



Oregon Department of State Lands

Oregon's School Land Legacy



Oregon's School Land Legacy

1859

Oregon Statehood

3.4 million acres of "school trust land" granted by the federal government for the use of schools

State Land Board established

Governor, Treasurer, Secretary of State

Today

Common School Fund

\$1.62 billion fund distributes earnings from the 750,000 remaining acres of school land & other revenue to Oregon's K-12 school districts

Department of State Lands

Works on behalf of the State Land Board



MISSION

Ensuring a Common School Fund legacy through sound management of our trust responsibilities and the protection of waters of the state

STATE LAND BOARD

Oregon Department of State Lands

Ensuring Accountable Oversight

Director's Office

Managing Land to Benefit

Education

Real Property

Program

Returning Money to

Rightful Owners

Trust Property

Program

Protecting Oregon's

Waters and Wetlands

Aquatic Resource

Management Program

South Slough Reserve: Understanding & Managing Estuaries and Coastal Watersheds

Ensuring Efficient, Effective Service

Administration & Operations

Managing Land to Benefit Education



Strategic Goal
Manage Common School Fund real property to meet trust obligations, consistent with the conservation of the resource under sound techniques of management

Returning Money to Rightful Owners



Strategic Goal
Serve as trustee for unclaimed property, and for estates with no will and no known heirs

Protecting Waters & Wetlands



Strategic Goal
Protect Oregon's waters through administering the state's removal-fill and wetlands conservation laws, and protecting public trust values on state-owned waterways

Understanding Estuaries: South Slough



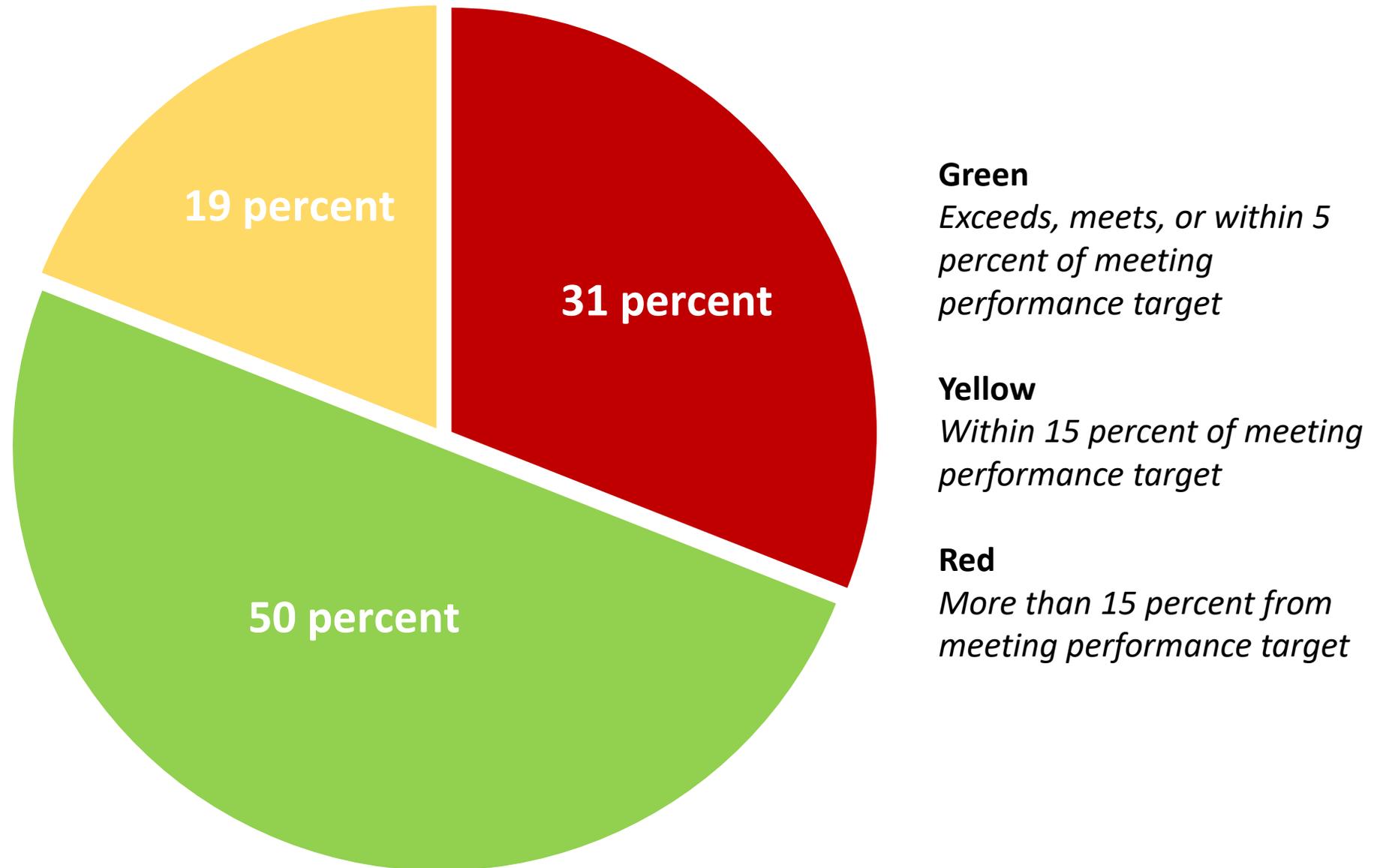
Strategic Goal
Provide leadership and administrative oversight in support of the South Slough's mission to improve the understanding and stewardship of Pacific Northwest estuaries and coastal watersheds

