

DAS DEPARTMENT OF  
ADMINISTRATIVE  
SERVICES

**2019-21 GOVERNOR'S BUDGET**



# 2019-21 BUDGET NARRATIVE

**DEPARTMENT OF ADMINISTRATIVE SERVICES**  
**AGENCY NUMBER: 10700**

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# CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Department of Administrative Services

AGENCY NAME

155 Cottage Street NE, Salem, OR 97301

AGENCY ADDRESS



SIGNATURE

Chief Operating Officer and DAS Director

TITLE

**Notice:** Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Budget

Legislatively Adopted

# 2019-21 BUDGET NARRATIVE

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**HB 5002 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Manning Jr

**Joint Committee On Ways and Means**

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**Action Date:** 06/21/17

**Action:** Do pass the A-Eng bill.

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith G, Smith Warner, Williamson

**Nays:** 3 - McLane, Stark, Whisnant

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**



## **Budget Summary\***

	2015-17	2017-19	2017-19	Committee Change from 2015-17	
	Legislatively Approved Budget <sup>(1)</sup>	Current Service Level	Committee Recommendation	Leg. Approved	
				\$ Change	% Change
General Fund	\$ 12,048,226	\$ 2,564,353	\$ 2,564,353	\$ (9,483,873)	(78.7%)
General Fund Debt Service	\$ 6,757,997	\$ 7,332,455	\$ 7,332,455	\$ 574,458	8.5%
Lottery Funds	\$ 3,864,000	\$ 3,648,000	\$ 3,648,000	\$ (216,000)	(5.6%)
Lottery Funds Debt Service	\$ 12,777,096	\$ 18,612,472	\$ 18,612,472	\$ 5,835,376	45.7%
Other Funds Limited	\$ 517,188,404	\$ 470,466,189	\$ 488,505,436	\$ (28,682,968)	(5.5%)
Other Funds Capital Improvements	\$ 4,403,176	\$ 4,566,094	\$ 4,403,176	\$ -	0.0%
Other Funds Debt Service	\$ 379,307,447	\$ 405,504,482	\$ 405,504,482	\$ 26,197,035	6.9%
Other Funds Debt Svc Nonlimited	\$ 6,329,225	\$ -	\$ -	\$ (6,329,225)	(100.0%)
Other Funds Nonlimited	\$ 272,123,526	\$ 129,986,751	\$ 129,986,751	\$ (142,136,775)	(52.2%)
<b>Total</b>	<b>\$ 1,214,799,097</b>	<b>\$ 1,042,680,796</b>	<b>\$ 1,060,557,125</b>	<b>\$ (154,241,972)</b>	<b>(12.7%)</b>

## **Position Summary**

Authorized Positions	864	810	898	34
Full-time Equivalent (FTE) positions	840.32	809.50	893.75	53.43

<sup>(1)</sup> Includes adjustments through December 2016

\* Excludes Capital Construction expenditures

## **Summary of Revenue Changes**

The Department of Administrative Services' (DAS) Other Funds operating revenue comes primarily through two sources: fees billed to state agencies for direct services and assessments to state agencies for indirect services. Fees for services are billed to agencies based on usage. Assessments are generally calculated based on budgeted full-time equivalent (FTE) positions recovered through the State Government Service Charges line item in agency budgets. For example, the Chief Operating Office (COO) recovers its costs through assessments. In addition, agencies benefiting from pension obligation bonds are assessed their share of debt service and debt management costs.

DAS will update its beginning fund balances based on the department's monthly budget status report, as of March 2017 month-end close and reconcile assessments and charges for services revenue accounts to align with expenditure changes in the DAS budget. These changes are expected to reduce state agency costs through lowering assessments and service charges paid by state agencies.

## **Summary of General Government Subcommittee Action**

DAS is the central administrative agency of Oregon State Government. DAS provides management oversight and technical and administrative support to state government. The agency is the state's enterprise provider of accounting, finance, budgeting, purchasing, human resources, information technology, facilities, fleet and publishing and distribution services. DAS also provides statewide leadership and policy direction for agencies providing their own services in these domains.

The General Government Subcommittee approved a budget of \$1,060,557,125 total funds including 898 positions (893.75 FTE). The total funds budget includes \$9,896,808 General Fund, \$22,260,472 Lottery Funds, \$898,413,094 Other Funds expenditure limitation and \$129,986,751 Other Funds Nonlimited. The 2017-19 total funds budget is a 13 percent decrease from the agency's 2015-17 Legislatively Approved Budget.

### **Chief Operating Office**

The COO houses the DAS Director and provides statewide operations and policy leadership. The Office of Economic Analysis (OEA), which is led by the State Economist, as well as DAS Information Technology (IT), also reside in this office. The Subcommittee recommended a total funds budget of \$19,711,913 and 56 positions (56.00 FTE).

The Subcommittee recommended approval of the following packages:

Package 090, Analyst Adjustments. This package adds \$420,155 Other Funds limitation to continue two full-time positions (2.00 FTE) as permanent, originally established in the 2016 Legislative Session to assist agencies with requests of public records stored in electronic form.

Package 102, Convert 2015-17 LDs to Permanent Staff. This package provides \$204,989 Other Funds limitation to convert a limited duration Information Systems Specialist 5 position into a permanent, full-time position. The position provides internal DAS IT support.

Package 103, Growing Demand for COO Services. This package adds \$208,162 Other Funds limitation to establish a permanent, full-time position to provide staffing for the DAS IT help desk. The position will provide dedicated support for important finance applications, work on workstation lifecycle replacement and conduct operational assessments of IT at DAS.

Package 801, LFO Analyst Adjustments. This package eliminates most standard inflation on Services and Supplies and removes funding for out of state travel (\$240,033 Other Funds limitation). The package also moves an Operations and Policy Analyst 4 position to Enterprise Asset Management to be the new DAS Sustainability Coordinator (\$217,667 Other Funds limitation).

Package 809, Hiring Slowdown. This package reduces Other Funds limitation by \$395,213 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.

Package 812, Vacant Position Elimination. This package reduces Other Funds limitation by \$590,411 and eliminates three permanent, full-time positions (two project managers and an economist) that were vacant more than 12 months.

Package 814, IT Security Positions Consolidation. This package reduces Other Funds limitation by \$323,289 and transfers one permanent, full-time Information Systems Specialist 8 position to the Office of the State Chief Information Officer (OSCIO) as part of the centralization of information technology security functions and responsibilities.

#### Chief Financial Office

The Chief Financial Office (CFO) provides direct oversight of agency fiscal performance and is an integral part of assisting the Governor and the COO in managing state government. The Budget and Management Section of the department oversees the state's biennial budget process. The Statewide Accounting Policy and Reporting Section oversees the preparation of the state's annual financial statements and the overall accounting policies of the state. Finally, the Capital Finance and Facilities Planning team works with the State Treasurer to administer the state's debt financing and capital planning. The Subcommittee recommended a budget of \$14,074,569 and 44 positions (44.00 FTE).

The Subcommittee recommended approval of Package 801: LFO Analyst Adjustments. This package cuts \$250,000 Other Funds limitation by eliminating most standard inflation on Services and Supplies, removing funding for out of state travel, and making additional unspecified reductions to Services and Supplies.

The Subcommittee approved Package 809, Hiring Slowdown. This package reduces Other Funds limitation by \$214,606 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.

#### Oregon State Chief Information Office

OSCIO provides enterprise policy leadership, planning and oversight to state government in enterprise information resource management. OSCIO sets statewide IT policy and implements the state's IT governance framework for new projects, providing project planning, quality assurance, vendor management and oversight through the Stage Gate process. The Subcommittee recommended a budget of \$61,023,009 and 104 positions (103.75 FTE).

The Subcommittee recommended approval of the following packages:

Package 101, IT Procurement and Vendor Management Program. This package adds \$449,678 Other Funds limitation for two limited duration, full-time positions to implement the BaseCamp model of information technology procurement, which intends to simplify IT procurement by negotiating standard agreements with vendors to address specific business needs.

Package 801, LFO Analyst Adjustments. This package reduces Other Funds limitation by a total of \$3,844,701, due to the elimination of most standard inflation on Services and Supplies and elimination of six Strategic Technology Officers established in the 2015-17 biennium to act as coordinators between OSCIO and executive branch agencies. The package also reduced the estimated cost to complete Project MUSIC by \$522,492, while continuing six limited duration positions to complete the project. The reduction of six positions coupled with the continuation of six limited duration positions, to finish the MUSIC project results in no net change in position authorization.

Package 802, Position Reclassifications. This package reclassifies four positions to a higher classification ( a Principal Executive Manager H to a Principal Executive Manager I, a Principal Executive Manager F to a Principal Executive Manager G, a Principal Executive Manager E to a Principal Executive Manager F and Support Specialist 1 to Support Specialist 2). It reclassifies two positions to a lower classification (Information System Specialist 8 to Information System Specialist 7 and an Information System Specialist 7 to an Information System Specialist 5) and establishes a new Program Analyst 4 position to serve as the Transparency Program Manager. This package moves an Information System Specialist 8 position working on customers' business needs out of OSCIO to the State Data Center and moves a Principal Executive Manager F manager position, which was supposed to be moved in a previous reorganization, from the State Data Center into OSCIO. The net budgetary impact of these actions is an increase of \$373,764 Other Funds limitation and one position (1.00 FTE).

Package 809, Hiring Slowdown. This position reduces Other Funds limitation by \$957,232 to reflect holding vacant positions for a longer than normal period of time in order to generate additional savings from the planned hiring slowdown, to be conducted during the 2017-19 biennium as a means of achieving statewide cost containment in salaries and wages.

Package 812, Vacant Position Elimination. This package cuts Other Funds limitation by \$218,064, due to the elimination of a long-term vacant Information System Specialist 8 position.

Package 814, IT Security Positions Consolidation. This package adds \$9,459,247 Other Funds limitation for the transfer of 30 permanent, full-time IT security positions (29.75 FTE), from 12 different state agencies to OSCIO, and the creation of five new permanent positions (5.00 FTE) as part of the centralization of information technology security functions and responsibilities in the OSCIO in accordance with Senate Bill 90 (2017).

### Chief Human Resource Office

The Chief Human Resources Office (CHRO) provides enterprise-wide policy leadership necessary to maintain a reliable and qualified workforce for the state of Oregon. The Subcommittee recommended a budget of \$34,182,107 and 76 positions (72.50 FTE).

The Subcommittee recommended approval of the following packages:

Package 090, Analyst Adjustments. This package eliminates three permanent, full-time positions, including an executive recruiter, an Administrative Specialist 1, and a Training and Development Specialist, which results in Other Funds limitation savings of \$685,019.

Package 100, Human Resources Information System. This package adds \$20,162,468 Other Funds limitation, 30 limited duration positions and three permanent, full-time positions to implement a new human resources information system (HRIS) to replace the state's legacy system. The HRIS project planning began in 2012. At the May 2016 meeting of the Emergency Board, the project received an additional \$6.5 million Other Funds limitation to complete project planning through Stage Gate 3, issue a request for proposals, evaluate the proposals, issue an intent to award and complete a fit-gap analysis. The project selected Workday, a Software-as-a-Service solution. IBM will serve as the systems integrator and Gartner will provide quality assurance on the project. Ongoing costs of the project are assumed to be \$5,939,974 Other Funds limitation in 2019-21, with the remaining funding and limited duration positions phased-out during 2019-21 budget development.

DAS will need \$1,602,085 less in assessment revenue to implement HRIS during the 2017-19 biennium, than was assumed in the current service level because \$3,280,423 will remain unspent, at the end of the current biennium, from the amount approved in May 2015. Within the \$20.2 million Other Funds limitation approved for this package, \$220,516 Other Funds limitation is for planning costs related to replacing the state's payroll system, the next major replacement of a statewide administrative information system.

Package 801, LFO Analyst Adjustments. This package reduces Other Funds limitation by a total of \$37,811, due to elimination of most standard inflation on Services and Supplies.

Package 802, Position Reclassifications. This package reclassifies a Human Resources Consultant 1 position to a Human Resources Consultant 2. There is no 2017-19 cost to the reclassification because the current occupant will occupy a lower step in the new classification.

Package 809: Hiring Slowdown. Reduces Other Funds limitation by \$484,092 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.

### Office of the State Chief Information Officer – State Data Center

The OSCIO – State Data Center (SDC) is the leading supplier of managed computing technology for Oregon state government. The SDC focuses on maximizing the value of state technology investments so the business of government runs efficiently, securely, and reliably. The Subcommittee recommended a budget of \$148,477,916 and 159 positions (159.00 FTE).

The Subcommittee recommended approval of the following packages:

Package 090, Analyst Adjustments. This package reduces Other Funds limitation by \$3,483,642 to reflect reduced expenditures related to mainframe data processing, eliminated contracting expenditures and reduced maintenance on end-of-life IT resources.

Package 102, Convert 2015-17 LDs to Permanent Staff. This package adds \$531,652 Other Funds limitation to make permanent three positions established in 2015-17, as limited duration: An Information Systems Specialist 3; an Operations and Policy Analyst 4; and an Office Specialist 2. These positions will provide services to state agencies and replace work done through outside contractors.

Package 105, Growing Demand for SDC Services. This package adds three positions required to support growth for existing and new services needed for the ongoing modernization of the state's IT system. The cost of the three positions is offset by an equal reduction in Services and Supplies, making this package a net zero change expenditures.

Package 108, Windows Server Hardware / Software. This package adds three positions required to support growth for existing and new services for agencies. The cost of the three positions is offset by an equal reduction in Services and Supplies.

Package 801, LFO Analyst Adjustments. This package reduces Other Funds limitation by \$3,943,975, due to elimination of standard inflation on Services and Supplies and Capital Outlay.

Package 802, Position Reclassifications. This package reclassifies three positions to higher classifications (an Administrative Specialist 2 to an Office Manager 2; an Information Systems Specialist 6 to an Information System Specialist 7; and an Information System Specialist 4 to an Information System Specialist 6. The package also moves a Principal Executive Manager F position from the State Data Center to OSCIO and moves an Information System Specialist 8, working on customers' business needs, from OSCIO to SDC. The net change from these position actions is a reduction of \$113,947 Other Funds limitation.

Package 809, Hiring Slowdown. This package reduces Other Funds limitation by \$1,062,217 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.

## Enterprise Asset Management

Enterprise Asset Management (EAM) is comprised of Facilities Services, the Statewide Fleet Administration and Parking Services Program and the Oregon Surplus Property Program. The core focus of these programs is property management, both real and personal, and optimal use of agencies' office space, travel and operational needs. The Subcommittee recommended a budget of \$91,124,567 and 198 positions (197.50 FTE).

The Subcommittee recommended approval of the following packages:

Package 090, Analyst Adjustments. This package reduces Services and Supplies limitation to account for lower fuel costs (\$1,384,372) and lower utilities costs in uniform rent buildings (\$1,973,078), reduces Services and Supplies expenditures (\$397,027), and eliminates several building maintenance contracts for DAS owned buildings (\$747,000). The package reduces Other Funds limitation by \$4,501,477.

Package 102, Convert 2015-17 LDs to Permanent Staff. This package makes permanent five positions established in 2015-17 as limited duration. These positions perform custodial, maintenance, grounds keeping, project management and real estate leasing work. The cost of the five positions is funded by an equal reduction in Services and Supplies expenditures.

Package 106, Growing Demand for EAM Services. This package adds a construction inspector position (1.00 FTE) to help agencies address deferred maintenance and renovation projects. The position is created by an equal reduction in Services and Supplies.

Package 801, LFO Analyst Adjustments. This package reduces Other Funds limitation by \$1,926,374, due to elimination of most standard inflation on Services and Supplies and Capital Outlay and removes funding for out of state travel. The package also moves an Operations and Policy Analyst 4 position from COO into EAM to serve as the new DAS Sustainability Coordinator.

Package 802, Position Reclassifications. This package reclassifies seven positions to higher classifications (Planner 3 to a Planner 4, three Principal Executive Manager Es to Principal Executive Manager Fs, two Public Service Representative 3s to Public Service Representative 4s and an Operations Supervisor to a Principal Executive Manager C. There is no cost in 2017-19 because the current occupants will occupy a lower step in the new classifications.

Package 809, Hiring Slowdown. This package reduces Other Funds limitation by \$721,530 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.

Package 812, Vacant Position Elimination. This package eliminates a vacant manager position (Principal Executive Manager E) and reduces Other Funds limitation by \$293,113.

### Enterprise Goods & Services

Enterprise Goods and Services (EGS) provides publishing and distribution, risk management, procurement services, shared financial services and financial business systems to state agencies and local government customers. The Subcommittee recommended a budget of \$195,419,241 total funds and 241 positions (241.00 FTE).

The Subcommittee recommended approval of the following packages:

Package 081, September 2016 Emergency Board. This package adds \$134,465 Other Funds limitation to establish a permanent, full-time Accounting Tech 3 position, as approved during the September 2016 meeting of the Emergency Board.

Package 090, Analyst Adjustments. The package eliminates \$1,611,276 Other Funds limitation due to cuts to overtime and temporary employees, reductions in Services and Supplies limitation for lower publicity and publication costs, reductions in training, delaying software updates, reductions in office expenses and lower Attorney General costs.

Package 101, IT Procurement and Vendor Management Program. This package adds \$868,365 Other Funds limitation for four limited duration, full-time positions needed to simplify IT procurement by negotiating standard agreements with vendors to address specific business needs.

Package 102, Convert 2015-17 LDs to Permanent Staff. This package makes permanent five positions established in 2015-17, as limited duration. These positions help with procurement training and forms and with administration for Publishing and Distribution. The cost of the five positions is offset by an equal reduction in Services and Supplies.

Package 107, Growing Demand for EGS Services. This package adds \$268,532 Other Funds limitation for a claims consultant position in the Risk Management program.

Package 801, LFO Analyst Adjustments. This package eliminates most standard inflation on Services and Supplies and reduces Other Funds limitation by \$755,768.

Package 802, Position Reclassifications. This package reclassifies six positions to higher classifications: An Accountant 2 to an Accountant 3, two Program Analyst 2s to Program Analyst 3s, an Operations and Policy Analyst 1 to an Operations and Policy Analyst 2, an Accountant 3 to a Fiscal Analyst 3 and a Principal Executive Manager F to a Principal Executive Manager G.

Package 809, Hiring Slowdown. This package reduces Other Funds limitation by \$1,224,192 to reflect holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages.



### Enterprise Human Resource Services

Enterprise Human Resource Services (EHRS) provides human resource services, including recruitment, position management, investigations and safety management by contract to 29 state agencies and to each of DAS' operating divisions. The Subcommittee recommended a budget of \$2,188,976 and seven positions (7.00 FTE).

The Subcommittee recommended approval of Package 090, Analyst Adjustments. This package eliminates a full-time Safety Specialist 2 position and reduces Other Funds limitation by \$228,455.

The Subcommittee recommended approval of Package 801, LFO Analyst Adjustments. This package cuts Other Funds limitation by \$30,255, due to the elimination of most standard inflation on Services and Supplies.

### DAS Business Services

DAS Business Services provides budget, business continuity, performance management and data analysis services to the divisions and programs of the Department of Administrative Services. The Subcommittee recommended a budget of \$13,013,657 and 13 positions (13.00 FTE).

The Subcommittee recommended approval of the following packages:

Package 090, Analyst Adjustments. This package eliminates \$335,965 Other Funds limitation and two positions supporting the Customer Utility Boards: a senior performance strategist and an Executive Support Specialist. DAS service divisions will assume the workload of supporting their related Customer Utility Boards.

Package 801, LFO Analyst Adjustments. This package cuts Other Funds limitation by \$37,871, due to the elimination of most standard inflation on Services and Supplies.

Package 802, Position Reclassifications. This package reclassifies an Office Specialist 1 to an Office Specialist 2. The net change in this package is zero, during 2017-19.

Package 809, Hiring Slowdown. This package increases assumed savings from vacancies by holding vacant positions for a longer than normal period of time, in order to generate additional savings from the planned hiring slowdown to be conducted during the 2017-19 biennium, as a means of achieving statewide cost containment in salaries and wages. The package reduces Other Funds limitation by \$76,483.

Package 812, Vacant Position Elimination. This package reduces Other Funds limitation by \$218,543, due to the elimination of a vacant Operations and Policy Analyst 4 position.

### Capital Improvements

The Capital Improvement Program, administered by the Facilities Division, includes remodeling and renovation projects costing less than \$500,000. The funding for the program comes from the Capital Projects Fund, which is primarily sourced by Uniform Rent depreciation. The Subcommittee recommended a budget of \$4,403,176.

The Subcommittee recommended approval of Package 801, LFO Analyst Adjustments. This package eliminates most standard inflation on Capital Outlay, therefore Other Funds limitation is reduced by \$162,918.

### Capital Construction

The Facilities Division also administers the Capital Construction Program, which includes major remodeling, renovation, and new construction or acquisition projects costing more than \$1.0 million, in the aggregate. Funding for DAS Capital Construction projects typically comes from bond proceeds or the Capital Projects Fund. The Capital Projects Fund receives revenues from various sources, primarily the depreciation component of the Uniform Rent charge, service agreements and parking facilities income.

Capital construction limitation is approved on a project-by-project basis and is authorized for six years. Because this limitation spans six years, it is established in a separate bill and is not included in House Bill 5002.

### Miscellaneous Distributions

In accordance with legislative directives, this program unit receives and distributes certain federal, lottery and state moneys to state agencies and local governments. Distributions include quarterly OLCC earnings distributions to Oregon cities, cigarette tax proceeds sharing to cities and counties and Mass Transit assessment and distribution. The Subcommittee recommended a budget of \$24,716,507 Other Funds Nonlimited and no position authority. There is no change from the 2017-19 current service level.

### Debt Service

This program unit includes debt service payments specific to DAS. Debt service payments are made on Certificates of Participation, Article XI-Q Bonds and State Energy Loan Program funds. The Subcommittee recommended a budget of \$15,447,344 Other Funds limitation. There is no change from the 2017-19 current service level.

### Bonds

This program unit includes debt service payments of specific amounts as directed by law. Debt service payments are made on Article XI-O Bonds, also known as Pension Obligation Bonds. The Subcommittee recommended a budget of \$390,934,927. There is no change from the 2017-19 current service level.

### Special Government Payments

This program unit includes payments of specific amounts from the General Fund and Lottery Funds, as well as transfers of Other Funds revenues from bond proceeds. Payments include debt service for both General Fund and Lottery Funds backed bonds. The Subcommittee recommended a total funds budget of \$45,839,216.

The Subcommittee recommended approval of Package 801, LFO Analyst Adjustments. This package adds \$13,980,990 Other Funds limitation for grants funded through the issuance of Lottery Bonds not expected to be fully disbursed by the end of the 2015-17 biennium and need to be accommodated in the next biennium.

### **Summary of Performance Measure Action**

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Department of Administrative Services  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2015-17 Legislatively Approved Budget at Dec 2016 *	\$ 18,806,223	\$ 16,641,096	\$ 900,899,027	\$ 278,452,751	\$ -	\$ -	\$ 1,214,799,097	864	840.32
2017-19 Current Service Level (CSL)*	\$ 9,896,808	\$ 22,260,472	\$ 880,536,765	\$ 129,986,751	\$ -	\$ -	\$ 1,042,680,796	810	809.50
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 030 - Chief Operating Office</b>									
Package 090: DAS Analyst									
Personal Services	\$ -	\$ -	\$ 390,057	\$ -	\$ -	\$ -	\$ 390,057	2	2.00
Services and Supplies	\$ -	\$ -	\$ 30,098	\$ -	\$ -	\$ -	\$ 30,098		
Package 102: Convert 2015-17 LDs to Permanent Staff									
Personal Services	\$ -	\$ -	\$ 149,309	\$ -	\$ -	\$ -	\$ 149,309	1	1.00
Services and Supplies	\$ -	\$ -	\$ 55,680	\$ -	\$ -	\$ -	\$ 55,680		
Package 103: Convert 2015-17 LDs to Permanent Staff									
Personal Services	\$ -	\$ -	\$ 185,710	\$ -	\$ -	\$ -	\$ 185,710	1	1.00
Services and Supplies	\$ -	\$ -	\$ 22,452	\$ -	\$ -	\$ -	\$ 22,452		
Package 801: LFO Analyst Adjustment									
Personal Services	\$ -	\$ -	\$ (217,667)	\$ -	\$ -	\$ -	\$ (217,667)	(1)	(1.00)
Services and Supplies	\$ -	\$ -	\$ (240,033)	\$ -	\$ -	\$ -	\$ (240,033)		
Package 809: Hiring Slowdown									
Personal Services	\$ -	\$ -	\$ (395,213)	\$ -	\$ -	\$ -	\$ (395,213)	0	0.00
Package 812: Vacant Positions									
Personal Services	\$ -	\$ -	\$ (590,411)	\$ -	\$ -	\$ -	\$ (590,411)	(3)	(3.00)
Package 814: IT Security Position Consolidation									
Personal Services	\$ -	\$ -	\$ (312,505)	\$ -	\$ -	\$ -	\$ (312,505)	(1)	(1.00)
Services and Supplies	\$ -	\$ -	\$ (10,784)	\$ -	\$ -	\$ -	\$ (10,784)		
<b>SCR 035 - Chief Financial Office</b>									
Package 801: LFO Analyst Adjustment									
Services and Supplies	\$ -	\$ -	\$ (250,000)	\$ -	\$ -	\$ -	\$ (250,000)		
Package 809: Hiring Slowdown									
Personal Services	\$ -	\$ -	\$ (214,606)	\$ -	\$ -	\$ -	\$ (214,606)	0	0.00
<b>SCR 042 - Office of the State Chief Information Officer Policy</b>									
Package 101: IT Procurement & Vendor Management Program									
Personal Services	\$ -	\$ -	\$ 437,086	\$ -	\$ -	\$ -	\$ 437,086	2	2.00
Services and Supplies	\$ -	\$ -	\$ 12,592	\$ -	\$ -	\$ -	\$ 12,592		
Package 801: LFO Analyst Adjustment									
Personal Services	\$ -	\$ -	\$ (2,087,694)	\$ -	\$ -	\$ -	\$ (2,087,694)	0	0.00
Services and Supplies	\$ -	\$ -	\$ (1,742,045)	\$ -	\$ -	\$ -	\$ (1,742,045)		
Capital Outlay	\$ -	\$ -	\$ (14,962)	\$ -	\$ -	\$ -	\$ (14,962)		
Package 802: Position Reclassifications									
Personal Services	\$ -	\$ -	\$ 373,764	\$ -	\$ -	\$ -	\$ 373,764	1	1.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 809: Hiring Slowdown Personal Services	\$ -	\$ -	(957,232)	\$ -	\$ -	\$ -	(957,232)	0	0.00
Package 812: Vacant Position Elimination Personal Services	\$ -	\$ -	(218,064)	\$ -	\$ -	\$ -	(218,064)	(1)	(1.00)
Package 814: IT Security Positions Consolidation Personal Services	\$ -	\$ -	8,896,167	\$ -	\$ -	\$ -	8,896,167	35	34.75
Services and Supplies	\$ -	\$ -	563,080	\$ -	\$ -	\$ -	563,080		
<b>SCR 045 - Chief Human Resources Office</b>									
Package 090: Analyst Adjustments Personal Services	\$ -	\$ -	(647,050)	\$ -	\$ -	\$ -	(647,050)	(3)	(3.00)
Services and Supplies	\$ -	\$ -	(37,969)	\$ -	\$ -	\$ -	(37,969)		
Package 100: Human Resource Information System Personal Services	\$ -	\$ -	6,553,180	\$ -	\$ -	\$ -	6,553,180	33	29.50
Services and Supplies	\$ -	\$ -	13,609,289	\$ -	\$ -	\$ -	13,609,289		
Package 801: LFO Analyst Adjustment Services and Supplies	\$ -	\$ -	(37,811)	\$ -	\$ -	\$ -	(37,811)	0	0.00
Package 809: Hiring Slowdown Personal Services	\$ -	\$ -	(484,092)	\$ -	\$ -	\$ -	(484,092)	0	0.00
<b>SCR 052 - Office of the State Chief Information Officer SDC</b>									
Package 090: Analyst Adjustments Services and Supplies	\$ -	\$ -	(3,483,642)	\$ -	\$ -	\$ -	(3,483,642)	0	0.00
Package 102: Convert 2015-17 LDs to Permanent Staff Personal Services	\$ -	\$ -	531,652	\$ -	\$ -	\$ -	531,652	3	3.00
Package 105: Growing Demand for SDC Services Personal Services	\$ -	\$ -	654,192	\$ -	\$ -	\$ -	654,192	3	3.00
Services and Supplies	\$ -	\$ -	(654,192)	\$ -	\$ -	\$ -	(654,192)		
Package 108: Windows Server Hardware/Software Personal Services	\$ -	\$ -	654,191	\$ -	\$ -	\$ -	654,191	3	3.00
Services and Supplies	\$ -	\$ -	(654,191)	\$ -	\$ -	\$ -	(654,191)		
Package 801: LFO Analyst Adjustments Services and Supplies	\$ -	\$ -	(3,451,212)	\$ -	\$ -	\$ -	(3,451,212)		
Capital Outlay	\$ -	\$ -	(492,763)	\$ -	\$ -	\$ -	(492,763)		
Package 802: Position Reclassifications Personal Services	\$ -	\$ -	(113,947)	\$ -	\$ -	\$ -	(113,947)	0	0.00
Package 809: Hiring Slowdown Personal Services	\$ -	\$ -	(1,062,217)	\$ -	\$ -	\$ -	(1,062,217)	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SCR 060 - Enterprise Asset Management</b>									
Package 090: Analyst Adjustments									
Services and Supplies	\$ -	\$ -	\$ (4,501,477)	\$ -	\$ -	\$ -	(4,501,477)		
Package 102: Convert 2015-17 LDs to Permanent Staff									
Personal Services	\$ -	\$ -	\$ 682,558	\$ -	\$ -	\$ -	682,558	5	5.00
Services and Supplies	\$ -	\$ -	\$ (682,558)	\$ -	\$ -	\$ -	(682,558)		
Package 106: Growing Demand for SDC Services									
Personal Services	\$ -	\$ -	\$ 168,615	\$ -	\$ -	\$ -	168,615	1	1.00
Services and Supplies	\$ -	\$ -	\$ (168,615)	\$ -	\$ -	\$ -	(168,615)		
Package 801: LFO Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ 217,667	\$ -	\$ -	\$ -	217,667	1	1.00
Services and Supplies	\$ -	\$ -	\$ (1,609,268)	\$ -	\$ -	\$ -	(1,609,268)		
Capital Outlay	\$ -	\$ -	\$ (534,773)	\$ -	\$ -	\$ -	(534,773)		
Package 809: Hiring Slowdown									
Personal Services	\$ -	\$ -	\$ (721,530)	\$ -	\$ -	\$ -	(721,530)	0	0.00
Package 812: Vacant Position Elimination									
Personal Services	\$ -	\$ -	\$ (293,113)	\$ -	\$ -	\$ -	(293,113)	(1)	(1.00)
<b>SCR 065 - Enterprise Goods and Services</b>									
Package 081: September 2016 Emergency Board									
Personal Services	\$ -	\$ -	\$ 126,797	\$ -	\$ -	\$ -	126,797	1	1.00
Services and Supplies	\$ -	\$ -	\$ 7,668	\$ -	\$ -	\$ -	7,668		
Package 090: Analyst Adjustments									
Personal Services	\$ -	\$ -	\$ (13,660)	\$ -	\$ -	\$ -	(13,660)	0	0.00
Services and Supplies	\$ -	\$ -	\$ (1,597,616)	\$ -	\$ -	\$ -	(1,597,616)		
Package 101: IT Procurement and Vendor Management Program									
Personal Services	\$ -	\$ -	\$ 837,466	\$ -	\$ -	\$ -	837,466	4	4.00
Services and Supplies	\$ -	\$ -	\$ 30,899	\$ -	\$ -	\$ -	30,899		
Package 102: Convert 2015-17 LDs to Permanent Staff									
Personal Services	\$ -	\$ -	\$ 710,293	\$ -	\$ -	\$ -	710,293	5	5.00
Services and Supplies	\$ -	\$ -	\$ (710,293)	\$ -	\$ -	\$ -	(710,293)		
Package 107: Growing Demand for EGS Services									
Personal Services	\$ -	\$ -	\$ 218,543	\$ -	\$ -	\$ -	218,543	1	1.00
Services and Supplies	\$ -	\$ -	\$ 49,989	\$ -	\$ -	\$ -	49,989		
Package 801: LFO Analyst Adjustments									
Services and Supplies	\$ -	\$ -	\$ (755,768)	\$ -	\$ -	\$ -	(755,768)		
Package 809: Hiring Slowdown									
Personal Services	\$ -	\$ -	\$ (1,224,192)	\$ -	\$ -	\$ -	(1,224,192)	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
Services and Supplies	\$ -	\$ -	\$ (10,784)	\$ -	\$ -	\$ -	(10,784)			
Package 801: LFO Analyst Adjustments										
Services and Supplies	\$ -	\$ -	\$ (30,255)	\$ -	\$ -	\$ -	(30,255)			
<b>SCR 075 - DAS Business Services</b>										
Package 090: Analyst Adjustments										
Personal Services	\$ -	\$ -	\$ (303,613)	\$ -	\$ -	\$ -	(303,613)	(2)	(2.00)	
Services and Supplies	\$ -	\$ -	\$ (32,352)	\$ -	\$ -	\$ -	(32,352)			
Package 801: LFO Analyst Adjustments										
Services and Supplies	\$ -	\$ -	\$ (37,871)	\$ -	\$ -	\$ -	(37,871)			
Package 809: Hiring Slowdown										
Personal Services	\$ -	\$ -	\$ (76,483)	\$ -	\$ -	\$ -	(76,483)	0	0.00	
Package 812: Vacant Position Elimination										
Personal Services	\$ -	\$ -	\$ (218,543)	\$ -	\$ -	\$ -	(218,543)	(1)	(1.00)	
<b>SCR 088 - Capital Improvements</b>										
Package 801: LFO Analyst Adjustments										
Capital Outlay	\$ -	\$ -	\$ (162,918)	\$ -	\$ -	\$ -	(162,918)			
<b>SCR 099 - Special Governmental Payments</b>										
Package 801: LFO Analyst Adjustments										
Special Payments	\$ -	\$ -	\$ 13,980,990	\$ -	\$ -	\$ -	13,980,990	0	0.00	
<b>TOTAL ADJUSTMENTS</b>	<b>0</b>	<b>0</b>	<b>17,876,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,876,329</b>	<b>88</b>	<b>84.25</b>	
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>9,896,808</b>	<b>22,260,472</b>	<b>898,413,094</b>	<b>129,986,751</b>	<b>0</b>	<b>0</b>	<b>1,060,557,125</b>	<b>898</b>	<b>893.75</b>	
% Change from 2015-17 Leg Approved Budget	(47.4%)	33.8%	(0.3%)	(53.3%)	0.0%	0.0%	(12.7%)	3.9%	6.4%	
% Change from 2017-19 Current Service Level	0.0%	0.0%	2.0%	0.0%	0.0%	0.0%	1.7%	10.9%	10.4%	

\*Excludes Capital Construction Expenditures

# Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 6/20/2017 10:33:34 AM

Agency: Administrative Services, Department of

**Mission Statement:**

Lead the pursuit of excellence in state government.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved	78%	90%	90%
	Timeliness		76%	90%	90%
	Expertise		78%	90%	90%
	Overall		75%	90%	90%
	Availability of Information		71%	90%	90%
	Accuracy		76%	90%	90%
2. FORECAST RELIABILITY - General Fund Forecast Tracking Metric		Approved	100.14%	100%	100%
3. FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)		Approved	98%	100%	100%
4. WORKFORCE TURNOVER - Annual turnover rate for the State and DAS workforce.	a) State Workforce Turnover	Approved	5.77%	5.60%	5.60%
	b) DAS Workforce Turnover		3.52%	4.50%	4.50%
5. WORKFORCE DIVERSITY - Racial/ethnic diversity in the state workforce as a percentage of the total civilian labor force.	a) State Workforce Diversity	Approved	76.64%	100%	100%
	b) DAS Workforce Diversity		72.90%	100%	100%
6. FLEET ADMINISTRATION - Average Miles Per Gallon for DAS Permanently Assigned Fleet Vehicles.		Approved	20.43	21	21
7. RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.		Approved	15%	15%	15%
8. INFORMATION SECURITY - Overall information security maturity rating based on a sample of state agencies. Rating achieved using a compilation and aggregate score based on the ISO 27002 standard and assigning a rating using the Carnegie-Mellon Capability Maturity Model. (3rd party conducting information security business risk assessments)		Approved	3.11	3.50	3.50
9. PROCUREMENT EFFECTIVENESS - Estimated savings resulting from price agreement pricing compared to prices that would be paid without the benefit of a price agreement.		Approved	2.55%	5%	5%
10. RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE		Approved	1.56	1.45	1.45
11. DATA CENTER - Percentage of time systems are available.		Approved	99.90%	99.90%	99.90%
11. SUSTAINABILITY - Percentage reduction in greenhouse gas emissions.		Legislatively Deleted	No Data	0%	0%

LFO Recommendation:

HB 5002 A



The Legislative Fiscal Office recommends approval of all the proposed Key Performance Measures and targets except KPM #11, is recommended to be deleted.

**SubCommittee Action:**

The General Government Subcommittee approved the LFO recommendation on Key Performance Measures.

**HB 5006 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Laurie Byerly and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Emergency Board**

**2017-19**

**Various Agencies**

**2015-17**

PRELIMINARY

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Emergency Board</u></b>			
General Fund - General Purpose	-	\$ 50,000,000	\$ 50,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	\$ 100,000,000	\$ 100,000,000
State Agencies for non-state worker compensation	-	\$ 10,000,000	\$ 10,000,000
Reduction to HB 505 special purpose appropriation	-	\$ (600,000)	\$ (600,000)
<b><u>ADMINISTRATION PROGRAM AREA</u></b>			
<b><u>Department of Administrative Services</u></b>			
General Fund	-	\$ 9,091,000	\$ 9,091,000
General Fund Debt Service	-	\$ (4,962,907)	\$ (4,962,907)
Lottery Funds	-	\$ 180,000	\$ 180,000
Lottery Funds Debt Service	-	\$ (2,317,505)	\$ (2,317,505)
Other Funds	-	\$ 23,939,750	\$ 23,939,750
Other Funds Debt Service	-	\$ 1,080,828	\$ 1,080,828
<b><u>Advocacy Commissions Office</u></b>			
General Fund	-	\$ 10,471	\$ 10,471
<b><u>Employment Relations Board</u></b>			
General Fund	-	\$ (29,574)	\$ (29,574)
Other Funds	-	\$ (16,497)	\$ (16,497)
<b><u>Oregon Government Ethics Commission</u></b>			
Other Funds	-	\$ (28,614)	\$ (28,614)
<b><u>Office of the Governor</u></b>			
General Fund	-	\$ (525,236)	\$ (525,236)
Lottery Funds	-	\$ (138,447)	\$ (138,447)
Other Funds	-	\$ (110,630)	\$ (110,630)
<b><u>Oregon Liquor Control Commission</u></b>			
Other Funds	-	\$ (1,458,427)	\$ (1,458,427)

**Budget Summary\*****Public Employees Retirement System,**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
Other Funds	-	\$ (2,508,616)	\$ (2,508,616)

**Racing Commission**

Other Funds	-	\$ (89,929)	\$ (89,929)
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**Department of Revenue**

General Fund	-	\$ (5,581,902)	\$ (5,581,902)
General Fund Debt Service	-	\$ (6,870,670)	\$ (6,870,670)
Other Funds	-	\$ 7,676,661	\$ 7,676,661

**Secretary of State**

General Fund	-	\$ (346,704)	\$ (346,704)
Other Funds	-	\$ (1,030,747)	\$ (1,030,747)
Federal Funds	-	\$ (472,720)	\$ (472,720)

**State Library**

General Fund	-	\$ 128,123	\$ 128,123
Other Funds	-	\$ (137,871)	\$ (137,871)
Federal Funds	-	\$ (1,625)	\$ (1,625)

**State Treasurer**

General Fund	-	\$ 1,013,497	\$ 1,013,497
Other Funds	-	\$ (1,557,357)	\$ (1,557,357)

**CONSUMER AND BUSINESS SERVICES PROGRAM AREA****State Board of Accountancy**

Other Funds	-	\$ (56,046)	\$ (56,046)
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**Chiropractic Examiners Board**

Other Funds	-	\$ (51,085)	\$ (51,085)
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## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Consumer and Business Services</u></b>			
Other Funds	-	\$ (5,252,286)	\$ (5,252,286)
Federal Funds	-	\$ (475,260)	\$ (475,260)
<b><u>Construction Contractors Board</u></b>			
Other Funds	-	\$ (461,875)	\$ (461,875)
<b><u>Board of Dentistry</u></b>			
Other Funds	-	\$ (38,848)	\$ (38,848)
<b><u>Health Related Licensing Boards</u></b>			
Other Funds	-	\$ (83,199)	\$ (83,199)
<b><u>Bureau of Labor and Industries</u></b>			
General Fund	-	\$ (127,909)	\$ (127,909)
Other Funds	-	\$ (278,736)	\$ (278,736)
Federal Funds	-	\$ (960)	\$ (960)
<b><u>Licensed Professional Counselors and Therapists. Board of</u></b>			
Other Funds	-	\$ (24,871)	\$ (24,871)
<b><u>Licensed Social Workers, Board of</u></b>			
Other Funds	-	\$ (25,841)	\$ (25,841)
<b><u>Medical Board</u></b>			
Other Funds	-	\$ (345,981)	\$ (345,981)
<b><u>Board of Nursing</u></b>			
Other Funds	-	\$ (450,604)	\$ (450,604)
<b><u>Board of Pharmacy</u></b>			
Other Funds	-	\$ (261,147)	\$ (261,147)

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Psychologist Examiners Board</u></b>			
Other Funds	-	\$ (26,589)	\$ (26,589)
<b><u>Public Utility Commission</u></b>			
Other Funds	-	\$ (1,156,876)	\$ (1,156,876)
Federal Funds	-	\$ (6,858)	\$ (6,858)
<b><u>Real Estate Agency</u></b>			
Other Funds	-	\$ (276,826)	\$ (276,826)
<b><u>Tax Practitioners Board</u></b>			
Other Funds	-	\$ (18,835)	\$ (18,835)
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>			
<b><u>Oregon Business Development Department</u></b>			
General Fund	-	\$ 3,628,465	\$ 3,628,465
General Fund Debt Service	-	\$ (1,481,045)	\$ (1,481,045)
Lottery Funds	-	\$ (247,934)	\$ (247,934)
Lottery Funds Debt Service	-	\$ (1,410,613)	\$ (1,410,613)
Other Funds	-	\$ 151,174,323	\$ 151,174,323
Other Funds Nonlimited	-	\$ 30,000,000	\$ 30,000,000
Federal Funds	-	\$ (13,232)	\$ (13,232)
<b><u>Employment Department</u></b>			
Other Funds	-	\$ (3,490,798)	\$ (3,490,798)
Federal Funds	-	\$ (4,403,080)	\$ (4,403,080)
<b><u>Housing and Community Services Department</u></b>			
General Fund	-	\$ 21,433,916	\$ 21,433,916
General Fund Debt Service	-	\$ 2,640,239	\$ 2,640,239
Lottery Funds	-	\$ 350,000	\$ 350,000
Other Funds	-	\$ 25,972,449	\$ 25,972,449
Federal Funds	-	\$ (7,227,385)	\$ (7,227,385)

**Budget Summary\*****Department of Veterans' Affairs**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (136,724)	\$ (136,724)
Lottery Funds	-	\$ -	\$ -
Other Funds	-	\$ (140,617)	\$ (140,617)
Federal Funds	-	\$ -	\$ -

**EDUCATION PROGRAM AREA****Department of Education**

General Fund	-	\$ (1,685,086)	\$ (1,685,086)
General Fund Debt Service	-	\$ (1,587,898)	\$ (1,587,898)
Other Funds	-	\$ 270,433,393	\$ 270,433,393
Federal Funds	-	\$ (957,295)	\$ (957,295)

**State School Fund**

General Fund	-	\$ (30,372,945)	\$ (30,372,945)
Lottery Funds	-	\$ 12,465,745	\$ 12,465,745
Other Funds	-	\$ 17,907,200	\$ 17,907,200

**Higher Education Coordinating Commission**

General Fund	-	\$ 8,532,950	\$ 8,532,950
General Fund Debt Service	-	\$ (13,840,783)	\$ (13,840,783)
Lottery Funds Debt Service	-	\$ (73,975)	\$ (73,975)
Other Funds	-	\$ 6,614,787	\$ 6,614,787
Federal Funds	-	\$ (430,293)	\$ (430,293)

**Chief Education Office**

General Fund	-	\$ (369,306)	\$ (369,306)
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**Teacher Standards and Practices**

Other Funds	-	\$ (214,668)	\$ (214,668)
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## Budget Summary\*

### HUMAN SERVICES PROGRAM AREA

#### Commission for the Blind

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (41,304)	\$ (41,304)
Other Funds	-	\$ (11,467)	\$ (11,467)
Federal Funds	-	\$ (157,969)	\$ (157,969)

#### Oregon Health Authority

General Fund	-	\$ (59,956,387)	\$ (59,956,387)
General Fund Debt Service	-	\$ 4,001	\$ 4,001
Lottery Funds	-	\$ (4,617)	\$ (4,617)
Other Funds	-	\$ 71,374,612	\$ 71,374,612
Federal Funds	-	\$ (9,456,614)	\$ (9,456,614)

#### Department of Human Services

General Fund	-	\$ (8,487,786)	\$ (8,487,786)
General Fund Debt Service	-	\$ 10,521,010	\$ 10,521,010
Other Funds	-	\$ 45,175,634	\$ 45,175,634
Federal Funds	-	\$ 138,153,153	\$ 138,153,153

#### Long Term Care Ombudsman

General Fund	-	\$ (272,509)	\$ (272,509)
Other Funds	-	\$ (2,593)	\$ (2,593)

#### Psychiatric Security Review Board

General Fund	-	\$ (33,233)	\$ (33,233)
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### JUDICIAL BRANCH

#### Judicial Department

General Fund	-	\$ (7,171,498)	\$ (7,171,498)
General Fund Debt Service	-	\$ (2,555,411)	\$ (2,555,411)
Other Funds	-	\$ 195,971,790	\$ 195,971,790



**Budget Summary\*****Commission on Judicial Fitness and Disability**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (577)	\$ (577)

**Public Defense Services Commission**

General Fund	-	\$ 1,060,699	\$ 1,060,699
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**LEGISLATIVE BRANCH****Legislative Administration Committee**

General Fund	-	\$ 4,109,449	\$ 4,109,449
General Fund Debt Service	-	\$ (445,481)	\$ (445,481)
Other Funds	-	\$ 239,358	\$ 239,358
Other Funds Debt Service	-	\$ (28,305)	\$ (28,305)

**Legislative Assembly**

General Fund	-	\$ (1,324,394)	\$ (1,324,394)
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**Legislative Commission on Indian Services**

General Fund	-	\$ (1,750)	\$ (1,750)
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**Legislative Counsel**

General Fund	-	\$ (232,754)	\$ (232,754)
Other Funds	-	\$ (59,154)	\$ (59,154)

**Legislative Fiscal Office**

General Fund	-	\$ (183,583)	\$ (183,583)
Other Funds	-	\$ (124,420)	\$ (124,420)

**Legislative Revenue Office**

General Fund	-	\$ (18,516)	\$ (18,516)
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**Legislative Policy and Research Office**

General Fund	-	\$ (45,374)	\$ (45,374)
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**Budget Summary\***

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**2015-17 Legislatively  
Approved Budget**

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**2017-19 Committee  
Recommendation**

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**Committee Change**

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**NATURAL RESOURCES PROGRAM AREA**

**State Department of Agriculture**

General Fund	-	\$	(1,066,655)	\$	(1,066,655)
Lottery Funds	-	\$	(231,617)	\$	(231,617)
Other Funds	-	\$	(2,054,053)	\$	(2,054,053)
Federal Funds	-	\$	(388,340)	\$	(388,340)

**Columbia River Gorge Commission**

General Fund	-	\$	24,081	\$	24,081
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**State Department of Energy**

Other Funds	-	\$	(538,561)	\$	(538,561)
Federal Funds	-	\$	(72,012)	\$	(72,012)

**Department of Environmental Quality**

General Fund	-	\$	(352,190)	\$	(352,190)
Lottery Funds	-	\$	(77,348)	\$	(77,348)
Other Funds	-	\$	(3,614,762)	\$	(3,614,762)
Federal Funds	-	\$	(461,243)	\$	(461,243)

**State Department of Fish and Wildlife**

General Fund	-	\$	182,646	\$	182,646
Lottery Funds	-	\$	(167,378)	\$	(167,378)
Other Funds	-	\$	(3,153,172)	\$	(3,153,172)
Federal Funds	-	\$	(3,058,576)	\$	(3,058,576)

**Department of Forestry**

General Fund	-	\$	(1,201,103)	\$	(1,201,103)
General Fund Debt Service	-	\$	(410,919)	\$	(410,919)
Lottery Funds Debt Service	-	\$	(5,594)	\$	(5,594)
Other Funds	-	\$	96,885,643	\$	96,885,643
Other Funds Debt Service	-	\$	79,996	\$	79,996
Federal Funds	-	\$	(495,371)	\$	(495,371)

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
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**Department of Geology and Mineral Industries**

General Fund	-	\$	(104,725)	\$	(104,725)
Other Funds	-	\$	(141,422)	\$	(141,422)
Federal Funds	-	\$	(65,496)	\$	(65,496)

**Department of Land Conservation and Development**

General Fund	-	\$	(395,929)	\$	(395,929)
Other Funds	-	\$	(1,373)	\$	(1,373)
Federal Funds	-	\$	(108,803)	\$	(108,803)

**Land Use Board of Appeals**

General Fund	-	\$	266	\$	266
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**Oregon Marine Board**

Other Funds	-	\$	(335,800)	\$	(335,800)
Federal Funds	-	\$	(1,373)	\$	(1,373)

**Department of Parks and Recreation**

Lottery Funds	-	\$	(1,881,005)	\$	(1,881,005)
Lottery Funds Debt Service	-	\$	(895,019)	\$	(895,019)
Other Funds	-	\$	3,232,341	\$	3,232,341
Federal Funds	-	\$	(7,925)	\$	(7,925)

**Department of State Lands**

General Fund	-	\$	5,000,000	\$	5,000,000
Other Funds	-	\$	11,149,657	\$	11,149,657
Federal Funds	-	\$	(3,183)	\$	(3,183)

**Water Resources Department**

General Fund	-	\$	(748,813)	\$	(748,813)
Lottery Funds Debt Service	-	\$	(2,078,875)	\$	(2,078,875)
Other Funds	-	\$	21,943,095	\$	21,943,095
Federal Funds	-	\$	-	\$	-

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
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**Watershed Enhancement Board**

Lottery Funds	-	\$	(205,451)	\$	(205,451)
Federal Funds	-	\$	(1,136)	\$	(1,136)

**PUBLIC SAFETY PROGRAM AREA**

**Department of Corrections**

General Fund	-	\$	(23,762,896)	\$	(23,762,896)
General Fund Debt Service	-	\$	1,268,059	\$	1,268,059
Other Funds	-	\$	272,630	\$	272,630
Federal Funds	-	\$	(10,323)	\$	(10,323)

**Oregon Criminal Justice Commission**

General Fund	-	\$	(87,794)	\$	(87,794)
Other Funds	-	\$	(1,137)	\$	(1,137)
Federal Funds	-	\$	(3,503)	\$	(3,503)

**District Attorneys and their Deputies**

General Fund	-	\$	(23,359)	\$	(23,359)
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**Department of Justice**

General Fund	-	\$	(3,386,309)	\$	(3,386,309)
General Fund Debt Service	-	\$	3,235,629	\$	3,235,629
Other Funds	-	\$	15,825,892	\$	15,825,892
Federal Funds	-	\$	29,064,361	\$	29,064,361

**Oregon Military Department**

General Fund	-	\$	932,333	\$	932,333
General Fund Debt Service	-	\$	(802,765)	\$	(802,765)
Other Funds	-	\$	5,245,172	\$	5,245,172
Federal Funds	-	\$	(1,156,392)	\$	(1,156,392)

**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
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**Oregon Board of Parole**

General Fund	-	\$	(340,944)	\$	(340,944)
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**Oregon State Police**

General Fund	-	\$	(2,667,382)	\$	(2,667,382)
Lottery Funds	-	\$	(240,268)	\$	(240,268)
Other Funds	-	\$	(26,542)	\$	(26,542)
Federal Funds	-	\$	(142,526)	\$	(142,526)

**Department of Public Safety Standards and Training**

Other Funds	-	\$	(1,183,157)	\$	(1,183,157)
Federal Funds	-	\$	464,466	\$	464,466

**Oregon Youth Authority**

General Fund	-	\$	(4,902,061)	\$	(4,902,061)
General Fund Debt Service	-	\$	1,925,787	\$	1,925,787
Other Funds	-	\$	567,980	\$	567,980
Federal Funds	-	\$	(218,984)	\$	(218,984)

**TRANSPORTATION PROGRAM AREA**

**Department of Aviation**

Other Funds	-	\$	(39,973)	\$	(39,973)
Federal Funds	-	\$	(1,538)	\$	(1,538)

**Department of Transportation**

General Fund	-	\$	(389,942)	\$	(389,942)
General Fund Debt Service	-	\$	(1,037,553)		
Lottery Funds Debt Service	-	\$	(6,039,258)	\$	(6,039,258)
Other Funds	-	\$	(1,415,838)	\$	(1,415,838)
Other Funds Debt Service	-	\$	10		
Federal Funds	-	\$	(227,030)	\$	(227,030)

**Budget Summary\***

**2015-17 Legislatively  
Approved Budget**

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**2017-19 Budget Summary**

General Fund Total	-	\$	58,172,743	\$	58,172,743
General Fund Debt Service	-	\$	(14,400,707)	\$	(14,400,707)

<b>Lottery Funds Total</b>	-	\$ 9,801,680	\$ 9,801,680
<b>Lottery Funds Debt Service</b>	-	\$ (12,820,839)	\$ (12,820,839)
<b>Other Funds Total</b>	-	\$ 939,304,527	\$ 939,304,527
<b>Other Funds Debt Service</b>	-	\$ 1,132,529	\$ 1,132,529
<b>Other Funds Nonlimited</b>	-	\$ 30,000,000	\$ 30,000,000
<b>Federal Funds Total</b>	-	\$ 137,654,935	\$ 137,654,935

\* Excludes Capital Construction

	<u>2015-17 Legislatively Approved Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
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**2015-17 Supplemental Appropriations**

**Commission on Judicial Fitness and Disability**

General Fund	-	\$ 35,000	\$ 35,000
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**Department of Transportation**

Other Funds	-	\$ 45,500,000	\$ 45,500,000
Federal Funds	-	\$ 8,100,000	\$ 8,100,000

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
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**2017-19 Position Summary**

**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	6.00	6.00

**Public Employees Retirement System**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	0.92	0.92

**Department of Revenue**

Authorized Positions	-	33	33
Full-time Equivalent (FTE) positions	-	9.00	9.00

**State Treasurer**

Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.34	2.34

**CONSUMER AND BUSINESS SERVICES PROGRAM AREA**

**Consumer and Business Services**

Authorized Positions	-	11	11
Full-time Equivalent (FTE) positions	-	9.68	9.68

**Bureau of Labor and Industries**

Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	2.50	2.50

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Housing and Community Services Department**

Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	0.75	0.75

**2017-19 Position Summary**

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2015-17 Legislatively  
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2017-19 Committee  
Recommendation

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Committee Change

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**HUMAN SERVICES PROGRAM AREA**

**Oregon Health Authority**

Authorized Positions	-	63	63
Full-time Equivalent (FTE) positions	-	51.46	51.46

**Department of Human Services**

Authorized Positions	-	113	113
Full-time Equivalent (FTE) positions	-	74.33	74.33

**JUDICIAL BRANCH**

**Judicial Department**

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	2.00	2.00

**NATURAL RESOURCES PROGRAM AREA**

**Oregon Department of Agriculture**

Authorized Positions	-	(1)	(1)
Full-time Equivalent (FTE) positions	-	(1.00)	(1.00)

**Department of Fish and Wildlife**

Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	5.33	5.33

**Department of Forestry**

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	3.50	3.50

**Department of State Lands**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

**2017-19 Position Summary**

**2015-17 Legislatively  
Approved Budget**

**2017-19 Committee  
Recommendation**

**Committee Change**

**Water Resources Department**

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

**PUBLIC SAFETY PROGRAM AREA**

**Department of Justice**

Authorized Positions	-	68	68
Full-time Equivalent (FTE) positions	-	54.99	54.99



<b><u>Oregon Military Department</u></b>		2	2
Authorized Positions	-	2.00	2.00
Full-time Equivalent (FTE) positions	-		
<b><u>Oregon State Police</u></b>			
Authorized Positions	-	27	27
Full-time Equivalent (FTE) positions	-	25.32	25.32

**Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2017 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 3470, plus other actions to reduce state agency expenditures.

**Summary of Capital Construction Subcommittee Action**

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

**Emergency Board**

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$50 million General Fund to the Emergency Board for general purposes.

HB 5006 makes two special purpose appropriations to the Emergency Board, totaling \$110 million General Fund; the bill also adjusts a special purpose appropriation already approved in a different bill:

- \$100 million General Fund for state employee compensation changes.
- \$10 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

- Reduces the special purpose appropriation made by SB 505 for costs associated with the requirement to record grand jury proceedings, by \$600,000 General Fund. The budget for the Judicial Department is increased by this amount.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

## **Adjustments to Approved 2017-19 Agency Budgets**

### **STATEWIDE ADJUSTMENTS**

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services assessments and charges for services, Attorney General rates, certain services and supplies, and additional vacancy savings expected as a result of a hiring slowdown. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales and refunding of outstanding general obligation and lottery revenue bonds. Total savings are \$135.8 million General Fund, \$16.7 million Lottery Funds, \$105.5 million Other Funds, and \$35.6 million Federal Funds.

Specific adjustments include \$126 million total funds savings from implementing a hiring slowdown implemented across all three branches of government; \$25 million in General Fund and Lottery Funds savings from eliminating most inflation on services and supplies implemented across all three branches of government; \$9.3 million total funds from a 10% reduction to travel in Executive Branch agencies to implement the Governor's previously announced cost containment effort; \$68 million total funds reduction from lower Department of Administrative Services assessments and service rates; and \$13 million total funds from lower Attorney General rates.

Section 145 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the individual agency narratives, although they are included in the table at the beginning of the budget report.

### **ADMINISTRATION**

#### **Department of Administrative Services**

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services (DAS) for the following purposes:

- \$1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project to pipe over three miles of irrigation canal to conserve water and provide pressurized water to district patrons.
- \$1,836,000 for disbursement to the City of John Day to extend a fiber optic line along US 395 from US 20 to John Day.
- \$1,000,000 for disbursement to the JPR Foundation, Inc. for the Holly Theater restoration project in Medford.

- \$1,000,000 for disbursement to the Deschutes Rim Clinic Foundation for the Rim Health Clinic in Maupin to supplement capacity at the current facility.
- \$750,000 for disbursement to the City of Medford for improvements at Harry and David Baseball Park.
- \$500,000 for disbursement to the City of Mosier for a joint use facility, encompassing a city hall, main fire station, and multi-use community space to be built on land donated by Union Pacific Railroad.
- \$500,000 for disbursement to the Oregon Wine Board for marketing and increasing the market access of Oregon produced wine.
- \$420,000 for disbursement to the City of John Day for operations of a public safety answering point through the 2017-19 biennium.
- \$400,000 for disbursement to the Greater Portland YWCA for the Family Preservation Project.
- \$250,000 for disbursement to the Southern Oregon Veterans Benefit organization for construction of a replica of the Vietnam Memorial Traveling Wall.
- \$200,000 for disbursement to the Mid-Columbia Health Foundation for a hospital modernization and expansion project involving a regional rural community hospital in The Dalles that was built in 1859.
- \$50,000 for disbursement to the World of Speed organization as transition funding for the High School Automotive Career Technical Education program as the organization seeks other support for the program.
- \$50,000 for disbursement to the Family YMCA of Marion and Polk Counties for the YMCA Youth and Government program.
- \$50,000 for disbursement to the Bag and Baggage Productions, a professional theater located in Hillsboro, for its Cultural Innovation Project involving the purchase and installation of a 360 degree digitally immersive projection system.
- \$40,000 for disbursement to the Cities of Turner, Aumsville, and Salem, for use as flood mitigation planning match.

A total of \$28,177,202 Other Funds expenditure limitation was added by the Subcommittee for the one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in SB 5530. Cost of issuance for these projects totals \$707,200. There is no debt service allocated in the 2017-19 biennium, as the bonds will not be sold until the spring of 2019. Total debt service on all the projects described below is estimated at a total of \$4,743,599 Lottery Funds for the 2017-19 biennium and \$47,153,969 over the life of the bonds.

- \$12,235,018 Other Funds for disbursement to the YMCA of Marion and Polk counties for construction of a new YMCA facility in Salem.
- \$6,125,396 Other Funds for disbursement to the Eugene Civic Alliance to redevelop the site of the former Civic Stadium into a community sports and recreation complex.
- \$2,050,587 Other Funds for disbursement to the Gresham Redevelopment Commission for the construction of an innovation and workforce training center in the Rockwood neighborhood in Gresham.
- \$2,050,587 Other Funds for disbursement to the Family Nurturing Center (Rogue Valley Children’s Relief Nursery) to purchase and rehabilitate affordable housing adjacent to the Center’s campus.
- \$1,042,655 Other Funds for disbursement to the Cascade AIDS Project for the acquisition and renovation of a primary care and mental health center for the lesbian, gay, bisexual, transgender, queer, and other minority gender identities and sexual orientation community.
- \$1,041,303 Other Funds for disbursement to the City of Independence for the Independence Landing Revitalization Project.

- \$1,041,303 Other Funds for disbursement to Klamath County for construction of the Klamath Youth Inspiration Program residential treatment center in Klamath Falls.
- \$1,041,303 Other Funds for disbursement to the City of Woodburn to develop a community center in Woodburn.
- \$784,922 Other Funds for disbursement to The Dalles Civic Auditorium Preservation Commission to continue reconstruction of The Dalles Civic Auditorium theater.
- \$764,128 Other Funds for disbursement to the City of Spray to construct a public safety and emergency services center, which includes fire protection and emergency medical services.

The Subcommittee approved two one-time increases to existing subsidy programs funded through the DAS budget: \$150,000 General Fund was added to the special payments made to the Oregon Historical Society, increasing its total state support in 2017-19 to \$900,000 General Fund. The Subcommittee also approved increasing the 2017-19 special payments to county fairs by \$180,000 Lottery Funds, which provides county fairs with a total of \$3,828,000 Lottery Funds in 2017-19.

To complete projects approved in SB 5506, the capital construction bill, the Subcommittee approved the establishment of five limited duration Project Manager 2 positions (5.00 FTE) and one limited duration Project Manager 3 position (1.00 FTE) within the DAS Planning and Construction Management program. This is position establishment authority only, as all position costs will be charged against project funding.

The Subcommittee approved \$1,080,818 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for renovations at the Portland State Office Building, and an Other Funds expenditure limitation increase of \$214,000 for the cost of issuance of the bonds.

### **Public Employees Retirement System**

An Other Funds expenditure limitation increase of \$209,443 was approved by the Subcommittee, which supports one permanent full-time Principal Executive Manager G (0.92 FTE) to serve as the agency's Chief Financial Officer, with the understanding that the agency competitively recruit for, and hire, a Certified Public Accountant for this position.

### **Department of Revenue**

The Subcommittee approved funding for the final project phase to replace most of the agency's core information technology systems (Core Systems Replacement project). The final phase includes: Timber tax; electrical cooperative tax; rail car tax; gas and oil production tax; County Assessment Funding Assistance; Green Light; Non-profit homes; court fines and assessments; and revenue accounting. The scheduled implementation date is November 13, 2017.

The Subcommittee approved \$8,383,109 of Other Funds expenditure limitation and the establishment of 32 limited duration positions (8.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in SB 5505 (\$4,781,944). Project revenues also include an estimated \$3,501,165 in bond proceeds that were authorized and issued during the 2015-17 biennium, but remained unexpended, and \$100,000 of state marijuana tax revenue. The Department of Administrative Services is directed to unschedule \$276,599 of Other Funds expenditure limitation associated with the Core Systems Replacement project, which may be rescheduled upon the approval of the Legislative Fiscal Office.

The Subcommittee appropriated \$1,000,000 General Fund for vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation and \$60,000 General Fund for non-bondable expenditures related to the project; these are one-time costs that should be phased out for 2019-21.

To support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for the project, the Subcommittee appropriated \$796,311 in additional General Fund Debt Service and added \$73,056 Other Funds expenditure limitation for the cost of issuance of the bonds.

The Subcommittee increased the General Fund appropriation by \$276,906 and Other Funds expenditure limitation by \$24,079 for one permanent full-time Principal Executive Manager F position (1.00 FTE) to restore funding for the agency's Finance Manager position, a long-term vacancy that was eliminated in SB 5535, with the understanding that the agency competitively recruit for, and fill, this position.

To balance available revenues with Other Funds expenditure limitation, the Subcommittee decreased Other Funds expenditure limitation by \$187,277 for services and supplies in the Property Tax Division.

The Subcommittee increased Other Funds expenditure limitation by \$244,058 for services and supplies in the Marijuana Program. Of the increase, \$200,000 is for a remodel of the cash transaction space in the Salem headquarters building. This will bring the total estimated project

costs to \$1.33 million, of which \$1 million will be funded during the 2017-19 biennium. This is a one-time expense. The remaining \$44,058 is for services and supplies approved by the Emergency Board in May of 2016.

### **Oregon Advocacy Commissions Office**

To restore a reduction in services and supplies included in the budget bill for the Oregon Advocacy Commissions Office (SB 5501), the Subcommittee approved \$17,000 General Fund.

### **State Library**

The Subcommittee approved a \$197,488 General Fund appropriation to restore a reduction to the Ready to Read Grant program included in the budget bill for the State Library (HB 5018). The Ready to Read Grant program provides grants to public libraries for early literacy services and summer reading programs.

### **State Treasurer**

For the Oregon Retirement Savings Board, the Subcommittee increased General Fund by \$1,056,224 and established three permanent full-time positions (2.84 FTE) for additional implementation work. The positions are: one permanent full-time Operations and Policy Analyst 4 to serve as a Public Engagement Manager (1.00 FTE); one permanent full-time Operations and Policy Analyst 3 to serve as a Compliance Manager (0.92 FTE); and one permanent full-time Executive Support Special 1 (0.92 FTE). The Subcommittee abolished one permanent part-time Program Analyst 1 position, a long-term vacant position (-0.50 FTE). A General Fund appropriation is required to fund the Board's operating expenses until the Retirement Savings Plan Administrative Fund has sufficient revenue to support the Board. General Fund expenditures are to be repaid with future administrative fees.

## **CONSUMER AND BUSINESS SERVICES**

### **Department of Consumer and Business Services**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$154,056 for the Department of Consumer and Business Services (DCBS), Division of Financial Regulation and authorized the establishment of a limited duration Operation and Policy Analyst 3 position (0.88 FTE). This position will support work required by the passage of HB 2391, which requires DCBS to establish a reinsurance program for individual and group health insurance policies. The position will assist existing staff at the agency with the additional rulemaking process required to establish the reinsurance program and with the application to the US Department of Health and Human Services for a 1332 waiver to implement the Oregon Reinsurance Program.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$1,748,149 for the DCBS Building Codes Division and the establishment of 10 positions (8.80 FTE). Three of the positions, two Operations and Policy Analyst 3 and a Professional Engineer 2, are for building code development. These positions will provide policy and technical research, analysis, and subject matter expertise related to developing statewide standards, and provide support on special projects related to statewide consistency and uniformity within the building

code. Two Administrative Specialist 2 positions will support analysts, engineers, and subject matter experts in the process of statewide code development, and facilitate and coordinate on special projects, permit services, and project tracking. Two Plans Examiner 2 positions will provide technical expertise and support to special projects, by reviewing plans and specifications for those projects and providing additional support to operational programs in the Pendleton and Coos Bay field offices. One Structural and Mechanical Inspector, a Plumbing Inspector, and one Electrical Inspector will provide field support for site-built construction in the Pendleton and Coos Bay field offices.

### **Bureau of Labor and Industries**

General Fund in the amount of \$413,787 is added to the budget of the Bureau of Labor and Industries for anticipated investigatory and enforcement provisions related to the passage of SB 828. The funding supports a permanent Civil Rights Field Representative (0.75 FTE), and a Permanent Compliance Specialist (0.75 FTE). In addition, funding to support a limited duration Training and Development Specialist 2 position (1.00 FTE) is also included; this position will develop notice materials for posting in the work place, and provide employer training opportunities on the new requirements.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

The Subcommittee established a one-time \$1,650,000 General Fund appropriation for the Arts Commission to distribute grants to the following cultural institutions in the following amounts:

- APANO Cultural Center - \$300,000
- Benton County Historical Society & Museum - Corvallis Museum - \$500,000
- Cottage Theatre Expansion - \$125,000
- High Desert Museum - By Hand Through Memory Exhibit - \$125,000
- Liberty Theatre Foundation - Theatre Restoration in La Grande - \$200,000
- Oregon Coast Council for the Arts - Newport Performing Arts Center - \$300,000
- Portland Institute of Contemporary Art - Capital Campaign NE Hancock \$100,000

The Subcommittee established a one-time \$2,000,000 General Fund appropriation for a grant to the Crescent Sanitary District to support a sewer system/wastewater treatment facility project. To supplement support for the Regional Accelerator Innovation Network (RAIN), the Subcommittee increased the one-time Lottery Funds expenditure limitation by \$500,000. With the expenditure increase in this bill, total support in the budget for RAIN will total \$1,000,000. The Subcommittee also established a one-time Other Funds expenditure limitation of \$3,000,000 to support operating and research expenses of the Oregon Manufacturing Innovation Center (OMIC). The source of these funds are moneys transferred from the Connect Oregon Fund in the Department of Transportation. With the expenditure increase in this bill, support in the Oregon Business Development Department budget for OMIC operations will total \$6.6 million of combined Lottery Funds and Other Funds expenditures.

The Subcommittee increased Other Funds expenditures for distribution of bond proceeds authorized in SB 5505 and SB 5530, and HB 2278 (2015 Session). These expenditures include expenditures for the following projects for the following amounts:

- Seismic Rehabilitation Grants - \$120 million total, including \$100 million for school facilities and \$20 million for emergency services facilities.
- Port of Coos Bay - Channel Deepening Project - \$15,000,000
- Oregon Manufacturing Innovation Center Roads - \$3,390,000
- City of Sweet Home - Wastewater Treatment Plant Upgrade - \$2,000,000
- Crescent Sanitary District Sewer System - \$3,000,000
- Portland Art Museum 0 Connection Campaign - \$1,000,000
- Eugene Ballet Company - Midtown Arts Center - \$700,000
- Friends of the Oregon Caves & Chateau - Balcony Restoration Project - \$750,000
- Regional Solutions - \$1

Regarding Regional Solutions, SB 5530 authorizes \$4 million of lottery bond proceeds for the Regional Infrastructure Fund for Regional Solutions projects. After the Department presents a funding request with identified Regional Solutions projects, the Legislature or Emergency Board will increase the Other Funds expenditure limitation to allow funding of the approved projects. The expenditure limitation applies solely to lottery bond proceeds received in the 2017-19 biennium. Proceeds from previously issued bonds that have been transferred to the Regional Infrastructure Fund, and any earnings in the Fund, are not subject to the \$1 expenditure limitation.

The Subcommittee also increased Nonlimited Other Funds expenditures by \$30 million for distribution of lottery bond proceeds authorized for the Special Public Works Fund. The \$30 million include \$20 million for adding capital to the base Fund, and \$10 million restricted to levee projects.

Other Funds expenditures are increased by a total of \$2,746,249 to pay costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Proceeds of bonds are used to finance these costs.

Finally, the General Fund appropriation for debt service is increased by \$2,836,985 to pay 2017-19 biennium debt service costs for approved Seismic Rehabilitation Grant bonds. This supports debt service costs for \$25 million of seismic school bonds, and \$10 million of seismic emergency services facility bonds, issued in spring 2018. The remaining seismic bonds, and all lottery bonds authorized for projects in this budget, will be issued in spring 2019, and related debt service will not be paid until the 2019-21 biennium.

## **Housing and Community Services Department**



The Housing and Community Services Department budget is adjusted by the Subcommittee as follows:

Local Innovation and Fast Track (LIFT) housing program - Other Funds expenditure limitation is increased by \$1,090,000 attributable to the cost of issuance for \$80 million in Article XI-Q Bonds for affordable housing development; the housing developed with the bonds will be targeted to low income individuals and families. It is assumed that this investment will result in an additional 1,200 - 1,500 units of new housing, depending on economic factors and the extent to which the program is modified (specifically, to include single family home ownership). Expenditure limitation for a period of six years for the project amount (\$80 million) is in SB 5506. Administration of the \$80 million in additional bond proceeds drives the need for additional expenditure limitation and General Fund support in the 2017-19 biennium, as follows: Two limited duration Loan Specialist positions (0.75 FTE) and two permanent Compliance Specialist positions (1.00 FTE) are authorized to add appropriate underwriting and project monitoring for affordable housing units developed through the LIFT housing program, as authorized by the 2017 Legislative Assembly. The compliance specialist positions are funded through fees charged to the projects, while the loan specialists are supported by General Fund. Finally, General Fund of \$3.4 million is appropriated for debt service, assuming half of the total authorized amount (\$40 million) is issued in the spring of 2018.

Preservation of Affordable Housing - Other Funds expenditure limitation in the amount of \$25,395,235 is included to enable the Housing and Community Services Department (HCSD) to expend lottery bond proceeds for preservation of affordable housing. Of this amount, \$25 million is attributable to project costs, and \$395,235 is related to cost of issuance. Eligible projects for which these funds can be expended will be defined by HCSD and include activities such as: multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development; existing manufactured housing communities and affordable housing units to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; existing multifamily projects with affordability restrictions in need of rehabilitation and contract renewal; and public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Foreclosure Avoidance Program - General Fund of \$1.3 million is included for the program. This 2017-19 funding is intended to be the final installment for the program, with the expectation that HCSD will cease administration and payment reimbursement by June 30, 2019, or the time at which funds are fully expended, whichever comes first.

Emergency Housing Account and State Homeless Assistance Program - An additional \$13,200,000 General Fund is added to the Emergency Housing Account (EHA) program, and an additional \$6,800,000 General Fund is included for the State Homeless Assistance Program (SHAP). These are one-time enhancements that bring the total 2017-19 budget for EHA to \$27,893,832 (a 93% increase over the 2015-17 legislatively approved budget) and SHAP to \$12,226,228 (a 129% increase over the 2015-17 legislatively approved budget).

Oregon Commission for Voluntary Action and Service - Federal Funds expenditure limitation is reduced by \$7.1 million and one position (1.00 FTE) to reflect funding associated with transfer of administration of the Commission from HCSD to the Office of the Governor. The statutory changes to accomplish the transfer of the program are included in HB 3470.

Measure 96 Lottery Funds Allocation - Lottery Funds expenditure limitation, attributable to the 2016 passage of Measure 98, in the amount of \$350,000 is added for emergency housing assistance to veterans, as provided through the Emergency Housing Account program. The funds are allocated to the Department in SB 140. A budget note in HB 5012 (the HCSD budget bill) directs HCSD and the Department of Veterans' Affairs to report back to the Joint Committee on Ways and Means in February 2018 with advice on strategic investments of available funds that will result in long-term housing stability for veterans.

**Oregon Department of Veterans' Affairs**

The Subcommittee approved increasing Other Funds expenditure limitation by \$310,000 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5505 for a parking lot at the Lebanon Veterans' Home, an educational and daycare facility at The Dalles Veterans' Home, and a new veterans' home in Roseburg. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, with debt service of \$2.2 million General Fund in the 2019-21 biennium.

Due to the shortage of nurses and medical technicians in the City of Roseburg and Douglas County that would be required to staff the approved Veterans' Home, the Subcommittee adopted the following budget note:

**Budget Note:**

The Oregon Department of Veterans' Affairs, in collaboration with the Oregon Health Authority and the Oregon State Board of Nursing, is directed to convene a rural medical training facilities workgroup that will investigate issues related to alleviating a shortage of skilled and experienced nurses and medical technicians in the City of Roseburg and in Douglas County. Representatives from the City of Roseburg, Douglas County, local hospital or medical facilities, including the Roseburg VA Medical Center, and local medical practitioners with experience in training nursing and medical technician students should be included in the workgroup membership. The workgroup should consider issues related to establishing a medical training facility in partnership with local academic programs and methods of reintegrating veterans who are transitioning out of military service into society through higher education and career training. The Department shall report the results of the workgroup and recommendations to the Legislature by September 15, 2018.

**EDUCATION**

**State School Fund**

The Subcommittee approved a decrease of \$30,372,945 General Fund and an increase of \$12,465,745 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. In addition, Other Funds expenditure limitation was increased by \$17,907,200 to account for the total amount of Marijuana revenues dedicated to the State School Fund. Overall, the net change to the State School Fund is zero from the \$8.2 billion included in SB 5517, the State School Fund budget bill.

### **Department of Education**

The Subcommittee approved \$480,517 General Fund for debt service on Article XI-Q bonds sold for deferred maintenance projects at the Oregon School for the Deaf. The bond proceeds will be used to address long standing deferred maintenance issues including replacement or repair of roofs (\$2.5 million) and various improvements (\$1.8 million) to address accessibility issues at the facility necessary to comply with the Americans with Disabilities Act (ADA). For the sale of Article XI-P bonds for the Oregon School Capital Improvement Matching program, \$100 million Other Funds expenditure limitation is included. The XI-P bonds will be sold later in the biennium, so no debt service is required. For both the sale of XI-Q bonds for the Oregon School for the Deaf and the Article XI-P bonds for school district facilities, an increase of \$1,052,442 in Other Funds expenditure limitation is included for the issuance costs of the bonds.

An Other Funds expenditure limitation of \$170.0 million is included for payments to school districts under Ballot Measure 98. A \$170 million General Fund appropriation was made in SB 5516, the budget bill for the Oregon Department of Education, but payments out of the new High School Graduation and College and Career Readiness Fund must be budgeted as an Other Funds expenditure under the language of Ballot Measure 98 and for accounting practices.

### **Higher Education Coordinating Commission**

The Subcommittee approved an increase of \$6,831,534 in Other Funds expenditure limitation for the Higher Education Coordinating Commission (HECC) for the issuance costs of general obligation bonds sold for public universities and community colleges. These include both Article XI-G and XI-Q bonds for the seven public universities and Article XI-G bonds for community colleges.

A General Fund appropriation of \$1.2 million was approved for a one-time grant to Eastern Oregon University for the construction of a new dedicated technology infrastructure equipment facility. This facility will be the campus hub for communications and network infrastructure. Also approved was \$490,000 General Fund for a one-time grant to Oregon State University for the renovation of the Graduate and Research Center at the Cascades Campus in Bend. This will create office space for teaching and research at the campus as it offers new programs and courses.

An additional \$5.3 million General Fund was approved for the Oregon Promise program which provides financial assistance to recent high school graduates with tuition waivers or subsidies at a community college. The increase, along with \$34.7 million General Fund included in the HECC budget bill (SB 5524), brings 2017-19 funding for this program to \$40 million General Fund. At this funding level, the Commission will need to implement policies limiting participation, including restricting program eligibility based on Earned Family Contribution. The intent is to “grandfather” in the first year’s students who started in the program during the 2016-17 academic year under the former requirements and implement any changes for those students who start during or after the fall quarter of the 2017-18 academic year. SB 1032 will include authority for HECC to limit the number of Oregon Promise participants by setting a maximum Earned Family Contribution for program eligibility.

The Subcommittee also approved a budget note related to community colleges:

**Budget Note:**

The Higher Education Coordinating Commission shall convene a workgroup to develop recommendations for enabling community colleges to offer an associate’s degree that is completed in coordination with credits earned in registered apprenticeship or training programs that are at least four years long. The commission shall report their findings and recommendations to the appropriate legislative interim committee.

For College Possible, the Subcommittee approved a one-time \$350,000 General Fund appropriation to HECC for a one-time grant to the organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

One-time funding for two Agricultural Experiment Station positions are added in this bill. One is located at the Hermiston Agricultural Research and Extension Center for potato research and one is at the North Willamette Research and Extension Center. The costs are \$260,000 and \$120,000 General Fund, respectively. Funding for the Renewable Energy Center at the Oregon Institute of Technology was approved in the amount of \$500,000 General Fund.

The Subcommittee approved one-time funding for two projects through Oregon State University resulting, in part, from the work of the Oregon Shellfish Task Force. The first is \$570,000 General Fund for the Molluscan Broodstock program at the Hatfield Marine Science Center in conjunction with the Whiskey Creek Shellfish Hatchery. The second project is \$280,000 General Fund for monitoring the effects of ocean acidification and conducting ocean acidification research at the Whiskey Creek Shellfish Hatchery.

**HUMAN SERVICES**

**Oregon Health Authority**

HB 5006 includes \$10,000,000 General Fund for costs related to treating Hepatitis C - Stage 2 for members of the Oregon Health Plan (OHP). Coverage is already included for Stages 3 and 4. It is estimated that roughly 3,200 OHP members have Hepatitis C at Stage 2, and if all these members pursue treatment, the 2017-19 estimated cost is about \$21.6 million General Fund. The agency will include data on current treatment patterns and costs in its first 2017-19 rebalance, and may need to request additional funding during the 2018 legislative session. A portion of this funding is expected to be one-time, as the existing OHP population is treated and only new cases will need treatment in the following biennium.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers’ markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$1,000,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time.

Additional one-time Tobacco Master Settlement Agreement (TMSA) resources of \$63,250,000 are available because of a series of legal settlements. Other Funds expenditure limitation is increased for OHP by \$63,250,000, and General Fund is reduced by a like amount. Other TMSA resources in the OHP budget include funding that had previously been used for tobacco prevention and cessation programs. The Subcommittee approved the following budget note:

**Budget Note:**

The Oregon Health Authority, in collaboration with the Tobacco Reduction Advisory Committee, shall make recommendations to the Public Health Advisory Board on reductions to the Tobacco Prevention and Education Program, based on the loss of Tobacco Master Settlement Agreement (TMSA) funding, that reflects best practices for tobacco control, to minimize programmatic disruption. The Oregon Health Authority shall report to the Legislature the impact of the loss of TMSA funding to tobacco prevention in Oregon, across state and local programs, health communications, tobacco cessation, and data and evaluation.

In order to balance to the final revenue forecast, an additional \$375,000 of recreational marijuana proceeds are expected to be distributed to the Oregon Health Authority (OHA) for alcohol and drug prevention and treatment programs. Other Funds expenditure limitation is increased by \$375,000 and General Fund is reduced by that same amount.

HB 5006 reduces General Fund by \$401,413 for the Oregon State Hospital, and reduces one FTE. SB 65 consolidates all persons found guilty except for insanity of a felony and committed to the Oregon State Hospital, under the jurisdiction of the Psychiatric Security Review Board. As a result, the State Hospital Review Panel (SHRP) will no longer be needed after June 30, 2018. The Subcommittee approved \$3,226,060 General Fund for rural provider incentive programs. This is funding that was mistakenly taken out of the current service level at Governor's Budget.

HB 5006 increases General Fund by \$10,000 to make the necessary changes to the Medicaid Management Information System (MMIS) to ensure that children who are placed in substitute care are enrolled in a coordinated care organization (CCO). This would apply to children in the legal custody of the Department of Human Services, and eligible for medical assistance. The new MMIS coding would allow a child who changes placement to remain in the original CCO until the transition of the child's care to another CCO has been completed.

The bill includes \$196,111 Other Funds expenditure limitation and one position (0.75 FTE) to implement HB 3440, which will open up the Prescription Drug Monitoring Program to out-of-state practitioners. This will create additional workload as the program will need to implement and manage a process of auditing out-of-state users' credentials and use of the system.

To support the ongoing DHS effort to develop and implement an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME), the Subcommittee approved \$322,233 General Fund, \$13,595,873 Other Funds expenditure limitation, \$1,306,605 Federal Funds expenditure limitation, and 62 positions (51.71 FTE); 41 of the positions are limited duration. The 21 permanent positions are associated with a core need for legacy system integration, as well as system maintenance and operations.

## **Department of Human Services**

The Subcommittee approved \$1,300,000 General Fund, on a one-time basis, to increase funding for the Oregon Hunger Response Fund, which is a 26.2% increase from the 2015-17 funding level. This additional support will help the Oregon Food Bank, through its 20 regional food banks, acquire and distribute a higher volume of food to over 950 local agencies.

Another adjustment in the Self Sufficiency program is a change to a budget reduction included in SB 5526, the primary budget bill for the Department of Human Services (DHS). Instead of a \$3.4 million General Fund reduction in the Temporary Assistance for Needy Families (TANF) program, which affected households with a Non-Needy Caretaker Relative, the Subcommittee decreased funding in the Employment Related Day Care program by \$3.4 million General Fund, which reduces the caseload by about 200 cases.

Regarding TANF, the DHS budget approved in SB 5526, assumes \$22.2 million in General Fund cost avoidance related to program restrictions that have been in place since the 2009-11 biennium; this requires statutory date changes that are included in HB 3470. In addition, \$60.0 million General Fund in TANF program caseload savings was used to help balance the agency-wide budget. These savings were due to the projected 2017-19 caseload decreasing by more than 3,000 families between the fall 2016 and spring 2017 caseload forecasts. The Subcommittee noted that, ideally, TANF savings would be retained within the TANF program to help improve services to families and client outcomes. To help institute this practice, the Subcommittee approved the budget note set out below.

