting on call volume, length and response data. These tools have allowed the Agency to improve the overall Customer Service rating by 3% since implementing the new system and by 13% 5 years ago. Average hold times are currently under 15 seconds and feedback continues to be very positive.