Accountable, Excellent Service



Strategic Goal
Deliver consistent, timely and dependable public service in all of our interactions and make it a priority to reach out to our customers to understand their needs

2018 KPM Performance Summary



Key Performance Measures

Managing Land to Benefit Education	<i>KPM 2: Percent of forest and non-forest lands program revenue used to cover administrative and operating costs</i>	<u>Target</u> Forest Lands: 45% Non-Forest Lands: 45%	<u>FY 2018 Actual</u> Forest Lands: 135.9% Non-Forest Lands: 46.7%
	<i>KPM 3: Increase in revenue generated by all land management activities, except timber harvest</i>	<u>Target</u> \$5.6 million	<u>FY 2018 Actual</u> \$6.12 million
Returning Money to Rightful Owners	<i>KPM 12: Percentage of total unclaimed property returned to rightful owners compared to total amount received</i>	<u>Target</u> 50%	<u>FY 2018 Actual</u> 48%

Key Performance Measures

Protecting Waters & Wetlands

KPM 5: <i>Change in wetland acres due to permit actions</i>	Target 0 acres	FY 2018 Actual -11 acres
KPM 6: <i>Average number of days for removal-fill permit decision after receipt of complete application</i>	Target 60 days	FY 2018 Actual 81 days
KPM 7: <i>Percent of removal-fill non-compliance conditions with final resolution in place within 12 months</i>	Target 50%	FY 2018 Actual 0
KPM 8: <i>Percent of unauthorized removal-fill activities with final resolution in place within 12 months</i>	Target 50%	FY 2018 Actual 71%
KPM 9: <i>Average days for initial review and response to completed wetland delineation reports</i>	Target 60 days	FY 2018 Actual 49 days
KPM 10: <i>Average number of days for response to wetland land use notices</i>	Target 22 days	FY 2018 Actual 20 days
KPM 11: <i>Percent of Mitigation Bank Fund money obligated and committed within one year</i>	Target 100%	FY 2018 Actual 0

Key Performance Measures

Managing & Understanding Estuaries: South Slough	KPM 14: <i>Percent of South Slough operations funded from non-Common School Fund sources</i>	<u>Target</u> 25%	<u>FY 2018 Actual</u> 56.3%
	KPM 16: <i>Percentage of South Slough education programs using a structured assessment process</i>	<u>Target</u> 95%	<u>FY 2018 Actual</u> 75%

Accountable, Excellent Service	KPM 1: <i>Annual increase in cash generated by agency deposited to the Common School Fund</i>	<u>Target</u> 1.5%	<u>FY 2018 Actual</u> 10.7%
	KPM 4: <i>Percent of DSL lands and waterways with completed management plans or policies</i>	<u>Target</u> 95%	<u>FY 2018 Actual</u> 89%
	KPM 13: <i>Percent of customers rating overall satisfaction with service as excellent or good</i>	<u>Target</u> 93%	<u>FY 2018 Actual</u> 81%
	KPM 17: <i>Percent of total best practices met by the Land Board</i>	<u>Target</u> 95%	<u>FY 2018 Actual</u> 93%