### **Budget Note:**

During the 2017-19 biennium, after each biannual caseload forecast, the Department of Human Services is directed to calculate any General Fund or Federal Funds savings resulting from a decrease in the TANF caseload below the level assumed in the 2017-19 legislatively adopted budget. As part of its first rebalance report to or request of the Legislature following that calculation, the agency will present a proposal for directing any savings to either increase the TANF grant amount or invest in the JOBS program.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee discussed the need to ensure individuals with IDD receive information about all service setting options. Accordingly, DHS is directed to present to all adults with IDD the option to receive in-home services as described in ORS 427.101(3)b. The Subcommittee also approved the following budget note related to IDD group homes:

### **Budget Note:**

The Department of Human Services will convene a workgroup to review rules and statutes regarding substantiated abuse findings, fines, and enforcement for Intellectual and Developmental Disability (IDD) group homes. The workgroup shall include representation from IDD providers, clients served in the IDD system, employees working in IDD group homes, and other stakeholders. The workgroup shall report their findings and recommended statutory changes to the appropriate legislative interim policy committees no later than February 1, 2018. The workgroup shall discuss and report on:

- Recommendations for rule or statutory changes to abuse definitions and substantiated abuse findings.

- A review of current enforcement statutes and recommended changes that result in consistent applications of fines across the IDD group home system.
- Recommendations for mandatory minimum fines for substantiated abuse.

The Subcommittee approved funding for the continued development and implementation of an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) project. This effort will integrate eligibility determinations for DHS programs; Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC); into the OregonONEeligibility (ONE) system used by OHA.

While a 2017-19 funding request was always expected, the 2017-19 cost estimate for the project has increased over the budget development timeframe; the current project estimate and approved amount for 2017-19 is \$203,272,716 total funds. (The former estimate for 2017-19 spending was \$132.0 million total funds). This budget includes: state staff costs of \$42.3 million; \$128.2 million for contracted information technology services; \$21.0 million for software costs and hosting charges; \$2.2 million for training; and \$9.5 million for debt service. Cost allocation, contingencies, legacy system integration work, and payments to OHA for its project work are accounted for in these estimates. The state staffing component consists of 113 positions (74.33 FTE) and primarily supports business analytics and training activities; 88 positions (50.83 FTE) are limited duration.

The bulk of the project budget, at \$146.3 million or 72% of 2017-19 costs, is supported by Federal Funds; this is due to enhanced federal funding for the project. Some of that higher match expires on December 31, 2018, but the Medicaid portion at a 90% federal/10% state share does not have a set end date. The current project timeline and updated budget estimates account for these match rates. General Fund supports \$11.5 million of project costs and debt service; the bulk of the state share will be covered by \$45.0 million in proceeds from Article XI-Q bonds.

In SB 5505, the Joint Ways and Means Subcommittee on Capital Construction approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurposing of bond proceeds originally issued for the Oregon Military Department (OMD).

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on May 25, 2017, and recommended incremental, conditional approval of the project and set out detailed next steps in its recommendation, which was adopted. In addition to completion of 26 specific actions, the recommendation requires a minimum of two progress reports to JLCIMT; one in September 2017 and another in February 2018. The agency will also work closely with and regularly report project status to the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office (LFO) throughout the project's lifecycle. It is likely additional formal reporting may be required by JLCIMT or interim budget committees, depending on agency progress and any need to address project or budget issues flagged by LFO or OSCIO. The Subcommittee approved the project with the understanding that the funding will be unscheduled until LFO and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making funding available.

Since this project will result in eligibility determinations for multiple programs in both OHA and DHS being done through one system, to perform these determinations most efficiently, eligibility functions (responsibility for the work and staffing) from both agencies will be centralized at DHS. The following budget note was approved by the Subcommittee:

**Budget Note:**

The Department of Human Services and the Oregon Health Authority are currently planning to centralize eligibility processing at DHS in the fall of 2017. DHS has begun an assessment of current processes and will need 9-12 months to complete a comprehensive assessment and business plan that meets Medicaid requirements. DHS will report to the Interim Joint Committee on Ways and Means by June 30, 2018, and will include in its report a plan to increase jobs in rural Oregon including the option of outsourcing, in order to provide the highest quality, most efficient and cost effective Medicaid enrollment services to Oregonians.

**JUDICIAL BRANCH**

**Judicial Department**

The Subcommittee increased General Fund for the Judicial Department by \$600,000, and established four full-time positions (2.00 FTE) for additional workloads associated with an increased number of preliminary hearings anticipated as a result of SB 505. SB 505 requires grand jury proceeding to be recorded. A special purpose appropriation in SB 505 to the Emergency Board for additional costs associated with the measure was reduced by the same amount.

The Subcommittee also established a \$1,200,000 General Fund appropriation to provide a grant to Clackamas County for planning costs associated with a project to replace the county's courthouse. The county must spend at least an equal amount of matching funds for planning costs. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

The Subcommittee added Other Funds expenditures to the budget associated with the authorization, in SB 5505, of Article XI-Q bonds for grants and capital construction projects. This limitation will allow the Judicial Department to provide grants to counties for courthouse capital construction projects through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF), and pay costs associated with issuing the bonds for both the OCCCIF grants, and for capital construction projects approved in SB 5506. A \$195.2 million Other Funds limitation is established for the OCCCIF, for transfer of \$97.6 million of Article XI-Q proceeds, and an equal amount of county matching funds, for the following two county courthouse replacement projects:

- Multnomah County Courthouse - \$185.2 million (including \$92.6 million of bond proceeds) for the Multnomah County Courthouse replacement project. The funds will permit the county to complete construction of the courthouse project. With these moneys, the state will have provided a total of \$125 million of bond proceeds for the project over a three-biennium period.



- Lane County Courthouse - \$10 million (including \$5 million of bond proceeds) for the Lane County Courthouse replacement project. These funds will provide support for planning and development of the project. With these moneys, the state will have provided a total of \$6.4 million of bond proceeds for the project over a two-biennium period. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

Other Funds expenditures were increased by \$1,235,000 for costs of issuing Article XI-Q bonds for the OCCIF-supported projects, and for two capital construction projects approved in SB 5506. Proceeds of bonds are used to finance these costs.

Finally, the Subcommittee established a distinct Other Funds expenditure limitation for the State Court Technology Fund (SCTF), and transferred \$17,942,354 from the Operations expenditure limitation to the newly established SCTF expenditure limitation. The SCTF receives revenues from court filing fees, charges for technology services, and the Criminal Fine Account, and its use is restricted to providing support state court electronic systems.

### **Public Defense Services Commission**

The Subcommittee approved a \$1,800,000 increase in General Fund for the Professional Services Account. This appropriation brings total General Fund support for the program to the current service level. The Professional Services Account finances the costs of all trial-level and certain appellate-level public defense services.

## **LEGISLATIVE BRANCH**

### **Legislative Administration Committee**

General Fund of \$5,145,277 for Legislative Administration was approved by the Subcommittee for security enhancements to the Oregon State Capitol. The increased funds include: \$20,000 for a mass communication system, \$528,000 for third party monitoring services, and \$4,597,277 for security cameras and networks, independent distribution facility (network closet) upgrade, safety film installation, garage gate replacement, and other security needs.

The Subcommittee also approved \$906,053 General Fund for debt service on Article XI-Q bonds sold for the Capitol Accessibility, Maintenance, and Safety project. Bonds are scheduled to be sold in spring 2018. In addition, Other Funds expenditure limitation was increased by \$239,358 for costs of issuance on the bonds, which will be paid with bond proceeds.

## **NATURAL RESOURCES**

### **Department of Agriculture**

In the Agricultural Development and Marketing program, the Subcommittee reduced General Fund by \$250,000 due to elimination of a marketing position. This action eliminates one of three permanent full-time positions added to the program during the 2011-13 biennium to increase economic activity in the agriculture sector.

### **Columbia River Gorge Commission**

The Subcommittee added \$24,081 General Fund to the Columbia River Gorge Commission budget to match the amount provided by the State of Washington as required by interstate compact; \$14,686 of the increase is provided for the Joint Expenses Program and the remaining \$9,395 is for Commissioner Expenses.

### **Department of Environmental Quality**

The Subcommittee approved a \$500,000 one-time General Fund appropriation to complete an inventory of non-road diesel engines with the expectation that DEQ would use a third-party contractor to conduct a state-wide and multi-sector inventory of non-road diesel engines currently in use by private and public fleets for the purposes of informing and refining air quality models. This inventory is expected to be completed no later than May 1, 2019. To ensure the survey results are representative of the statewide inventory, data collection shall be conducted using a mix of sampling techniques, including, but not limited to whole fleet inventories (census style counts), representative sampling of fleets by fleet-size, and industry surveying. Results and assumptions should be verified using existing relevant and complementary data, such as fuel use and business asset data collected by county tax assessors. The Department is to consult with interested stakeholders during various phases of the inventory work including, but not limited to, prior to releasing the inventory request-for-proposal and upon the development of preliminary results. The Department shall make the results of this inventory available to interested stakeholders but only in aggregate form.

### **Department of Fish and Wildlife**

The Subcommittee approved three General Fund increases for the Department of Fish and Wildlife (ODFW) totaling \$1,325,000 for several program changes. First, \$425,000 General Fund was added to fund a permanent Natural Resources Specialist 5 position to serve as the Department's Sage Grouse Mitigation Program Coordinator. Approximately \$175,000 of the \$425,000 is for professional services contracts to assist in implementation of the sage grouse mitigation program. Next, \$250,000 General Fund was added to restore and make permanent two positions (1.67 FTE) to work on the Integrated Water Resources Strategy involving water flows necessary to maintain fish habitat and in-stream water rights consultations. In addition, it is expected that the positions would also examine the need for a sediment study of the lower Rogue River. Finally, \$650,000 General Fund was added to restore three of the five permanent full-time positions eliminated from the Western Oregon Stream Program as part of the General Fund reductions taken in HB 5018, the ODFW budget bill. The three positions that were restored work in Clackamas, Roseburg, and Tillamook. Along with the funding for position costs, \$40,839 was added for services and supplies.

The Subcommittee also established a one-time Other Funds expenditure limitation of \$215,000 for the cost of issuance of Article XI-Q General Obligation bonds approved in SB 5505 for repairs and capital improvements at ODFW facilities.

### **Department of Forestry**

The Subcommittee approved a \$57,568 increase in the General Fund appropriation made to the Oregon Department of Forestry (ODF) for the payment of debt service on General Obligation bonds issued for the replacement of a shared facility at Toledo. The Subcommittee also approved an increase in Other Funds expenditure limitation of \$1,114,991 to accommodate the payment of \$79,991 for debt service and \$50,000 in bond issuance costs related to bonds issued for the Toledo facility; the remaining \$985,000 is for the cost of issuance of Certificates of Participation related to the Elliott State Forest.

In addition, the Subcommittee approved the establishment of an Other Funds expenditure limitation for ODF, in the amount of \$100 million, for the payment, from the net proceeds from the sale of Certificates of Participation, of monies to finance the release of all or a portion of the Elliott forest from restrictions resulting from ownership of that forest by the Common School Fund, or to compensate the Common School Fund for the preservation of non-economic benefits of the forest through the imposition, transfer, or sale of restrictions such as easements, use requirements or restrictions, or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

For the initial work required for the development of a federal Habitat Conservation Plan (HCP), the Subcommittee approved a \$300,000 increase in Other Funds expenditure limitation pursuant to an agreement with the Department of State Lands for the development of the plan. ODF will use this funding to establish four limited duration positions (3.50 FTE) including a project leader, a HCP coordinator, a threatened and endangered species coordinator, and a data manager/analyst to work with federal agencies to develop a Request for Proposal to complete all the technical work needed for completing the HCP. The Department is also expected to apply for a federal grant to help with the cost of developing the Environmental Impact Statement required for completion of the HCP. It is anticipated that the agency will seek additional expenditure limitation once the remaining project costs are better known.

#### **Land Use Board of Appeals**

For the Land Use Board of Appeals, the Subcommittee added \$11,650 General Fund to reclassify a position from Executive Support Specialist I to Executive Support Specialist II.

#### **Department of Parks and Recreation**

The Subcommittee approved an increase in the Other Funds expenditure limitation for the Oregon Department of Parks and Recreation of \$5,111,682 for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program focuses on projects that acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facilitate community revitalization leading to additional private investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. The expenditure limitation increase includes \$111,682 for bond issuance costs.

#### **Department of State Lands**

For work related to the Elliott State Forest, the Subcommittee established an Other Funds expenditure limitation of \$3,985,377 and the establishment of a Project Manager 3 position (1.0 FTE). Specifically, \$1,608,930 of the total is for paying costs associated with a custodial forest management contract for the Elliott State Forest. Under the contract, the manager will be responsible for four primary tasks: maintaining road systems for safe public access and fire protection activities; ensuring compliance with all applicable laws; conducting reforestation activities to comply with Oregon's Forest Practices Act; and providing general forest management and oversight. The manager will be the first point of contact for any questions; responsible for identifying problems specific to the property and coordinating with local officials and DSL as necessary; and manage access to the property and coordinate proper disposal of trash and removal of abandoned property.

Other components include \$608,000 for estimated cost of fire patrol assessments to be paid to the Oregon Department of Forestry (ODF) for wildfire protection, \$268,447 for a Project Manager 3 position (1.00 FTE) that will provide general coordination for the Elliott Forest as well as providing project management for the Portland Harbor Superfund Site and Goble cleanup site. Also included is \$1,500,000 for development of a federal Habitat Conservation Plan (HCP) and an Environmental Impact Statement (EIS). The HCP development will be via an agreement with ODF; that agency will lead the collaborative work with other state, federal, and private entities. The initial ODF work is anticipated to cost \$300,000, the remaining \$1,200,000 is to be administratively unscheduled until a better estimate of the total cost to develop the HCP and EIS can be established. ODF anticipates that it will apply for federal grant funding for at least a portion of the cost to develop the EIS.

The Subcommittee approved \$5,000,000 General Fund for the Department of State Lands to deposit into the Portland Harbor Cleanup Fund established in SB 5530; after deposit (payment), the money is available to be spent as Other Funds. In SB 5530, \$3,000,000 in lottery bond proceeds is also allocated for deposit into the Cleanup Fund. To spend the \$8,000,000 total subsequently available, a new \$8,000,000 Other Funds expenditure limitation is established. To pay costs associated with the issuance of the lottery bonds, the Subcommittee approved an increase in Other Funds expenditure limitation of \$57,587.

Monies in the Cleanup Fund are for the coordination and participation in any contracts or agreements relating to or arising out of the Portland Harbor Superfund Site that may include investigation of baseline conditions, investigation of key sediment sites, potential infrastructure needs related to contaminated sediments, development and administration of a comprehensive data management system for the site, satisfaction of obligations under any settlement or administrative order, work required by the United States Environmental Protection Agency in connection with the site, and other activities directly related to minimizing the state's liability for costs related to the Portland Harbor Superfund Site.

### **Water Resources Department**

The Subcommittee approved a General Fund appropriation of \$333,677 for the Water Resources Department (WRD) to fund two Assistant Watermaster positions and an Office Specialist position in Umatilla County, in the Pendleton and Milton-Freewater offices. The former Umatilla County positions were authorized in the agency's primary budget bill (SB 5542) using Other Funds expenditure limitation of \$433,677. This action assumed Umatilla County would be covering the cost of the positions via contract with WRD. However, available county resources are projected to be able to provide only \$100,000 of this amount, so General Fund will cover the remaining cost. To complete the fundshift, the Subcommittee also approved a \$333,677 reduction in Other Funds expenditure limitation.

To support pilot programs in several locations throughout the state, the Subcommittee approved an increase of \$203,870 General Fund and the establishment of a limited duration, Natural Resource Specialist 4 position (1.00 FTE). The Department was allocated \$750,000 in lottery bond proceeds during the 2015-17 biennium to make grants and provide technical assistance to local governments to establish place-based water resource planning pilot programs. Of that grant funding, \$600,000 is carried forward into the 2017-19 biennium; \$56,000 of that amount remains unobligated. The position authorized by the Subcommittee is a continuation of the limited duration position that was established in the prior biennium to assist in the administration of the program and the distribution of the grant funding.

The Subcommittee approved an increase of \$1,547,235 Other Funds expenditure limitation for making grants, loans, or providing technical assistance for feasibility studies, and for the payment of bond issuance costs from lottery bond sale proceeds deposited into the Water Conservation, Reuse, and Storage Investment Fund. Of the amount allocated to the Fund, \$47,235 is for the payment of bond issuance costs.

For water supply projects, the Subcommittee approved a total increase of \$21,075,301 Other Funds expenditure limitation for making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. At \$15,000,000, the bulk of the additional limitation provided for the expenditure of net bond proceeds allocated to the fund is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. To pay for bond issuance costs, \$375,301 Other Funds expenditure limitation is needed.

The remaining expenditure limitation approved by the Subcommittee is for three specific projects that, while comports to the other requirements of grants made from the Water Supply Development Fund, are not subject to any application process, public benefit scoring, or ranking. The projects and amounts are:

- City of Carlton, Panther Creek Reservoir sediment reduction and water storage capacity increase project - \$2,500,000
- City of Carlton, Finished water supply line loss reduction project - \$2,000,000
- Santiam Water Control District, Mill Creek Corporate Center irrigation conversion and efficiency project - \$1,200,000

## **PUBLIC SAFETY**

### **Department of Corrections**

To purchase two new transport buses to replace vehicles at the end of their service life, the Subcommittee approved a one-time appropriation of \$708,788 General Fund in the Department of Corrections' Operations Division.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$721,466 for cost of issuance of \$39,215,000 in Article XI-Q bonds authorized in SB 5506 for the Department of Corrections' deferred maintenance program and for technology infrastructure upgrades. Bonds will be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,926,252 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$7,616,448 General Fund in 2019-21.

### **Oregon Department of Justice**

The Subcommittee approved \$16,573,792 Other Funds expenditure limitation for project costs, which is to be financed with \$16,267,633 of Article XI-Q bonds approved in SB 5505 and \$306,159 in bond proceeds that were authorized and issued during the 2015-17 biennium but remained unexpended. The Subcommittee also approved \$32,136,210 Federal Funds expenditure limitation and the establishment of 32 permanent full-time positions (23.81 FTE). This includes personal services of \$5.8 million and services and supplies of \$43.0 million. The amount for services and supplies includes \$35.8 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any purpose other than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$317,367 is included for the cost of issuance of the bonds. The Subcommittee appropriated \$3,391,920 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505.

The Subcommittee approved \$6,916,041 Other Funds expenditure limitation and 35 permanent full-time positions (30.80 FTE) for the Civil Enforcement Division - Child Advocacy Section to represent Child Welfare caseworkers in court and provide full access to legal representation, legal counsel, legal advice, litigation support, and training. The revenue to support this package was approved in SB 5526, the primary budget bill for the Department of Human Services (DHS). DHS will be billed by DOJ no more than \$6.9 million for the increase in juvenile dependency workload using DOJ's traditional fee-for-service billing model. DOJ will also provide DHS with a monthly billing summary of the legal work performed. DOJ has committed to tracking quality assurance measures, including outcome measures.

Statewide implementation will be through a three-phase approach across all 36 counties: Phase-I will be completed by January 1, 2018 for: Benton; Coos; Gilliam; Grant; Hood River; Josephine; Lane; Lincoln; Linn; Morrow; Polk; Sherman; Tillamook; Wasco; and Wheeler Counties. Phase-II will be completed by July 1, 2018 for: Columbia; Crook; Deschutes; Douglas; Harney; Jackson; Jefferson; Klamath, Lake; Malheur; Umatilla; and Yamhill counties. Phase-III will be completed by January 1, 2019 for: Baker; Clackamas; Clatsop; Curry; Marion; Multnomah;

Union; Washington; and Wallowa counties. The final implementation schedule, however, may change depending upon the needs of a specific county. Both DOJ and DHS will work collaboratively with county District Attorneys to ensure juvenile dependency cases are handled in a consistent and coordinated manner with as much continuity as possible throughout the legal proceedings.

This investment in legal services was, in part, the result of work completed by the Task Force on Legal Representation in Childhood Dependency, which was established by SB 222 (2015). While, due to limited General Fund resources, the Legislature was unable to fund most Task Force recommendations, the affected state agencies and legal partners are committed to continuing to work on system improvements. In recognition of this commitment, the Subcommittee approved the following budget note:

**Budget Note:**

The Department of Human Services, Department of Justice, Oregon Judicial Department, and Public Defense Services Commission shall work collaboratively, at both the state and local levels, to solicit input on, develop, and implement strategies to improve the effectiveness and efficiency of Oregon's juvenile dependency systems and to determine the appropriate level of legal services. Potential strategies should include standardizing forms, streamlining processes, conforming practices, and adopting administrative or court rules. The agencies are expected to identify and begin implementing strategies no later than July 1, 2018. Options for providing more effective and cost-efficient legal and other services should also be reviewed and analyzed. The agencies will submit a joint report on the progress of these efforts to the Interim Joint Committee on Ways and Means or the Emergency Board by October 2018. In addition, each agency shall include an update, in its budget presentation to the Joint Committee on Ways and Means during the 2019 session, on its specific roles, activities, strategies, and costs to improve the effectiveness and efficiency of Oregon's juvenile dependency system.

In addition, the Legislature, under separate legislation (HB 3470), extended the sunset on the provision authorizing DHS to appear as a party in a juvenile court proceeding without appearance of an Attorney General from June 30, 2018 to June 30, 2020 to accommodate the planned implementation schedule.

The Department of Administrative Services is directed to unschedule \$4.0 million of the General Fund in the DHS budget and \$4.0 million of the Other Funds expenditure limitation in the DOJ budget pending demonstration to the Legislative Fiscal Office that the work performed, billing, reporting, and communication between the agencies is consistent with the budget cap, implementation schedule, and service level expectations for the caseworker legal representation program.

For SB 243, the Subcommittee approved implementation costs of \$123,932 Other Funds and established one permanent part-time Assistant Attorney General position (0.38 FTE) in DOJ's Civil Enforcement Division. The Division provides services to train caseworkers and certifiers on the new legal standard of abuse, advises Department of Human Services (DHS) in the preparation and adoption of administrative rules, as well as child protective services investigations, confidentiality laws, and release of records. The Division also provides advice and legal representation to DHS in all administrative appeals of those investigations and related certification actions for certified foster homes. The revenue source to

fund this expense is legal service charges billed to DHS. The roll-up costs are estimated to be \$89,084 Other Funds and one position (0.25 FTE) for the 2019-21 biennium.

The Subcommittee approved \$500,000 General Fund to support Community Assessment Centers, as a one-time increase, in order to provide child abuse medical assessments. The funding will be administered through the Oregon Department of Justice, Crime Victims Services Division, as pass through funds distributed to the statewide Community Assessment Centers network association, which will ensure equitable distribution.

To support the Oregon Crime Victims Law Center, the Subcommittee also appropriated \$175,000 General Fund as a one-time increase. This will bring total funding for the Law Center from the Department of Justice to \$554,559, including \$504,599 General Fund and \$50,000 Other Funds; the latter is from the renewal of a state grant funded from punitive damage awards.

### **Oregon Military Department**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$448,244 for cost of issuance of \$23,730,000 in Article XI-Q bonds authorized in SB 5506 for three Regional Armory Emergency Enhancement projects in Salem, Newport, and Coos Bay; an Armory Service Life Extension project at the Grants Pass armory; and to re-issue bonds for the Regional Training Institute and Youth Challenge capital construction projects in 2017-19. Bonds are planned to be issued in October 2017, and in March 2019.

The agency's General Fund appropriation for debt service was decreased by \$378,344 for debt service estimated to be paid in 2017-19 due to anticipated debt service savings. Debt service in 2019-21 for bonds issued in 2017-19 is estimated to be \$4,305,134 General Funds.

The Subcommittee approved a one-time appropriation of \$1,000,000 General Fund for construction of or repairs to the Oregon Military Museum at Camp Withycombe in Clackamas, Oregon.

To operationalize the provisions of HB 2687, the Subcommittee increased Other Funds expenditure limitation in the Oregon Military Department, Office of Emergency Management by \$5,000,000 to capitalize the Resiliency Grant Fund, and increased Other Funds expenditure limitation by \$70,000 to pay for the cost of bond issuance. Other Funds limitation is funded by the sale of Article XI-Q bonds authorized in SB 5506. The Subcommittee added \$181,178 General Fund and increased Federal Funds expenditure limitation by \$181,178 and approved two permanent positions (2.00 FTE) to administer the program and the grant-making process.

### **Department of Public Safety Standards and Training**

The Department of Public Safety Standards and Training's Federal Funds expenditure limitation was increased by \$469,566 to allow the expenditure of grant funds from the federal Assistance to Firefighters grant program on a new mobile fire training unit, to replace equipment at the end of its service life.



### **Oregon State Police**

The Subcommittee increased Other Funds expenditure limitation in the Patrol Division by \$2,521,711 to support the addition of six troopers and one sergeant (7.00 FTE) in the Capitol Mall Security Unit.

The Subcommittee approved \$6,230,000 General Fund and established twenty sworn positions (18.32 FTE) to increase highway patrol coverage statewide, and to provide additional drug enforcement detectives in central and southern Oregon counties.

### **Oregon Youth Authority**

To continue the installation of video monitoring systems to supplement the Oregon Youth Authority's sexual abuse prevention, detection, and response efforts for adherence to the US Prison Rape Elimination Act of 2003 (PREA), the Subcommittee approved a one-time appropriation of \$771,000 General Fund.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$676,086 for cost of issuance of \$39,995,000 in Article XI-Q bonds authorized in SB 5506 to remodel five living unit cottages at the MacLaren Youth Correctional Facility, to remodel two dormitory spaces at the Rogue Valley Youth Correctional Facility, and to undertake deferred maintenance projects in 2017-19. Bonds are planned to be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,695,236 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$6,104,546 General Fund in 2019-21.

## **TRANSPORTATION**

### **Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) for the 2017-19 biennium is decreased by \$406,813 as an adjustment to Central Services to account for the transfer of positions from ODOT to the Office of the State Chief Information Officer.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$30 million in lottery bond proceeds for ConnectOregon VII. In addition, the Other Funds expenditure limitation is increased by \$433,693 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Public Transit Program of \$5 million in lottery bond proceeds for the Lane Transit District's expansion of the EmX Bus Rapid Transit network. In addition, the limitation is increased by \$119,541 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Local Government Program of \$2 million in lottery bond proceeds for City of Portland SW Capitol Highway safety improvements. In addition, the Other Funds expenditure limitation is increased by \$50,587 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

### **Adjustments to 2015-17 Budgets**

#### **Commission on Judicial Fitness and Disability**

The Subcommittee increased the 2015-17 biennium General Fund appropriation for extraordinary expenses by \$35,000 to fund costs incurred for the investigation and prosecution of cases of judicial misconduct.

#### **Oregon Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$45.5 million for Highway Division programs for costs associated with winter storms, implementation of an ADA-related settlement agreement, and for increased project payout.

Federal Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$8.1 million to complete commitments carried over from the 2013-15 biennium.

# 2019-21 BUDGET NARRATIVE

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**SB 5506 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Department of Administrative Services**

**2015-17**

**Capital Construction – Oregon Department of Veterans’ Affairs**

**2015-17**

**Capital Construction – Department of Transportation**

**2013-15**

PRELIMINARY

**Budget Summary**

	2015-17 Legislatively Approved Budget <sup>(1)</sup>	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
Other Funds Capital Construction	\$ 579,755,952	\$ 738,319,541	\$ 158,563,589	27.4%
Federal Funds Capital Construction	\$ 34,888,304	\$ 4,792,500	\$ (30,095,804)	-86.3%
Total	\$ 614,644,256	\$ 743,112,041	\$ 128,467,785	20.9%

**2015-17 Supplemental Expenditure Limitation Adjustments**

**Department of Administrative Services**

Capital and Tenant Improvements for 550 Building (Other Funds) \$ 1,400,000 \$ 1,400,000

**Oregon Department of Veterans' Affairs**

The Dalles Veterans' Home Renovation (Other Funds) \$ 965,429 \$ 965,429

The Dalles Veterans' Home Renovation (Federal Funds) \$ 497,588 \$ 497,588

**2013-15 Supplemental Expenditure Limitation Adjustments**

**Department of Transportation**

Salem Baggage Depot Renovation (Other Funds) \$ 94,483 \$ 94,483

Salem Baggage Depot Renovation (Federal Funds) \$ 825,517 \$ 825,517

<sup>(1)</sup> Includes adjustments through December 2016

**Revenue Summary**

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, and XI-F (1) of Oregon’s Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans’ Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, donations, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the U.S. Department of Veterans’ Affairs construction grant program, the Federal Transit Administration grant program, the Federal Aviation Administration’s General Aviation Entitlement Program, and the Federal Airport Improvement Program.

## **Summary of Capital Construction Subcommittee Action**

SB 5506 provides six-year expenditure limitation for capital construction projects. Projects in excess of \$1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, SB 5506 extends the six-year expiration dates and expenditure limitations for specified projects.

### **Oregon Department of Administrative Services**

***Mission Critical Facility Yellow Lot Building:*** \$4,579,431 Other Funds (Capital Projects Fund) is approved for planning for a seismically resilient facility to be located on the yellow lot to protect critical state government operations in the event of an earthquake.

***Department of Human Services Building Upgrades:*** \$3,743,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical and plumbing systems, replace lights with LED's and new controls, and replace water heaters.

***Employment Building Upgrades:*** \$6,236,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical system, roof and restrooms and replace the plumbing, flooring, chillers, cooling tower, and air conditioning units.

***Electrical Upgrades and Replacements:*** \$3,890,000 Other Funds (Capital Projects Fund) is approved to upgrade electrical panels, increase electrical capacity, and replace lights with LED's and new controls in several state buildings.

***Capitol Mall Parking Structure Study and Upgrades:*** \$2,926,000 Other Funds (Capital Projects Fund) is approved for a study, replacing the membrane on the parking structure roof, an engineering assessment, and renovation of concrete spalling and rebar damage.

***Planning:*** \$500,000 Other Funds (Capital Projects Fund) is approved to contract with various architects, engineers, and other specialists to develop feasibility analysis and reliable cost information; to prepare preliminary design for small to medium-sized projects; and to evaluate options to address maintenance problems.

***Boiler and Heating Upgrades:*** \$1,234,000 Other Funds (Capital Projects Fund) is approved to replace and upgrade hot water heaters and boilers in several state buildings.

***Portland Crime Lab Upgrade:*** \$1,162,000 Other Funds (Capital Projects Fund) is approved to upgrade the chiller, pumps, and cooling tower to increase the cooling HVAC systems capacity.

***Parking Lot Upgrades:*** \$3,500,000 Other Funds (Capital Projects Fund) is approved to install EV charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

**Portland State Office Building Renovation:** \$13,146,000 Other Funds (Article XI-Q Bonds) is approved to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms.

**State Data Center Power Upgrades:** \$11,000,000 Other Funds (State Information Technology Operating Fund) is approved to upgrade power and increase capacity of the data center.

**Elected Official Staff Relocation:** \$6,300,000 Other Funds (Capital Projects Fund) is approved to renovate the historic State Library building for relocation of the Office of the Governor's staff from the Oregon State Capitol. The work is scheduled to occur in three phases beginning in July 2017.

**Capital and Tenant Improvements for 550 Building:** \$1,400,000 Other Funds (Capital Projects Fund) is approved as an increase to the 2015-17 capital construction limitation for capital and tenant improvements that exceed the \$4,000,000 established for the project by the May 2016 Emergency Board.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for Department of Environmental Quality and Public Health Laboratory Roof Replacement (Other Funds) to June 30, 2018 and Capital and Tenant Improvements for 550 Building (Other Funds) to June 30, 2018.

#### Oregon Military Department

**Regional Armory Emergency Enhancement:** \$8,534,400 Other Funds (Article XI-Q Bonds) is approved for making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem. The project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage for the three facilities.

**Grants Pass Armory Service Life Extension:** \$3,270,356 Other Funds (Article XI-Q Bonds) is approved for a service life extension project to renovate the facility. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code. The project will upgrade mechanical, electrical and plumbing systems; remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas; replace failed paving areas; and replace existing site lighting, landscaping and fencing.

**Future Readiness Center Sites:** \$1,730,000 Other Funds (Capital Construction Account) is approved for the purchase of two parcels of land necessary to construct two new Readiness Centers as replacements for the Hillsboro and Redmond Armories. One property is located in Washington County and the other is located in Deschutes County.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for The Dalles Readiness Center (Other Funds) to June 30, 2018 and The Dalles Readiness Center (Federal Funds) to June 30, 2018.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Burns Armory and 40 acres of land in La Grande.

#### Oregon Youth Authority

**Capital Improvements:** \$17,168,249 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on the department's facilities.

**MacLaren West 7 Cottages Renovation:** \$21,177,200 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel seven living units on the west side of the campus at MacLaren Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$15,177,200 of bond proceeds in 2017-19.

**Rogue Valley Facility Improvements:** \$10,973,465 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$6,973,465 of bond proceeds in 2017-19.

#### Department of Corrections

**Capital Improvements and Renewal:** \$26,293,534 Other Funds (Article XI-Q bonds) is approved to make improvements in several facilities including roofs, HVAC, surveillance, and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

**Technology Infrastructure:** \$12,200,000 Other Funds (Article XI-Q bonds) is approved for the VOIP Telephony Upgrade and Install project to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephone system.

#### Oregon Department of Veterans' Affairs

**Roseburg Veterans' Home:** \$10,500,000 Other Funds (Article XI-Q Bonds) is approved to build a new Veterans' home in Roseburg.

**Oregon Veterans' Home Capital Improvements:** \$2,450,000 Other Funds (Article XI-Q Bonds) is approved to fund the following two projects: The Dalles Veterans' Home Capital Improvements: \$1,150,000 Other Funds is approved for construction of a new educational building and daycare building, upgrades to wireless and security infrastructure, and phone system replacement; and Lebanon Veterans' Home Parking Lot: \$1,300,000 Other Funds is approved to build a new parking lot at the veteran's home in Lebanon.



**The Dalles Veterans' Home Renovation:** \$497,588 Federal Funds (U.S. Department of Veterans' Affairs construction grant) and \$965,429 Other Funds (Veterans' Home Program reserves) are approved as increases to 2015-17 capital construction limitation for major renovations to the state veterans' home located in The Dalles. Federal Funds capital construction limitation is increased from \$2,805,303 to \$3,302,891 and Other Funds capital construction limitation is increased from \$1,510,547 to \$2,475,976 to accommodate higher construction costs.

Department of Transportation

**Toledo Maintenance Station Phase I:** \$6,300,000 Other Funds (fee revenue) is approved to fund Phase 1 of the project for a new maintenance station in the Toledo area to replace the Ona Beach maintenance station. Phase 1 includes land acquisition, site preparation, design, and construction of buildings that will be shared by the Oregon Department of Forestry.

**Salem Baggage Depot Renovation:** \$94,483 Other Funds (donation) and \$825,517 Federal Funds (Federal Transit Administration grant) are approved as increases to 2013-15 capital construction limitations established by the May 2014 Emergency Board for renovations to the Salem Baggage Depot. Other Funds capital construction limitation is increased from \$278,841 to \$373,324 and Federal Funds capital construction limitation is increased from \$1,590,307 to \$2,415,824.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Salem Baggage Depot Renovations (Other Funds) to June 30, 2019 and the Salem Baggage Depot Renovations (Federal Funds) to June 30, 2019.

Department of Aviation

**Bandon Electrical, Gate, Obstruction Removal:** \$1,732,500 Federal Funds (Federal Aviation Administration) and \$192,500 Other Funds (aircraft registration fees) is approved to conduct renovations at the Bandon State Airport. This project includes removing trees on both ends of the runway that have encroached upon the approach slope, replacing the precision approach indicators and the medium intensity runway lights, and installing a vehicle automated gate for safety.

**McDermitt State Airport Runway and Taxi:** \$1,080,000 Federal Funds (Federal Aviation Administration) and \$120,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the McDermitt State Airport. This project includes rehabilitating the runway and replacing lighting and the beacon tower, which are needed to meet federal standards for safe operating conditions. The project also includes pavement work for the taxiways, apron and the safety area as well as adding an edge drain system and new lighted signs.

**Chiloquin Taxi and Fencing:** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Chiloquin State Airport. This project includes rehabilitation of the taxiway and installation of a complete perimeter fence, which are needed to meet federal standards for safe operating conditions.

***Lebanon Taxi and Apron Rehabilitation:*** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Lebanon State Airport. This project includes rehabilitation of the taxiway and apron, which are needed to meet federal standards for safe operating conditions.

Oregon Department of Fish and Wildlife

***Deferred Maintenance:*** \$10,000,000 Other Funds (Article XI-Q bonds) is approved to make capital improvements to address deferred maintenance or replacement of multiple facilities, including hatcheries.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Ruby Pipeline (Other Funds) to June 30, 2019.

Oregon Department of Forestry

***Toledo Facility Replacement:*** \$3,832,965 Other Funds (Article XI-Q bonds) is approved to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation. Article XI-Q bonds have been approved in SB 5505 to finance a portion of this project with \$1,800,000 of bond proceeds in 2017-19.

Oregon Housing and Community Services

***Family Affordable Housing:*** \$80,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, equip or furnish real property in which the department will take either an ownership or operational interest to provide affordable housing for low-income Oregonians, as well as citizens in historically underserved communities and communities of color. This may include providing zero percent loans to eligible applicants through the Local Innovation and Fast Track (LIFT) Housing Program.

Oregon Department of Education

***Oregon School for the Deaf Facility Improvements:*** \$4,297,558 Other Funds (Article XI-Q bonds) is approved for capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.

Legislative Administration Committee

***Capitol Accessibility, Maintenance, and Safety:*** \$13,720,642 Other Funds (Article XI-Q bonds) is approved to finance capital improvements to the State Capitol Building.

Oregon Judicial Department

***Multnomah County Courthouse Furnishings and Equipment:*** \$8,900,000 Other Funds (Article XI-Q bonds) is approved to acquire equipment and furnishings for the Multnomah County Courthouse.

***Oregon Supreme Court Building Renovation:*** \$6,000,000 Other Funds (Article XI-Q bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.

#### Higher Education Coordinating Commission (HECC)

##### **HECC - Public Universities**

The Subcommittee approved a \$330,825,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for the 17 new university projects authorized and an increase in one project reauthorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

##### **HECC - Community Colleges**

The Subcommittee approved a \$101,397,241 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for the 12 new community college projects and three carryover projects authorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

The Subcommittee also approved the extension of the project expiration dates and existing Other Funds Capital Construction expenditure limitations for the following community college projects. All projects are funded with proceeds from the issuance of Article XI-G bonds:

- Lane Community College Science, Technology, Engineering and Math Classrooms and Labs through June 30, 2018;
- Rogue Community College Manufacturing and Fabrication Flex Lab through June 30, 2018;
- Umpqua Community College Roseburg Regional Health Occupations Training Center through June 30, 2018; and
- Portland Community College Health Professions Center through June 30, 2021.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**SB 5506-A**

**Various Agencies**

**Jean Gabriel 503-378-3107**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
All - Capital Improvement and Renewal	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
EOU - Loso Hall Renovation Phase 1	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
EOU - Track and Field Facilities Restoration	\$ -	\$ -	\$ 750,000	\$ -	\$ 750,000	0	0.00
OIT - Ctr for Exc in Engineering & Tech/Cornett Hall Ph 2	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
OIT - Student Recreation Center	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
OIT - Oregon Manufacturing Innovation Center R&D Facility	\$ -	\$ -	\$ 3,875,000	\$ -	\$ 3,875,000	0	0.00
OSU - Cordley Hall Renovation Phase 1	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000	0	0.00
OSU - Fairbanks Hall Renovation	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
OSU - Gilkey Hall Renovation	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000	0	0.00
OSU - Cascades Expansion - Site Reclamation	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
OSU - Quality Foods and Beverages Center	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
PSU - Graduate School of Education Facility	\$ -	\$ -	\$ 51,000,000	\$ -	\$ 51,000,000	0	0.00
PSU - Residence Hall at 12th & Market	\$ -	\$ -	\$ 53,500,000	\$ -	\$ 53,500,000	0	0.00
PSU - Land Acquisition for University Center Building	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
SOU - Central Hall Capital Improvements	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
UO - Campus for Accelerating Scientific Impact Phase 1	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
WOU - Information Technology Center Renovation Phase 3	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
WOU - Oregon Military Building Renovation Phase 2	\$ -	\$ -	\$ 7,700,000	\$ -	\$ 7,700,000	0	0.00
BMCC - Facility for Agricultural Resource Management, Ph 2	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
Chemeketa CC - Agricultural Complex	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Clackamas CC - DeJardin Building Addition	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clackamas CC - Student Services & Community Commons	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clatsop CC - Marine Science Center Renovation & Expansion	\$ -	\$ -	\$ 7,996,994	\$ -	\$ 7,996,994	0	0.00
CGCC - Middle College Prototype Facility 15-17 reauthorize	\$ -	\$ -	\$ 7,320,000	\$ -	\$ 7,320,000	0	0.00
LCC - Health Care Village Facility	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

LBCC - Student Advising and Campus Safety Center	\$ -	\$ -	\$ 7,500,000	\$ -	\$ 7,500,000	0	0.00
Mt Hood CC - Maywood Park Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
OCCC - Workforce Education and Resiliency Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
PCC - Health Technology Building Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
RCC - Elk Building Science Facility Renovation & Expansion	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
SWOCC - Dellwood Hall Remodel and Expansion	\$ -	\$ -	\$ 2,749,997	\$ -	\$ 2,749,997	0	0.00
TVCC - Workforce Vocational Center 15-17 reauthorize	\$ -	\$ -	\$ 2,830,250	\$ -	\$ 2,830,250	0	0.00
UCC - Industrial Technology Building 15-17 reauthorize	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

**Oregon Department of Education**

Oregon School for the Deaf Facility Improvements	\$ -	\$ -	\$ 4,297,558	\$ -	\$ 4,297,558	0	0.00
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**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Mission Critical Facility Yellow Lot Building	\$ -	\$ -	\$ 4,579,431	\$ -	\$ 4,579,431	0	0.00
Human Services Building Upgrades	\$ -	\$ -	\$ 3,743,000	\$ -	\$ 3,743,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	\$ 6,236,000	\$ -	\$ 6,236,000	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	\$ 3,890,000	\$ -	\$ 3,890,000	0	0.00
Capitol Mall Parking Structure Study and Upgrades	\$ -	\$ -	\$ 2,926,000	\$ -	\$ 2,926,000	0	0.00
Planning	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	0	0.00
Boiler and Heating Upgrades	\$ -	\$ -	\$ 1,234,000	\$ -	\$ 1,234,000	0	0.00
Portland Crime Lab Upgrade	\$ -	\$ -	\$ 1,162,000	\$ -	\$ 1,162,000	0	0.00
Parking Lot Upgrades	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
Portland State Office Building Renovation	\$ -	\$ -	\$ 13,146,000	\$ -	\$ 13,146,000	0	0.00
State Data Center Power Upgrades	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
Elected Official Staff Relocation	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00

**PUBLIC SAFETY PROGRAM AREA**

**Oregon Military Department**

Regional Armory Emergency Enhancement	\$ -	\$ -	\$ 8,534,400	\$ -	\$ 8,534,400	0	0.00
Grants Pass Armory Service Life Extension	\$ -	\$ -	\$ 3,270,356	\$ -	\$ 3,270,356	0	0.00
Future Readiness Center Sites	\$ -	\$ -	\$ 1,730,000	\$ -	\$ 1,730,000	0	0.00

**Oregon Youth Authority**

Capital Improvements	\$ -	\$ -	\$ 17,168,249	\$ -	\$ 17,168,249	0	0.00
MacLaren West Cottages Renovation	\$ -	\$ -	\$ 21,177,200	\$ -	\$ 21,177,200	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	\$ 10,973,465	\$ -	\$ 10,973,465	0	0.00

**Department of Corrections**

Capital Improvements and Renewal	\$ -	\$ -	\$ 26,293,534	\$ -	\$ 26,293,534	0	0.00
Technology Infrastructure	\$ -	\$ -	\$ 12,200,000	\$ -	\$ 12,200,000	0	0.00

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Oregon Housing and Community Services**

Family Affordable Housing	\$ -	\$ -	\$ 80,000,000	\$ -	\$ 80,000,000	0	0.00
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**Oregon Department of Veterans' Affairs**

Veterans' Home Capital Improvements	\$ -	\$ -	\$ 2,450,000	\$ -	\$ 2,450,000	0	0.00
Roseburg Veterans' Home	\$ -	\$ -	\$ 10,500,000	\$ -	\$ 10,500,000	0	0.00

**TRANSPORTATION PROGRAM AREA**

**Department of Transportation**

Toledo Maintenance Station Phase I	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00
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**Department of Aviation**

Bandon Electrical, Gate, Obstruction Removal	\$ -	\$ -	\$ 192,500	\$ 1,732,500	\$ 1,925,000	0	0.00
McDermitt State Airport Runway and Taxi	\$ -	\$ -	\$ 120,000	\$ 1,080,000	\$ 1,200,000	0	0.00
Chiloquin State Airport Taxi and Fencing	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00
Lebanon State Airport Taxi and Apron Rehabilitation	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00

**NATURAL RESOURCES PROGRAM AREA**

**Oregon Department of Fish and Wildlife**

Deferred Maintenance	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
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**Oregon Department of Forestry**

Toledo Facility Replacement	\$ -	\$ -	\$ 3,832,965	\$ -	\$ 3,832,965	0	0.00
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**JUDICIAL PROGRAM AREA**

**Oregon Judicial Department**

Oregon Supreme Court Building Renovations	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Multnomah County Courthouse Equipment & Furnishings	\$ -	\$ -	\$ 8,900,000	\$ -	\$ 8,900,000	0	0.00



**SB 5529 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Steve Bender, Legislative Fiscal Office

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**Various Agencies – Lottery Allocations**

**2017-19**

**Various Agencies – Criminal Fine Account Allocations**

**2017-19**

**Various Agencies – Oregon Marijuana Account Allocations**

**2017-19**

PRELIMINARY



## **Summary of Revenue Changes**

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for projections of reversions of unspent Lottery Funds allocations transferred to the EDF under ORS 461.559, and for anticipated administrative actions by the Oregon Lottery to transfer an additional \$20,000,000 of funds exceeding those maintained for contingency purposes to the EDF, in the 2017-19 biennium. ORS 461.559 requires certain Lottery Funds allocations unspent at the end of a biennium to be reverted to the EDF. Total reversions under this provision, which are projected equal \$4,034,893 in the 2017-19 biennium, were not included in the DAS Office of Economic Analysis Lottery Funds forecast, but the amounts in this bill include those reversions in total available resources. As actual amounts vary, the allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the Administrative Services EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- The Oregon Constitution requires that 1.5 percent of net proceeds be distributed to the Veterans' Services Fund.
- Oregon statutes require that 4 percent of net proceeds, but no more than \$5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 are also funded from this source. Beginning with the 2013-15 biennium, 50 percent of the new funding for Regional Solutions Program positions are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net proceeds be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.

- Oregon statute requires that one percent of the net proceeds, not to exceed \$1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery bonds be satisfied before allocating for other purposes. During the 2017-19 biennium, debt service requirements will comprise approximately 19 percent of the total distributions from the EDF.

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures.

Debt service allocations are paid annually. Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they will remain in the EDF for allocation in future quarters. If in any quarter revenue in the EDF is insufficient to pay for quarterly distribution of allocations, DAS will first fund debt service obligations. Remaining revenues will be distributed in a prorated manner.

## **Summary of Capital Construction Subcommittee Action**

### **Allocation of Lottery Revenue**

Senate Bill 5529 allocates lottery revenue from the EDF and the Veterans' Services Fund. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for projections of reversions of unspent Lottery Funds allocations transferred to the EDF under ORS 461.559, and for Oregon Lottery administrative actions. The attached tables display the Lottery Funds allocated by the Subcommittee from the EDF and Veterans' Services Fund. All Lottery Funds allocations approved from these funds for the 2017-19 biennium are included in Senate Bill 5529. The 2017-19 allocations are summarized below.

- A total of \$247.8 million Lottery Funds is allocated for debt service for outstanding bonds. These funds are allocated to the DAS since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Higher Education Coordinating Commission, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Forestry, Department of Energy, State Parks and Recreation Department and the Water Resources Department for the payment of debt on existing lottery bonds. No allocations are included to pay debt service for lottery revenue bonds issued in the 2017-19 biennium.
- The State School Fund is allocated \$464.8 million Lottery Funds.
- A total of \$66.2 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on Lottery revenue bonds, but includes \$7.1 million for Operations; \$56.4 million in for Business, Innovation and Trade; \$1.5 million for the Infrastructure Finance Authority, and \$1.2 million for the Film and Video Office.

- The Office of the Governor is allocated \$3.7 million Lottery Funds for the Regional Solutions Program. Half of this funding will come from a reduction in the video lottery proceeds that are distributed to counties for economic development.
- The Department of Veterans' Services is allocated \$14.9 million Lottery Funds from the Veterans' Services Fund. This total includes \$7.8 million for Veterans' Services Program, \$6.9 million for county veterans' service officers, and \$118,156 for national service organizations.
- The Housing and Community Services Department is allocated \$1.5 million of Lottery Funds from the Veterans' Services Fund for housing assistance to veterans.

#### Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery bonds that were previously issued for the Department of Education, and 25 percent to the Oregon Student Access Commission for Opportunity Grants.

Ten percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Oregon Student Assistance Commission. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore Senate Bill 5529 does not include provisions relating to them.

#### Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution. Senate Bill 5529, therefore, does not include provisions relating to it.

#### Veterans' Services Fund

Ballot Measure 96, approved by Oregon voters in 2016, requires 1.5 percent of net lottery proceeds to be transferred to the Veterans' Services Fund. This fund is continuously appropriated for the benefit of veterans. This transfer is established by the Oregon Constitution. Senate Bill 5529, therefore, does not include a provision to transfer lottery proceeds into the Veterans' Services Fund. The bill does, however, include allocations from the Veterans' Services Fund to support programs benefitting veterans at the Department of Veterans' Affairs and the Department of Housing and Community Services.

#### Outdoor School Education Fund

Ballot Measure 99, approved by Oregon voters in 2016, requires 4 percent of net proceeds, but no more than \$5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund. The Fund supports the Outdoor School program and is managed by the Oregon

State University Extension Service. Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$24,000,000 for the 2017-19 biennium

#### County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2017-19 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is \$41,285,992, which is equal to 2.5 percent of the amount of video lottery proceeds forecasted in the May 2017 revenue forecast, minus one-half of the allocation to the Office of the Governor for the Regional Solutions Program.

#### Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$12,457,116 for the 2017-19 biennium.

#### Sports Lottery Account

Beginning in 2007, one percent of net lottery proceeds are dedicated for distribution to public universities to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$8,240,000 for the 2017-19 biennium.

#### County Fairs

The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$3,828,000 for the 2017-19 biennium.

#### Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitation related to these allocations is generally contained within the respective agency budget bills and in House Bill 5006.

### **Allocation of Criminal Fine Account**

ORS 137.300 establishes the Criminal Fine Account (CFA), and identifies program priorities for account moneys, but does not specify a funding level for the programs. A portion of the crime and violation fine payments collected by state and local courts are transferred into the account. The Expenditure limitations for programs receiving CFA allocations are established in the separate appropriation bills for the various receiving agencies. Any CFA revenues remaining after the specific program allocations are made are deposited into the General Fund.

The revenue forecast for the CFA for the 2017-19 biennium totals \$143.8 million. This amount is equal to the amount in the revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for the CFA revenue impacts of HB 2409 and HB 2797.

The Subcommittee approved allocations to agencies totaling \$77 million, leaving \$66.8 million to be deposited into General Fund. Those revenues are included in the General Fund expenditures authorized in the 2017-19 Legislatively Adopted Budget. The specific allocation amounts authorized in this bill are listed in the table of this budget report.

### **Allocation of Oregon Marijuana Account**

Revenues from the state Marijuana taxes are deposited into the Oregon Marijuana Account. The Department of Revenue transfers 10 percent of Account funds to cities, and 10 percent to counties, by formulas established in statute. The remaining 80 percent of moneys in the Oregon Marijuana Account is allocated to state programs in this bill.

Oregon statutes dedicate the remaining 80 percent of moneys to be distributed as follows:

- 40 percent to the State School Fund
- 20 percent to the Mental Health Alcoholism and Drug Services Account
- 15 percent to the State Police Account
- 5 percent to alcohol and drug abuse prevention, early intervention and treatment services.

The revenue forecast for the Oregon Marijuana Account for the 2017-19 biennium totals \$202.5 million. This amount is equal to the amount in the revenue forecast from the DAS Office of Economic Analysis as of May 2017, adjusted for the Oregon Marijuana Account revenue impact of SB 1057. The Department of Revenue will distribute \$40.5 million to cities and counties.

The remaining \$162 million are allocated as directed under statute:

- \$81.0 million to the State School Fund
- \$40.5 million to the Mental Health Alcoholism and Drug Services Account
- \$30.4 million to the State Police Account.
- \$10.1 million to alcohol and drug abuse prevention, early intervention and treatment services.

## LOTTERY FUNDS CASH FLOW SUMMARY

	2015-17 Legislatively Approved Budget <sup>1</sup>	2017-19 Legislatively Adopted Budget <sup>2</sup>
<b>ECONOMIC DEVELOPMENT FUND</b>		
RESOURCES		
Beginning Balance	\$20,499,857	\$49,016,803
Lottery Funds Reversions under ORS 461.559		\$4,034,893
REVENUES		
Transfers from Lottery		
Net Proceeds	\$1,235,350,601	\$1,246,173,324
Administrative Actions	0	20,000,000
Other Revenues		
Interest Earnings	9,424,627	2,000,000
Other		
Total Revenue	1,244,775,228	1,268,173,324
TOTAL RESOURCES	1,265,275,085	1,317,190,127
DISTRIBUTIONS / ALLOCATIONS		
Distribution of Video Revenues to Counties	(39,083,827)	(\$41,285,992)
Distribution to Education Stability Fund	(222,363,108)	(\$224,311,198)
Distribution to Parks and Natural Resources Fund	(185,302,590)	(\$186,925,999)
Distribution for Outdoor School Fund	0	(24,000,000)
Distribution for Veterans' Services Fund	0	(\$18,692,600)
Distribution for Sports Programs	(8,240,000)	(8,240,000)
Distribution for Gambling Addiction	(11,348,753)	(12,457,116)
Distribution for County Fairs	(3,864,000)	(3,828,000)
Allocation to State School Fund	(447,703,907)	(464,758,594)
Debt Service Allocations	(225,477,038)	(247,787,311)
Other Agency Allocations	(72,875,060)	(69,903,317)
<b>TOTAL DISTRIBUTIONS / ALLOCATIONS</b>	<b>(1,215,100,899)</b>	<b>(1,302,190,127)</b>
<b>ENDING BALANCE</b>	<b>\$49,016,803</b>	<b>\$15,000,000</b>
<b>EDUCATION STABILITY FUND</b>		
(not including OGA or ORTDF)		
RESOURCES		
Beginning Balance	\$179,379,997	\$383,759,105
Revenues		
Transfer from the Economic Development Fund	\$204,379,108	\$201,880,078
Interest Earnings	\$5,327,115	\$22,455,743
Total Revenue	209,706,223	224,335,821
TOTAL RESOURCES	389,086,220	608,094,926
DISTRIBUTIONS		
Interest Distributions	(\$5,327,115)	(21,808,752)
Debt Service Allocations	0	(646,991)
<b>TOTAL DISTRIBUTIONS</b>	<b>(5,327,115)</b>	<b>(22,455,743)</b>
<b>ENDING BALANCE</b>	<b>\$383,759,105</b>	<b>\$585,639,183</b>

1. The 2015-17 Legislatively Approved Budget is based on the May 2017 forecast of 2015-17 resources.

2. The 2017-19 Legislatively Adopted Budget is based on the May 2017 forecast of 2017-19 resources with the adjustments shown for lottery reversions and administrative actions.

3. 2017-19 beginning balance is equal to 2015-17 ending balance.

4. Only transfers to the Main Education Stability fund account, and not the 10% transferred to the Oregon Growth Account.

**2017-19 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES**

	<b>New Lottery Funds Allocation</b>	<b>Beginning Lottery Balance</b>	<b>Interest and Other Earnings</b>	<b>2017-19 LAB Expenditure Limitation</b>	<b>Ending Lottery Balance</b>
<b>ECONOMIC DEVELOPMENT FUND</b>					
<b>DEBT SERVICE COMMITMENTS</b>					
Higher Education Coordinating Commission					
Outstanding bonds	43,490,902	89,912	0	43,580,814	0
Business Development Dept.					
Outstanding bonds	46,776,651	2,984,601	0	49,761,252	0
Housing and Community Services Dept.					
Outstanding bonds	15,978,252	29,030	0	16,007,282	0
Department of Transportation					
Outstanding bonds	114,394,343	210,621	0	114,604,964	0
Department of Administrative Services					
Outstanding bonds	16,268,179	26,788	0	16,294,967	0
Forestry Department					
Outstanding Bonds	2,596,014	4,987	0	2,601,001	0
Department of Energy					
Outstanding Bonds	3,015,546	8,084	0	3,023,630	0
State Parks and Recreation Dept.					
Outstanding Bonds	1,318,425	0	0	1,318,425	0
Water Resources Department					
Outstanding Bonds	3,948,999	4,970	0	3,953,969	0
<b>OTHER ALLOCATIONS</b>					
Higher Education Coordinating Commission					
Collegiate Athletics	8,240,000	0	0	8,240,000	0
Outdoor Schools	24,000,000	0	0	24,000,000	0
Oregon Health Authority					
Gambling Addiction Treatment	12,457,116	0	0	12,457,116	0
Department of Education					
State School Fund	464,758,594	0	0	464,758,594	0
Department of Administrative Services					
Distribution to County Fairs	3,828,000	0	0	3,828,000	0
Office of the Governor					
Regional Solutions	3,689,100	0	0	3,689,100	0
Business Development Department					
Operations	7,094,443	0	0	7,094,443	0
Business, Innovation, and Trade	56,363,565	3,875,000	0	56,363,565	3,875,000
Infrastructure Financing Authority	1,548,664	250,000	0	1,548,664	250,000
Film and Video	1,207,545	0	0	1,207,545	0
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>	<b>\$830,974,338</b>	<b>\$7,483,993</b>	<b>\$0</b>	<b>\$834,333,331</b>	<b>\$4,125,000</b>
<b>EDUCATION STABILITY FUND / OREGON EDUCATION FUND</b>					
Higher Education Coordinating Commission					
Opportunity Grants	21,808,752	0	0	20,746,268	1,062,484
Department of Education					
Education Bonds Outstanding	646,991	4,234	0	651,225	0
<b>TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND</b>	<b>\$22,455,743</b>	<b>\$4,234</b>	<b>\$0</b>	<b>\$21,397,493</b>	<b>\$1,062,484</b>
<b>VETERANS' SERVICES FUND</b>					
Department of Veterans' Affairs					
Veterans' Services Program	7,833,718	0	0	7,833,718	0
County Veterans' Service Officers	6,904,151	0	0	6,904,151	0
National Service Organizations	118,156	0	0	118,156	0
Department of Housing and Community Services					
Housing Assistance to Veterans	1,500,000	0	0	350,000	1,150,000
<b>TOTAL VETERANS' SERVICES FUND</b>	<b>\$16,356,025</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,206,025</b>	<b>\$1,150,000</b>

### Veterans' Services Fund

	2017-19 Legislatively Adopted
VSF Beginning Balance	\$0
Lottery Revenue	\$18,692,600
Lottery Resources	<u>\$18,692,600</u>
Allocations to ODVA	
Veterans' Services Program	\$7,833,718
County Veteran Service Officers	\$6,904,151
National Service Organizations	\$118,156
Total ODVA Allocations	<u>\$14,856,025</u>
Allocations to HCSD	
Housing Assistance to Veterans	<u>\$1,500,000</u>
Total Allocations	<u>\$16,356,025</u>
VSF Ending Balance	<u>\$2,336,575</u>



**CRIMINAL FINE ACCOUNT ALLOCATIONS**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Current Service Level</b>	<b>Percent Change</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>Percent Change</b>
<b>Criminal Fine Account Revenues</b>	<b>\$ 122,859,199</b>	<b>\$ 132,433,894</b>	<b>7.8%</b>	<b>\$ 143,803,894</b>	<b>17.0%</b>
<b>Criminal Fine Account Allocations:</b>					
<i>Department of Public Safety Standards and Training</i>					
Operations	\$ 31,080,778	\$ 34,549,738	11.2%	\$ 32,584,757	4.8%
Public Safety Memorial Fund	128,420	200,030	55.8%	200,030	55.8%
Subtotal:	\$ 31,209,198	\$ 34,749,768	11.3%	\$ 32,784,787	5.0%
<i>Department of Justice</i>					
Child Abuse Multidisciplinary Intervention (CAMI)	\$ 10,311,579	\$ 10,690,929	3.7%	\$ 10,679,854	3.6%
Regional Assessment Centers	787,663	816,807	3.7%	815,961	3.6%
Criminal Injuries Compensation Account (CICA)	8,775,830	9,100,536	3.7%	9,095,393	3.6%
Child Abuse Medical Assessments	666,107	690,752	3.7%	690,667	3.7%
Subtotal:	\$ 20,541,179	\$ 21,299,024	3.7%	\$ 21,281,875	3.6%
<i>Department of Human Services</i>					
Domestic Violence Fund	\$ 2,224,675	\$ 2,239,608	0.7%	\$ 2,239,608	0.7%
Sexual Assault Victims Fund	533,332	518,399	-2.8%	518,399	-2.8%
Subtotal:	\$ 2,758,007	\$ 2,758,007	0.0%	\$ 2,758,007	0.0%
<i>Oregon Health Authority</i>					
Emergency Medical Services & Trauma Services	\$ 331,824	\$ 331,824	0.0%	\$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	0.0%	42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,339,000	1,354,360	1.1%	1,354,360	1.1%
Intoxicated Driver Program	4,323,000	4,323,000	0.0%	4,323,000	0.0%
Subtotal:	\$ 6,036,708	\$ 6,052,068	0.3%	\$ 6,052,068	0.3%
<i>Oregon Judicial Department</i>					
State court security and emergency preparedness	\$ 3,446,002	\$ 3,588,745	4.1%	\$ 3,588,745	4.1%
County court facilities security	4,148,922	3,161,732	-23.8%	2,824,208	-31.9%
Capital improvements for courthouses and other state court facilities	3,500,000	-	-100.0%	-	-100.0%
State Court Technology Fund	-	-	0.0%	3,110,000	N/A
Subtotal:	\$ 11,094,924	\$ 6,750,477	-39.2%	\$ 9,522,953	-14.2%
<i>Oregon State Police</i>					
Driving Under the Influence Enforcement	\$ 253,000	\$ 351,572	39.0%	\$ 351,572	39.0%
<i>Department of Corrections</i>					
County correction programs and facilities, and alcohol and drug programs	\$ 4,391,472	\$ 4,257,421	-3.1%	\$ 4,257,421	-3.1%
<i>Governor's Office</i>					
Arrest & Return for Extradition	\$ 22,500	\$ 22,500	0.0%	\$ -	-100.0%
<b>Total Allocations:</b>	<b>\$ 76,306,988</b>	<b>\$ 76,240,837</b>	<b>-0.1%</b>	<b>\$ 77,008,683</b>	<b>0.9%</b>
<b>Transfer to the General Fund:</b>	<b>\$ 46,552,211</b>	<b>\$ 56,193,057</b>	<b>20.7%</b>	<b>\$ 66,795,211</b>	<b>43.5%</b>

**Oregon Marijuana Account (includes 2015-17 Carry Forward)**

	<b>HB 3470</b>	<b>2017-19 Biennium</b>
	<b>Distn</b>	<b>Oregon Marijuana Account</b>
Cities	10%	20,246,800
Counties	10%	20,246,800
<b>Subtotal Local</b>		<b>\$40,493,600</b>
State School Fund	40%	80,987,200
Mental Health Alcoholism & Drug Services Account	20%	40,493,600
Drug and alcohol abuse prevention and treatment	5%	10,123,400
State Police Account	15%	30,370,200
<b>Subtotal State</b>		<b>\$161,974,400</b>
<b>Total</b>	<b>100%</b>	<b>\$202,468,000</b>

# 2019-21 BUDGET NARRATIVE

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**SB 5505 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Various  
2017-19**

PRELIMINARY

## **Budget Summary**

None.

## **Summary of Capital Construction Subcommittee Action**

Senate Bill 5505 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to Senate Bill 5505 for the following purposes:

### **General Fund Obligations**

1. The Subcommittee approved Article XI-G general obligation bond authority of \$204,570,000 to fund grants to Public Universities and Community Colleges to finance seven new capital projects for Public Universities, 12 new capital projects for Community Colleges, and three reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.
2. The Subcommittee approved Article XI-M general obligation bond authority of \$101,180,000, which includes net proceeds of \$100,000,000 and \$1,180,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of \$20,430,000, which includes net proceeds of \$20,000,000 and \$430,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.
3. The Subcommittee approved Article XI-P general obligation bond authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through a grant program administered by the Oregon Department of Education.

4. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of \$563,839,225 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.
- Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System: approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The project is to implement an IT system to integrate the determination of client eligibility for multiple programs into one system, including eligibility for TANF, ERDC, SNAP, and to expand Medicaid eligibility to include non-MAGI Medicaid populations. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurpose of \$6,500,000 of bond proceeds originally issued for the Oregon Military Department (OMD) Regional Training Institute and \$4,977,000 of bond proceeds originally issued for the OMD Youth Challenge project.
  - Department of Justice, Child Support Enforcement Automated System: approved \$16,585,000 Article XI-Q bonds to finance \$16,267,633 of project costs and \$317,367 for costs of issuing the bonds. The project is to develop and implement a new automated system for the Oregon Child Support Program that will function as a case management system, an accounting and distribution system, and a data exchange system which interfaces with multiple agencies within Oregon and nationwide.
  - Department of Revenue, Core Tax Revenue Systems Replacement: approved \$4,855,000 Article XI-Q bonds to finance \$4,781,944 of project costs and \$73,056 for costs of issuing the bonds. The project is to implement an IT system to replace outdated and disparate systems into one integrated system for improved tracking and reporting of tax revenues. This funding will complete implementation of the system in 2017-19.
  - Legislative Administration Committee, Capitol Accessibility, Maintenance, and Safety: approved \$13,960,000 Article XI-Q bonds to finance \$13,720,642 of project costs and \$239,358 for costs of issuing the bonds. The project is to make capital improvements to the State Capitol Building, including improvements to ADA accessibility and safety.
  - Oregon Judicial Department, Multnomah County Courthouse: approved \$102,495,000 Article XI-Q bonds to finance \$101,500,000 of project costs and \$995,000 for costs of issuing the bonds. Project costs of \$92,600,000 will be the final state matching funds to complete the construction of a new courthouse in Multnomah County. The remaining \$8,900,000 will be used to purchase state-owned furnishings and equipment.
  - Oregon Judicial Department, Lane County Courthouse: approved \$5,115,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to support replacement of the Lane County Courthouse, including making improvements to the new courthouse site to prepare it for construction.

- Oregon Judicial Department, Oregon Supreme Court Building Renovation: approved \$6,125,000 Article XI-Q bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.
- Oregon Military Department, Regional Armory Emergency Enhancement: approved \$8,675,000 Article XI-Q bonds to finance \$8,534,400 of project costs and \$140,600 for costs of issuing the bonds. The project involves making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem.
- Oregon Military Department, Grants Pass Armory Service Life Extension: approved \$3,330,000 Article XI-Q bonds to finance \$3,270,356 of project costs and \$59,644 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code.
- Oregon Military Department, Resiliency Grant Fund: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds. The proceeds will be used to purchase emergency preparedness equipment, which will be owned by OMD and distributed to local governments and other federal tax-exempt qualified recipients.
- Oregon Military Department, Regional Training Institute: approved \$6,630,000 Article XI-Q bonds to finance \$6,500,000 of project costs and \$130,000 for costs of issuing the bonds. The project is to refurbish existing buildings in Umatilla to serve as the new Regional Training Institute. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Military Department, Youth Challenge Armory: approved \$5,095,000 Article XI-Q bonds to finance \$4,977,000 of project costs and \$118,000 for costs of issuing the bonds. The project is for expansion and renovation of the existing facility in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Department of Veterans' Affairs, The Dalles Veterans' Home Capital Improvements: approved \$1,195,000 Article XI-Q bonds to finance \$1,150,000 of project costs and \$45,000 for costs of issuing the bonds. The project involves construction of a new educational building and daycare building, upgrades to wireless infrastructure, and phone system replacement.

- Oregon Department of Veterans' Affairs, Lebanon Veterans' Home Parking Lot: approved \$1,345,000 Article XI-Q bonds to finance \$1,300,000 of project costs and \$45,000 for costs of issuing the bonds. The project is to build a new parking lot at the veteran's home in Lebanon.
- Oregon Department of Veterans' Affairs, Roseburg Veterans' Home: approved \$10,720,000 Article XI-Q bonds to finance \$10,500,000 of project costs and \$220,000 for costs of issuing the bonds. The project is to design and construct a new veterans' home in Roseburg.
- Department of Corrections, Capital Improvements and Renewal: approved \$26,770,000 Article XI-Q bonds to finance \$26,293,534 of project costs and \$476,466 for costs of issuing the bonds. The project involves facility improvements in several facilities including electrical systems, water systems, roofs, HVAC, surveillance, fire systems and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.
- Department of Corrections, Technology Infrastructure: approved \$12,445,000 Article XI-Q bonds to finance \$12,200,000 of project costs and \$245,000 for costs of issuing the bonds. The project is to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephony system.
- Oregon Youth Authority, Capital Improvements: approved \$17,450,000 Article XI-Q bonds to finance \$17,168,249 of project costs and \$281,751 for costs of issuing the bonds. The project involves capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.
- Oregon Youth Authority, MacLaren West Cottages Renovation, Phase 1: approved \$15,450,000 Article XI-Q bonds to finance \$15,177,200 of project costs and \$272,800 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel five of the seven living units on the west side of the campus at MacLaren Youth Correctional Facility.
- Oregon Youth Authority, Rogue Valley Facility Improvements, Phase 1: approved \$7,095,000 Article XI-Q bonds to finance \$6,973,465 of project costs and \$121,535 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel two of the four living units at the Rogue Valley Youth Correctional Facility.
- Oregon Department of Education, Oregon School for the Deaf Facility Improvements: approved \$4,365,000 Article XI-Q bonds to finance \$4,297,558 of project costs and \$67,442 for costs of issuing the bonds. The project is to make capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.



- Oregon Department of Forestry, Toledo Facility Replacement: approved \$774,225 Article XI-Q general obligation bonds to finance \$753,300 of project costs and \$20,925 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT).
  - Oregon Department of Fish and Wildlife, Deferred Maintenance: approved \$10,215,000 Article XI-Q general obligation bonds to finance \$10,000,000 of project costs and \$215,000 for costs of issuing the bonds. The project involves addressing deferred maintenance needs in multiple facilities owned by the department.
  - Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing Program: approved \$81,090,000 Article XI-Q general obligation bonds to finance \$80,000,000 of project costs and \$1,090,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for low income citizens.
5. The Subcommittee approved Article XI-H general obligation bond authority of \$10,300,000, which includes \$10,000,000 in net proceeds and \$300,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.
  6. The Subcommittee approved Certificates of Participation (COP) authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing the bonds, for the Department of Forestry to finance the release of a portion of the Elliott Forest from restrictions from ownership of the common school fund to preserve non-economic benefits of the forest for the public such as recreation, wildlife and habitat preservations, and other environmental considerations.

#### Dedicated Fund Obligations

7. The Subcommittee approved a \$120,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.
8. The Subcommittee approved Article XI-F(1) general obligation bond authority of \$86,570,000 to fund loans to Public Universities through the HECC to finance four new capital projects and two reauthorized capital projects approved during prior legislative sessions. Projects are described later in this report.

9. The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds provide match for federal Clean Water State Revolving Fund (CWSRF) capitalization grants.
10. The Subcommittee approved a \$25,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I (2) general obligation bonds to provide financing for multi-family housing for the elderly and for disabled persons.
11. The Subcommittee approved Article XI-Q general obligation bond authority of \$14,435,775 to finance a portion of the following projects:
  - Department of Administrative Services, Portland State Office Building Capital Improvements: approved \$13,360,000 Article XI-Q bonds to finance \$13,146,000 of project costs and \$214,000 for costs of issuing the bonds. The project is to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms. Debt service on the bonds will be paid using agency resources (Other Funds).
  - Oregon Department of Forestry, Toledo Facility Replacement: approved \$1,075,775 Article XI-Q bonds to finance \$1,046,700 of project costs and \$29,075 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT). Debt service on the bonds will be paid using agency resources (Other Funds).
12. The Subcommittee approved Certificates of Participation (COP) authority of \$10,000,000 for issuance of other financing agreements (capital leases) for the Department of Administrative Services.

#### Revenue Bonds

13. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$325,000,000.
14. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of \$30,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of \$400,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program was also approved.
15. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of \$199,860,000. This amount provides funding for 31 projects authorized in Senate Bill 5530 and one project authorized in House Bill 2278 (2015). A complete list of Lottery Revenue Bond projects can be found in SB 5530.

16. The Subcommittee approved pass-through revenue bond authority of \$1,350,000,000 for the Oregon Facilities Authority.

Other Legislative Changes

The Subcommittee approved statutory changes to ORS chapter 286A related to the administration of the state’s bond programs. Amendments clarify the Department of Administrative Services’ role as the bond program administrator for the Article XI-F Higher Education general obligation bond program, including specifying the department is responsible to request bonds to be issued.

The Subcommittee also approved an amendment to ORS 283.085 to authorize the use of Certificates of Participation to finance: (i) the release of all or a portion of the Elliott Forest from restrictions resulting from ownership of that forest by the common school fund, or (ii) compensation paid to the common school fund for the preservation of non-economic benefits of the forest through the imposition, transfer or sale of restrictions such as easements, use requirements or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

The Subcommittee approved a project scope change for the Higher Education Coordinating Commission, University of Oregon Klamath Hall Renovation, originally approved in HB 5005 (2015), to allow the use of the Article XI-Q and Article XI-G bond proceeds to renovate Klamath Hall, an academic and research building, to bring research facilities up-to-date and accommodate increased enrollment in chemistry and other sciences. The original project plan included the renovation of one floor and construction of an additional floor that would be used to house office space and classrooms displaced due to the renovation. However, due to increased construction costs, it is more cost effective to renovate the one floor as originally proposed, but use existing facilities for the displaced functions rather than adding a new floor.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

## **Higher Education Coordinating Commission**

### **HECC - Public Universities**

The Subcommittee approved 17 new capital projects and reauthorized two projects approved in prior biennia for public universities to finance total project costs of \$345,856,225. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The proceeds of Article XI-F(1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the Article XI-F(1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are listed below.

### **All Public Universities**

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved \$50,620,000 Article XI-Q general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

### **Eastern Oregon University**

- Loso Hall Renovation, Phase 1: approved \$5,575,000 Article XI-Q general obligation bonds to finance \$5,500,000 of project costs and \$75,000 for costs of issuing the bonds. The project is to renovate Loso Hall and will improve or replace theater department performance and practice spaces, stages and support spaces, equipment, lighting and staging systems. The project will also make ADA accessibility improvements in theater seating and building access.
- Track and Field Facilities Restoration: approved \$790,000 Article XI-F(1) general obligation bonds to finance \$750,000 of project costs and \$40,000 for costs of issuing the bonds. The project will include removal of the existing track and field athletic surfaces and associated asphalt and concrete underlayment and installation of a new rock base and drainage system with a permeable asphalt base surface. New permeable track and field competition athletic surfaces will be installed over the asphalt base. The project will also include a scorer's station at the track finish line, restroom facilities, and guest seating. The university expects to support loan repayments to HECC for debt service on the bonds through tuition and fee revenues.

## Oregon Institute of Technology

- Center for Excellence in Engineering and Technology / Cornett Hall Renovation, Phase 2: approved \$38,475,000 Article XI-Q general obligation bonds to finance \$38,000,000 of project costs and \$475,000 for costs of issuing the bonds and \$2,050,000 Article XI-G general obligation bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The Center for Excellence in Engineering and Technology (CEET) will feature classrooms, laboratory, office, and project spaces focused on applied research and teaching in advanced engineering, manufacturing and sustainable systems. The project will also complete the renovation, building envelope and ADA accessibility improvements to Cornett Hall. The university will provide the constitutionally required match for the Article XI-G bonds.
- Oregon Manufacturing Innovation Center (OMIC) Research and Development Facility: approved \$3,940,000 Article XI-Q general obligation bonds to finance \$3,875,000 of project costs and \$65,000 for costs of issuing the bonds. The project is to renovate the OMIC Research and Development facility, providing industrial levels of electrical infrastructure, internal temperature controls and systems, storage and management facilities for specialty gas, manufacturing support equipment, structural modifications to support heavy equipment, testing equipment, and ADA compliance.
- Student Recreation Center: approved \$5,115,000 Article XI-F(1) general obligation bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project will re-use existing Athletics Facilities, updating, expanding, and restoring fitness facilities on campus. The university expects to support loan repayments to HECC for debt service on the bonds through building fees assessed to all students enrolled on the Klamath Falls campus.

## Oregon State University

- Cordley Hall Renovation, Phase 1: approved \$15,250,000 Article XI-Q general obligation bonds to finance \$15,000,000 of project costs and \$250,000 for costs of issuing the bonds. The renovation project will replace mechanical and electrical systems as well as upgrade fire and life safety systems, including a fire suppression system and modern fire alarms for the approximately 236,000 GSF research building.
- Fairbanks Hall Renovation: approved \$11,220,000 Article XI-Q general obligation bonds to finance \$11,000,000 of project costs and \$220,000 for costs of issuing the bonds. The renovation project will create critically needed space in the currently unutilized fourth floor and make the building fully accessible. The project includes improvements to the building's all-wood structure, plumbing, and ventilation systems, expansion of fire protection systems, and improved fire and life safety egress.
- Gilkey Hall Renovation: approved \$1,045,000 Article XI-Q general obligation bonds to finance \$1,000,000 of project costs and \$45,000 for costs of issuing the bonds and \$2,050,000 Article XI-G bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The renovation project will provide a general interior space renewal for the academic directors for undergraduate studies, the

academic success center, the writing center, computer lab, and international programs. The project also includes upgrades to fire and life safety, plumbing, and HVAC systems. The university will provide the constitutionally required match for the Article XI-G bonds.

- Quality Foods and Beverage Center: approved \$9,100,000 Article XI-G general obligation bonds to finance \$9,000,000 of project costs and \$100,000 for costs of issuing the bonds. The project is to construct a 28,500 GSF building which will include three new research and learning pilot facilities for brewing science, wine science, and dairy science. The university will provide the constitutionally required match for the Article XI-G bonds.
- Cascades Expansion – Site Reclamation: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds. The site restoration project will include partial fill and compaction of a pumice mine to bring the site to a condition ready for infrastructure development. The property, a 46-acre pumice mine site, is adjacent to the 10-acre Cascades Campus and is near downtown Bend.

#### Portland State University

- Graduate School of Education Facility: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds, \$36,485,000 Article XI-G general obligation bonds to finance \$36,000,000 of project costs and \$485,000 for costs of issuing the bonds, and \$6,080,000 Article XI-F(1) bonds to finance \$6,000,000 of project costs and \$80,000 for costs of issuing the bonds. The project involves construction of a new Graduate School of Education located at 4<sup>th</sup> and Montgomery Streets in Portland. The facility will be a seven to ten story mixed use building with approximately 205,000 GSF of space. The project includes acquisition of land and the design and construction of the new building, including equipment and furnishings. The project involves partnership commitments from Portland Community College, City of Portland, and Oregon Health and Sciences University. The university will use partnership contributions and other funds legally available to the university for the constitutionally required match for the Article XI-G bonds. The university expects to support loan repayments to HECC for debt service on the bonds with retail lease income.
- Corbett Building Purchase: reauthorized \$5,100,000 Article XI-F(1) bonds originally authorized in 2015-17 to finance \$5,031,225 of project costs and \$68,775 for costs of issuing the bonds. The project is to purchase the Corbett Building, at 2828 SW Corbett Avenue in Portland, which is currently leased by PSU for its Business Accelerator program. The building is owned by the PSU Foundation through a subsidiary. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.
- Residence Hall at 12<sup>th</sup> & Market: approved \$54,225,000 Article XI-F(1) general obligation bonds to finance \$53,500,000 of project costs and \$725,000 for costs of issuing the bonds. The project will involves construction of a new six story housing building on the corner of SW 12th

and Market in Portland. The building will be approximately 144,000 GSF of space and result in 201 units and 11,000 GSF for dining services. The university expects to support loan repayments to HECC for debt service on the bonds through student housing revenue.

- Land Acquisition for University Center Building: reauthorized \$10,220,000 Article XI-F(1) bonds originally authorized in 2013-15 and reauthorized in 2015-17, and authorized an additional \$5,040,000 Article XI-F(1) bonds to finance \$15,000,000 of project costs and \$260,000 for costs of issuing the bonds. The project is to purchase land under the university-owned University Center building. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.

#### Southern Oregon University

- Central Hall Capital Improvements: approved \$6,125,000 Article XI-Q general obligation bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes replacing the HVAC system and electrical systems, upgrading the fire alarm system to meet current code requirements, and addressing water penetration of the exterior concrete façade. The project scope also includes ADA accessibility improvements.

#### University of Oregon

- Campus for Accelerating Scientific Impact, Phase 1: approved \$50,620,000 Article XI-G general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The project includes construction of the initial phase of the Campus which includes new science lab facilities located north of Franklin Boulevard and other construction, improvements, or acquisitions to support the Campus. The new science lab facilities are expected to be two research structures totaling approximately 150,000 GSF and will house core shared scientific facilities as well as labs. The project is expected to include construction of a sky bridge to connect the science campus to the main campus for safe crossing of Franklin Boulevard. This is phase one of a \$100 million project expected to be completed by June 2020. The university will provide the constitutionally required match for the Article XI-G bonds.

#### Western Oregon University

- Information Technology Center Renovation, Phase 3: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes seismic improvements to the building structure and replacement of mechanical, electrical and plumbing systems. The first two floors will be remodeled to maximize function, improve access, and comply with current building codes. The university will provide the constitutionally required match for the Article XI-G bonds.

- Oregon Military Building Renovation, Phase 2: approved \$7,335,000 Article XI-Q bonds to finance \$7,200,000 of project costs and \$135,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes a redesign and repurpose of the existing military training facility, located within the north perimeter of the campus, for year-round academic program use, improve ADA accessibility throughout the facility and upgrade mechanical, electrical and plumbing systems. The university will provide the constitutionally required match for the Article XI-G bonds.

### **HECC - Community Colleges**

The Subcommittee approved 12 new capital projects and reauthorized three capital projects approved in prior biennia for community colleges to finance total project costs of \$101,397,241. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The approved projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: approved \$5,115,000 Article XI-G bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to design and construct a new facility to support animal science programs, including veterinary assistant/technician, equine and the livestock judging and rodeo teams. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenues.
- Chemeketa Community College – Agricultural Complex: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to construct a new agricultural complex on the main Salem campus. The complex will include a classroom and office building, storage space, a greenhouse, hoop houses, learning and research gardens, and an incubator farm. The community college will provide the constitutionally required match for the Article XI-G bonds with their Capital Development Reserve Funds.
- Clackamas Community College – DeJardin Building Addition: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct an 18,500 sq. ft. addition to the DeJardin building to house state-of-the-art science laboratories for chemistry, biology, and microbiology along with informal learning space lab support/shared preparation space for staff efficiency and general purpose classroom. The project scope also includes renovation and repurpose of approximately 20,000 sq. ft. of lab space in Pauling, which will be vacated after the DeJardin addition is complete, to support other STEM programs such as engineering. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.



- Clackamas Community College – Student Services and Community Commons: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project includes replacement of the current community center with a new building that will provide approximately 54,500 sq. ft., doubling the current square footage for programs and services. The Student Services and Community Commons will house community common event space; multi-purpose meetings rooms and classrooms; informal learning and study lounges; student support services offices; student government and student organizations offices; and consolidation of the bookstore and dining facilities. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.
- Clatsop Community College - Marine Science Center Renovation and Expansion: approved \$8,135,000 in Article XI-G bonds to finance \$7,996,994 of projects costs and \$138,006 for costs of issuing the bonds. The project is to renovate and expand the Marine Science Center building on the Marine and Environmental Research Training Station (MERTS) campus, including the addition of a second floor, labs, and expanded faculty and support space. The project scope also includes updated infrastructure throughout and in support of the new building and programs space. The community college will provide the constitutionally required match for the Article XI-G bonds through various funding options, including bonds and a capital campaign.
- Columbia Gorge Community College – Middle College Prototype Facility: reauthorized \$7,400,000 in Article XI-G bonds to finance \$7,320,000 of project costs and \$80,000 for costs of issuing the bonds. This project was approved as a scope change in HB 5202 (2016) to the originally approved Advanced Technology Center project, which was authorized in SB 5507 (2013) and reauthorized in HB 5005 (2015). The project is to construct a Middle College Prototype facility to be used by the college and the North Wasco School District to focus on grades 11 through 14 and the transition between high school and post-secondary education. The project involves: a Treaty Oak Regional Skills Center, which will include a high-bay skills center, portable equipment stations, CTE training and business incubator; equipment bay for the fire science training program; fitness facilities and a track/soccer field; and on-campus workforce housing for CGCC enrollees, Mid-Col. Fire & Rescue District response personnel and trainees. The community college will provide the constitutionally required match for the Article XI-G bonds through a combination of direct private and public investment.
- Lane Community College – Health Care Village Facility: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new facility on the main campus for the dental clinic, dental lab, medical office assistant, faculty offices, and support spaces. This facility is expected to provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs. The community college will to provide the constitutionally required match for the Article XI-G bonds through a local bond levy and/or private fundraising.
- Linn-Benton Community College – Student Advising and Campus Safety Center: approved \$7,635,000 Article XI-G bonds to finance \$7,500,000 of project costs and \$135,000 for costs of issuing the bonds. The project involves renovation of the student affairs and campus safety spaces, including creation of a new Student Advising Center and expanding space for public safety and disability services. This project

also includes renovation of the career technical center and classroom space. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2014 bond issuance.