Focus Areas & Programs



Managing Land to Benefit Education: Real Property Program



17 positions

17.5 FTE

\$544 million

VALUE OF COMMON
SCHOOL FUND REAL
PROPERTY ASSETS

~1.5 million

ACRES OF LAND &
SUBSURFACE RIGHTS
MANAGED

303

ACTIVE AUTHORIZATIONS
ON COMMON SCHOOL
FUND LANDS IN FY 2017

Managing Land to Benefit Education: Real Property Program

2019-21 Initiatives

Elliott State Forest Public Ownership Project and exploration of research forest with Oregon State University

South Redmond Tract Project, Stevens Road Project, and other projects that increase real property revenues

In-Lieu Lands process with the federal government to provide all acreage due Oregon since statehood



Returning Money to Rightful Owners: Unclaimed Property Program

14 positions

14 FTE

\$60.9 million

UNCLAIMED ASSETS
RECEIVED IN FY 2017

14,599

CLAIMS PROCESSED
IN FY 2017

908

ESTATES HANDLED
IN FY 2017

Returning Money to Rightful Owners: Unclaimed Property Program



2019-21 Initiatives

Improved turnaround times for basic claims

Outreach & training to increase compliance with unclaimed property and estates laws

Electronic reporting for holders of unclaimed property, and improved unclaimed property search website

Protecting Waters & Wetlands: Aquatic Resource Management Program



28 positions

26.5 FTE

5,246

ACTIVE AUTHORIZATIONS
ON STATE-OWNED
WATERWAYS IN FY 2017

601

WETLAND LAND USE
NOTICES PROCESSED
IN FY 2017

385

REMOVAL-FILL
PERMITS PROCESSED
IN FY 2017

Protecting Waters & Wetlands: Aquatic Resource Management Program



2019-21 Initiatives

Permitting and other customer services available online

Improved environmental outcomes through use of stream and wetland functional assessments