- Mt. Hood Community College – Maywood Park Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 60,000 sq. ft. building, the Maywood Park Center, to replace the current Maywood Park building. The new facility will provide space for classrooms, student services, workforce support, administration, community meetings, and building support space. The building will house the college’s western district workforce training, certificate and degree programs. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenue sources which may include grants, donations, partnership contributions, a local bond levy, or some combination of sources.
- Oregon Coast Community College – Workforce Education and Resiliency Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft., two story building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through various revenues, including a local bond levy and a capital construction campaign.
- Portland Community College – Health Technology Building Renovation: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The renovation project is to demolish the 55,800 sq. ft. interior space, reconstruct instructional spaces, replace restroom fixtures and locker rooms, incorporate seismic standards, and replace non code compliant mechanical, electrical and plumbing systems. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2008 bond levy and a 2017 bond levy (if approved).
- Rogue Community College – Elk Building Science Facility Renovation and Expansion: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes renovation of the existing 10,086 sq. ft. Elk Building science facility and adding 16,000 sq. ft. of space to provide the nursing and allied health programs with a more modern science facility. The project will increase instructional capacity, redesign lab spaces, and expand infrastructure to meet current and future academic needs. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a May 2016 bond.
- Southwestern Oregon Community College – Dellwood Hall Remodel and Expansion: approved \$2,805,000 Article XI-G bonds to finance \$2,749,997 of project costs and \$55,003 for costs of issuing the bonds. The project is to remodel Dellwood Hall including construction of a 12,100 sq. ft. second floor onto the existing one story building. The project will integrate all student services into one building to create a comprehensive Student Services Center. The community college will provide the constitutionally required match for the Article XI-G bonds with private funds, grants, and possibly a bond levy.

- Treasure Valley Community College – Workforce Vocational Center: reauthorized \$2,865,000 in Article XI-G bonds to finance \$2,830,250 of project costs and \$34,750 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project involves construction of a new facility to expand space for welding training and to house natural resource, renewable energy, wild land fire, construction trades, and waste water management programs. The community college will provide the constitutionally required match for the Article XI-G bonds with grants, fundraising, and/or a district bond levy.
- Umpqua Community College – Industrial Technology Building: reauthorized \$8,140,000 in Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project is to construct a new two-story, 68,000 sq. ft. building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. The project includes a 20-bay automotive service shop, tools room, auto classroom, lab, small lobby, and four faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds with a bond levy and/or fundraising.

Senate Bill 5505, SECTIONS 1 - 3.

Program Designation	2015-17 Legislatively Approved	2017-19 Governor's Budget	2017-19 Committee Recommendations	Changes from Governor's Budget
<b>GENERAL OBLIGATION BONDS</b>				
<b>General Fund Obligations</b>				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 92,450,000	\$ 121,690,000	\$ 101,385,000	\$ (20,305,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 58,401,600	\$ 102,795,250	\$ 103,185,000	\$ 389,750
Oregon Health and Science University (Art. XI-G)	\$ 200,035,000	\$ -	\$ -	\$ -
Dept of Environmental Quality (Art. XI-H)	\$ -	\$ 10,300,000	\$ 10,300,000	\$ -
Oregon Business Development Dept. (Art. XI-M)	\$ 176,870,000	\$ 161,680,000	\$ 101,180,000	\$ (60,500,000)
Oregon Business Development Dept. (Art. XI-N)	\$ 30,440,000	\$ 40,580,000	\$ 20,430,000	\$ (20,150,000)
Oregon Department of Education (Art. XI-P)	\$ 126,210,000	\$ 120,065,000	\$ 100,985,000	\$ (19,080,000)
Department of Administrative Services (Art. XI-Q)	\$ 433,460,000	\$ 411,752,389	\$ 563,839,225	\$ 152,086,836
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 35,475,000	\$ -	\$ -	\$ -
<b>Dedicated Fund Obligations</b>				
Department of Veterans' Affairs (Art. XI-A)	\$ 100,000,000	\$ 120,000,000	\$ 120,000,000	\$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 74,225,000	\$ 81,470,000	\$ 86,570,000	\$ 5,100,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Water Resources Department (Art. XI-I(1))	\$ 30,520,000	\$ -	\$ -	\$ -
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ -
Department of Energy/OBDD (Art. XI-J)	\$ 25,000,000	\$ -	\$ -	\$ -
Department of Administrative Services (Art. XI-Q)	\$ 17,275,000	\$ 2,607,611	\$ 14,435,775	\$ 11,828,164
<b>Total General Obligation Bonds</b>	<b>\$ 1,435,361,600</b>	<b>\$ 1,207,940,250</b>	<b>\$ 1,257,310,000</b>	<b>\$ 49,369,750</b>
<b>REVENUE BONDS</b>				
<b>Direct Revenue Bonds</b>				
Housing and Community Services Department	\$ 300,000,000	\$ 300,000,000	\$ 300,000,000	\$ -
Department of Transportation				
Highway User Tax	\$ 393,160,000	\$ -	\$ -	\$ -
Oregon Business Development Department	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$ -
Department of Administrative Services				
Lottery Revenue Bonds	\$ 213,125,000	\$ 219,915,000	\$ 199,860,000	\$ (20,055,000)
<b>Total Direct Revenue Bonds</b>	<b>\$ 936,285,000</b>	<b>\$ 549,915,000</b>	<b>\$ 529,860,000</b>	<b>\$ (20,055,000)</b>

**Pass Through Revenue Bonds**

Oregon Business Development Department				
Industrial Development Bonds	\$ 200,000,000	\$ 400,000,000	\$ 400,000,000	\$ -
Beginning and Expanding Farmer Loan Program	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Oregon Facilities Authority	\$ 950,000,000	\$ 1,350,000,000	\$ 1,350,000,000	\$ -
Housing and Community Services Department	\$ 250,000,000	\$ 250,000,000	\$ 325,000,000	\$ 75,000,000
<b>Total Pass Through Revenue Bonds</b>	<b>\$ 1,410,000,000</b>	<b>\$ 2,010,000,000</b>	<b>\$ 2,085,000,000</b>	<b>\$ 75,000,000</b>
<b>Total Revenue Bonds</b>	<b>\$ 2,346,285,000</b>	<b>\$ 2,559,915,000</b>	<b>\$ 2,614,860,000</b>	<b>\$ 54,945,000</b>

**OTHER FINANCING AGREEMENTS**

Department of Administrative Services	<b>\$ 46,500,000</b>	<b>\$ 10,000,000</b>	<b>\$ 110,985,000</b>	<b>\$ 100,985,000</b>
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**Senate Bill 5505, SECTION 4**

**Private Activity Bond Allocation for Calendar Years 2018 and 2019**

Allocation For:	2015-17 Legislatively Approved Budget		2017-19 Committee Recommendations	
	2016 Calendar Year	2017 Calendar Year	2018 Calendar Year	2019 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Oregon Housing & Community Services Department	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000
State Department of Energy	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -
Private Activity Bond Committee	\$ 222,023,900	\$ 222,023,900	\$ 239,346,500	\$ 239,346,500
<b>Totals</b>	<b>\$ 397,023,900</b>	<b>\$ 397,023,900</b>	<b>\$ 409,346,500</b>	<b>\$ 409,346,500</b>

*Only Impacts on Original or Engrossed  
Versions are Considered Official*

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Prepared by: Amanda Beitel  
Reviewed by: Michelle Deister, Steve Bender, Gregory Jolivette, Paul Siebert, Matt Stayner  
Date: 7/2/17

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**Measure Description:**

Authorizes the issuance of lottery revenue bonds for the 2017-19 biennium.

**Government Unit(s) Affected:**

Business Development Department (Business Oregon), Department of Administrative Services (DAS), Department of State Lands, Housing and Community Services Department, Oregon Department of Transportation (ODOT), Oregon Parks and Recreation Department (OPRD), Water Resources Department

**Summary of Expenditure Impact:** See Analysis

**Summary of Revenue Impact:** See Analysis

**Analysis:**

Senate Bill 5530 authorizes the issuance of lottery revenue bonds for specified projects. All lottery revenue bonds authorized for the 2017-19 biennium are included in SB 5530, with the exception of one project authorized in House Bill 2278 (2015).

A total of \$165,110,000 of lottery bond proceeds are authorized to be spent on 31 projects funded in the following state agencies:

- Department of Administrative Services - \$27,470,000
- Department of State Lands - \$3,000,000
- Department of Transportation - \$37,000,000
- Oregon Business Development Department - \$45,440,000
- Housing and Community Services Department - \$25,000,000
- Parks and Recreation Department - \$5,000,000
- Water Resources Department - \$22,200,000

Bond costs of issuance are estimated to be \$3,217,347. Total amounts deposited in debt service reserve accounts are estimated to be \$14,997,653. SB 5505 includes lottery revenue bond authority of \$183,325,000 to generate proceeds for project costs, costs of issuance, and debt service reserves.

Authority to spend bond proceeds for project costs and pay for the cost of issuing bonds is included in the budget reconciliation bill (HB 5006). Lottery revenue bonds will be issued in the spring of 2019, so no debt service payments are due in the 2017-19 biennium. Lottery Funds debt service is estimated to be \$29,840,423 in the 2019-21 biennium.

# 2019-21 BUDGET NARRATIVE

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*Only Impacts on Original or Engrossed  
 Versions are Considered Official*

Prepared by: John Borden  
 Reviewed by: Ken Rocco; Paul Siebert; Theresa McHugh; Laurie Byerly; Doug Wilson; Steve  
 Bender; Michelle Deister; Matt Stayner; Amanda Beitel; Gregory Jolivet;   
 Date: July 3, 2017

**Measure Description:**

This measure implements statutory changes necessary to support the 2017-19 legislatively adopted budget and to clarify the application of statutes.

**Government Unit(s) Affected:**

Oregon State Treasurer; Department of Justice; Department of Administrative Services; Department of Education; Department of Energy; Judicial Department; Legislative Assembly; Legislative Counsel; Legislative Fiscal Office; Department of Water Resources; Department of Human Services; State Library; Department of Revenue; Oregon Business Development Department; Department of Transportation; Governor's Office; Housing and Community Services Department; Oregon Liquor Control Commission; cities; and counties.

**Summary of Expenditure Impact: See analysis**

**Analysis:** This measure implements statutory changes necessary to support the 2017-19 legislatively adopted budget and to clarify the application of statutes. This measure, relating to state financial administration, is not an appropriation bill and therefore does not include the appropriation of funds. The measure, however, is necessary to achieve a balanced budget for the 2017-19 biennium. The measure has an emergency clause and is effective on passage.

The fiscal or budgetary impacts of provisions of this measure are contained in HB 5006 (budget reconciliation) and SB 5529 (Lottery Fund/Criminal Fines Account/Marijuana Account allocation) for the 2017-19 biennium, or in other specific agency budget measures.

Other Funds transfers provided in this measure are one-time in nature and only apply to the 2017-19 biennium, unless otherwise noted, and are to be made on the effective date of the measure, unless otherwise noted.

The following table summarizes, by section and agency, the fiscal impact of this measure:

Section/Gov't Unit	Program Change	Fiscal Impact
§1-2 Legislative Counsel/ Legislative Fiscal Office	Extends the submission date of a report on the State Treasurer's investment statutes from December 31, 2016 to December 31, 2017.	No Fiscal



Section/Gov't Unit	Program Change	Fiscal Impact
§3 Oregon Liquor Control Commission	Allows the Oregon Liquor Control Commission to temporarily borrow from Oregon Liquor Control Commission Account (liquor account) to pay expenses of the Marijuana Control Commission and Regulation Account. Specifies repayment of the amount borrowed plus 2% per annum interest from the Oregon Marijuana Control and Regulation Account by June 30, 2019.	No Fiscal
§4 Department of Education	Delays implementation of sections of HB 3072 (2015) until the 2019-21 biennium. This will allow the Oregon Department of Education (ODE), school districts and others to determine how best to allocate STEM and CTE resources after passage of Ballot Measure 98 which increases the funding significantly for CTE activities in districts across the state. ODE should continue to use the STEM Council and other groups to advise them how to distribute these funds during 2017-19.	No Fiscal
§5 Department of Human Services/ Department of Justice	Extends the sunset on provision authorizing caseworkers to appear as a party in juvenile court proceeding without appearance of Attorney General from June 30, 2018 to June 30, 2020.	No Fiscal
§6-8 Department of Human Services	Continues, for two more years, the suspension of certain Temporary Assistance for Needy Families (TANF) program services that have also been unfunded for the last three biennia; fiscal impact reflects cost avoidance assumed in the DHS budget.	<\$22,203,586> General Fund
§9-13 Housing and Community Services Department/ Governor's Office	Transfers Oregon Volunteers Commission for Voluntary Action and Service from Housing and Community Services Department to the Governor's Office. The fiscal impact reflects the transfer of Federal Funds.	<\$7,107,780> Federal Funds (HCSD)  +\$6,907,780 Federal Funds +200,000 General Fund (GOV)

Section/Gov't Unit	Program Change	Fiscal Impact
§14 Department of Transportation/ Oregon Business Development Department	Transfers Connect Oregon loan repayments to the Oregon Business Development Department for a grant to the Oregon Manufacturing Innovation Center to advance manufacturing technologies through applied research and development relating to marine, freight, and aviation transportation.	<\$3,000,000> Other Funds (ODOT)  +\$3,000,000 Other Funds (OBDD)
§15-18 Legislative Assembly	Extends current law related to legislator and other elected official salary under ORS 171.072.	No Fiscal
§19 Judicial Department/ Counties	Allows counties to reallocate up to one-half of General Fund appropriated for county law libraries to conciliation and mediation services in circuit courts.	No Fiscal
§19a Judicial Department	Moves date of increase in transfer rate to the State Court Technology Fund from October 1, 2017 to July 1, 2017 (HB 2795).	No Fiscal
§20-21 Department of Water Resources	Provides for a temporary exception to the application, scoring, and ranking processes for specified projects funded from the Water Supply Development Account	No Fiscal
§22-22a Department of Energy	Abolishes the Alternative Fuel Vehicle Revolving Fund and related statutes.	See §23
§23 Department of Energy	Transfers balance of the Alternative Fuel Vehicle Revolving Fund to the General Fund for general governmental purposes.	\$3,000,000
§24 Department of Administrative Services	Transfers Insurance ["Risk"] Fund revenue to the General Fund for general governmental purposes.	\$33,300,000
§25 Department of Administrative Services	Transfers Operating Fund revenue to the General Fund for general governmental purposes.	\$18,500,000

Section/Gov't Unit	Program Change	Fiscal Impact
§26 Department of Administrative Services	Transfers State Information Technology Operating Fund revenue to the General Fund for general governmental purposes.	\$10,500,000
§27 Department of Justice	Transfers Protection and Education Account revenue to the General Fund for general governmental purposes.	\$46,000,000
§28 State Library	Transfers miscellaneous receipts account revenue to the General Fund for general governmental purposes.	\$40,000
§29	Transfer effective date(s)	--
§30-37 Department of Revenue/ Department of Administrative Services/ Cities/Counties	Changes the allocation of state marijuana tax revenues moneys, changes the method by which cities and counties receive state marijuana tax allocations; and directs the Department of Administrative Services - Office of Economic Analysis to forecast state marijuana tax revenues on a quarterly basis.	No Fiscal
§38	Captions	--
§39	Emergency Clause	--

**SB 5539 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Rhonda Nelson, Department of Administrative Services

**Reviewed By:** Linda Ames, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**

PRELIMINARY

## Summary of Revenue Changes

On November 23, 1998 46 states and the four largest United States tobacco manufacturers, Philip Morris Incorporated, R. J. Reynolds Tobacco Company, Brown & Williamson Tobacco Corporation, and Lorillard Tobacco Company, collectively known as the Original Participating Manufacturers (OPMs) entered into an agreement known as the Master Settlement Agreement (MSA). For release from past and present smoking- related claims by the states and for a continuing release of future smoking-related claims, the OPMs agreed to make annual payments to the states in perpetuity. The MSA requires that the MSA Escrow Agent distribute the annual payments on or before April 15 of each calendar year. The size of the annual payments is subject to numerous adjustments as outlined in the MSA. The OPMs also agreed to the imposition of certain tobacco advertising and marketing restrictions.

The State of Oregon revenues are deposited to the Tobacco Settlement Funds Account administered by the Department of Administrative Services (DAS). Senate Bill 5539 allocates the funds available from the account. The amounts outlined in this bill are based on resources projected to be available for the 2017-19 biennium. As actual amounts vary, the allocations or distributions set forth within could also vary.

The Subcommittee approved the following allocations from the Tobacco Settlement Funds Account:

- \$30,906,415 is allocated to the Department of Administrative Services, Oregon Health and Science University Bond Fund to pay debt service and administrative fees on the Oregon Opportunity Bonds.
- \$3,564,100 is allocated to the Department of Education for physical education related grants authorized by ORS 329.501.
- \$13,841,200 is allocated to the Oregon Health Authority for community mental health programs
- \$154,844,700 is allocated to the Oregon Health Authority for the Oregon Health Plan.

ORS 293.537 authorizes DAS to transfer sufficient funds from the Tobacco Settlement Funds Account (MSA) for the enforcement of ORS 180.400 to 180.455. The Department of Justice's 2017-19 budget includes \$1,822,901 in associated Other Funds expenditure limitation (HB 5015). The agency will expend approximately \$1.5 million per biennium for the enforcement of the Non-Participating Manufacturing (NPM) requirements under the MSA, which includes a DOJ lawyer, paralegal, investigator/auditor, and part of an administrator position. This program certifies tobacco product manufacturers and maintains a directory of all compliant tobacco products that can be sold in Oregon, monitors quarterly escrow payments by NPMs, coordinates with the Department of Revenue on distributor cigarette sales, and performs other compliance duties directed by statute. The agency will expend an additional \$343,788 for two Compliance Specialist 1 positions to work as field inspectors assisting the program in gathering information for distributor audits, coordinating with the Department of Revenue to inspect Oregon's nearly 4,000 retail locations, provide compliance training to Oregon-licensed distributors and retailers, and assisting DOJ's investigator/auditor with records review. The agency can request further resources for the enforcement activities, but must get approval of the Department of Administrative Services and an increase in expenditure limitation approved by the Legislature or Emergency Board.

## **Summary of Capital Construction Subcommittee Action**

No expenditure limitation is given with this bill. The expenditure limitation for the Tobacco Settlement revenues allocated in this bill are contained in the identified agency budgets and expended as Other Funds.

# 2019-21 BUDGET NARRATIVE

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**HB 2600 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** John Terpening, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**

**Department of Housing and Community Services**

**2017-19**

PRELIMINARY



**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
<b>Department of Administrative Services</b>				
General Fund	\$ -	\$ 2,501,299	\$ 2,501,299	100.0%
Other Funds Limited	\$ -	\$ 2,231,252	\$ 2,231,252	100.0%
Subtotal	\$ -	\$ 4,732,551	\$ 4,732,551	100.0%
<b>Housing and Community Services Department</b>				
General Fund	\$ -	\$ (2,501,299)	\$ (2,501,299)	(100.0%)
Other Funds Limited	\$ -	\$ (2,231,252)	\$ (2,231,252)	(100.0%)
Subtotal	\$ -	\$ (4,732,551)	\$ (4,732,551)	(100.0%)
Total	\$ -	\$ -	\$ -	0.0%

**Position Summary**

**Department of Administrative Services**

Authorized Positions	0	1	1
Full-time Equivalent (FTE) positions	0.00	1.00	1.00

**Housing and Community Services Department**

Authorized Positions	0	(1)	(1)
Full-time Equivalent (FTE) positions	0.00	(1.00)	(1.00)

**Summary of Revenue Changes**

House Bill 2600 appropriates \$2,501,299 General Fund to the Department of Administrative Services for the purposes of the bill. This funding will be paid into the Court Appointed Special Advocate Fund (CASA) at the Treasury and expended as Other Funds to make contributions to eligible organizations. The bill reduces the amounts appropriated to the Housing and Community Services Department and the Other Funds expenditure limitation by the same amount.

### **Summary of Public Safety Subcommittee Action**

House Bill 2600 transfers the CASA program from the Housing and Community Services Department to the Department of Administrative Services. The CASA program consists of approximately 1,900 volunteers acting as court appointed special advocates serving as the voice of more than 5,000 foster children in Oregon's court system. The program provides services in 35 of the state's 36 counties. The state's contribution to the program consists of \$2,501,299 General Fund, \$2,231,252 in Other Funds expenditure limitation, one full-time limited duration position (1.00 FTE). Of this, \$270,047 in General Fund will fund a position to administer the program at the Department of Administrative Services and \$2,231,252 will be paid out of the General Fund into Other Funds, where it will be used to distribute special payments to local county CASA programs.

### **Budget Note**

Given the nature of the work currently performed by CASA and the nature of work routinely performed by the Department of Administrative Services, the transfer of the CASA program to DAS is intended to be transitional for the 2017-19 biennium. DAS shall work with Oregon Housing and Community Services, the Oregon CASA network, and other stakeholders to develop a plan for long-term placement and stability of the local CASA programs. This plan may include, but shall not be limited to: a review of the program's accounting and budgeting procedures and review of available options for the CASA program's permanent placement. DAS may consider execution of a contract to assist in this review, but is not required to expend additional funds other than funds transferred over and dedicated to the administration of the CASA program. DAS shall report back to the appropriate subcommittee of the Joint Ways and Means Committee during the 2017 September Legislative Days on the status of the transition work.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Department of Administrative Services  
 Housing and Community Services Department  
 Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>Department of Administrative Services</b>									
<b>SCR 030 Chief Operating Office</b>									
Personal Services	\$ 186,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,672	1	1.00
Services and Supplies	\$ 83,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,375		
Special Payments (Other Special Payments)	\$ 2,231,252	\$ -	\$ 2,231,252	\$ -	\$ -	\$ -	\$ 4,462,504		
Subtotal	\$ 2,501,299	\$ -	\$ 2,231,252	\$ -	\$ -	\$ -	\$ 4,732,551	1	1.00
<b>Housing and Community Services Department</b>									
<b>SCR 070 Central Services</b>									
Personal Services	\$ (186,672)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (186,672)	(1)	(1.00)
Services and Supplies	\$ (83,375)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (83,375)		
Special Payments to Nonprofits	\$ (2,231,252)	\$ -	\$ (2,231,252)	\$ -	\$ -	\$ -	\$ (4,462,504)		
Subtotal	\$ (2,501,299)	\$ -	\$ (2,231,252)	\$ -	\$ -	\$ -	\$ (4,732,551)	(1)	(1.00)
TOTAL ADJUSTMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
SUBCOMMITTEE RECOMMENDATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

**SB 106 A BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** Meg Bushman Reinhold, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**

PRELIMINARY

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
General Fund	\$ -	\$ 633,187	\$ 633,187	100.0%
Total	\$ -	\$ 633,187	\$ 633,187	100.0%

**Position Summary**

Authorized Positions	0	2	2
Full-time Equivalent (FTE) positions	0.00	2.00	2.00

**Summary of Revenue Changes**

Senate Bill 106 appropriates \$633,187 General Fund to the Department of Administrative Services (DAS) for the purposes of the bill.

**Summary of General Government Subcommittee Action**

Senate Bill 106 creates the Public Records Advocate and the Public Records Advisory Council to help resolve disputes between requesters of public records and the public bodies from which they are requested. The bill appropriates \$633,187 General Fund and authorizes two permanent full-time positions for DAS to hire an Operations and Policy Analyst 4 and a Principal Executive Manager G to implement the bill. The Office has authority to hire deputy advocates, facilitate dispute resolution, determine whether parties to a dispute are acting in good faith, adopt rules regarding the conduct of dispute resolution sessions, and provide training to public bodies on public records requests.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Department of Administrative Services  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 030 - Chief Operating Office</b>									
SB 106 - Public Records Advocate									
Personal Services	\$ 633,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 633,187	2	2.00
TOTAL ADJUSTMENTS	\$ 633,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 633,187	2	2.00
SUBCOMMITTEE RECOMMENDATION	\$ 633,187	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 633,187	2	2.00

# 2019-21 BUDGET NARRATIVE

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**HB 3067 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Winters

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do pass the A-Eng bill.

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** John Terpening, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**



**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 200,000	\$ 200,000	100.0%
Total	\$ -	\$ -	\$ 200,000	\$ 200,000	100.0%

**Position Summary**

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

**Summary of Revenue Changes**

House Bill 3067 appropriates \$200,000 General Fund to the Department of Administrative Services for the purposes of the bill.

**Summary of Public Safety Subcommittee Action**

House Bill 3067 appropriates \$200,000 General Fund to the Department of Administrative Services (DAS) for the 2017-19 biennium to distribute to Marion and Polk Counties to implement CourtCare pilot programs. CourtCare is a program to provide child care and serves as a clearinghouse for information and resource referrals for individuals and families with court-related business in or near a county courthouse. The bill requires Marion and Polk Counties to report on the progress of the CourtCare pilot programs to the legislature by September 15, 2019. Disbursements of funds will have a minimal impact to the Department of Administrative Services.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Department of Administrative Services  
 Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 099 - Special Governmental Payments</b>									
HB 3067: CourtCare Pilot Program									
Special Payments to Counties	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000		
TOTAL ADJUSTMENTS	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000		
SUBCOMMITTEE RECOMMENDATION	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000		

# 2019-21 BUDGET NARRATIVE

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**HB 3361 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Johnson

**Joint Committee On Ways and Means**

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**Action Date:** 07/01/17

**Action:** Do pass the B-Eng bill.

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Whisnant, Williamson

**Exc:** 1 - Stark

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** Meg Bushman Reinhold, Legislative Fiscal Office

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**Department of Administrative Services**

**2017-19**

**Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 261,854	\$ 261,854	100.0%
Total	\$ -	\$ -	\$ 261,854	\$ 261,854	100.0%

**Position Summary**

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.63	0.63

**Summary of Revenue Changes**

House Bill 3361 appropriates \$261,854 in General Fund to the Department of Administrative Services for the purposes of the bill.

**Summary of General Government Subcommittee Action**

House Bill 3361 directs the State Chief Information Officer to appoint a Chief Data Officer to maintain a central web portal for the publication of publishable data. The Chief Data Officer will establish an enterprise-wide data standard and publish a technical standards manual for state agencies. The measure would require state agencies to comply with the open data standards and technical standards manual and publish data on a Web portal. The Office of the Chief Information Officer (OSCIO) would leverage the existing Transparency Website infrastructure and enhance the Website to comply with House Bill 3361 requirements.

The bill appropriates \$261,854 General Fund and provides one position (0.63 FTE) to hire a Principal Executive Manager F position for the Chief Data Officer, \$100,000 to expand the agency’s existing contract with NICUSA for additional capacity for the state’s open data portal and \$21,875 for associated Services and Supplies. There will be a delay in filling the position while the program is being developed. The costs for the program are expected to roll up to \$458,967 Other Funds in the 2019-21 biennium, when the program will be operational for a whole two years and the cost of the program will be included in the OSCIO assessment rather than supported by the General Fund.

There may be costs to other state agencies associated with complying with the requirements of HB 3361. Because the disclosure requirements of the bill do not become effective until May 2019, it is assumed there is no fiscal impact in 2017-19. Any costs to agencies associated with the bill in 2019-21 or future biennia are indeterminate and will depend on the specific staffing and IT capabilities of each agency and on the manner in which the program is implemented.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Department of Administrative Services  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 042 - Office of the State Chief Information Officer</b>									
HB 3361: Chief Data Officer									
Personal Services	\$ 139,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,979	1	0.63
Services and Supplies	\$ 121,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,875		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 261,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 261,854</b>	<b>1</b>	<b>0.63</b>
<b>SUBCOMMITTEE RECOMMENDATION</b>	<b>\$ 261,854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 261,854</b>	<b>1</b>	<b>0.63</b>

# 2019-21 BUDGET NARRATIVE

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**HB 5201 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Linda Ames and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Emergency Board**

**2017-19**

**Various Agencies**

**2017-19**

PRELIMINARY



**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Emergency Board</u></b>				
General Fund - General Purpose	\$ 49,747,628	\$ 49,747,628	\$ -	0.0%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	\$ 100,000,000	\$ -	\$ (100,000,000)	-100.0%
State Agencies for non-state worker compensation	\$ 10,000,000	\$ -	\$ (10,000,000)	-100.0%
Long Term Care Ombudsman - public guardian	\$ 200,000	\$ -	\$ (200,000)	-100.0%
Dept. of Human Services - foster parent supports	\$ 750,000	\$ -	\$ (750,000)	-100.0%
Chief Education Office - 2nd year funding	\$ 3,972,118	\$ -	\$ (3,972,118)	-100.0%
Judicial Dept. - grand jury recordings	\$ 7,900,000	\$ 7,900,000	\$ -	0.0%
Dept. of Forestry - fire protection expenses	\$ 6,000,000	\$ 4,000,000	\$ (2,000,000)	-33.3%
Department of Revenue - position reconciliation	\$ -	\$ 650,000	\$ 650,000	
Secretary of State - 2018 Special Election costs	\$ -	\$ 1,656,115	\$ 1,656,115	
Oregon Health Authority - mental health res. rates	\$ -	\$ 2,000,000	\$ 2,000,000	
Department of Human Services - ventilator costs	\$ -	\$ 300,000	\$ 300,000	
Dept. of Human Services/Oregon Health Auth. - caseload costs or other budget challenges	\$ -	\$ 30,000,000	\$ 30,000,000	
Department of Human Services - child welfare costs	\$ -	\$ 2,500,000	\$ 2,500,000	
<b><u>ADMINISTRATION PROGRAM AREA</u></b>				
<b><u>Department of Administrative Services</u></b>				
General Fund	\$ 12,606,693	\$ 20,931,500	\$ 8,324,807	66.0%
General Fund Debt Service	\$ 7,254,563	\$ 7,137,196	\$ (117,367)	-1.6%
Lottery Funds Debt Service	\$ 16,294,967	\$ 15,873,695	\$ (421,272)	-2.6%
Other Funds	\$ 514,676,438	\$ 537,626,451	\$ 22,950,013	4.5%
Other Funds Debt Service	\$ 406,585,310	\$ 406,616,039	\$ 30,729	0.0%
<b><u>Advocacy Commissions Office</u></b>				
General Fund	\$ 697,136	\$ 720,802	\$ 23,666	3.4%
<b><u>Employment Relations Board</u></b>				
General Fund	\$ 2,491,749	\$ 2,556,694	\$ 64,945	2.6%
Other Funds	\$ 2,500,764	\$ 2,556,456	\$ 55,692	2.2%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Oregon Government Ethics Commission</u></b>				
Other Funds	\$ 2,705,247	\$ 2,758,688	\$ 53,441	2.0%
<b><u>Office of the Governor</u></b>				
General Fund	\$ 12,947,791	\$ 13,660,135	\$ 712,344	5.5%
Lottery Funds	\$ 3,689,100	\$ 3,723,949	\$ 34,849	0.9%
Other Funds	\$ 3,322,288	\$ 3,413,769	\$ 91,481	2.8%
Federal Funds	\$ 6,907,780	\$ 3,585,152	\$ (3,322,628)	-48.1%
<b><u>Oregon Liquor Control Commission</u></b>				
Other Funds	\$ 206,250,022	\$ 212,267,011	\$ 6,016,989	2.9%
<b><u>Public Employees Retirement System,</u></b>				
Other Funds	\$ 98,448,004	\$ 101,458,179	\$ 3,010,175	3.1%
<b><u>Racing Commission</u></b>				
Other Funds	\$ 6,353,396	\$ 6,422,599	\$ 69,203	1.1%
<b><u>Department of Revenue</u></b>				
General Fund	\$ 188,533,904	\$ 194,469,572	\$ 5,935,668	3.1%
Other Funds	\$ 124,776,501	\$ 129,820,700	\$ 5,044,199	4.0%
<b><u>Secretary of State</u></b>				
General Fund	\$ 10,426,561	\$ 12,649,135	\$ 2,222,574	21.3%
Other Funds	\$ 56,998,482	\$ 58,170,519	\$ 1,172,037	2.1%
Federal Funds	\$ 4,721,387	\$ 4,882,166	\$ 160,779	3.4%
<b><u>State Library</u></b>				
General Fund	\$ 3,990,257	\$ 4,060,172	\$ 69,915	1.8%
Other Funds	\$ 6,717,774	\$ 6,842,189	\$ 124,415	1.9%
Federal Funds	\$ 5,275,247	\$ 5,309,791	\$ 34,544	0.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>State Treasurer</u></b>				
General Fund	\$ 3,490,552	\$ 5,361,270	\$ 1,870,718	53.6%
Other Funds	\$ 80,418,025	\$ 82,003,898	\$ 1,585,873	2.0%
<b><u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u></b>				
<b><u>State Board of Accountancy</u></b>				
Other Funds	\$ 2,583,982	\$ 2,617,527	\$ 33,545	1.3%
<b><u>Chiropractic Examiners Board</u></b>				
Other Funds	\$ 2,014,079	\$ 2,027,840	\$ 13,761	0.7%
<b><u>Consumer and Business Services</u></b>				
Other Funds	\$ 246,276,380	\$ 252,580,722	\$ 6,304,342	2.6%
Federal Funds	\$ 14,466,034	\$ 16,803,370	\$ 2,337,336	16.2%
<b><u>Construction Contractors Board</u></b>				
Other Funds	\$ 15,859,876	\$ 16,174,047	\$ 314,171	2.0%
<b><u>Board of Dentistry</u></b>				
Other Funds	\$ 3,277,010	\$ 3,328,763	\$ 51,753	1.6%
<b><u>Health Related Licensing Boards</u></b>				
State Mortuary and Cemetery Board				
Other Funds	\$ 2,152,200	\$ 2,191,749	\$ 39,549	1.8%
Board of Naturopathic Medicine				
Other Funds	\$ 799,923	\$ 809,413	\$ 9,490	1.2%
Occupational Therapy Licensing Board				
Other Funds	\$ 483,425	\$ 514,522	\$ 31,097	6.4%
Board of Medical Imaging				
Other Funds	\$ 886,265	\$ 898,304	\$ 12,039	1.4%
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	\$ 615,945	\$ 756,010	\$ 140,065	22.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
Oregon State Veterinary Medical Examining Board Other Funds	\$ 973,220	\$ 1,034,917	\$ 61,697	6.3%
<b><u>Bureau of Labor and Industries</u></b>				
General Fund	\$ 13,119,229	\$ 13,461,114	\$ 341,885	2.6%
Other Funds	\$ 12,162,061	\$ 12,675,846	\$ 513,785	4.2%
Federal Funds	\$ 1,258,596	\$ 1,297,545	\$ 38,949	3.1%
<b><u>Licensed Social Workers, Board of</u></b>				
Other Funds	\$ 1,697,440	\$ 1,717,671	\$ 20,231	1.2%
<b><u>Oregon Medical Board</u></b>				
Other Funds	\$ 12,595,547	\$ 12,840,109	\$ 244,562	1.9%
<b><u>Mental Health Regulatory Agency</u></b>				
Other Funds	\$ 3,462,553	\$ 3,509,699	\$ 47,146	1.4%
<b><u>Board of Nursing</u></b>				
Other Funds	\$ 16,595,386	\$ 16,847,478	\$ 252,092	1.5%
<b><u>Board of Pharmacy</u></b>				
Other Funds	\$ 7,335,399	\$ 7,464,610	\$ 129,211	1.8%
<b><u>Public Utility Commission</u></b>				
Other Funds	\$ 45,128,415	\$ 45,919,838	\$ 791,423	1.8%
Federal Funds	\$ 715,100	\$ 742,231	\$ 27,131	3.8%
<b><u>Real Estate Agency</u></b>				
Other Funds	\$ 7,621,789	\$ 7,781,918	\$ 160,129	2.1%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>				
<b><u>Oregon Business Development Department</u></b>				
General Fund	\$ 15,951,696	\$ 15,977,133	\$ 25,437	0.2%
General Fund Debt Service	\$ 39,144,515	\$ 39,036,407	\$ (108,108)	-0.3%
Lottery Funds	\$ 115,975,469	\$ 117,789,412	\$ 1,813,943	1.6%
Other Funds	\$ 378,417,137	\$ 379,465,905	\$ 1,048,768	0.3%
Other Funds Debt Service	\$ -	\$ 108,109	\$ 108,109	
Federal Funds	\$ 40,717,603	\$ 41,457,527	\$ 739,924	1.8%
<b><u>Employment Department</u></b>				
Other Funds	\$ 144,544,337	\$ 152,904,308	\$ 8,359,971	5.8%
Federal Funds	\$ 155,927,081	\$ 159,644,349	\$ 3,717,268	2.4%
<b><u>Housing and Community Services Department</u></b>				
General Fund	\$ 54,438,010	\$ 59,693,031	\$ 5,255,021	9.7%
Lottery Funds	\$ 16,357,282	\$ 17,507,282	\$ 1,150,000	7.0%
Other Funds	\$ 209,274,996	\$ 228,524,093	\$ 19,249,097	9.2%
Federal Funds	\$ 122,692,797	\$ 122,817,211	\$ 124,414	0.1%
<b><u>Department of Veterans' Affairs</u></b>				
General Fund	\$ 8,380,599	\$ 8,568,114	\$ 187,515	2.2%
Lottery Funds	\$ 14,856,025	\$ 15,062,268	\$ 206,243	1.4%
Other Funds	\$ 100,316,941	\$ 100,525,917	\$ 208,976	0.2%
Federal Funds	\$ 500,000	\$ 1,000,000	\$ 500,000	100.0%
<b><u>EDUCATION PROGRAM AREA</u></b>				
<b><u>Department of Education</u></b>				
General Fund	\$ 802,687,885	\$ 806,519,417	\$ 3,831,532	0.5%
General Fund Debt Service	\$ 18,263,417	\$ 18,239,116	\$ (24,301)	-0.1%
Other Funds	\$ 441,326,984	\$ 481,934,415	\$ 40,607,431	9.2%
Other Funds Debt Service	\$ -	\$ 24,302	\$ 24,302	
Federal Funds	\$ 1,053,144,232	\$ 1,054,258,511	\$ 1,114,279	0.1%

## Budget Summary\*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>State School Fund</u></b>				
General Fund	\$ 7,653,853,380	\$ 7,582,892,067	\$ (70,961,313)	-0.9%
Lottery Funds	\$ 464,758,594	\$ 535,719,907	\$ 70,961,313	15.3%
<b><u>Higher Education Coordinating Commission</u></b>				
General Fund	\$ 31,611,113	\$ 32,288,585	\$ 677,472	2.1%
Other Funds	\$ 34,277,137	\$ 35,810,339	\$ 1,533,202	4.5%
Federal Funds	\$ 114,075,784	\$ 118,191,072	\$ 4,115,288	3.6%
<b><u>State Support for Community Colleges</u></b>				
General Fund Debt Service	\$ 26,778,761	\$ 26,551,170	\$ (227,591)	-0.8%
Other Funds Debt Service	\$ 550,000	\$ 777,592	\$ 227,592	41.4%
<b><u>State Support for Public Universities</u></b>				
General Fund	\$ 904,264,998	\$ 907,514,998	\$ 3,250,000	0.4%
General Fund Debt Service	\$ 153,230,455	\$ 150,990,325	\$ (2,240,130)	-1.5%
Other Funds Debt Service	\$ 900,000	\$ 3,140,132	\$ 2,240,132	248.9%
<b><u>Oregon Health Sciences University</u></b>				
General Fund Debt Service	\$ 21,774,770	\$ 21,750,337	\$ (24,433)	-0.1%
Other Funds Debt Service	\$ 38,828,443	\$ 38,576,738	\$ (251,705)	-0.6%
<b><u>Chief Education Office</u></b>				
General Fund	\$ 3,652,812	\$ 8,207,271	\$ 4,554,459	124.7%
<b><u>Teacher Standards and Practices</u></b>				
Other Funds	\$ 8,961,470	\$ 9,106,410	\$ 144,940	1.6%
<b><u>HUMAN SERVICES PROGRAM AREA</u></b>				
<b><u>Commission for the Blind</u></b>				
General Fund	\$ 3,426,922	\$ 3,535,937	\$ 109,015	3.2%
Other Funds	\$ 1,475,033	\$ 1,482,049	\$ 7,016	0.5%
Federal Funds	\$ 16,372,609	\$ 16,645,593	\$ 272,984	1.7%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Oregon Health Authority</u></b>				
General Fund	\$ 2,118,221,508	\$ 2,095,006,278	\$ (23,215,230)	-1.1%
General Fund Debt Service	\$ 67,714,171	\$ 66,343,686	\$ (1,370,485)	-2.0%
Lottery Funds	\$ 12,457,116	\$ 12,498,909	\$ 41,793	0.3%
Other Funds	\$ 6,653,688,309	\$ 6,729,723,047	\$ 76,034,738	1.1%
Other Funds Debt Service	\$ -	\$ 1,371,293	\$ 1,371,293	
Federal Funds	\$ 10,913,483,621	\$ 11,157,123,747	\$ 243,640,126	2.2%
<b><u>Department of Human Services</u></b>				
General Fund	\$ 3,109,000,548	\$ 3,197,087,399	\$ 88,086,851	2.8%
Other Funds	\$ 598,001,557	\$ 654,392,908	\$ 56,391,351	9.4%
Federal Funds	\$ 5,463,087,605	\$ 5,574,153,008	\$ 111,065,403	2.0%
<b><u>Long Term Care Ombudsman</u></b>				
General Fund	\$ 6,087,623	\$ 6,401,552	\$ 313,929	5.2%
Other Funds	\$ 894,242	\$ 908,057	\$ 13,815	1.5%
<b><u>Psychiatric Security Review Board</u></b>				
General Fund	\$ 2,966,321	\$ 3,047,827	\$ 81,506	2.7%
<b><u>JUDICIAL BRANCH</u></b>				
<b><u>Judicial Department</u></b>				
General Fund	\$ 447,037,989	\$ 454,524,551	\$ 7,486,562	1.7%
Other Funds	\$ 247,670,281	\$ 248,093,590	\$ 423,309	0.2%
Federal Funds	\$ 1,339,352	\$ 1,344,289	\$ 4,937	0.4%
<b><u>Commission on Judicial Fitness and Disability</u></b>				
General Fund	\$ 251,551	\$ 252,710	\$ 1,159	0.5%
<b><u>Public Defense Services Commission</u></b>				
General Fund	\$ 303,430,035	\$ 305,425,556	\$ 1,995,521	0.7%
Other Funds	\$ 4,954,313	\$ 4,967,943	\$ 13,630	0.3%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>LEGISLATIVE BRANCH</u></b>				
<b><u>Legislative Administration Committee</u></b>				
General Fund	\$ 28,445,653	\$ 29,236,618	\$ 790,965	2.8%
General Fund Debt Service	\$ 12,428,295	\$ 12,379,677	\$ (48,618)	-0.4%
Other Funds	\$ 3,017,853	\$ 3,183,430	\$ 165,577	5.5%
Other Funds Debt Service	\$ 1,164,070	\$ 1,212,689	\$ 48,619	4.2%
<b><u>Legislative Assembly</u></b>				
General Fund	\$ 40,368,569	\$ 40,959,543	\$ 590,974	1.5%
<b><u>Legislative Commission on Indian Services</u></b>				
General Fund	\$ 537,318	\$ 542,353	\$ 5,035	0.9%
<b><u>Legislative Counsel</u></b>				
General Fund	\$ 12,552,965	\$ 12,329,541	\$ (223,424)	-1.8%
Other Funds	\$ 1,579,137	\$ 1,846,216	\$ 267,079	16.9%
<b><u>Legislative Fiscal Office</u></b>				
General Fund	\$ 4,117,795	\$ 4,165,598	\$ 47,803	1.2%
Other Funds	\$ 3,655,385	\$ 3,692,282	\$ 36,897	1.0%
<b><u>Legislative Policy and Research Office</u></b>				
General Fund	\$ 8,847,088	\$ 9,903,112	\$ 1,056,024	11.9%
<b><u>Legislative Revenue Office</u></b>				
General Fund	\$ 3,017,916	\$ 3,045,581	\$ 27,665	0.9%



**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>NATURAL RESOURCES PROGRAM AREA</u></b>				
<b><u>State Department of Agriculture</u></b>				
General Fund	\$ 22,307,042	\$ 22,698,953	\$ 391,911	1.8%
Lottery Funds	\$ 8,103,745	\$ 9,001,307	\$ 897,562	11.1%
Other Funds	\$ 66,605,463	\$ 68,154,857	\$ 1,549,394	2.3%
Federal Funds	\$ 17,452,844	\$ 17,615,623	\$ 162,779	0.9%
<b><u>State Department of Energy</u></b>				
Other Funds	\$ 35,206,624	\$ 35,609,279	\$ 402,655	1.1%
Federal Funds	\$ 2,412,636	\$ 2,455,398	\$ 42,762	1.8%
<b><u>Department of Environmental Quality</u></b>				
General Fund	\$ 40,804,031	\$ 43,718,803	\$ 2,914,772	7.1%
General Fund Debt Service	\$ 3,824,980	\$ 4,658,847	\$ 833,867	21.8%
Lottery Funds	\$ 4,610,577	\$ 4,732,711	\$ 122,134	2.6%
Other Funds	\$ 169,639,110	\$ 192,862,876	\$ 23,223,766	13.7%
Federal Funds	\$ 28,593,914	\$ 29,266,525	\$ 672,611	2.4%
<b><u>State Department of Fish and Wildlife</u></b>				
General Fund	\$ 28,408,880	\$ 29,458,285	\$ 1,049,405	3.7%
Lottery Funds	\$ 5,212,514	\$ 5,326,259	\$ 113,745	2.2%
Other Funds	\$ 181,354,898	\$ 183,825,411	\$ 2,470,513	1.4%
Federal Funds	\$ 133,139,592	\$ 135,372,685	\$ 2,233,093	1.7%
<b><u>Department of Forestry</u></b>				
General Fund	\$ 68,242,727	\$ 96,105,737	\$ 27,863,010	40.8%
Other Funds	\$ 340,602,781	\$ 366,655,973	\$ 26,053,192	7.6%
Federal Funds	\$ 33,657,195	\$ 33,907,251	\$ 250,056	0.7%
<b><u>Department of Geology and Mineral Industries</u></b>				
General Fund	\$ 4,631,168	\$ 4,709,949	\$ 78,781	1.7%
Other Funds	\$ 6,787,859	\$ 6,881,528	\$ 93,669	1.4%
Federal Funds	\$ 5,937,915	\$ 6,040,857	\$ 102,942	1.7%

## Budget Summary\*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>Department of Land Conservation and Development</u></b>				
General Fund	\$ 12,951,689	\$ 13,430,953	\$ 479,264	3.7%
Other Funds	\$ 1,734,829	\$ 1,785,545	\$ 50,716	2.9%
Federal Funds	\$ 6,421,857	\$ 6,487,739	\$ 65,882	1.0%
<b><u>Land Use Board of Appeals</u></b>				
General Fund	\$ 1,927,050	\$ 1,952,556	\$ 25,506	1.3%
<b><u>Oregon Marine Board</u></b>				
Other Funds	\$ 26,923,945	\$ 27,142,592	\$ 218,647	0.8%
Federal Funds	\$ 6,631,041	\$ 6,633,313	\$ 2,272	0.0%
<b><u>Department of Parks and Recreation</u></b>				
General Fund	\$ 218,894	\$ 228,729	\$ 9,835	4.5%
Lottery Funds	\$ 100,597,217	\$ 102,128,107	\$ 1,530,890	1.5%
Other Funds	\$ 99,889,179	\$ 101,196,692	\$ 1,307,513	1.3%
Federal Funds	\$ 16,389,923	\$ 16,422,002	\$ 32,079	0.2%
<b><u>Department of State Lands</u></b>				
Other Funds	\$ 47,925,059	\$ 56,436,137	\$ 8,511,078	17.8%
Federal Funds	\$ 2,261,458	\$ 2,466,188	\$ 204,730	9.1%
<b><u>Water Resources Department</u></b>				
General Fund	\$ 31,483,809	\$ 32,150,986	\$ 667,177	2.1%
Other Funds	\$ 61,306,639	\$ 66,865,131	\$ 5,558,492	9.1%
Federal Funds	\$ 1,879,534	\$ 1,905,917	\$ 26,383	1.4%
<b><u>Watershed Enhancement Board</u></b>				
Lottery Funds	\$ 74,415,091	\$ 79,589,460	\$ 5,174,369	7.0%
Federal Funds	\$ 41,671,381	\$ 41,759,143	\$ 87,762	0.2%

**Budget Summary\***

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			\$ Change	% Change
<b><u>PUBLIC SAFETY PROGRAM AREA</u></b>				
<b><u>Department of Corrections</u></b>				
General Fund	\$ 1,568,314,745	\$ 1,593,929,231	\$ 25,614,486	1.6%
General Fund Debt Service	\$ 112,749,173	\$ 112,706,132	\$ (43,041)	0.0%
Other Funds	\$ 43,244,547	\$ 43,508,746	\$ 264,199	0.6%
Other Funds Debt Service	\$ -	\$ 43,042	\$ 43,042	
<b><u>Oregon Criminal Justice Commission</u></b>				
General Fund	\$ 64,926,239	\$ 65,021,569	\$ 95,330	0.1%
Other Funds	\$ 511,392	\$ 961,392	\$ 450,000	88.0%
Federal Funds	\$ 7,170,201	\$ 8,224,498	\$ 1,054,297	14.7%
<b><u>District Attorneys and their Deputies</u></b>				
General Fund	\$ 12,478,724	\$ 12,592,454	\$ 113,730	0.9%
<b><u>Department of Justice</u></b>				
General Fund	\$ 72,122,805	\$ 73,202,693	\$ 1,079,888	1.5%
General Fund Debt Service	\$ 12,530,237	\$ 12,507,190	\$ (23,047)	-0.2%
Other Funds	\$ 321,296,607	\$ 330,308,027	\$ 9,011,420	2.8%
Federal Funds	\$ 179,004,039	\$ 186,688,612	\$ 7,684,573	4.3%
<b><u>Oregon Military Department</u></b>				
General Fund	\$ 25,608,114	\$ 27,578,231	\$ 1,970,117	7.7%
Other Funds	\$ 106,851,901	\$ 112,711,583	\$ 5,859,682	5.5%
Federal Funds	\$ 271,814,624	\$ 289,973,794	\$ 18,159,170	6.7%
<b><u>Oregon Board of Parole</u></b>				
General Fund	\$ 8,868,686	\$ 9,048,876	\$ 180,190	2.0%
<b><u>Department of State Police</u></b>				
General Fund	\$ 269,292,257	\$ 280,526,031	\$ 11,233,774	4.2%
Lottery Funds	\$ 8,069,250	\$ 8,145,961	\$ 76,711	1.0%
Other Funds	\$ 136,707,491	\$ 151,266,325	\$ 14,558,834	10.6%
Federal Funds	\$ 12,249,830	\$ 12,274,226	\$ 24,396	0.2%

<b>Budget Summary*</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>2018 Committee Recommendation</b>	<b>Committee Change from 2017-19 Leg. Adopted</b>	
			<b>\$ Change</b>	<b>% Change</b>
<b><u>Department of Public Safety Standards and Training</u></b>				
Other Funds	\$ 43,523,261	\$ 49,116,738	\$ 5,593,477	12.9%
Federal Funds	\$ 8,007,963	\$ 8,012,359	\$ 4,396	0.1%
<b><u>Oregon Youth Authority</u></b>				
General Fund	\$ 307,443,048	\$ 312,595,798	\$ 5,152,750	1.7%
Other Funds	\$ 11,597,846	\$ 11,533,519	\$ (64,327)	-0.6%
Federal Funds	\$ 37,166,220	\$ 37,328,320	\$ 162,100	0.4%
<b><u>TRANSPORTATION PROGRAM AREA</u></b>				
<b><u>Department of Aviation</u></b>				
Other Funds	\$ 12,190,805	\$ 13,213,366	\$ 1,022,561	8.4%
Federal Funds	\$ 4,514,961	\$ 4,525,743	\$ 10,782	0.2%
<b><u>Department of Transportation</u></b>				
Lottery Funds Debt Service	\$ 120,644,222	\$ 119,636,050	\$ (1,008,172)	-0.8%
Other Funds	\$ 3,232,865,421	\$ 3,370,904,665	\$ 138,039,244	4.3%
Other Funds Debt Service	\$ 415,126,500	\$ 416,134,673	\$ 1,008,173	0.2%
Federal Funds	\$ 105,699,330	\$ 105,756,768	\$ 57,438	0.1%
<b><u>2017-19 Budget Summary</u></b>				
<b>General Fund Total</b>	\$ 18,530,053,820	\$ 18,572,698,743	\$ 42,644,923	0.2%
<b>General Fund Debt Service Total</b>	\$ 475,693,337	\$ 472,300,083	\$ (3,393,254)	-0.7%
<b>Lottery Funds Total</b>	\$ 829,101,980	\$ 911,225,532	\$ 82,123,552	9.9%
<b>Lottery Funds Debt Service Total</b>	\$ 136,939,189	\$ 135,509,745	\$ (1,429,444)	-1.0%
<b>Other Funds Total</b>	\$ 15,264,508,605	\$ 15,762,532,733	\$ 498,024,128	3.3%
<b>Other Funds Debt Service Total</b>	\$ 863,154,323	\$ 868,004,609	\$ 4,850,286	0.6%
<b>Federal Funds Total</b>	\$ 18,836,761,286	\$ 19,232,372,523	\$ 395,611,237	2.1%

\* Excludes Capital Construction

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b>ADMINISTRATION PROGRAM AREA</b>				
<b><u>Department of Administrative Services</u></b>				
Authorized Positions	908	914	6	0.7%
Full-time Equivalent (FTE) positions	903.38	906.96	3.58	0.4%
<b><u>Office of the Governor</u></b>				
Authorized Positions	59	61	2	3.4%
Full-time Equivalent (FTE) positions	58.50	59.13	0.63	1.1%
<b><u>Oregon Liquor Control Commission</u></b>				
Authorized Positions	304	321	17	5.6%
Full-time Equivalent (FTE) positions	298.82	310.16	11.34	3.8%
<b><u>Public Employees Retirement System</u></b>				
Authorized Positions	373	376	3	0.8%
Full-time Equivalent (FTE) positions	372.29	374.30	2.01	0.5%
<b><u>Department of Revenue</u></b>				
Authorized Positions	1,007	1,101	94	9.3%
Full-time Equivalent (FTE) positions	933.85	963.28	29.43	3.2%
<b><u>Secretary of State</u></b>				
Authorized Positions	213	215	2	0.9%
Full-time Equivalent (FTE) positions	212.77	214.03	1.26	0.6%
<b>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</b>				
<b><u>Consumer and Business Services</u></b>				
Authorized Positions	965	966	1	0.1%
Full-time Equivalent (FTE) positions	957.36	958.03	0.67	0.1%

<b>Position Summary</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>2018 Committee Recommendation</b>	<b>Committee Change from 2017-19 Leg. Adopted</b>	
			<b>Change</b>	<b>% Change</b>
<b><u>Bureau of Labor and Industries</u></b>				
Authorized Positions	107	107	-	0.0%
Full-time Equivalent (FTE) positions	104.88	105.38	0.50	0.5%
<b><u>Health-Related Licensing Boards</u></b>				
Authorized Positions	21	22	1	4.8%
Full-time Equivalent (FTE) positions	20.25	20.56	0.31	1.5%
<b>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</b>				
<b><u>Employment Department</u></b>				
Authorized Positions	1,298.00	1,320	22	1.7%
Full-time Equivalent (FTE) positions	1,239.78	1,259.03	19.25	1.6%
<b><u>Housing and Community Services</u></b>				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	152.65	153.28	0.63	0.4%
<b>EDUCATION PROGRAM AREA</b>				
<b><u>Chief Education Office</u></b>				
Authorized Positions	14	14	-	0.0%
Full-time Equivalent (FTE) positions	6.40	12.15	5.75	89.8%
<b><u>Department of Education</u></b>				
Authorized Positions	551	565	14	2.5%
Full-time Equivalent (FTE) positions	537.54	544.76	7.22	1.3%
<b><u>Higher Education Coordinating Commission</u></b>				
Authorized Positions	124	130	6	4.8%
Full-time Equivalent (FTE) positions	116.20	118.45	2.25	1.9%

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b>HUMAN SERVICES PROGRAM AREA</b>				
<b><u>Oregon Health Authority</u></b>				
Authorized Positions	4,646	4,177	(469)	-10.1%
Full-time Equivalent (FTE) positions	4,591.03	4,274.45	(316.58)	-6.9%
<b><u>Department of Human Services</u></b>				
Authorized Positions	8,349	9,056	707	8.5%
Full-time Equivalent (FTE) positions	8,164.07	8,612.17	448.10	5.5%
<b><u>Long Term Care Ombudsman</u></b>				
Authorized Positions	25	27	2	8.0%
Full-time Equivalent (FTE) positions	24.50	25.50	1.00	4.1%
<b>NATURAL RESOURCES PROGRAM AREA</b>				
<b><u>State Department of Agriculture</u></b>				
Authorized Positions	489	501	12	2.5%
Full-time Equivalent (FTE) positions	370.46	375.73	5.27	1.4%
<b><u>Department of Environmental Quality</u></b>				
Authorized Positions	745	751	6	0.8%
Full-time Equivalent (FTE) positions	723.89	730.67	6.78	0.9%
<b><u>Department of State Lands</u></b>				
Authorized Positions	111	113	2	1.8%
Full-time Equivalent (FTE) positions	109.33	110.67	1.34	1.2%
<b>PUBLIC SAFETY PROGRAM AREA</b>				
<b><u>Department of Justice</u></b>				
Authorized Positions	1,374	1,379	5	0.4%
Full-time Equivalent (FTE) positions	1,348.42	1,355.40	6.98	0.5%

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
<b><u>Department of State Police</u></b>				
Authorized Positions	1,345	1,370	25	1.9%
Full-time Equivalent (FTE) positions	1,321.62	1,346.62	25.00	1.9%
<b><u>Department of Public Safety Standards and Training</u></b>				
Authorized Positions	152	165	13	8.6%
Full-time Equivalent (FTE) positions	150.05	157.59	7.54	5.0%
<b>TRANSPORTATION PROGRAM AREA</b>				
<b><u>Department of Transportation</u></b>				
Authorized Positions	4,537	4,716	179	3.9%
Full-time Equivalent (FTE) positions	4,425.34	4,502.97	77.63	1.8%

## **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the March 2018 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

## **Summary of Capital Construction Subcommittee Action**

HB 5201 is the omnibus budget reconciliation bill for the 2018 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2017 session. The Subcommittee approved HB 5201 with amendments to reflect budget adjustments as described below.



## Statewide Adjustments

### **EMPLOYEE COMPENSATION DISTRIBUTION**

The Subcommittee approved allocation of \$98.4 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover 100% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include \$98.4 million General Fund, \$2.3 million Lottery Funds, \$80.8 million Other Funds, and \$43.3 million Federal Funds.

### **OTHER STATEWIDE ADJUSTMENTS**

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net cost of \$1.7 million Total Funds, but included General Fund savings of \$1.5 million.

Section 180 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Other statewide adjustments also reflect budget changes in multiple agencies to apply Other Fund balances generated through excess Lottery Fund reserves, excess bond proceeds, and interest earnings to debt service. A technical adjustment to the Department of Administrative Services Other Fund debt service is also included. Total net debt service savings are \$2.8 million General Fund and \$1.4 million Lottery Funds. New Other Funds expenditure limitations for the Oregon Business Development Department (\$108,109), the Department of Education (\$24,302), the Higher Education Coordinating Commission (\$24,434), and the Department of Corrections (\$42,042) are established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by \$3.6 million.

Sections 75, 76, 77, 95, and 170 of the budget bill reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

## Emergency Board

As part of the 2017-19 biennium statewide rebalance plan, HB 5201 adjusts the Emergency Board's special purpose appropriations as follows:

- Eliminates the special purpose appropriation for state agencies for compensation of state employees of \$100 million, and makes General Fund appropriations to various state agencies of \$96.9 for state employee compensation changes and adjustments for Pension Obligation Bond payments.
- Eliminates the \$10 million special purpose appropriation for compensation driven by collective bargaining costs of workers who are not state employees; the bulk of these funds are appropriated to the Department of Human Services. Details on how the funding is being used is found under that agency's section of this budget report.
- Eliminates the \$200,000 special purpose appropriation to the Emergency Board for costs associated with the public guardian program and makes a corresponding appropriation to the Long Term Care Ombudsman to provide the program additional resources.
- Eliminates the \$750,000 special purpose appropriation to the Emergency Board for foster parent supports and adds the same amount of General Fund to the Child Welfare program budget within the Department of Human Services.
- Eliminates the \$3,972,118 special purpose appropriation to the Emergency Board for funding the second year of the biennium for the Chief Education Office. This bill does appropriate General Fund for the full biennium for the Chief Education Office. The Office is set to sunset at the end of the current biennium.
- Reduces the special purpose appropriation for the Department of Forestry for fire protection expenses by \$2.0 million in conjunction with a corresponding General Fund appropriation to the Department of Forestry for emergency firefighting costs during the 2017 fire season.
- Establishes a \$650,000 special purpose appropriation for the Department of Revenue for potential position reconciliation costs with the priority assigned to those in the Property Tax Division.
- Establishes a \$2,000,000 special purpose appropriation for the Oregon Health Authority for rate increases for certain residential mental health service providers.
- Establishes a \$1,656,115 special purpose appropriation to be allocated to the Secretary of State for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. The appropriation is available to reimburse eligible costs that were not reimbursed through a similar appropriation made directly to the Secretary of State for this purpose in this bill.
- Establishes a \$300,000 special purpose appropriation for Department of Human Services to increase access to ventilator-assisted services in nursing facilities.
- Establishes a \$30 million special purpose appropriation for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include changes to

caseloads based on future forecasts, the agencies' ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties or repayments, federal law or funding changes, and legal costs.

- Establishes a new \$2.5 million special purpose appropriation for the Department of Human Services to access for the Child Welfare program as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce stability, and help foster families.

If remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$1.0 million for the Oregon Department of Forestry for the purpose of eradication efforts of the European lineage (EU1) of *Phytophthora ramorum*, the invasive, non-native, pathogen that causes the sudden oak death (SOD) disease in tanoak and possibly damages or kills certain conifer tree species. The Oregon Department of Forestry (ODF) may request allocation of the reservation from the Emergency Board if all other sources of funding supporting SOD eradication efforts have been expended and the agency evidences that additional funding will result in a demonstrative reduction in the incidence or spread of the pathogen in Oregon.

## **Adjustments to 2017-19 Agency Budgets**

### **ADMINISTRATION**

#### **Department of Administrative Services**

The Subcommittee approved a one-time \$438,465 General Fund appropriation to restore a reduction to the CASA Volunteer Program that was transferred temporarily to the Department of Administrative Services (DAS) by HB 2600 (2017) and increased the Other Funds expenditure limitation by \$170,000 for the same program to accommodate payments to local CASA programs that are eligible to receive federal Title IV-E monies transferred to DAS by the Department of Human Services (DHS).

A one-time \$2.5 million Other Funds expenditure limitation increase was included for the Office of the State Chief Information Officer to support acquisition of fiber assets in partnership with Oregon State University for the establishment of a new core fiber network to support state agencies and Oregon's research universities through the "OregonFIBER" partnership. This expenditure will enable the establishment of a new public statewide core network spanning more than 2,200 miles with speeds up to 100 Gbs. In addition, the Other Funds expenditure limitation

for the State Data Center (SDC) was increased by \$779,154 on a one-time basis to pay the costs associated with moving the Oregon Youth Authority's (OYA) information technology assets into the SDC.

Technical budget adjustments necessary to finalize the consolidation of IT security positions started in the 2017-19 adopted budget for DAS were also approved. These adjustments included decreasing Other Funds expenditure limitation for the State Data Center by \$288,399 and one position (1.00 FTE), with a corresponding increase in the Office of the State Chief Information of \$288,399 Other Funds expenditure limitation and one position (1.00 FTE).

The Subcommittee approved an Other Funds expenditure limitation increase of \$132,524 in the Chief Operating Office for an economist position (0.63 FTE) dedicated to working on forecasting revenues from the sale of cannabis products and to produce the annual forecast on the supply of clean fuels. The Departments of Environmental Quality and Transportation will contribute two-thirds of the cost of the position and the Oregon Liquor Control Commission will provide the remaining one-third of the position funding for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The Subcommittee also approved the transfer of an IT procurement position from DHS to DAS Enterprise Goods and Services by increasing the Other Funds expenditure limitation by \$152,247 and establishing one position (0.63 FTE). DHS will continue to pay for the position for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The following one-time Other Funds expenditure limitation increases were approved for Enterprise Asset Management for the following purposes:

- \$6,250,000 for infrastructure improvements at the Mill Creek Corporate Center. Infrastructure improvements at the Center are necessary for parcels to be sold and developed. These improvements are paid for with proceeds from land sales at the Center.
- \$1,375,000 Other Funds expenditure limitation increase for six limited duration construction manager positions established in the 2017-19 legislatively adopted budget to oversee deferred maintenance projects funded through the Capital Projects Fund. At the time the budget was adopted, DAS thought the positions could be paid for using expenditure limitation from each project. Since then the Department determined that the positions should be supported through standalone Other Funds expenditure limitation for personal services.
- \$860,000 to secure and maintain the Hillcrest (\$500,000) and North Coast (\$310,000) Youth Correctional Facilities. Both facilities were transferred to DAS by OYA as surplus property. DAS will start the process of disposing of both properties in the current biennium, however, it is likely that final disposition will not occur until the 2019-21 biennium.

House Bill 5201 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project;
- \$1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of a program to provide affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the remainder of the 2017-19 biennium to document progress in meeting the program's objectives of providing affordable housing for low to moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment;
- \$1,000,000 for disbursement to the City of Maupin for a new Civic Center that will replace the current library and City Hall;
- \$1,000,000 for disbursement to the Port of Umatilla to build a new facility to house the Hermiston Chamber of Commerce;
- \$500,000 for disbursement to the City of Maupin to complete a fiber project;
- \$300,000 for disbursement to the City of Milwaukie for expansion of the Ledding Library;
- \$300,000 for disbursement to Athena's Gem, Inc for transforming the Gem Theater property into a regional art center;
- \$200,000 for disbursement to Benton County for a ranked choice voting pilot project;
- \$100,000 for disbursement to Harney County for a study of the Silvies River and its drainages.

The Subcommittee added \$3,058,514 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of \$3,000,000 in lottery bonds for disbursement to Trillium Family Services for construction of a secure adolescent inpatient facility at the Trillium Children's Farm Home. The Subcommittee also approved an Other Funds expenditure limitation increase of \$2,050,587 for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of \$2,000,000 in lottery bonds for disbursement to DePaul Treatment Centers for construction of a new treatment facility. The lottery bonds for both projects are authorized in Senate Bill 5702. There is no debt service allocated in the 2017-19 biennium for these sales, as the bonds will not be sold until the spring of 2019. Debt service for 2019-21 is estimated at a total of \$864,212 Lottery Funds per biennium.

The Subcommittee approved a one-time \$1,435,000 General Fund appropriation to support operations of a Carbon Policy Office to be housed temporarily in the Department of Administrative Services. The Office will be staffed by four limited duration positions (2.32 FTE); the Governor's Carbon Policy Advisor; a Climate Policy Manager, a Project Manager, and a support staff position. The approved one-time funding includes \$650,000 for studies to examine the following areas: an economic impact analysis of a cap and trade program on Oregon's jobs and economy, leakage risk of emission intensive, trade exposed industries (EITEs); and carbon sequestration.

#### **Office of the Governor**

The Subcommittee increased the General Fund appropriation by \$222,022, and added one full-time education policy advisor position (0.50 FTE). The policy advisor position is classified as a Principal Executive/Manager G.

The Subcommittee also established a one-time \$230,772 General Fund appropriation and one limited-duration full-time Principal Executive/Manager F position (0.63 FTE), to serve as a census coordinator. The employee will coordinate state efforts to ensure an accurate census count in the federal 2020 Census. The Office is expected to request re-establishment of the position for an additional eighteen-month period in the 2019-21 biennium Governor's recommended budget.

Finally, the Subcommittee adjusted the Office budget to reflect the transfer of the Oregon Volunteers Commission for Voluntary Action and Service (Oregon Volunteers) to the Higher Education Coordinating Commission. House Bill 4163, the 2018 session program change bill, transfers the Oregon Volunteers program from the Office of the Governor to the Higher Education Coordinating Commission, effective July 1, 2018. The Subcommittee increased the General Fund appropriation for Oregon Volunteers by \$50,000, decreased the Federal Funds expenditure limitation for Oregon Volunteers by \$3,337,261, and decreased the position authorization by 0.50 FTE to reflect the transfer out of the program Director position in the middle of the biennium. The corresponding adjustments to the Higher Education Coordinating Commission are described in that section of the budget report.

#### **Oregon Liquor Control Commission**

In total, 17 permanent positions (11.34 FTE) and \$4.3 million Other Funds expenditure limitation are included for the Oregon Liquor Control Commission (OLCC). The limitation and positions are for the following issues:

- \$197,175 and one position (0.67 FTE) to serve as a Chief Information Officer at a Principal Executive Manager F level to manage, plan, implement, and upgrade the agency's disparate systems related to agency administration and regulation of alcohol and cannabis.
- \$180,000 related to increases in the agency's software licensing, maintenance, and support costs.
- \$300,000 for preliminary business case and project planning for a new online privilege tax payment and reporting system, as required by HB 2150 (2017 Session).
- \$51,122 to extend a contracted position via interagency agreement with the Oregon Health Authority that provides Geographic Information Systems (GIS) analysis to support OLCC licensing and registration information.
- \$960,000 for payments of monthly access and user fees attributable to medical marijuana registrants required to use the Cannabis Tracking System under the provisions of SB 1057 (2017 Session).
- Thirteen additional regulatory specialist positions (8.67 FTE) and an associated \$2,145,992 for OLCC responsibilities for investigations and inspections related to medical marijuana under the provisions of SB 1057. This amount assumes an estimated 2,000 medical marijuana registrants for the remainder of the 2017-19 biennium.
- Three positions (2.00 FTE) -- a Compliance Specialist 3, a Compliance Specialist 1, and an Administrative Support Specialist 1 -- and \$474,672 for additional administrative support in the marijuana program to prevent backlogs, develop and refine licensing and compliance protocols, train investigators, and review work for accuracy and consistency.

### **Public Employees Retirement System**

The Subcommittee approved an increase of \$80,000 Other Funds expenditure limitation for the Compliance, Audit, and Risk Division and a pension and healthcare independent actuarial review. A review confirms the reasonableness and consistency of the agency's consulting actuarial firm's valuation. This is an industry best practice; the last time such a review was undertaken was in 2009. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The bill includes an increase of \$176,661 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager E position (0.67 FTE) for an information security and risk officer position, with the instruction that the position be filled with a person professionally credentialed in information security and risk. In January of 2016, the Public Employees Retirement System (PERS) received an information security program review from an independent security consultant. The review identified numerous information security and other vulnerabilities. The executive and legislative branches of government directed PERS to undertake a comprehensive effort to remediate security vulnerabilities and standup programs for cybersecurity, disaster recovery, and business continuity, which is currently underway. The security and risk officer position will help facilitate this effort. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Subcommittee approved a \$487,174 Other Funds expenditure limitation increase for the Information Services Division and two permanent full-time positions, an Information Systems Specialist 6 and an Information Systems Specialist 7 (a total of 1.34 FTE). The Legislature, in 2017, enacted SB 90, which permanently reassigned responsibility for information technology security for most state agencies to the Department of Administrative Services, Office of the State Chief Information Officer. The two positions at PERS that were reassigned had duties primarily related to network operational activities rather than just information security. The agency has had to contract with a private vendor for these services at a cost of \$206,000, which has proven more expensive than restoring the two positions. The Subcommittee approved the \$206,000 on a one-time basis. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Oregon Investment Council (OIC) voted to move the Individual Account Program (IAP) to a target-date fund solution beginning January 2, 2018. This is an age-based approach that moves a member's IAP assets into an increasingly conservative investment portfolio. This mandatory change is expected to lower a PERS member's defined contribution benefit, and provides for no member choice to make individual investment decisions. A one-time \$200,000 Other Funds expenditure limitation increase was approved as a first installment to pay for expenditures that the agency has had to make to conform to the OIC decision.

Two technical adjustments were approved to move the State Government Service Charge and Attorney General line-items from the Compliance, Audit, and Risk Division to the Central Administration Division and the agency's Deputy Director position from the Operations Division to the Central Administration Division. This position was mistakenly moved as part of a reorganization plan approved by the Legislature in 2017. The agency-wide impact of these two adjustments nets to zero.

## **Department of Revenue**

The Subcommittee approved a combined increase of \$2,380,791 Other Funds expenditure limitation for the Administration and Business Divisions, a \$497,420 decrease for the Core Systems Replacement program, and establishment of 13 permanent full-time positions (5.59 FTE), and 30 limited duration positions (9.38 FTE) for the implementation of HB 2017 (2017), a comprehensive transportation initiative which relies on the establishment of four new taxes. The Department of Revenue (DOR) requires supplemental funding over what was already included in the 2017-19 adopted budget for communications and outreach, information technology, return and payment processing, collections, compliance, and customer assistance. Revenue to support these expenditures will come from gross transportation tax receipts. The Legislature in 2019 will re-evaluate the ratio of electronic vs. manual filing of the payroll transit tax and the long-term need for positions. A one-time increase of \$50,000 Other Funds expenditure limitation was also approved for the Administration Division for costs related to the implementation of HB 2017. This funding is for the Processing Center Modernization project and the electronic imaging of paper documents; revenue to support this expenditure is from transportation taxes. The reduction to the Core Systems Replacement program budget of \$497,420 Other Funds expenditure limitation is to account for final contract savings.

An increase of \$1,787,696 Other Funds expenditure limitation and 11 permanent full-time positions (5.79 FTE) was established for the implementation of SB 1067 (2017), a measure to reduce and control future government costs. One element of this measure was to centralize most debt collection activity in state government within DOR. As a result, DOR requires funding for additional staff and to pay for information technology needs to manage the increase in debtor accounts. A fee will be charged to debtors to offset the cost.

An increase of \$377,227 General Fund and \$94,427 Other Funds expenditure limitation was approved for the implementation of SB 254 (2017), which requires financial institutions to participate in a data match program with DOR. Financial institutions compare a list of delinquent debtors with the names of account holders. If a match is found, DOR may administratively garnish the debtor's account. Funding is required for the initial setup as well as ongoing costs to pay financial institutions for data matching and vendor service fees. The Department of Administrative Services is directed to unschedule \$377,227 General Fund, which may be rescheduled based upon actual costs incurred by DOR.

The Subcommittee approved a decrease of \$604,613 General Fund and \$52,575 Other Funds for services and supplies expenditures as a result of savings in the Processing Center Modernization project and a re-estimation of State Data Center charges.

A one-time increase of \$604,613 General Fund and \$52,575 Other Funds expenditure limitation and the establishment of a limited duration Operations and Policy Analyst 4 in the Director's Office, two limited duration Accountant 4 positions, and one limited duration Fiscal Analyst 3 position in the Finance Unit were approved (2.42 FTE). These resources are to address the following issues: (a) any Financial Management Review findings, comprehensive external financial audit findings; (b) Secretary of State financial audit(s) findings; (c) alignment of agency



operations with state budget and accounting systems; (d) transition to the use of the state’s payroll system; (e) revamping of the cost allocation system; and (f) support for 2019-21 budget development activities.

The Subcommittee approved the following position reclassification changes, abolishments, and establishments related to the post-implementation of the Core Systems Replacement (CSR) project and Research Sections activities. The Department is able to self-fund this action by moving General Fund and Other Funds between programs, resulting in a net reduction of 6 positions (4.97 FTE). The following position actions were approved: reclassification of a Tax Audit 2 to an Operations and Policy Analyst 3; Tax Audit 2 to an Operations and Policy Analyst 3; an Administrative Specialist 1 to an Operations and Policy Analyst 3; an Operations and Policy Analyst 1 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; and the establishment of two Economist 4 positions. Additional funding for these changes comes from the abolishment of: one Administrative Specialist 2, two Office Specialist 1 positions, one Office Assistant 1, one Information Systems Specialist 3, one Office Specialist 2, and two Revenue Agent 1 positions. The six Operations and Policy Analyst 3 positions are to be assigned to the Administrative Services Division and Project Management Office and will resolve CSR issues by serving as an interface between operating programs, information technology staff, and the CSR vendor. The two Economist 4 positions are to be assigned to the Administrative Services Division and the Research Section to provide internally-focused CSR research for agency management and performance purposes.

The bill includes an increase of \$928,651 General Fund and \$192,204 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (4.51 FTE) and 27 seasonal full-time positions (3.29 FTE). At the direction of the Legislature, the Department of Administrative Services, Chief Human Resources Office undertook a review of DOR’s personnel policies and DOR internally reviewed positions from the budget perspective. These reviews identified numerous misalignments of human resource policy and practice, as well as positions being either: (a) unbudgeted; (b) double-filled; (c) underbudgeted; (d) misclassified; (e) a result of budgeting errors; or (f) critically needed for financial management purposes. The following table reflects the actions to remedy most of these issues and achieve needed alignment with the legislatively approved budget:

Category	General Fund	Other Fund	Position	FTE
Financial Management positions	\$220,327	\$20,646	2	1.33
Misclassifications/Reclassifications	(\$6,252)	(\$3,647)	<1>	<0.49>
Unbudgeted Positions	\$98,243	\$12,738	1	0.50
New Positions - Permanent Full-time	\$227,097	\$16,034	5	1.50
New Positions - Seasonal Full-Time	\$353,347	\$30,726	27	3.29
Unbudgeted Full-time Equivalent	\$9,268	\$8,359	--	0.25
Other Adjustments	\$26,621	\$107,347	--	1.42
Total	\$928,651	\$192,204	34	7.80

With this realignment, DOR should now return to relying upon the regular administrative process for rectifying any remaining position misalignments. The Legislature can expect that prior to the start of the 2019-21 biennium, DOR will be able to have positions: (a) correctly classified in the state's human resource and budget applications; (b) properly assigned to the correct program and subprogram; (c) appropriately funded, by revenue source, and fund-type; (d) correctly budgeted in the state's budget system; and (e) appropriately expensed in the state's payroll and accounting systems.

A special purpose appropriation to the Emergency Board in the amount of \$650,000 was approved for additional position adjustments, with the priority being given to those in the Property Tax Division. Systemic financial management and funding issues within this Division have remained unaddressed for multiple biennia. Action to address these issues had to be deferred once again due to the lack of complete and accurate financial information. The Department's request for an allocation from the special purpose appropriation will need to be based upon a comprehensive plan to permanently address the systemic issues within the Property Tax Division. The Department of Administrative Services is directed to unschedule \$339,034 General Fund in the Property Tax Division related to compensation plan changes. The funds may be rescheduled as part of the Department's submission of a comprehensive plan.

The Subcommittee approved an increase of \$184,140 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager G position (0.50 FTE) to serve as the agency's Collections Administrator and, eventually, as the Collections Division Administrator once the division is formally established next biennium. DOR is directed to move the Other Agency Accounts Section in the Business Division into a new Summary Cross Reference Program beginning with the 2019-21 biennium.

In addition, the Subcommittee directed the Department to report to the Legislature in 2019 on the following:

- A feasibility study, as directed by a budget note in SB 5535 (2017), related to the establishment of a collections division.
- Report on what collection functions were consolidated under SB 1067 (2017), from which agencies, and identify which agencies were exempt from consolidation and why. The Department is also to prepare a detailed revenue estimate, by agency and fund-type, for SB 1067 (2017) and those agency accounts subject to consolidation.
- Report on the agency's use of private collection firms and private collection firm's rates as compared to the agency's internal collection activities and rates.

The Subcommittee approved an increase of \$524,929 General Fund and \$10,713 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (2.92 FTE) for a remote customer service call center.

### **Secretary of State**

The Subcommittee established a one-time \$1,663,885 General Fund appropriation for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. These costs were not previously budgeted. The funds will reimburse costs documented as of

February 7, 2018, including \$353,922 of Elections Division expenditures, and \$1,309,963 for county costs that will be distributed to twenty-four counties. The appropriation is approved on a one-time basis and will be phased out in the agency's 2019-21 biennium budget request. The reimbursable costs of the special election are expected to total approximately \$3.32 million. The Secretary of State may request reimbursement for remaining costs from a special purpose appropriation to the Emergency Board included in the bill for this purpose.

The Subcommittee increased the General Fund appropriation for the Elections Division by \$257,306, and decreased the Federal Funds expenditure limitation by \$42,616, to finance printing and distribution of Oregon Motor Voter mailers required under state law. The funding will allow for continued distribution of notifications and postage-paid return envelopes to persons about to be registered to vote under the Oregon Motor Voter program, with instructions on how to opt-out of voter registration, and how to affiliate with a political party. The Federal government has advised that the Federal Funds previously budgeted are ineligible to be applied for this purpose. The Subcommittee also increased the General Fund appropriation for the Administrative Services Division by \$156,357, and established one full-time Information Systems Specialist 8 position (0.63 FTE), to support operational resilience and cyber security capabilities.

The Subcommittee increased the Other Funds expenditure limitation for the Administrative Services Division by \$139,367, and established one limited-duration full-time Training and Development 2 position (0.63 FTE) in the Office's Human Resources Division. The expenditure limitation increase is provided on a one-time basis and will phase out in the development of the Office's 2019-21 current service level budget. The Secretary may request reestablishment of the position as a permanent position in the 2019-21 biennium agency request budget.

Finally, the Subcommittee approved two technical adjustments to the agency budget. The Subcommittee transferred \$347,900 General Fund from the Elections Division to the Administrative Services Division to correct the impact of the phase-out of one-time funding for the Election Night Reporting System. The Subcommittee also reallocated funding for state government services charges, decreasing General Fund appropriations by a total of \$32,651, decreasing Other Funds expenditure limitations by a total of \$172,854, and increasing the Federal Funds expenditure limitation by \$160,505.

### **State Treasurer**

The Subcommittee approved an increase of \$1.8 million General Fund for services and supplies for the Oregon Retirement Savings Board (ORSB), which brings the 2017-19 approved budget to \$4 million General Fund. The supplemental increase is to pay for outreach and marketing. A General Fund appropriation continues to be required to fund the ORSB's operating expenses until sufficient Other Funds revenue can be generated to support the Board. General Fund expenditures are to be repaid with future administrative fees. A current accounting of the loan for the 2015-17 biennium and the 2017-19 biennium, if this request is approved, totals \$5.3 million. At present, there is no identified timeline for the repayment of this loan, which is dependent upon a level of program participation large enough to generate fee revenue to both operate the ORSB and repay the state's General Fund loan.

The Subcommittee also directed the State Treasury to report to the Interim Joint Committee on Ways and Means or the Emergency Board in May 2018 on investment expenses related to the Oregon Public Employees Retirement Fund.

## **CONSUMER AND BUSINESS SERVICES**

### **Department of Consumer and Business Services**

An increase in the Federal Funds expenditure limitation for the Department of Consumer and Business Services (DCBS) of \$810,000 is included in the bill for the Senior Health Insurance Benefit Assistance program (SHIBA) providing outreach, education, and financial support to seniors to maximize their Medicare benefits. The program is funded through several federal grant programs including the Safety and Health Investments Projects (SHIP) program, the Medicare Improvements for Patients and Providers Act (MIPPA), and the Senior Medicare Patrol (SMP) program. The additional expenditure limitation allows DCBS to expend federal amounts received that were in addition to those amounts originally anticipated in the agency's budget.

The Subcommittee approved a one-time only increase in the Federal Funds expenditure limitation for DCBS of \$1,157,514 and authorized the establishment of a limited-duration position (0.67 FTE) in conjunction with a federal grant award from the U.S. Department of Health and Human Services (DHHS) for the planning and implementation of health insurance market reforms through the Health Insurance Enforcement and Consumer Protections (HIECP) grant program. The grant will be used to fund a limited-duration Market Conduct Field Examiner position and to replace up to 10% of the existing funding for three market Analyst positions and a Grant Coordinator position at a total cost of \$281,261 in the 2017-19 biennium. The savings in Other Funds for the existing positions will be recognized in the program's fund balance. DCBS has budgeted \$876,252 of the remaining grant funding for contracted services to provide consulting services by experienced clinicians with pharmaceutical expertise to review formularies and create standard operating procedures to ensure form filing reviewers can accurately review formularies and related documentation submitted by insurers.

An increase in the Other Fund expenditure limitation for DCBS of \$118,392 was approved to reclassify positions in the Workers' Compensation Division and the Division of Financial Regulation. The change impacted three positions in total and each of the reclassification requests were reviewed and approved by the Department of Administrative Services, Chief Human Resources Office.

### **Bureau of Labor and Industries**

Other Funds expenditure limitation in the amount of \$275,000 is included, and 0.50 FTE added to an existing position on a limited duration basis, for the Bureau of Labor and Industries (BOLI) related to a grant award for apprenticeship expansion and diversification. The grant was awarded to the Higher Education Coordinating Commission (HECC) in August 2016, which will pass funding through to BOLI to execute its responsibilities per the grant application. Those responsibilities include data base improvements, a searchable web application for

apprenticeship records review, cultural competency training, and months added to an existing Apprenticeship Representative position, which serves as a liaison between BOLI and other workforce partners. At its September 2017 meeting, the Interim Joint Committee on Ways and Means recommended the additional expenditure limitation and the addition of twelve months (0.50 FTE) on a limited duration basis to the position; the performance period of the grant is not anticipated to extend beyond the 2017-19 biennium.

### **Health-Related Licensing Boards**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$24,000 for the Occupational Therapy Licensing Board for conducting fingerprint background checks on new applicants.

The Subcommittee approved an increase of \$131,158 Other Funds expenditure limitation and the establishment of a permanent half-time Investigator 2 position (0.31 FTE) for the Board of Speech-Language Pathology and Audiology to address the Board's costs related to investigations. Included in the \$131,158 increase is \$42,587 for personal services, \$3,571 services and supplies, \$60,000 for professional services, and \$25,000 for Attorney General costs.

An increase of \$46,111 Other Funds expenditure limitation is included for the Veterinary Medical Examining Board for costs related to the veterinary facility inspection program established by HB 2474 (2015). The increase in limitation will be used to fund the cost of the full-time inspector position at a salary level higher than the budgeted step 2 and includes services and supplies for travel and per diem costs.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

The Subcommittee increased Lottery Funds by a total of \$1,500,000, to provide one-time support for three programs: \$500,000 was provided for the City of Warrenton to finance the rebuilding of a dock destroyed by fire; \$500,000 was provided for the Port of Cascade Locks to finance infrastructure and business recruitment at the Port's Business Park; and \$500,000 was provided for deposit into the Local Economic Opportunity Fund, to assist community economic resilience planning.

The Subcommittee also transferred \$1,250,000 of Lottery Funds expenditure limitation from the Strategic Reserve Fund program to the Oregon Growth Fund. The Lottery Funds expenditures for the Oregon Growth Fund are approved on a one-time basis and will be phased out in the development of the agency's 2019-21 biennium current service level budget. The Oregon Growth Board will utilize the Oregon Growth Fund moneys as allowed to increase capital to the state's early-stage small businesses.

Other Funds expenditure limitation of \$642,194 was approved for repairing and improving docks owned by the Port of Brookings Harbor. Lottery bonds were approved to finance this project in the 2017 session, but because of an error, expenditure limitation of the bond proceeds

was not added to the agency budget. This additional Other Funds expenditure limitation corrects this error and permits the agency to distribute the bond proceeds, which are expected to be issued in the spring of 2019. The Federal Funds expenditure limitation was increased by \$703,125 to accommodate expenditure of federal grants awarded under the State Trade Expansion Program.

### **Employment Department**

Other Funds expenditure limitation of \$5,574,000 and 22 limited duration positions (19.25 FTE) are added to the 2017-19 budget for the Oregon Employment Department (OED) related to a grant received to fund enhanced employment services to Supplemental Nutritional Assistance Program eligible customers. OED will contract with the Department of Human Services to provide these services to their customers. Funding and FTE are not assumed to be included in calculations for service delivery in subsequent biennia.

### **Housing and Community Services Department**

A General Fund appropriation in the amount of \$5,000,000 was added as a one-time enhancement to the 2017-19 legislatively approved budget for the Housing and Community Services Department for homeless shelter capacity and homelessness prevention services provided through the Emergency Housing Account Program. This additional funding is not intended to go through the Department's regular funding formula, but instead will be distributed as follows:

- Multnomah County: \$2,373,351
- Lane County Human Services Division: \$498,399
- Central Oregon Neighborhood Impact: \$319,485
- Clackamas County Mobile Housing Services: \$782,107
- Jackson County Community Action Agency (ACCESS): \$228,202
- Options for Homeless Residents of Ashland: \$35,000
- Mid-Willamette Valley Community Action Agency for additional shelter efforts outside of Salem: \$50,000
- Community Connection of Northeast Oregon, Inc: \$141,483
- Washington County Community Action: \$571,973

This amount is intended for the 2017-19 biennium only, and is not intended to factor into calculations of future, ongoing service levels. The following budget note was included.

#### **Budget Note:**

The Housing Stability Council, in alignment with preliminary findings from the Statewide Housing Plan, shall make recommendations to the Director of Oregon Housing and Community Services about how to prioritize funding for the Emergency Housing Account and the State Homeless Assistance Program to ensure that funds are being spent as efficiently and effectively as possible.

At a minimum, the Council shall consider how the use of funding incentivizes regionally and nationally recognized best practices, and outcome oriented strategies, to create a more effective system to prevent and reduce homelessness.

The Director shall present recommendations to the Legislature by February 28, 2019.

A one-time General Fund appropriation in the amount of \$200,000 was included for costs related to creating a youth shelter for unaccompanied minors in Salem.

Due to an oversight, Other Funds expenditure limitation in the Housing and Community Services Department 2017-19 legislatively adopted budget was insufficient to accommodate the transfer of General Fund that is spent by the Department as Other Funds. Technical adjustments are included to increase other funds expenditure limitation, attributable to 2017-19 General Fund support for the following HCSD programs:

- Emergency Housing Assistance program: \$18,200,000
- Rent Guarantee Program: \$125,000
- Wildfire Damage Housing Relief program: \$150,000

Lottery Funds expenditure limitation in the amount of \$1,150,000 was added on a one-time basis to the Housing and Community Services Department budget pursuant to a plan presented by the Housing and Community Services Department and the Oregon Department of Veterans' Affairs. The agencies were directed via budget note to present a plan to utilize \$1,150,000 of Lottery Funds associated with the passage of Measure 96, allocated during the 2017 session to the Housing and Community Services Department for veterans' homelessness and housing issues. The expenditure limitation will be utilized to develop a by-name registry of homeless veterans in selected communities, a limited duration veteran homelessness integrator position (0.63 FTE) to serve as designated staff in assisting communities that develop the by-name registry, development of new affordable housing units for veterans, and funding for eligible veterans that need improvements or special accommodations to homes they own. A total of \$350,000 in Lottery Funds expenditure limitation was approved for emergency housing assistance services to veterans during the 2017 legislative session, also considered one-time.

### **Oregon Department of Veterans' Affairs**

The Subcommittee approved increasing Federal Funds expenditure limitation by \$500,000 for transportation of veterans' in highly rural areas, with the understanding that the Department of Administrative Services will unschedule the limitation increase until the Oregon Department of Veterans' Affairs (ODVA) has been notified that its application for the federal FY2018 Highly Rural Transportation Grant has been successful. ODVA received authorization from the interim Joint Committee on Ways and Means to apply for the FY2017 Highly Rural Transportation Grant and to continue to apply for future annual renewal grants. The increase results in total Federal Funds expenditure limitation of \$1 million, which will accommodate ongoing receipt and disbursement of the annual \$500,000 grants.

### **Lottery Distributions to Counties for Economic Development**

The Subcommittee approved the following actions relating to the distribution of Lottery Funds to counties for economic development. Following the last quarterly transfer of Oregon State Lottery revenues to counties each biennium, the Joint Committee on Ways and Means shall compare the amounts transferred to each county during the biennium to the amounts that would have been transferred to each county during the biennium pursuant to ORS 461.547. The Committee shall review the impact of adjusting the amounts that were transferred to the amounts that would have been transferred pursuant to ORS 461.547 on the state budget and on the ability of the counties to accommodate any funding reductions.

## **EDUCATION**

### **State School Fund**

The Subcommittee approved a decrease of \$70,961,313 General Fund and an increase of \$70,961,313 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. Overall, there is no net change from the total \$8.2 billion provided in the 2017-19 legislatively adopted budget.

### **Department of Education**

The Subcommittee approved additional Other Funds expenditure limitation of \$39,312,315 for the Oregon School Capital Improvement Matching program in the Oregon Department of Education (ODE). This amount represents the estimated proceeds available for the program from bonds issued during the 2015-17 biennium for distribution during 2017-19. This amount was inadvertently not included in the 2017-19 budget for ODE. An increase in Other Funds expenditure limitation of \$750,000 is also included for funding received through an interagency agreement with the Department of Human Services for child care worker professional development.

An increase of \$1,980,708 General Fund and 14 positions (7.72 FTE) were approved for the Office of Child Care in the Early Learning Division to address safety and quality issues in the child care system, as well as to provide funding for testing of lead contamination in drinking water in child care facilities. Three Compliance Specialist 2 positions (1.62 FTE) are added to reduce the caseloads for existing staff who currently face caseloads of 1 inspector to 150 facilities, which is significantly above the suggested ratio of 1 to 50. Another three Compliance Specialist 3 positions (1.74 FTE) are added for providing training to licensing staff, reviewing findings of enforcement actions, leading case reviews, and reducing caseloads. Three management positions were also approved -- a Principal Executive/Manager E (0.58 FTE) for a Licensing Manager, a PEM D (0.54 FTE) for a regional manager in Medford, and a PEM C (0.54 FTE) for a Background, Intake and Customer Service manager. The Subcommittee also approved five limited duration Compliance Specialist 2 positions (2.70 FTE) for a pilot program in collaboration with the Department of Human Services (DHS). This pilot program will provide teams of ODE and DHS staff to jointly investigate neglect and other cases



that take place in a child care facility. Total funding of \$1,740,912 General Fund will support these positions and associated costs. The remaining \$239,796 is to offset the cost of testing drinking water for lead contamination in child care facilities.

The Subcommittee approved a one-time General Fund appropriation of \$250,000 for a grant to the Salem-Keizer Education Foundation to assist in the funding for the Mike McLaran Center for Student Success which provides a variety of services for students of the Salem Keizer School District. The Center provides services relating to: (1) college preparation and awareness; (2) career exploration and exposure; (3) academic supports like tutoring and mentoring; and (3) social supports.

**Budget Note:**

The Oregon Department of Education is instructed to use one-time funding from the Network for Teaching and Learning to provide up to \$100,000 to support the Civic Scholars program under HB 2955 (2015) for the annual Oregon Civics Day for Teachers for the 2018-19 school year. This program provides ongoing professional development for civics teachers across the state.

**Budget Note:**

Before disbursing any matching funds from the Connecting Oregon Schools Fund to provide schools with broadband access, the Oregon Department of Education shall consult with the Office of the State CIO in order to prioritize the disbursement of matching funds so as to leverage existing public fiber assets to the greatest extent possible. The Oregon Department of Education shall provide a report on the disbursement of funds to the Joint Committee on Information Management and Technology during the first Legislative Days after the disbursement of funds. The report shall identify the schools benefitting from the matching funds, the status of any broadband deployments, the broadband speed available per user, and the extent to which the disbursements leverage existing public fiber.

**Higher Education Coordinating Commission**

The Subcommittee approved a net increase of \$65,049 General Fund for Higher Education Coordination Commission (HECC) operations to fill budget gaps related to Enterprise Technology Services (ETS) charges and funding for Client Services from the Department of Administrative Services (DAS). At the end of the 2017 legislative session, HECC had not yet received a firm estimate of the increased ETS charges resulting from the required move of post-secondary related data systems to the ETS servers. Now a firm estimate is known resulting in a \$263,275 shortfall in the HECC operations budget. The second shortfall is due to reducing the HECC operations budget twice for DAS Client Services charges as the agency hired staff to perform payroll and human resources functions formerly provided through DAS Client Services, leaving a \$161,774 General Fund gap in the budget. Also related to this second item is an \$11,030 increase in Other Funds expenditure limitation and \$198,541 increase in Federal Funds expenditure limitation. The combined \$425,049 General Fund budget hole is largely offset by \$360,000 of savings for Open Education Resources (HB 2729; 2017 Session) that are no longer required; the net result is the need for the \$65,049 General Fund.

The Subcommittee also approved continuation of nonlimited authority to HECC to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. HECC has approximately \$31 million in bond proceeds from 2013-15 issuances that are expected to be disbursed during the 2017-19 biennium. An increase of \$1,219,645 in Other Funds expenditure limitation was also approved for HECC for the issuance costs of general obligation and Lottery bonds sold for public universities. These include XI-G, XI-Q, XI-F, and Lottery bonds.

A \$250,000 General Fund appropriation to HECC was approved for the Oregon Volunteers Commission for Voluntary Action and Service program. The primary program administered by this Commission is AmeriCorps which requires a state match for administrative costs. This program is currently in the Governor's Office and is being transferred to HECC effective July 1, 2018. Six positions (2.25 FTE) are established in HECC including three full-time positions -- Director (0.50 FTE), a Program Analyst 2 (0.50 FTE), Administrative Specialist 1 (0.50 FTE); and three part-time positions -- Accountant 2 (0.25 FTE), Procurement Specialist 2 (0.25 FTE), and Administrative Specialist 1 (0.25 FTE). An increase in Other Funds expenditure limitation of \$3,606,774 was also approved for the federally funded program administrative costs and for the AmeriCorps grants for the second year of the biennium. A General Fund appropriation of \$50,000 was approved for the Governor's Office to provide sufficient state match for the first year of the biennium, as well as a decrease in Federal Funds expenditure limitation of \$3,337,261 to reflect the transfer of the program to HECC in the second year of the biennium.

Two one-time appropriations were approved through HECC for public universities. The first is a \$250,000 General Fund investment for a Portland State University/Oregon Health and Science University Center for Violence Prevention Research, Education, and Practice. The work of the Center is to research identifying causal factors and other social determinants of health that are linked to various health conditions and dangerous outcomes (e.g., abuse or motor vehicle accidents), distribution of culturally and geographical appropriate best practices, and improved public awareness. Funding is to be distributed to the hospital operations component of the Oregon Health and Science University. The second appropriation of \$3,000,000 General Fund is to provide a portion of the match for federal funds for a project at Oregon State University's Northwest National Marine Renewable Energy Center (NNMREC). The project is the Pacific Marine Energy Center South Energy Test Site which is a wave energy test site off the Oregon Coast. An \$800,000 General Fund appropriation was provided in 2016 as part of the match for the first \$5 million in federal funds for this project; this \$3.0 million will help secure the remaining \$35.0 million in federal funds. An additional \$1.6 million state contribution may be required for the 2019-21 biennium for the project.

Debt service on outstanding Article XI-F (1), Article XI-L, and Article XI-G general obligation bonds issued for the benefit of the Oregon Health and Science University (OHSU) is transferred from the Department of Administrative Services (DAS) to the Higher Education Coordinating Commission (HECC). HB 4163 includes statutory changes necessary for the transfer, including the requirement that HECC request General Fund debt service on outstanding OHSU Cancer Challenge Article XI-G bonds and that HECC may enter into agreements with OHSU related to debt service payments. The amount of the transfers reflects a May 1, 2018 effective date. Debt service in DAS's budget for OHSU is reduced by \$11,785,250 General Fund (XI-G bonds) and \$21,346,063 (XI-F and XI-L bonds). The debt service budget for HECC is increased by \$11,760,817

General Fund and new limitation of \$21,069,924 Other Funds is established. The net difference in amounts between the two agencies reflects current projections of debt service needs for the 2017-19 biennium. Consolidating debt service on outstanding state bonds issued for the benefit of OHSU does not make or imply any changes to OHSU's long standing direct relationship with the State of Oregon by which OHSU is governed, and no authority over OHSU is being transferred or granted to HECC.

### **Chief Education Office**

The Subcommittee approved a total 2017-19 budget for the Chief Education office of \$8,207,271 General Fund after factoring in the adjustments for employee compensation in this bill as well as the statewide savings included in HB 5006 (2017). The 2017 Legislature approved a net General Fund budget for the first year of the biennium of \$3,652,812 (\$4,022,118 in the agency's budget bill (HB 5522) minus the statewide savings of \$369,306 in HB 5006). HB 5522 also included a \$3,972,118 special purpose appropriation to the Emergency Board for the second year of the biennium. This bill adds to the first year's funding to also cover second year's costs, and repeals the special purpose appropriation from SB 5522 (2017).

The General Fund appropriation in this bill reflects the two-year amount authorized for the coordination and research role of the Office as well as the funding for the Statewide Longitudinal Data System (SLDS). This amount includes an increase of \$1,640,000 General Fund for the completion of developing the SLDS. The development of the SLDS was not completed during 2015-17 and \$1.9 million was reverted to the General Fund at the close of the 2017-19 biennium. This SLDS funding will be used to complete payment for the primary contractor, an extension of the third-party Quality Assurance contractor, costs to transition the SLDS to the updated version of the relational database management system at the State Data Center, and provide full funding for the project's state positions.

The appropriation amount reflects staffing changes from the first year of the biennium which moves the agency to more of a research organization given that the development of the SLDS is nearing completion. These changes include elimination of a Principal Executive/Manager (PEM) G position which was the STEM/CTE Director and a PEM E position which was the Education Innovation Officer. A PEM F position which acts as the Public Affairs Director is reclassified to an Operations and Policy Analyst 4. An Executive Specialist position was reduced to a half-time position. Finally, a Solutions Architect position was added to the SLDS staff. The result of these staffing changes reflects a decrease in FTE from 6.75 for the first year of the biennium to 5.75 FTE in the second year. As part of these changes, \$222,002 General Fund was provided for one Policy Advisor in the Governor's Office since the Chief Education Officer will no longer perform this function.

## HUMAN SERVICES

### Oregon Health Authority

HB 5201 adjusts the Oregon Health Authority (OHA) budget for updated program caseloads, costs, and revenues to “rebalance” the budget. This information was presented at the January 2018 meeting of the Interim Joint Committee on Ways and Means. At that time, the agency’s rebalance plan resulted in an overall General Fund shortfall of \$30.5 million. This net position included budget problems of \$51.5 million related to federal match rate changes, loss of hospital assessment revenue resulting from the delay caused by the referendum to repeal parts of HB 2391, and a community mental health General Fund shortfall related to marijuana tax revenues. Savings of \$21.1 million General Fund resulted mostly from Medicaid caseload savings and lower than budgeted Medicare premium costs. While total caseload is up, General Fund costs are down slightly.

The rebalance plan also increased Federal Funds expenditure limitation related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services.

The agency identified a number of budget risks, including caseloads, the implementation of new quality and access programs for the Oregon Health and Science University and rural hospitals, and several ongoing and emerging issues that the agency is in the process of analyzing.

The Subcommittee approved the agency’s rebalance plan, but with significant changes. The community mental health General Fund shortfall of \$16 million related to marijuana tax revenues was not funded. This issue will be resolved for the current biennium, assuming passage of SB 1555, and additional General Fund was not needed. This issue will need to be revisited for the 2019-21 budget. The Subcommittee also approved \$17.2 million of additional hospital assessment revenue remaining from the 2015-17 biennium, which will be used in the budget in place of General Fund. In addition, the Subcommittee approved several new budget adjustments. The final adjustments, before the transfer of eligibility services is considered, result in a decrease of \$3.5 million General Fund in the agency.

In addition, a total of \$39.0 million General Fund is moved from OHA to the Department of Human Services (DHS) to reflect the transition of all Medicaid eligibility services to DHS, based on an effective date of April 1, 2018. This includes the transfer of 476 positions (320.37 FTE), as well as costs associated with the ONE eligibility system. Total budget adjustments, including the transfer, result in a \$266.0 million increase in the agency’s total funds budget and a \$42.7 million reduction of General Fund. These numbers do not include budget changes related to employee compensation cost changes, which total \$18.1 million General Fund and \$30.2 million total funds, and are also included as part of HB 5201.

The Subcommittee recognized the ongoing risk of caseload forecast changes, as well as the potential risk in OHA of various eligibility and payment issues that are currently being analyzed. A special purpose appropriation of \$30 million is made to the Emergency Board for caseload costs or other budget challenges in either OHA or DHS.

A more detailed description by program area follows.

#### Health Systems Division

The budget adjustments in HB 5201 reflect a net \$39.5 million decrease in General Fund in the Health Systems Division (HSD), with a \$44.4 million increase in Other Funds expenditure limitation, a \$245.2 million increase in Federal Funds expenditure limitation, and a reduction of 477 positions (321.70 FTE). This includes a budget reduction of \$36.4 million General Fund because of the transfer of all eligibility services to DHS.

General Fund costs increase primarily as a result of the following issues. Final federal match rates for FY 2019 resulted in a General Fund cost of \$16.7 million for the biennium. In addition, the referendum to repeal parts of HB 2391 (2017) resulted in a loss of hospital assessment revenue of \$15 million which must be covered with General Fund. The referendum delayed the additional 0.7% assessment on larger hospitals from October 5, 2017 to January 1, 2018; that assessment cannot be imposed retroactively. Finally, a small increase in the community mental health caseload (Guilty Except for Insanity population) results in a need for \$0.9 million General Fund.

These costs are more than offset by General Fund savings in HSD. Medicare Part B premiums increased less than budgeted, resulting in a General Fund savings of \$3.8 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Savings of \$15.9 million General Fund result from the new Fall 2017 Medicaid caseload forecast, as compared to the Spring 2017 caseload forecast on which the legislatively adopted budget was based. Overall, the forecast is up 1.5% or about 15,000 clients, resulting in an increased total funds cost. However, categories with the highest increases include the Affordable Care Act population and the Children's Health Insurance Program, both of which have very high federal match rates. Categories showing decline include those with higher state costs, such as the Children's Medicaid Program and Pregnant Women. The net result is a savings to the General Fund, but an increase in Federal Funds expenditure limitation of about \$150 million. Additional hospital assessment revenue of \$17.2 million is available from the 2015-17 biennium, which will be used in the budget in place of General Fund. Finally, the forecast for tobacco tax revenues is up slightly, resulting in reduced need for General Fund of \$1.5 million.

The Subcommittee approved an additional \$245.2 million in Federal Funds expenditure limitation for HSD related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services. The net includes a reduction of Federal Funds limitation of \$98.4 million related to the transfer of eligibility services to DHS.

The Subcommittee approved a special purpose appropriation to the Emergency Board of \$2 million, to be available for rate increases for certain residential mental health service providers, if needed. The agency has also identified \$3 million of internal resources that can be used for this purpose. The agency is in the process of conducting a thorough rate analysis in order to produce a standard rate or set of rates. Currently, different providers are paid different rates, partly depending on when they originally signed contracts with the agency. In addition, not all providers can bill for all types of reimbursement. The agency began working on this analysis during the summer of 2017, starting with data collection from providers. Although additional data collection and analysis is needed, OHA hopes to review rates for those providers in the lowest range of per-bed revenues and operating margins by summer of 2018, in anticipation of an interim rate adjustment for these providers. After completion of data collection and analysis, another rate adjustment may be necessary for other providers. This work is not expected to be completed until the end of the year. Another \$152,500 General Fund is provided to OHA for actuarial services and to provide technical assistance to providers with data collection and billing.

General Fund was increased by \$950,000 to supplement existing funding for the school-based mental health capacity fund. This fund is run by OHA to provide funding to place mental health providers in school-based health centers and in schools without school-based health centers. The current 2017-19 funding level, before this addition, is \$8.1 million General Fund. While funding is primarily used to support mental health therapists, there are other needs for funding that support the therapists, such as rural transportation, reconfiguring school environments to support a suitable space, and materials for education and outreach. For purposes of building the 2019-21 budget, these programs are considered ongoing. The Subcommittee included the following direction:

**Budget Note:**

The Oregon Health Authority will use this additional funding to supplement the existing capacity grant program. Applicants should be encouraged to list potential community partnerships; other local, foundation or CCO financial participation; and how the efforts respond to adverse childhood experiences, critical mental or behavioral health challenges facing youth, or ensuring school and student safety. The proposals could be through direct funding of in-school services and/or leveraging other community resources and partnerships. The agency is encouraged to pass through these dollars to school and education service districts or their key partners, process applications in an efficient and timely manner, and to report back to the appropriate interim Committees by January 1, 2019 as to number of proposals received and project funding granted.

A General Fund appropriation of \$900,000 was approved to expand the current Oregon Psychiatric Access Line program at Oregon Health and Science University (OHSU). The program currently provides telephone or electronic real-time psychiatric physician consultations to primary care providers caring for children and adolescents. The funding resides in the OHA budget and is provided to OHSU through contract. This \$900,000 will allow the program to expand to provide access to the Oregon Psychiatric Access Line for primary care providers caring for individuals 19 years of age or older. For purposes of building the 2019-21 budget, these programs are considered ongoing.

The Subcommittee approved a General Fund appropriation of \$150,000 to help fund one-time capital costs for a sobering center located in Salem. This is a partnership among several groups, including the City of Salem, Marion County, Marion County Sheriff, Salem Police Chief, Salem Hospital, Mid-Willamette Valley Community Action Agency, and Bridgeway Recovery Services.

#### Health Policy and Analytics

The Subcommittee approved an Other Funds expenditure limitation of \$10 million to allow additional revenues received in the Health Care Provider Incentive Fund to be spent on workforce training programs and/or provider incentive programs. It is anticipated that the inter-governmental transfer mechanism with OHSU that is related to fee-for-service expenditures will generate roughly \$8-10 million during the 2017-19 biennium that will be available for these programs. For purposes of building the 2019-21 budget, these programs are considered ongoing.

#### Public Health

HB 5201 includes \$0.7 million General Fund to support rising caseloads in the Breast and Cervical Cancer Screening Program because of increased outreach, at the same time as the Komen grant revenues for the program have declined over time. Based on agency projections, this funding will allow the program to adequately serve the over-50 age group. The intention is that younger women (of reproductive age) will be able to access screenings through the CCare program and the new funding from HB 3391, which funds reproductive health services for women who are eligible for Medicaid except for their immigration status. The agency will continue to monitor the caseload and service levels for these programs to be sure that specific gaps in coverage do not result from these changes.

The CCare program closed out the 2015-17 biennium with an excess of \$3 million Other Funds revenues. These were distributions of revenue from the Medical Marijuana Program during the 2015-17 biennium; CCare no longer receives medical marijuana revenues in the 2017-19 biennium. These revenues will be returned to the Medical Marijuana Program. It is anticipated that additional resources will be needed in the Medical Marijuana Program during the 2019-21 biennium.

The Subcommittee approved an additional 4 positions (2.62 FTE) for the Medical Marijuana Program. That 2.62 FTE includes increasing two existing partially funded positions to full-time. As a part of SB 1057, the major marijuana bill from the 2017 session, this program was reduced by 16 positions. In addition, 6 more vacant positions were eliminated as part of the agency budget. All Compliance Specialists were eliminated from the staff as of July 1, 2018. At the time, it was estimated that most processors, dispensaries, and growers would move to the recreational marijuana program under the Oregon Liquor Control Commission (OLCC). While most processors and dispensaries have moved, most of the 30,000 growers still remain with OHA. It is essential that the program has the capability to do the compliance work necessary to enforce medical marijuana laws, as well as maintain administrative functions. An increase of \$1.4 million Other Funds expenditure limitation is included. The appropriate staffing level for this program will be reexamined as part of the agency budget process during the 2019 legislative session, when more data is available on numbers of growers remaining with the Medical Marijuana Program.

SB 1057 also required OHA to enter into an agreement with OLCC to use its cannabis tracking system to track the propagation, processing and transfer of medical marijuana. The bill also required OHA to establish a new fee to cover these costs and to transfer all resulting revenue to the Marijuana Control and Regulation Fund for use by OLCC to pay program costs. OHA implemented, by rule, an annual fee of \$480, identical to the fee already in place for recreational marijuana users of the system. This is expected to result in \$3.6 million of revenues to be transferred to the Fund. A budget adjustment of \$3.6 million Other Funds expenditure limitation is included allowing the agency to transfer those resources.

Two positions (0.50 FTE) are added to the Health Licensing Office to address the added workload associated with HB 4129, issuing residential care facility administrator licenses. The additional Other Funds expenditure limitation needed for this change can be absorbed within the agency's existing expenditure limitation.

The budget includes an increase of \$10.8 million Other Funds expenditure limitation, which allows the agency to spend available revenues on enhancements to the Women, Infants, and Children (WIC) Information System Tracker. These revenues were recovered through a lawsuit after an earlier WIC contractor failed to fulfill contract requirements.

#### Central Services/Statewide Assessments and Enterprise-Wide Costs

Budget adjustments include the use of leftover bond proceeds from the Oregon State Hospital Replacement Project to pay debt service, freeing up \$1.4 million General Fund for other purposes. The transfer of eligibility services and the ONE system to DHS results in a reduction of \$2.8 million General Fund in Statewide Assessments and Enterprise-wide Costs. This includes the transfer of funding needed to pay usage-based assessments related to the Processing Center, such as Enterprise Technology Services, as well as facility costs, starting April 1, 2018.

#### Department of Human Services

Many of the budget adjustments in HB 5201 for the Department of Human Services (DHS) are driven by actions needed to rebalance the agency's budget and realign work between DHS and the Oregon Health Authority (OHA). At the January 2018 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report tied to several dynamics affecting DHS' budget. These include savings or funding gaps due to changes in caseload and costs increases; costs associated with negotiated collective bargaining agreements for non-state employees; and other program changes or issues arising since the 2017 legislative session.

Overall, the DHS rebalance plan projects savings of \$4.3 million General Fund; the calculation assumes availability of \$9.7 million from the special purpose appropriation for non-state employees and excludes the transfer in of Medicaid eligibility staff from OHA since those additional costs also come with funding from OHA. The \$4.3 million in General Fund savings consists of \$20.1 million in net savings from caseload and cost per case updates offset by \$15.8 million in other costs, which are mostly due to a decrease in the federal Medicaid match rate.



The rebalance plan approved by the Subcommittee is generally consistent with the DHS request from January; initial rebalance assumptions around cost projections in the Intellectual and Developmental Disabilities (IDD) and Employment Related Day Care (ERDC) programs have been modified. Notably, the revised IDD assumptions will allow the agency to delay action on program eligibility or service changes until at least next biennium; this timeframe supports further vetting of options during the 2019 legislative session, if warranted or desired. Since the January report, the timing of the formal transition of Medicaid eligibility services to DHS from OHA was shifted from March 1 to April 1, 2018, which drives different numbers for that action.

The Subcommittee also approved new budget adjustments or investments, including the agency's request to use rebalance savings to address workload and backlog issues in the background check unit. Additional funding was provided for Oregon Food Bank and positions were added to help the Child Welfare program address its most immediate needs.

While many issues are covered in the DHS rebalance plan and by other budget adjustments, budget risks do remain. These include changes to caseloads based on future forecasts, the agency's ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties, federal law or funding changes, and legal costs. The Subcommittee acted on these risks by, as noted previously, approving a \$30 million special purpose appropriation to the Emergency Board for both DHS and OHA to access if caseload costs or other budget challenges prove to be unmanageable.

A more detailed description of significant budget changes by program follows.

#### Self Sufficiency Programs

The budget adjustments approved by the Subcommittee for the Self Sufficiency Programs (SSP) increase the budget by \$44.8 million General Fund (\$137.3 million total funds) and 475 positions (319.66 FTE). The increase is primarily due the transition of Oregon Health Plan eligibility work and staff from OHA to DHS.

The fall 2017 forecast projects the 2017-19 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates, which equates to serving 6,759 fewer households over the biennium. Caseloads in the Temporary Assistance for Needy Families (TANF) cash assistance programs are up 2.5% from the spring numbers, at a biennial average of 18,559 families. The associated cost of \$5.8 million is covered by one-time federal TANF carryforward in the DHS rebalance plan.

Since the TANF caseload number went up with the fall forecast, there are no cost savings for the agency to calculate and report on as directed in a budget note contained in the budget report for HB 5006 (2017). The next checkpoint for calculating savings will be upon completion of the next biannual caseload forecast, which is the spring forecast expected to be finalized by May 2018.

The Subcommittee approved \$300,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank for improvements in cold storage infrastructure. Funding will help the state's food bank network upgrade and expand commercial refrigerators, freezers, mobile coolers, and refrigerated trucks.

Initially, the DHS rebalance proposed repurposing \$2.7 million General Fund within the SSP budget to ensure adequate capacity for supporting both the ERDC and the Teen Parent programs. Upon further review, the agency plans to continue to manage the caseload at the highest level possible – but still under budget – by using the reservation list, which was activated in November 2017. The Subcommittee approved \$1,904,453 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher rates negotiated for SEIU (effective 10/1/17) and AFSCME (effective 1/1/18) child care providers. While sound estimates are used to project these costs, changes in the ERDC caseload composition or provider changes later in the biennium may decrease the purchasing power of the program's budget. The agency is also experiencing some provider attrition, which adds another layer of complexity to the program capacity balancing act; based on latest costs projections DHS is still expecting to serve an average of about 8,300 families over the biennium.

Another \$750,000 General Fund was approved, also sourced by the special purpose appropriation, for one-time training costs for SEIU and AFSCME child care providers. The funding will be spent by DHS as a pass-through to the Early Learning Division (ELD) within the Oregon Department of Education; ELD will use the dollars to expand existing contracts with Portland State University to support the training.

Consistent with legislative discussions and effective September 1, 2017, OHA operationally shifted management of its Medicaid eligibility work to DHS; the move is intended to help centralize and streamline eligibility processes. The related budget adjustment approved by the Subcommittee reflects a "lift and place" of the OHP processing center into SSP, which adds \$35.5 million General Fund, \$96.5 million Federal Funds expenditure limitation, and 474 positions (318.86 22 FTE). A corresponding decrease is in the OHA budget; these values reflect an April 1, 2018 transfer date.

Other costs affecting the SSP budget in the rebalance plan approved by the Subcommittee include \$1.2 million General Fund to pay for a phone system contract for the OHP processing center; the expenditure was not in the OHA budget so it is not covered in the transfer. One position (0.79 FTE) is added to prevent a double fill and support activities under the My Future My Choice program, which is supported with federal dollars. The budget includes technical adjustments and transfers, the largest of which is a transfer of \$24.3 million Federal Funds to Child Welfare to realign TANF expenditure limitation. HB 5201 also adds \$13.8 million General Fund (\$13.8 million total funds) for this program's share of the statewide salary distribution.

The approved rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

## Child Welfare

The budget approved by the Subcommittee for Child Welfare (CW) reflects increases of \$29.0 million General Fund, \$7.9 Other Funds expenditure limitation, \$46.2 million Federal Funds expenditure limitation, and 177 positions (76.94 FTE). This amount includes \$9.9 million General Fund (\$16.9 million total funds) from the statewide salary adjustment.

Budget adjustments include the DHS rebalance plan as presented in January 2018; forecasts for all individual caseloads within CW grew between the spring and fall forecasts, driving a net increase of \$8.2 million General Fund (\$16.7 million total funds) between caseload and changes in cost per case growth. The overall number of children served is expected to average 22,321 over the biennium, which is an increase of 3.4% from the prior forecast. The approved rebalance also reflects an increase of \$0.7 million General Fund due to an update in the Federal Medical Assistance Percentage (FMAP). Based on the latest federal estimates, the 2017-19 biennial average FMAP rate will decrease from 63.53% to 63.33%, which raises the state contribution and reduces federal support. This rate change also affects other agency programs.

Other and Federal Funds expenditure limitation increases support a federal grant, capture federal match on applicable child savings, and provide for the purchase of software and technical assistance supporting domestic and sexual assault programs. Position clean-up actions reclassify four positions and a net decrease of 0.04 FTE. Technical adjustments and transfers account for a decrease of \$4.1 million General Fund (total fund increase of \$18.1 million); this includes the movement of 9 positions (9.00 FTE) from CW to Shared Services to help improve coordination between investigations and regulatory oversight of child caring agencies. The net total funds increase is driven by the \$24.3 million Federal Funds related to TANF transferred to CW.

In addition to rebalance adjustments, the Subcommittee added \$750,000 General Fund to the budget for three initiatives supporting foster parents; the funding was obtained from a special purpose appropriation established in SB 5526 (2017) for this use. DHS convened a statewide workgroup to identify a set of services to help support foster parents. About 60% of the funding would go to respite care, paying for a mix of services for both group (Foster Parents' Night Out model) and child-specific services. The program plans to spend 25% on training experienced foster parents to be mentors; these parents will provide support to new foster parents by helping them meet the needs of children in care and navigate the system. The remaining 15% will be used to cover immediate needs, such as purchasing a car seat or crib, of a child or sibling group in a foster home.

The approved spending plan also includes an adjustment to budget changes approved in SB 5526 (2017). These are connected to SB 102 (2017), which established an account to capture and spend savings required under federal law; these are state monies that would have been spent on adoption assistance if the federal government had not begun to help pay for more placements. During the 2017 session, enough funding (\$3.3 million) was moved to the account to support a program (October 1, 2017 start date) paying working foster parents caring for children (ages 0 through 3) a \$300 monthly stipend to defray the cost of child care. Since the 2017 session, DHS identified additional savings for another transfer

of \$6.5 million in 2017-19; with this transfer plus federal match, about \$10 million total funds will be available for childcare stipends in 2017-19. Assuming an April 1, 2018 start date, this funding level supports a higher stipend of \$375 per month, includes children ages 0 through 5, and is expected to serve close to 1,300 children when fully implemented. The \$10 million spending level is tied to federal rules which allow only 70% of the savings to be used for this new program, the remaining 30% must be spent on post-adoption and/or post-guardianship assistance activities. With the current funding mechanism, the stipend should be sustainable at this level going forward, if caseload and savings projections hold.

To address ongoing concerns from both executive and legislative leadership about child safety and staff workload in CW, the Subcommittee also approved \$13.3 million General Fund, \$4.5 million Federal Funds expenditure limitation, and 186 positions (85.90 FTE). The funding supports a thoughtful and incremental roll-out of this supplemental position authority, as the Subcommittee recognized the agency is currently challenged to fill already existing vacant positions. The budget package also includes positions dedicated to CW recruitment efforts, which is expected to help the agency make progress in filling and reporting on positions. The following positions are approved:

### Child Welfare Staffing Increase - February 2018

Start Date	Class	Role	General Fund	Federal Funds	Total Funds	Pos	FTE
Apr-18	SSA	Case Aide	\$ 2,135,125	\$ 532,575	\$ 2,667,700	25	15.75
Apr-18	HRA3	Recruiting	\$ 236,890	\$ 59,036	\$ 295,926	2	1.26
Jul-18	SSA	Case Aide	\$ 1,640,001	\$ 409,115	\$ 2,049,116	23	11.50
Jul-18	PEMC	Manager	\$ 354,453	\$ 88,343	\$ 442,796	4	2.00
Jul-18	SSA	Case Aide	\$ 1,782,610	\$ 444,690	\$ 2,227,300	25	12.50
Jul-18	SS1	Caseworker	\$ 2,153,355	\$ 947,045	\$ 3,100,400	25	12.50
Jul-19	OS2	Office Specialist (Case Support)	\$ 1,557,410	\$ 388,440	\$ 1,945,850	25	12.50
Oct-18	PEMC	Manager	\$ 210,547	\$ 52,484	\$ 263,031	3	1.14
Oct-18	SS1	Caseworker	\$ 1,708,060	\$ 836,090	\$ 2,544,150	25	9.50
Jan-19	PEMC	Manager	\$ 155,261	\$ 38,716	\$ 193,977	3	0.75
Jan-19	SS1	Caseworker	\$ 1,262,840	\$ 725,160	\$ 1,988,000	25	6.25
Jan-19	HRA3	Recruiting	\$ 52,327	\$ 13,043	\$ 65,370	1	0.25
<b>Total</b>			<b>\$ 13,248,879</b>	<b>\$ 4,534,737</b>	<b>\$ 17,783,616</b>	<b>186</b>	<b>85.90</b>

In addition to direct funding, the Subcommittee also approved a \$2.5 million special purpose appropriation to the Emergency Board for the program to access as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce, and help foster families. The CW program will report on these efforts as part of the interim reporting required under a budget note in the budget report for SB 5526 (2017).

#### Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of \$0.5 million General Fund, along with \$5,910 Other Funds expenditure limitation and \$4.5 million Federal Funds expenditure limitation. No changes are made to position counts or FTE; total funds of \$1.6 million cover the statewide salary adjustment for this program.

The fall 2017 forecast projects the 2017-19 VR caseload to be about 8.4%, or 820 clients, higher than the spring estimate. With a recent award of \$3.4 million in federal reallocation dollars, the program is hoping to continue to avoid activating the Order of Selection (priority wait list) in 2017-19. The rebalance request approved by the Subcommittee contains the additional expenditure limitation to spend the reallocation funding. One position is reclassified in the rebalance plan.

The rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

#### Aging and People with Disabilities

Budget adjustments made by the Subcommittee for the Aging and People with Disabilities (APD) program reflect a decrease of \$4.7 million General Fund, an increase of \$33.2 million Other Funds expenditure limitation, a decrease of \$35.2 million Federal Funds expenditure limitation, and a net decrease of 2 positions (2.00 FTE). Total funds of \$8.7 million cover the statewide salary adjustment for this program.

The 2017-19 legislatively adopted budget included higher rates for Community Based Care providers (Assisted Living, Residential Care, Memory Care, and In-home Agency). The Subcommittee added \$1,180,695 General Fund and \$2,467,705 Federal Funds expenditure limitation to augment the rate increase scheduled for July 1, 2018. When coupled with \$2.2 million General Fund in savings from an expected lower than budgeted nursing facility rate in the second half of the biennium and matched with \$7.2 million in Federal Funds, rates will increase by 5% instead of 2.5% on that date. These same providers received a 5% rate increase on July 1, 2017.

As noted in the Emergency Board overview section, the Subcommittee approved a \$300,000 special purpose appropriation to be allocated to the DHS Aging and People with Disabilities program to increase access to ventilator-assisted services in nursing facilities. The agency may

request these funds, which are anticipated to help cover a higher rate paid for these services, after completing work under the following budget note, which was also approved by the Subcommittee:

**Budget Note:**

The Department of Human Services shall work with the Oregon Health Authority to develop a plan to increase access to ventilator-assisted services in nursing facilities, effective January 1, 2019. The plan should address criteria used to enroll nursing facilities and respiratory providers; the rate methodology proposed for compensating these services; state Medicaid plan amendments and administrative rules required to implement this initiative; any information technology changes needed to support the program; the projected costs for these services in the 2017-19 and 2019-21 biennium for the two agencies; and any other actions needed or barriers to be mitigated before service implementation. The Department shall prepare and submit a report containing the plan elements to the Emergency Board prior to October 1, 2018.

A rebalance plan based on the fall 2017 caseload forecast was also approved by the Subcommittee. While, overall, long term care caseloads are 1.8% below the spring 2017 forecast (a decrease of 655 clients), nursing facilities' caseloads are 3.2% higher. That change plus an increase in cost per case is driving a need of \$8.5 million General Fund (\$28.9 million total funds). However, these costs are more than offset by net savings of \$17.3 General Fund (\$57.7 total funds) across the in home and community based care caseloads. These savings also help cover increased costs due to the FMAP change; in APD that shifts \$5.9 million in costs from federal dollars to state General Fund.

The rebalance also includes a management action decreasing the budget by \$10 million General Fund (\$31 million total funds) to account for the caseload forecast not yet capturing the decrease in caseload expected to occur from strengthening the level of care assessment. This change was not implemented until after data used for the fall forecast were captured. The agency will be tracking eligibility changes for clients to determine the associated impact on the caseload and to ensure savings will not be double counted in future rebalances.

There is also risk that the actual caseload reduction may be offset by costs; some of these are tied to providing ongoing supports to people who would have otherwise become homeless, been evicted, or are at risk of abuse or exploitation. In addition, a recent legal agreement requires APD to pause policy and rule changes affecting hours and eligibility that were implemented last summer and fall. This means most consumers will be temporarily restored to their prior level of care while the agency and advocates negotiate future standards and procedures for in-home and residential care, which will affect expenditures. This work is expected to be done by May 2018.

The APD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved \$1,340,585 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on February 1, 2018 and again by 4.5% on January 1, 2019. To cover a \$0.15 per hour wage increase

for home care workers effective April 1, 2018, the Subcommittee approved \$2,625,292 also originating from the special purpose appropriation. Collectively, these non-state worker costs will be matched with just over \$7.6 million Federal Funds.

To meet federal program requirements, the approved rebalance adds \$31.2 million Other Funds expenditure limitation for waived case management services. The additional limitation is needed to separately track program expenditures and receive the allowed higher match rate.

Technical adjustments and transfers account for a net decrease of \$0.7 million General Fund (\$2.0 million total funds). Actions include the transfer of positions between APD and other programs, driving a net decrease of one position (1.00 FTE). Other position actions include reclassifying one position and abolishing one position (1.00 FTE).

#### Intellectual and Developmental Disabilities

Budget adjustments made by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program reflect an increase of \$3.2 million General Fund, an increase of \$111,296 Other Funds expenditure limitation, a decrease of \$12.2 million Federal Funds expenditure limitation, and a net increase of 11 positions (7.70 FTE). Total funds of \$4.6 million cover the program's statewide salary adjustment.

The Subcommittee acknowledged the program's revised plan toward meeting a generic \$12 million General Fund reduction approved in the 2017-19 legislatively adopted budget. Instead of making eligibility or other program changes to meet the target, the agency will manage the reduction with management actions. These actions are spending \$1.3 million less on housing maintenance contracts and rent subsidies, based on an updated assessment of needs; reducing ability to respond to cost per case by volatility by \$6.0 million, based on recent cost per case actuals; and assuming approximately \$6.0 million in enhanced federal match for system work, pending federal approval. While these changes do not address long term budget sustainability, they do allow the agency to continue its work with stakeholders on IDD program changes that can help bend the cost curve. There is also some risk that these assumptions, particularly around cost per case, may not hold and possibly require legislative budget action before the end of the biennium.

The rebalance actions approved by the Subcommittee reflect decreases in both case management enrollment and services' caseloads from the previous forecast, at 3.2% lower overall or 1,527 fewer clients over the biennium. However, individuals are expected to be served in higher cost settings (group homes), which is a cost driver. The net projected budget effect is a decrease of \$9.2 million General Fund (\$31.6 million total funds). This helps offset FMAP General Fund impacts; for IDD the rate change shifts \$6.3 million in costs from federal to state funding.

The approved plan also uses \$0.7 million General Fund (\$1.4 million total funds) in savings to pay for an error made in building the 2017-19 budget. Workload model positions (case managers) supporting children with intensive medical and/or behavioral needs were overlooked; these caseloads have collectively grown by more than 20% over the last two years. A total of 10 positions (6.70 FTE) are funded.

The IDD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved \$1,165,140 General Fund from the \$10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on July 1, 2018. To cover a \$0.15 per hour wage increase for personal support workers, effective April 1, 2018, the Subcommittee approved \$1,902,412 from the same special purpose appropriation. Collectively, these non-state worker costs will be matched with just over \$6.9 million Federal Funds.

The approved budget changes include technical adjustments and transfers increasing the IDD budget by \$0.8 million total funds and transferring in one position (1.00 FTE) from APD.

#### Central Services

For this program, the Subcommittee approved a budget increase of \$294,639 total funds and one position (1.00 FTE). The changes tie to a rebalance action transferring in a human resources position from OHA (1.00 FTE); this is a companion action to the lift and place transfer of OHP eligibility between the two agencies. Technical adjustments and transfers account for a net decrease of \$0.2 million total funds. Five compliance specialist positions are also reclassified in the agency's plan. An additional \$255,557 total funds for the statewide salary adjustment is also part of the overall increase.

#### Shared Services

The budget approved by the Subcommittee for Shared Services is a net increase of \$14.9 million Other Funds expenditure limitation and 45 positions (44.80 FTE) over the legislatively adopted budget. Adjustments include the net transfer in of 11 positions (11.00 FTE) from various programs, including positions from Child Welfare noted previously. Other changes are due to position realignment between agency programs (in both DHS and OHA) and Shared Services after new positions are approved in the budget; sometime programs request and carry the budget for shared components directly during budget build. For the statewide salary adjustment, \$3.5 million Other Funds expenditure limitation is added.

Other position actions move one position (1.00 FTE) in from OHA due to the OHP processing center transition. The approved rebalance plan also includes several actions to clean-up positions: reclassifications upward and downward; abolishing and establishing positions; and bringing part-time positions to full-time. These changes will allow DHS to alleviate several double fills and make positions more consistent with how they are really being used. Effective April 1, 2018, a procurement position is transferred to the Department of Administrative Services (DAS), which reduces the budget by \$152,247 Other Funds and one position (0.63 FTE). The position supports the consolidation of certain information technology contracting work at DAS.

In response to a DHS request from January 2018, the Subcommittee approved the use of General Fund savings from rebalance to support adding positions to the Background Check Unit (BCU), which is part of Shared Services. The corresponding budget increase for the program is



\$6,644,952 Other Funds expenditure limitation and 33 positions (24.75 FTE). With these positions in place, BCU expects to see the processing backlog drop down to 2 weeks by December 2018; currently many checks take more than 8 weeks and sometimes 10 weeks or longer.

Just over half of the projected cost is for positions or position-related expenditures, with the bulk of the remainder going to cover fingerprint processing fees charged by the Department of State Police and the Federal Bureau of Investigation. Currently BCU does not recover any costs from individuals or entities undergoing background checks; costs are covered by the applicable DHS and OHA programs. Subject individuals include agency employees, home care workers, personal support workers, child care providers, child caring agencies, child welfare providers, direct support professionals, residential care facilities, nursing facilities, and adult foster homes. About 80% of the work is related to DHS programs.

#### State Assessments and Enterprise-wide Costs

The budget approved for this program by the Subcommittee reflect net increases of \$15.5 million General Fund, \$228,063 Other Funds expenditure limitation, and \$15.1 million Federal Funds expenditure limitation. Drivers include an increase of \$3.4 million General Fund (\$10.3 million total funds) due to the OHP processing center move; these funds are transferred from OHA and cover rent, utilities, telecommunications, information technology, and other centralized costs associated with these positions. The approved rebalance contains a shift of \$0.6 million total funds from OHA to DHS to transfer rent, utilities, and janitorial costs for part of a Salem building (Cherry City Business Center). OHA has vacated the space and DHS, which already occupies part of the building, needs more square footage.

To support the additional BCU resources, the Subcommittee added \$4,281,343 General Fund, \$161,472 Other Funds expenditure limitation, and \$2,202,137 Federal Funds expenditure limitation; these adjustments allow the shared services funding line to cover the costs of the 33 positions (24.75 FTE) added to the unit.

Technical adjustments and transfers account for an increase of \$5.0 million General Fund (\$8.9 million total funds), primarily to align the assessment budget with policy package changes in program budget structures. Changes tied to position transfers affecting Shared Services are also included. Funding for the statewide salary adjustment is also included, at \$4.6 million totals funds; this primarily covers increased costs tied to collective bargaining for Shared Services positions.

#### Long Term Care Ombudsman

Budget adjustments for this agency include a technical action shifting \$28,639 General Fund between programs; the statewide inflation reduction taken in HB 5006 (2017) was incorrectly calculated, removing too much funding from the Long Care Ombudsman budget structure and not enough from the Oregon Public Guardian (OPG) structure. The change nets to zero agency-wide.

The Subcommittee also eliminated a \$200,000 General Fund special purpose appropriation to the Emergency Board for costs associated with the public guardian and conservator program HB 5021 (2017) and directly appropriated the same amount to the agency for the OPG program. The special purpose appropriation was sourced by funding removed from the OPG 2017-19 budget during the legislative process. In January 2018, as directed by a budget note, the agency reported on several steps taken to help manage program spending. These include minimizing legal costs, streamlining banking processes, and maximizing caseload capacity. Since the 2017 legislative session, the program has refocused its work, with an emphasis on developing the volunteer program and working with local entities to provide services. Regarding pro bono services, OPG is also developing a concept that would tap professional fiduciaries to act as volunteer deputies. In turn for helping OPG with cases, fiduciaries would receive training and experience that could also be used to meet professional continuing education requirements.

The \$200,000 General Fund restored to the program will pay for two permanent, full-time Deputy Guardian positions (Program Analyst 2 classification) effective July 1, 2018 (1.00 FTE). The positions will be out-stationed in rural areas of the state, which will overcome barriers to contracting in certain areas, provide maximum support for volunteers, and expand program access. With these resources, OPG should be able to serve a minimum of 40 additional clients and possibly more as the volunteer program evolves.

## **JUDICIAL BRANCH**

### **Judicial Department**

The Subcommittee increased the General Fund appropriation for judicial compensation by \$735,683, for the 2017-19 biennium costs of providing a \$5,000 per year salary increase to all statutory judges, beginning on July 1, 2018. The judicial salary increase is enacted by House Bill 4163, the 2018 session program change bill. The total fiscal impact of the salary increase will be \$1,300,000 General Fund in the current biennium. This cost will be financed from the combination of the General Fund appropriation increase and the carryforward of \$564,317 General Fund from the prior biennium. The cost of the salary increase will rise to approximately \$2,600,000 General Fund beginning with the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee increased the General Fund appropriation for operations by \$2,378,568, to avoid employee layoffs, furloughs, court closures, and other significant public service reductions during the second year of the current biennium. The Judicial Department presented a \$5.3 million General Fund request for this purpose to the interim Joint Committee on Ways and Means in January 2018. The combination of the approved General Fund increase, the distribution of General Fund to the Department for employee compensation costs, and the carryforward of General Fund from the prior biennium, will support the expenditure level targeted in the January 2018 request and enable the Department to avoid additional service reductions.

The Subcommittee also acknowledged receipt of a compensation plan change report required under ORS 8.105 (1). The report is posted on the Oregon Legislative Information System website under the Capital Construction Subcommittee March 2, 2018 meeting materials. The

Department reported that the Chief Justice has approved the same provision in the executive branch compensation plan for management service and unrepresented employees, whereby effective February 1, 2019, salaries are increased 6.95% and responsibility to pay the 6% PERS pick-up switches from the employer to the employee. The changes do not affect judges, and are projected to cost \$854,000 General Fund and \$62,800 Other Funds during the 2017-19 biennium. The costs will be covered within the legislatively approved budget provided in this bill.

### **Public Defense Services Commission**

The Subcommittee increased the General Fund appropriation for professional services by \$1,340,000, to expand the Parent Child Representation Program. This program works to improve the quality of legal representation for parents and children in juvenile dependency and termination of parental rights cases. The program currently operates in three counties. The funding will be used to expand the program to Coos and Lincoln counties, beginning July 1, 2018. The cost of this expansion will double to \$2,680,000 General Fund in the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee also approved a one-time General Fund appropriation of \$450,000 to fund an Oregon-specific caseload standards study and an assessment of Oregon public defense services. The Commission will work with the American Bar Association for a study to develop standards for the time attorneys need to adequately represent clients in various case types, and to develop associated workload/caseload standards. The Commission will also work with the Sixth Amendment Center to assess the status of public defense services in the state.

The Subcommittee also approved an adjustment to the calculation of the 2019-21 biennium current service level for professional services. The Commission is instructed to add \$4.2 million General Fund to the current service level as otherwise historically calculated. This adjustment is intended to address concerns about contract rate amounts paid to trial-level public defense contract and hourly-paid providers. The amount is calculated to equal the cost of providing a 2% increase in rates for the full twenty-four months of the 2019-21 biennium, however, it is understood that the Commission may choose to allocate the funds in another manner to best address concerns about provider pay.

### **LEGISLATIVE BRANCH**

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2015-17 biennium, appropriately split reversions between Legislative Administration Committee (LAC) and the Legislative Policy and Research Office as those budgets became newly separated agency budgets beginning this biennium, and to accommodate LAC projects including closed captioning, online training, and additional ADA and diversity needs, including one additional position (0.50 FTE) dedicated to such work. In addition to projects funded through rebalance described above, \$700,000 General Fund is provided to LAC for workplace improvements for the Legislative Branch. The Subcommittee approved increasing Other Funds expenditure limitation by \$151,550 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5702 for the Capitol Accessibility,

Maintenance, and Safety project. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, so no additional debt service is due in the 2017-19 biennium. An adjustment to debt service is also included, which results in a General Fund reduction of \$48,618 and an increase in Other Funds expenditure limitation of \$48,619. An increase of \$250,000 Other Funds expenditure limitation is included for the Legislative Counsel Committee for ongoing staffing and office needs.

## **NATURAL RESOURCES**

### **Department of Agriculture**

The Subcommittee increased, on a one-time basis, constitutionally dedicated Lottery Funds expenditure limitation by \$846,821 and authorized 13 limited duration positions (5.37 FTE) for additional costs related to Japanese beetle eradication efforts. During the 2016 invasive pests trapping season, the Oregon Department of Agriculture (ODA) trapped a record number of Japanese beetles in the Cedar Mill and Bethany neighborhoods in NW Portland. Early in the 2017 legislative session, ODA received \$801,380 constitutionally dedicated Lottery Funds for the 2015-17 biennium to begin a five-year eradication effort. An additional \$1,113,115 in constitutionally dedicated Lottery Funds was included in the ODA budget for 2017-19 for continuing eradication costs. During the 2017 eradication project, even more beetles were trapped in this area and were found in areas surrounding the initial treatment area, as well as in traps at the Portland airport, Swan Island, and Douglas County. The increase in areas needing treatment, coupled with higher than anticipated costs to maintain the quarantine and dispose of green waste in the existing treatment area, will require additional resources beyond what was approved in the 2017-19 adopted budget for ODA. In addition, the Lottery Funds allocation for the Department was increased by \$1,359,653 to pay for any additional eradication efforts as needed. The Department would need to request an increase in expenditure limitation from either the Emergency Board or the Legislature to spend this additional Lottery Funds allocation.

A technical adjustment was also approved that reduced the Certifications Program Other Funds expenditure limitation by \$16,836 and 0.10 FTE to correct an error in the position count that occurred when a position budgeted in two programs was eliminated.

### **Department of Environmental Quality**

The Subcommittee approved a one-time increase of \$1,917,084 General Fund, \$2,965,300 Other Funds expenditure limitation, and the addition of months to six existing limited duration positions (3.38 FTE) to continue planning and begin development of an environmental data management system (EDMS). The Other Funds represent the portion of the proceeds from the sale of \$5 million Article XI-Q bonds that will be spent in the 2017-19 biennium and includes \$70,000 for the cost of issuing the bonds. This funding is to be used to implement the foundational build of a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems currently in use at the Department of Environmental Quality (DEQ). The EDMS project will improve regulatory processes, provide a common platform to receive and share environmental information, and support e-commerce and web-based interactions. Of the total General Fund appropriated,

\$833,867 will pay the debt service on the \$5 million in 2017-19 as the bonds are scheduled to be sold May 2018. The remaining \$1,083,217 General Fund will be used to update and complete foundational documents required to complete Stage Gate 3 endorsement, prepare the Request for Proposal, and pay a Quality Assurance contract. Early estimates indicate the EDMS project will cost \$18 million when completed.

The Subcommittee approved an Other Funds expenditure limitation increase of \$17,834,248 to implement a new electric vehicle rebate program, with the understanding that the Department of Administrative Services (DAS) will unschedule the limitation until sufficient revenues are received. HB 2017 (2017) included a privilege tax of 0.5% on the sale of vehicles beginning January 1, 2018. Monies raised by this tax will be deposited in the Zero-emissions Incentive Fund to be used for rebates on the purchase or lease of electric vehicles to encourage increased utilization of these vehicles. The bill tasked DEQ with establishing and operating the electric vehicle rebate program. At the time the bill passed, no expenditure limitation was provided for the actual rebate payments. The use of this privilege tax for rebates had been challenged in court, therefore DAS is directed to unschedule the increase until these legal challenges are resolved.

A technical adjustment was approved that increased Federal Funds expenditure limitation by \$342,092 and decreased Other Funds expenditure limitation by \$272,092 to accommodate the transfer of administration of a federal grant from the Oregon Health Authority (OHA) to DEQ. OHA had been receiving an on-going federal grant for coastal water monitoring and passing most of the grant funding on to DEQ to do the actual water quality monitoring work. In 2017, both agencies agreed that DEQ should take over the administration of the grant. The 2017-19 OHA budget was adjusted to reflect this change, but the DEQ adjustment was not included in its budget.

The Subcommittee also approved a \$1 million General Fund increase and the addition of 4 positions (2.32 FTE) in the Air Quality program. This funding is to be used to address backlogs in air quality permitting, with emphasis on processing permit renewals. Of the amount approved, \$343,092 is for process improvement activities and is being added on a one-time basis. This funding will not be used to support Title V permitting work because the federal Clean Air Act requires that all Title V permitting work be supported through fees paid by regulated entities. As such, the Department will need to seek authorization to increase fees for the Title V program during the 2019 Legislative session to ensure Title V related permitting operations are sufficiently staffed.

A \$165,892 Other Funds expenditure limitation increase was approved for the Air Quality program to support two positions (1.08 FTE) using existing fund balance revenue from current Greenhouse Gas Reporting (GHG) fees. These positions will work on expanding the Department's existing GHG program to include collection of product output data, as well as, provide quality assurance of currently submitted emissions data.

### **Department of Fish and Wildlife**

The Subcommittee approved a one-time General Fund appropriation increase of \$350,000 for the Fish Division to operate the Leaburg Fish Hatchery located on the McKenzie River for the second year of the 2017-19 biennium. On July 1, 2018, the U.S. Army Corps of Engineers (Corps) will no longer pay for the Oregon Department of Fish and Wildlife (ODFW) to operate and maintain the hatchery, which it had done since

the facility was constructed in 1953 to mitigate for lost trout habitat caused by construction of federal dams in the Willamette Valley. The Corps will now instead contract with a private entity to purchase trout and will continue to pay ODFW to produce steelhead at another ODFW facility. ODFW plans to continue to produce trout at the facility, which would boost the pounds of trout released in the Willamette Valley by 20% and increase Chinook releases by 6%.

In addition, a one-time \$50,000 General Fund increase was approved for culling of elk herds on the Cold Springs National Wildlife Refuge, which is located just outside Hermiston. The elk forage outside the Wildlife Area and damage commercial agriculture operations on land adjacent to Cold Springs. The funding would be used to pay for the time of existing ODFW staff to work on this project, as well as for a contract with the U.S. Department of Agriculture, Wildlife Services for removing the elk that move onto adjacent farms to feed. The elk meat resulting from the culling of the elk herd will be donated to the local food bank.

### **Department of Forestry**

A one-time increase of \$26,194,224 General Fund to the Department of Forestry, Fire Protection Division was approved for the payment of emergency firefighting costs associated with the 2017 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs (\$22,722,123)
- Fire protection district deductibles (\$915,600)
- Oregon State Treasury loan interest (\$63,561)
- Severity resources (\$2,492,940)

Of the total increase, \$2.0 million is offset by a reduction of the same amount in the special purpose appropriation to the Emergency Board that had been established for this purpose. In addition, Other Funds expenditure limitation is increased one-time only by \$22,743,921, which includes \$10,130,317 for unbudgeted emergency fire costs, \$4,101,866 for reimbursed costs of emergency fire costs from other agencies including the Federal Emergency Management Agency, \$7.0 million for the payment of pass-through reimbursements to other agencies from federal sources, and \$1,511,738 for fire protection district deductibles.

The Subcommittee approved an increase in the General Fund appropriation made to the Department of Forestry in the amount of \$500,000 and a decrease in Other Funds expenditure limitation of \$500,000 to reverse a reduction in General Fund subsidy for fire patrol assessments on low-productivity, east-side forest lands that was included in SB 5519 (2017), the agency's budget bill.

A reservation in the Emergency Fund was made to fund Sudden Oak Death eradication work by the Oregon Department of Forestry as detailed in the Emergency Board section above.

### **Department of Land Conservation and Development**

A one-time increase of \$300,000 General Fund for the Department of Land Conservation and Development's local government grants program was approved for the provisioning of technical assistance grants to eastern Oregon counties for conducting economic opportunity analyses.

### **Parks and Recreation Department**

The Subcommittee approved a \$200,000 increase in Other Funds expenditure limitation for the Oregon Parks and Recreation Department (OPRD) for expenses associated with Sudden Oak Death mitigation work on State Parks properties within the Cape Sebastian State Scenic Corridor. OPRD estimates that the eradication project will be completed by the end of February 2018. Funding for the treatment will come from the Park Stewardship account which receives a portion of fees charged by the agency and is dedicated for the management of natural resources, hazard trees, landscape, and the ocean shore.

An increase of \$20,000 Lottery Funds expenditure limitation was approved for the purpose of making grants to repair recreational trails damaged due to the Chetco Bar fire during the 2017 fire season.

### **Department of State Lands**

An increase in Federal Funds expenditure limitation in the amount of \$155,734 for the Department of State Lands (DSL) was approved for the expenditure of Wetland Program grant funds from the U.S. Environmental Protection Agency (EPA). Of the total, \$121,734 supports five individual initiatives identified in the updated Oregon Wetland Program Plan and will be used in conjunction with an intergovernmental agreement with Oregon State University, Institute for Natural Resources. Additionally, DSL was awarded a supplemental Wetland Program Development Grant (WPDG) that is in addition to the 2015 grant it received from the EPA. The funding award of \$25,000 allows DSL to contract with a third party to complete wetland functional assessments on existing wetland mitigation bank sites prior to the implementation of the Aquatic Resources Mitigation Program initiative in 2018. The reestablishment of expenditure limitation for residual Federal Funds totaling \$9,000 that were not expended in the prior biennium from the original 2015 EPA WPDG is also included in the total additional Federal Funds expenditure limitation for these grants.

A one-time expenditure limitation increase of \$7,244,215 Other Funds is included for cleanup efforts at the Goble, Oregon site on the Columbia River. The funding is for the costs of site security, inventory, and disposal of solid waste and hazardous material, asbestos inventory and abatement, and dewatering and disposal of vessels and structures due to default by the former lessee of the site. DSL is continuing to avail itself of all legal means to recover the costs of the cleanup from the former lessee or the lessee's insurance carrier.

A one-time technical adjustment of \$235,081 Other Funds expenditure limitation is included in the measure to carry forward 2015-17 biennium unexpended grant funding from the University of Michigan for the South Slough National Estuarine Research Reserve. Normally, this limitation would have been reestablished in the agency's budget bill, but the actual unexpended amount was not known at the time of the bill's passage.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$410,102 and authorized the establishment of a limited-duration project manager position (0.67 FTE), the establishment of a permanent, full-time network architect position (0.67 FTE), and the upward reclassification of an existing information systems supervisor position to continue planning for the replacement of the aging Land Administration System (LAS) through the end of the current biennium and ongoing management of the agency's information technology systems.

### **Water Resources Department**

Technical adjustments to the Other Funds and Federal Funds expenditure limitations of the Water Resources Department are included in the measure to rebalance budgeted expenditure authority between programs at the agency. This action results in no net change to the overall expenditure limitation of the agency.

The Subcommittee approved a one-time increase in the expenditure limitation for the Water Resources Department of \$5,269,633 Other Funds for the expenditure of Lottery Revenue bond proceeds for distribution to the City of Carlton to replace the city's finished water supply line in the amount of \$5.15 million and for the payment of bond issuance costs of \$119,633.

### **Oregon Watershed Enhancement Board**

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for the Oregon Watershed Enhancement Board (OWEB) grants program by \$5,000,000 to reflect increases in forecasted Lottery revenues constitutionally dedicated to the Parks and Natural Resources Fund, for local grant expenditures.

## **PUBLIC SAFETY**

### **Department of Corrections**

The Subcommittee approved a net-zero technical adjustment to move a total of thirteen positions between program units to align reporting relationships, advance organizational initiatives, and properly assign oversight functions within the agency.

The Subcommittee provided the following direction to the Department of Corrections:

### **Budget Note:**



As of January 25, 2018, the Department of Corrections had 297 inmates in custody over the age of 70. Elderly inmates are housed throughout the state, depending on the location of infirmary and hospice beds, single-story and single-bunk cells and dormitories, and proximity to health care facilities.

The Department of Corrections is directed to evaluate the feasibility of using the Oregon State Penitentiary - Minimum as a dedicated facility for housing male prison inmates over the age of seventy-five. The Department should evaluate the suitability of using OSPM to house elderly inmates and identify any and all facility modifications that would be required to safely house a population that has an above average incidence of mobility limitations and serious health conditions. The suitability evaluation should include a detailed cost analysis and an estimated construction timeframe for those modifications to the existing facility necessary to provide an adequate number of infirmary and hospice beds for this population, as well as any security upgrades, infirmary improvements, medical equipment purchases, and accessibility modifications. The Department is directed to report to the Legislature by February 2019 on the cost and timeframe for remodeling and equipping OSPM, and on the estimated cost of operating the facility, including any extraordinary costs for medical staff, transportation, and other reasonably necessary resources for housing an elderly inmate population.

#### **Criminal Justice Commission**

The Subcommittee increased the Criminal Justice Commission's Federal Funds expenditure limitation by \$1,045,940 for two grants awards received in larger amounts than anticipated in the 2017-19 legislatively adopted budget. The awards supplement an existing program supporting Local Public Safety Coordinating Councils in rural Oregon counties and the state's Statistical Analysis Center program.

The Criminal Justice Commission's Other Funds expenditure limitation was increased by \$450,000 for implementation of a new case management system for Oregon's specialty courts. Revenues supporting the expenditure limitation are from asset forfeitures, statutorily dedicated to specialty courts.

#### **Oregon Department of Justice**

The Subcommittee approved an increase of \$53,241 Other Funds, \$159,723 Federal Funds, and 0.25 full-time equivalent for the Civil Enforcement Division's Medicaid Fraud Unit. The Unit is projecting a personal services budget shortfall and requested a temporary funding increase. The Subcommittee recommended a permanent resolution of the underlying budget issues with the upward reclassification of two Assistant Attorney General positions to Senior Assistant Attorney General, an upward reclassification of a Principal Executive Manager C to a D (Chief Investigator), and adding 0.25 FTE to an existing Legal Secretary position budgeted at 0.75 FTE.

The Subcommittee approved \$2.8 million Other Funds expenditure limitation for the Child Support Enforcement Automated System (CSEAS), which is to be financed with Article XI-Q bonds authorized in SB 5702. The Subcommittee also approved \$5.4 million Federal Funds expenditure limitation and an increase of 0.25 full-time equivalent. These are one-time costs. Other Funds expenditure limitation of \$56,463 was also added

for the cost of issuance of the bonds. The Subcommittee reduced General Fund Debt Service by \$23,047 to account for a delayed issuance in previously authorized bonding authority. The 2017-19 Article XI-Q bond authority for the project totals \$19.4 million, including \$19,026,170 for project costs and \$373,830 costs of issuance. General Fund Debt Service totals \$12.5 million.

Since 2010, the Oregon Department of Justice's Division of Child Support has been working on a multi-biennia plan to replace its current COBOL-based mainframe child support case management and financial system with a transfer or hybrid solution with custom development that will use some existing software from three states. CSEAS is expected to be completed by 2021 with an implementation cost estimated at \$137.3 million. Federal Funds will provide 66% of eligible program costs under Title IV-D of the federal Social Security Act for both development and ongoing operations and maintenance costs.

The project is within scope, on schedule, and within budget. The primary purpose of the additional bond authority is to safeguard the progress of the project should there be a major issue during User Acceptance Testing (UAT). UAT started in February of 2018 and continues through May of 2018. If by September 30, 2018 any of the additional bonding authority provided for UAT is unneeded, the unused portion is to be released for other statewide purposes. The project does, however, require the immediate expenditure of \$120,738 Other Funds and \$234,374 Federal Funds for contract change orders. The Department of Administrative Services is directed to unschedule \$2,637,799 Other Funds and \$5,164,513 Federal Funds, which may be rescheduled upon the approval of the Legislative Fiscal Office, but only if unanticipated UAT issues arise.

The bill includes an increase of \$185,916 General Fund and the establishment of one permanent full-time Assistant Attorney General (0.63 FTE) in the Criminal Justice Division for the prosecution of election fraud violations under ORS 260.345, which have increased over the course of the last several biennia. The 2019-21 cost totals \$293,381 General Fund.

The Subcommittee approved an increase of \$1.3 million Other Funds expenditure limitation and the establishment of four limited duration positions (2.68 FTE) in the General Counsel Division as one-time costs. The position cost is \$1 million and includes: one Assistant Attorney General position for Health and Human Services; one Assistant Attorney General position for Tax and Finance; one Assistant Attorney General position for Business Transactions; and one Senior Assistant Attorney General position for Government Services. The Division is experiencing higher caseload work related to: procurement, bonding, expended lottery offerings, litigation agreement implementation, legal sufficiency reviews, and agency administrative rules development. An additional \$258,252 was approved for administratively-authorized limited duration position costs that the agency incurred pending the approval of this request. The revenue to support this request will come from billings to state agencies, which will total \$1.9 million (\$574,288 above the limitation request to account for agency overhead costs).

Two technical adjustments were approved to the Civil Enforcement Division's General Fund appropriation. HB 5015 (2017) eliminated a \$3.2 million General Fund appropriation for enforcement of the Master Tobacco Settlement Agreement (MTSA) as the Department no longer requires the General Fund for defending the state's enforcement actions to the arbitration panel. A portion of the reduction included \$127,059

General Fund for standard inflation; however, HB 5006 (2017), as part of a statewide adjustment, also included a reduction of \$127,059 for inflation. The Subcommittee's action restores the inflation reduction to provide funding for civil rights enforcement.

The Subcommittee also approved a technical adjustment to transfer \$25,646 General Fund from the Appellate Division to the Civil Enforcement Division to correct for an Oregon Law reference error in HB 5006 (2017).

A technical adjustment to the Child Support Enforcement Automated System (CSEAS) information technology project was approved. The adjustment increases months on six existing positions by 3.17 FTE. This adjustment is self-financed by reducing budgeted services and supplies by \$708,017 and increasing personal services by a corresponding amount. This adjustment aligns budgeted indirect charges for the program with agency practice.

### **Oregon Military Department**

The Subcommittee approved a one-time General Fund appropriation of \$260,724 to cover expenses incurred by the Oregon Military Department for services provided by the Oregon National Guard during and after the total solar eclipse on August 21<sup>t</sup>, 2017.

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by \$5,442,829 to reimburse wildland firefighting expenses incurred by the Oregon Military Department during the 2017 fire season.

The Subcommittee increased the agency's Federal Funds expenditure limitation by \$16,421,308 for lead dust abatement projects at eight armories located throughout Oregon.

Pending federal approval of the agency's proposed indirect cost allocation plan, the Subcommittee recommended \$1,590,544 General Fund be added to the Office of Emergency Management to cover 2017-19 administrative expenses that can no longer be charged to federal grants. The Subcommittee also approved the following budget note:

#### **Budget Note:**

The Oregon Military Department - Office of Emergency Management (OEM) is directed to assess and update OEM's processes, policies, and practices for internal control over grants management, separate from and in addition to any external financial or programmatic audits currently underway. The updated practices should align to the Internal Control-Integrated Framework as updated in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Military Department is to undertake immediate action to correct any identified deficiencies.

The Military Department is directed to submit a quarterly progress report to the Legislature at each meeting of the Emergency Board in 2018. The Military Department is directed to provide a final written report on the assessment and corresponding updated processes, policies, and procedures to the Joint Committee on Ways and Means during the 2019 legislative session, prior to consideration of the agency's budget for 2019-21.

### **Department of Public Safety Standards and Training**

The Other Funds expenditure limitation for the Operations program was increased, on a one-time basis, by \$623,260 to reimburse the Department of Public Safety Standards and Training for expenses incurred for training and certifying Oregon National Guard members as wildland firefighters during the 2017 fire season.

The Subcommittee increased the Department of Public Safety Standards and Training's Other Funds expenditure limitation by \$400,000 to continue and expand mental health and crisis intervention training for first responders with funding from the Oregon Health Authority.

The Subcommittee increased the agency's Other Funds expenditure limitation by \$3,657,838, and authorized seven permanent positions (4.06 FTE) and six limited duration positions (3.48 FTE) to add five basic police classes and one basic corrections class to the agency's training calendar to meet demand during the 2017-19 biennium.

### **Department of State Police**

The Subcommittee increased the agency's Other Funds expenditure limitation by \$12,770,000 for federally reimbursable expenses incurred during mobilizations coordinated by the State Fire Marshal during the 2017 fire season in Oregon. Additionally, the agency's General Fund appropriation was increased by \$3,255,945 to cover the portion of the Patrol Division's and State Fire Marshal's 2017 fire season expenses that are not eligible for federal reimbursement.

The Department of State Police is undertaking a significant rebalance of its resources between program units to better support the Patrol Division and to minimize the practice of holding trooper positions vacant. The Subcommittee approved \$2,975,558 General Fund and 25 positions (25.00 FTE) to resolve double-filled support positions. This action requires the agency to reduce its 2017-19 appropriation for services and supplies and capital outlay to fund \$1,737,202 of the total cost of these positions, which is \$4,712,760. It is the intention of the Legislature that the agency's services and supplies and capital outlay budgets be restored to current service levels for the 2019-21 budget.

The Subcommittee also approved a net-zero budget action to re-classify 49 positions per classification studies completed by the Department of Administrative Services, Chief Human Resources Office. Three studies reclassified five Automotive Technician 1 positions to Automotive Technician 2s, three Office Specialist 1 positions to Office Specialist 2s, fourteen Administrative Specialist 1 positions to Administrative Specialist 2s, twenty-five Office Specialist 2 positions to Administrative Specialist 1s, and two Office Coordinator positions to Administrative Specialist 1s.

Once implemented, these position actions and increased General Fund support will allow the agency to begin to fill trooper positions, with a recruit school class of fourteen troopers anticipated for October 2018, and an additional class of twenty troopers in January 2019.

## **TRANSPORTATION**

### **Department of Aviation**

Other Funds expenditure limitation for the Department of Aviation is increased by \$950,000 on a one-time basis to provide oversight and funding for three unmanned aircraft system test ranges in the state.

### **Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) is increased by \$117,530,107 to fund implementation of the Transportation Package of 2017 (HB 2017), and includes 179 positions (77.63 FTE).

Other Funds expenditure limitation for ODOT is increased by \$10,000 to implement SB 375 (2017) related to the posting of informational materials about human trafficking at roadside rest areas. This is a one-time adjustment supported by the Transportation Operating Fund.

The Other Funds expenditure limitation for the Local Government Program includes funds for highway safety improvements near the Kenton Line to aid enhanced safety related to trains, pedestrians, and vehicles.

**SB 5701 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Oregon Military Department**

**2015-17**

**Capital Construction – Department of Aviation**

**2015-17**

PRELIMINARY

## **Budget Summary**

	<b>2017-19 Legislatively Approved Budget</b>	<b>2018 Committee Recommendation</b>	<b>2018 Session Adjustments 2017-19</b>
Other Funds	\$ 738,319,541	\$ 828,489,681	\$ 90,170,140
Federal Funds	\$ 4,792,500	\$ 17,264,638	\$ 12,472,138
Total	\$ 743,112,041	\$ 845,754,319	\$ 102,642,278

	<b>2015-17 Legislatively Approved Budget</b>	<b>2018 Committee Recommendation</b>	<b>2018 Session Adjustments 2015-17</b>
Other Funds	\$ 605,971,381	\$ 606,408,039	\$ 436,658
Federal Funds	\$ 35,385,892	\$ 35,907,272	\$ 521,380
Total	\$ 641,357,273	\$ 642,315,311	\$ 958,038

## **Summary of Revenue Changes**

Other Funds revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, and XI-F (1) of Oregon's Constitution, proceeds from the issuance of lottery revenue bonds, parking funds deposited in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans' Home Program, the Oregon Military Department Capital Construction Account, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and interest earnings on bond proceeds. Federal Funds revenues are from the U.S. Department of Veterans' Affairs, Federal Aviation Administration, and National Guard Bureau.

## **Summary of Capital Construction Subcommittee Action**

SB 5701 establishes and increases six-year expenditure limitations for capital construction projects. Projects in excess of \$1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of buildings and facilities are categorized as capital construction projects.

### Oregon Department of Administrative Services

**Oregon Resilience Buildings:** Approved a \$2,500,000 increase in Other Funds (Capital Projects Fund) expenditure limitation for the Mission Critical Facility Yellow Lot Building project that was established in the 2017 legislative session for planning related to a seismically resilient facility to be located on the yellow lot (Oregon Resilience Building). The increase brings total Other Funds capital construction limitation approved for the project to \$7,079,431. In addition, the Subcommittee approved updating the project name to reflect that planning activities will also cover an ancillary parking structure and power plant, the Oregon Resilience Building 2, that would be built on the red lot.

### Department of Corrections

**Capital Improvements and Renewal:** Approved a \$54,000 increase in Other Funds (interest) expenditure limitation for the Capital Improvements and Renewal project that was established in the 2017 legislative session to make improvements in several facilities. The increase brings total Other Funds capital construction limitation approved for the project to \$26,347,534. The Department has earned interest on proceeds from the 2015F Article XI-Q general obligation bond sale that will be used to complete existing capital improvement projects, including completion of a rooftop HVAC upgrade and water system re-piping project.

### Department of Veterans' Affairs

**The Dalles Veterans' Home Capital Improvements:** Approved establishing \$3,922,053 Federal Funds (U.S. Department of Veterans' Affairs construction grant) and \$2,111,875 Other Funds (Veterans' Home Program reserves) expenditure limitation for upgrades to the Oregon Veterans' Home in The Dalles. The project includes replacing the roof, siding, and fascia; adding airlock areas near exterior doors; upgrading two exterior garden areas; replacing an industrial water heater; and replacing interior window sills in resident rooms.

**Lebanon Veterans' Home Capital Improvements:** Approved establishing \$2,425,085 Federal Funds (U.S. Department of Veterans' Affairs construction grant) and \$1,305,815 Other Funds (Veterans' Home Program reserves) expenditure limitation for upgrades to the Edward C. Allworth Veterans Home in Lebanon. The project includes addition of a memory-care activity room; construction of a multi-purpose building for medical office space, staff offices, and training rooms; construction of a storage building; and upgrading the heating and cooling system.

### Legislative Administration Committee

**Capitol Accessibility, Maintenance, and Safety:** Approved a \$9,548,450 increase in Other Funds (Article XI-Q bonds) expenditure limitation for the Capitol Accessibility, Maintenance, and Safety project that was established in the 2017 legislative session to finance capital improvements to the State Capitol Building. The increase brings total 2017-19 Other Funds capital construction limitation approved for the project to \$23,269,092 and the total approved amount for the project to approximately \$60 million.



### Oregon Military Department

**Camp Umatilla Facilities Biomass Heating Upgrades:** Approved establishing \$6,125,000 Federal Funds (National Guard Bureau) expenditure limitation to convert boilers from propane fuel to wood pellet fuel at Camp Umatilla. Decentralized wood-pellet boiler heating systems will be installed in eleven buildings on the Umatilla Training Center site.

**Oregon Military Museum:** Approved a \$378,726 increase in Other Funds (Capital Construction Account) expenditure limitation for the 2015-17 Oregon Military Museum capital project. The increase brings total Other Funds capital construction limitation approved for the project to \$1,104,689 and will allow the Oregon Military Department to expend donations for the design and construction of a research library in the new museum.

### Department of Aviation

**McDermitt State Airport Rehabilitation:** Approved a \$521,380 increase in Federal Funds (Federal Aviation Administration) and \$57,932 increase in Other Funds (aircraft registration fees) expenditure limitation for the 2015-17 McDermitt State Airport Rehabilitation project. The increases bring total capital construction limitation approved for the project to \$2,336,380 Federal Funds and \$259,599 Other Funds to accommodate higher construction costs.

### Higher Education Coordinating Commission (HECC)

The Subcommittee approved a \$74,650,000 increase in Other Funds capital construction six-year expenditure limitation for distribution of general obligation and lottery revenue bond proceeds to public universities. This amount corresponds to the total project amounts for three new university projects and increases in three previously approved projects. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, Article XI-F (1), and Lottery Revenue bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5702. The expenditure limitation will expire June 30, 2023.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**SB 5701-A**

**Various Agencies  
Jean Gabriel 503-378-3107**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
EOU - Field House Facility	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
EOU - Track and Field Facilities Restoration	\$ -	\$ -	\$ 350,000	\$ -	\$ 350,000	0	0.00
OSU - Cascades Expansion - Academic Building 2	\$ -	\$ -	\$ 39,000,000	\$ -	\$ 39,000,000	0	0.00
SOU - Boiler Replacement	\$ -	\$ -	\$ 2,800,000	\$ -	\$ 2,800,000	0	0.00
UO - Campus for Accelerating Scientific Impact	\$ -	\$ -	\$ 20,000,000	\$ -	\$ 20,000,000	0	0.00
WOU - Natural Sciences Building Renovation	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
<u>ADMINISTRATION PROGRAM AREA</u>							
<u>Oregon Department of Administrative Services</u>							
Oregon Resilience Buildings	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000	0	0.00
<u>PUBLIC SAFETY PROGRAM AREA</u>							
<u>Department of Corrections</u>							
Capital Improvements and Renewal	\$ -	\$ -	\$ 54,000	\$ -	\$ 54,000	0	0.00
<u>Oregon Military Department</u>							
Camp Umatilla Facilities Biomass Heating Upgrades	\$ -	\$ -	\$ -	\$ 6,125,000	\$ 6,125,000	0	0.00
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>							
<u>Oregon Department of Veterans' Affairs</u>							
The Dalles Veterans' Home Capital Improvements	\$ -	\$ -	\$ 2,111,875	\$ 3,922,053	\$ 6,033,928	0	0.00
Lebanon Veterans' Home Capital Improvements	\$ -	\$ -	\$ 1,305,815	\$ 2,425,085	\$ 3,730,900	0	0.00

**LEGISLATIVE PROGRAM AREA**

**Legislative Administration Committee**

Capitol Accessibility, Maintenance, and Safety	\$ -	\$ -	\$ 9,548,450	\$ -	\$ 9,548,450	0	0.00
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<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,170,140</b>	<b>\$ 12,472,138</b>	<b>\$ 102,642,278</b>	<b>0</b>	<b>0.00</b>
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**2015-17 Supplemental Expenditure Limitation Adjustments**

**Oregon Military Department**

Oregon Military Museum	\$ -	\$ -	\$ 378,726	\$ -	\$ 378,726	0	0.00
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**Department of Aviation**

McDermitt State Airport Rehabilitation	\$ -	\$ -	\$ 57,932	\$ 521,380	\$ 579,312	0	0.00
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**SB 5703 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Steve Bender, Legislative Fiscal Office

**Reviewed By:** Ken Rocco, Legislative Fiscal Office

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**Various Agencies – Lottery, Criminal Fine Account, and Oregon Marijuana Account Allocation Changes  
2017-19**

PRELIMINARY

## **Summary of Revenue Changes**

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific legislative allocations.