State Wetland Inventory improved and available online

Understanding & Managing Estuaries: South Slough Reserve



18 positions

17 FTE

5,927

ACRES MANAGED

5,303

PROGRAM PARTICIPANTS
IN FY 2017

194

EDUCATION AND
INTERPRETIVE
PROGRAMS IN FY 2017

Understanding & Managing Estuaries: South Slough Reserve



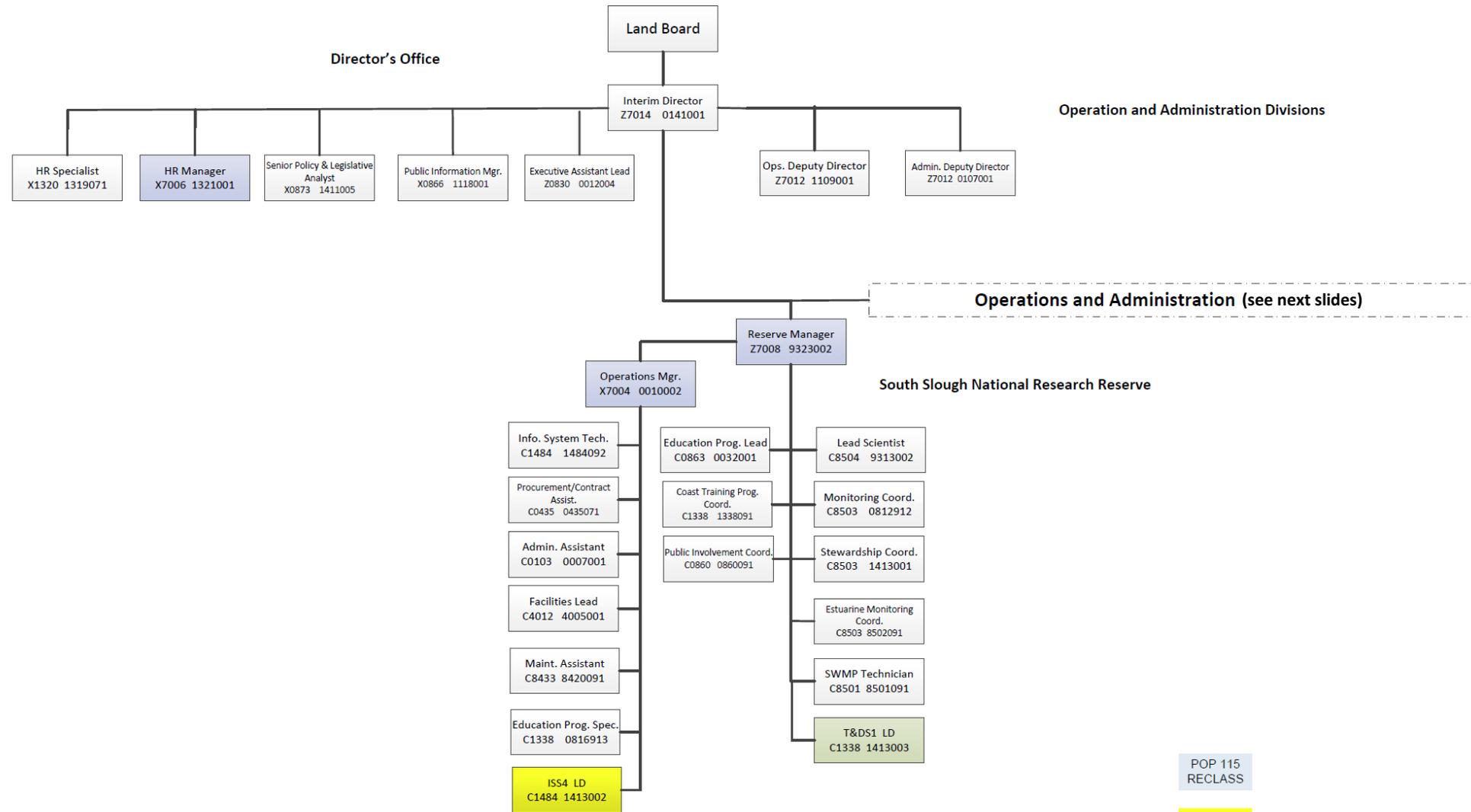