The March 2018 revenue forecast of 2017-19 biennium lottery resources is \$110,349,711 (or 8.3%) above the level assumed in the 2017-19 legislatively adopted budget, and \$91,422,454 above the allocations approved in the 2017-19 legislatively adopted budget. The legislatively approved budget allocations, plus the allocations specified in the Oregon Constitution, total \$1,422,274,731, compared to the \$1,442,274,731 of total lottery resources projected for the biennium in the March 2018 revenue forecast. This results in a forecasted 2017-19 biennium EDF ending balance of \$20,000,000, an increase of \$856,607 (or 4.5%) over the ending balance in the 2017 session legislatively adopted budget, and equal to approximately 1.4% of forecasted distributions and allocations.

## **Summary of Capital Construction Subcommittee Action**

### **Allocation of Lottery Revenue**

Three allocations are specified in the constitution. The Education Stability Fund receives 18 percent of net lottery proceeds, the Parks and Natural Resources Fund receives 15 percent of net lottery proceeds, and the Veterans' Services Fund receives 1.5 percent of net lottery proceeds. The lottery funds transferred to these three Funds change in direct proportion to revenue changes. The March 2018 lottery revenue forecast translates into a \$19,862,948 increase in revenue to the Education Stability Fund, a \$16,552,457 increase in revenue to the Parks and Natural Resources Fund, and a \$1,655,246 increase in revenue to the Veterans' Services Fund, over the levels anticipated in the 2017-19 legislatively adopted budget. Each change is equal to an 8.6% increase.

### **Program Allocation Changes**

Senate Bill 5703 adjusts eight existing allocations of lottery revenues from the Administrative Services Economic Development Fund, and one existing allocation from the Veterans' Services Fund. The allocation adjustments in the bill increase total lottery allocations by \$71,765,228, and include:

- Existing allocations to the Oregon Business Development Department are increased by a total of \$1,100,571, including:
  - The allocation for operations is increased by \$148,313 to address the costs of compensation plan changes for employees.
  - The allocation for business, innovation and trade is increased by \$652,514. This total includes an increase of \$152,514 to address the costs of compensation plan changes for employees, and a \$500,000 increase for the Local Economic Opportunity Fund.
  - The allocation for the Infrastructure Finance Authority is increased by \$1,013,116. This total includes an increase of \$13,116 to address the costs of compensation plan changes for employees, a \$500,000 increase for City of Warrenton dock rebuilding, and a \$500,000 increase for development of the Port of Cascade Locks business park.
- The allocation established to the Office of the Governor is increased by \$34,849 to address the costs of compensation plan changes for employees in the Regional Solutions Program.
- The allocation for payment of debt service on lottery revenue bonds is decreased by \$1,429,444. House Bill 5201 substitutes available Other Funds resources equal to this amount, for the debt service costs due on bonds issued for Department of Transportation and Department of Administrative Services projects.
- The allocation established to the Problem Gambling Treatment Fund is increased by \$41,793. The increased allocation is provided to address the costs of compensation plan changes for employees paid by Lottery Funds in the Oregon Health Authority's (OHA) Problem Gambling Service Program in the Addiction and Mental Health Division.
- The allocation established for the State School Fund is increased by \$70,961,313. This reduces the EDF forecasted ending balance to \$20 million, which is \$856,607 above than the 2017 close of session forecasted ending balance. House Bill 5201 both increases State School Fund Lottery Funds expenditures and reduces the State School Fund General Fund appropriation, by \$70,961,313, resulting in no net change in total State School Fund support.
- The allocation from the Veterans' Services Fund to the Department of Veterans' Affairs for the veterans' services program is increased by \$342,774. This total includes an increase of \$206,243 to address the costs of compensation plan changes for employees, and a \$136,531 increase for services to veterans during incarceration and post-release established by House Bill 4038.

## **Allocation of Criminal Fine Account Funds**

Senate Bill 5703 increases allocations from the Criminal Fine Account (CFA) by a total of \$3,758,407, thereby increasing total CFA allocations for the 2017-19 biennium to \$80,767,090. Because unallocated CFA revenue is transferred to the General Fund, these increases decrease 2017-19 biennium General Fund revenue by the same amount. Including the impact of the CFA allocations contained in this bill, the CFA transfer to the General Fund is forecast to total \$63,208,546, approximately \$3.6 million less than in the close-of-session forecast. The CFA allocation increases include:

- The allocation to the Department of Public Safety Standards and Training for operations is increased by \$3,731,494. This amount includes \$2,986,494 to increase the number of the Department's training classes, and \$745,350 to address the costs of compensation plan changes for employees.
- The allocation to the State Court Facilities and Security Account in the Oregon Judicial Department for state court security and emergency preparedness is increased by \$26,913 to address the costs of compensation plan changes for employees supported by CFA funds in the Department's Security and Emergency Preparedness Office.

## **Allocation of Oregon Marijuana Account Funds**

Senate Bill 5703 expands the allowable uses of the Oregon Marijuana Account moneys, allocated to the Mental Health Alcoholism and Drug Services Account, to also include mental health treatment and alcohol and drug abuse prevention, early intervention and treatment programs. Senate Bill 1555 makes a parallel modification to ORS 475B.759, the statute that governs the permissible uses of moneys in the Oregon Marijuana Account.

## **Summary Tables**

The first three tables summarize Lottery Funds cash flows and allocations in the 2017-19 legislatively approved budget. The figures in these tables are not restricted solely to the impacts of Senate Bill 5703, but also include the impacts of changes in the Lottery revenue forecast since the close of the 2017 session. The fourth table summarize Criminal Fine Account allocations in the 2017-19 legislatively approved budget.

**LOTTERY FUNDS CASH FLOW SUMMARY**

	2017-19 Legislatively Adopted Budget <sup>1</sup>	2017-19 Legislatively Approved Budget <sup>2</sup>	Senate Bill 5703 and Revenue Adjustments
<b>ECONOMIC DEVELOPMENT FUND</b>			
<b>RESOURCES</b>			
Beginning Balance	\$49,016,803	\$49,016,803	\$0
Lottery Funds Reversions under ORS 461.559	\$4,034,893	\$4,034,893	\$0
<b>REVENUES</b>			
Transfers from Lottery			
Net Proceeds	\$1,246,173,324	\$1,354,810,009	\$108,636,685
Administrative Actions	30,700,000	32,413,026	\$1,713,026
Other Revenues			
Interest Earnings	2,000,000	2,000,000	\$0
Other			
Total Revenue	1,282,908,217	1,393,257,928	110,349,711
<b>TOTAL RESOURCES</b>	<b>1,331,925,020</b>	<b>1,442,274,731</b>	<b>110,349,711</b>
<b>DISTRIBUTIONS / ALLOCATIONS</b>			
Distribution of Video Revenues to Counties	(\$41,285,992)	(\$41,285,992)	\$0
Distribution to Education Stability Fund	(\$229,837,198)	(\$249,700,146)	(\$19,862,948)
Distribution to Parks and Natural Resources Fund	(\$191,530,999)	(\$208,083,455)	(\$16,552,456)
Distribution for Outdoor School Fund	(24,000,000)	(24,000,000)	0
Distribution for Veterans' Services Fund	(\$19,153,100)	(\$20,808,346)	(\$1,655,246)
Distribution for Sports Programs	(8,240,000)	(8,240,000)	0
Distribution for Gambling Addiction	(12,457,116)	(12,498,909)	(41,793)
Distribution for County Fairs	(3,828,000)	(3,828,000)	0
Allocation to State School Fund	(464,758,594)	(535,719,907)	(70,961,313)
Debt Service Allocations	(247,787,311)	(246,357,867)	1,429,444
Other Agency Allocations	(69,903,317)	(71,752,109)	(1,848,792)
<b>TOTAL DISTRIBUTIONS / ALLOCATIONS</b>	<b>(1,312,781,627)</b>	<b>(1,422,274,731)</b>	<b>(109,493,104)</b>
<b>ENDING BALANCE</b>	<b>\$19,143,393</b>	<b>\$20,000,000</b>	<b>\$856,607</b>
<b>EDUCATION STABILITY FUND</b>			
(not including OGA or ORTDF)			
<b>RESOURCES</b>			
Beginning Balance	\$383,759,105	\$384,170,765	\$411,660
Revenues			
Transfer from the Economic Development Fund	\$206,853,478	\$224,730,132	\$17,876,654
Interest Earnings	\$22,455,743	\$21,575,846	(\$879,897)
Total Revenue	229,309,221	246,305,978	16,996,757
<b>TOTAL RESOURCES</b>	<b>613,068,326</b>	<b>630,476,743</b>	<b>17,408,417</b>
<b>DISTRIBUTIONS</b>			
Oregon Opportunity Grant Program	(21,808,752)	(26,113,584)	(4,304,832)
Debt Service Allocations to Department of Education	(646,991)	(646,991)	0
<b>TOTAL DISTRIBUTIONS</b>	<b>(22,455,743)</b>	<b>(26,760,575)</b>	<b>(4,304,832)</b>
<b>ENDING BALANCE</b>	<b>\$590,612,583</b>	<b>\$608,900,897</b>	<b>\$18,288,314</b>

1. The 2017-19 Legislatively Adopted Budget is based on the May 2017 forecast of 2017-19 lottery resources with the adjustments shown for lottery reversions and administrative actions.

2. The 2017-19 Legislatively Approved Budget is based on the March 2018 forecast of 2017-19 lottery resources.



**2017-19 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES**

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	2017-19 LAB Expenditure Limitation	Ending Lottery Balance
<b>ECONOMIC DEVELOPMENT FUND</b>					
<b>DEBT SERVICE COMMITMENTS</b>					
Higher Education Coordinating Commission					
Outstanding bonds	43,490,902	89,912	0	43,580,814	0
Business Development Dept.					
Outstanding bonds	46,776,651	2,984,601	0	49,761,252	0
Housing and Community Services Dept.					
Outstanding bonds	15,978,252	29,030	0	16,007,282	0
Department of Transportation					
Outstanding bonds	113,386,171	210,621	0	113,596,792	0
Department of Administrative Services					
Outstanding bonds	15,846,807	26,788	0	15,873,695	0
Forestry Department					
Outstanding Bonds	2,596,014	4,987	0	2,601,001	0
Department of Energy					
Outstanding Bonds	3,015,546	8,084	0	3,023,630	0
State Parks and Recreation Dept.					
Outstanding Bonds	1,318,425	0	0	1,318,425	0
Water Resources Department					
Outstanding Bonds	3,948,999	4,970	0	3,953,969	0
<b>OTHER ALLOCATIONS</b>					
Higher Education Coordinating Commission					
Collegiate Athletics	8,240,000	0	0	8,240,000	0
Outdoor Schools	24,000,000	0	0	24,000,000	0
Oregon Health Authority					
Gambling Addiction Treatment	12,498,909	0	0	12,498,909	0
Department of Education					
State School Fund	535,719,907	0	0	535,719,907	0
Department of Administrative Services					
Distribution to County Fairs	3,828,000	0	0	3,828,000	0
Office of the Governor					
Regional Solutions	3,723,949	0	0	3,723,949	0
Business Development Department					
Operations	7,242,756	0	0	7,242,756	0
Business, Innovation, and Trade	57,016,079	3,875,000	0	57,016,079	3,875,000
Infrastructure Finance Authority	2,561,780	250,000	0	2,561,780	250,000
Film and Video	1,207,545	0	0	1,207,545	0
<b>TOTAL ECONOMIC DEVELOPMENT FUND</b>	<b>\$902,396,792</b>	<b>\$7,483,993</b>	<b>\$0</b>	<b>\$906,755,785</b>	<b>\$4,125,000</b>
<b>EDUCATION STABILITY FUND /</b>					
<b>OREGON EDUCATION FUND</b>					
Higher Education Coordinating Commission					
Opportunity Grants	26,113,584	0	0	20,746,268	5,367,316
Department of Education					
Education Bonds Outstanding	646,991	4,234	0	651,225	0
<b>TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND</b>	<b>\$26,760,575</b>	<b>\$4,234</b>	<b>\$0</b>	<b>\$21,397,493</b>	<b>\$5,367,316</b>
<b>VETERANS' SERVICES FUND</b>					
Department of Veterans' Affairs					
Veterans' Services Program	8,176,492	0	0	8,176,492	0
County Veterans' Service Officers	6,904,151	0	0	6,904,151	0
National Service Organizations	118,156	0	0	118,156	0
Department of Housing and Community Services					
Housing Assistance to Veterans	1,500,000	0	0	1,500,000	0
<b>TOTAL VETERANS' SERVICES FUND</b>	<b>\$16,698,799</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,698,799</b>	<b>\$0</b>

**Veterans' Services Fund**

	2017-19 Legislatively Approved
VSF Beginning Balance	\$0
Lottery Revenue	\$20,808,346
<b>Lottery Resources</b>	<b>\$20,808,346</b>
<b>Allocations to ODVA</b>	
Veterans' Services Program	\$8,176,492
County Veteran Service Officers	\$6,904,151
National Service Organizations	\$118,156
<b>Total ODVA Allocations</b>	<b>\$15,198,799</b>
<b>Allocations to HCSD</b>	
Housing Assistance to Veterans	\$1,500,000
<b>Total Allocations</b>	<b>\$16,698,799</b>
<b>VSF Ending Balance</b>	<b>\$4,109,547</b>

**CRIMINAL FINE ACCOUNT ALLOCATIONS**

	2015-17 Legislatively Approved Budget	2017-19 Legislatively Adopted Budget	2017-19 Legislatively Approved Budget	Percent Change
<b>Criminal Fine Account Revenues</b>	\$ 118,930,777	\$ 143,803,894	\$ 143,975,636	0.1%
<b>Criminal Fine Account Allocations:</b>				
<i>Department of Public Safety Standards and Training</i>				
Operations	\$ 31,080,778	\$ 32,584,757	\$ 36,316,251	11.5%
Public Safety Memorial Fund	128,420	200,030	200,030	0.0%
Subtotal:	\$ 31,209,198	\$ 32,784,787	\$ 36,516,281	11.4%
<i>Department of Justice</i>				
Child Abuse Multidisciplinary Intervention (CAMI)	\$ 10,311,579	\$ 10,679,854	\$ 10,679,854	0.0%
Regional Assessment Centers	787,663	815,961	815,961	0.0%
Criminal Injuries Compensation Account (CICA)	8,775,830	9,095,393	9,095,393	0.0%
Child Abuse Medical Assessments	666,107	690,667	690,667	0.0%
Subtotal:	\$ 20,541,179	\$ 21,281,875	\$ 21,281,875	0.0%
<i>Department of Human Services</i>				
Domestic Violence Fund	\$ 2,224,675	\$ 2,239,608	\$ 2,239,608	0.0%
Sexual Assault Victims Fund	533,332	518,399	518,399	0.0%
Subtotal:	\$ 2,758,007	\$ 2,758,007	\$ 2,758,007	0.0%
<i>Oregon Health Authority</i>				
Emergency Medical Services & Trauma Services	\$ 331,824	\$ 331,824	\$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	42,884	0.0%
Law Enforcement Medical Liability Account (LEMMA)	1,339,000	1,354,360	1,354,360	0.0%
Intoxicated Driver Program	4,323,000	4,323,000	4,323,000	0.0%
Subtotal:	\$ 6,036,708	\$ 6,052,068	\$ 6,052,068	0.0%
<i>Oregon Judicial Department</i>				
State court security and emergency preparedness	\$ 3,446,002	\$ 3,588,745	\$ 3,615,658	0.7%
County court facilities security	4,148,922	2,824,208	2,824,208	0.0%
Capital improvements for courthouses and other state court facilities	3,500,000	-	-	0.0%
State Court Technology Fund		3,110,000	3,110,000	0.0%
Subtotal:	\$ 11,094,924	\$ 9,522,953	\$ 9,549,866	0.3%
<i>Oregon State Police</i>				
Driving Under the Influence Enforcement	\$ 253,000	\$ 351,572	\$ 351,572	0.0%
<i>Department of Corrections</i>				
County correction programs and facilities, and alcohol and drug programs	\$ 4,391,472	\$ 4,257,421	\$ 4,257,421	0.0%
<b>Total Allocations:</b>	\$ 76,306,988	\$ 77,008,683	\$ 80,767,090	4.9%
<b>Transfer to the General Fund:</b>	\$ 42,623,789	\$ 66,795,211	\$ 63,208,546	-5.4%

**SB 5702 BUDGET REPORT and MEASURE SUMMARY**

**Joint Committee On Ways and Means**

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Various Agencies**

**2017-19**

PRELIMINARY

## Summary of Changes in Bonding Authority

<b>Program Designation</b>	<b>2017-19 Legislatively Adopted Budget</b>	<b>2017-19 Legislatively Approved Budget</b>	<b>2018 Session Legislative Adjustments</b>
<b>GENERAL OBLIGATION BONDS</b>			
<b>General Fund Obligations</b>			
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 101,385,000	\$ 131,890,000	\$ 30,505,000
Department of Administrative Services (Art. XI-Q)	\$ 563,839,225	\$ 613,689,225	\$ 49,850,000
<b>Dedicated Fund Obligations</b>			
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 86,570,000	\$ 90,520,000	\$ 3,950,000
<b>REVENUE BONDS</b>			
<b>Direct Revenue Bonds</b>			
Housing and Community Services Department	\$ 300,000,000	\$ 400,000,000	\$ 100,000,000
Department of Administrative Services			
Lottery Revenue Bonds	\$ 199,860,000	\$ 221,025,000	\$ 21,165,000
<b>Pass Through Revenue Bonds</b>			
Housing and Community Services Department	\$ 325,000,000	\$ 600,000,000	\$ 275,000,000
<b>CERTIFICATES OF PARTICIPATION AND OTHER FINANCING AGREEMENTS</b>			
Department of Administrative Services	\$ 110,985,000	\$ 127,985,000	\$ 17,000,000

## **Summary of Capital Construction Subcommittee Action**

SB 5702 increases bond authorizations for the 2017-19 biennium and makes changes to previously approved bond authorizations.

### **General Fund Obligations**

The Subcommittee increased the Higher Education Coordinating Commission (HECC) Article XI-G general obligation bond authorization for Public Universities by \$30,505,000, from \$101,385,000 to \$131,890,000. The increase provides funding to finance grants for one new capital project and an increase in a previously approved capital project. Projects are described later in this report.

The Subcommittee increased General Fund supported Article XI-Q general obligation bond authority by \$49,850,000, from \$563,839,225 to \$613,689,225, to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.

- Department of Environmental Quality, Environmental Data Management System (EDMS): approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 project costs and \$70,000 for costs of issuing the bonds. The project is to implement the foundational build of a customized off-the-shelf (COTS) software solution that will replace multiple outdated and disparate information technology systems currently in use. The EDMS project will provide a common platform to receive and share environmental information and support e-commerce and web-based interactions.
- Department of Justice, Child Support Automated Enforcement System: approved an additional \$2,815,000 Article XI-Q bonds to finance \$2,758,537 project costs and \$56,463 for costs of issuing the bonds. The authorization results in total 2017-19 Article XI-Q bond authority of \$19,400,000, including \$19,026,170 project costs and \$373,830 costs of issuance, for the development and implementation of a new automated system for the Oregon Child Support Program. The additional bond authority is primarily provided to safeguard the progress of the project should there be a major issue during User Acceptance Testing (UAT). UAT started in February 2018 and continues through May 2018. If the additional amount authorized is not determined to be needed by September 30, 2018, the unused portion will not be issued in the spring 2019 bond sale.
- Legislative Administration Committee, Capitol Accessibility, Maintenance, and Safety: approved an additional \$9,700,000 Article XI-Q bonds to finance \$9,548,450 project costs and \$151,550 for costs of issuing the bonds. The authorization results in total 2017-19 Article XI-Q bond authority of \$23,660,000, including \$23,269,092 project costs and \$390,908 costs of issuance, for capital improvements to the State Capitol Building, including improvements to ADA accessibility and safety.

### Dedicated Fund Obligations

The Subcommittee increased the Higher Education Coordinating Commission Article XI-F (1) general obligation bond authorization by \$3,950,000, from \$86,570,000 to \$90,520,000. The increase provides funding to finance loans for two previously approved Public University capital projects. Projects are described later in this report.

The Subcommittee approved increasing authority for Other Financing Agreements by \$17,000,000, from \$10,000,000 to \$27,000,000, for the Department of Administrative Services to enter into capital lease agreements for various equipment needs during the 2017-19 biennium.

### Revenue Bonds

The Subcommittee approved increasing the Housing and Community Services Department's direct revenue bond authority by \$100,000,000 and pass-through revenue bond authority by \$275,000,000 to accommodate projected awards for first-time homebuyer mortgage financing and affordable multifamily housing. The increases result in total 2017-19 direct and pass-through revenue bond authority of \$400,000,000 and \$600,000,000, respectively.

The Subcommittee increased the Department of Administrative Services' Lottery Revenue Bond limit by \$21,165,000, from \$199,860,000 to \$221,025,000. The increased Lottery Revenue Bond authorization provides funding for the following projects, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.

- Department of Administrative Services, De Paul Treatment Center: approved \$2,225,000 lottery bonds to provide \$2,000,000 in net proceeds for distribution to De Paul Treatment Centers for a new treatment center facility.
- Department of Administrative Services, Trillium Children's Farm Home: approved \$3,315,000 lottery bonds to provide \$3,000,000 in net proceeds for distribution to Trillium Family Services for construction of the second of three buildings at the Children's Farm Home Corvallis campus that house the state's Secure Adolescent Inpatient Program (SAIP).
- Water Resources Department, City of Carlton Water Loss Reduction: approved an additional \$5,710,000 lottery bonds to provide \$5,150,000 in net proceeds for distribution to the City of Carlton to replace the city's finished water supply line and reduce water loss. The additional authority increases the total amount of net proceeds available for the project from the \$2,000,000 previously authorized in the 2017 legislative session to a total of \$7,150,000 for the 2017-19 biennium.

**Budget Note:**

The Water Resources Department (WRD) is directed to report to the Emergency Board, no later than December 2018, on publicly owned high-hazard dams in Oregon that have unsatisfactory or poor condition ratings. The report shall include existing WRD Dam Safety Program activities, such as dam inspection and Emergency Action Plans, as well as policy and budget recommendations related to the repair, remediation, and replacement of dams with significant risk of failure. The report should include the approximate cost to rehabilitate dam infrastructure with unsatisfactory and poor condition ratings and existing federal, state, and local resources currently available for this purpose.

**Other Legislative Changes**

The Subcommittee approved using remaining Article XI-Q general obligation bond proceeds authorized in HB 5202 (2016) to the Higher Education Coordinating Commission for Oregon Institute of Technology (OIT) to repair and modernize failing infrastructure systems, including storm drain, sewer, power, water, and geothermal systems that provide core services to university buildings and facilities. The funds were originally authorized to repair infrastructure failures in the North Utility Corridor Electrical Supply Feed and the College Union Building Storm Drainage System. OIT expects to complete the original project scope approximately \$2,500,000 under budget and will use the remaining bond proceeds to repair, replace, and improve additional core infrastructure systems.

The Subcommittee approved using \$3,000,000 of net lottery bonds proceeds authorized in SB 5533 (2013) to the Oregon Department of Transportation (ODOT) for the Oregon International Port of Coos Bay to acquire the Coos Bay Rail link rolling stock, including locomotives, cars, and hi-rails. Lottery bonds proceeds of \$10,000,000 were originally approved in 2013 to ODOT for the Oregon International Port of Coos Bay to acquire, construct, or improve the Coos Bay rail link railroad right-of-way infrastructure. Designating \$3,000,000 of remaining proceeds towards the acquisition of rolling stock leaves \$7,000,000 authorized for the original project, in addition to \$10,000,000 that was approved for acquisition, construction, or improvement of the Coos Bay rail link in HB 5030 (2015).

The Subcommittee also approved specifically allocating \$1,500,000 of net lottery bond proceeds authorized in HB 5030 (2015) for development, acquisition, renovation, or improvement of affordable housing for Oregonians who have mental illnesses or addiction disorders to the Yaquina Hall-Southfair Bundle project. The Housing and Community Services Department (HSCD) has approximately \$8,000,000 in remaining unallocated lottery bonds proceeds from the \$20,000,000 total lottery bonds approved in 2015 for mental health housing. HSCD is directed award \$1,500,000 from the unallocated proceeds, in addition to any amounts previously awarded, to Salem Housing Authority for the Yaquina Hall-Southfair Bundle acquisition and rehabilitation development project. Yaquina Hall and Southfair Apartments will provide 93 units of affordable housing to low-income Salem residents, with 20 units being designated for individuals with mental illness.



Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

### **Higher Education Coordinating Commission**

The Subcommittee approved three new capital projects and increases to three previously approved capital projects for Public Universities to finance total projects costs of \$74,650,000. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G, Article XI-Q, and Lottery Revenue bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund and Lottery Funds, respectively. HECC will administer grants to public universities funded with lottery bond proceeds consistent with the grants funded with general obligation bond proceeds, including the requirement that grant contracts between HECC and the applicable universities must be approved by the Department of Administrative Services. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The proceeds of Article XI-F (1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the Article XI-F (1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are below.

#### **Budget Note:**

The Higher Education Coordinating Commission is directed to report to the Emergency Board in May 2018 on the statewide criteria developed to evaluate and prioritize Public University capital requests that are proposed in the agency's request budget. The criteria and evaluation process should provide, at a minimum, comparable information across projects, objective analysis of each request, and prioritization of deferred maintenance activities.

### **Eastern Oregon University**

- **Field House Facility:** approved \$9,915,000 Lottery Revenue Bonds to finance \$9,000,000 of project costs and \$915,000 costs of issuing bonds and debt service reserves. The project is to construct a new 30,000 square foot field house that will include a track and field area; physical activity and health education area; outdoor program area; locker rooms and public restrooms; and stadium seating. Cross-laminated timber (CLT) will be utilized as a primary construction material in the facility.
- **Track and Field Facilities Restoration:** approved an additional \$390,000 Article XI-F (1) general obligation bonds to finance \$350,000 of project costs and \$40,000 for costs of issuing the bonds. The authorization results in total 2017-19 Article XI-F (1) bond authority of \$1,180,000, including \$1,100,000 project costs and \$80,000 costs of issuance, for removal and replacement of the track and related infrastructure and the addition of a scorer's station, restroom facilities, and guest seating. The university expects to support loan repayments to HECC for debt service on the bonds through tuition and fee revenues.

### Oregon State University

- Cascades Expansion - Academic Building 2: approved \$29,410,000 Article XI-Q general obligation bonds to finance \$29,000,000 of project costs and \$410,000 for costs of issuing the bonds and \$10,215,000 Article XI-G general obligation bonds to finance \$10,000,000 of project costs and \$215,000 for costs of issuing the bonds. The project is to construct a new 55,000 square foot academic building that will include laboratories, general purpose classrooms, faculty offices, and other learning and support and research spaces, as well as associated utilities and surface parking. Oregon building products, such as CLT and regional wood products, will be incorporated in the facility structural components and aesthetic features. The university will provide the constitutionally required match for the Article XI-G bonds.

### Southern Oregon University

- Boiler Replacement: approved \$2,855,000 Article XI-Q general obligation bonds to finance \$2,800,000 of project costs and \$55,000 for costs of issuing the bonds. The project includes replacement of two steam boilers, a condensate storage tank, the boiler control system, and an undersized chiller.

### University of Oregon

- Campus for Accelerating Scientific Impact, Phase II: approved an additional \$20,290,000 Article XI-G general obligation bonds to finance \$20,000,000 of project costs and \$290,000 for costs of issuing the bonds. The project is to partially fund the second phase of the Campus, which includes new science lab facilities located north of Franklin Boulevard and other construction, improvements, or acquisitions to support the Campus. \$50,620,000 was approved in the 2017 legislative session to finance project costs of \$50,000,000 for the initial phase of the Campus project. CLT will also be incorporated in the public-facing areas of the building, including the structure that connects the two towers. The university will provide the constitutionally required match for the Article XI-G bonds.

### Western Oregon University

- Natural Sciences Building Renovation: approved \$3,560,000 Article XI-F (1) general obligation bonds to finance \$3,500,000 of project costs and \$60,000 for costs of issuing the bonds. The project is to renovate and seismically upgrade the Natural Sciences Building for use by the physical and natural sciences programs. In 2015 (HB 5005), Article XI-Q bonds were approved to finance project costs of \$5,940,000 for the renovation project; however, after completion of initial architectural and engineering work and incorporation of additional unforeseen life-safety and ADA requirements, the total project cost is estimated at \$9,500,000. The university expects to support loan repayments to HECC for debt service on the bonds with institutional revenues.

# 2019-21 BUDGET NARRATIVE

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*Only Impacts on Original or Engrossed  
 Versions are Considered Official*

Prepared by: John Borden  
 Reviewed by: Ken Rocco, Doug Wilson, Steve Bender, Linda Ames, Theresa McHugh, Julie Neburka,  
 Amanda Beitel, Michelle Deister  
 Date: March 2, 2018

**Measure Description:**

This measure implements statutory changes necessary to support the 2017-19 legislatively adopted budget and to clarify the application of statutes.

**Government Unit(s) Affected:**

Legislative Assembly, Department of Administrative Services (DAS), Secretary of State (SOS); Department of Revenue (DOR), Higher Education Coordinating Commission (HECC), Oregon Judicial Department (OJD), Public Employees Retirement System (PERS), Office of the Governor

**Summary of Expenditure Impact:** See analysis

**Analysis:** This measure implements statutory changes necessary to support the 2017-19 legislatively adopted budget and to clarify the application of statutes. This measure, relating to state financial administration, is not an appropriation bill and therefore does not include the appropriation of funds. The measure, however, is necessary to achieve a balanced budget for the 2017-19 biennium. The measure has an emergency clause and is effective on passage.

The fiscal or budgetary impacts of provisions of this measure are contained in HB 5201 (budget reconciliation) or in SB 5703 (Lottery Funds/Criminal Fines Account/Marijuana Account allocations) for the 2017-19 biennium.

The following table summarizes, by section and agency, the fiscal impact of this measure:

Section/Gov't Unit	Program Change	Fiscal Impact
§1-2 Department of Administrative Services/Oregon Health and Science University	Moves responsibility for administering debt service on outstanding general obligation bonds sold for the benefit of Oregon Health and Science University (OHSU) from the Department of Administrative Services to the Higher Education Coordinating Commission	No Fiscal
§3-7 Criminal Justice Commission/ Department of Justice	Validates General Fund appropriation made to the Criminal Justice Commission in section 7, chapter 673, Oregon Laws 2017; and to the Department of Justice in section 8, chapter 673, Oregon Laws 2017.	No Fiscal
§8 Oregon Liquor Control Commission	Moves civil penalties collected by Oregon Liquor Control Commission (OLCC) due to violations of laws and rules governing recreational marijuana from the OLCC's Marijuana Control and Regulation Fund to the General Fund, consistent with where civil penalties are deposited in other agencies.	No Fiscal

Section/Gov't Unit	Program Change	Fiscal Impact
§9-10 Department of Revenue	Changes cost recovery requirement for financial institution data match.	No Fiscal
§11-12 Public Employees Retirement System/Secretary of State	Provides for an actuarial review of the Public Employees Retirement System. The cost of this change is included in HB 5201.	\$80,000
§13 Oregon Health Authority	Permits the Oregon Health Authority to designate another entity to be responsible for the cancer registry.	No Fiscal
§14-18 Legislative Assembly	Makes permanent current law and ongoing practice related to legislator salaries, and removes requirement that the Legislative Branch must pay a contribution to state deferred compensation plan of 6% of salary for legislator members of the plan.	No Fiscal
§19-22 Judicial Department	Judicial Salaries - Increases judges' annual salaries by \$5,000 on July 1, 2018. The cost of this action is funded in HB 5201. The fiscal impact will be \$2,600,000 General Fund in the 2019-21 biennium.	\$1,300,000 General Fund
§23-27 Governor's Office/ Higher Education Coordinating Commission	Moves Oregon Volunteers program from the Governor's Office to the Higher Education Coordinating Commission	No Fiscal
§28	Captions	--
§29	Emergency Clause	--



# 2019-21 BUDGET NARRATIVE

## Department of Administrative Services

### Budget Summary Graphics

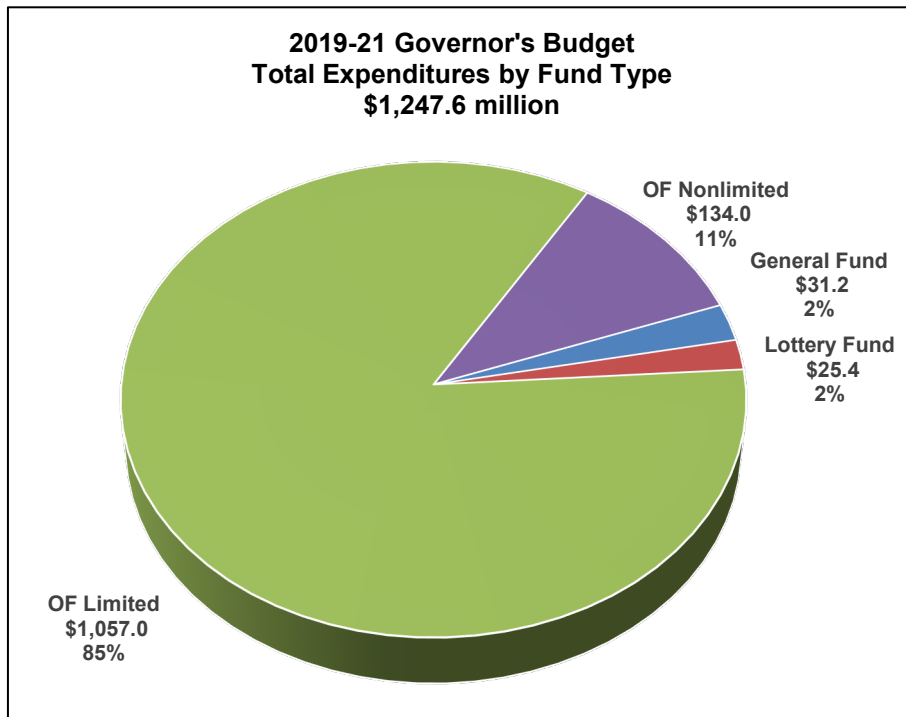
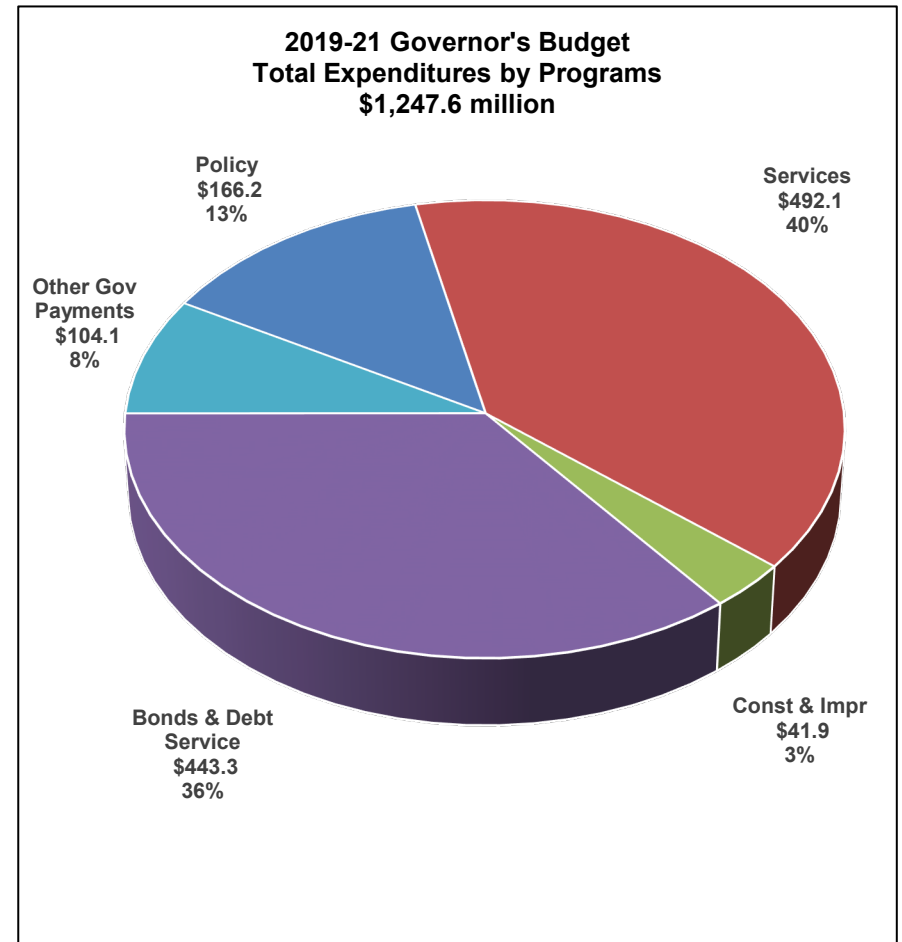
**Budget Summary Graphic No. 1: Total expenditures allocated by major programs.**

Policy includes COO, CFO, OSCIO, and CHRO.

Services includes SDC, EAM, EGS, EHRS, and DBS.

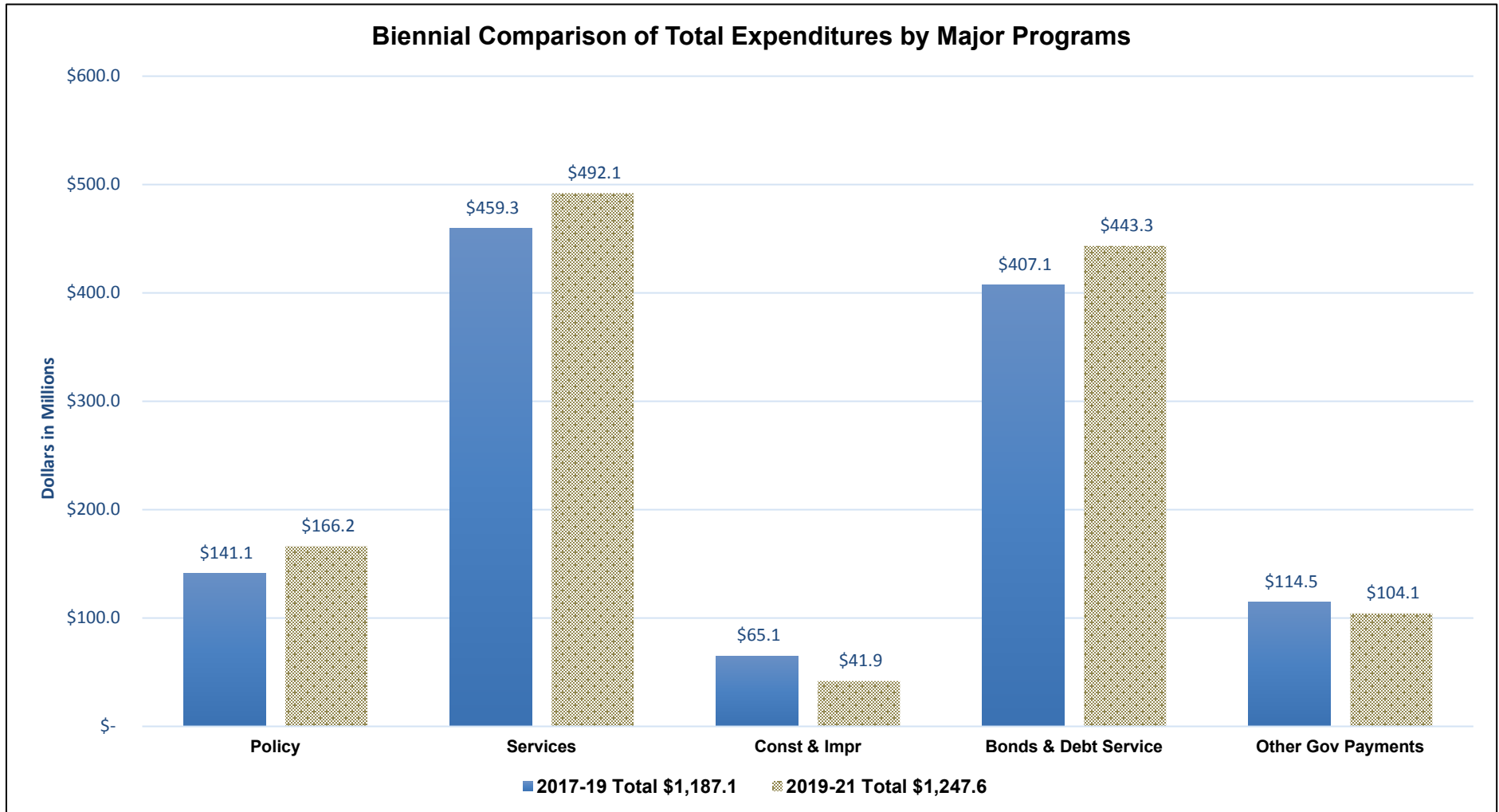
Constr. & Impr. includes Capital Improvements and Capital Construction.

**Budget Summary Graphic No. 2: Total expenditures by fund type:**



# 2019-21 BUDGET NARRATIVE

**Budget Summary Graphic No. 3: Comparison of 2017-19 Legislatively Approved Budget (as of April 2018) with the 2019-21 Governor's Budget.**





# 2019-21 BUDGET NARRATIVE

## Mission Statement and Statutory Authority

### **Mission Statement:**

Support state government to serve the people of Oregon.

### **Statutory Authority:**

Oregon Revised Statutes (ORS) Chapter	Title Summary
Chapter 30	Tort Actions Against Public Bodies
Chapter 182	State Administrative Agencies; Information Systems Security; Relationships with Tribes
Chapter 184	Establishes Department of Administrative Services and outlines selected duties
Chapter 190	Cooperation of Governmental Units
Chapter 200	Disadvantaged Business Enterprises
Chapter 240	State Personnel Relations
Chapter 270	Public Lands; Disposition of property, proceeds of sale, agreements for management and inventory of state-owned property
Chapter 276	Public Facilities, Contracting and Insurance, State Buildings and Grounds
Chapter 276A	Information Technology
Chapter 278	Insurance for Public Bodies
Chapter 279	Public Contracting – Miscellaneous Provisions
Chapter 279A,B, and C	Public Contracting – General Provisions, Public Procurement and Public Improvement and Related Contracts
Chapter 282	Public Printing
Chapter 283	Interagency Services
Chapter 286A	State Borrowing - Bonds
Chapter 291	State Financial Administration
Chapter 292	Salaries and Expenses of State Officers and Employees
Chapter 293	Administration of Public Funds

## 2019-21 BUDGET NARRATIVE

**Distributions:**

ORS 221.770	City Revenue Sharing of Oregon Liquor Control Commission (OLCC) Earnings
ORS 272.085	5-percent Land Sales Proceeds Distributed to Counties
ORS 286A.573	Lottery Bond Administrative Fund
ORS 291.120	Distribution of Agency Savings
ORS 291.276	State Central Government Service Charge
ORS 291.407	State Agency Mass Transit Assessments and Distributions to Transit Districts
ORS 292.045	Deduction for payment to Charitable Fund Drive Program
ORS 293.144	General Fund interest to the Oregon Rainy Day Fund
ORS 293.537	Tobacco Settlement Account Funds
ORS 293.560	25-percent U.S. Forest Service National Forest Products Sale Proceeds Distributed to Counties
ORS 293.565	Federal Mineral Leases Proceeds Distributed to Counties
ORS 293.570	Federal Flood Control Proceeds Distributed to Counties
ORS 293.575	U.S. Taylor Grazing Fees Distributed to Counties
ORS 297.466	Withholding State Funds – Municipal Audit Law
ORS 320.100	Department of Revenue Amusement Device Tax Distribution to Counties
ORS 323.457	Department of Revenue Cigarette Tax Distribution to Cities and Counties
ORS 348.696	Education Endowment Fund Earnings Distributed to the State School Fund and the State Scholarship Commission
ORS 461.540	Administrative Services Economic Development Fund

Oregon Administrative Rules (OARs)	Title Summary
OAR 105	Department of Administrative Services Chief Human Resources Office
OAR 122	Department of Administrative Services Chief Financial Office
OAR 125	Department of Administrative Services
OAR 128	Office of the State Chief Information Officer

# 2019-21 BUDGET NARRATIVE

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## Agency Strategic Plan

### **Vision:**

- By providing reliable service, accurate information, and creative solutions, DAS strives to set the standard for good government and lead state agencies in furtherance of the Governor's vision.

### **Values:**

- Engaging diverse and experienced perspectives results in better outcomes.
- Partnerships and collaboration pave the way for success.
- Lessons learned inform our future actions.
- Investing in the right people, ideas, and tools enables us to achieve our goals.
- Governance isn't a one-size-fits-all approach.

### **Key Goals:**

- Oregonians are served by strong agencies and a strong public workforce.
  - Oregon's state workforce reflects the people it serves.
  - Agency directors and leadership feel informed and understand their role in achieving the Governor's vision.
  - Small, medium and large agencies feel supported by DAS and feel comfortable giving and receiving feedback.
- Agency resources are available and used efficiently, effectively and transparently.
  - New agency projects, programs and initiatives are delivered on time and on budget.
  - Existing agency operations are integrated into new projects/initiatives when appropriate.
  - Agency operations demonstrate commitment to sustainability and energy efficiency.
- Agencies use technology and innovative tools to drive success.
  - IT projects are on time, on budget and delivered as promised.
  - Agencies understand Oregon's IT governance model and their role within it.
  - External stakeholders understand Oregon's IT environment, their role within it and how to navigate it.
  - Enterprise IT systems are secure and reliable.
  - Agencies use enterprise-wide data to identify trends and make informed decisions or recommendations.

# 2019-21 BUDGET NARRATIVE

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## Short-Term Goals:

- Statewide Succession Planning Toolkit – a toolkit has been developed and is available for agency use. DAS will continue to assist agencies with succession planning training and in identifying additional opportunities to implement successful succession planning strategies.
- Information Security – The Office of the State Chief Information Officer (OSCIO) continues to work with agencies on improving information security.
- Diversity, Equity, and Inclusion – DAS continues efforts to develop trainings, policies, and recruiting practices that ensure a diverse and inclusive workforce.
- Workday System Implementation – upon implementation DAS will work with agencies to train staff on the application and on data analysis.
- Learning Management System Replacement – Replace the current learning management system with a more user friendly system that will allow better tracking of employee training.
- E-procurement and State Payroll System Replacement – DAS will target implementation of a new E-procurement system and replacement of the state’s legacy payroll and timekeeping systems.

## Long-Term Goals:

- Legacy Systems Replacement – following implementation of e-procurement and payroll, DAS will focus on the financial management system.
- Enterprise IT Vision – this multi biennial effort will coalesce agencies around an enterprise IT vision, improve governance and continue to focus on cost efficiencies and effectiveness gained with successful IT system implementation.
- State-Owned Buildings Maintenance – continued focus on adequately maintaining state-owned assets.
- State Resiliency Building – DAS is continuing planning efforts on a new state resiliency building which is a critical component of state government response to a significant disaster such as a Cascadia event. DAS plans to propose a funding package for the new building in the 2021-23 biennium.
- Emergency Preparedness – DAS continues to work in close partnership with the State Resiliency Officer and Oregon Emergency Management to improve the state’s continuity of operations planning as well as disaster recovery planning.

## 2019-21 Budget Development Criteria

Based on the DAS strategic plan, the following themes drove the DAS budget development:

- **21<sup>st</sup> Century Workforce** - Recruiting, hiring, and retaining the state workforce for the 21<sup>st</sup> century is a high priority for the enterprise of state government. In Oregon, 35 percent of the state’s workforce is currently eligible for retirement. DAS, in collaboration with sister agencies, has initiated changes in the current biennium and efforts will continue into the next biennium.

## 2019-21 BUDGET NARRATIVE

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Additional workforce development tools will be available once Workday is implemented – including centralized workforce data tracking and reporting, enabling identification of skills gaps, and creation of talent pools. The tools and resources for managing performance and succession planning will become increasingly valuable as the system is used and more robust data is available.

Additional efforts this biennium include creation of an executive onboarding program, an internship program, and a succession planning toolkit, as well as, implementing pay equity. Efforts are also focused on how to market the state to potential employees, reviewing recruitments, minimum qualifications, initiating a revised compensation study, and analyzing state benefits.

- **Enterprise IT Vision** - The OSCIO is leading a planning effort around a statewide enterprise IT vision. This vision further develops the governance model for enterprise IT projects, shared services and individual agency projects. For the first time the state is undertaking a project prioritization effort of agency IT project requests as part of the budget development process. Further efforts are driving discussions to help ensure successful enterprise IT projects and identifying where there are more opportunities to partner with shared services applications. Ongoing attention to remediation of security weaknesses, increasing the overall resilience and physical security of the state's information systems, improving operational practices and providing more cost-efficient state services are key focus areas.
- **Continued work on DAS legacy systems replacement and implementing new systems** - Enterprise wide legacy systems replacement is a key focus and a critical component to providing more cost-efficient state services. Several legacy systems housed at DAS are in the process of being replaced. Migrating to the new human resources information system (Workday) will require ongoing resources to adequately run the new system, manage regular updates, train agencies to use the system effectively, and utilize new state workforce data. The opportunity to add the Workday learning module would allow statewide training initiatives to be delivered more efficiently.

The state's electronic procurement system is also in the process of being updated which will provide a better opportunity for statewide understanding and management of state procurement. Replacing the state's legacy payroll system is the next large DAS IT project. This 25-year-old legacy system update is critical and will require focused attention and resources.

- **Deferred maintenance on DAS owned facilities** - DAS owns a significant number of state buildings and is continuously focused on proper maintenance of those state assets. SB 1067 (2017 Legislative Session), requires the Governor to include, in the recommended budget, an amount for deferred maintenance and capital improvements equivalent to two percent of the current replacement value. This is a statewide total so DAS funding for deferred maintenance would contribute to this statewide total. In general, DAS has done a good job of funding deferred maintenance through the uniform rent rate.

# 2019-21 BUDGET NARRATIVE

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## State-Owned Buildings and Infrastructure

DAS provides the majority of office space for Oregon state government. The current replacement value of the assets owned by DAS is over \$1.2 billion dollars. Funding for maintenance and construction of assets comes from the uniform rent rate assessment charged to agencies occupying DAS owned facilities. DAS has included \$13.7 million in its 2019-21 Governor's budget for Capital Construction projects with all funding coming from the uniform rent rate assessment.

Over the next 10 years, DAS plans to systematically address facility related challenges:

1. Significant disaster such as a Cascadia event that pose a risk to state facilities and the continuity of government.
2. Systematically addressing deferred and capital renewal maintenance and modernization needs.
3. Modernizing office interiors to meet business needs.

DAS has developed a 10-year plan to address the challenges in order of priority. The execution of the plan aligns with the Governor's priorities and the prioritization criteria established by executive leadership. The key projects for the 2019-21 biennium:

1. New Mission Critical Building for post catastrophic event state operations on the yellow lot.
2. Continued deferred and planned maintenance work.
3. Workspace Strategy Program funding to address 50-75,000 rental square foot (RSF) per biennium, each biennium. The goals is to address the top 10 buildings for earthquake risk management within a 10-year period.
4. The plan includes, should funding allow, the Public Service Building and Albina Office Building capital renewal and seismic retrofits.

## Major Information Technology Projects/Initiatives

The 2019-21 DAS budget includes a number of major Information Technology (IT) projects referenced in the Special Reports section. The proposed initiatives address enterprise and agency priorities including replacement of legacy enterprise systems, compliance and risk mitigation associated with state and federal information security and regulatory requirements, addressing legislative mandates and improving services to customers including state agencies and citizens, among others. Each of these projects align with specific strategies and objectives in the DAS Strategic Plan, State CIO's Enterprise Information Resource Management Strategy (EIRMS) and the Administration and Business Services Information Resource Management (IRM) Plan. Priority projects and programs include:

- **Workday Payroll / Time & Attendance:** Begin planning for the replacement of the legacy Oregon State Payroll Application (OSPA) and ePayroll timekeeping application with an enterprise solution supporting payroll, time, leave management and labor distribution. The planned solution is to extend the new Workday platform to provide an integrated system. Implementation of a modern payroll solution is essential to reducing business risk associated with the current system and enables the state to significantly improve the efficiency and effectiveness of its payroll processes. Complete implementation during the 2021-23 biennium.

# 2019-21 BUDGET NARRATIVE

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- **Workday HR – Transition to Operations:** Implementation of the Workday HCM (Human Capital Management) system delivering enterprise human resources services including recruitment, compensation, absence, position budget and planning and talent management. The 2019-21 funding is required to support the transition to operations for the new Workday HCM system.
- **Learning Management System:** Implementation of an enterprise Learning Management System (LMS) to replace the current iLearn application.
- **OregonBuys - Enterprise:** Enterprise implementation of an end-to-end e-procurement solution, known as OregonBuys, supporting best practices in procurement and intended to alleviate many of the problems and risks state agencies are experiencing with existing systems and manual processes. The new system will replace the ORPIN procurement system and other agency procurement systems.
- **DAS Information Security Program:** Establish a formal Information security program to continuously address the needs of the organization while safeguarding the confidentiality, integrity and availability of the agency's information assets. This project is critical in achieving compliance with state security requirements and supporting the DAS Strategic Plan goal of ensuring secure and reliable enterprise IT systems.
- **Risk Management Information Systems (RIMS):** Replacement of Risk Management's current vendor based Claims Management Information System (CMIS) with a new more robust and user friendly system that will allow integration of data from multiple sources to better and more securely manage claims and protect state assets.

## Office of the State CIO (OSCIO) initiatives:

- **IT Security – Risk Mitigation and Federal Compliance Program:** This program includes several key investments to meet federal cybersecurity framework compliance requirements and address increasing threats to citizen data and critical state systems. Component projects will deliver enterprise solutions including logging of critical infrastructure, intrusion detection and prevention, firewall lifecycle upgrades and redundancy, network encryption and a governance risk and compliance (GRC) system.
- **Broadband:** Through the OregonFIBER partnership formed in 2017 between the OSCIO and Oregon's four research universities, this project intends to deliver improved broadband network services to executive branch agencies. Objectives include establishing a new statewide core network, enhanced security to support statewide connectivity, leveraging the state's purchasing power through negotiation of new fiber assets and last-mile contracts, transition of existing state network circuits (over 600) to the new core network and instantiation of House Bill 4023 (2018 Legislative Session), allowing schools, other governments and federally recognized tribes to connect to the state's network.
- **ETS Lifecycle Replacement:** Replace aging hardware and software supporting shared IT infrastructure services at the State Data Center (SDC). Related equipment and software replacements includes systems, network and storage equipment, billing system software, systems and network monitoring software and IT service management (ITSM) software. Related projects are essential to the ongoing operation of the SDC and ensuring the confidentiality, integrity and availability of systems supporting critical state business functions.

**Note: Business cases for the above listed major IT projects are available from the OSCIO.**

# 2019-21 BUDGET NARRATIVE

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**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Administrative Svcs, Dept of  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	908	903.38	1,153,852,329	19,861,256	20,122,967	983,881,355	-	129,986,751	-
2017-19 Emergency Boards	6	3.58	33,266,910	8,207,440	(421,272)	25,480,742	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>914</b>	<b>906.96</b>	<b>1,187,119,239</b>	<b>28,068,696</b>	<b>19,701,695</b>	<b>1,009,362,097</b>	<b>-</b>	<b>129,986,751</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(55)	(48.46)	(944,703)	(662,629)	-	(282,074)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			38,743,340	(94,476)	5,708,995	33,128,821	-	-	-
Base Nonlimited Adjustment			4,001,427	-	-	-	-	4,001,427	-
Capital Construction			(60,716,431)	-	-	(60,716,431)	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>859</b>	<b>858.50</b>	<b>1,168,202,872</b>	<b>27,311,591</b>	<b>25,410,690</b>	<b>981,492,413</b>	<b>-</b>	<b>133,988,178</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	4,210,873	-	-	4,210,873	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	342,940	(5,126)	-	348,066	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>4,553,813</b>	<b>(5,126)</b>	<b>-</b>	<b>4,558,939</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(106,810,656)	(14,440,145)	-	(92,370,511)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(106,810,656)</b>	<b>(14,440,145)</b>	<b>-</b>	<b>(92,370,511)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	12,234,133	91,346	-	12,142,787	-	-	-
State Gov't & Services Charges Increase/(Decrease)			4,157,444	-	-	4,157,444	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Administrative Svcs, Dept of  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>16,391,577</b>	<b>91,346</b>	-	<b>16,300,231</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	(994,855)	-	994,855	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>859</b>	<b>858.50</b>	<b>1,082,337,606</b>	<b>11,962,811</b>	<b>25,410,690</b>	<b>910,975,927</b>	-	<b>133,988,178</b>	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Administrative Svcs, Dept of  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>859</b>	<b>858.50</b>	<b>1,082,337,606</b>	<b>11,962,811</b>	<b>25,410,690</b>	<b>910,975,927</b>	<b>-</b>	<b>133,988,178</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>859</b>	<b>858.50</b>	<b>1,082,337,606</b>	<b>11,962,811</b>	<b>25,410,690</b>	<b>910,975,927</b>	<b>-</b>	<b>133,988,178</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	600,000	-	-	600,000	-	-	-
090 - Analyst Adjustments	22	19.96	60,121,061	17,572,216	-	42,548,845	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(3,810,878)	-	-	(3,810,878)	-	-	-
092 - Statewide AG Adjustment	-	-	(1,312,228)	-	-	(1,312,228)	-	-	-
100 - IT Security Compliance	11	9.68	15,831,981	-	-	15,831,981	-	-	-
101 - Permanent Staff Resources for Workday	10	8.80	2,198,172	-	-	2,198,172	-	-	-
102 - Learning Management Module	11	7.75	4,876,717	-	-	4,876,717	-	-	-
103 - Strengthening Training Practices	2	1.76	792,818	-	-	792,818	-	-	-
104 - Personnel Investigations/Exec Recruiting	2	1.76	430,166	-	-	430,166	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	23	15.13	15,418,165	-	-	15,418,165	-	-	-
107 - Procurement System Replacement	6	5.28	9,734,462	-	-	9,734,462	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	2	1.76	393,864	-	-	393,864	-	-	-
110 - Disaster Recovery	-	-	800,000	-	-	800,000	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Administrative Svcs, Dept of  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	5	4.40	1,820,272	-	-	1,820,272	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	6	5.28	1,419,711	-	-	1,419,711	-	-	-
114 - New Co-Location Service	3	2.64	937,609	-	-	937,609	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	4	4.00	994,397	-	-	994,397	-	-	-
117 - Additional Vehicles Requested	-	-	2,500,000	-	-	2,500,000	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	2	1.76	3,239,109	-	-	3,239,109	-	-	-
120 - Risk Management Information System (RIMS)	-	-	530,000	-	-	530,000	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	1	1.00	269,579	-	-	269,579	-	-	-
124 - IT Procurement & Basecamp	6	6.00	1,537,582	-	-	1,537,582	-	-	-
125 - ETS Lifecycle Replacement	-	-	15,286,000	-	-	15,286,000	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	1,226,000	1,226,000	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	5,404,299	-	-	5,404,299	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	2	1.76	440,304	440,304	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	5,000,000	-	-	5,000,000	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	10,000,000	-	-	10,000,000	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Administrative Svcs, Dept of  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	8,600,000	-	-	8,600,000	-	-	-
<b>Subtotal Policy Packages</b>	<b>118</b>	<b>98.72</b>	<b>165,279,162</b>	<b>19,238,520</b>	-	<b>146,040,642</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>977</b>	<b>957.22</b>	<b>1,247,616,768</b>	<b>31,201,331</b>	<b>25,410,690</b>	<b>1,057,016,569</b>	-	<b>133,988,178</b>	-

Percentage Change From 2017-19 Leg Approved Budget	6.89%	5.54%	5.10%	11.16%	28.98%	4.72%	-	3.08%	-
Percentage Change From 2019-21 Current Service Level	13.74%	11.50%	15.27%	160.82%	-	16.03%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Operating Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	59	59.00	24,844,510	3,433,540	-	21,410,970	-	-	-
2017-19 Emergency Boards	5	2.95	2,524,452	1,920,517	-	603,935	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>64</b>	<b>61.95</b>	<b>27,368,962</b>	<b>5,354,057</b>	<b>-</b>	<b>22,014,905</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	(2.95)	(167,216)	(804,438)	-	637,222	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>59</b>	<b>59.00</b>	<b>27,201,746</b>	<b>4,549,619</b>	<b>-</b>	<b>22,652,127</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	394,641	-	-	394,641	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	49,281	(11,022)	-	60,303	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>443,922</b>	<b>(11,022)</b>	<b>-</b>	<b>454,944</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,630,397)	(1,399,145)	-	(2,231,252)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(3,630,397)</b>	<b>(1,399,145)</b>	<b>-</b>	<b>(2,231,252)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	325,335	86,715	-	238,620	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>325,335</b>	<b>86,715</b>	<b>-</b>	<b>238,620</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Operating Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	(571,375)	-	571,375	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>24,340,606</b>	<b>2,654,792</b>	<b>-</b>	<b>21,685,814</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
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**Governor's Budget  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>24,340,606</b>	<b>2,654,792</b>	<b>-</b>	<b>21,685,814</b>	<b>-</b>	<b>-</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>59</b>	<b>59.00</b>	<b>24,340,606</b>	<b>2,654,792</b>	<b>-</b>	<b>21,685,814</b>	<b>-</b>	<b>-</b>	<b>-</b>
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	1	0.76	2,646,451	3,761,582	-	(1,115,131)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(182,050)	-	-	(182,050)	-	-	-
092 - Statewide AG Adjustment	-	-	(13,936)	-	-	(13,936)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	1,000,000	-	-	1,000,000	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	2	1.76	393,864	-	-	393,864	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-



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**Administrative Svcs, Dept of  
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	2	1.76	440,304	440,304	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Operating Office  
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**Governor's Budget  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>5</b>	<b>4.28</b>	<b>4,284,633</b>	<b>4,201,886</b>	-	<b>82,747</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>64</b>	<b>63.28</b>	<b>28,625,239</b>	<b>6,856,678</b>	-	<b>21,768,561</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	2.15%	4.59%	28.07%	-	-1.12%	-	-	-
Percentage Change From 2019-21 Current Service Level	8.47%	7.25%	17.60%	158.28%	-	0.38%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Financial Office  
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**Governor's Budget  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	44	44.00	13,971,976	-	-	13,971,976	-	-	-
2017-19 Emergency Boards	-	-	402,965	-	-	402,965	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>44</b>	<b>44.00</b>	<b>14,374,941</b>	-	-	<b>14,374,941</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	512,846	-	-	512,846	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>44</b>	<b>44.00</b>	<b>14,887,787</b>	-	-	<b>14,887,787</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	269,782	-	-	269,782	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	47,334	-	-	47,334	-	-	-
<b>Subtotal</b>	-	-	<b>317,116</b>	-	-	<b>317,116</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	86,275	-	-	86,275	-	-	-
<b>Subtotal</b>	-	-	<b>86,275</b>	-	-	<b>86,275</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Financial Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>15,291,178</b>	-	-	<b>15,291,178</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Financial Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>15,291,178</b>	-	-	<b>15,291,178</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>44</b>	<b>44.00</b>	<b>15,291,178</b>	-	-	<b>15,291,178</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(1)	(1.00)	(506,652)	-	-	(506,652)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(135,941)	-	-	(135,941)	-	-	-
092 - Statewide AG Adjustment	-	-	(2,811)	-	-	(2,811)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	1	1.00	269,579	-	-	269,579	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>(375,825)</b>	-	-	<b>(375,825)</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>44</b>	<b>44.00</b>	<b>14,915,353</b>	-	-	<b>14,915,353</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	3.76%	-	-	3.76%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-2.46%	-	-	-2.46%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Information Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-



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**Administrative Svcs, Dept of  
Chief Information Office  
2019-21 Biennium**

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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Information Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Information Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-040-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Inform Officer Policy  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	105	104.38	61,022,307	261,854	-	60,760,453	-	-	-
2017-19 Emergency Boards	1	1.00	3,649,296	9,290	-	3,640,006	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>106</b>	<b>105.38</b>	<b>64,671,603</b>	<b>271,144</b>	<b>-</b>	<b>64,400,459</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(8)	(7.38)	1,492,882	141,809	-	1,351,073	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>98</b>	<b>98.00</b>	<b>66,164,485</b>	<b>412,953</b>	<b>-</b>	<b>65,751,532</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	764,128	-	-	764,128	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	142,471	5,896	-	136,575	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>906,599</b>	<b>5,896</b>	<b>-</b>	<b>900,703</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(11,795,567)	-	-	(11,795,567)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(11,795,567)</b>	<b>-</b>	<b>-</b>	<b>(11,795,567)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,053,577	4,631	-	1,048,946	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>1,053,577</b>	<b>4,631</b>	<b>-</b>	<b>1,048,946</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Inform Officer Policy  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	(423,480)	-	423,480	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	6	6.00	2,871,339	-	-	2,871,339	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>104</b>	<b>104.00</b>	<b>59,200,433</b>	<b>-</b>	<b>-</b>	<b>59,200,433</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Inform Officer Policy  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>104</b>	<b>104.00</b>	<b>59,200,433</b>	-	-	<b>59,200,433</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>104</b>	<b>104.00</b>	<b>59,200,433</b>	-	-	<b>59,200,433</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	23	21.44	11,143,339	4,410,634	-	6,732,705	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(320,905)	-	-	(320,905)	-	-	-
092 - Statewide AG Adjustment	-	-	(21,484)	-	-	(21,484)	-	-	-
100 - IT Security Compliance	11	9.68	15,831,981	-	-	15,831,981	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	800,000	-	-	800,000	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Inform Officer Policy  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	5	4.40	1,820,272	-	-	1,820,272	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	1	0.88	208,270	-	-	208,270	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	2	2.00	529,270	-	-	529,270	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Inform Officer Policy  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>42</b>	<b>38.40</b>	<b>29,990,743</b>	<b>4,410,634</b>	-	<b>25,580,109</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>146</b>	<b>142.40</b>	<b>89,191,176</b>	<b>4,410,634</b>	-	<b>84,780,542</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	37.74%	35.13%	37.91%	1,526.68%	-	31.65%	-	-	-
Percentage Change From 2019-21 Current Service Level	40.38%	36.92%	50.66%	-	-	43.21%	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Human Resource Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	76	72.50	34,017,642	-	-	34,017,642	-	-	-
2017-19 Emergency Boards	-	-	619,042	-	-	619,042	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>76</b>	<b>72.50</b>	<b>34,636,684</b>	-	-	<b>34,636,684</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(30)	(26.50)	(5,311,733)	-	-	(5,311,733)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>46</b>	<b>46.00</b>	<b>29,324,951</b>	-	-	<b>29,324,951</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	321,448	-	-	321,448	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(180,270)	-	-	(180,270)	-	-	-
<b>Subtotal</b>	-	-	<b>141,178</b>	-	-	<b>141,178</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,374,965)	-	-	(8,374,965)	-	-	-
<b>Subtotal</b>	-	-	<b>(8,374,965)</b>	-	-	<b>(8,374,965)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	407,456	-	-	407,456	-	-	-
<b>Subtotal</b>	-	-	<b>407,456</b>	-	-	<b>407,456</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Human Resource Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	7	7.00	2,225,153	-	-	2,225,153	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>53</b>	<b>53.00</b>	<b>23,723,773</b>	<b>-</b>	<b>-</b>	<b>23,723,773</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
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2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>53</b>	<b>53.00</b>	<b>23,723,773</b>	-	-	<b>23,723,773</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>53</b>	<b>53.00</b>	<b>23,723,773</b>	-	-	<b>23,723,773</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(508,259)	-	-	(508,259)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(163,500)	-	-	(163,500)	-	-	-
092 - Statewide AG Adjustment	-	-	(29,712)	-	-	(29,712)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	10	8.80	2,198,172	-	-	2,198,172	-	-	-
102 - Learning Management Module	11	7.75	4,876,717	-	-	4,876,717	-	-	-
103 - Strengthening Training Practices	2	1.76	792,818	-	-	792,818	-	-	-
104 - Personnel Investigations/Exec Recruiting	2	1.76	430,166	-	-	430,166	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	2	2.00	750,257	-	-	750,257	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
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<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	6	5.28	1,419,711	-	-	1,419,711	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Chief Human Resource Office  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>33</b>	<b>27.35</b>	<b>9,766,370</b>	-	-	<b>9,766,370</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>86</b>	<b>80.35</b>	<b>33,490,143</b>	-	-	<b>33,490,143</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	13.16%	10.83%	-3.31%	-	-	-3.31%	-	-	-
Percentage Change From 2019-21 Current Service Level	62.26%	51.60%	41.17%	-	-	41.17%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Information Officer SDC  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	159	159.00	147,268,136	-	-	147,268,136	-	-	-
2017-19 Emergency Boards	(1)	(1.00)	1,490,693	-	-	1,490,693	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>158</b>	<b>158.00</b>	<b>148,758,829</b>	<b>-</b>	<b>-</b>	<b>148,758,829</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,945,517	-	-	1,945,517	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>158</b>	<b>158.00</b>	<b>150,704,346</b>	<b>-</b>	<b>-</b>	<b>150,704,346</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,070,845	-	-	1,070,845	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	134,189	-	-	134,189	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>1,205,034</b>	<b>-</b>	<b>-</b>	<b>1,205,034</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(15,346,535)	-	-	(15,346,535)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(15,346,535)</b>	<b>-</b>	<b>-</b>	<b>(15,346,535)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,488,431	-	-	3,488,431	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>3,488,431</b>	<b>-</b>	<b>-</b>	<b>3,488,431</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Information Officer SDC  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(6)	(6.00)	(2,871,339)	-	-	(2,871,339)	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>152</b>	<b>152.00</b>	<b>137,179,937</b>	<b>-</b>	<b>-</b>	<b>137,179,937</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Information Officer SDC  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>152</b>	<b>152.00</b>	<b>137,179,937</b>	-	-	<b>137,179,937</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>152</b>	<b>152.00</b>	<b>137,179,937</b>	-	-	<b>137,179,937</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	600,000	-	-	600,000	-	-	-
090 - Analyst Adjustments	-	-	(3,476,786)	-	-	(3,476,786)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(469,301)	-	-	(469,301)	-	-	-
092 - Statewide AG Adjustment	-	-	(4,759)	-	-	(4,759)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Information Officer SDC  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	2	1.76	729,339	-	-	729,339	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	15,286,000	-	-	15,286,000	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Office of the State Information Officer SDC  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>2</b>	<b>1.76</b>	<b>12,664,493</b>	-	-	<b>12,664,493</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>154</b>	<b>153.76</b>	<b>149,844,430</b>	-	-	<b>149,844,430</b>	-	-	-

Percentage Change From 2017-19 Leg Approved Budget	-2.53%	-2.68%	0.73%	-	-	0.73%	-	-	-
Percentage Change From 2019-21 Current Service Level	1.32%	1.16%	9.23%	-	-	9.23%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Technology Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Technology Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Technology Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Technology Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Asset Management  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	204	203.50	91,774,928	-	-	91,774,928	-	-	-
2017-19 Emergency Boards	-	-	9,348,080	-	-	9,348,080	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>204</b>	<b>203.50</b>	<b>101,123,008</b>	-	-	<b>101,123,008</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(7)	(7.00)	(247,472)	-	-	(247,472)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>197</b>	<b>196.50</b>	<b>100,875,536</b>	-	-	<b>100,875,536</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	557,742	-	-	557,742	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	75,002	-	-	75,002	-	-	-
<b>Subtotal</b>	-	-	<b>632,744</b>	-	-	<b>632,744</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(7,324,000)	-	-	(7,324,000)	-	-	-
<b>Subtotal</b>	-	-	<b>(7,324,000)</b>	-	-	<b>(7,324,000)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,270,367	-	-	2,270,367	-	-	-
<b>Subtotal</b>	-	-	<b>2,270,367</b>	-	-	<b>2,270,367</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Asset Management  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>197</b>	<b>196.50</b>	<b>96,454,647</b>	-	-	<b>96,454,647</b>	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Asset Management  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>197</b>	<b>196.50</b>	<b>96,454,647</b>	-	-	<b>96,454,647</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>197</b>	<b>196.50</b>	<b>96,454,647</b>	-	-	<b>96,454,647</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	(3,834,227)	-	-	(3,834,227)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(606,567)	-	-	(606,567)	-	-	-
092 - Statewide AG Adjustment	-	-	(23,024)	-	-	(23,024)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Asset Management  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	4	4.00	994,397	-	-	994,397	-	-	-
117 - Additional Vehicles Requested	-	-	2,500,000	-	-	2,500,000	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	1,226,000	1,226,000	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	2,588,144	-	-	2,588,144	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Asset Management  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>4</b>	<b>4.00</b>	<b>2,844,723</b>	<b>1,226,000</b>	-	<b>1,618,723</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>201</b>	<b>200.50</b>	<b>99,299,370</b>	<b>1,226,000</b>	-	<b>98,073,370</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-1.47%	-1.47%	-1.80%	-	-	-3.02%	-	-	-
Percentage Change From 2019-21 Current Service Level	2.03%	2.04%	2.95%	-	-	1.68%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Goods & Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	241	241.00	193,294,016	-	-	88,023,772	-	105,270,244	-
2017-19 Emergency Boards	1	0.63	1,593,064	-	-	1,593,064	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>242</b>	<b>241.63</b>	<b>194,887,080</b>	<b>-</b>	<b>-</b>	<b>89,616,836</b>	<b>-</b>	<b>105,270,244</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	(4.63)	719,215	-	-	719,215	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			4,001,427	-	-	-	-	4,001,427	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>237</b>	<b>237.00</b>	<b>199,607,722</b>	<b>-</b>	<b>-</b>	<b>90,336,051</b>	<b>-</b>	<b>109,271,671</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	791,436	-	-	791,436	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	61,484	-	-	61,484	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>852,920</b>	<b>-</b>	<b>-</b>	<b>852,920</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(30,899)	-	-	(30,899)	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(30,899)</b>	<b>-</b>	<b>-</b>	<b>(30,899)</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,365,681	-	-	4,365,681	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>4,365,681</b>	<b>-</b>	<b>-</b>	<b>4,365,681</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Goods & Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>237</b>	<b>237.00</b>	<b>204,795,424</b>	-	-	<b>95,523,753</b>	-	<b>109,271,671</b>	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Goods & Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>237</b>	<b>237.00</b>	<b>204,795,424</b>	-	-	<b>95,523,753</b>	-	<b>109,271,671</b>	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>237</b>	<b>237.00</b>	<b>204,795,424</b>	-	-	<b>95,523,753</b>	-	<b>109,271,671</b>	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	1	0.76	(3,129,022)	-	-	(3,129,022)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(731,643)	-	-	(731,643)	-	-	-
092 - Statewide AG Adjustment	-	-	(1,215,362)	-	-	(1,215,362)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	21	13.13	13,667,908	-	-	13,667,908	-	-	-
107 - Procurement System Replacement	6	5.28	9,734,462	-	-	9,734,462	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Goods & Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	2	1.76	3,239,109	-	-	3,239,109	-	-	-
120 - Risk Management Information System (RIMS)	-	-	530,000	-	-	530,000	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	4	4.00	1,008,312	-	-	1,008,312	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Goods & Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>34</b>	<b>24.93</b>	<b>23,103,764</b>	-	-	<b>23,103,764</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>271</b>	<b>261.93</b>	<b>227,899,188</b>	-	-	<b>118,627,517</b>	-	<b>109,271,671</b>	-
Percentage Change From 2017-19 Leg Approved Budget	11.98%	8.40%	16.94%	-	-	32.37%	-	3.80%	-
Percentage Change From 2019-21 Current Service Level	14.35%	10.52%	11.28%	-	-	24.19%	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Human Resouce Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	7	7.00	2,167,782	-	-	2,167,782	-	-	-
2017-19 Emergency Boards	-	-	71,799	-	-	71,799	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>7</b>	<b>7.00</b>	<b>2,239,581</b>	<b>-</b>	<b>-</b>	<b>2,239,581</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	22,610	-	-	22,610	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>7</b>	<b>7.00</b>	<b>2,262,191</b>	<b>-</b>	<b>-</b>	<b>2,262,191</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(60,920)	-	-	(60,920)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	6,072	-	-	6,072	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(54,848)</b>	<b>-</b>	<b>-</b>	<b>(54,848)</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	17,810	-	-	17,810	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>17,810</b>	<b>-</b>	<b>-</b>	<b>17,810</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Human Resouce Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(7)	(7.00)	(2,225,153)	-	-	(2,225,153)	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Human Resource Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Human Resource Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Enterprise Human Resouce Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	-	-	-	-	-	-	-

Percentage Change From 2017-19 Leg Approved Budget	-100.00%	-100.00%	-100.00%	-	-	-100.00%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Business Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	13	13.00	12,244,798	-	-	12,244,798	-	-	-
2017-19 Emergency Boards	-	-	71,328	-	-	71,328	-	-	-
<b>2017-19 Leg Approved Budget</b>	<b>13</b>	<b>13.00</b>	<b>12,316,126</b>	<b>-</b>	<b>-</b>	<b>12,316,126</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	88,648	-	-	88,648	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	<b>13</b>	<b>13.00</b>	<b>12,404,774</b>	<b>-</b>	<b>-</b>	<b>12,404,774</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	101,771	-	-	101,771	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	7,377	-	-	7,377	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>109,148</b>	<b>-</b>	<b>-</b>	<b>109,148</b>	<b>-</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	51,880	-	-	51,880	-	-	-
State Gov't & Services Charges Increase/(Decrease)			4,287,592	-	-	4,287,592	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Business Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	4,339,472	-	-	4,339,472	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	<b>13</b>	<b>13.00</b>	<b>16,853,394</b>	-	-	<b>16,853,394</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Business Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	<b>13</b>	<b>13.00</b>	<b>16,853,394</b>	-	-	<b>16,853,394</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	<b>13</b>	<b>13.00</b>	<b>16,853,394</b>	-	-	<b>16,853,394</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	(2)	(2.00)	(588,341)	-	-	(588,341)	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	(1,200,971)	-	-	(1,200,971)	-	-	-
092 - Statewide AG Adjustment	-	-	(1,140)	-	-	(1,140)	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Business Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Business Services  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	<b>(2)</b>	<b>(2.00)</b>	<b>(1,790,452)</b>	-	-	<b>(1,790,452)</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	<b>11</b>	<b>11.00</b>	<b>15,062,942</b>	-	-	<b>15,062,942</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-15.38%	-15.38%	22.30%	-	-	22.30%	-	-	-
Percentage Change From 2019-21 Current Service Level	-15.38%	-15.38%	-10.62%	-	-	-10.62%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	4,403,176	-	-	4,403,176	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>4,403,176</b>	-	-	<b>4,403,176</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>4,403,176</b>	-	-	<b>4,403,176</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	167,321	-	-	167,321	-	-	-
<b>Subtotal</b>	-	-	<b>167,321</b>	-	-	<b>167,321</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>4,570,497</b>	-	-	<b>4,570,497</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>4,570,497</b>	-	-	<b>4,570,497</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>4,570,497</b>	-	-	<b>4,570,497</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Improvements  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>4,570,497</b>	-	-	<b>4,570,497</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	3.80%	-	-	3.80%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Construction  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	58,216,431	-	-	58,216,431	-	-	-
2017-19 Emergency Boards	-	-	2,500,000	-	-	2,500,000	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>60,716,431</b>	-	-	<b>60,716,431</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(60,716,431)	-	-	(60,716,431)	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Construction  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	13,750,000	-	-	13,750,000	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Construction  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	5,000,000	-	-	5,000,000	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	10,000,000	-	-	10,000,000	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Capital Construction  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	8,600,000	-	-	8,600,000	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>37,350,000</b>	-	-	<b>37,350,000</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>37,350,000</b>	-	-	<b>37,350,000</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-38.48%	-	-	-38.48%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Miscellaneous Revenues  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Miscellaneous Revenues  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Miscellaneous Revenues  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Miscellaneous Revenues  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-090-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Mass Transit Distribution (NL)  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Mass Transit Distribution (NL)  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Mass Transit Distribution (NL)  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Mass Transit Distribution (NL)  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>24,716,507</b>	-	-	-	-	<b>24,716,507</b>	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Debt Service  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	16,528,167	-	-	16,528,167	-	-	-
2017-19 Emergency Boards	-	-	(390,544)	-	-	(390,544)	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>16,137,623</b>	-	-	<b>16,137,623</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	(311,443)	-	-	(311,443)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>15,826,180</b>	-	-	<b>15,826,180</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>15,826,180</b>	-	-	<b>15,826,180</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Debt Service  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>15,826,180</b>	-	-	<b>15,826,180</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>15,826,180</b>	-	-	<b>15,826,180</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Debt Service  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources forEAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	2,816,155	-	-	2,816,155	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
DAS Debt Service  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>2,816,155</b>	-	-	<b>2,816,155</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>18,642,335</b>	-	-	<b>18,642,335</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	15.52%	-	-	15.52%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	17.79%	-	-	17.79%	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Bonds  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	390,934,932	-	-	390,934,932	-	-	-
2017-19 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>390,934,932</b>	-	-	<b>390,934,932</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	33,861,537	-	-	33,861,537	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>424,796,469</b>	-	-	<b>424,796,469</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
State Gov't & Services Charges Increase/(Decrease)	-	-	(130,148)	-	-	(130,148)	-	-	-
<b>Subtotal</b>	-	-	<b>(130,148)</b>	-	-	<b>(130,148)</b>	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Bonds  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>424,666,321</b>	-	-	<b>424,666,321</b>	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Bonds  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>424,666,321</b>	-	-	<b>424,666,321</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>424,666,321</b>	-	-	<b>424,666,321</b>	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Bonds  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Bonds  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>424,666,321</b>	-	-	<b>424,666,321</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	8.63%	-	-	8.63%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Special Governmental Payments  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2017-19 Leg Adopted Budget	-	-	78,447,021	16,165,862	20,122,967	42,158,192	-	-	-
2017-19 Emergency Boards	-	-	11,386,735	6,277,633	(421,272)	5,530,374	-	-	-
<b>2017-19 Leg Approved Budget</b>	-	-	<b>89,833,756</b>	<b>22,443,495</b>	<b>19,701,695</b>	<b>47,688,566</b>	-	-	-
<b>2019-21 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	5,193,246	(94,476)	5,708,995	(421,273)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2019-21 Base Budget</b>	-	-	<b>95,027,002</b>	<b>22,349,019</b>	<b>25,410,690</b>	<b>47,267,293</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(60,308,293)	(13,041,000)	-	(47,267,293)	-	-	-
<b>Subtotal</b>	-	-	<b>(60,308,293)</b>	<b>(13,041,000)</b>	-	<b>(47,267,293)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Special Governmental Payments  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>34,718,709</b>	<b>9,308,019</b>	<b>25,410,690</b>	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Special Governmental Payments  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2019-21 Current Service Level</b>	-	-	<b>34,718,709</b>	<b>9,308,019</b>	<b>25,410,690</b>	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2019-21 Current Service Level</b>	-	-	<b>34,718,709</b>	<b>9,308,019</b>	<b>25,410,690</b>	-	-	-	-
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
081 - September 2018 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	44,624,558	9,400,000	-	35,224,558	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
100 - IT Security Compliance	-	-	-	-	-	-	-	-	-
101 - Permanent Staff Resources for Workday	-	-	-	-	-	-	-	-	-
102 - Learning Management Module	-	-	-	-	-	-	-	-	-
103 - Strengthening Training Practices	-	-	-	-	-	-	-	-	-
104 - Personnel Investigations/Exec Recruiting	-	-	-	-	-	-	-	-	-
105 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
106 - Planning and Integration Resources for OSPS	-	-	-	-	-	-	-	-	-
107 - Procurement System Replacement	-	-	-	-	-	-	-	-	-
108 - BOLDplanning Software for Emergency Ops	-	-	-	-	-	-	-	-	-
109 - Additional Staff Resources for DAS IT	-	-	-	-	-	-	-	-	-
110 - Disaster Recovery	-	-	-	-	-	-	-	-	-

**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Special Governmental Payments  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
111 - Broadband Office & Telephony	-	-	-	-	-	-	-	-	-
112 - NavigatOR	-	-	-	-	-	-	-	-	-
113 - Additional Staff Resources for CHRO	-	-	-	-	-	-	-	-	-
114 - New Co-Location Service	-	-	-	-	-	-	-	-	-
115 - Additional Staff Resources for EAM Admin	-	-	-	-	-	-	-	-	-
116 - Additional Staff Resources for EAM P&C	-	-	-	-	-	-	-	-	-
117 - Additional Vehicles Requested	-	-	-	-	-	-	-	-	-
118 - Additional Staff Resources for EAM Fleet	-	-	-	-	-	-	-	-	-
119 - Additional Staff Resources for EGS P&D	-	-	-	-	-	-	-	-	-
120 - Risk Management Information System (RIMS)	-	-	-	-	-	-	-	-	-
121 - Additional Staff Resources for EGS Risk	-	-	-	-	-	-	-	-	-
122 - Additional AG for Risk	-	-	-	-	-	-	-	-	-
123 - Capital Facility Planning	-	-	-	-	-	-	-	-	-
124 - IT Procurement & Basecamp	-	-	-	-	-	-	-	-	-
125 - ETS Lifecycle Replacement	-	-	-	-	-	-	-	-	-
126 - Decommissioned Costs for Transferred Property	-	-	-	-	-	-	-	-	-
127 - Additional Debt Service/Cost of Issuance	-	-	-	-	-	-	-	-	-
128 - Increase Assessment for Risk Management	-	-	-	-	-	-	-	-	-
129 - Transfer of CASA Program	-	-	-	-	-	-	-	-	-
130 - Oregon State Fair Council	-	-	-	-	-	-	-	-	-
131 - Office of Public Records Advocate Staffing	-	-	-	-	-	-	-	-	-
200 - Planning Money for OR Resilience Building	-	-	-	-	-	-	-	-	-
201 - Justice Building Exterior Updates	-	-	-	-	-	-	-	-	-
202 - Revenue Building Electrical System Upgrades	-	-	-	-	-	-	-	-	-



**Summary of 2019-21 Biennium Budget**

**Administrative Svcs, Dept of  
Special Governmental Payments  
2019-21 Biennium**

**Governor's Budget  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
203 - Executive Building Interior Upgrades	-	-	-	-	-	-	-	-	-
204 - Portland State Office Building Upgrades	-	-	-	-	-	-	-	-	-
<b>Subtotal Policy Packages</b>	-	-	<b>44,624,558</b>	<b>9,400,000</b>	-	<b>35,224,558</b>	-	-	-
<b>Total 2019-21 Governor's Budget</b>	-	-	<b>79,343,267</b>	<b>18,708,019</b>	<b>25,410,690</b>	<b>35,224,558</b>	-	-	-
Percentage Change From 2017-19 Leg Approved Budget	-	-	-11.68%	-16.64%	28.98%	-26.14%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	128.53%	100.99%	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Program Prioritization for 2019-21

Agency Name: Department of Administrative Services																											
2019-21 Biennium																			Agency Number: 10700								
Agency-wide - Numbers based on Agency Request Budget																											
Program/Division Priorities for 2019-21 Biennium																											
1	2	3	4	5	6	7	8	9	10	11	14	15	16	17	18	19	20	21	22								
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request									
Agcy	Prgm/ Div																										
1	1	DAS	Debt	Bonds & Debt Service - Article XI-O Bonds, Article Q Bonds and Lottery Bonds in addition to debt service fro EAM, Go! Oregon and Mill Creek	4	6,460,919	-	443,428,656	-	\$ 449,889,575	0	0.00	Y	N	D												
2	1	DAS	CFO	Capitol Planning & Finance	1	-	-	5,015,229	-	\$ 5,015,229	10	10.00	N	Y													
3	1	DAS	COO	Administration	1	-	-	5,862,424	-	\$ 5,862,424	15	15.00	Y	Y													
4	1	DAS	SDC	Mainframe	1,8,13	-	-	25,682,233	-	\$ 25,682,233	17	17.20	N	Y													
5	1	DAS	CHRO	Policy Consultation and Research	1, 4, 5a	-	-	11,926,535	-	\$ 11,926,535	34	31.25	Y	N	S												
6	1	DAS	EGS	Risk Management	1,10, 13	-	-	28,433,823	109,271,671	\$ 137,705,494	24	24.00	Y	Y	S	ORS 240, 243 ORS 278.405, ORS 278.425, ORS 278.435											
7	1	DAS	OSCIO	OSCIO Policy - Admin	1	-	-	3,584,899	-	\$ 3,584,899	7	7.00	Y	Y													
8	3	DAS	OSCIO	OSCIO - Enterprise Security Office	1,8	-	-	43,597,291	-	\$ 43,597,291	65	65.00	Y	Y													
9	4	DAS	OSCIO	IT Governance	1	-	-	4,878,025	-	\$ 4,878,025	12	12.00	N	Y													
10	2	DAS	EGS	Financial Business Systems	1,3	-	-	37,101,295	-	\$ 37,101,295	57	54.50	Y	Y													
11	2	DAS	CFO	Statewide Accounting & Reporting	1, 3	-	-	3,705,093	-	\$ 3,705,093	12	12.00	N	Y													
12	2	DAS	CHRO	Labor Relations	1, 4, 5a	-	-	3,516,987	-	\$ 3,516,987	9	9.00	N	Y	S	ORS 240, 243											
13	2	DAS	OSCIO	Strategic IT Governance Admin	1	-	-	691,422	-	\$ 691,422	2	2.00	N	Y													
14	1	DAS	DBS	Budget	1	-	-	3,057,633	-	\$ 3,057,633	9	9.00	N	Y													
15	1	DAS	EAM	Maintenance	1	-	-	13,611,470	-	\$ 13,611,470	46	46.00	N	Y	S	ORS 270, 276											
16	3	DAS	EGS	Procurement Services	1, 9	-	-	27,070,551	-	\$ 27,070,551	66	66.00	Y	Y													
17	4	DAS	CHRO	HRIS Replacement	1, 4, 5a	-	-	6,224,573	-	\$ 6,224,573	3	3.00	N	N	S	ORS 240, 243											
18	3	DAS	COO	Office Economic Analysis	1, 2	338,752	-	2,118,997	-	\$ 2,457,749	5	5.00	N	Y													
19	3	DAS	EAM	Real Estate Services	1, 7	-	-	4,843,458	-	\$ 4,843,458	14	14.00	N	Y	S	ORS 270, 276											
20	5	DAS	OSCIO	Enterprise Shared Services & IT Acquisition & Vendor Management	1,9	-	-	2,245,434	-	\$ 2,245,434	5	5.00	Y	Y													
21	3	DAS	CHRO	Class & Compensation	1, 4, 5a	-	-	2,650,938	-	\$ 2,650,938	8	8.00	N	Y	S	ORS 240, 243											
22	4	DAS	EGS	Publishing & Distribution	1	-	-	35,268,226	-	\$ 35,268,226	89	89.00	Y	Y													
23	4	DAS	CFO	Budget Policy	1	-	-	4,082,473	-	\$ 4,082,473	12	12.00	N	Y													
24	4	DAS	COO	DAS IT - Technology Support Center	1	-	-	7,504,187	-	\$ 7,504,187	22	22.00	Y	Y													
25	2	DAS	EAM	Operations - Utilities, Purchasing	1	1,738,000	-	15,800,445	-	\$ 17,538,445	12	12.00	Y	Y	S	ORS 270, 276											
26	8	DAS	EAM	Operations - Custodial, Landscape	1	-	-	11,319,903	-	\$ 11,319,903	64	64.00	Y	Y	S	ORS 270, 276											
27	6	DAS	OSCIO	Quality Assurance	1	-	-	585,039	-	\$ 585,039	2	2.00	N	Y													
28	7	DAS	OSCIO	Enterprise Architecture & Design	1	-	-	651,139	-	\$ 651,139	2	2.00	N	Y													
29	1	DAS	Cap Const	Capital Construction projects	1	-	-	59,100,000	-	\$ 59,100,000	0	0.00	Y	N													
30	8	DAS	OSCIO	State Interoperability	1	-	-	801,473	-	\$ 801,473	2	2.00	N	Y													
31	3	DAS	SDC	X86 Server & Email	1,8,13	-	-	19,607,833	-	\$ 19,607,833	21	20.30	Y	Y													

## Program Prioritization for 2019-21

Agency Name: Department of Administrative Services																					
2019-21 Biennium																			Agency Number: 10700		
Agency-wide - Numbers based on Agency Request Budget																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request			
Agcy	Prgm/ Div																				
32	6	DAS	SDC	Midrange	1,8,13	4	-	-	8,592,864	-	\$ 8,592,864	16	16.20	N	Y						
33	4	DAS	SDC	X86 Infrastructure & Storage	1,8,13	4	-	-	24,010,220	-	\$ 24,010,220	14	14.30	Y	Y						
34	3	DAS	CFO	Statewide Audit & Budget Reporting	1	4	-	-	2,203,832	-	\$ 2,203,832	6	6.00	N	Y						
35	1	DAS	Cap Imp	Capital Improvements	1	4	-	-	14,252,001	-	\$ 14,252,001	0	0.00	Y	Y						
36	2	DAS	COO	DAS IT - Application Service Delivery	1	4	-	-	5,748,527	-	\$ 5,748,527	17	17.00	Y	Y						
37	5	DAS	EAM	Fleet & Parking Services	1, 6	4	-	-	48,214,086	-	\$ 48,214,086	36	33.50	Y	Y	S	ORS 283				
38	5	DAS	EGS	Shared Financial Services	1	4	-	-	8,051,059	-	\$ 8,051,059	36	36.00	N	Y						
39	11	DAS	OSCIO	Chief Data Officer, GEO & Transparency	1	4	1,000,000	-	3,955,433	-	\$ 4,955,433	9	9.00	Y	Y						
40	2	DAS	SDC	Production Control & Building Maintenance	1,8,13	4	-	-	5,983,335	-	\$ 5,983,335	20	20.20	Y	Y						
41	3	DAS	DBS	DBS Business Support	1	4	-	-	505,789	-	\$ 505,789	1	1.00	N	Y						
42	5	DAS	CHRO	Workforce Management and Collaboration	1, 4, 5a	4	-	-	2,980,340	-	\$ 2,980,340	7	7.00	Y	Y	S	ORS 240, 243				
43	4	DAS	EAM	Planning and Construction Mgmt.	1	4	-	-	5,270,021	-	\$ 5,270,021	17	17.00	Y	Y	S	ORS 270, 276				
44	6	DAS	CHRO	Strategic Planning and Innovation	1, 4, 5a	4	-	-	3,426,768	-	\$ 3,426,768	12	12.00	Y	Y	S	ORS 240, 243				
45	5	DAS	SDC	Service Operations, Backup & Disaster Recovery	1,8,13	4	-	-	10,445,444	-	\$ 10,445,444	17	17.40	N	Y						
46	7	DAS	SDC	Network - Voice, LAN, WAN, & Asset Management	1,8,13	4	-	-	24,010,090	-	\$ 24,010,090	19	18.40	Y	Y						
47	9	DAS	SDC	Business Relationship	1	4	-	-	5,783,156	-	\$ 5,783,156	18	18.00	Y	Y						
48	6	DAS	COO	Office of Public Records Advocates	1	4	480,808	-	-	-	\$ 480,808	2	2.00	Y	N						
49	10	DAS	OSCIO	Managed Services	1	4	-	-	8,323,523	-	\$ 8,323,523	3	3.00	Y	Y						
50	7	DAS	EAM	Surplus Property	1	4	-	-	4,543,945	-	\$ 4,543,945	15	15.00	N	Y	S	ORS 279A				
51	13	DAS	OSCIO	Chief Technology Officer	1	4	-	-	4,684,066	-	\$ 4,684,066	13	13.00	Y	Y						
52	9	DAS	OSCIO	e Government	1	4	-	-	955,188	-	\$ 955,188	2	2.00	N	Y						
53	2	DAS	DBS	DBS Administration	1	4	-	-	13,289,972	-	\$ 13,289,972	3	3.00	N	Y						
54	8	DAS	SDC	Administration	1	4	-	-	6,831,196	-	\$ 6,831,196	12	12.00	Y	Y						
55	5	DAS	CFO	Administration	1	4	-	-	1,731,870	-	\$ 1,731,870	5	5.00	N	N						
56	7	DAS	CHRO	Administration	1, 4, 5a	4	-	-	2,150,319	-	\$ 2,150,319	7	7.00	N	Y	S	ORS 240, 243				
57	5	DAS	COO	DAS - IT Administration	1	4	-	-	1,131,807	-	\$ 1,131,807	4	4.00	N	Y						
58	6	DAS	EAM	Administration	1	4	-	-	1,512,924	-	\$ 1,512,924	5	5.00	Y	Y						
59	6	DAS	EGS	Administration	1	4	-	-	1,428,237	-	\$ 1,428,237	4	4.00	N	Y						
60	13	DAS	SDC	Network & Disaster Recovery Pass Through	1	4	-	-	12,848,755	-	\$ 12,848,755	0	0.00	N	Y						
61	12	DAS	OSCIO	Pass Through - Enterprise Shared Services	1	4	-	-	2,657,259	-	\$ 2,657,259	0	0.00	N	Y						

## Program Prioritization for 2019-21

Agency Name: Department of Administrative Services																					
2019-21 Biennium																			Agency Number: 10700		
Agency-wide - Numbers based on Agency Request Budget																					
Program/Division Priorities for 2019-21 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	14	15	16	17	18	19	20	21	22		
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Agency Request			
Agcy	Prgm/ Div																				
62	12	DAS	SDC	Computing Pass Through - Mainframe, Midrange, X86, Storage & Voice	4	-	-	9,483,223	-	\$ 9,483,223	0	0.00	N	Y							
63	4	DAS	Pass Thru	Lottery Revenue Bond Debt Service	4	-	20,255,163	-	-	\$ 20,255,163	0	0.00	N	N	D						
64	5	DAS	Pass Thru	County Fair Account	6	-	3,828,000	-	-	\$ 3,828,000	0	0.00	N	N	S	ORS 565.447					
65	6	DAS	Pass Thru	Oregon Public Broadcasting	4	500,000	915,135	-	-	\$ 1,415,135	0	0.00	N	Y	D						
66	7	DAS	Pass Thru	Oregon Historical Project	4	750,000	412,392	-	-	\$ 1,162,392	0	0.00	N	Y	D						
67	8	DAS	Pass Thru	Oregon State Fair Council	11	26,597,100	-	-	-	\$ 26,597,100	0	0.00	Y	Y	D						
68	1	DAS	TDP	Transit District Payments	4	-	-	24,716,507	-	\$ 24,716,507	0	0.00	N	N							
						<b>37,865,579</b>	<b>25,410,690</b>	<b>1,078,972,933</b>	<b>133,988,178</b>	<b>\$ 1,276,237,380</b>	<b>966</b>	<b>958.25</b>									

### 7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

### 19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

# 2019-21 BUDGET NARRATIVE

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**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
1	EGS - Publishing & Distribution Services	Reduce S&S in Postage; the additional mail customers of Publishing & Distribution would be required to pre-pay postage. Accounting services for these accounts would require additional support.	-	-	OF	1,477,542	1
2	DAS IT - All	Reduce S&S limitation (including Gartner) which will reduce DAS IT leadership access to strategic, forward-looking expertise, and focuses on tactical execution.	-	-	OF	150,000	2
3	EAM - Operations	Transfer Portland Crime Lab and debt service to Oregon State Police. Reduce limitation for cost of custodial services, maintenance, building security, and utilities associated with this building.	-	-	OF	850,000	2
4	EGS - Financial Business Systems	Reduce temp appointments and S&S in Office Expense, Publicity, Attorney General. Opportunities for job rotations will not be approved which are normally covered by hiring temps. The S&S reduction resulted from savings realized from lower than anticipated costs. An unexpected increase in costs may require cuts to services.	-	-	OF	140,000	2
5	EGS - Shared Financial Services	Reduce Services & Supplies - reduction would provide less funding for program related needs.	-	-	OF	19,639	3
6	DBS - All	Reduce Other S&S limitation.	-	-	OF	37,283	3
7	EAM - Operations	Change set point temperature range in Self Support Rent Buildings. The range would change from the current all round temperature range from 72 degrees +/- 2.5 degrees to a winter range of 70 degrees +/- 2.5 and a summer range of 74 degrees +/- 2.5 degrees.	-	-	OF	200,000	4
8	EAM - Operations	Reduce S&S in Custodial due to efficiencies in green material and chemical use. Fewer supplies, materials and tools are needed.	-	-	OF	580,000	6
9	EGS - Financial Business Systems	Reduce S&S in Other Services & Supplies, IT Expendable Prop. Reduction resulted from savings realized from lower than anticipated costs. An unexpected increase in costs may require cuts to services.	-	-	OF	210,000	6

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
10	EAM - All	Reduce S&S Telecom limitation.	-	-	OF	125,000	7
11	EGS - Risk Management	Reduce In-state travel. No professional conferences such as PRIMA. Negative impact on ability to build and maintain technical expertise.	-	-	OF	6,000	7
12	EAM - All	Reduce S&S Data Processing limitation.	-	-	OF	820,000	8
13	EGS - Financial Business Systems	Reduce S&S in Inflation - IT Professional Services. Reduction resulted from savings realized from costs covered in other line items. Costs to operate the systems may continue to rise and could reduce services available to customers.	-	-	OF	27,119	10
14	EAM - Real Estate	Reduce unnecessary Governor's Regional Solutions Centers limitation. The program costs have stabilized and the excess limitation is not needed given current and projected costs.	-	-	OF	100,000	11
15	EAM - All	Eliminate a majority of standard inflation on Personal Services, S&S and Capital Outlay expenditures.	-	-	OF	1,656,597	12
16	EAM - Operations	Reduce utilities expenditure in uniform rent buildings. Reduction in limitation based on historical consumption.	-	-	OF	86,679	13
17	COO - Admin	Eliminate an Executive Assistant position.	1	1.00	OF	182,174	1
18	DAS IT - All	Eliminate On-Call pay which will cause any DAS Division employee or supported Boards and Commissions to not receive support outside of business hours.	-	-	OF	122,000	1
19	CFO - Facilities Planning	Eliminate an Admin Spec 1 position.	1	1.00	OF	131,925	1
20	OSCIO - All	Eliminate a majority of standard inflation on Services and Supplies (excludes rent). Inflation across all OSCIO Services and Supplies would need to be managed closely by the OSCIO Budget Analyst and leadership team. Ultimately, this would reduce Services and Supplies in multiple areas including but not limited to out of state travel, employee training, office expenses, data processing, employee recruitment and development, Attorney General, etc.	-	-	OF	1,005,821	1



**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
21	SDC - X86 Infrastructure	Reduce use of offsite colocation. Minimal impact to customers expected.	-	-	OF	526,310	1
22	CHRO - Classification & Compensation	Eliminate ERI Study which will eliminate the process of using private purchased surveys.	-	-	OF	4,000	2
23	OSCIO - Admin	Reduce Services and Supplies-IT Professional Services budget. This provides funding for IT consultants including application modification, network consulting, IT security consulting, vendor managed services, etc.	-	-	OF	150,000	2
24	SDC - All	Eliminate a majority of standard inflation on S&S (excludes rent) and Capital Outlay. Will limit ETS's current service levels. Will extend ETS time to deliver standard services and response to outages.	-	-	OF	2,591,629	2
25	EAM - Fleet	Discontinue service to IGA Customers. Reduce services and supplies (fuel and maintenance) and capital outlay expenditures by discontinuing Interagency Agreements (IGAs) with local government and university customers for rental of permanently assigned vehicles. About 65 vehicles from these customers that are less than 15 yrs. old and under 100K miles would be repossessed and used to replace aged and high mileage vehicles for state agencies leading to a reduced need for replacement vehicle capital outlay funds. Because this is repurposing older vehicles for temporary replacements in the permanent fleet agencies use, this reduction must be one time and restored the following biennium to be viable. Customers would be given an option to buy the older and higher mile vehicles at current depreciation value. Customers would be required to seek vehicle rentals and/or leasing from a private vendor, which is estimated at a higher cost than DAS rates.	-	-	OF	1,915,000	3
26	OSCIO - GEO	Reduce Services and Supplies-IT Professional Services budget. This provides funding for IT Consultants, including application modification, network consulting, IT security consulting, vendor managed services, etc.	-	-	OF	171,724	3

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
27	EGS - Procurement Services	Eliminate most of the S&S from inflation package 031. Reduces funding available for office expenses and staff training.	-	-	OF	130,000	4
28	EGS - Risk Management Claims	Reduce Attorney General budgeted amount - less defense budget for tort claims that have no merit.	-	-	OF	1,170,347	5
29	OSCIO - IT Governance	Reduce Services and Supplies-IT Professional Services budget. This provides funding for IT Consultants, including application modification, network consulting, IT security consulting, vendor managed services, etc.	-	-	OF	120,000	5
30	EGS - Risk Management	Reduce Out of state travel.	-	-	OF	10,000	8
31	EGS - Publishing & Distribution Services	Reduce Additional S&S in Postage; the additional mail customers of Publishing & Distribution would be required to pre-pay postage. Accounting services for these accounts would require additional support.	-	-	OF	800,000	9
32	EGS - Procurement Services	Eliminate a Program Analyst 1 position on the statewide procurement training team. Would result in duties being absorbed by the trainers which limits time available for course development and delivery. If sufficient training is not offered by DAS, agencies buy training on the open market at 4X the cost.	1	1.00	OF	190,709	11
33	EGS - Shared Financial Services	Eliminate an Accountant 2 position - reduction would reduce accounting processing time, add workload to others and delay payments.	1	1.00	OF	177,605	14
34	EGS - Publishing & Distribution Services	Reduce inflation estimation putting Publishing & Distribution at risk of running short of limitation.	-	-	OF	559,295	17
35	EAM - Parking	Repeal ORS 307.095. Eliminate property tax on DAS parking spaces rented to individuals in Marion and Multnomah Counties. The state also pays a mass transit "tax" on payroll that generates payment in excess of \$5.9 million to multiple transit districts in the state including over \$1.9 million to Trimet within Multnomah County and \$2.4 million to Salem Keizer Transit District within Marion County.	-	-	OF	500,000	1

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
36	EAM - Operations	Reduce frequency of vacuuming and general cleaning not to include restrooms. Reduction of five custodial positions.	5	5.00	OF	611,035	14
37	CHRO - Classification & Compensation	Eliminate Salary Surveys which will eliminate the process of using private purchased surveys.	-	-	OF	55,000	1
38	Capital Improvement	Reduce limitation for Capital Improvement Projects.	-	-	OF	457,050	1
39	COO - OEA	Eliminate an Economist 2 position that supports the Clean Fuels Forecasting.	1	1.00	OF	200,577	2
40	DBS - Budget	Eliminate an Office Manager 2 position. No workload available to support this position.	1	1.00	OF	162,940	2
41	DAS IT - Application Service Delivery	Eliminate an ISS6 position, assuming Workday goes live as scheduled, there would be no impact to eliminating this support as PICS and PPDB would no longer used and would be retired. However, the position could be used in other areas of DAS IT to resolve existing resource needs.	1	1.00	OF	206,665	3
42	CFO - SARS	Eliminate DAS coordination of accounts receivable management, including liquidated and delinquent collection (SB 55) efforts and two OPA4 positions. Agencies would still be required to manage all aspects of their accounts receivable process, but would not have central oversight to ensure consistency across agencies.	2	2.00	OF	611,248	2
43	CHRO - Workforce Development	Eliminate an OPA 4 position which will result in the elimination of the employment engagement statewide.	1	1.00	OF	306,513	3
44	SDC - Email Services	Eliminate lower cost on premise email. ETS will discontinue the offering of on premise email and all customers will have to migrate to cloud Office365 or move to another solution. Licensing for Office365 cloud services has been cost prohibitive for some Agencies, which is why ETS offered the on premise lower cost alternative.	-	-	OF	800,000	3
45	DAS IT - All	Eliminate S&S limitation for Citrix - applications with a dependency on Citrix (e.g. ORBITS) would require transferring to a different solution that provides acceptable level of usability, security and stability.	-	-	OF	300,000	4

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
46	OSCIO - IT Acquisition	Reduce Services and Supplies-IT Professional Services budget. This provides funding for IT Consultants, including application modification, network consulting, IT security consulting, vendor managed services, etc.	-	-	OF	250,000	4
47	SDC - Mainframe	Reduce Mainframe Data Processing efficiencies and eliminate an ISS8 position. This will cause a reduction in the computing capacity for the mainframe. Customers may be impacted during the first and last week of the month when performance demands are higher. Customers will see slower performance and in some rare cases service disruption. A reduction in staff may extend ETS time to deliver standard mainframe services and response to outages.	1	1.00	OF	2,705,563	4
48	EAM - Operations	All self support building tenants would contract directly with custodial vendor. Of the nine (9) self-support building tenants, five (5) of them already contract outside of DAS for custodial services.	-	-	OF	352,000	5
49	SDC - Midrange	Eliminate an ISS8 position in Midrange services. May extend ETS time to deliver standard midrange services and response to outages.	1	1.00	OF	317,608	5
50	OSCIO - EGOV	Reduce Attorney General fees budget and eliminate a PEMF manager position. This work would need to be absorbed by other managers and staff. Additionally, this program would need to be re-calibrated.	1	1.00	OF	501,076	6
51	SDC - Disaster Recovery	Eliminate Disaster Recovery alternate location service. ETS will close down the DR location in Montana. Bring back system to SDC location. Work with customers to find them an alternate DR solution.	-	-	OF	1,014,454	6
52	SDC - X86 Server	Reduce Microsoft Premier Support, which will reduce vendor technical support for server and email outages. May increase costs by purchasing ad hoc support when outages occur.	-	-	OF	1,200,000	8

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
53	EAM - Operations	Sell Commission for the Blind Building in Portland. Reduce limitation for cost of custodial services, maintenance, building security, and utilities associated with building. Buyer would be required to lease building to tenant at current rate for 5 years so the agency has time for planning move and obtaining a new lease.	-	-	OF	487,300	9
54	EAM - Fleet	Discontinue fueling to non-DAS Fleet vehicles at Salem Motor Pool (SMP). Reduce services and supplies expenditure for fuel inventory. 40 different agencies and local government customers purchased fuel from DAS in 2015-17. By dollars spent, ODOT accounts for 76% of non-DAS fuel purchases at SMP and would be the most impacted. These customers would have to seek retail fueling at a higher price per gallon. An additional impact is a reduction in cleaner fuels usage since B20 biodiesel or R20 renewable diesel and E85 gasoline are available from SMP and not local retail stations.	-	-	OF	1,660,000	10
55	EGS - Administration	Reduce the vacant EGS Administrator (PEM H) from permanent full-time (1.00 FTE) to half-time (.50 FTE).	-	0.50	OF	178,798	12
56	EGS - Risk Management	Eliminate an Administrative Specialist 1 position. Other duties to be absorbed by higher level Admin Spec 2s. Includes Accounts Payable, SAIF payroll reports, maintenance of insurance files and closed claim file purge and retention.	1	1.00	OF	144,397	13
57	EGS - Shared Financial Services	Eliminate an Accounting Technician 3 position - reduction would reduce accounting processing time, add workload to others and delay payments.	1	1.00	OF	140,039	15
58	EGS - Procurement Services	Reduce S&S by an additional amount. Further limits office expenses and staff training, and eliminates temps, overtime. Reduces AG legal budget which would limit staff interactions with DOJ to only those which are required.	-	-	OF	93,173	16
59	EGS - Publishing & Distribution Services	Eliminate most Temporary Appointments limitation. This will put a strain on permanent employees during the peak times as we will need to have mandatory overtime.	-	-	OF	50,649	18

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
60	EGS Risk Management	Eliminate an Administrative Specialist 2 position. Elimination of handling Citizen Reports for the state. With reduction of AS1, cuts admin support in half. Claims and Risk Consulting will not have dedicated support staff, requiring analysts and consultants to do many tasks currently done by admins. This will result in less time for analysts, consultants and managers to focus on higher level work.	1	1.00	OF	184,007	19
61	EGS - Shared Financial Services	Eliminate an Operations & Policy Analyst 3 position - reduction would reduce accounting processing time, add workload to others and delay payments.	1	1.00	OF	226,602	26
62	EGS - Risk Management	Eliminate an Administrative Specialist 2 position. Elimination of this position leaves RM with zero administrative support for the program. The program would have its analyst and adjusters helping with administrative duties such as answer phones, mail room support, HR DPC coordination and accounts receivable.	1	1.00	OF	184,007	29
63	DBS - Support	Eliminate an OPA3 position that supports the performance management and data quality services for the department.	1	1.00	OF	273,726	1
64	COO - Admin	Eliminate an Executive Support Specialist 2 position.	1	1.00	OF	139,979	3
65	CFO - Budget	Reduce CFO oversight of small Other Funded state agencies. Eliminates a Public Admin. Trainee position and one SABR auditor position.	2	2.00	OF	532,834	3
66	COO - OEA	Reduce S&S limitation.	-	-	OF	306,135	4
67	CFO - Capital Finance	Eliminate DAS oversight of Higher Education Capital Financing Activities. Shifts work to the Higher Education Coordinating Commission Eliminates an OPA 4 position.	1	1.00	OF	296,896	4
68	CHRO - Administration	Eliminate an Office Specialist 2 position which will reduce the ability to respond to requests for services and respond to accounting and contracting.	1	1.00	OF	157,530	4

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
69	DAS IT - Admin	Eliminate two ISS8 positions. DAS divisions requiring project work would need to provide this oversight out of their own resources. DAS IT would no longer be able to provide this level of support to agency initiatives.	2	2.00	OF	623,157	5
70	CHRO - Classification & Compensation	Eliminate a Human Resource Analyst 2 position which will result in statewide class review turnaround times to increase.	1	1.00	OF	238,552	5
71	CHRO - Employee Relations	Eliminate a Human Resource Consultant 1 position which will increase turnaround times for DAS and client agencies for core HR services including consultation and investigations and result in reduced ability to participate in proactive HR initiatives.	1	1.00	OF	285,176	6
72	CHRO - Employee Relations	Eliminate a Human Resource Consultant 1 position which will increase turnaround times for DAS and client agencies for core HR services including consultation and investigations and result in reduced ability to participate in proactive HR initiatives.	1	1.00	OF	285,176	7
73	OSCIO - Managed Services	Eliminate an OPA4 position required to run the Telecommunications and Broadband programs. This would create a gap in holding the telecom vendor accountable to the contract and managing the deployment of fiber throughout the State as part of the Oregon Fiber Partnership (between the State of Oregon and Oregon's four research universities).	1	1.00	OF	309,158	7
74	SDC - Network WAN	Migrate network circuits to Oregon Fiber. Recover network savings through the migration of network circuits to the Oregon Fiber offering.	-	-	OF	4,955,071	7
75	CHRO - Labor Relations	Eliminate a Labor Relations Manager position which will reduce the capacity to provide training, cause longer response times for grievances and less bargaining preparation.	1	1.00	OF	336,265	8
76	OSCIO - Managed Services	Reduce Services and Supplies - IT Professional Services budget. This provides funding for IT Consultants including application modification, network consulting, IT security consulting, vendor managed services, etc.	-	-	OF	1,554,099	8
77	CHRO - Strategic	Eliminate a HRA 1 position which will result in fewer capabilities in the areas of background check, employment processing and documentation.	1	1.00	OF	168,740	9

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
78	OSCIO - IT Governance	Eliminate a vacant ISS7 position which will reduce the OSCIO Business Analyst program by 50%. This position is primarily responsible for assisting agencies with business process re-engineering. Elimination of this FTE will affect how projects and programs are initiated and sustained across the Enterprise.	1	1.00	OF	227,591	9
79	CHRO - Classification & Compensation	Eliminate a HRC 1 position which will result in the elimination of the employment engagement statewide.	1	1.00	OF	252,718	10
80	OSCIO - ESO	A 50% reduction in consultants engaged to conduct independent third party security evaluations of agencies and ESO. Forgo licensing of service monitoring. This service is licensed annually and monitors key security services that should remain up and functional. Without this, security services outages may increase due to inherent delay in a manual monitoring scheme. Postpones or cancels replacement of existing security incident and event monitoring solution. Lifecycle of existing solution (Qradar) will expire in the 2019-21 biennium. The impact of accepting this reduction would be a less efficient incident management operation and an increase in "technical debt" that would need to be addressed in a future biennium.	-	-	OF	1,800,000	10
81	CHRO - Labor Relations	Eliminate a Labor Relations Manager position which will reduce the capacity to provide training, cause longer response times for grievances and less bargaining preparation.	1	1.00	OF	350,660	11
82	EGS - Procurement Services	Eliminate an Operation & Policy Analyst 4 position that serves as the policy officer and legislative and rules coordinator for procurement. PS would need to rely on the resources in DAS COO and DBS for legislative tracking and rulemaking. Legislative analysis would be shifted to seasoned procurement staff and managers, increasing workloads and extending procurement timelines. Eliminates a key resource for agencies to consult with on complex policy matters related to procurement.	1	1.00	OF	309,158	20



**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

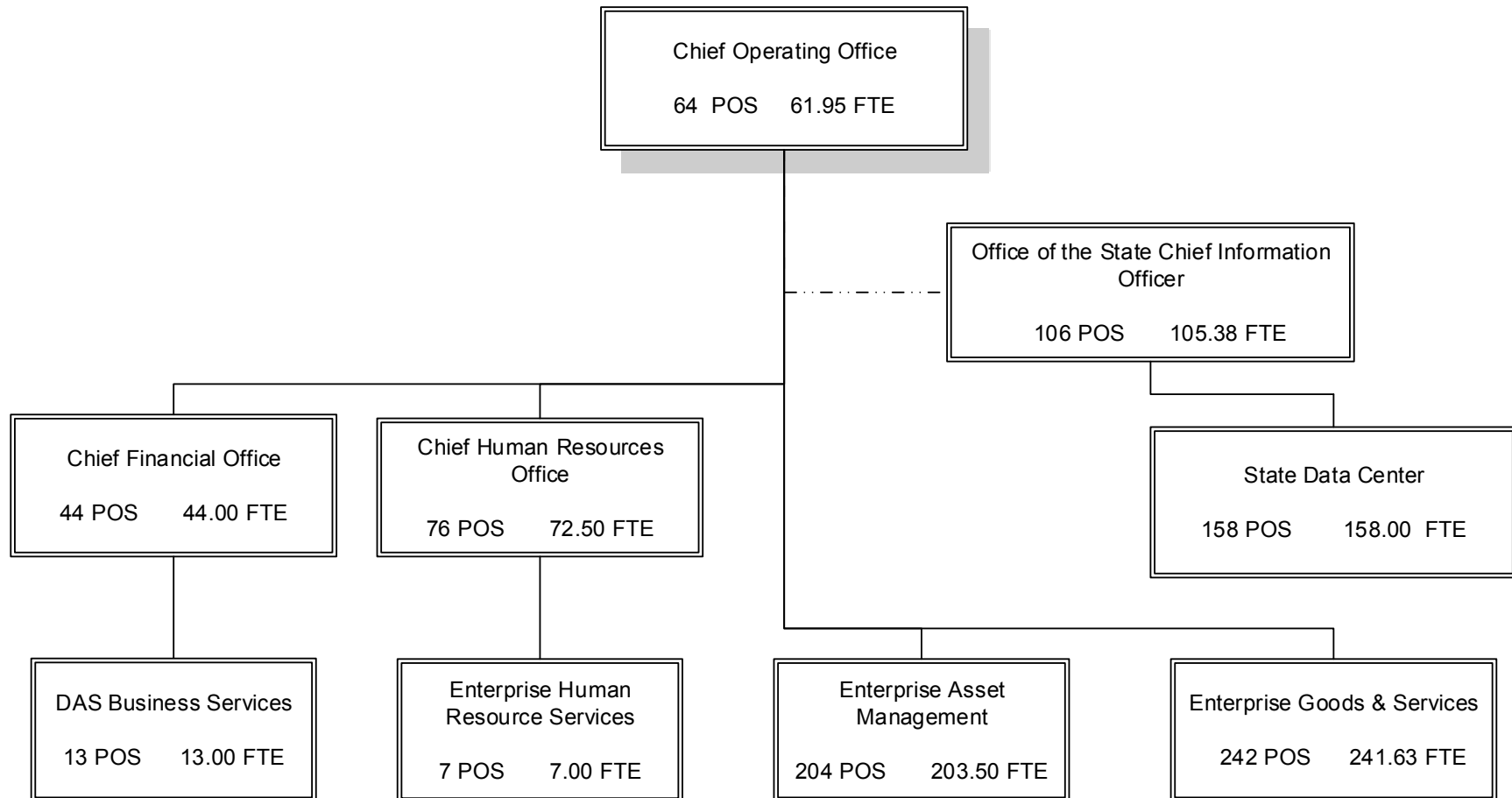
Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
83	EGS - Financial Business Systems	Reduce S&S in IT Professional Services. Reduction resulted from savings realized from costs covered in other line items. Costs to operate the systems may continue to rise and could reduce services available to customers.	-	-	OF	750,000	21
84	EGS - Risk Management	Eliminate four Risk Management positions: Administrative Specialist 2, Operation & Policy Analyst 2, Claim Representative 1 and Operation & Policy Analyst 3. Reduced services from Risk Management to include Claim adjusting, Consulting and Administrative support. No administrative support for the Risk team resulting in administrative duties being completed by claim and risk consultants. Claims adjusting for low level and mid-level tort and property claims taking significantly longer to review and resolve that could result in increased litigation and citizen claims resolution hampered. Consulting services reduced from three to two consultants that review and bind commercial property insurance, review insurance provisions for contracts and consult with agencies on ways manage and mitigate risk.	4	4.00	OF	837,956	22
85	EGS - Shared Financial Services	Eliminate an Administrative Specialist 1 position - reduction would reduce accounting processing time, add workload to others and delay payments.	1	1.00	OF	165,043	23
86	EGS - Procurement Services	Eliminate 5 positions dedicated to procurement. Includes three Procurement & Contract Assistant positions, the Procurement & Contract Specialist 2 supporting the QRF program and one PEM/E Procurement Manager. Would result in need to shift administrative procurement work to higher level procurement staff, increasing workloads and extending procurement timelines. May need to consider increasing delegations to agencies and DAS Divisions. Reduces the ability to administer statewide contracts and the legislatively mandated QRF program. Eliminating the manager position increases the span of control for the remaining Ops & Sourcing Managers to 16:1.	5	5.00	OF	960,085	24

**Department of Administrative Services**  
**10% Reduction Options (ORS 291.216)**  
**Prioritized List of Program Reductions by Fund Type - 2019-21 ARB Budget**

Agency Rank/Justification	Activity or Program	Describe Reduction	Pos	FTE	Fund Type	Total Funds	Division Program Priority
87	EGS - Publishing & Distribution Services	Eliminate two permanently filled Preflight Operators positions. The reduction would greatly delay complex production jobs. This would shift the work and responsibility to agencies with limited knowledge and resource.	2	2.00	OF	330,086	25
88	EGS - Shared Financial Services	Eliminate a permanently filled Accounting Technician 3 position - reduction would reduce accounting processing time, add workload to others and delay payments.	1	1.00	OF	140,039	27
89	EGS - Risk Management Claims	Eliminate a Claims Representative 2 position. Handles midlevel property and liability claims including damages to state owned vehicles and buildings as well as injury claims for auto accidents against employees. Inmate property and lower level civil rights issues. These claims include files in small claims court. Remaining CRs will have significantly increased workload, resulting in less proactive handling of claims, increased loss payments and increased litigation. SLA metric results will be adversely impacted: agency contact time, liability and restoration cycle time, and claim average paid amounts.	1	1.00	OF	213,578	28
<b>10% Other Fund Reduction</b>			<b>55</b>	<b>55.50</b>	<b>OF</b>	<b>47,144,507</b>	
1	Misc. Pass Thru - OPB	Reduce special payment to external recipient.	-	-	GF	50,000	1
2	Misc. Pass Thru - Oregon Historical Society	Reduce special payment to external recipient.	-	-	GF	75,000	2
3	Misc. Pass Thru - Oregon State Fair Council	Reduce special payment to external recipient.	-	-	GF	101,530	3
4	COO - OEA	Reduce S&S limitation.	-	-	GF	33,875	1
5	COO - CASA	Reduce special payment to external recipient.	-	-	GF	231,604	2
<b>10% General Fund Reduction</b>			<b>-</b>	<b>-</b>	<b>GF</b>	<b>492,009</b>	

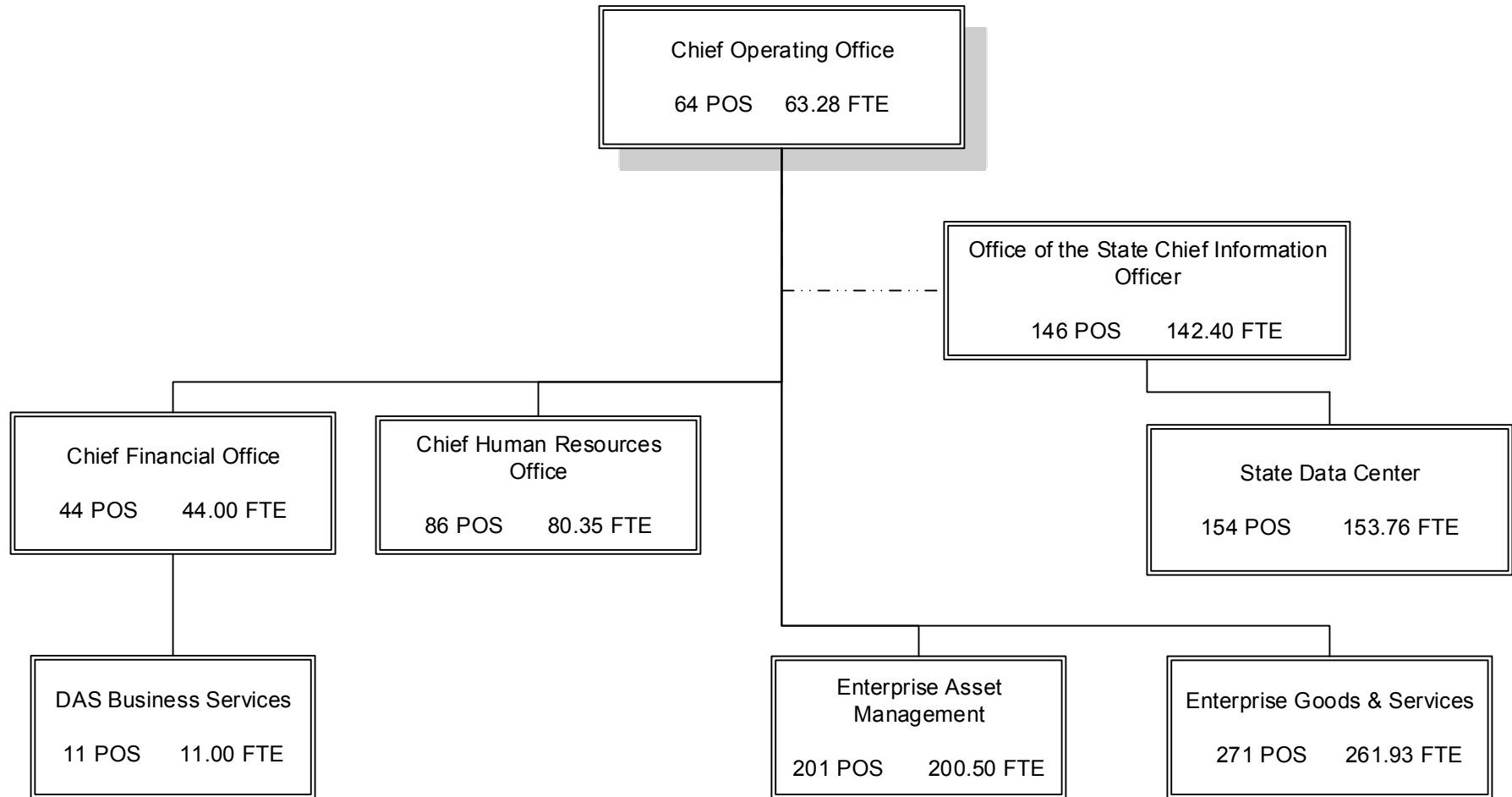
# 2019-21 BUDGET NARRATIVE

**Department of Administrative Services  
Organization Chart  
2017-19  
914 POS    906.96 FTE**



# 2019-21 BUDGET NARRATIVE

**Department of Administrative Services  
Organization Chart  
2019-21  
977 POS    957.22 FTE**



<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>030-00-00-00000</b>	<b>Chief Operating Office</b>						
	General Fund	285,200	3,433,540	5,354,057	819,560	6,856,678	-
	Other Funds	18,873,420	21,410,970	22,014,905	22,365,942	21,768,561	-
	All Funds	19,158,620	24,844,510	27,368,962	23,185,502	28,625,239	-
<b>035-00-00-00000</b>	<b>Chief Financial Office</b>						
	Other Funds	15,120,583	13,971,976	14,374,941	16,738,497	14,915,353	-
<b>042-00-00-00000</b>	<b>Office of the State Inform Officer Policy</b>						
	General Fund	-	261,854	271,144	1,000,000	4,410,634	-
	Other Funds	55,694,473	60,760,453	64,400,459	77,610,191	84,780,542	-
	All Funds	55,694,473	61,022,307	64,671,603	78,610,191	89,191,176	-
<b>045-00-00-00000</b>	<b>Chief Human Resource Office</b>						
	Other Funds	13,826,077	34,017,642	34,636,684	32,876,460	33,490,143	-
<b>052-00-00-00000</b>	<b>Office of the State Information Officer SDC</b>						
	Other Funds	165,764,559	147,268,136	148,758,829	153,278,349	149,844,430	-
<b>060-00-00-00000</b>	<b>Enterprise Asset Management</b>						
	General Fund	-	-	-	1,738,000	1,226,000	-
	Other Funds	100,288,607	91,774,928	101,123,008	105,116,252	98,073,370	-
	All Funds	100,288,607	91,774,928	101,123,008	106,854,252	99,299,370	-

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>065-00-00-00000</b>	<b>Enterprise Goods &amp; Services</b>						
	Other Funds	184,946,628	193,294,016	194,887,080	246,624,862	227,899,188	-
<b>070-00-00-00000</b>	<b>Enterprise Human Resouce Services</b>						
	Other Funds	7,217,848	2,167,782	2,239,581	-	-	-
<b>075-00-00-00000</b>	<b>DAS Business Services</b>						
	Other Funds	6,398,006	12,244,798	12,316,126	16,853,394	15,062,942	-
<b>088-00-00-00000</b>	<b>Capital Improvements</b>						
	Other Funds	3,993,650	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>089-00-00-00000</b>	<b>Capital Construction</b>						
	Other Funds	46,163,301	58,216,431	60,716,431	59,100,000	37,350,000	-
<b>091-00-00-00000</b>	<b>Mass Transit Distribution (NL)</b>						
	Other Funds	17,891,759	24,716,507	24,716,507	24,716,507	24,716,507	-
<b>093-00-00-00000</b>	<b>DAS Debt Service</b>						
	Other Funds	20,389,904	16,528,167	16,137,623	18,762,335	18,642,335	-
<b>094-00-00-00000</b>	<b>Bonds</b>						
	Other Funds	418,188,709	390,934,932	390,934,932	424,666,321	424,666,321	-
<b>099-00-00-00000</b>	<b>Special Governmental Payments</b>						
	General Fund	18,435,595	16,165,862	22,443,495	34,308,019	18,708,019	-
	Lottery Funds	16,641,072	20,122,967	19,701,695	25,410,690	25,410,690	-

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>099-00-00-00000</b>	<b>Special Governmental Payments</b>						
	Other Funds	28,847,070	42,158,192	47,688,566	-	35,224,558	-
	All Funds	63,923,737	78,447,021	89,833,756	59,718,709	79,343,267	-
<b>TOTAL AGENCY</b>							
	General Fund	18,720,795	19,861,256	28,068,696	37,865,579	31,201,331	-
	Lottery Funds	16,641,072	20,122,967	19,701,695	25,410,690	25,410,690	-
	Other Funds	1,103,604,594	1,113,868,106	1,139,348,848	1,212,961,111	1,191,004,747	-
	All Funds	1,138,966,461	1,153,852,329	1,187,119,239	1,276,237,380	1,247,616,768	-

# 2019-21 BUDGET NARRATIVE

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# 2019-21 BUDGET NARRATIVE

## Revenue

Oregon Department of Administrative Services (DAS) revenues come from four major fund types:

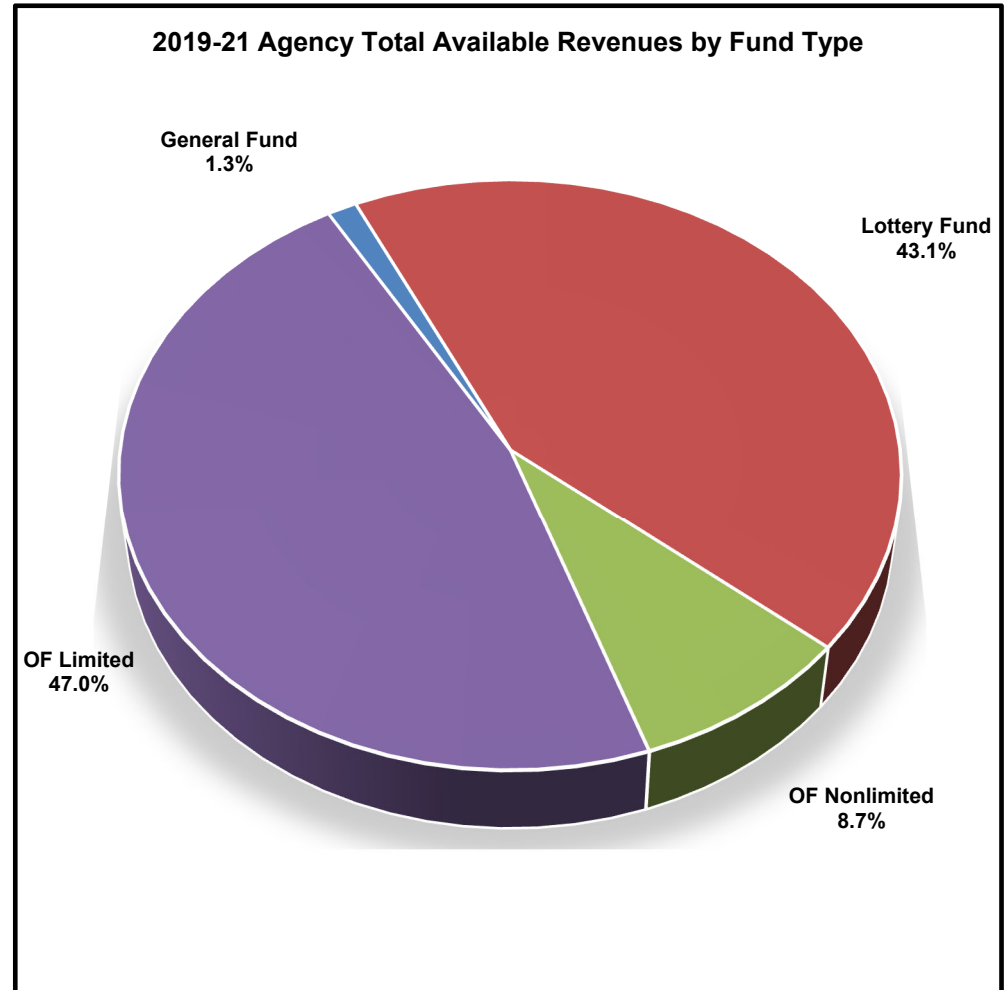
**General Fund** monies are directly appropriated by the Oregon Legislature from the State General Fund to help fund the prison population forecast work completed by the Office of Economic Analysis and various external programs that pass through DAS' budget to recipients.

**Lottery Fund** revenues are transferred on a quarterly basis from the Oregon Lottery to the Economic Development Fund. DAS then distributes these funds to the Education Stability Fund, Oregon Education Fund, Parks and Natural Resources Fund, and other statutory allocations.

**Other Funds Nonlimited** revenues are used for buying insurance and paying for losses from the Risk Management Fund, and distributing Mass Transit assessment to transit districts.

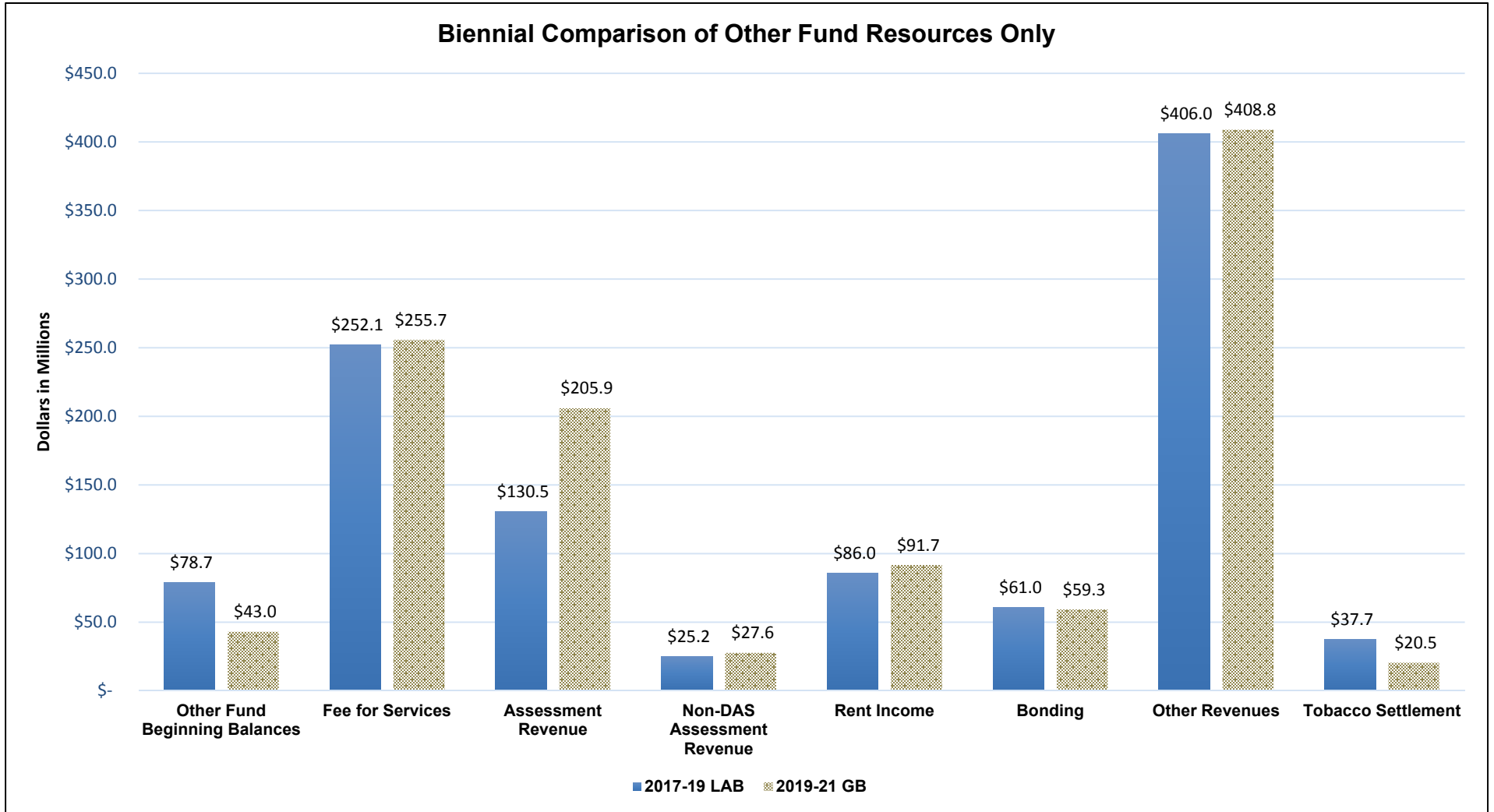
**Other Funds Limited** revenues are mainly derived through fee for services and assessments to state agencies. DAS works to develop a budget and provide essential services that take into account the limits of General and Lottery funds -- the resources agencies use to purchase services from DAS.

DAS is also responsible for tracking and distributing monies received from the Tobacco Master Settlement agreement.



# 2019-21 BUDGET NARRATIVE

## Total Available Revenues



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700**

**Cross Reference Number: 10700-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Lottery Funds</b>						
Interest Income	6,688,591	24,455,743	23,575,846	51,429,798	51,748,045	-
Transfer In - Intrafund	423,319,804	461,264,467	498,913,845	511,944,596	519,526,064	-
Tsfr From Governor, Office of the	774,081	-	-	-	-	-
Tsfr From OR Business Development	3,400,371	-	-	-	-	-
Tsfr From Lottery Comm	1,235,350,608	1,276,873,324	1,387,223,035	1,409,980,884	1,431,956,155	-
Transfer Out - Intrafund	(423,319,804)	(461,264,467)	(498,913,845)	(511,944,596)	(519,526,064)	-
Transfer to Counties	(39,083,478)	(41,285,992)	(41,285,992)	(49,150,688)	(49,985,151)	-
Tsfr To Governor, Office of the	(4,209,051)	(3,689,100)	(3,723,949)	(4,094,546)	(3,942,726)	-
Tsfr To OR Business Development	(110,209,836)	(112,990,868)	(114,804,811)	(119,539,398)	(127,145,783)	-
Tsfr To Lands, Dept of State	-	-	-	(589,920)	(589,920)	-
Tsfr To Veterans' Affairs	-	(14,856,025)	(15,198,799)	(14,779,342)	(23,095,751)	-
Tsfr To Energy, Dept of	(2,972,331)	(3,015,546)	(3,015,546)	(3,023,370)	-	-
Tsfr To Oregon Climate Authority	-	-	-	-	(3,023,370)	-
Tsfr To Oregon Health Authority	(11,348,753)	(12,457,116)	(12,498,909)	(14,099,809)	(12,925,769)	-
Tsfr To HECC	(54,452,880)	(97,539,654)	(101,844,486)	(156,284,298)	(100,727,363)	-
Tsfr To Education, Dept of	(449,101,742)	(465,405,585)	(536,366,898)	(536,412,774)	(551,238,269)	-
Tsfr To Forestry, Dept of	(7,536,760)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
Tsfr To Parks and Rec Dept	(92,651,295)	(97,083,924)	(105,360,152)	(108,122,666)	(109,770,811)	-
Tsfr To Water Resources Dept	(2,504,732)	(3,948,999)	(3,948,999)	(8,493,320)	(8,493,320)	-
Tsfr To Watershd Enhance Bd	(92,651,295)	(95,765,500)	(104,041,728)	(105,748,567)	(107,396,712)	-
Tsfr To Transportation, Dept	(106,725,308)	(114,394,343)	(113,386,171)	(118,775,740)	(118,775,740)	-
Tsfr To Housing and Com Svcs	(11,640,225)	(17,478,252)	(17,478,252)	(21,868,790)	(21,868,790)	-
<b>Total Lottery Funds</b>	<b>\$261,125,965</b>	<b>\$218,822,149</b>	<b>\$235,248,175</b>	<b>\$197,822,004</b>	<b>\$242,119,275</b>	<b>-</b>

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700  
Cross Reference Number: 10700-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Non-business Lic. and Fees	6,241,421	-	-	-	-	-
Central Service Charges	14,276,857	14,875,381	14,875,381	15,977,420	15,977,420	-
Charges for Services	294,880,627	216,221,963	217,749,210	256,720,373	244,198,930	-
Admin and Service Charges	134,895,795	140,808,114	140,808,114	228,644,111	217,563,236	-
Fines and Forfeitures	37,284	31,000	31,000	81,709	81,709	-
Rents and Royalties	81,504,308	85,976,894	85,976,894	100,888,521	91,741,650	-
General Fund Obligation Bonds	20,955,000	13,360,000	13,360,000	49,190,000	23,600,000	-
Dedicated Fund Oblig Bonds	-	-	-	-	470,000	-
Lottery Bonds	-	42,158,192	47,688,566	-	35,224,558	-
Revenue Bonds	9,615,819	-	-	-	-	-
Interest Income	3,495,372	127,796	127,796	321,721	321,721	-
Sales Income	6,522,636	6,558,696	6,558,696	7,450,367	5,751,833	-
Cost of Goods Sold	1,314,328	-	-	-	-	-
Loan Repayments	142,103	-	-	-	-	-
Other Revenues	585,723,985	562,952,783	569,202,783	586,765,542	571,310,416	-
Transfer In - Intrafund	158,602,866	128,977,270	131,086,726	136,213,378	120,849,403	-
Transfer In - Indirect Cost	-	23,196,003	23,196,003	236,719	13,678,188	-
Transfer from General Fund	-	2,231,252	2,231,252	-	-	-
Tsfr From Human Svcs, Dept of	-	-	170,000	-	176,460	-
Tsfr From Revenue, Dept of	16,284,042	56,390,733	56,390,733	55,841,116	59,750,173	-
Tsfr From Environmental Quality	-	-	44,175	-	-	-
Tsfr From Transportation, Dept	945,246	373,917	418,092	-	-	-
Tsfr From Or Liquor Cntrl Comm	57,887,974	73,111,058	73,155,233	69,520,080	81,542,727	-
Transfer Out - Intrafund	(135,205,507)	(106,050,446)	(108,159,902)	(111,225,889)	(96,000,700)	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700**

**Cross Reference Number: 10700-000-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Transfer Out - Indirect Cost	-	(23,196,003)	(23,196,003)	(236,719)	(13,678,188)	-
Transfer to Other	-	-	-	-	(22,211,874)	-
Transfer to General Fund	(10,276,857)	(73,175,381)	(73,175,381)	(11,977,420)	(11,977,420)	-
Transfer to Cities	(65,107,812)	(100,411,525)	(100,411,525)	(96,524,543)	(110,501,719)	-
Transfer to Counties	(9,064,204)	(29,090,266)	(29,090,266)	(28,836,653)	(30,791,181)	-
Tsfr To Governor, Office of the	(975,000)	(1,105,000)	(1,105,000)	(1,250,000)	(1,250,000)	-
Tsfr To OR Business Development	(1,198,550)	(1,713,244)	(1,713,244)	(1,908,485)	(1,908,485)	-
Tsfr To Justice, Dept of	(1,319,293)	(1,822,901)	(1,822,901)	(2,005,191)	(2,005,191)	-
Tsfr To Leg Fiscal Officer	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	-
Tsfr To Revenue, Dept of	(28,318)	-	-	-	-	-
Tsfr To Judicial Dept	(2,368,040)	(2,496,745)	(2,496,745)	(2,603,612)	(2,603,612)	-
Tsfr To Oregon Health Authority	(121,880,000)	(168,685,900)	(168,685,900)	(92,183,900)	(92,183,900)	-
Tsfr To HECC	-	-	-	(30,914,500)	(30,914,500)	-
Tsfr To State Library	(5,213,598)	(6,079,411)	(6,079,411)	(7,138,296)	(7,138,296)	-
Tsfr To Education, Dept of	(4,120,000)	(3,564,100)	(3,564,100)	(3,116,100)	(3,116,100)	-
Tsfr To Or Health & Science U	(30,849,405)	(30,906,415)	(9,560,352)	-	-	-
Tsfr To Parks and Rec Dept	-	-	-	-	(400,000)	-
<b>Total Other Funds</b>	<b>\$1,001,719,079</b>	<b>\$815,053,715</b>	<b>\$850,009,924</b>	<b>\$1,113,929,749</b>	<b>\$1,051,557,258</b>	<b>-</b>
<b>Federal Funds</b>						
Federal Funds	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
Transfer to Counties	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
<b>Total Federal Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Nonlimited Other Funds</b>						
Charges for Services	114,710,927	107,487,585	107,487,585	-	-	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Nonlimited Other Funds</b>						
Admin and Service Charges	17,577,865	24,716,507	24,716,507	156,831,030	142,204,093	-
Refunding Bonds	28,273,564	-	-	-	-	-
Interest Income	4,907,897	4,400,000	4,400,000	4,400,000	4,400,000	-
Other Revenues	52,599,777	-	-	-	-	-
Transfer Out - Intrafund	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
<b>Total Nonlimited Other Funds</b>	<b>\$194,672,671</b>	<b>\$113,677,268</b>	<b>\$113,677,268</b>	<b>\$136,243,541</b>	<b>\$121,755,390</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700  
Cross Reference Number: 10700-030-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Charges for Services	11,863,903	637,151	637,151	855,538	670,395	-
Admin and Service Charges	7,842,748	6,639,933	6,639,933	7,505,540	7,425,176	-
Rents and Royalties	32,472	-	-	-	-	-
Interest Income	69,502	-	-	-	-	-
Sales Income	125	-	-	-	-	-
Other Revenues	391,652	467,207	467,207	680,788	455,968	-
Transfer In - Intrafund	12,091,800	8,357,280	8,357,280	11,776,448	15,840,006	-
Transfer from General Fund	-	2,231,252	2,231,252	-	-	-
Tsfr From Human Svcs, Dept of	-	-	170,000	-	176,460	-
Tsfr From Environmental Quality	-	-	44,175	-	-	-
Tsfr From Transportation, Dept	-	-	44,175	-	-	-
Tsfr From Or Liquor Cntrl Comm	-	-	44,175	-	-	-
Transfer Out - Intrafund	(218,676)	(842,571)	(842,571)	(878,978)	(420,957)	-
Transfer to General Fund	-	(6,715,000)	(6,715,000)	-	-	-
Tsfr To Governor, Office of the	(330,000)	(360,000)	(360,000)	(380,000)	(380,000)	-
<b>Total Other Funds</b>	<b>\$31,743,526</b>	<b>\$10,415,252</b>	<b>\$10,717,777</b>	<b>\$19,559,336</b>	<b>\$23,767,048</b>	<b>-</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-035-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	26,801	-	-	-	-	-
Admin and Service Charges	13,336,711	15,368,019	15,368,019	18,456,517	16,157,291	-
Interest Income	150,262	-	-	-	-	-
Other Revenues	448,922	428,064	428,064	350,000	350,000	-
Transfer Out - Intrafund	(265,126)	(1,523,975)	(1,523,975)	(1,694,802)	(1,610,985)	-
Transfer to General Fund	-	(790,000)	(790,000)	-	-	-
<b>Total Other Funds</b>	<b>\$13,697,570</b>	<b>\$13,482,108</b>	<b>\$13,482,108</b>	<b>\$17,111,715</b>	<b>\$14,896,306</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-042-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	8,243,926	7,056,480	7,056,480	8,734,071	7,146,744	-
Admin and Service Charges	20,043,606	50,927,620	50,927,620	70,630,777	78,728,342	-
Rents and Royalties	10,391	-	-	-	-	-
Interest Income	441,727	-	-	-	-	-
Other Revenues	107,602	1,020,437	1,020,437	2,737,225	2,643,764	-
Transfer In - Intrafund	32,877,237	1,130,773	1,130,773	-	-	-
Tsfr From Transportation, Dept	945,246	373,917	373,917	-	-	-
Transfer Out - Intrafund	(210,816)	(1,480,110)	(1,480,110)	(2,505,574)	(3,762,979)	-
Transfer to General Fund	-	(7,505,000)	(7,505,000)	-	-	-
<b>Total Other Funds</b>	<b>\$62,458,919</b>	<b>\$51,524,117</b>	<b>\$51,524,117</b>	<b>\$79,596,499</b>	<b>\$84,755,871</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-045-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	473,921	642,300	642,300	1,015,540	1,015,540	-
Admin and Service Charges	18,059,055	33,575,964	33,575,964	33,698,481	33,342,998	-
Interest Income	73,306	-	-	-	-	-
Other Revenues	3,732	-	-	-	-	-
Transfer Out - Intrafund	(178,320)	(2,239,318)	(2,239,318)	(2,653,538)	(2,403,984)	-
Tsfr To Governor, Office of the	(645,000)	(745,000)	(745,000)	(870,000)	(870,000)	-
<b>Total Other Funds</b>	<b>\$17,786,694</b>	<b>\$31,233,946</b>	<b>\$31,233,946</b>	<b>\$31,190,483</b>	<b>\$31,084,554</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-052-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	156,670,640	91,483,239	91,483,239	100,988,625	105,280,086	-
Admin and Service Charges	62,026,832	19,322,888	19,322,888	39,638,094	37,754,043	-
Interest Income	122,037	-	-	-	-	-
Sales Income	11,267	-	-	-	-	-
Other Revenues	703,466	34,444,926	34,444,926	22,396,522	11,514,430	-
Transfer In - Intrafund	21,206,268	-	-	22,404,073	18,044,315	-
Transfer In - Indirect Cost	-	23,196,003	23,196,003	236,719	13,678,188	-
Transfer Out - Intrafund	(68,136,460)	(15,983,351)	(15,983,351)	(27,089,920)	(27,004,593)	-
Transfer Out - Indirect Cost	-	(23,196,003)	(23,196,003)	(236,719)	(13,678,188)	-
Transfer to General Fund	-	(2,995,000)	(2,995,000)	-	-	-
<b>Total Other Funds</b>	<b>\$172,604,050</b>	<b>\$126,272,702</b>	<b>\$126,272,702</b>	<b>\$158,337,394</b>	<b>\$145,588,281</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700**

**Cross Reference Number: 10700-060-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Non-business Lic. and Fees	6,241,421	-	-	-	-	-
Charges for Services	46,867,549	55,310,311	56,685,311	71,314,971	62,772,923	-
Admin and Service Charges	2,832,053	2,854,277	2,854,277	3,445,196	3,445,196	-
Fines and Forfeitures	37,284	31,000	31,000	81,709	81,709	-
Rents and Royalties	81,461,445	85,976,894	85,976,894	100,888,521	91,741,650	-
General Fund Obligation Bonds	-	214,000	214,000	-	-	-
Interest Income	230,322	127,796	127,796	321,721	321,721	-
Sales Income	239,055	1,400,000	1,400,000	1,839,338	1,839,338	-
Loan Repayments	142,103	-	-	-	-	-
Other Revenues	2,188,145	450,216	6,700,216	662,408	562,408	-
Transfer In - Intrafund	2,677,881	1,141,083	1,141,083	2,230,208	2,015,661	-
Transfer Out - Intrafund	(49,856,790)	(60,593,547)	(62,703,003)	(50,274,509)	(45,591,897)	-
Transfer to Other	-	-	-	-	(22,211,874)	-
Transfer to General Fund	-	(3,476,000)	(3,476,000)	-	-	-
Tsfr To Parks and Rec Dept	-	-	-	-	(400,000)	-
<b>Total Other Funds</b>	<b>\$93,060,468</b>	<b>\$83,436,030</b>	<b>\$88,951,574</b>	<b>\$130,509,563</b>	<b>\$94,576,835</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-065-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	60,294,621	59,220,522	59,372,769	73,811,628	67,313,242	-
Admin and Service Charges	1,795,546	1,830,013	1,830,013	43,619,113	29,059,797	-
Interest Income	238,480	-	-	-	-	-
Sales Income	6,272,189	5,158,696	5,158,696	5,611,029	3,912,495	-
Cost of Goods Sold	1,314,328	-	-	-	-	-
Other Revenues	1,743,805	-	-	218,891	218,891	-
Transfer In - Intrafund	32,793,775	39,270,698	39,270,698	42,990,512	33,129,574	-
Transfer Out - Intrafund	(10,822,448)	(23,149,657)	(23,149,657)	(26,128,568)	(15,205,305)	-
Transfer to General Fund	-	(38,844,000)	(38,844,000)	-	-	-
<b>Total Other Funds</b>	<b>\$93,630,296</b>	<b>\$43,486,272</b>	<b>\$43,638,519</b>	<b>\$140,122,605</b>	<b>\$118,428,694</b>	<b>-</b>
<b>Nonlimited Other Funds</b>						
Charges for Services	114,710,927	107,487,585	107,487,585	-	-	-
Admin and Service Charges	-	-	-	132,114,523	117,487,586	-
Interest Income	4,365,265	4,400,000	4,400,000	4,400,000	4,400,000	-
Other Revenues	397,936	-	-	-	-	-
Transfer Out - Intrafund	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
<b>Total Nonlimited Other Funds</b>	<b>\$96,076,769</b>	<b>\$88,960,761</b>	<b>\$88,960,761</b>	<b>\$111,527,034</b>	<b>\$97,038,883</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-070-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	8,923,126	1,871,960	1,871,960	-	-	-
Admin and Service Charges	179,056	-	-	-	-	-
Interest Income	31,475	-	-	-	-	-
Other Revenues	28,991	-	-	-	-	-
Transfer In - Intrafund	1,119,312	-	-	-	-	-
Transfer Out - Intrafund	(1,444,944)	(237,917)	(237,917)	-	-	-
Transfer to General Fund	-	(1,185,000)	(1,185,000)	-	-	-
<b>Total Other Funds</b>	<b>\$8,837,016</b>	<b>\$449,043</b>	<b>\$449,043</b>	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-075-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Charges for Services	1,516,140	-	-	-	-	-
Other Revenues	19,883	-	-	4,154,753	-	-
Transfer In - Intrafund	9,788,626	13,075,662	13,075,662	13,887,801	15,327,015	-
Transfer Out - Intrafund	(4,016,927)	-	-	-	-	-
Transfer to General Fund	-	(790,000)	(790,000)	-	-	-
<b>Total Other Funds</b>	<b>\$7,307,722</b>	<b>\$12,285,662</b>	<b>\$12,285,662</b>	<b>\$18,042,554</b>	<b>\$15,327,015</b>	-



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-088-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Other Revenues	46,980	-	-	-	-	-
Transfer In - Intrafund	394,762	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>Total Other Funds</b>	<b>\$441,742</b>	<b>\$4,403,176</b>	<b>\$4,403,176</b>	<b>\$14,252,001</b>	<b>\$4,570,497</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-089-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	20,955,000	13,146,000	13,146,000	48,600,000	23,600,000	-
Transfer In - Intrafund	25,263,301	45,070,431	47,570,431	10,500,000	13,750,000	-
Transfer Out - Intrafund	(55,000)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$46,163,301</b>	<b>\$58,216,431</b>	<b>\$60,716,431</b>	<b>\$59,100,000</b>	<b>\$37,350,000</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700  
Cross Reference Number: 10700-090-00-00-00000**

<i>Source</i>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Other Funds</b>						
Central Service Charges	14,276,857	14,875,381	14,875,381	15,977,420	15,977,420	-
Admin and Service Charges	8,780,188	10,289,400	10,289,400	11,650,393	11,650,393	-
Tsfr From Revenue, Dept of	16,284,042	56,390,733	56,390,733	55,841,116	59,750,173	-
Tsfr From Or Liquor Cntrl Comm	57,887,974	73,111,058	73,111,058	69,520,080	81,542,727	-
Transfer to General Fund	(10,276,857)	(10,875,381)	(10,875,381)	(11,977,420)	(11,977,420)	-
Transfer to Cities	(65,107,812)	(100,411,525)	(100,411,525)	(96,524,543)	(110,501,719)	-
Transfer to Counties	(9,064,204)	(29,090,266)	(29,090,266)	(28,836,653)	(30,791,181)	-
Tsfr To OR Business Development	(1,198,550)	(1,713,244)	(1,713,244)	(1,908,485)	(1,908,485)	-
Tsfr To Leg Fiscal Officer	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	-
Tsfr To Judicial Dept	(2,368,040)	(2,496,745)	(2,496,745)	(2,603,612)	(2,603,612)	-
Tsfr To State Library	(5,213,598)	(6,079,411)	(6,079,411)	(7,138,296)	(7,138,296)	-
<b>Total Other Funds</b>	-	-	-	-	-	-
<b>Federal Funds</b>						
Federal Funds	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
Transfer to Counties	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
<b>Total Federal Funds</b>	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-091-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Interest Income	8,062	-	-	-	-	-
Tsfr To Revenue, Dept of	(28,318)	-	-	-	-	-
<b>Total Other Funds</b>	<b>(\$20,256)</b>	-	-	-	-	-
<b>Nonlimited Other Funds</b>						
Admin and Service Charges	17,577,865	24,716,507	24,716,507	24,716,507	24,716,507	-
<b>Total Nonlimited Other Funds</b>	<b>\$17,577,865</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-092-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Other Revenues	222,439,068	135,207,001	135,207,001	130,898,634	130,898,634	-
Tsfr To Justice, Dept of	(1,319,293)	(1,822,901)	(1,822,901)	(2,005,191)	(2,005,191)	-
Tsfr To Oregon Health Authority	(121,880,000)	(168,685,900)	(168,685,900)	(92,183,900)	(92,183,900)	-
Tsfr To HECC	-	-	-	(30,914,500)	(30,914,500)	-
Tsfr To Education, Dept of	(4,120,000)	(3,564,100)	(3,564,100)	(3,116,100)	(3,116,100)	-
Tsfr To Or Health & Science U	(30,849,405)	(30,906,415)	(9,560,352)	-	-	-
<b>Total Other Funds</b>	<b>\$64,270,370</b>	<b>(\$69,772,315)</b>	<b>(\$48,426,252)</b>	<b>\$2,678,943</b>	<b>\$2,678,943</b>	<b>-</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-093-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
General Fund Obligation Bonds	-	-	-	590,000	-	-
Dedicated Fund Oblig Bonds	-	-	-	-	470,000	-
Interest Income	114,790	-	-	-	-	-
Other Revenues	44,535	-	-	-	-	-
Transfer In - Intrafund	20,334,904	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>Total Other Funds</b>	<b>\$20,494,229</b>	<b>\$16,528,167</b>	<b>\$16,137,623</b>	<b>\$18,762,335</b>	<b>\$18,642,335</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-094-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Other Funds</b>						
Interest Income	1,981,052	-	-	-	-	-
Other Revenues	357,557,204	390,934,932	390,934,932	424,666,321	424,666,321	-
Transfer In - Intrafund	55,000	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$359,593,256</b>	<b>\$390,934,932</b>	<b>\$390,934,932</b>	<b>\$424,666,321</b>	<b>\$424,666,321</b>	-
<b>Nonlimited Other Funds</b>						
Refunding Bonds	6,348,096	-	-	-	-	-
Interest Income	542,632	-	-	-	-	-
Other Revenues	52,201,841	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$59,092,569</b>	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Administrative Svcs, Dept of  
2019-21 Biennium**

**Agency Number: 10700**

**Cross Reference Number: 10700-095-00-00-00000**

<b>Source</b>	<b>2015-17 Actuals</b>	<b>2017-19 Leg Adopted Budget</b>	<b>2017-19 Leg Approved Budget</b>	<b>2019-21 Agency Request Budget</b>	<b>2019-21 Governor's Budget</b>	<b>2019-21 Leg. Adopted Audit</b>
<b>Lottery Funds</b>						
Interest Income	1,411,044	2,000,000	2,000,000	2,000,000	2,000,000	-
Transfer In - Intrafund	-	19,153,100	20,808,346	21,149,713	21,479,342	-
Tsfr From Governor, Office of the	774,081	-	-	-	-	-
Tsfr From OR Business Development	3,400,371	-	-	-	-	-
Tsfr From Lottery Comm	1,235,350,608	1,276,873,324	1,387,223,035	1,409,980,884	1,431,956,155	-
Transfer Out - Intrafund	(422,726,409)	(460,617,476)	(498,266,854)	(511,854,095)	(519,435,563)	-
Transfer to Counties	(39,083,478)	(41,285,992)	(41,285,992)	(49,150,688)	(49,985,151)	-
Tsfr To Governor, Office of the	(4,209,051)	(3,689,100)	(3,723,949)	(4,094,546)	(3,942,726)	-
Tsfr To OR Business Development	(110,209,836)	(112,990,868)	(114,804,811)	(119,539,398)	(127,145,783)	-
Tsfr To Lands, Dept of State	-	-	-	(589,920)	(589,920)	-
Tsfr To Veterans' Affairs	-	(14,856,025)	(15,198,799)	(14,779,342)	(23,095,751)	-
Tsfr To Energy, Dept of	(2,972,331)	(3,015,546)	(3,015,546)	(3,023,370)	-	-
Tsfr To Oregon Climate Authority	-	-	-	-	(3,023,370)	-
Tsfr To Oregon Health Authority	(11,348,753)	(12,457,116)	(12,498,909)	(14,099,809)	(12,925,769)	-
Tsfr To HECC	(49,781,765)	(75,730,902)	(75,730,902)	(106,945,001)	(51,069,819)	-
Tsfr To Education, Dept of	(448,508,347)	(464,758,594)	(535,719,907)	(535,719,907)	(550,545,402)	-
Tsfr To Forestry, Dept of	(7,536,760)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
Tsfr To Parks and Rec Dept	-	(1,318,425)	(1,318,425)	(2,374,100)	(2,374,100)	-
Tsfr To Water Resources Dept	(2,504,732)	(3,948,999)	(3,948,999)	(8,493,320)	(8,493,320)	-
Tsfr To Transportation, Dept	(106,725,308)	(114,394,343)	(113,386,171)	(118,775,740)	(118,775,740)	-
Tsfr To Housing and Com Svcs	(11,640,225)	(17,478,252)	(17,478,252)	(21,868,790)	(21,868,790)	-
<b>Total Lottery Funds</b>	<b>\$23,689,109</b>	<b>(\$31,111,228)</b>	<b>(\$28,942,149)</b>	<b>(\$80,782,879)</b>	<b>(\$40,441,157)</b>	<b>-</b>

\_\_\_\_ Agency Request  
2019-21 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-096-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Interest Income	5,264,510	22,455,743	21,575,846	49,429,798	49,748,045	-
Transfer In - Intrafund	222,363,109	229,837,198	249,700,146	253,796,559	257,752,108	-
Transfer Out - Intrafund	(593,395)	(646,991)	(646,991)	(90,501)	(90,501)	-
Tsfr To HECC	(4,671,115)	(21,808,752)	(26,113,584)	(49,339,297)	(49,657,544)	-
<b>Total Lottery Funds</b>	<b>\$222,363,109</b>	<b>\$229,837,198</b>	<b>\$244,515,417</b>	<b>\$253,796,559</b>	<b>\$257,752,108</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-097-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Interest Income	13,037	-	-	-	-	-
Transfer In - Intrafund	593,395	646,991	646,991	90,501	90,501	-
Tsfr To Education, Dept of	(593,395)	(646,991)	(646,991)	(692,867)	(692,867)	-
<b>Total Lottery Funds</b>	<b>\$13,037</b>	-	-	<b>(\$602,366)</b>	<b>(\$602,366)</b>	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700

Cross Reference Number: 10700-098-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Transfer In - Intrafund	185,302,590	191,530,999	208,083,455	211,497,133	214,793,423	-
Tsfr To Parks and Rec Dept	(92,651,295)	(95,765,499)	(104,041,727)	(105,748,566)	(107,396,711)	-
Tsfr To Watershd Enhance Bd	(92,651,295)	(95,765,500)	(104,041,728)	(105,748,567)	(107,396,712)	-
<b>Total Lottery Funds</b>	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Administrative Svcs, Dept of  
2019-21 Biennium

Agency Number: 10700  
Cross Reference Number: 10700-099-00-00-00000

<i>Source</i>	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>Lottery Funds</b>						
Transfer In - Intrafund	15,060,710	20,096,179	19,674,907	25,410,690	25,410,690	-
<b>Total Lottery Funds</b>	<b>\$15,060,710</b>	<b>\$20,096,179</b>	<b>\$19,674,907</b>	<b>\$25,410,690</b>	<b>\$25,410,690</b>	-
<b>Other Funds</b>						
Lottery Bonds	-	42,158,192	47,688,566	-	35,224,558	-
Revenue Bonds	9,615,819	-	-	-	-	-
Interest Income	34,357	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$9,650,176</b>	<b>\$42,158,192</b>	<b>\$47,688,566</b>	-	<b>\$35,224,558</b>	-
<b>Nonlimited Other Funds</b>						
Refunding Bonds	21,925,468	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$21,925,468</b>	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

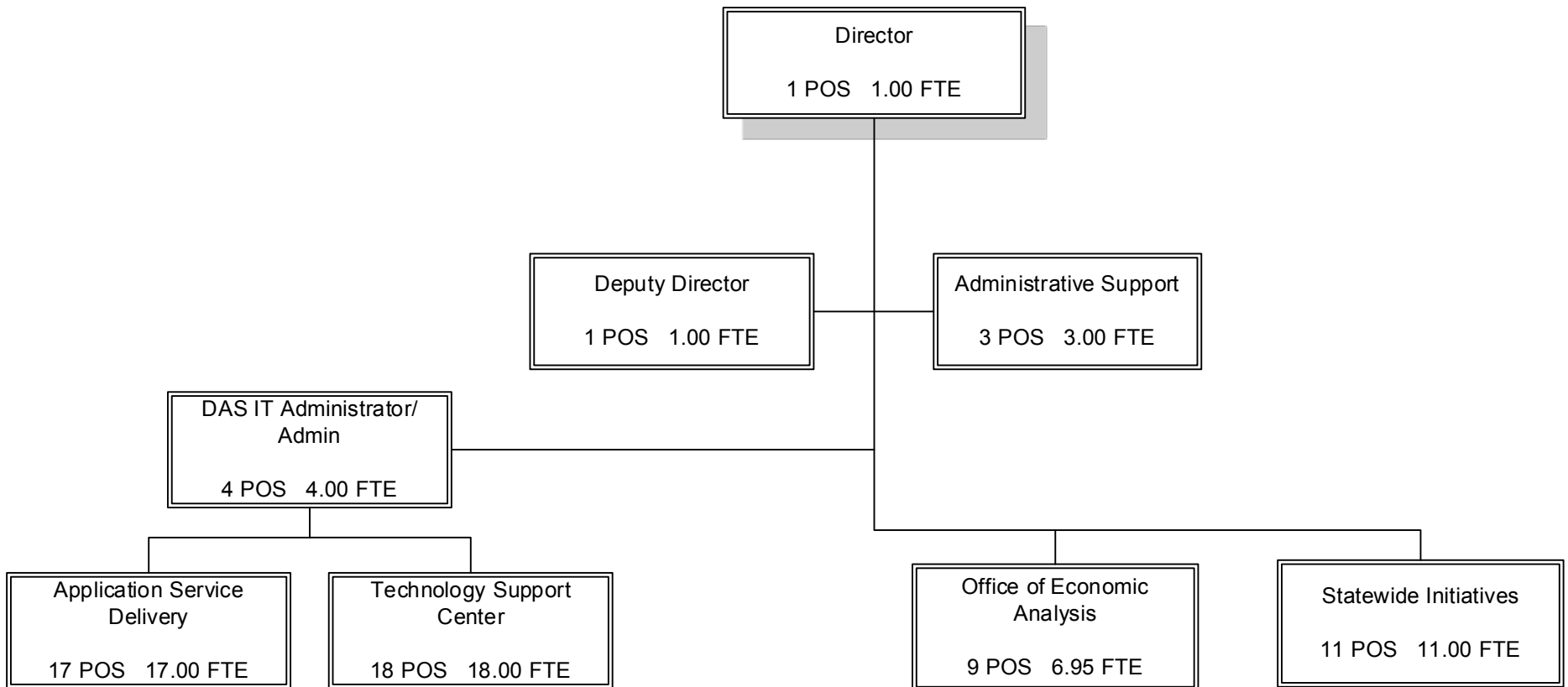
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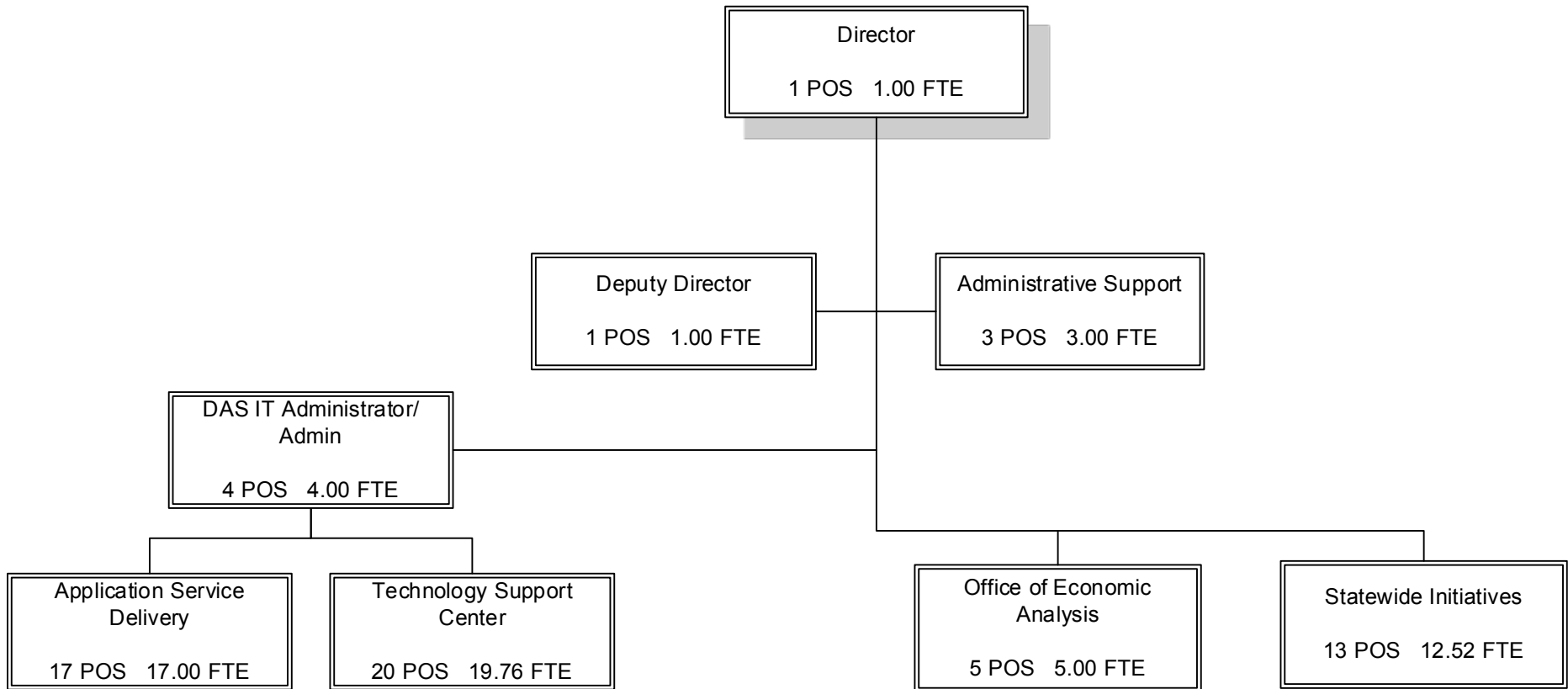
# 2019-21 BUDGET NARRATIVE

## Chief Operating Office Organization Chart 2017-19 64 POS 61.95 FTE



# 2019-21 BUDGET NARRATIVE

## Chief Operating Office Organization Chart 2019-21 64 POS 63.28 FTE





# 2019-21 BUDGET NARRATIVE

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## Chief Operating Office

### Program Overview

The Chief Operating Office (COO) (also known as the DAS Director's Office) provides executive leadership for DAS, provides guidance to all executive branch agencies, provides governmental and external communications, conducts economic analysis and internal auditing, supports statewide efforts to improve state government; manages DAS' internal information technology program, and coordinates legislative activities. The budget for the Public Records Office is also housed within the Chief Operating Office, however, the Public Records Advocate is physically located within the office of the Secretary of State's State Archivist's office. The services provided under the direction of the COO are key to ensuring that all Executive Branch Agencies can successfully meet their agency goals and objectives.