2019-21 Initiatives

Analysis of alternatives and potential partnerships for management

Education strategy to increase public understanding of the value of the estuary

Research and monitoring projects that promote understanding of coastal issues

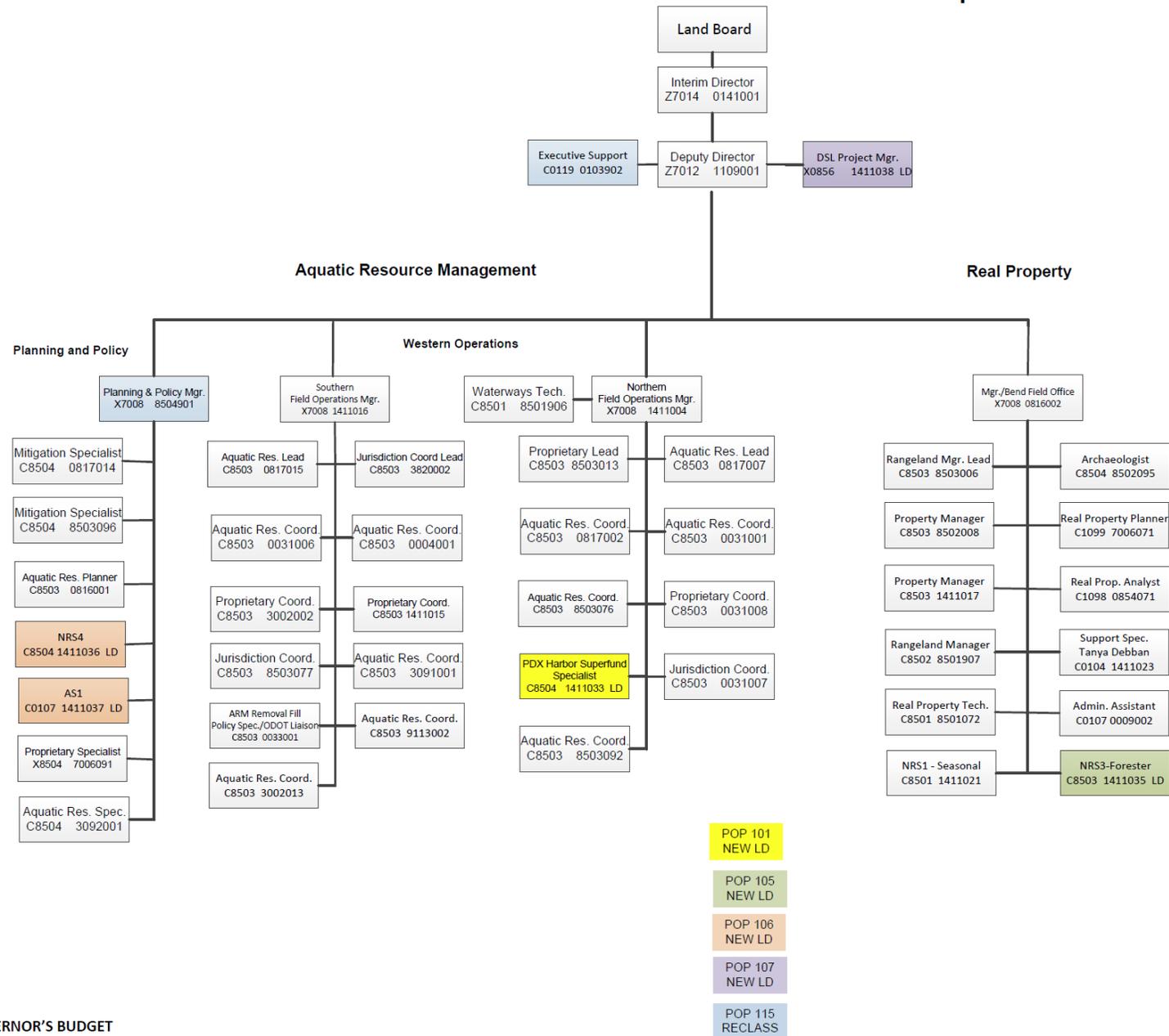
DEPARTMENT OF STATE LANDS: AGENCY WIDE 2019-2021