The COO plays a crucial role in developing statewide solutions and providing policy leadership to move state government towards achievement of the Governor's priorities and goals. The COO brings together state agencies to develop long-term strategic policies, statewide initiatives, performance management, communication, and budget processes through the convening of the Enterprise Leadership Team (ELT). This shared leadership model creates a mechanism for delivering the Governor's agenda.

# 2019-21 BUDGET NARRATIVE

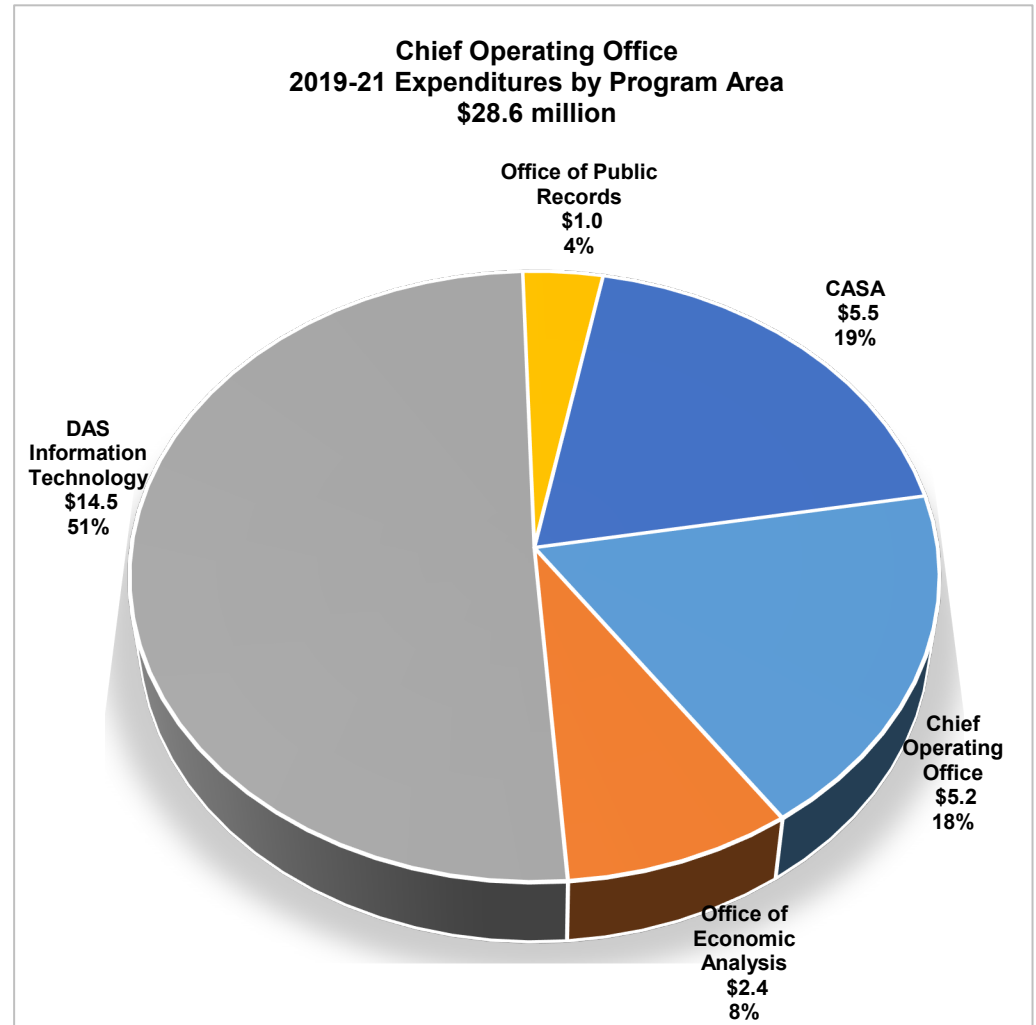
## Program Description

**Chief Operating Office** - reports directly to the Governor and works closely with the Governor's Chief of Staff to implement the Governor's direction for the executive branch of Oregon's government. The COO's work touches all of the Governor's focus areas. In addition the Chief Operating Officer along with the state's Chief Information Officer leads the Enterprise Leadership team. The Enterprise Leadership Team is a group of 24 agency directors who meet bi-weekly to discuss issues related to the executive branch of Oregon's government.

- **Internal Audits** – functions as an independent, objective assurance and consulting activity designed to add value and improve the operations of the agency. The internal audit function focuses on fiscal accountability and performance, and provides management with appraisals, analyses, and recommendations concerning the activities reviewed. DAS coordinates internal audit activities within state government to promote effectiveness.
- **Communications** - supports DAS programs and leadership with a suite of strategic, creative and Web-based services.
- **Legislative Coordination** – DAS provides coordination and guidance of legislative activities to agency staff who work regularly with the Governor's office and Legislature.

**Office of Economic Analysis** - provides accurate and objective forecasts of Oregon's economy, revenue, population, corrections population, and Oregon Youth Authority population. In addition, the Office of Economic Analysis manages the Oregon Highway Cost Allocation Study.

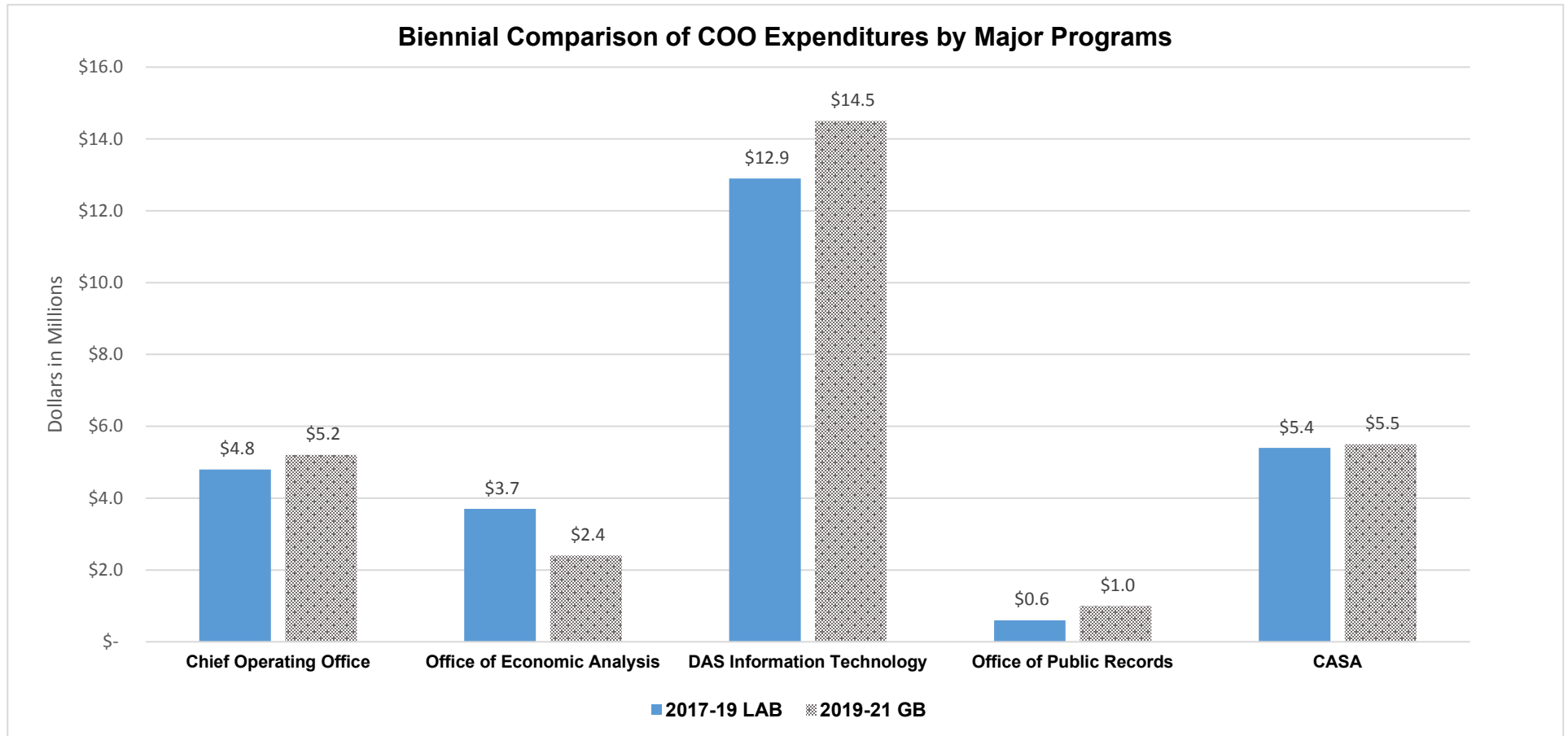
**DAS Information Technology (DAS IT)** - is the service delivery organization charged with providing information technology, application, desktop and system support to client agencies of DAS. DAS IT is responsible for providing appropriate technology service delivery to support DAS in the accomplishment of its mission.



# 2019-21 BUDGET NARRATIVE

**Office of Public Records Advocate** – was created in 2017, in SB 106. Under ORS 192, the Advocate is responsible for providing facilitated dispute resolution services at the request of government bodies or public records requesters; providing training on public records laws; and leading the Public Records Advisory Council.

## Total Funds Budget (historical and future)



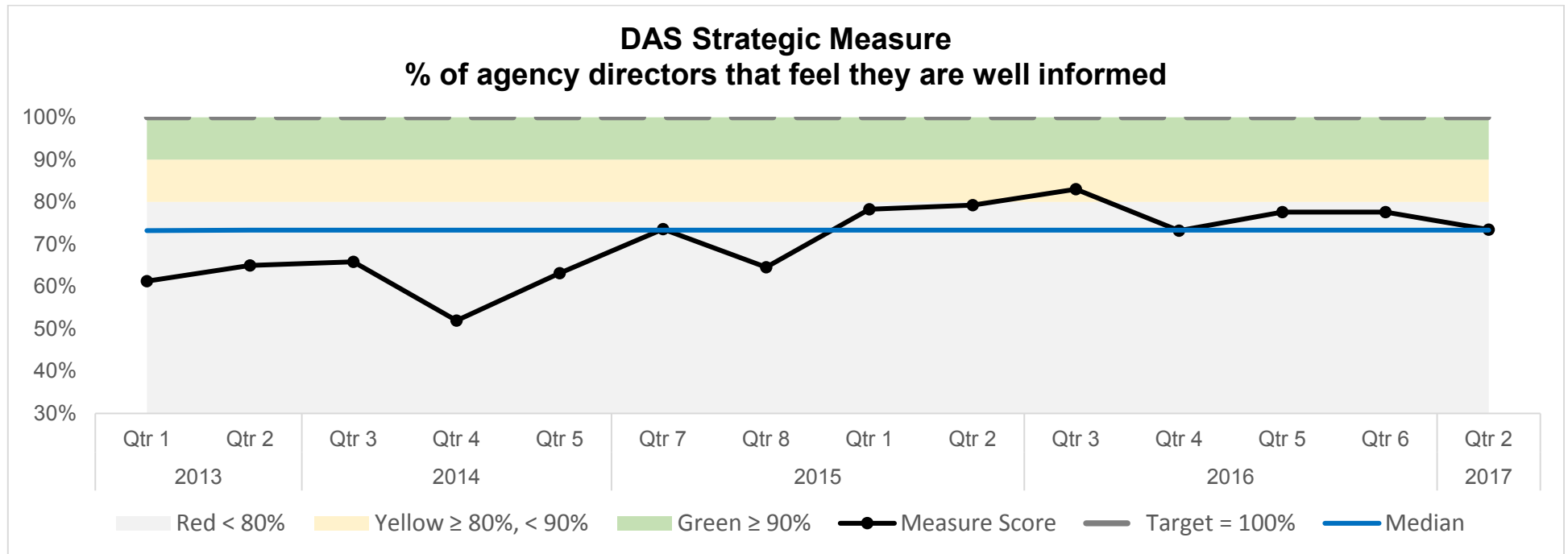
# 2019-21 BUDGET NARRATIVE

## Program Justification and Link to Long-Term Outcomes

The COO plays a crucial role in developing statewide solutions and providing policy leadership to move state government towards achievement of the Governor’s priorities and goals. The COO brings together state agencies to develop long-term strategic policies, statewide initiatives, performance management, communication, and budget processes through the convening of the Enterprise Leadership Team (ELT). This shared leadership model creates a mechanism for governance and management of state government as an enterprise.

The COO directly contributes to the long-term improvement of government operations and public engagement through internal service delivery improvements at DAS and leadership of the ELT’s Improving Government Steering Team.

## Program Performance



# 2019-21 BUDGET NARRATIVE

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## **Enabling Legislation/ Program Authorization**

Oregon Revised Statute (ORS) 184.305 to 184.351 and Chapters 283 and 291 establish DAS and authorize its general activities.

## **Funding Streams that Support the Program**

Programs within the COO are funded primarily through assessments which allocate costs to state agencies based on DAS' 2017-19 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority. DAS IT receives funding from DAS divisions as an internal overhead transfer and from client agencies that pay for desktop computing support including file and print services. A General Fund appropriation supports the Office of Economic Analysis' prison population forecasting, special payments for the Court Appointed Special Assistance (CASA) program, and funding for the Office of the Public Records Advocate.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.), an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$2,753,092 (total funds) for one-time Services and Supplies and Special Payments related costs associated with CASA and also phases out \$877,305 (General Fund) Services and Supplies related costs associated with the Carbon Policy Office

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent

### **Package 050 - Fundshifts**

2017 Session approved Senate Bill 106 for the creation of the Office of the Public Records Advocate and the Public Records Advisory Council. The two permanent positions were fund shifted from General Fund to Other Funds (\$571,375), for a net zero change.

# 2019-21 BUDGET NARRATIVE

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## **Package 060 – Technical Adjustment**

This package rebalances \$223,423 from Facilities Rental and Taxes to Other Services and Supplies accounts for a net zero change.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(11,022)	-	-	-	-	-	(11,022)
Admin and Service Charges	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>(\$11,022)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$11,022)</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	10,245	-	-	-	10,245
Overtime Payments	-	-	1,576	-	-	-	1,576
All Other Differential	-	-	8,670	-	-	-	8,670
Public Employees' Retire Cont	-	-	1,739	-	-	-	1,739
Pension Obligation Bond	(11,241)	-	32,350	-	-	-	21,109
Social Security Taxes	-	-	1,567	-	-	-	1,567
Mass Transit Tax	219	-	4,156	-	-	-	4,375
Vacancy Savings	-	-	394,641	-	-	-	394,641
<b>Total Personal Services</b>	<b>(\$11,022)</b>	<b>-</b>	<b>\$454,944</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$443,922</b>
<b>Total Expenditures</b>							
Total Expenditures	(11,022)	-	454,944	-	-	-	443,922
<b>Total Expenditures</b>	<b>(\$11,022)</b>	<b>-</b>	<b>\$454,944</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$443,922</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(454,944)	-	-	-	(454,944)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$454,944)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$454,944)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,399,145)	-	-	-	-	-	(1,399,145)
<b>Total Revenues</b>	<b>(\$1,399,145)</b>	-	-	-	-	-	<b>(\$1,399,145)</b>
<b>Services &amp; Supplies</b>							
Agency Program Related S and S	(227,305)	-	-	-	-	-	(227,305)
Other Services and Supplies	(733,375)	-	-	-	-	-	(733,375)
<b>Total Services &amp; Supplies</b>	<b>(\$960,680)</b>	-	-	-	-	-	<b>(\$960,680)</b>
<b>Special Payments</b>							
Other Special Payments	(438,465)	-	(2,231,252)	-	-	-	(2,669,717)
<b>Total Special Payments</b>	<b>(\$438,465)</b>	-	<b>(\$2,231,252)</b>	-	-	-	<b>(\$2,669,717)</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,399,145)	-	(2,231,252)	-	-	-	(3,630,397)
<b>Total Expenditures</b>	<b>(\$1,399,145)</b>	-	<b>(\$2,231,252)</b>	-	-	-	<b>(\$3,630,397)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	2,231,252	-	-	-	2,231,252
<b>Total Ending Balance</b>	-	-	<b>\$2,231,252</b>	-	-	-	<b>\$2,231,252</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	86,715	-	-	-	-	-	86,715
<b>Total Revenues</b>	<b>\$86,715</b>	-	-	-	-	-	<b>\$86,715</b>

**Services & Supplies**

Instate Travel	41	-	1,027	-	-	-	1,068
Out of State Travel	15	-	445	-	-	-	460
Employee Training	76	-	6,451	-	-	-	6,527
Office Expenses	94	-	3,192	-	-	-	3,286
Telecommunications	87	-	7,924	-	-	-	8,011
Data Processing	54	-	85,160	-	-	-	85,214
Publicity and Publications	128	-	1,150	-	-	-	1,278
Professional Services	721	-	27,801	-	-	-	28,522
IT Professional Services	-	-	5,242	-	-	-	5,242
Attorney General	-	-	39,262	-	-	-	39,262
Employee Recruitment and Develop	28	-	101	-	-	-	129
Dues and Subscriptions	58	-	908	-	-	-	966
Facilities Rental and Taxes	390	-	20,813	-	-	-	21,203
Fuels and Utilities	-	-	176	-	-	-	176
Facilities Maintenance	-	-	221	-	-	-	221
Agency Program Related S and S	-	-	467	-	-	-	467
Other Services and Supplies	69	-	15,402	-	-	-	15,471
Expendable Prop 250 - 5000	-	-	2,193	-	-	-	2,193

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	166	-	13,771	-	-	-	13,937
<b>Total Services &amp; Supplies</b>	<b>\$1,927</b>	-	<b>\$231,706</b>	-	-	-	<b>\$233,633</b>
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	454	-	-	-	454
<b>Total Capital Outlay</b>	-	-	<b>\$454</b>	-	-	-	<b>\$454</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	84,788	-	-	-	-	-	84,788
Intra-Agency Gen Fund Transfer	-	-	-	-	-	-	-
Other Special Payments	-	-	6,460	-	-	-	6,460
<b>Total Special Payments</b>	<b>\$84,788</b>	-	<b>\$6,460</b>	-	-	-	<b>\$91,248</b>
<b>Total Expenditures</b>							
Total Expenditures	86,715	-	238,620	-	-	-	325,335
<b>Total Expenditures</b>	<b>\$86,715</b>	-	<b>\$238,620</b>	-	-	-	<b>\$325,335</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(238,620)	-	-	-	(238,620)
<b>Total Ending Balance</b>	-	-	<b>(\$238,620)</b>	-	-	-	<b>(\$238,620)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 050 - Fundshifts**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(571,375)	-	-	-	-	-	(571,375)
<b>Total Revenues</b>	<b>(\$571,375)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$571,375)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	(571,375)	-	571,375	-	-	-	-
<b>Total Personal Services</b>	<b>(\$571,375)</b>	<b>-</b>	<b>\$571,375</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>							
Total Expenditures	(571,375)	-	571,375	-	-	-	-
<b>Total Expenditures</b>	<b>(\$571,375)</b>	<b>-</b>	<b>\$571,375</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(571,375)	-	-	-	(571,375)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$571,375)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$571,375)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Facilities Rental and Taxes	(10,658)	-	(212,765)	-	-	-	(223,423)
Other Services and Supplies	10,658	-	-	-	-	-	10,658
IT Expendable Property	-	-	212,765	-	-	-	212,765
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #106 – Planning and Integration Resources for OSPS

**Agency Request Budget: \$0 | Total Positions/FTE: None**  
**Governor's Budget: \$1,000,000 | Total Positions/FTE: None**

### Purpose

The Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes such as human resources, payroll and timekeeping. In 2013, DAS embarked on the first phase of a legacy systems modernization effort to replace the enterprise legacy human resources information system (HRIS) with a modern software-as-a-service system. After two years of research, planning and frequent consultation with the Office of the State Chief Information Officer (OSCIO), Legislative Fiscal Office (LFO), enterprise leadership, industry experts and other project teams in Oregon and other states, DAS, with approval from the legislature, contracted with IBM to implement the Workday solution for human resources. The project is on schedule to be implemented in early 2019. During the 2017 legislative session limitation was approved through the HRIS project implementation funding package to gather requirements and prepare a business case for the next phase of legacy systems modernization; the replacement of the Oregon State Payroll Application (OSPA).

This request is for the funding and legislative approval to ramp up a project team, secure vendors and complete the planning and implementation of a payroll/timekeeping replacement project. This request includes the cost of state staff, an Independent Quality Assurance (QA) vendor, software solution/implementation vendor including project management support, SaaS subscription costs, and an independent study by a third-party vendor.

***This Policy Option Package is shared by three division/program areas: DAS Information Technology (DAS IT), Chief Human Resources Office (CHRO), and Enterprise Goods & Services (EGS).***

### How Achieved

#### DAS IT

The package in DAS IT includes an independent study by a third-party vendor to determine the preparedness of DAS IT to support the implementation and administration of the project and products. The vendor will also prepare recommendations for future modernization efforts within DAS IT to support agency specific applications and in support of future replacement of legacy systems that serve all state agencies, such as financial systems.

#### CHRO

The package in CHRO provides two positions to support the interface from Workday to the legacy payroll system until the payroll system is replaced by Workday.

# 2019-21 BUDGET NARRATIVE

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## **EGS**

The package in EGS establishes a payroll/timekeeping project office with 21 limited duration positions (13.13 FTE) to support the planning and implementation phase of the project. The project will replace the Oregon State Payroll System (OSPS) and the current ePayroll (timekeeping) system used by state agencies and employees. First fiscal year activities, supported with five positions, will involve the finalizing of requirements, a Fit Gap of those requirements to the Workday payroll/time keeping solution, development of Stage Gate 2 and 3 planning documents and change management training for DAS and agency payroll professionals. The majority of the requested staff, 16 limited duration positions, will staff the fully operational project office in the second fiscal year. Full implementation of a new payroll and timekeeping system is anticipated in the 2021-23 biennium.

The package provides for the staffing needed to perform the necessary implementation tasks to prepare for the deployment of the system across all agencies. In addition, the project plans to leverage permanent resources from the Workday Support team. Project team members will represent payroll in making configuration and workflow decisions and testing the system to ensure it meets requirements. The Technical team will ensure the data conversion is successful and all interfaces are working correctly. The Training team will be involved in the development of training materials and aids and will assist in the delivery of training to employees statewide. All members of the project management team will ensure the project stays on schedule and budget and that the vendor is performing to the contract.

The package also includes the cost of an Independent QA vendor required for large state information technology projects, implementation services from the software solution/implementation vendor, and the SaaS subscription costs. A 10 percent contingency is also included in this request.

## **Staffing Impact**

### **DAS IT**

None

### **Chief Human Resources Office**

- Establish one permanent, full time, Info Systems Spec 8, UA C1488 IP, SR 33 (1.00 FTE)
- Establish one permanent, full time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE)

### **Enterprise Goods & Services**

#### **Supervisory Team (2 positions)**

- Establish one limited duration, full time, Principal Executive Manager G, MMS X7012 IA, SR 38X (1.00 FTE)
- Establish one limited duration, full time, Principal Executive Manager F, MMS X7010 AA, SR 35X (1.00 FTE)

# 2019-21 BUDGET NARRATIVE

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## **Functional Team (10 positions)**

- Establish two limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (2.00 FTE)
- Establish seven limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (3.50 FTE)
- Establish one limited duration, full time, Accountant 3, MMN X1217 AA, SR 27 (.50 FTE)

## **Change, Communications & Training Team (2 positions)**

- Establish one limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (1.00 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (.50 FTE)

## **Technical Team (4 positions)**

- Establish two limited duration, full time, Info Systems Spec 7, UA C1487 IA, SR 31 (1.00 FTE)
- Establish one limited duration, full time, Info Systems Spec 6, UA C1486 IA, SR 29 (.50 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 2, UA C0871 AA, SR 27 (.50 FTE)

## **Project Office (3 positions)**

- Establish one limited duration, full time, Project Manager 2, UA C0855 AA, SR 30 (1.00 FTE)
- Establish one limited duration, part time, Fiscal Analyst 1, UA C1243 AA, SR 23 (.13 FTE)
- Establish one limited duration, full time, Administrative Specialist 2, UA C0108 AA, SR 19 (.50 FTE)

## **Quantifying Results**

High level success criteria for the payroll/timekeeping project is successful integration with Workday and the accurate and timely production of employee pay. The DAS IT section will apply the results and recommendations of the vendor into developing a strategic plan for the future. The strategic plan will be the blueprint for 2021-23 budget packages designed to better support existing DAS-specific applications and enterprise legacy systems (applications that serve all state agencies) and integrate new systems into existing data and infrastructure architecture as well as future use of cloud technology.

## **Revenue Sources**

\$1 million Other Funds Limited, Admin & Service Charges (Assessment)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 106 - Planning and Integration Resources for OSPS**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,000,000	-	-	-	1,000,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,000,000</b>	-	-	-	<b>\$1,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,000,000	-	-	-	1,000,000
<b>Total Expenditures</b>	-	-	<b>\$1,000,000</b>	-	-	-	<b>\$1,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,000,000)	-	-	-	(1,000,000)
<b>Total Ending Balance</b>	-	-	<b>(\$1,000,000)</b>	-	-	-	<b>(\$1,000,000)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #108 – BOLDPlanning Software for Emergency Ops

Agency Request Budget: \$100,000 | Total Positions/FTE: None  
Governor's Budget: DENIED

### **Purpose**

Oregon must be prepared to continue operations during any type of threat or emergency, and must be able to quickly and effectively resume essential functions if these operations are interrupted.

The overall purpose of continuity planning is to ensure the safety and security of the public, and the resumption of time-sensitive operations and services for all Oregon citizens regardless of the type of emergency.

### **How Achieved**

Purchase of an online software service subscription, BOLDPlanning, to be used for continuity of operations planning for the State of Oregon. To ensure the most efficient manner of managing Continuity of Operations Plans (COOP) and subsequently a Continuity of Government Plan for Oregon the Governor's office is requiring that all executive branch agencies use BOLDPlanning for development and storage of their COOPs.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

\$108,333 Other Funds Limited, Admin & Service Charges (Assessment)

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #109 – Additional Staff Resources for DAS IT

Agency Request Budget: \$756,588 | Total Positions/FTE: 4/4.00

Governor's Budget: \$393,864 | Total Positions/FTE: 2/1.76

### Purpose

Adds IT capability to address operational, compliance and security need in Hardware and Software Asset Management, IT Purchasing, PC Lifecycle, and Mobility program management.

### How Achieved

Establish positions to perform identified program areas:

- **IT Purchasing** (currently fulfilled by LD position) – required for continued agency needs for IT purchases
- **Security**

### Staffing Impact

- Establish one permanent, full time, Information Systems Specialist 5, OAS, C1485 IP, SR 28 (.88 FTE)
- Establish one permanent, full time, Information Systems Specialist 8, OAS, C1488 IP, SR 33 (.88 FTE)

### Quantifying Results

None

### Revenue Sources

\$393,864 Other Funds Limited, Overhead transfer from DAS programs and charges for services to small client agencies

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 109 - Additional Staff Resources for DAS IT**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	240,723	-	-	-	240,723
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	40,850	-	-	-	40,850
Social Security Taxes	-	-	18,415	-	-	-	18,415
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Mass Transit Tax	-	-	1,444	-	-	-	1,444
Flexible Benefits	-	-	61,572	-	-	-	61,572
Reconciliation Adjustment	-	-	1	-	-	-	1
<b>Total Personal Services</b>	-	-	<b>\$363,213</b>	-	-	-	<b>\$363,213</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,559	-	-	-	1,559
Employee Training	-	-	8,670	-	-	-	8,670
Office Expenses	-	-	3,853	-	-	-	3,853
Telecommunications	-	-	3,853	-	-	-	3,853
Data Processing	-	-	2,698	-	-	-	2,698
Publicity and Publications	-	-	963	-	-	-	963
Employee Recruitment and Develop	-	-	771	-	-	-	771
Dues and Subscriptions	-	-	963	-	-	-	963

\_\_\_\_ Agency Request  
 2019-21 Biennium

\_\_\_\_ Governor's Budget  
 Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 109 - Additional Staff Resources for DAS IT**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,927	-	-	-	1,927
Expendable Prop 250 - 5000	-	-	5,394	-	-	-	5,394
<b>Total Services &amp; Supplies</b>	-	-	<b>\$30,651</b>	-	-	-	<b>\$30,651</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	393,864	-	-	-	393,864
<b>Total Expenditures</b>	-	-	<b>\$393,864</b>	-	-	-	<b>\$393,864</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(393,864)	-	-	-	(393,864)
<b>Total Ending Balance</b>	-	-	<b>(\$393,864)</b>	-	-	-	<b>(\$393,864)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 109 - Additional Staff Resources for

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100001	OAS C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100002	OAS C1485	IP INFO SYSTEMS SPECIALIST 5	1	.88	21.00	02	5,007.00		105,147 56,777			105,147 56,777
TOTAL PICS SALARY									240,723			240,723
TOTAL PICS OPE									121,045			121,045
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00				361,768			361,768

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #129 – Transfer of CASA Program

Agency Request Budget: (\$2,492,500) | Total Positions/FTE: None

Governor's Budget: DENIED

### Purpose

During the 2017 legislative session, the Legislature passed HB 2600, which transferred administration of the Court Appointed Special Advocate (CASA) program from Oregon Housing and Community Services to DAS. The measure was accompanied by a budget note, indicating the transitional/temporary nature of the move and directing DAS to develop recommendations for long-term placement and stability of the CASA program.

During FY18, DAS executed a third-party management review of the CASA program to evaluate the program's structure, relationship to the state, operational strengths and weaknesses, and develop options for new state agency placement. Upon completion of this review DAS, in consultation with its Executive Team and external stakeholders, will develop and introduce a measure during the 2019 legislative session to complete this transfer. DAS expects to simply lift the CASA program (including associated funds and position authority) out of DAS and drop it into its new home agency. DAS estimates the external review will be completed summer 2018.

### How Achieved

DAS will request a placeholder Legislative Concept draft for the 2019 legislative session. Pending the outcome of the third-party management review, DAS will propose moving the CASA program to its permanent home agency to be determined.

### Staffing Impact

None

### Quantifying Results

None

### Revenue Sources

(\$176,460) Other Funds Limited, Transfer In from DHS for Title IV-F funds and (\$2,316,040) General Fund

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #131 – Office of Public Records Advocate Staffing

**Agency Request Budget: \$480,808 | Total Positions/FTE: 2/2.00**

**Governor’s Budget: \$440,304 | Total Positions/FTE: 2/1.76**

### Purpose

The funding would provide additional staffing, travel, and training funds for the Office of the Public Records Advocate.

The Office currently has funding for only two full time staff and a minimal travel budget, but is responsible for statewide training on public records laws to all government officials – state, local, municipal, and elected. This requires frequent travel to remote parts of the state in order to ensure that all government officials receive adequate training on public records laws. The Office has requested additional travel funding in order to be able to meet this need. Additionally, the extra staffing requested will ensure that while Office staff are providing training around the state there is always adequate coverage in the Salem, OR office to fulfill the statutory duties of the Office of the Public Records Advocate.

Additionally, the Office is tasked with providing alternative dispute resolution whenever requested by a public records requester or a state agency. Mediation is a time-consuming and intensive process. The Office has already received many requests for dispute resolution and anticipates that the demand will increase as more members of the public and government become aware of the services offered by the Office. Aside from formal dispute resolution, the Office also offers a variety of informal dispute resolution and assistance services. The Office receives calls and emails on a daily basis from government officials and members of the public with questions about the public records laws. Answering these questions and providing dispute resolution (on both a formal and informal basis) is integral to the Office’s mission and will require additional staff.

Fulfilling the Office’s mission also requires consistent outreach to stakeholders, including government officials, members of the press, and members of the public. The Public Records Advocate must have regular meetings with all stakeholder groups in order to gather information about public records issues, make all stakeholders aware of the Office’s services and mission, and ensure that stakeholders feel heard and support the Office’s mission.

The Office also requests additional funding for training, specifically training on alternative dispute resolution techniques. All Office staff should be trained in dispute resolution in order to fulfill the Office’s duties under ORS 192.



# 2019-21 BUDGET NARRATIVE

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## **How Achieved**

Funding for two additional staff members would ensure that the office is able to meet all of its training and dispute resolution responsibilities. Additional staff members would be available to train government officials around the state. They would also be available to provide dispute resolution and provide guidance and advice on Oregon's public records laws, whenever requested by government officials or members of the public. Currently, if the Advocate and Deputy are providing training, or at meetings with stakeholders, there is no one in the office to answer questions, provide dispute resolution, or assist requesters or government officials.

Additional travel funding is required for the Office to meet its statutory obligation to provide training to government officials, state-wide. Inadequate funding will create disparities in training, with localities that are closer to the Office's Salem location having more opportunities for training and more remote localities receiving little or no training due to budget constraints.

Additional training funds will ensure that all Office staff are adequately training in dispute resolution techniques and will enable the Office to fulfill its statutory obligation to provide alternative dispute resolution.

## **Staffing Impact**

- Establish one permanent, full time, Operations & Policy Analyst 2, MMN X0871 AP, SR 27 (.88 FTE)
- Establish one permanent, full time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (.88 FTE)

## **Quantifying Results**

None

## **Revenue Sources**

\$440,304 General Fund

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 131 - Office of Public Records Advocate Staffing**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	440,304	-	-	-	-	-	440,304
<b>Total Revenues</b>	<b>\$440,304</b>	-	-	-	-	-	<b>\$440,304</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	232,344	-	-	-	-	-	232,344
Empl. Rel. Bd. Assessments	106	-	-	-	-	-	106
Public Employees' Retire Cont	39,429	-	-	-	-	-	39,429
Social Security Taxes	17,775	-	-	-	-	-	17,775
Worker's Comp. Assess. (WCD)	102	-	-	-	-	-	102
Mass Transit Tax	1,394	-	-	-	-	-	1,394
Flexible Benefits	61,572	-	-	-	-	-	61,572
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>\$352,722</b>	-	-	-	-	-	<b>\$352,722</b>
<b>Services &amp; Supplies</b>							
Instate Travel	1,301	-	-	-	-	-	1,301
Employee Training	70,000	-	-	-	-	-	70,000
Office Expenses	3,853	-	-	-	-	-	3,853
Telecommunications	2,890	-	-	-	-	-	2,890
Data Processing	1,253	-	-	-	-	-	1,253
Publicity and Publications	963	-	-	-	-	-	963
Employee Recruitment and Develop	771	-	-	-	-	-	771
Dues and Subscriptions	963	-	-	-	-	-	963
Other Services and Supplies	963	-	-	-	-	-	963

\_\_\_\_ Agency Request  
 2019-21 Biennium

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 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 131 - Office of Public Records Advocate Staffing**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	4,625	-	-	-	-	-	4,625
<b>Total Services &amp; Supplies</b>	<b>\$87,582</b>	-	-	-	-	-	<b>\$87,582</b>
<b>Total Expenditures</b>							
Total Expenditures	440,304	-	-	-	-	-	440,304
<b>Total Expenditures</b>	<b>\$440,304</b>	-	-	-	-	-	<b>\$440,304</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 131 - Office of Public Records Advoc

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100106	MMN X0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	5,127.00	107,667 57,398				107,667 57,398
2100107	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,937.00	124,677 61,586				124,677 61,586
TOTAL PICS SALARY								232,344				232,344
TOTAL PICS OPE								118,984				118,984
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00			351,328				351,328

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: \$2,646,451 | Total Positions/FTE: 1/1.76

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Eliminates on-call duty pay.
- Abolishes an Executive Assistant position.
- Establishes an Internal Auditor position.
- Establishes an Operations and Policy Analyst 4 position and adds \$3 million pass-through funding for Court Appointed Special Advocates (CASA) program.
- Changes the funding of the two Public Records positions that were established in SB106 (2017 Session) from Other Funds to General Fund.

### Staffing Impact

- Abolishes one permanent full-time, Executive Assistant, MENN, Z0830, SR 25 (-1.00 FTE).
- Establishes one permanent full-time, Principal Executive/Manager F, MMN, X7010, SR 35X (0.88 FTE).
- Establishes one permanent full-time, Operations and Policy Analyst 4, OAS, C0873, SR 32 (0.88 FTE).
- Fund shifts two permanent full-time, Principal Executive/Manager G, MMS, X7012, SR 38X and Operations and Policy Analyst 4, MMS, X0873, SR 32.

### Quantifying Results

None

### Revenue Sources

(\$1,115,131) Other Funds Limited, Admin & Service Charges (Assessment) and \$3,761,582 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	(5,908,106)	-	-	-	(5,908,106)
<b>Total Beginning Balance</b>	<b>-</b>	<b>-</b>	<b>(\$5,908,106)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$5,908,106)</b>
<b>Revenues</b>							
General Fund Appropriation	3,761,582	-	-	-	-	-	3,761,582
Charges for Services	-	-	(50,024)	-	-	-	(50,024)
Admin and Service Charges	-	-	27,969	-	-	-	27,969
Other Revenues	-	-	(224,820)	-	-	-	(224,820)
Transfer In - Intrafund	-	-	4,768,678	-	-	-	4,768,678
<b>Total Revenues</b>	<b>\$3,761,582</b>	<b>-</b>	<b>\$4,521,803</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$8,283,385</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	458,021	-	-	-	458,021
<b>Total Transfers Out</b>	<b>-</b>	<b>-</b>	<b>\$458,021</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$458,021</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	125,853	-	39,384	-	-	-	165,237
All Other Differential	-	-	(97,898)	-	-	-	(97,898)
Empl. Rel. Bd. Assessments	53	-	(8)	-	-	-	45
Public Employees' Retire Cont	21,357	-	(9,930)	-	-	-	11,427
Social Security Taxes	9,628	-	(4,476)	-	-	-	5,152
Worker's Comp. Assess. (WCD)	51	-	(7)	-	-	-	44
Mass Transit Tax	765	-	908	-	-	-	1,673
Flexible Benefits	30,786	-	(4,398)	-	-	-	26,388

\_\_\_\_ Agency Request  
2019-21 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Vacancy Savings	(9,041)	-	(393,629)	-	-	-	(402,670)
Reconciliation Adjustment	571,365	-	(572,047)	-	-	-	(682)
<b>Total Personal Services</b>	<b>\$750,817</b>	<b>-</b>	<b>(\$1,042,101)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$291,284)</b>

**Services & Supplies**

Instate Travel	609	-	(672)	-	-	-	(63)
Out of State Travel	(15)	-	(445)	-	-	-	(460)
Employee Training	3,296	-	(4,556)	-	-	-	(1,260)
Office Expenses	1,832	-	(3,127)	-	-	-	(1,295)
Telecommunications	1,445	-	(197)	-	-	-	1,248
Data Processing	627	-	189	-	-	-	816
Publicity and Publications	353	-	(888)	-	-	-	(535)
Professional Services	(721)	-	(27,801)	-	-	-	(28,522)
IT Professional Services	-	-	(5,242)	-	-	-	(5,242)
Employee Recruitment and Develop	357	-	65	-	-	-	422
Dues and Subscriptions	423	-	(14)	-	-	-	409
Facilities Rental and Taxes	-	-	(632)	-	-	-	(632)
Fuels and Utilities	-	-	(176)	-	-	-	(176)
Facilities Maintenance	-	-	(221)	-	-	-	(221)
Agency Program Related S and S	-	-	(467)	-	-	-	(467)
Other Services and Supplies	412	-	(15,195)	-	-	-	(14,783)
Expendable Prop 250 - 5000	2,313	-	120	-	-	-	2,433

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	(166)	-	(13,771)	-	-	-	(13,937)
<b>Total Services &amp; Supplies</b>	<b>\$10,765</b>	-	<b>(\$73,030)</b>	-	-	-	<b>(\$62,265)</b>
<b>Special Payments</b>							
Other Special Payments	3,000,000	-	-	-	-	-	3,000,000
<b>Total Special Payments</b>	<b>\$3,000,000</b>	-	-	-	-	-	<b>\$3,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	3,761,582	-	(1,115,131)	-	-	-	2,646,451
<b>Total Expenditures</b>	<b>\$3,761,582</b>	-	<b>(\$1,115,131)</b>	-	-	-	<b>\$2,646,451</b>
<b>Ending Balance</b>							
Ending Balance	-	-	186,849	-	-	-	186,849
<b>Total Ending Balance</b>	-	-	<b>\$186,849</b>	-	-	-	<b>\$186,849</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	0.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>0.76</b>



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0108301	MENNZ0830	AP	EXECUTIVE ASSISTANT	1-	1.00-	24.00-	02	4,666.00		111,984- 62,874-			111,984- 62,874-
2100108	OAS C0873	AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,993.00	125,853 61,875				125,853 61,875
2100116	MMN X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	02	7,208.00		151,368 68,157			151,368 68,157
TOTAL PICS SALARY									125,853	39,384			165,237
TOTAL PICS OPE									61,875	5,283			67,158
TOTAL PICS PERSONAL SERVICES =									---	---	---	---	---
									187,728	44,667			232,395

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$182,050) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$182,050.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$182,050) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Chief Operating Office**  
**Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(25,539)	-	-	-	(25,539)
Other Services and Supplies	-	-	(156,511)	-	-	-	(156,511)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$182,050)</b>	-	-	-	<b>(\$182,050)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(182,050)	-	-	-	(182,050)
<b>Total Expenditures</b>	-	-	<b>(\$182,050)</b>	-	-	-	<b>(\$182,050)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	182,050	-	-	-	182,050
<b>Total Ending Balance</b>	-	-	<b>\$182,050</b>	-	-	-	<b>\$182,050</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$13,936) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduces division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$13,936) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Chief Operating Office  
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(13,936)	-	-	-	(13,936)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$13,936)</b>	-	-	-	<b>(\$13,936)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(13,936)	-	-	-	(13,936)
<b>Total Expenditures</b>	-	-	<b>(\$13,936)</b>	-	-	-	<b>(\$13,936)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	13,936	-	-	-	13,936
<b>Total Ending Balance</b>	-	-	<b>\$13,936</b>	-	-	-	<b>\$13,936</b>

# 2019-21 BUDGET NARRATIVE

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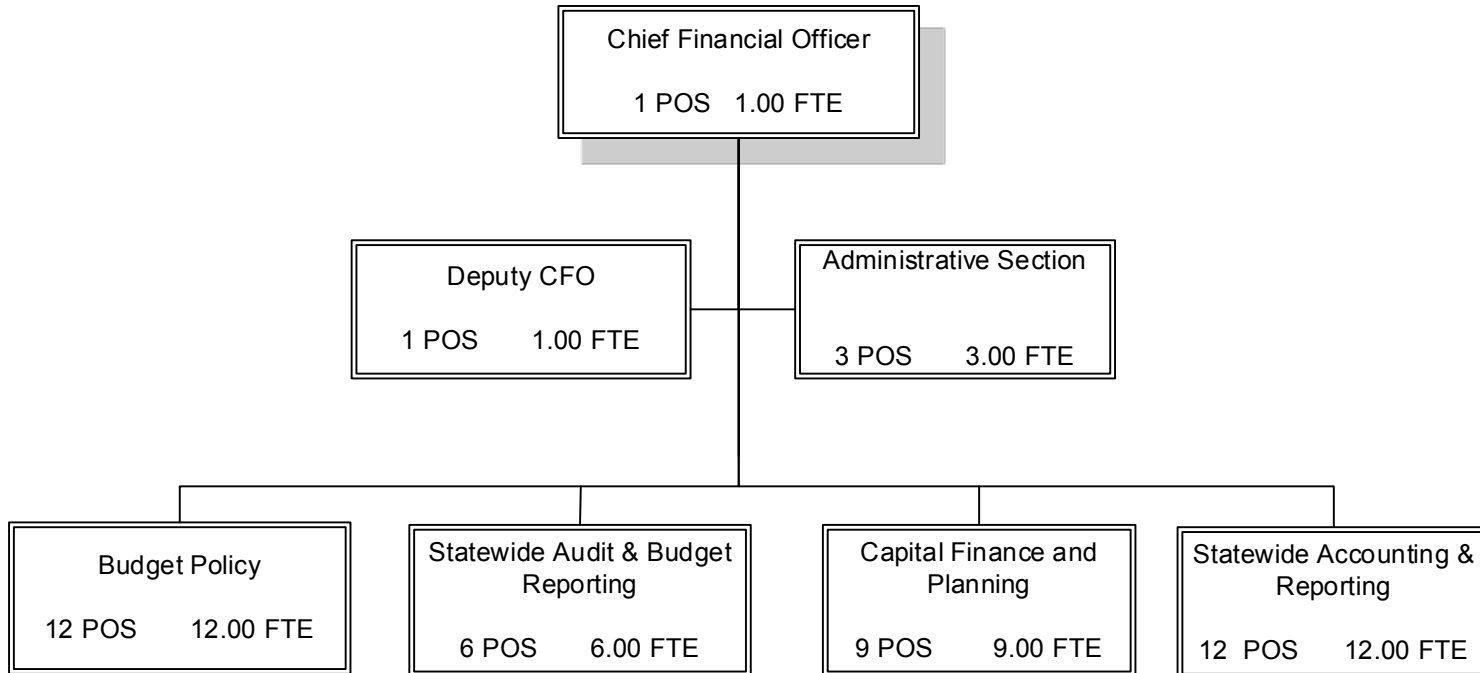
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# 2019-21 BUDGET NARRATIVE

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**Chief Financial Office  
Organization Chart  
2017-19  
44 POS 44.00 FTE**

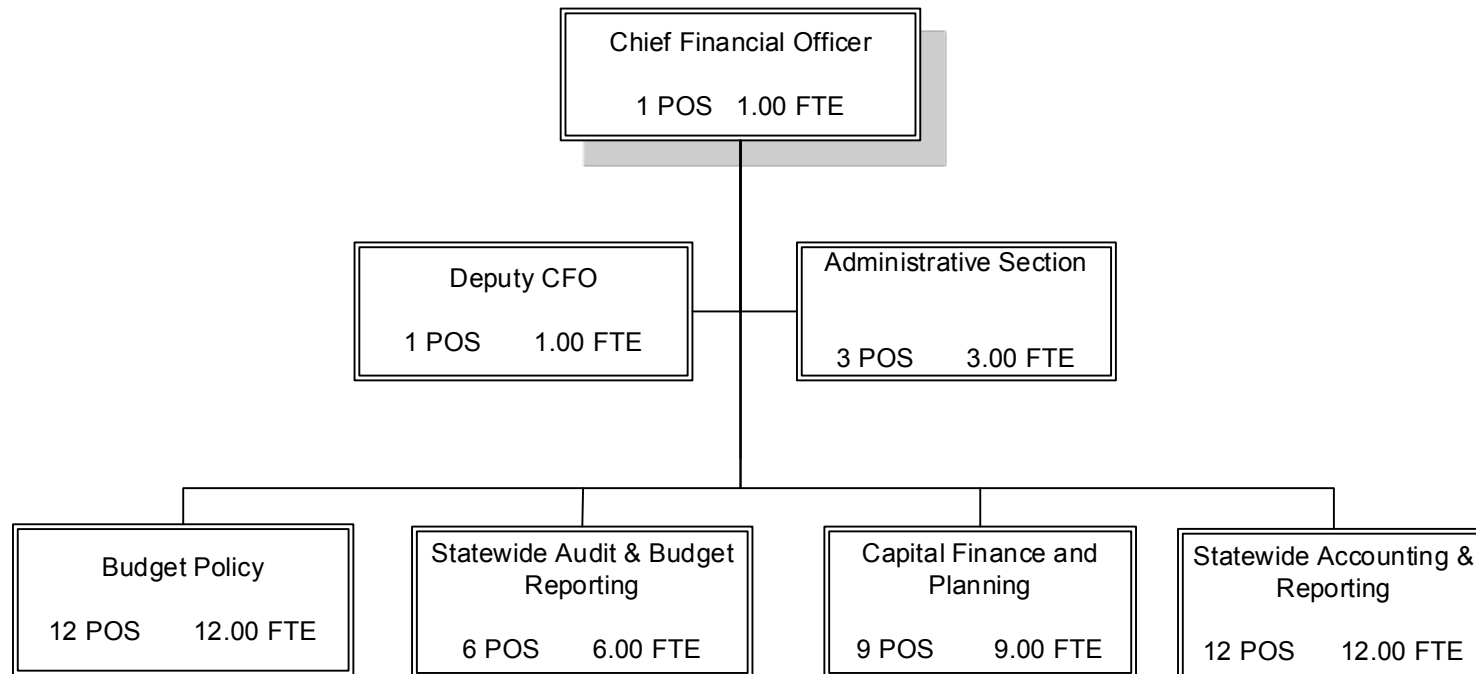




# 2019-21 BUDGET NARRATIVE

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**Chief Financial Office  
Organization Chart  
2019-21  
44 POS 44.00 FTE**



# 2019-21 BUDGET NARRATIVE

## Chief Financial Office

### Program Overview

The Chief Financial Office (CFO) is responsible for statewide comprehensive fiscal policy, budget development and financial oversight for the Executive Branch, as well as statewide financial reporting.

The CFO prepares the Governor's biennial budget and compiles the Combined Annual Financial Report (CAFR). The CFO also maintains state government's budget system, monitors agency spending for compliance with applicable budgetary laws and legislative intent, and works with agencies to resolve issues between legislative sessions, including appearances before the Emergency Board and the Interim Joint Ways and Means Committee.

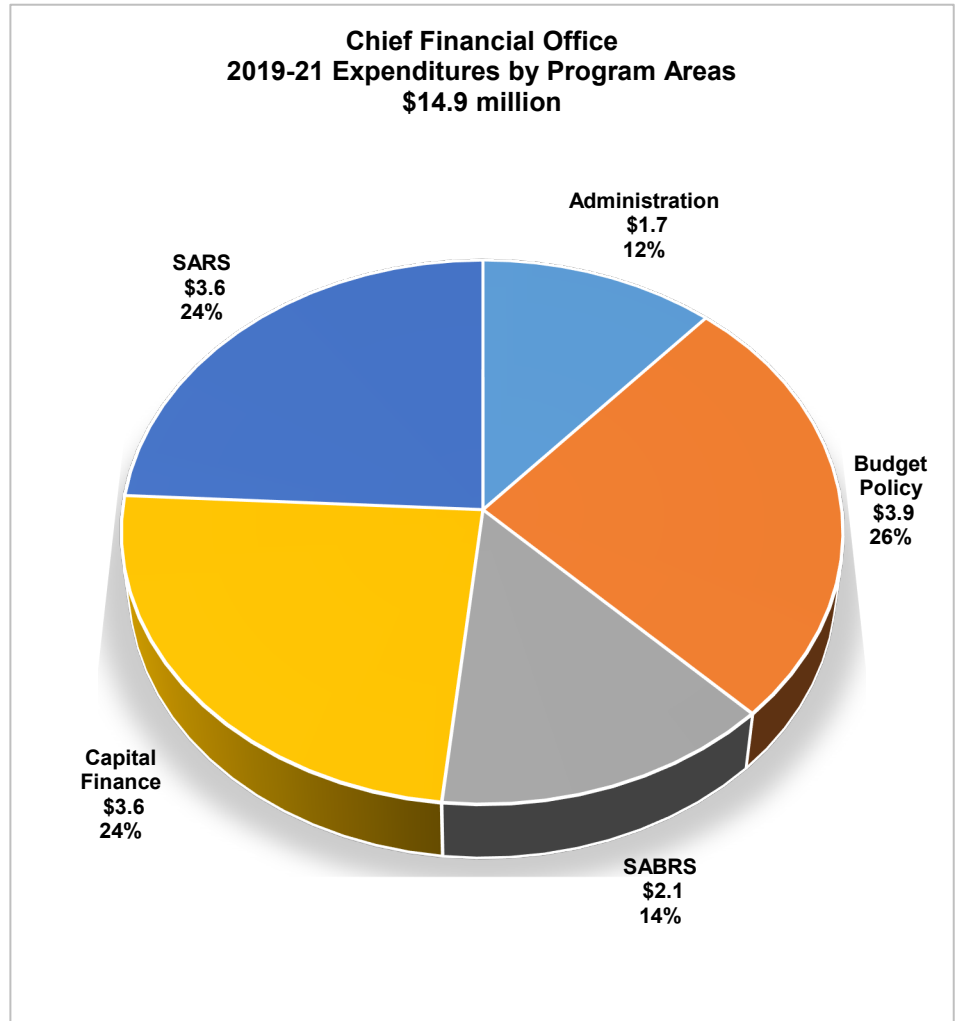
The CFO helps manage and budget for major capital construction projects; issuing Article XI-Q bonds, Tax Anticipation Notes, and Lottery Revenue Bonds to finance capital and infrastructure improvements. The CFO also coordinates the statewide bonded debt process in cooperation with the Oregon State Treasury.

### Program Description

The CFO serves its customers through the following sections:

#### **Budget Policy:**

This section provides budget and program review and analysis for the state's multi-billion dollar budget. Analysts work with the Governor's Office to identify and conceptualize strategies for state government's fiscal policy direction. This section acts in an advisory capacity to the Governor, Legislature, Chief Operating Officer, and Enterprise Leadership Team in the development of agency budgets balanced to available resources. They work with agencies' leadership teams and fiscal staff to ensure consistent application of budget policy and practice across state agencies.



# 2019-21 BUDGET NARRATIVE

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The Budget Policy section instructs agencies on how to prepare budget requests. Analysts then make recommendations to reflect the Governor's priorities, balance agency budgets to projected tax and lottery revenues and available Federal funding and other resources, and convey the Governor's decisions to agencies during the development of the Governor's budget. They help explain the Governor's budget proposals to the Legislature and other stakeholders.

After agency budgets are adopted by the Legislature, the Budget Policy section analyzes agency requests to the Emergency Board and the Interim Joint Ways and Means Committee on behalf of the Executive Branch. The unit also works with agencies to resolve budget and management issues in the execution of their budgets.

## **Statewide Audit and Budget Reporting (SABR):**

This section maintains the statewide systems used to budget money and staff positions – including the system used to project the cost of future wage increases. Analysts in the SABR section audit agency budget proposals to meet statewide budget and policy development directions, provide statewide and agency reporting of budget proposals and also manage the allotment process used to release funds for agency spending during budget execution.

## **Capital Finance and Planning (CFP):**

This section is responsible for the administration of various statewide financing programs including Article XI-Q bonds (for state-owned real and personal property), Lottery Revenue Bonds, Tax Anticipation Notes, Seismic Rehabilitation Bonds, Pension Obligation Bonds and others. The section also develops state government's capital construction budget request. The CFP assists agencies in preparing budgets for debt service, and in cooperation with the Office of the State Treasurer, coordinates development of the biennial bill authorizing new debt.

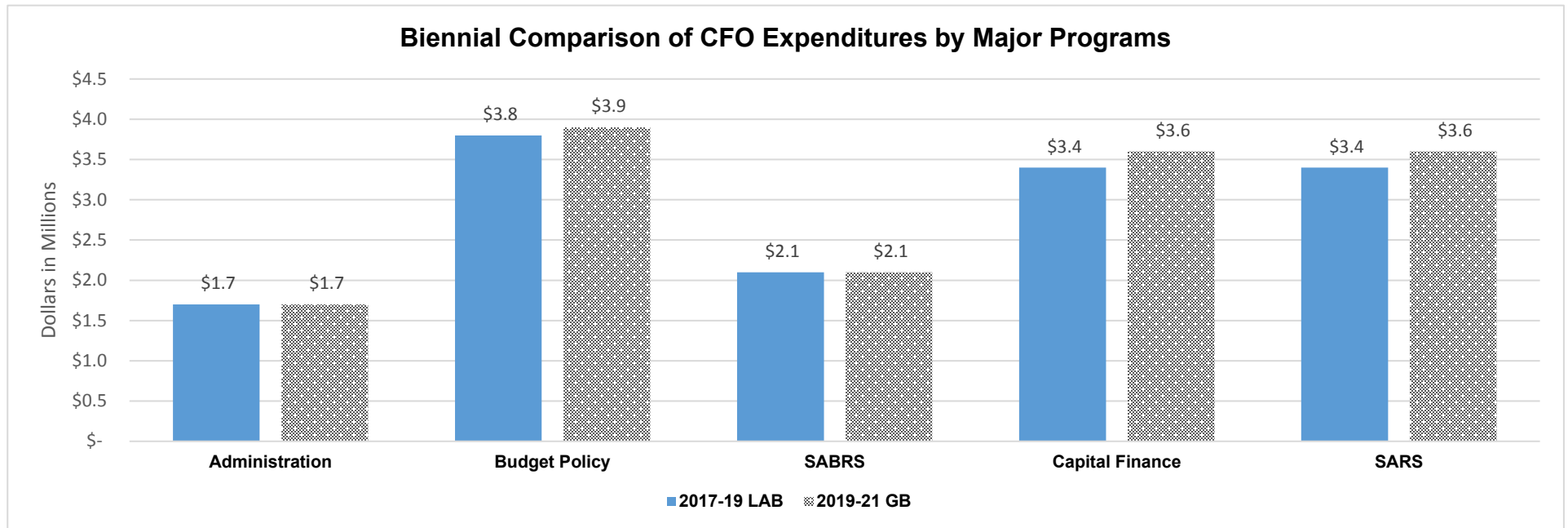
The Capital Finance and Planning section takes a leadership role in coordination and development of the Statewide Facilities Plan, including four-year and six-year construction budgets. As a part of this effort, CFP provides administrative support to various statutory committees including the Capital Projects Advisory Board, the Capitol Planning Commission and the Public Lands Advisory Committee. The section ensures the statewide capital planning process considers current conditions of facilities, future projected needs and funding options. This involves planning and direction of a comprehensive capital utilization program that promotes and enables agencies to complete timely, cost-effective capital improvements, renovations, and new construction projects while achieving optimal utilization of owned and leased space.

## **Statewide Accounting and Reporting Services (SARS):**

This section is responsible for statewide year-end closing coordination, preparing the Oregon Combined Annual Financial Report (CAFR), the Schedule of Expenditures of Federal Awards and statewide accounting policy (the Oregon Accounting Manual). The unit provides agency consultation and guidance, federal fiscal compliance related to the Office of Management and Budget (OMB), OMB Circular A-87, OMB A-133, and the Cash Management Improvement Act as well as system security administration. In addition to compliance standards, the unit has rolled-out statewide accounts receivable measures and guidelines for accounts receivable management in an effort to improve the quality of data as called for in SB 55 (2015).

# 2019-21 BUDGET NARRATIVE

## Total Funds Budget (historical and future)



## Enabling Legislation/Program Authorization

Oregon Revised Statute (ORS) Chapters 270, 276, 279, 286, 291, and 293

## Funding Streams that Support the Program

The CFO receives funding mostly through an assessment to state agencies, which is based on the 2017-19 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority, and the size of agency budgets. There is a minimum charge per agency. The Capital Finance and Planning section is partially supported by fees from the sale of Article XI-Q bonds. Expected revenue plus the ending balance from the current biennium cover the costs of the proposed program level for the division.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) and an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

None

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the Standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustment**

This package rebalances \$95,834 from Publicity and Publications to Other Services and Supplies accounts for a net zero change.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Chief Financial Office**  
**Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Temporary Appointments	-	-	216	-	-	-	216
Overtime Payments	-	-	292	-	-	-	292
Shift Differential	-	-	1	-	-	-	1
All Other Differential	-	-	993	-	-	-	993
Public Employees' Retire Cont	-	-	218	-	-	-	218
Pension Obligation Bond	-	-	40,823	-	-	-	40,823
Social Security Taxes	-	-	114	-	-	-	114
Mass Transit Tax	-	-	4,677	-	-	-	4,677
Vacancy Savings	-	-	269,782	-	-	-	269,782
<b>Total Personal Services</b>	-	-	<b>\$317,116</b>	-	-	-	<b>\$317,116</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	317,116	-	-	-	317,116
<b>Total Expenditures</b>	-	-	<b>\$317,116</b>	-	-	-	<b>\$317,116</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(317,116)	-	-	-	(317,116)
<b>Total Ending Balance</b>	-	-	<b>(\$317,116)</b>	-	-	-	<b>(\$317,116)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	596	-	-	-	596
Employee Training	-	-	2,928	-	-	-	2,928
Office Expenses	-	-	2,954	-	-	-	2,954
Telecommunications	-	-	4,241	-	-	-	4,241
Data Processing	-	-	13,690	-	-	-	13,690
Publicity and Publications	-	-	4,249	-	-	-	4,249
Professional Services	-	-	21,644	-	-	-	21,644
IT Professional Services	-	-	6,160	-	-	-	6,160
Attorney General	-	-	7,920	-	-	-	7,920
Employee Recruitment and Develop	-	-	347	-	-	-	347
Dues and Subscriptions	-	-	794	-	-	-	794
Facilities Rental and Taxes	-	-	12,763	-	-	-	12,763
Fuels and Utilities	-	-	178	-	-	-	178
Other Services and Supplies	-	-	3,995	-	-	-	3,995
Expendable Prop 250 - 5000	-	-	1,686	-	-	-	1,686
IT Expendable Property	-	-	2,130	-	-	-	2,130
<b>Total Services &amp; Supplies</b>	-	-	<b>\$86,275</b>	-	-	-	<b>\$86,275</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	86,275	-	-	-	86,275
<b>Total Expenditures</b>	-	-	<b>\$86,275</b>	-	-	-	<b>\$86,275</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(86,275)	-	-	-	(86,275)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$86,275)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$86,275)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Publicity and Publications	-	-	(95,834)	-	-	-	(95,834)
Facilities Rental and Taxes	-	-	95,834	-	-	-	95,834
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #123 – Capital Facility Planning

**Agency Request Budget: \$1,447,319 | Total Positions/FTE: 1/1.00**

**Governor’s Budget: \$269,579 | Total Positions/FTE: 1/1.00**

### Purpose

Over the past several biennia, the Chief Financial Office (CFO) has taken a more significant role in long term facility planning to improve the data quality and strategic decision-making around how the state manages and operates its buildings. This work was initially started in 2013-15 with a three agency pilot project focused on assessing the condition of various state agency owned buildings to create a better informed plan on how to maintain these assets. With funding provided by the Legislature, the CFO launched an initiative to collect detailed condition information on state-owned facilities known as Facility Condition Assessments (FCA). The assessments allow the state to project future capital needs, such as replacement of major components including roofs, HVAC systems, etc. so that such costs can be properly included in cost-recovery models.

Using a statewide programmatic approach, Facility Condition Assessment services were offered to agencies in an effort to ensure a consistent assessment methodology and uniform measure of the condition of state facilities. The CFO was able to assess the buildings owned by seven state agencies, including the facility portfolios of the Department of Administrative Services, the Department of Corrections, the Oregon Liquor Control Commission, the Oregon Youth Authority, the Department of Forestry, the Department of Fish and Wildlife and the Department of Transportation. With this information, these agencies are able to develop detailed maintenance plans projected over several biennia to better improve facility investment decisions. This work has led to several decisions to stop maintaining older facilities and reinvest those resources into revitalizing other assets. As an example, the Oregon Youth Authority recently revitalized the MacLaren youth correction facility which allowed the agency to decommission the Hillcrest facility. Although significant progress has been made, there are still 12 agencies that have not received facility condition assessments and continue to rely on self-reported maintenance plans.

Additionally, while these Facility Condition Assessments provide critical information necessary to maintain the operation of these physical assets, they do not provide information on how agencies can best maximize the use of the existing space. Optimizing space is a combination of recognizing how space can be used within a building and providing tools to managers so they can best utilize that space to support the mission of the agency. Over the last two biennia, the state’s space standards have been reduced and numerous agencies have begun modeling how a smaller physical footprint can better support agency operations by improving communication and collaboration.

The state is also on the verge of being able to link key state data systems to further improve the tools available to managers. With the new human resources system (Workday) coming on line, there will be significantly more information about employee work patterns and physical locations that will provide more opportunities for managers to actively maximize their programs.

# 2019-21 BUDGET NARRATIVE

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## **How Achieved**

To address the need for analysis to optimize space, the Chief Financial Office began developing tools agencies can use in the 2017-19 biennium. In order to achieve this work, CFO hired a limited duration Information Services Specialist 8 with skills in Computer Assisted Design (CAD). This staff person has been able to use CAD tools to geo-map several state buildings in order to improve the management of how state agencies use their space. Linking this data with the new human resources system (Workday) enables these tools to show the physical location of work teams within a building and improve the ability for managers to recognize vacant or underutilized space that could be converted for other purposes. These tools also have the potential to be used to monitor power usage within buildings, employee traffic patterns and ultimately decisions on where staff should be located across the state.

The CFO would like to establish the Computer Assisted Design position as a permanent position within the CFO facility planning team to continue the development of these tools to improve the information available to managers to best optimize their programs.

## **Staffing Impact**

Establish one permanent, full time, Information Systems Specialist 8, MMN X1488 IP, SR 32 (1.00 FTE)

## **Quantifying Results**

None

## **Revenue Sources**

\$269,579 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 123 - Capital Facility Planning**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	173,184	-	-	-	173,184
Empl. Rel. Bd. Assessments	-	-	61	-	-	-	61
Public Employees' Retire Cont	-	-	29,389	-	-	-	29,389
Social Security Taxes	-	-	13,248	-	-	-	13,248
Worker's Comp. Assess. (WCD)	-	-	58	-	-	-	58
Mass Transit Tax	-	-	1,039	-	-	-	1,039
Flexible Benefits	-	-	35,184	-	-	-	35,184
Reconciliation Adjustment	-	-	1	-	-	-	1
<b>Total Personal Services</b>	-	-	<b>\$252,164</b>	-	-	-	<b>\$252,164</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	886	-	-	-	886
Employee Training	-	-	4,926	-	-	-	4,926
Office Expenses	-	-	2,189	-	-	-	2,189
Telecommunications	-	-	2,189	-	-	-	2,189
Data Processing	-	-	1,533	-	-	-	1,533
Publicity and Publications	-	-	547	-	-	-	547
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	438	-	-	-	438
Dues and Subscriptions	-	-	547	-	-	-	547

\_\_\_\_ Agency Request  
2019-21 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 123 - Capital Facility Planning**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,095	-	-	-	1,095
Expendable Prop 250 - 5000	-	-	3,065	-	-	-	3,065
<b>Total Services &amp; Supplies</b>	-	-	<b>\$17,415</b>	-	-	-	<b>\$17,415</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	269,579	-	-	-	269,579
<b>Total Expenditures</b>	-	-	<b>\$269,579</b>	-	-	-	<b>\$269,579</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(269,579)	-	-	-	(269,579)
<b>Total Ending Balance</b>	-	-	<b>(\$269,579)</b>	-	-	-	<b>(\$269,579)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							1.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.00</b>

PACKAGE: 123 - Capital Facility Planning

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100005	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	03	7,216.00		173,184			173,184
										77,940			77,940
TOTAL PICS SALARY										173,184			173,184
TOTAL PICS OPE										77,940			77,940
TOTAL PICS PERSONAL SERVICES =				1	1.00	24.00				251,124			251,124

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor's Budget: (\$506,652) | Total Positions/FTE: (1/1.00)

### **Purpose**

The purpose of this package is to achieve the actions recommended by the Governor.

### **How Achieved**

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Abolishes a vacant Administrative Specialist position.

### **Staffing Impact**

- Abolishes one permanent full-time, Admin Specialist 2, OAS C0107 AP, SR 17 (-1.00 FTE).

### **Quantifying Results**

None

### **Revenue Sources**

(\$506,652) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	(545,502)	-	-	-	(545,502)
<b>Total Beginning Balance</b>	-	-	<b>(\$545,502)</b>	-	-	-	<b>(\$545,502)</b>
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	(724,294)	-	-	-	(724,294)
<b>Total Revenues</b>	-	-	<b>(\$724,294)</b>	-	-	-	<b>(\$724,294)</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	44,446	-	-	-	44,446
<b>Total Transfers Out</b>	-	-	<b>\$44,446</b>	-	-	-	<b>\$44,446</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	(71,856)	-	-	-	(71,856)
Empl. Rel. Bd. Assessments	-	-	(61)	-	-	-	(61)
Public Employees' Retire Cont	-	-	(12,194)	-	-	-	(12,194)
Social Security Taxes	-	-	(5,497)	-	-	-	(5,497)
Worker's Comp. Assess. (WCD)	-	-	(58)	-	-	-	(58)
Flexible Benefits	-	-	(35,184)	-	-	-	(35,184)
Vacancy Savings	-	-	(327,066)	-	-	-	(327,066)
Reconciliation Adjustment	-	-	(431)	-	-	-	(431)
<b>Total Personal Services</b>	-	-	<b>(\$452,347)</b>	-	-	-	<b>(\$452,347)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(891)	-	-	-	(891)
Employee Training	-	-	(4,409)	-	-	-	(4,409)
Office Expenses	-	-	(7,648)	-	-	-	(7,648)
Telecommunications	-	-	(1,642)	-	-	-	(1,642)
Data Processing	-	-	(438)	-	-	-	(438)
Publicity and Publications	-	-	(1,631)	-	-	-	(1,631)
Professional Services	-	-	(21,644)	-	-	-	(21,644)
IT Professional Services	-	-	(6,160)	-	-	-	(6,160)
Employee Recruitment and Develop	-	-	(566)	-	-	-	(566)
Dues and Subscriptions	-	-	(1,013)	-	-	-	(1,013)
Fuels and Utilities	-	-	(178)	-	-	-	(178)
Other Services and Supplies	-	-	(4,269)	-	-	-	(4,269)
Expendable Prop 250 - 5000	-	-	(1,686)	-	-	-	(1,686)
IT Expendable Property	-	-	(2,130)	-	-	-	(2,130)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$54,305)</b>	-	-	-	<b>(\$54,305)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(506,652)	-	-	-	(506,652)
<b>Total Expenditures</b>	-	-	<b>(\$506,652)</b>	-	-	-	<b>(\$506,652)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(718,698)	-	-	-	(718,698)
<b>Total Ending Balance</b>	-	-	<b>(\$718,698)</b>	-	-	-	<b>(\$718,698)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							(1)
<b>Total Positions</b>	-	-	-	-	-	-	<b>(1)</b>
<b>Total FTE</b>							
Total FTE							(1.00)
<b>Total FTE</b>	-	-	-	-	-	-	<b>(1.00)</b>

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 Chief Financial Office

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0111072	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	02	2,994.00		71,856- 52,994-			71,856- 52,994-
TOTAL PICS SALARY									71,856-			71,856-
TOTAL PICS OPE									52,994-			52,994-
TOTAL PICS PERSONAL SERVICES =			1-	1.00-	24.00-				124,850-			124,850-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$135,941) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$135,941.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$135,941) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Chief Financial Office**  
**Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(112,035)	-	-	-	(112,035)
Professional Services	-	-	(23,906)	-	-	-	(23,906)
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$135,941)</b>	-	-	-	<b>(\$135,941)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(135,941)	-	-	-	(135,941)
<b>Total Expenditures</b>	-	-	<b>(\$135,941)</b>	-	-	-	<b>(\$135,941)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	135,941	-	-	-	135,941
<b>Total Ending Balance</b>	-	-	<b>\$135,941</b>	-	-	-	<b>\$135,941</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$2,811) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduces division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$2,811) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: Chief Financial Office  
Cross Reference Number: 10700-035-00-00-00000**

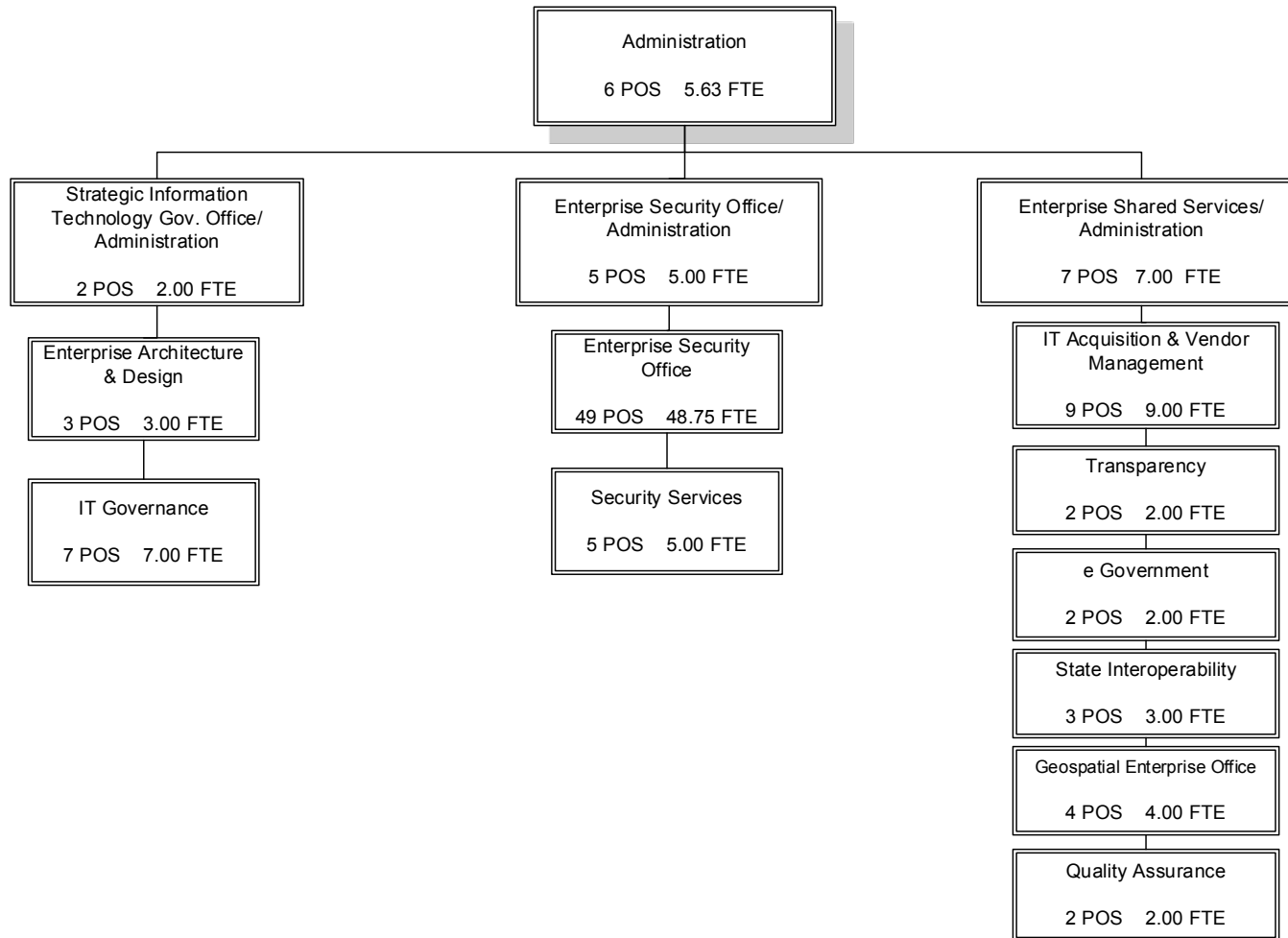
<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(2,811)	-	-	-	(2,811)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$2,811)</b>	-	-	-	<b>(\$2,811)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(2,811)	-	-	-	(2,811)
<b>Total Expenditures</b>	-	-	<b>(\$2,811)</b>	-	-	-	<b>(\$2,811)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	2,811	-	-	-	2,811
<b>Total Ending Balance</b>	-	-	<b>\$2,811</b>	-	-	-	<b>\$2,811</b>





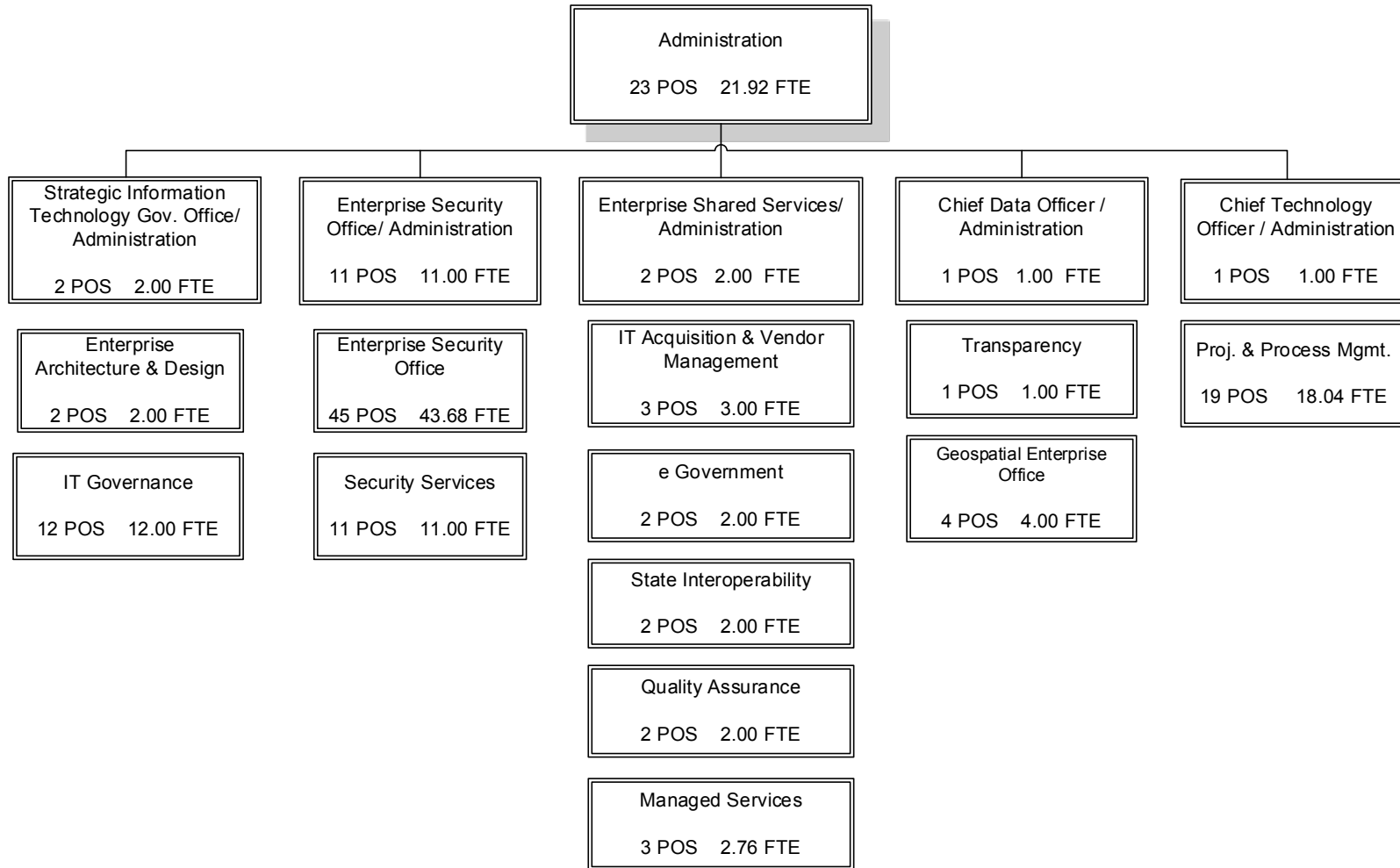
# 2019-21 BUDGET NARRATIVE

Office of the State  
Chief Information Officer  
Organization Chart  
2017-19  
106 POS 105.38 FTE



# 2019-21 BUDGET NARRATIVE

**Office of the State  
Chief Information Officer  
Organization Chart  
2019-21  
146 POS 142.40 FTE**



# 2019-21 BUDGET NARRATIVE

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## Office of the State Chief Information Officer

### Program Overview

The Office of the State Chief Information Officer (OSCIO) provides statewide IT leadership by maturing enterprise technology governance, leveraging investments in shared services, ensuring transparency, providing oversight, and delivering secure and innovative solutions—enabling state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions.

**Mission:** Mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.

**Vision:** Empowering state agencies and partner jurisdictions to transform service delivery and better serve Oregonians through technology.

### **Values:**

*Accountability* – We are responsible for quality outcomes and share information openly and honestly

*Customer-centered* – We listen and seek to understand our customer’s needs

*Collaborative* – We build trust and establish mutual purpose to forge effective partnerships across the enterprise

*Innovation* – We simplify complexity, challenge conventional wisdom and seek creative, useful solutions

The passage of HB 3099 (2015) gave the State Chief Information Officer (State CIO) responsibility for ensuring alignment between statewide IT policy and operations; advising the Governor on enterprise technology and telecommunications; implementing the IT Governance framework; and establishing the state government’s long-term IT strategy (the Enterprise Information Resource Management Strategy). This includes oversight of IT investments in excess of \$1 million, providing project planning, quality assurance and overseeing the implementation of the stage gate review process. To carry out these responsibilities, the State CIO possesses independent procurement authority, oversight responsibilities and contract enforcement abilities. Additionally, the State CIO chairs, advises, and participates on a number of chartered and statutory IT governance bodies.