POP 115
RECLASS

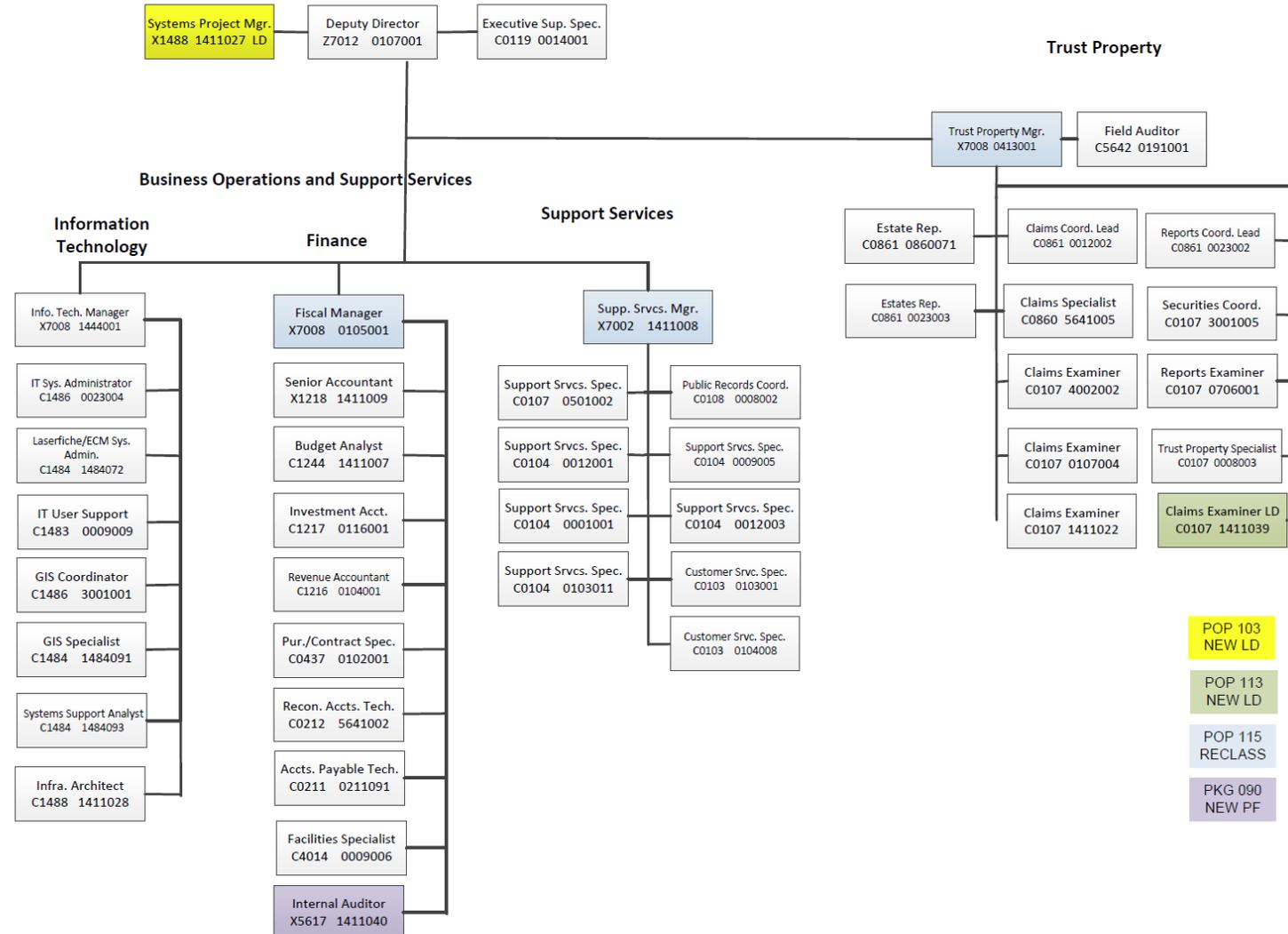
POP 108
NEW LD

POP 110
NEW LD



DEPARTMENT OF STATE LANDS: AGENCY WIDE 2019-2021

Administration Division



2019-2021 Budget Overview



Budget Drivers

- Increased revenue to the Common School Fund
- Stewardship of Common School Fund assets, waterways and wetlands, and unclaimed property & estates
- Improved customer engagement and public service; streamlined service delivery; increased public outreach

Budget Risks

- Portland Harbor Superfund site cleanup
- Uncertainty related to other waterway cleanups
- Legal challenges related to agency decisions and management of lands
- Increased demand for services due to economic upturn and other factors

Environmental Factors

- Listed species on DSL lands
- Drought impacts on DSL lands
- Wildfire risks on DSL lands
- Increased public use of state-managed waterways and lands

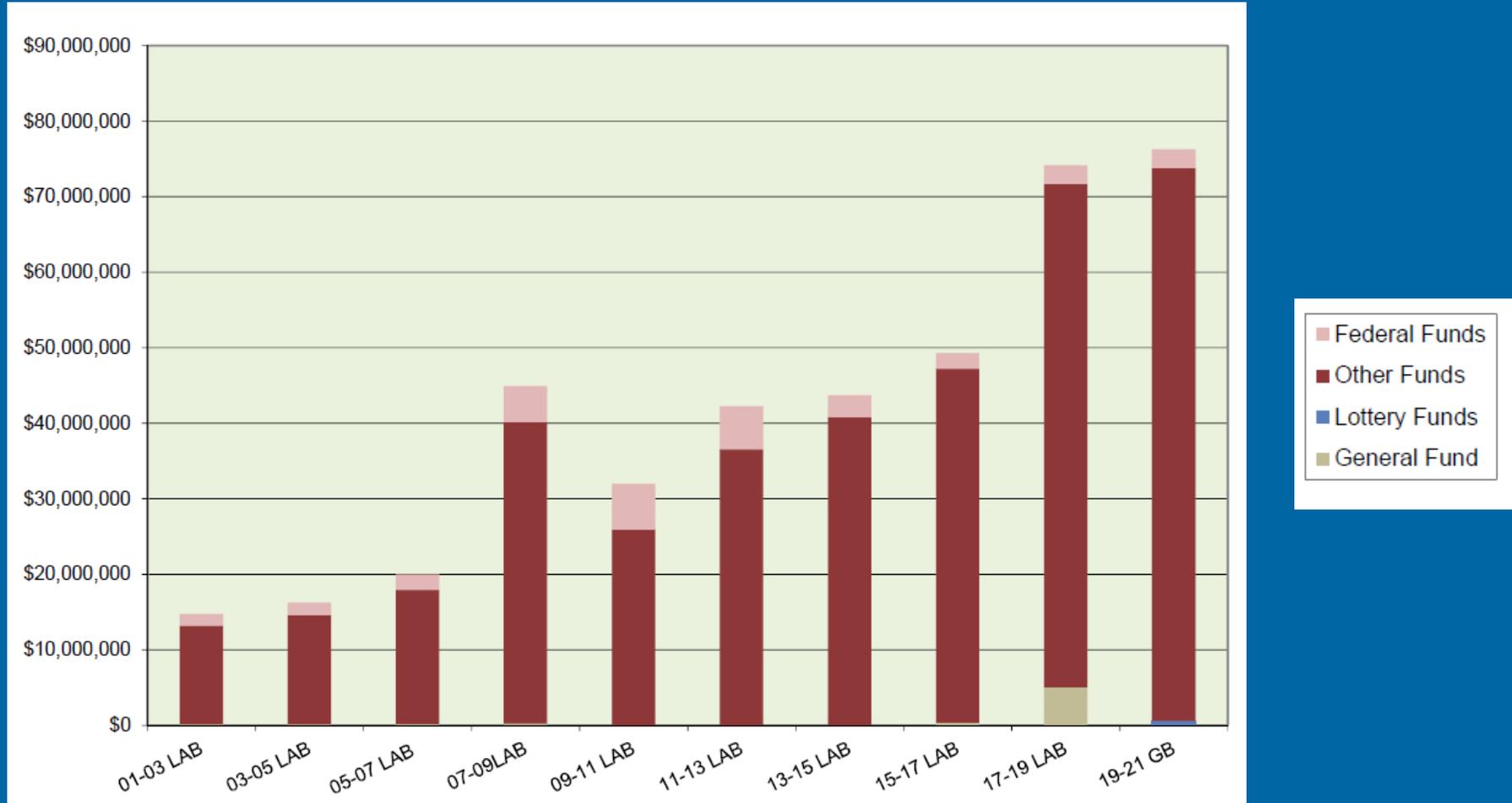
Agency Changes

- 2014: Agency reorganization; established regional teams; grouped programs for better customer service; achieved reduced manager to staff ratios
- 2017: New 2017-21 Strategic Plan adopted, with updated goals and objectives
- 2018: New Customer Engagement Guidelines implemented

Containing Costs & Improving Service

- Cost containment as a key component of Common School Fund stewardship
- Extensive business process improvements, including online permitting and reporting and more efficient administrative processes
- Streamlined wetland and waterway permitting processes
- Alternative management options, revenue sources for South Slough

DSL Budget by Biennia



DSL 2019-21 Budget

	2015-17 Actuals	2017-19 Legislatively Approved	2019-21 Governor's Budget
General Fund	\$242,904	\$5,000,000	-
Lottery Funds Debt Service	-	-	\$589,920
Other Funds	\$45,463,329	\$66,670,386	\$73,166,934
Federal Funds	\$1,541,286	\$2,466,188	\$2,475,477
Total Funds	\$47,247,519	\$74,136,574	\$76,232,331

2019-21 Policy Packages

Managing Land to Benefit Education	<p>Elliott State Forest Public Ownership & Oversight <i>Elliott State Forest Management Work (Package 105)</i> \$2,186,854 Other Funds; 1 FTE</p> <p>Elliott State Forest Public Ownership Project (Package 114) \$1,579,059 Other Funds</p> <p>Filled Lands Positions & Online Mapping Tool – Package 106 \$682,746 Other Funds; 2 FTE</p>
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2019-21 Policy Packages

Protecting Waters & Wetlands	Portland Harbor Superfund Site Defense Expenses – Package 101 \$6,772,077 Other Funds; 1 FTE EPA Grant Carry-Forward –Package 104 \$113,193 Federal Funds
Returning Money To Rightful Owners	Unclaimed Property Claims Examiner – Package 113 \$125,029 Other Funds; 1 FTE

2019-21 Policy Packages

Delivering Effective & Efficient Service	<p>System Replacement Project – Package 103 \$506,934 Other Funds; 1 FTE</p> <p>Project Manager for Procurements, Project Mgmt – Package 107 \$296,706 Other Funds; 1 FTE</p> <p>Position Reclassifications – Package 115 No additional funding or positions</p>
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2019-21 Policy Packages

Managing & Understanding Estuaries: South Slough	<p>GIS Position – Package 108 \$102,239 Other Funds; .5 FTE</p> <p>South Slough Grant Carry-Forward – Package 109 \$137,000 Federal Funds; \$58,714 Other Funds</p> <p>Seasonal Education Position – Package 110 \$76,228 Other Funds; .5 FTE</p>
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Proposed Legislation Affecting Agency

- **HB 2436:** Adds Natural Resource Specialist positions to support exploration of a single, state-led process for obtaining state and federal wetland and water permits (404 assumption) .
- **HB 2438:** Adds Natural Resource Specialist position to support review of Wetland Land Use Notices
- **SB 454:** Transfers Unclaimed Property Program from DSL to Oregon State Treasury

Thank You!

Vicki L. Walker

Director, Oregon Department of State Lands