# 2019-21 BUDGET NARRATIVE

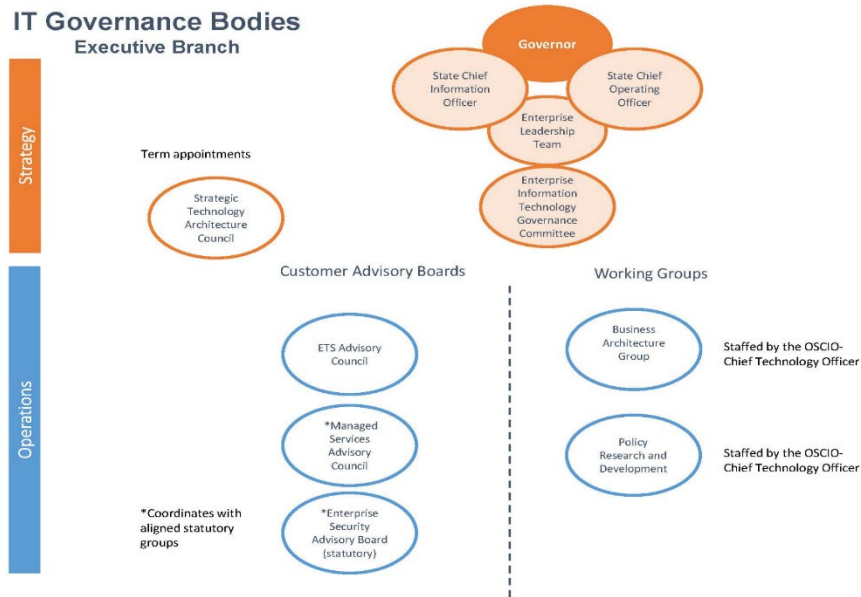
## Program Description

The OSCIO delivers on its mission, vision and values through the following programs:

### **Strategic IT Governance:**

This office is key in implementing and using the IT Governance Framework, depicted in the graphic below, which includes oversight and portfolio management of all major IT investments. Using the standard framework and statewide policies, the office will work with all state agencies to identify and resolve IT project issues, and strike a balance between central delivery and agency flexibility. The staff serves as advisors; making recommendations for agency alignment with enterprise strategies and architecture, project management and IT governance maturity, industry best practices and agency business goals. They look for solutions and cost-sharing opportunities across multiple agencies and offer alternate solutions to business problems. This office helps facilitate efficient decision making, policy and statutory adherence and provides tools and training to assist agencies in achieving project success.

### **IT Governance Framework:**



# 2019-21 BUDGET NARRATIVE

## Enterprise Security Office:

The Enterprise Security Office brings together all enterprise security - governance, policy, procedure and operations - under a single accountable organization. This allows for end-to-end direction setting and execution for enterprise security. The team comprises a policy and controls section for setting enterprise security policy and the associated controls to ensure compliance, a solutions section driving enterprise security architecture, a services section to deliver on day-to-day enterprise security operations in the State Data Center and a security operations center – providing dedicated, real-time security monitoring and response across all enterprise operations. Enterprise Security Office personnel work collaboratively with data center domain teams to deliver secure solutions to customers.

## Enterprise Shared Services:

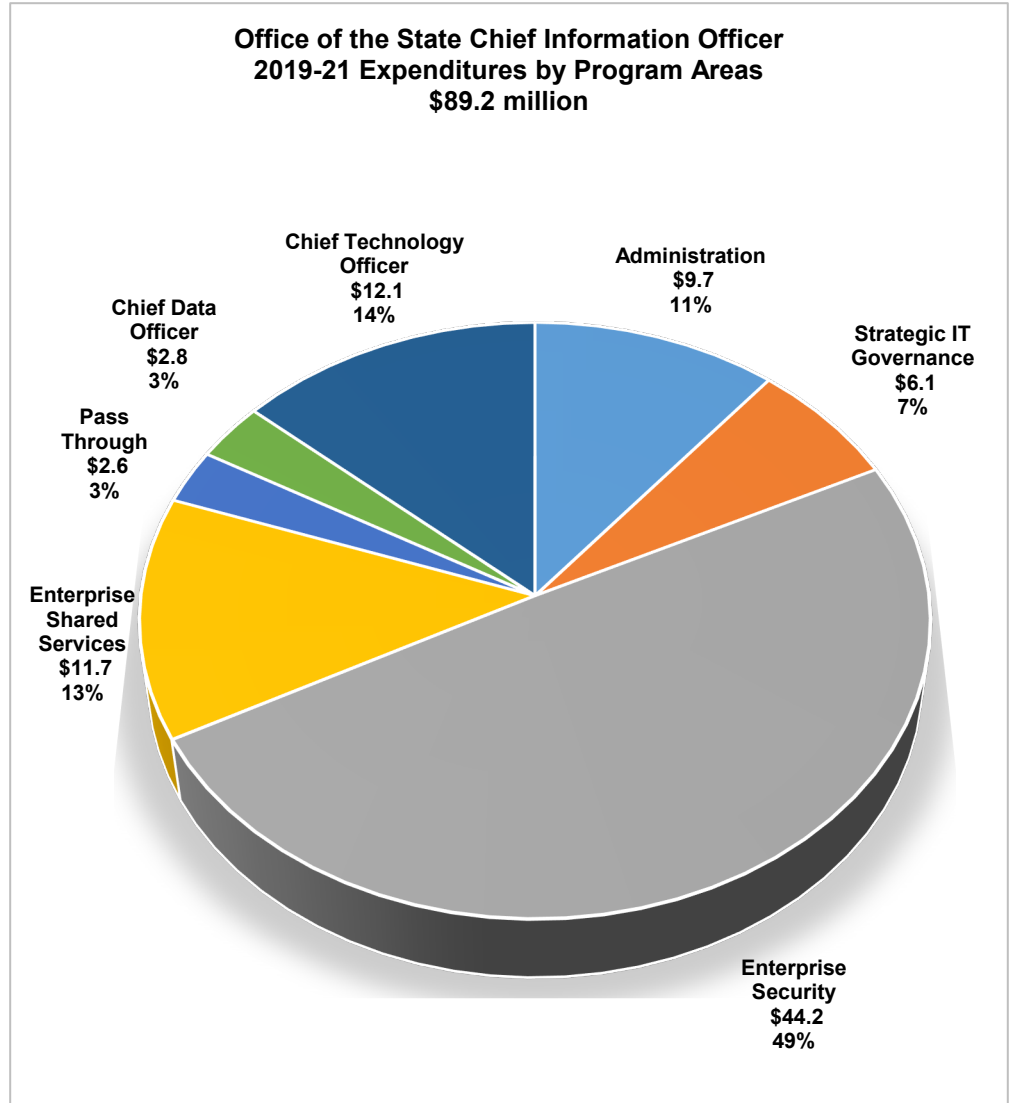
Enterprise Shared Services works to increase alignment of existing enterprise programs including E-Government, Quality Assurance, and Statewide Interoperability. The office also focuses on the development of shared service models and management of long-term vendor relationships.

## Chief Data Office:

With the passage of HB 3361 (2017), the Chief Data Office will be tasked with the establishment of Open Data standards, providing technical guidance on the proactive release of publishable data, development of an enterprise data and information strategy, maintaining the data.oregon.gov web portal for the release of publishable data, and managing the Oregon Transparency and Geospatial programs.

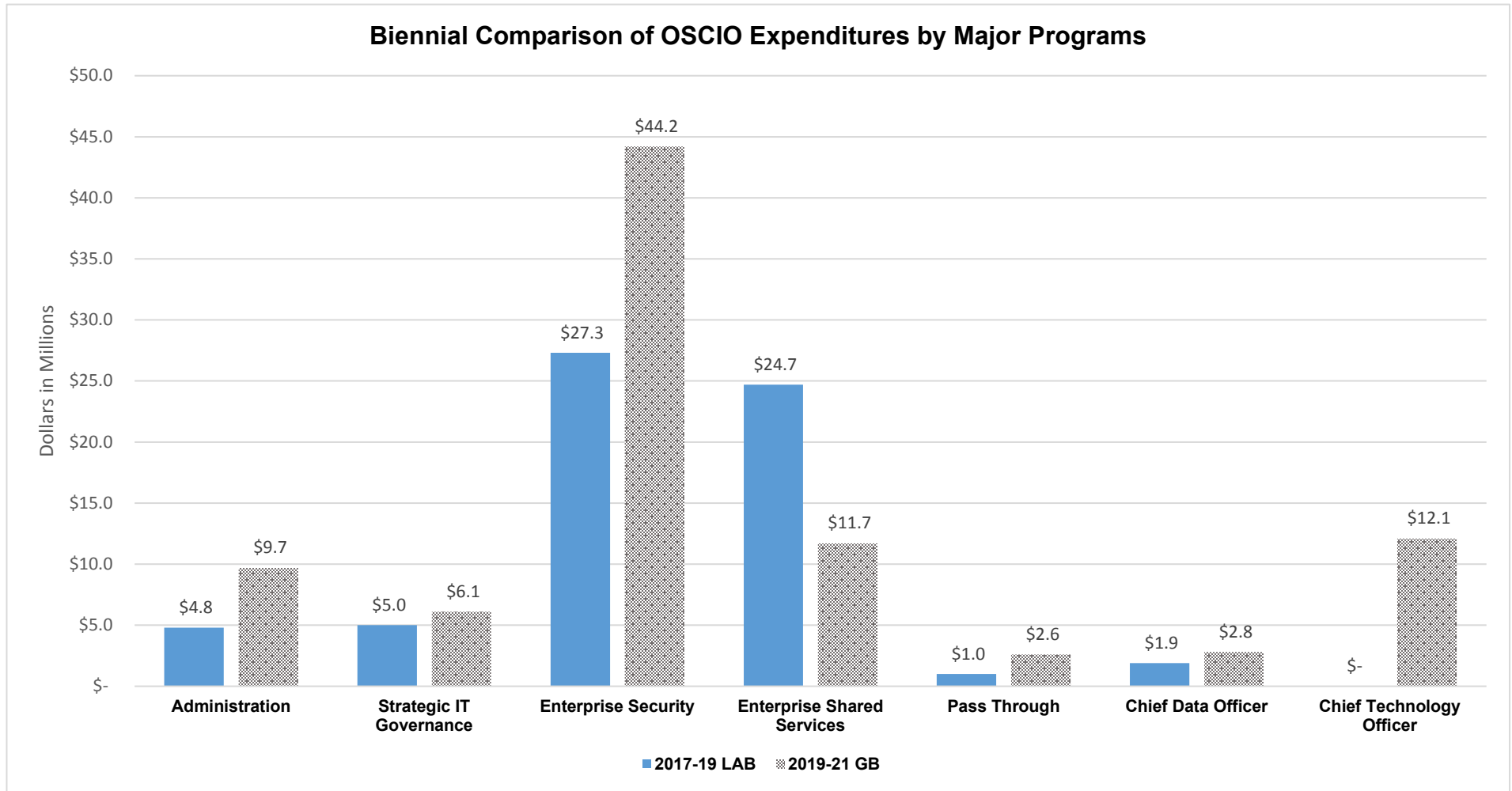
## Chief Technology Office:

The Chief Technology Office works to instantiate strategic technology initiatives, enterprise technology standards, and processes and policy which align technology vision with business strategy.



# 2019-21 BUDGET NARRATIVE

## Total Funds Budget (historical and future)



# 2019-21 BUDGET NARRATIVE

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## **Program Justification and Link to Long-Term Outcomes**

Oregon state government provides many different programs that meet the education, health, safety, jobs and environmental needs of all Oregonians. Technology underlies the state's ability to deliver these programs in an efficient way. The OSCIO provides the following technology direction and coordination across the state:

- Oversight - A “stage gate” process ensures the technology component of business improvement is well thought out, managed with the appropriate rigor for the size of the project and leverages technology across the enterprise.
- Security - Leadership for secure technology that enables state agencies to safeguard citizens' personal information.
- Shared Services - Collective purchasing power, contract administration and vendor management make it possible for the enterprise to drive down the cost of procuring technology.

By providing these technology functions for state government, the OSCIO helps the state meet its long-term objectives.

HB 3099 expanded the role of the OSCIO. With enhanced authority over increasingly complex IT and telecommunications projects and vendor relationships, added responsibility for IT service delivery at SDC, and a growing backlog of remediation measures to mitigate statewide security vulnerabilities, the OSCIO has embarked on a new direction towards a more unified approach. By clarifying the role of the State CIO and ensuring alignment between statewide IT policy and operations, HB 3099 provided a unique opportunity to reaffirm the OSCIO's commitment to enable state agencies and partner jurisdictions to better serve Oregonians—mitigating security vulnerabilities and threats, optimizing IT investments across the enterprise of state government, ensuring financial transparency and aligning service delivery with industry best practices.

The Hackett Group, a global business advisory firm, noted that leading IT organizations have seen significant benefits from restructuring: “By reducing technology complexity and realigning talent, among other things, world class IT organizations deliver services at 22 percent lower cost with greater effectiveness....”

## **Program Performance**

The OSCIO has undergone a significant shift in its programs and statutory authority over the last several years. As part of that, the office is currently mapping its business objectives, developing long-term outcomes and will eventually tie performance goals to objectives. The end product will be performance metrics that can be tracked back to business objectives.

# 2019-21 BUDGET NARRATIVE

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## **Enabling Legislation/ Program Authorization**

The OSCIO authority is established in ORS 291.038 and 291.039. Responsibility for portfolio management, asset management and stage gate fall under ORS 184.475. Additionally, authority over IT security falls under ORS 182.122.

## **Funding Streams that Support the Program**

The majority of OSCIO programs rely on an assessment which allocates costs to state agencies based on 2017-19 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority.



# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) and an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$2.5 million for capital outlay and \$9,295,567 for other Services and Supplies.

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent

### **Package 050 – Fundshifts**

2017 Session approved House Bill 3361 that directed the OSCIO to appoint a Chief Data Officer to maintain a central web portal for the publication of publishable data. The permanent full-time position is fund shifted from General Fund to Other Funds for a net zero change.

# 2019-21 BUDGET NARRATIVE

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## **Package 060 – Technical Adjustment**

This package transfers out \$1,171,050 to State Data Center for 5 FTE including services and supplies and transfers in \$4,042,389 from State Data Center for 11 FTE including services and supplies.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Office of the State Inform Officer Policy**  
**Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,896	-	-	-	-	-	5,896
<b>Total Revenues</b>	<b>\$5,896</b>	-	-	-	-	-	<b>\$5,896</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	11,231	-	-	-	11,231
All Other Differential	-	-	22,447	-	-	-	22,447
Public Employees' Retire Cont	-	-	3,808	-	-	-	3,808
Pension Obligation Bond	4,696	-	92,883	-	-	-	97,579
Social Security Taxes	-	-	2,575	-	-	-	2,575
Mass Transit Tax	1,200	-	3,631	-	-	-	4,831
Vacancy Savings	-	-	764,128	-	-	-	764,128
<b>Total Personal Services</b>	<b>\$5,896</b>	-	<b>\$900,703</b>	-	-	-	<b>\$906,599</b>
<b>Total Expenditures</b>							
Total Expenditures	5,896	-	900,703	-	-	-	906,599
<b>Total Expenditures</b>	<b>\$5,896</b>	-	<b>\$900,703</b>	-	-	-	<b>\$906,599</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(900,703)	-	-	-	(900,703)
<b>Total Ending Balance</b>	-	-	<b>(\$900,703)</b>	-	-	-	<b>(\$900,703)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Office of the State Inform Officer Policy**  
**Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	(835,468)	-	-	-	(835,468)
Professional Services	-	-	(2,413,574)	-	-	-	(2,413,574)
IT Professional Services	-	-	(6,033,933)	-	-	-	(6,033,933)
IT Expendable Property	-	-	(12,592)	-	-	-	(12,592)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$9,295,567)</b>	-	-	-	<b>(\$9,295,567)</b>
<b>Capital Outlay</b>							
Telecommunications Equipment	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Capital Outlay</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(11,795,567)	-	-	-	(11,795,567)
<b>Total Expenditures</b>	-	-	<b>(\$11,795,567)</b>	-	-	-	<b>(\$11,795,567)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	11,795,567	-	-	-	11,795,567
<b>Total Ending Balance</b>	-	-	<b>\$11,795,567</b>	-	-	-	<b>\$11,795,567</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	4,631	-	-	-	-	-	4,631
<b>Total Revenues</b>	<b>\$4,631</b>	-	-	-	-	-	<b>\$4,631</b>

**Services & Supplies**

Instate Travel	-	-	1,359	-	-	-	1,359
Out of State Travel	-	-	72	-	-	-	72
Employee Training	-	-	4,438	-	-	-	4,438
Office Expenses	-	-	2,442	-	-	-	2,442
Telecommunications	-	-	50,906	-	-	-	50,906
Data Processing	-	-	54,926	-	-	-	54,926
Publicity and Publications	-	-	483	-	-	-	483
Professional Services	-	-	95,936	-	-	-	95,936
IT Professional Services	-	-	355,907	-	-	-	355,907
Attorney General	-	-	60,360	-	-	-	60,360
Employee Recruitment and Develop	-	-	491	-	-	-	491
Dues and Subscriptions	-	-	1,661	-	-	-	1,661
Facilities Rental and Taxes	-	-	43,125	-	-	-	43,125
Fuels and Utilities	-	-	52	-	-	-	52
Facilities Maintenance	-	-	49	-	-	-	49
Agency Program Related S and S	-	-	5,985	-	-	-	5,985
Other Services and Supplies	4,631	-	324,188	-	-	-	328,819
Expendable Prop 250 - 5000	-	-	1,987	-	-	-	1,987

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation

Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	29,212	-	-	-	29,212
<b>Total Services &amp; Supplies</b>	<b>\$4,631</b>	-	<b>\$1,033,579</b>	-	-	-	<b>\$1,038,210</b>
<b>Capital Outlay</b>							
Telecommunications Equipment	-	-	7,773	-	-	-	7,773
Data Processing Software	-	-	7,594	-	-	-	7,594
<b>Total Capital Outlay</b>	-	-	<b>\$15,367</b>	-	-	-	<b>\$15,367</b>
<b>Total Expenditures</b>							
Total Expenditures	4,631	-	1,048,946	-	-	-	1,053,577
<b>Total Expenditures</b>	<b>\$4,631</b>	-	<b>\$1,048,946</b>	-	-	-	<b>\$1,053,577</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,048,946)	-	-	-	(1,048,946)
<b>Total Ending Balance</b>	-	-	<b>(\$1,048,946)</b>	-	-	-	<b>(\$1,048,946)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 050 - Fundshifts**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(423,480)	-	-	-	-	-	(423,480)
<b>Total Revenues</b>	<b>(\$423,480)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$423,480)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(199,968)	-	199,968	-	-	-	-
Empl. Rel. Bd. Assessments	(61)	-	61	-	-	-	-
Public Employees' Retire Cont	(33,935)	-	33,935	-	-	-	-
Pension Obligation Bond	(11,270)	-	11,270	-	-	-	-
Social Security Taxes	(15,298)	-	15,298	-	-	-	-
Worker's Comp. Assess. (WCD)	(58)	-	58	-	-	-	-
Mass Transit Tax	(1,200)	-	1,200	-	-	-	-
Flexible Benefits	(35,184)	-	35,184	-	-	-	-
<b>Total Personal Services</b>	<b>(\$296,974)</b>	<b>-</b>	<b>\$296,974</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	(126,506)	-	126,506	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>(\$126,506)</b>	<b>-</b>	<b>\$126,506</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures</b>							
Total Expenditures	(423,480)	-	423,480	-	-	-	-
<b>Total Expenditures</b>	<b>(\$423,480)</b>	<b>-</b>	<b>\$423,480</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 050 - Fundshifts**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(423,480)	-	-	-	(423,480)
<b>Total Ending Balance</b>	-	-	<b>(\$423,480)</b>	-	-	-	<b>(\$423,480)</b>



PACKAGE: 050 - Fundshifts

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1970122	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	02	8,332.00	199,968- 84,536-				199,968- 84,536-
1970122	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	8,332.00		199,968 84,536			199,968 84,536
TOTAL PICS SALARY								199,968-	199,968			
TOTAL PICS OPE								84,536-	84,536			
TOTAL PICS PERSONAL SERVICES =				.00	.00			284,504-	284,504			

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,628,328	-	-	-	1,628,328
Temporary Appointments	-	-	64,584	-	-	-	64,584
All Other Differential	-	-	161,461	-	-	-	161,461
Empl. Rel. Bd. Assessments	-	-	366	-	-	-	366
Public Employees' Retire Cont	-	-	303,727	-	-	-	303,727
Pension Obligation Bond	-	-	95,711	-	-	-	95,711
Social Security Taxes	-	-	141,861	-	-	-	141,861
Worker's Comp. Assess. (WCD)	-	-	348	-	-	-	348
Mass Transit Tax	-	-	10,352	-	-	-	10,352
Flexible Benefits	-	-	211,104	-	-	-	211,104
Vacancy Savings	-	-	(30,460)	-	-	-	(30,460)
<b>Total Personal Services</b>	-	-	<b>\$2,587,382</b>	-	-	-	<b>\$2,587,382</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	8,159	-	-	-	8,159
Employee Training	-	-	46,571	-	-	-	46,571

\_\_\_\_ Agency Request  
2019-21 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	18,148	-	-	-	18,148
Telecommunications	-	-	28,632	-	-	-	28,632
Data Processing	-	-	2,434	-	-	-	2,434
Publicity and Publications	-	-	1,912	-	-	-	1,912
Professional Services	-	-	277	-	-	-	277
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	1,014	-	-	-	1,014
Employee Recruitment and Develop	-	-	319	-	-	-	319
Dues and Subscriptions	-	-	3,767	-	-	-	3,767
Facilities Rental and Taxes	-	-	177,709	-	-	-	177,709
Agency Program Related S and S	-	-	337	-	-	-	337
Other Services and Supplies	-	-	(3,844)	-	-	-	(3,844)
Expendable Prop 250 - 5000	-	-	(1,478)	-	-	-	(1,478)
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$283,957</b>	-	-	-	<b>\$283,957</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,871,339	-	-	-	2,871,339
<b>Total Expenditures</b>	-	-	<b>\$2,871,339</b>	-	-	-	<b>\$2,871,339</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,871,339)	-	-	-	(2,871,339)
<b>Total Ending Balance</b>	-	-	<b>(\$2,871,339)</b>	-	-	-	<b>(\$2,871,339)</b>

\_\_\_\_ Agency Request  
2019-21 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>
<b>Total FTE</b>							
Total FTE							6.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>6.00</b>

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0510002	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	03	6,762.00	162,288- 75,258-			162,288- 75,258-
2514859	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548201	OAS	C1482	IP INFO SYSTEMS SPECIALIST	2	1-	1.00-	24.00-	09	4,976.00	119,424- 64,705-			119,424- 64,705-
2548621	OAS	C1486	IP INFO SYSTEMS SPECIALIST	6	1	1.00	24.00	09	7,390.00	177,360 78,969			177,360 78,969
2548727	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548813	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548814	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	1.00	24.00	09	10,615.00	254,760 98,025			254,760 98,025
2548829	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548856	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984- 87,986-			213,984- 87,986-
2548858	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548861	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548873	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986
2548875	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984 87,986			213,984 87,986

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5502121	OAS C0212 AP	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	09	4,514.00		108,336- 61,976-			108,336- 61,976-
5508701	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	1-	1.00-	24.00-	02	3,918.00		94,032- 58,454-			94,032- 58,454-
5508721	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	09	7,600.00		182,400 80,210			182,400 80,210
TOTAL PICS SALARY									1,628,328			1,628,328
TOTAL PICS OPE									612,713			612,713
TOTAL PICS PERSONAL SERVICES =			6	6.00	144.00				2,241,041			2,241,041

# 2019-21 BUDGET NARRATIVE

## Policy Option Package #100 - IT Security Compliance

**Agency Request Budget: \$13,759,891 | Total Positions/FTE: 9/9.00**

**Governor’s Budget: \$15,831,981 | Total Positions/FTE: 11/9.68**

### Purpose

This package addresses federal security compliance findings, aging firewalls and major weaknesses in the state IT security posture. First, this package addresses federal security compliance findings related to recent audits, including: criminal justice information systems (CJIS) for the Federal Bureau of Investigation (FBI), federal tax information (FTI) for the Internal Revenue Service (IRS), and federal requirements associated with the Center for Medicaid Services (CMS) and the Social Security Administration (SSA). Achieving compliance with increasingly stringent federal regulations will require substantial changes to the state’s IT infrastructure. Failure to achieve compliance puts the state at risk of losing access to federal CJIS, FTI and other restricted information that is essential to conducting state business. Second, the package seeks to remediate security weaknesses identified during the security risk assessments conducted pursuant to Executive Order 16-13, “*Unifying Cyber Security in Oregon*” and SB 90 (2017). These security weakness limit the state’s ability to effectively detect and respond to modern cyber threats. Lastly, the package seeks to upgrade the near-end-of-life enterprise firewalls, the state’s primary defense against outside intrusion.

### How Achieved

The package will enable federal compliance, remediate security weakness and replace enterprise firewalls through the following measures:

#### **Enterprise Governance, Risk & Compliance Tool**

Increasing demands from federal regulators has made tracking and implementation of compliance findings intractable without more advanced tools. Risk assessments under Executive Order 16-13 as well as other security based assessments showed consistent weakness in enterprise and agency risk management. The ESO is instituting an enterprise and agency level risk management program, along with associated changes to enterprise governance. This tool is necessary for the risk team to record and monitor risks and compliance across the state, drive the security risk governance process, and properly prioritize security remediation efforts.

**\$2M** – Enterprise Governance, Risk, and Compliance tool – to track and maintain risk and compliance findings

Item	Quantity	Unit Cost	Extended Cost	Lease Cost
GRC Tool (software license)	1	1.5M	1.5M	0.6M
Professional Services	1	0.5M	0.5M	0.5M
<b>Total Cost</b>			<b>2M</b>	<b>1.1M</b>

## 2019-21 BUDGET NARRATIVE

### Intrusion Detection & Prevention

The enterprise ability to detect and prevent intrusion was consistently found to be one of the number one security risks to the state. Current intrusion detection is highly manual, with minimal investment in modern technology that meet the current threat. Investment here is in upgraded technology and professional services to stand that technology up, as well as staff to operate and maintain.

**\$4M** – Intrusion Detection and Prevention – to increase the state’s ability to find and address attacks in real time

Item	Quantity	Unit Cost	Extended Cost	Lease Cost
IDS/IPS Solution (hardware lease/software license)	2	1.7M	3.4M	1.1M
Professional Services	1	0.5M	0.5M	0.5M
<b>Total Cost</b>			<b>4M</b>	<b>1.6M</b>

### Logging Critical Infrastructure

Federal compliance requires extensive logging throughout the infrastructure to facilitate security investigations. This added logging infrastructure would also allow to ESO to increase state security monitoring capabilities, allowing better & quicker attack detection. Increased logging requires investment in physical infrastructure to store logs as well as software and services to stand up needed log management infrastructure.

**\$7.5M** – Logging of critical infrastructure – to achieve federal compliance and increase the state’s ability to respond to security incidents

Item	Quantity	Unit Cost	Extended Cost	Lease Cost
Storage Array (hardware lease)	2	1.0M	2.0M	0.8M
Logging solution (hardware lease/software license)	1	5.0M	5.0M	2.0M
Professional Services	1	0.5M	0.5M	0.5M
<b>Total Cost</b>			<b>7.5M</b>	<b>3.3M</b>

### Encryption

Federal compliance requires encryption compliant to FIPS 140-2. Current encryption equipment in the data center does not support this requirement. Investment in this area is specifically to implement supplementary hardware that would bring encryption into compliance without need to completely replace existing infrastructure.

**\$3M** – Encryption – to address federal requirements for compliant encryption across state networks



## 2019-21 BUDGET NARRATIVE

Item	Quantity	Unit Cost	Extended Cost	Lease Cost
Hardware Security Module (hardware lease)	2	0.05M	0.1M	40,000
VMWare NSX – Sockets (software license)	300	6,000	1.8M	0.72M
Firewall – Virtual (software license)	3	0.3M	0.9M	0.36M
Professional Services	1	0.5M	0.5M	0.5M
<b>Total Cost</b>			<b>3.3M</b>	<b>1.6M</b>

### Firewall Lifecycle

Current statewide firewall equipment will be out of support in 2019 without additional budget to move to newer hardware and renew support contracts. Investment here is to replace a total of 30 core devices that provide network connectivity for the all executive branch agencies. Specifically, this request is to replace single perimeter, border, and agency row firewalls. The requested amount shows a regular operating expenditure amount, moving this to an operating expenditure from a capital expenditure as it has been in the past.

**\$4M** – Firewall Lifecycle – Replace a total of 30 core devices that provide network connectivity for the entire executive branch agencies. Specifically, this request is to replace single perimeter, border, and agency row firewalls.

Item	Quantity	Unit Cost	Extended Cost	Lease Cost
Single Perimeter Firewall (hardware lease)	2	0.75M	1.5M	0.6M
Border Firewall (hardware lease)	2	0.75M	1.5M	0.6M
Disaster Recovery Firewall - Montana (hardware lease)	2	0.75M	1.5M	0.6M
Row Firewalls (hardware lease)	12	0.45M	5.5M	2.2M
<b>Total Cost</b>			<b>10M</b>	<b>4M</b>

### Proposed request:

\$11.6M Operating Lease (alternatively \$26.7M as a capital expense) - Includes professional services and 5 years maintenance and support

# 2019-21 BUDGET NARRATIVE

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## Staffing Impact

- Establish six permanent, full-time, Info Systems Specialist 8, OAS C1488 IP, SR 33 (5.28 FTE)
- Establish two permanent, full-time, Info Systems Specialist 7, OAS C1487 IP, SR 31 (1.76 FTE)
- Establish one permanent, full-time, Info Systems Specialist 6, OAS C1486 IP, SR 29 (.88 FTE)
- Establish two permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 22 (1.76 FTE)

## Quantifying Results

### Security equipment lifecycle

KPM: Percent of data center security gear not under current support

This POP would maintain current levels, so goals for this metric would be to see it stay above 95 percent year over year (currently 100 percent)

### Security Compliance

KPM: number of open compliance findings older than 365 days (weighted for severity)

KPM: establishment of enterprise GRC tracking

This POP provides funding for staffing and technical improvements to address compliance. The ultimate goal is to reduce the number of findings from federal audits, especially those that have lingered on the compliance register for one or more audit cycles. Establishing the compliance toolset will allow for tracking open items to closure and to providing metrics on findings including age & severity. In tracking number of findings, higher risk findings would be weighted higher than lower risk findings to prioritize action on highest risk items first. Goals are to drive the number down to near zero (precise target TBD). Timelines are TBD – part of the ask is for the resources to do the program work to determine these aspects.

### Security Innovation

KPM: number of agencies under enterprise monitoring, detection & prevention

This POP funds needed capacity and technologies to protect the entire enterprise by adding agency monitoring, detection & prevention service capacity at the ESO. The added capacity allows more of the enterprise to be protected by the ESO, thus a measure of # of covered agencies being an appropriate measure. Today, one agency is under the ESO monitoring services, with capacity for maybe one more. Without this POP, growth would be limited to 2 agencies. The rate at which agencies could be added to this service has not been determined yet, as we're working through the first one now. Roadmap with targets could be established by the start of the 2019 biennium.

# 2019-21 BUDGET NARRATIVE

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## Revenue Sources

\$15,831,981 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 100 - IT Security Compliance**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,449,525	-	-	-	1,449,525
Empl. Rel. Bd. Assessments	-	-	583	-	-	-	583
Public Employees' Retire Cont	-	-	245,983	-	-	-	245,983
Social Security Taxes	-	-	110,886	-	-	-	110,886
Worker's Comp. Assess. (WCD)	-	-	561	-	-	-	561
Mass Transit Tax	-	-	8,691	-	-	-	8,691
Flexible Benefits	-	-	338,646	-	-	-	338,646
Reconciliation Adjustment	-	-	(85,146)	-	-	-	(85,146)
<b>Total Personal Services</b>	-	-	<b>\$2,069,729</b>	-	-	-	<b>\$2,069,729</b>
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	1,580,562	-	-	-	1,580,562
IT Professional Services	-	-	7,600,000	-	-	-	7,600,000
IT Expendable Property	-	-	4,581,690	-	-	-	4,581,690
<b>Total Services &amp; Supplies</b>	-	-	<b>\$13,762,252</b>	-	-	-	<b>\$13,762,252</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	15,831,981	-	-	-	15,831,981
<b>Total Expenditures</b>	-	-	<b>\$15,831,981</b>	-	-	-	<b>\$15,831,981</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 100 - IT Security Compliance**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(15,831,981)	-	-	-	(15,831,981)
<b>Total Ending Balance</b>	-	-	<b>(\$15,831,981)</b>	-	-	-	<b>(\$15,831,981)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							9.68
<b>Total FTE</b>	-	-	-	-	-	-	<b>9.68</b>

PACKAGE: 100 - IT Security Compliance

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100008	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100009	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100010	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100011	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100012	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100013	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100014	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.88	21.00	02	5,927.00		124,467 61,534			124,467 61,534
2100015	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.88	21.00	02	5,927.00		124,467 61,534			124,467 61,534
2100016	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100117	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100118	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY										1,449,525			1,449,525
TOTAL PICS OPE										696,659			696,659
TOTAL PICS PERSONAL SERVICES =										---	---	---	---
										11	9.68	231.00	---
										2,146,184			2,146,184

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #110 - Disaster Recovery

Agency Request Budget: \$800,000 | Total Positions/FTE: None

Governor's Budget: \$800,000 | Total Positions/FTE: None

### Purpose

Deploy and support disaster recovery equipment to ensure current security services for 30+ agencies and 240 agency remote sites will continue to operate should a disaster impact the state data center.

### How Achieved

This package request is for the Enterprise Security Office in support of the State Data Center (SDC) infrastructure to purchase necessary hardware, software, and professional services to sustain existing services for state agencies. ESO's budget is assessment based and is requesting a one-time increase in budget to replace (capital) the aging equipment or ongoing budget to sustain (operating) lifecycle replacement.

- **Devices to be deployed**

Border firewall – HA pair Mfg.: F5 Model: 12250

IPSEC – HA pair Mfg.: Cisco Model ASR1000

- **Capital Expense**

\$2 million – Replace single perimeter, border firewalls, row firewalls, and professional services with 5 years of maintenance and support

- **Operating Expense (lease) – Budget Increase to Sustain Future Lifecycle**

\$800,000 – Lease payment a biennium on a \$2 million lease. Includes professional services and 5 years maintenance and support

**Proposed request:** Request \$800k in operating expenses on a \$2 million lease that would include professional services and 5 years maintenance and support.

### Staffing Impact

None

# 2019-21 BUDGET NARRATIVE

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## **Quantifying Results**

KPM: SDC DR Capacity (percent of SDC)

KPM: SDC DR test findings

This package would provide resources to fill gaps and expand the capacity in the State DR facility. The first measure provides means to determine how much capacity is available to serve agency customers with DR/BCP objectives. Current capacity for DR of agency customers is minimal. Capacity targets will be driven heavily by agency customer demand over time, but an initial target based on known demand would be at least 40 percent by the end of 19-21, which is what the POP would fund. The SDC also runs periodic tests of DR capabilities with annotated gaps or findings. These findings should be driven down given these resources in subsequent tests. Specific numbers for current findings and timeline goals are still TBD.

## **Revenue Sources**

\$800,000 Other Funds Limited, Admin & Service Charges (Assessment)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 110 - Disaster Recovery**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Professional Services	-	-	800,000	-	-	-	800,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$800,000</b>	-	-	-	<b>\$800,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	800,000	-	-	-	800,000
<b>Total Expenditures</b>	-	-	<b>\$800,000</b>	-	-	-	<b>\$800,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(800,000)	-	-	-	(800,000)
<b>Total Ending Balance</b>	-	-	<b>(\$800,000)</b>	-	-	-	<b>(\$800,000)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #111 - Broadband Office & Telephony

**Agency Request Budget: \$2,033,475 | Total Positions/FTE: 5/5.00**

**Governor's Budget: \$1,820,272 | Total Positions/FTE: 5/4.40**

### **Purpose**

**Broadband Transition:** This package will enable the Office of State CIO to further expand the state's network architecture with the transition into the Oregon Fiber Partnership with higher education. The state's participation and transition into the new network improves broadband throughout the state of Oregon for executive branch agencies and indirectly provides additional broadband opportunities for local government, education, and tribes. By doing so, the state will be better positioned to leverage cloud services and improve connectivity to rural Oregon. Additionally, this package would enable the OSCIO to provide secure, reliable high-speed network connectivity from the State Data Center to several government cloud providers. Direct connections to cloud providers are highly recommended and do not go over the public Internet connections, they offer higher levels of security, reliability and speeds with lower latencies and allow burst beyond your procured limits for short periods of time to meet connection needs. This package will provided the needed direct network connectivity, allowing Oregon to securely manage data in the cloud.

**Telephony:** The purpose of this request is to maintain and continually improve the level of customer satisfaction related to the newly implemented State telephony system. The limited duration project team of nine FTE will be dissolved once the implementation project is complete. The original vendor contract did not anticipate a level-one helpdesk function. Instead, agencies have assigned FTE to act as telephone coordinators to help ensure agencies needs are being heard and met both during and after implementation of the new system.

To continue supporting the agencies after migrations and into the future, it is important to maintain two FTE to provide agency assistance and escalation, ongoing vendor coordination and performance management. Providing this level of on-going coordination and support will allow an effective escalation process, higher level of customer satisfaction, enterprise wide coordination of needs and activities, and avoid risks related to minimal vendor performance management.

### **How Achieved**

**Broadband Transition:** Established in November 2017, OregonFIBER is a partnership between the Office of the State CIO (OSCIO) and Oregon's four Research Universities to enable standardized pricing terms and optimization of existing network infrastructure and better leverage the state's purchasing power. For the remainder of the 2017-2019 biennium, the partnership will establish a governance framework and the initial middle mile to support current State of Oregon locations and participating higher education institutions. While this work will begin to increase bandwidth and reliability, standardize pricing terms, optimize the use of existing network infrastructure and better leverage the state's purchasing power. Further expansion of this middle mile network would form the core of the solution for both government and communities. This package will also allow OSCIO to establish the sufficient funding necessary to setup redundant network connections to a cloud exchange providers.

# 2019-21 BUDGET NARRATIVE

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Telephony: Dissolve the project team as planned once project is complete (scheduled for June 2019). Establish an OSCIO service level team to continue statewide coordination, customer liaison, and performance management duties. A portion of the technology workload will be absorbed by the current OSCIO staff. Two additional FTE will be needed to serve as the telephony coordinator and service analyst. These positions will provide services such as; ongoing training and coordination of agency telephone coordinators, vendor performance management, Quarterly Business Review coordination, escalation of reported technical and vendor issues, change management, website updates, change impact analysis, troubleshooting and root cause analysis, system administration, infrastructure documentation and change management, state telephony business continuity coordination, oversight of annual disaster recovery plan and testing and capacity management.

## Staffing Impact

### **Broadband Office:**

- Establish one limited duration, full-time, Project Manager 3, MMN X0856 AP, SR 32 (.88 FTE)
- Establish one limited duration, full-time, Info Systems Specialist 8, MMN X1488 IP, SR 32 (.88 FTE)
- Establish one limited duration, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (.88 FTE)

### **Telephony:**

- Establish one permanent, full-time Operations & Policy Analyst 4, MMN, X0873 AP, SR 32 (.88 FTE)
- Establish one permanent, full-time Info Systems Specialist 8, MMN, X1488 IP, SR 32 (.88 FTE)

## Quantifying Results

### **Broadband:**

The following metrics will be tracked as the state transitions circuits to the new OregonFIBER Partnership's network:

- **Increase Network Capacity:** Maximum bandwidth availability by circuit. The expectation is as the new network is available, the bandwidth options will increase across the state.
- **Cost:** Average Cost/MB. Average cost per MB (in aggregate and by agency). The expectation is as the new network is available and circuits are "cut-over" the average cost per megabyte will be less. This will vary by geographic region and proximity to Points of Presence and numbers of partners on the new network.
- **ROI:** Comparison of new cost and capacity for network core against historic (2015-2017) spend/capacity. The expectation is that after a 3-5 year migration to the new network, ROI will be realized.
- **Network Performance:** As the new circuits become operational, ETS will monitor standard network performance such as availability, service level adherence and reliability.

## 2019-21 BUDGET NARRATIVE

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Specific timelines are yet to be determined, however, there is active planning with Higher Education Partners to light up portions of the new network starting mid-2019.

### Telephony:

Currently the Project MUSIC team tracks the following measures:

- Monthly Operational Review Report (MORR)
- Quarterly Business Review (QBR)
- Ticket Statistics
  - number of Move, Add, Change, Delete (MACD) tickets
  - number of Incident tickets
  - time to resolve change tickets
  - time to resolve incident tickets
- End User migration satisfaction
- Monthly disconnected line savings

Going forward the program team will track many of these same metrics for multiple vendors. Improving the results as each migrated site leaves the 90 day migration stabilization window to post implementation steady state status.

The program team will quantify the following measures:

- Continually improving Customer Satisfaction
  - Measured by end user satisfaction surveys (sent to a valid sample size of Incident and MACD tickets)
- System Administration
  - Technical/infrastructure documentation
    - Updating documents as needed for AATC's and end users as the system is upgraded
  - Capacity management
    - Reported in the MORR/QBR report
- Agency Assistance
  - Billing/Budget
    - Billing dispute assistance, escalation and tracking (tracking the quantity of dollars saved by agencies)
    - Stewards of state resources providing agencies with increased efficiencies (Vacant line report analysis)
    - Monitoring of the DAS uplift and return on investment
  - Ticket Escalation
    - Quantifying the number of agencies provided with additional resources and vendor escalations preventing lost productivity onsite

# 2019-21 BUDGET NARRATIVE

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- Coordinate support as needed to resolve technical issues with multiple stake holders, (Agency, ETS, ESO, telephony vendor, LEC etc.)
- Troubleshooting and Root Cause Analysis
  - Quantified by the number of enterprise wide RCA's. RCA's are validated by the program team and used to mitigate future enterprise wide issues. The program team will track the RCA recommended changes implemented to safeguard the system and improve business continuity
  - Provide technical expertise related to telephony and phone network trouble shooting, and if needed escalation to the appropriate vendor
- Ongoing Training
  - Training completion statistics from curriculum completed in iLearn
  - AATC credential completion statistics from curriculum completed in iLearn
- Coordination of agency telephone coordinators
  - Quarterly AATC Forums
  - Business continuity coordination
    - Measured by the number of training and outreach meetings with agency business continuity teams
- Vendor Management
  - Ticket Statistics
    - number of Move, Add, Change, Delete (MACD) tickets
    - number of Incident tickets
    - time to resolve change tickets
    - time to resolve incident tickets
  - SLA performance
  - SLA penalty tracking and adjustment
- Change Management and Disaster Recovery planning
  - Quantified by successful changes and disaster recovery exercises

Ticket statistics are available in a monthly snapshot for each agency upon request and will be combined and archived with vendor provided Quarterly Business Review documents.

## **Revenue Sources**

\$1,820,272 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 111 - Broadband Office & Telephony**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	701,526	-	-	-	701,526
Empl. Rel. Bd. Assessments	-	-	265	-	-	-	265
Public Employees' Retire Cont	-	-	119,050	-	-	-	119,050
Social Security Taxes	-	-	53,668	-	-	-	53,668
Worker's Comp. Assess. (WCD)	-	-	255	-	-	-	255
Mass Transit Tax	-	-	6,142	-	-	-	6,142
Flexible Benefits	-	-	153,930	-	-	-	153,930
Reconciliation Adjustment	-	-	(41,191)	-	-	-	(41,191)
<b>Total Personal Services</b>	-	-	<b>\$993,645</b>	-	-	-	<b>\$993,645</b>
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	7,615	-	-	-	7,615
Other Services and Supplies	-	-	60,108	-	-	-	60,108
IT Expendable Property	-	-	758,904	-	-	-	758,904
<b>Total Services &amp; Supplies</b>	-	-	<b>\$826,627</b>	-	-	-	<b>\$826,627</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,820,272	-	-	-	1,820,272
<b>Total Expenditures</b>	-	-	<b>\$1,820,272</b>	-	-	-	<b>\$1,820,272</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 111 - Broadband Office & Telephony**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(1,820,272)	-	-	-	(1,820,272)
<b>Total Ending Balance</b>	-	-	<b>(\$1,820,272)</b>	-	-	-	<b>(\$1,820,272)</b>
<b>Total Positions</b>							
Total Positions							5
<b>Total Positions</b>	-	-	-	-	-	-	<b>5</b>
<b>Total FTE</b>							
Total FTE							4.40
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.40</b>

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100018	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,890.00		144,690 66,513			144,690 66,513
2100022	MMN X0856 AP	PROJECT MANAGER 3	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100023	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,890.00		144,690 66,513			144,690 66,513
2100024	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY									701,526			701,526
TOTAL PICS OPE									327,168			327,168
TOTAL PICS PERSONAL SERVICES =			5	4.40	105.00				1,028,694			1,028,694



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #112 - navigatOR

**Agency Request Budget: \$2,028,826 | Total Positions/FTE: 3/3.00**  
**Governor's Budget: DENIED**

### Purpose

This package will enable the Geospatial Enterprise Office (GEO) to meet the mandate in ORS 276A to provide secure electronic means by which public bodies may transmit geospatial framework data to and obtain geospatial framework data from the geospatial data library. In addition, the package will enable GEO to support Oregon government with high-quality and reliable location-based information using collaborative, secure, efficient, and proven tools and technologies.

Geospatial framework data are location-based data used by a wide range of public bodies to accomplish their missions. The data are fundamental to mission-driven, location-based activities and operations including, but not limited to emergency response, public safety, public health, land use management, economic development, critical infrastructure development/protection, natural resource management, education, and transportation. Examples of geospatial framework data include geodetic control points that serve as the basis for high-precision survey projects across Oregon; standardized digital aerial imagery that maximizes image quality, consistency, and accuracy; road centerlines; waterways and waterbodies; and more.

Many base geospatial data sets are developed by government agencies in an uncoordinated manner, using a variety of methods. As a result, these location-based data are often inconsistent, conflicting, contain duplicate information, improperly maintained, and/or inaccessible. The long-lasting impact is that government planning and decision-making activities based on these data are also incomplete, inconsistent, and/or inaccurate. Worse, these activities are at very high risk for being poorly informed and as well as resulting in conflicting decisions, inefficient expenditures, inconsistent levels of public services across the state, and higher overall risk for the citizens of Oregon.

Key drivers to the current situation are absence of secure and efficient means for sharing and accessing data; ineffective geospatial framework data management; a significant gap between accessible data and data users' requirements; and discrepancies in public bodies' abilities to produce and share data. Ineffective data management makes it difficult, and sometimes impossible, for public bodies to share information with each other. The significant gap between making data accessible and making it useful for most government business processes leads to a host of cascading data use issues. Discrepancies in public bodies' abilities to produce and share standardized, high-quality data risks gaps in data and inconsistencies in services, among other negative consequences.

This package provides the resources that will (a) enable public bodies to securely share the most critical, authoritative statewide data sets that are essential to the accomplishment of virtually all the primary government missions; (b) substantially increase the usefulness of base data for the government business it is built to support; (c) greatly enhance access to base data for Oregon government to meet the outcome-based performance management

# 2019-21 BUDGET NARRATIVE

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needs of the public safety, natural resources, education, health, transportation, and economic development communities; and (d) enable data access in underserved rural areas of the state for local government, tribal, and special district partners.

## **How Achieved**

GEO operates the navigatOR program to align, coordinate and facilitate access to location-based data in support of the business processes of government at all levels. navigatOR is a comprehensive, cross-jurisdictional, collaborative initiative to assure the wide applicability of, and appropriate access to, location-based information that is vital to making decisions, both inside and outside government. Local and federal government organizations and the private sector are currently making in-kind contributions to navigatOR, primarily consisting of data development and maintenance activities. The requested funding will:

- a) Establish a redesigned enterprise geospatial technical architecture for navigatOR, including new and upgraded hardware and software, larger bandwidth, and security protocols and technology to accommodate the statutory requirement to provide secure access to upload and download framework data for all public bodies. This significantly improved technical architecture will support secure access by more than 3,000 individuals working for as many as 1,500 public bodies across the state. It will also accommodate an expected significant increase in the amount of data to be shared, with many more public bodies providing and accessing data.
- b) Support the expanded and formalized coordination activities and organizational infrastructure of the Oregon Geographic Information Council (OGIC) to reflect the growing and important role being played by location-based information in governmental agencies at the local, regional, tribal, and federal levels and in the non-profit and private sectors.
- c) Develop enterprise-level services, such as address location needed by many government business processes, including energy facility siting, hazard mitigation, transportation planning, and more.
- d) Expand the GEO staff to accommodate the development and management of the upgraded technical architecture and professional management of base data provided by hundreds of public bodies at all levels of government.

GEO's existing staff will be augmented by three positions. An OPA4 will manage relationships with local, regional, and special district data partners, track performance metrics to ensure goals and objectives are being achieved, and coordinate data development activities and data sharing, ensuring authoritative, consistent, complete and maintained information is available for all partners. An ISS-6 will perform complex data stewardship tasks, such as integrating data from multiple providers, performing quality control procedures, and customizing web-based applications using existing web mapping services to meet user needs. An AS-2 will perform logistical support, budget tracking, and help deploy multi-dimensional communication strategies on behalf of the state, regional, local, and special district partnership network. In addition, two positions will be re-classed, with a negligible or small impact on current service level funding: The existing ISS-6 will be reclassified as an ISS-8. This position has been working at the higher level for some time.

## 2019-21 BUDGET NARRATIVE

This request will fund a work plan for the 2019-2021 biennium that includes:

	One-time	Ongoing	Total
Salary/OPE and associated S&S	\$ -0-	\$ 561,929	\$ 561,929
Technical architecture, hardware, software and security technology	500,000	466,896	966,897
Enterprise web-based services development	500,000		500,000
<b>Total Budget</b>	<b>\$1,000,000</b>	<b>\$1,028,826</b>	<b>\$2,028,826</b>

### **Staffing Impact**

- Establish one permanent, full-time Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE)
- Establish one permanent, full-time Information Systems Specialist 6, UA C1486 IP, SR 29 (1.00 FTE)
- Establish one permanent, full-time Executive Support Specialist 2, UA C0119 AP, SR 19 (1.00 FTE)
- Reclassify upward one permanent, full-time Information Systems Specialist 6, OAS C1486 IP, SR 29 → Information Systems Specialist 8, OAS C1488 IP, SR 33 (1.00 FTE)

### **Quantifying Results**

To meet the mandate in ORS 276A to provide secure electronic means by which public bodies may transmit geospatial framework data to and obtain geospatial framework data from the geospatial data library, we will use the following methods to quantify the results, including milestones. GEO will organize monitoring around the concepts of “geospatial capacity building” and “enterprise geospatial technical architecture”. These two concepts encapsulate the objectives and roadmap laid out above. For each concept, target milestones and performance measures have been identified to quantify the results and track performance.

### **Target Milestones and Performance Measurements**

1. Geospatial Capacity Building: Build greater geospatial capacity in-partners
  - a. Milestones:
    - i. Develop a plan for capacity building
    - ii. Establish baseline & target for capacity building
    - iii. Measure progress toward capacity building target
  - b. Measurements:
    - i. Number of public body employees accessing data
    - ii. Number of rural local governments, tribal, and special district partners with GIS capacity relevant to Framework data development and maintenance
    - iii. Increase number of ArcGIS Online (AGOL) users statewide (Framework-specific users). For example:
      1. Current: 1,200 users

# 2019-21 BUDGET NARRATIVE

- 2. Yr1: 1,400
- 3. Yr2: 1,600
- 2. Enterprise Geospatial Technical Architecture: Completion and testing of enterprise geospatial technical architecture for navigatOR for public body access that meets ORS 276A requirements
  - a. Milestones:
    - i. Design and develop technical architecture
    - ii. Complete information security risk assessment, in support of continued IT Security Unification (EO 16-13 and SB90)
    - iii. Implement technical architecture
  - b. Measurements:
    - i. Complete Cloud Policy Planning and Readiness Workbook
    - ii. Compliance with Oregon information risk assessment recommendations
    - iii. All key stakeholders (data providers) are participating in the architecture
    - iv. Framework data sets are being shared by participants per capacity targets

**Timeline**

Milestone	2019		2020				2021	
	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
	Jul	Oct	Jan	Apr	Jul	Oct	Jan	Apr
Develop a plan for capacity building								
Establish baseline & target for capacity building								
Measure progress toward capacity building target								
Design and develop technical architecture								
Complete information security risk assessment								
Implement technical architecture								

**Revenue Sources**

\$1 million General Fund  
 \$1,132,246 Other Funds Limited, Admin & Service Charges (Assessment)

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #114 - New Co-location Service

**Agency Request Budget: \$253,993 | Total Positions/FTE: 1/1.00**

**Governor's Budget: \$208,270 | Total Positions/FTE: 1/.88**

### **Purpose**

The purpose of the package is to establish a new Co-location Service in Enterprise Technology Service (ETS) at the Oregon State Data Center. Creating this service will enable existing agency facilities to increase their recovery resiliency and utilize services not currently available in their own data center. This will also increase utilization of the SDC as a shared resource, avoiding agency specific infrastructure upgrades or relocating to a more costly third-party data center space, example Atmosera or Bend Broadband Vault. This package completes the use case and capabilities of the State's own purpose-built data center while enhancing federal and state regulatory compliance capabilities. Creating the ETS Colocation Service will utilize a large portion of the new capacity provided by the 2017-19 SDC Power upgrade.

It is estimated that 30+ additional State agencies are poised to leverage this new service. Examples range from Oregon State Lottery, PERS, OYA, DOJ, Secretary of State, ODFW and ODOT Intelligent Transportation System (I.T.S. is currently exempt from the SDC).

Increased utilization of the SDC resulting in cost avoidance for non-SDC data centers which will increase efficiencies and lower costs for Oregon.

### **How Achieved**

Establish sufficient funding necessary to build co-location service at the State Data Center. Equipment and software specific to co-location is needed to ensure security for not only new customers utilizing co-location service, but to also protect existing SDC shared / managed service consumers. In order to ensure the confidentiality, integrity and availability of the systems necessary to support the agency's core business functions physical and logical separation will be needed on the ETS raised floor.

ETS will follow an established Service Launch process to document and implement this new service. ETS estimates a total of 80 (48RU) Cabinets will be needed to meet the demand forecasted through July 1, 2023. A new ETS co-location service rate will self-sustain this service on the State Data Center (SDC) side and Oregon State Chief Information Office (OSCIO) will get revenue through an assessment.

DAS customer agencies and elected officials will be in support of this package due to the potential impact on agency goals and objectives if not funded.

The Project Manager position within OSCIO will work with customers and ETS staff from project planning to execute and ensure that requirements, timelines, and resources are effectively coordinated/managed for the implementation of co-location services.

# 2019-21 BUDGET NARRATIVE

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The Solutions Architect position within ETS will work with customers to align their needs with the State Data Center services, ensure Agency equipment is properly configured to utilization the Data Center technology. Design the Data Center floor allocation for high efficiency and utilization.

The Data Center Technician position within ETS will assist customers in the physical layout of their equipment, provision needed data network and power services. Coordinate with Project Manager to ensure all services are available for customer in the needed timeframe.

One Time Buildout Costs: (Itemized)

Item	Quantity	Unit Cost	Extended Cost
Physical Security / Separation	1 Cage for co-location space	\$300,000	\$300,000
SDC Camera System	1	\$50,000	50,000
<b>Total Cost</b>			<b>\$350,000</b>

## **Staffing Impact**

- Establish one limited duration, full-time Info Systems Specialist 8, OAS C1488 IP, SR 33 (.88 FTE)

## **Quantifying Results**

Results will be measured through new customers requesting this service and utilization of allocated Data Center space. Customer count will reflect State Agencies gaining the benefit the Data Center resiliency and security. The utilization of space measure will reflect the volume/quantity of service requested.

## **Revenue Sources**

\$208,270 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 114 - New Co-Location Service**

**Cross Reference Name: Office of the State Inform Officer Policy**  
**Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	135,576	-	-	-	135,576
Empl. Rel. Bd. Assessments	-	-	53	-	-	-	53
Public Employees' Retire Cont	-	-	23,007	-	-	-	23,007
Social Security Taxes	-	-	10,371	-	-	-	10,371
Worker's Comp. Assess. (WCD)	-	-	51	-	-	-	51
Mass Transit Tax	-	-	813	-	-	-	813
Flexible Benefits	-	-	30,786	-	-	-	30,786
Reconciliation Adjustment	-	-	(7,711)	-	-	-	(7,711)
<b>Total Personal Services</b>	-	-	<b>\$192,946</b>	-	-	-	<b>\$192,946</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	15,324	-	-	-	15,324
<b>Total Services &amp; Supplies</b>	-	-	<b>\$15,324</b>	-	-	-	<b>\$15,324</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	208,270	-	-	-	208,270
<b>Total Expenditures</b>	-	-	<b>\$208,270</b>	-	-	-	<b>\$208,270</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 114 - New Co-Location Service**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(208,270)	-	-	-	(208,270)
<b>Total Ending Balance</b>	-	-	<b>(\$208,270)</b>	-	-	-	<b>(\$208,270)</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							0.88
<b>Total FTE</b>	-	-	-	-	-	-	<b>0.88</b>



POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100025	OAS C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
TOTAL PICS SALARY									135,576			135,576
TOTAL PICS OPE									64,268			64,268
TOTAL PICS PERSONAL SERVICES =			1	.88	21.00				199,844			199,844

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #124 - IT Procurement and BaseCamp

**Agency Request Budget: \$533,573 | Total Positions/FTE: 2/2.00**

**Governor's Budget: \$529,270 | Total Positions/FTE: 2/2.00**

### **Purpose**

The state of Oregon lacks a coordinated approach to information technology (IT) supply chain management. Under the current model, the DAS Procurement Services (PS) receives ad hoc IT procurement requests from individual agencies. This structure lacks an enterprise focus on shared services, is highly-decentralized, lacks consistency, limits leverage within vendor negotiations, fails to mitigate risk at the enterprise-level and dissociates the procurement function from project management, IT governance and quality assurance. While the State of Oregon is already transitioning to new models of service delivery for its information technology (IT), application and telecommunications needs, there is a growing recognition that traditional approaches to IT acquisition and vendor management are increasingly inadequate. It is no longer cost-effective for the state to own or maintain the entirety of its IT portfolio. As the state pivots towards new service models—i.e., “the cloud”—it is evident that there is lack of statewide capacity to manage increasingly sophisticated IT vendor relationships. To address these challenges, the State is establishing a new program within Enterprise Shared Services (ESS) which we are calling BaseCamp. This will be a value-added online marketplace for shared information technology services that will enable the State of Oregon to leverage mature cloud services adoption and increase coordination of IT procurement. Ultimately, BaseCamp will provide a single point of reference for legacy, core and leading technology services—aggregating purchasing power across the state, reducing application and infrastructure complexity and deepening the IT talent pool.

### **How Achieved**

The BaseCamp proposal is a market-driven approach to IT supply chain management that is intended to be self-sustaining. Unlike the current approach, future statewide price agreements under BaseCamp would be driven by the establishment of a comprehensive and cohesive technology architecture that ensures interoperability, while minimizing cost and disruption to current systems (i.e., a technology reference model). Increased capacity within ESS and enhanced coordination with DAS Procurement will enable the development of a robust catalog of IT price agreements. Beyond realigning the portfolio of statewide agreements, the program would provide capacity for vendor management. New vendor management capacity would be aligned under a common framework based on industry best-practices—utilizing a category-based sourcing strategy that focuses on hardware, software, unified communications and IT professional services.

During the 2016 Regular Session, the Legislature approved two limited-duration positions within ESS to pilot the BaseCamp program and instructed the OSCIO to report on its implementation progress and IT procurement best practices. Those positions were approved to continue as limited duration positions in the 2017 Regular Session.

# 2019-21 BUDGET NARRATIVE

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IT Supply Chain Management: The current portfolio of IT price agreements has been analyzed and catalogued against the framework of standards established by the OSCIO. PS continues to work with OSCIO to establish new and replacement price agreements for areas where none currently exist. It is anticipated that the current portfolio will expand from about 70 to more than 200 – there are currently 23 procurements for statewide price agreements scheduled in the IT procurement queue. The OSCIO has established a new IT vendor management program which requires support and partnership from PS to provide and track spend data and vendor performance data.

IT Procurements for Agencies: A reduction in the number of delegations granted for agency IT procurements has resulted in increased workload for PS. During the 13-15 biennium, DAS granted delegation requests for approximately 25 project-specific IT procurements. These procurements are now conducted by DAS. During the subsequent biennia, DAS has issued no new delegations for IT procurements, and beginning in 2015, DAS was given authority for conducting IT procurements for the Oregon Health Authority.

*NOTE: The Department of Human Services and the Oregon Department of Transportation currently have a tiered delegation to conduct procurements, including IT Procurement, up to a \$5 million value. This POP does not include resources for PS to conduct those procurements. If a decision is made to eliminate this delegated authority, additional resources will be required.*

## **Staffing Impact**

### **OSCIO:**

- Establish two permanent, full-time Operations & Policy Analyst 4, MMN, X0873 AP, SR 32 (2.00 FTE)

### **Enterprise Goods & Services:**

- Establish three permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (3.00 FTE)
- Establish one permanent, full-time, Procurement and Contract Specialist 3, OAS C0438 AP, SR 29 (1.00 FTE)

## **Quantifying Results**

If Policy Option Package is approved, OSCIO will measure and report on program performance periodically. As the BaseCamp Program aims to improve current procurement practices, where no baseline performance measures have existed we indicate this. In instances where a baseline does not exist, and where targets have not yet been established, we propose establishing new targets after initial reporting period(s) with an aim at continual performance improvement. Unless otherwise identified, reporting frequency is on a semi-annual basis, occurring 3/31 and 9/30 every year. Where a BaseCamp “Standard” exists, this denotes the standard we place on vendors. Failure to meet the “Standard” results in performance related actions by the Vendor Management Team. Because a primary purpose of Vendor Management is to improve contracting performance, standards may be higher than identified targets.

## 2019-21 BUDGET NARRATIVE

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The BaseCamp program conducts routine analysis of its program performance, including an annual performance survey, quarterly customer satisfaction surveys, and multiple program measured performance measures. BaseCamp leverages a hierarchical business driven performance model that measures program success in key outcome areas. These include: Cost Management, Compliance and Risk Management, Technology Management, Relationship Management, and Strategic Partnership. As part of this Policy Option Package, the following performance measures and their anticipated targets have been identified:

### **Program Related Performance:**

1. Number of BaseCamp Agreements (Baseline: 30)
  - i. Reporting Period 1 Target: 40
  - ii. Reporting Period 2 Target: 55
  - iii. Reporting Period 3 Target: 60
  - iv. Reporting Period 4 Target: 65
2. Ratio of BaseCamp Price Agreements to DAS Issued Agency Specific Agreements (Baseline: 1:6.47)
  - i. Reporting Period 1 Target: 1:5.5
  - ii. Reporting Period 2 Target: 1:5
  - iii. Reporting Period 3 Target: 1:4.5
  - iv. Reporting Period 4 Target: 1:4

### **Enterprise Information Resource Management Strategy:**

1. Unique Page views to BaseCamp's homepage in past 90 days (reported 1/1, 4/1, 7/1, 10/1) (No baseline exists – continual improvement)
  - i. Reporting Period 1 Target: TBD
  - ii. Reporting Period 2 Target: TBD
  - iii. Reporting Period 3 Target: TBD
  - iv. Reporting Period 4 Target: TBD
2. BaseCamp active procurements. (No baseline exists - continual improvement )
  - i. Reporting Period 1 Target: 4
  - ii. Reporting Period 2 Target: 5
  - iii. Reporting Period 3 Target: 6
  - iv. Reporting Period 4 Target: 6
3. Dollars procured by state agencies and partner jurisdictions under statewide agreements initiated by BaseCamp (No baseline exists - continual improvement )
  - i. Reporting Period 1 Target: TBD
  - ii. Reporting Period 2 Target: TBD
  - iii. Reporting Period 3 Target: TBD
  - iv. Reporting Period 4 Target: TBD

# 2019-21 BUDGET NARRATIVE

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## **Vendor Related Performance:**

1. PM4101: Customer Satisfaction (Net Promoter) (No baseline exists - continual improvement)
  - a. Standard: Vendors maintain a Net Promotor Score of 40 or higher.
    - i. Reporting Period 1 Target: 20
    - ii. Reporting Period 2 Target: 25
    - iii. Reporting Period 3 Target: 30
    - iv. Reporting Period 4 Target: 35
2. PM4103: Customer Perception of Value (No baseline exists - continual improvement)
  - b. Standard: Vendors maintain a mean score of 3.5 out of 5
    - i. Reporting Period 1 Target: 2.75
    - ii. Reporting Period 2 Target: 3.00
    - iii. Reporting Period 3 Target: 3.10
    - iv. Reporting Period 4 Target: 3.25
3. PM4102: Customer Perception of Quality (No baseline exists - continual improvement)
  - c. Standard: Vendors maintain a mean score of 3 out of 5
    - i. Reporting Period 1 Target: 2.50
    - ii. Reporting Period 2 Target: 2.75
    - iii. Reporting Period 3 Target: 3.00
    - iv. Reporting Period 4 Target: 3.10

## **Revenue Sources**

\$529,270 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 124 - IT Procurement & Basecamp**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	338,472	-	-	-	338,472
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	57,438	-	-	-	57,438
Social Security Taxes	-	-	25,893	-	-	-	25,893
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	2,031	-	-	-	2,031
Flexible Benefits	-	-	70,368	-	-	-	70,368
<b>Total Personal Services</b>	-	-	<b>\$494,440</b>	-	-	-	<b>\$494,440</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	27,724	-	-	-	27,724
IT Expendable Property	-	-	7,106	-	-	-	7,106
<b>Total Services &amp; Supplies</b>	-	-	<b>\$34,830</b>	-	-	-	<b>\$34,830</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	529,270	-	-	-	529,270
<b>Total Expenditures</b>	-	-	<b>\$529,270</b>	-	-	-	<b>\$529,270</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 124 - IT Procurement & Basecamp**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(529,270)	-	-	-	(529,270)
<b>Total Ending Balance</b>	-	-	<b>(\$529,270)</b>	-	-	-	<b>(\$529,270)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
2100006	MMN X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	05	7,561.00	181,464	79,979		181,464	79,979
2100007	MMN X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	6,542.00	157,008	73,958		157,008	73,958
TOTAL PICS SALARY									338,472			338,472	
TOTAL PICS OPE									153,937			153,937	
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00				492,409			492,409	



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: \$11,143,339 | Total Positions/FTE: 23/21.44

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Reduces IT professional services.
- Establishes three positions to support Enterprise Office 365.
- Establishes six positions as Chief Business Technology Officers.
- Establishes four positions for project services.
- Transfers the State Longitudinal Data System (including the research team) from the Chief Education Office to the OSCIO.

### Staffing Impact

- Establishes three permanent full-time, Information Systems Specialist 8, OAS, C1488 IP, SR 33 (2.64 FTE).
- Establishes two permanent full-time, Information Systems Specialist 6, OAS, C1486 IP, SR 29 (1.76 FTE).
- Establishes six permanent full-time, Principal Executive Manager G, MMS, X7012 IP, SR 38X (5.28 FTE).
- Establishes two permanent full-time, Operations and Policy Analyst 4, MMN, X0873 AP, SR 32 (1.76 FTE).
- Establishes two permanent full-time, Principal Executive Manager F, MMS, X7010 IP, SR 35X (2.00 FTE).
- Establishes one permanent full-time, Principal Executive Manager E, MMN, X7008 IP, SR 33X (1.00 FTE).
- Establishes three permanent full-time, Information Systems Specialist 8, UA, C1488 IP, SR 33 (3.00 FTE).
- Establishes one permanent full-time, Information Systems Specialist 3, UA, C1483 IP, SR 24 (1.00 FTE).
- Establishes one permanent full-time, Research Analyst 4, UA, C1118 AP, SR 30 (1.00 FTE).
- Establishes one permanent full-time, Research Analyst 3, UA, C1117 AP, SR 26 (.92 FTE).
- Establishes one permanent full-time, Operations and Policy Analyst 1, UA, C0870 AP, SR 23 (1.00 FTE).

# 2019-21 BUDGET NARRATIVE

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## Quantifying Results

None

## Revenue Sources

\$6,732,705 Other Funds Limited, Admin & Service Charges (Assessment) and \$4,410,634 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	(2,793,796)	-	-	-	(2,793,796)
<b>Total Beginning Balance</b>	<b>-</b>	<b>-</b>	<b>(\$2,793,796)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$2,793,796)</b>
<b>Revenues</b>							
General Fund Appropriation	4,410,634	-	-	-	-	-	4,410,634
Charges for Services	-	-	(1,587,327)	-	-	-	(1,587,327)
Admin and Service Charges	-	-	28,177,708	-	-	-	28,177,708
Other Revenues	-	-	(93,461)	-	-	-	(93,461)
<b>Total Revenues</b>	<b>\$4,410,634</b>	<b>-</b>	<b>\$26,496,920</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$30,907,554</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(1,344,203)	-	-	-	(1,344,203)
<b>Total Transfers Out</b>	<b>-</b>	<b>-</b>	<b>(\$1,344,203)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,344,203)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	1,798,230	-	2,181,480	-	-	-	3,979,710
Empl. Rel. Bd. Assessments	605	-	689	-	-	-	1,294
Public Employees' Retire Cont	305,159	-	370,195	-	-	-	675,354
Social Security Taxes	137,490	-	166,879	-	-	-	304,369
Worker's Comp. Assess. (WCD)	575	-	663	-	-	-	1,238
Mass Transit Tax	6,722	-	14,085	-	-	-	20,807
Flexible Benefits	348,908	-	400,218	-	-	-	749,126
Vacancy Savings	-	-	(845,272)	-	-	-	(845,272)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Reconciliation Adjustment	7,009	-	(997)	-	-	-	6,012
<b>Total Personal Services</b>	<b>\$2,604,698</b>	<b>-</b>	<b>\$2,287,940</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$4,892,638</b>
<b>Services &amp; Supplies</b>							
Instate Travel	7,386	-	8,518	-	-	-	15,904
Out of State Travel	-	-	(72)	-	-	-	(72)
Employee Training	20,000	-	49,990	-	-	-	69,990
Office Expenses	5,000	-	22,600	-	-	-	27,600
Telecommunications	29,706	-	24,080	-	-	-	53,786
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	1,268,916	-	16,092	-	-	-	1,285,008
Publicity and Publications	74,479	-	5,774	-	-	-	80,253
Professional Services	90,000	-	(95,936)	-	-	-	(5,936)
IT Professional Services	5,500	-	(780,794)	-	-	-	(775,294)
Attorney General	5,643	-	-	-	-	-	5,643
Employee Recruitment and Develop	3,945	-	4,520	-	-	-	8,465
Dues and Subscriptions	4,818	-	4,596	-	-	-	9,414
Facilities Rental and Taxes	111,270	-	-	-	-	-	111,270
Fuels and Utilities	-	-	(52)	-	-	-	(52)
Facilities Maintenance	-	-	(49)	-	-	-	(49)
Agency Program Related S and S	-	-	(5,942)	-	-	-	(5,942)
Other Services and Supplies	146,998	-	(312,625)	-	-	-	(165,627)
Expendable Prop 250 - 5000	26,275	-	32,308	-	-	-	58,583

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	6,000	-	5,471,757	-	-	-	5,477,757
<b>Total Services &amp; Supplies</b>	<b>\$1,805,936</b>	-	<b>\$4,444,765</b>	-	-	-	<b>\$6,250,701</b>
<b>Total Expenditures</b>							
Total Expenditures	4,410,634	-	6,732,705	-	-	-	11,143,339
<b>Total Expenditures</b>	<b>\$4,410,634</b>	-	<b>\$6,732,705</b>	-	-	-	<b>\$11,143,339</b>
<b>Ending Balance</b>							
Ending Balance	-	-	15,626,216	-	-	-	15,626,216
<b>Total Ending Balance</b>	-	-	<b>\$15,626,216</b>	-	-	-	<b>\$15,626,216</b>
<b>Total Positions</b>							
Total Positions							23
<b>Total Positions</b>	-	-	-	-	-	-	<b>23</b>
<b>Total FTE</b>							
Total FTE							21.44
<b>Total FTE</b>	-	-	-	-	-	-	<b>21.44</b>

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100119	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100120	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100121	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100122	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100123	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100124	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100125	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100126	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100127	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100128	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100129	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100130	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100131	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100135	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	11,696.00	280,704 104,338				280,704 104,338
2100136	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	08	10,121.00	242,904 95,106				242,904 95,106
2100137	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980
2100138	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980
2100139	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980
2100140	UA	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,128.00	99,072 59,694				99,072 59,694
2100141	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	04	7,942.00	190,608 82,230				190,608 82,230
2100142	UA	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	02	5,437.00	130,488 67,429				130,488 67,429
2100143	UA	C1117	AP RESEARCH ANALYST 3	1	.92	22.00	02	4,509.00	99,198 56,784				99,198 56,784
2100144	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	06	4,724.00	113,376 63,216				113,376 63,216
TOTAL PICS SALARY									1,798,230	2,181,480			3,979,710
TOTAL PICS OPE									792,737	938,644			1,731,381
TOTAL PICS PERSONAL SERVICES =									---	---	---	---	---
									23	21.36	511.00		2,590,967
										3,120,124			5,711,091

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$320,905) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$320,905.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$320,905) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Office of the State Inform Officer Policy**  
**Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(45,018)	-	-	-	(45,018)
Other Services and Supplies	-	-	(275,887)	-	-	-	(275,887)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$320,905)</b>	-	-	-	<b>(\$320,905)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(320,905)	-	-	-	(320,905)
<b>Total Expenditures</b>	-	-	<b>(\$320,905)</b>	-	-	-	<b>(\$320,905)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	320,905	-	-	-	320,905
<b>Total Ending Balance</b>	-	-	<b>\$320,905</b>	-	-	-	<b>\$320,905</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$21,484) | Total Positions/FTE: None

### Purpose

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### How Achieved

Reduces division's AG budget.

### Staffing Impact

None

### Quantifying Results

None

### Revenue Sources

(\$21,484) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Office of the State Inform Officer Policy  
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(21,484)	-	-	-	(21,484)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$21,484)</b>	-	-	-	<b>(\$21,484)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(21,484)	-	-	-	(21,484)
<b>Total Expenditures</b>	-	-	<b>(\$21,484)</b>	-	-	-	<b>(\$21,484)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	21,484	-	-	-	21,484
<b>Total Ending Balance</b>	-	-	<b>\$21,484</b>	-	-	-	<b>\$21,484</b>

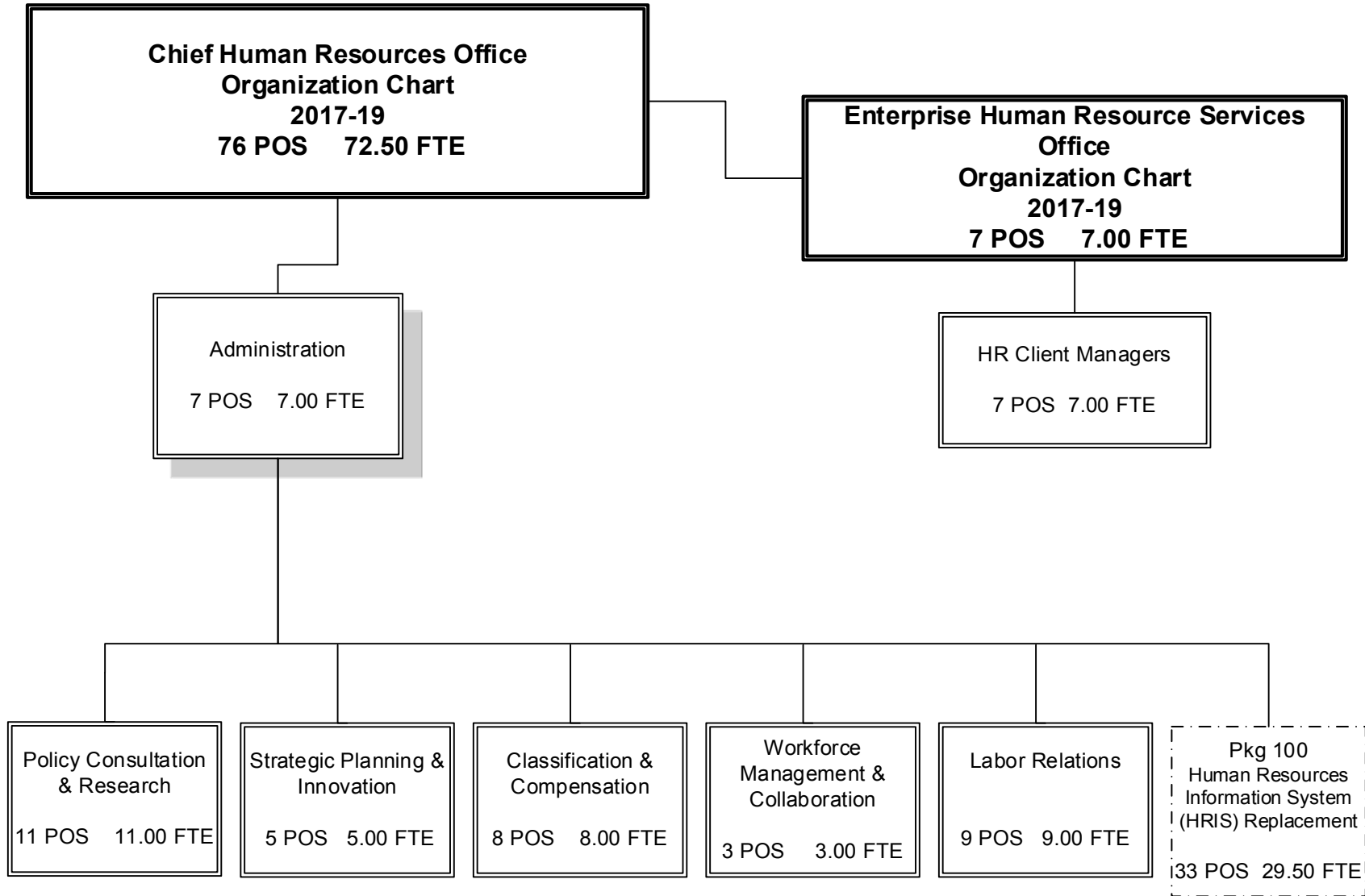
# 2019-21 BUDGET NARRATIVE

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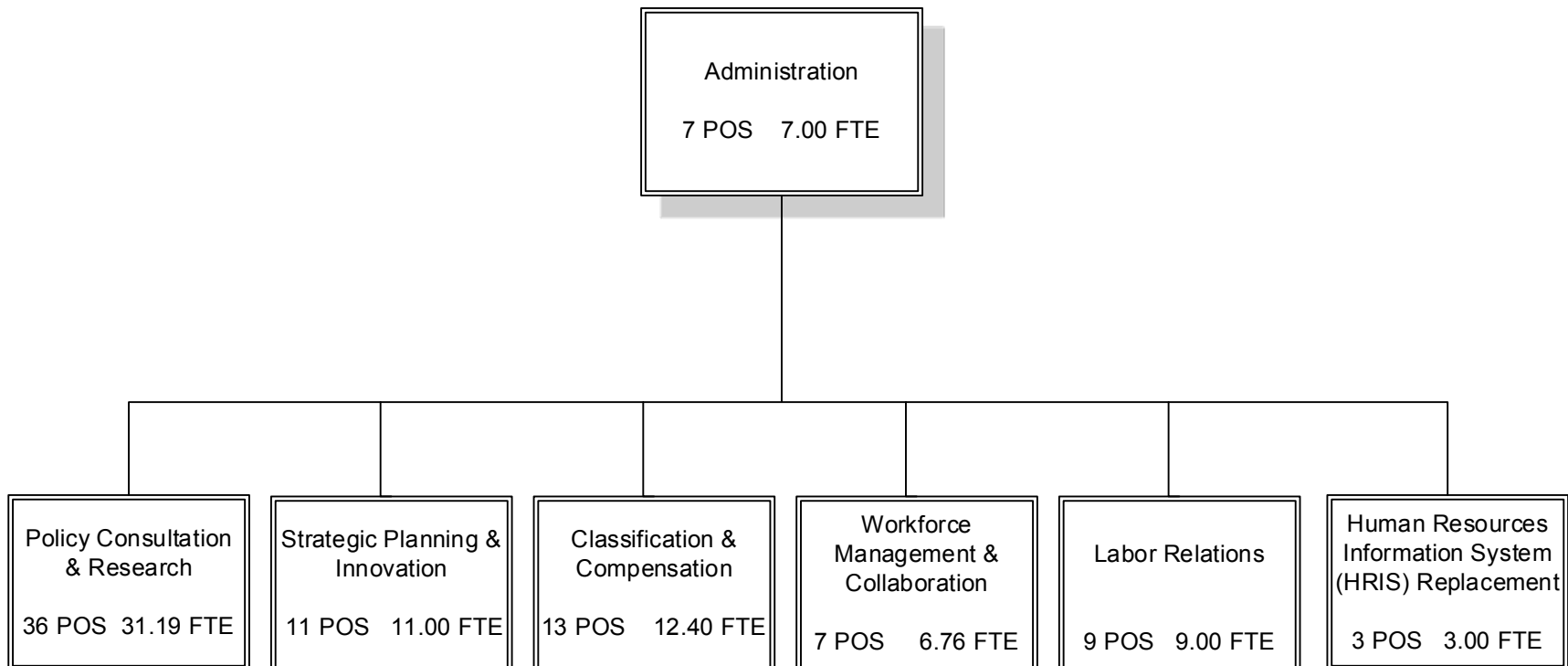
# 2019-21 BUDGET NARRATIVE



# 2019-21 BUDGET NARRATIVE

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**Chief Human Resources Office  
Organization Chart  
2019-21  
86 POS 80.35 FTE**



# 2019-21 BUDGET NARRATIVE

## Chief Human Resources Office

### Program Overview

The Chief Human Resources Office (CHRO) provides oversight and leadership to state government for complex human resource issues, talent management and strategic planning. The CHRO comprises several units focused on maintaining a high standard of operation, administering statewide programs through legislative mandates and providing outreach and training. The division serves the Executive Branch which has the majority of the state's employees, most of whom are represented by labor unions, as shown in this chart.

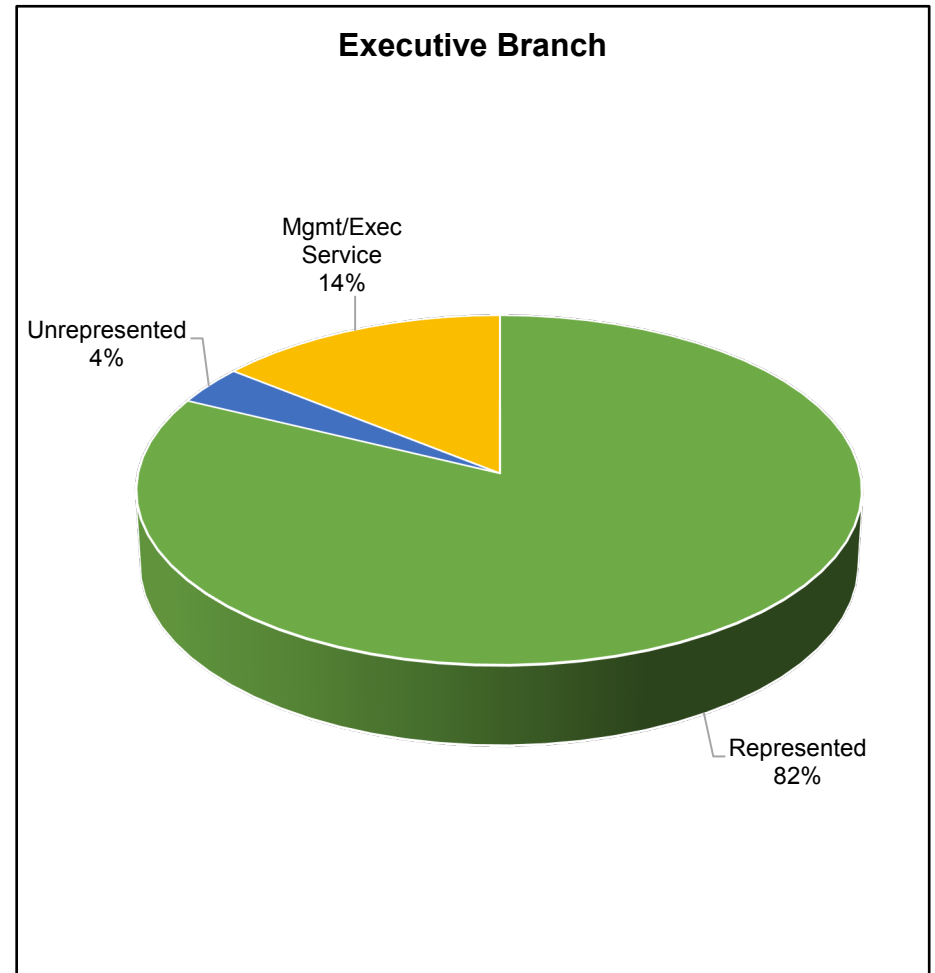
### Program Description

#### **Information Management:**

The Information Management unit supports HR information systems and provides data analytics and reports. This unit operates the two legacy systems within the CHRO, and collaborates with members of the CHRO and agencies to provide business support through the Workday system. Information Management also oversees the Enterprise learning management system. This unit delivers data required for bargaining and budget analysis.

#### **Policy Consultation and Research:**

The Policy Consultation and Research unit maintains the state's human resource policies to achieve consistency in the state's workforce. The policies guide agencies on issues such as salary, protected leave, and the disciplinary process. This unit coordinates response to legislative inquiries about the state's workforce and analyzes legislative and statutory changes. In addition, it oversees executive level investigations and provides consultations to agencies regarding workforce issues and opportunities. The unit has been responsible for the administration of the Span of Control legislation, harassment policies, and professional workforce standards.





# 2019-21 BUDGET NARRATIVE

## Strategic Planning and Innovation:

The Strategic Planning and Innovation unit is responsible for shepherding CHRO's strategic planning to address current and future HR needs. This includes incorporating innovation and best practices into recruitments, and exploring new ways to support the current and future workforce. The unit is also focused on statewide succession planning. This is critical work because up to one-third of the workforce is eligible to retire within five years.

## Classification and Compensation:

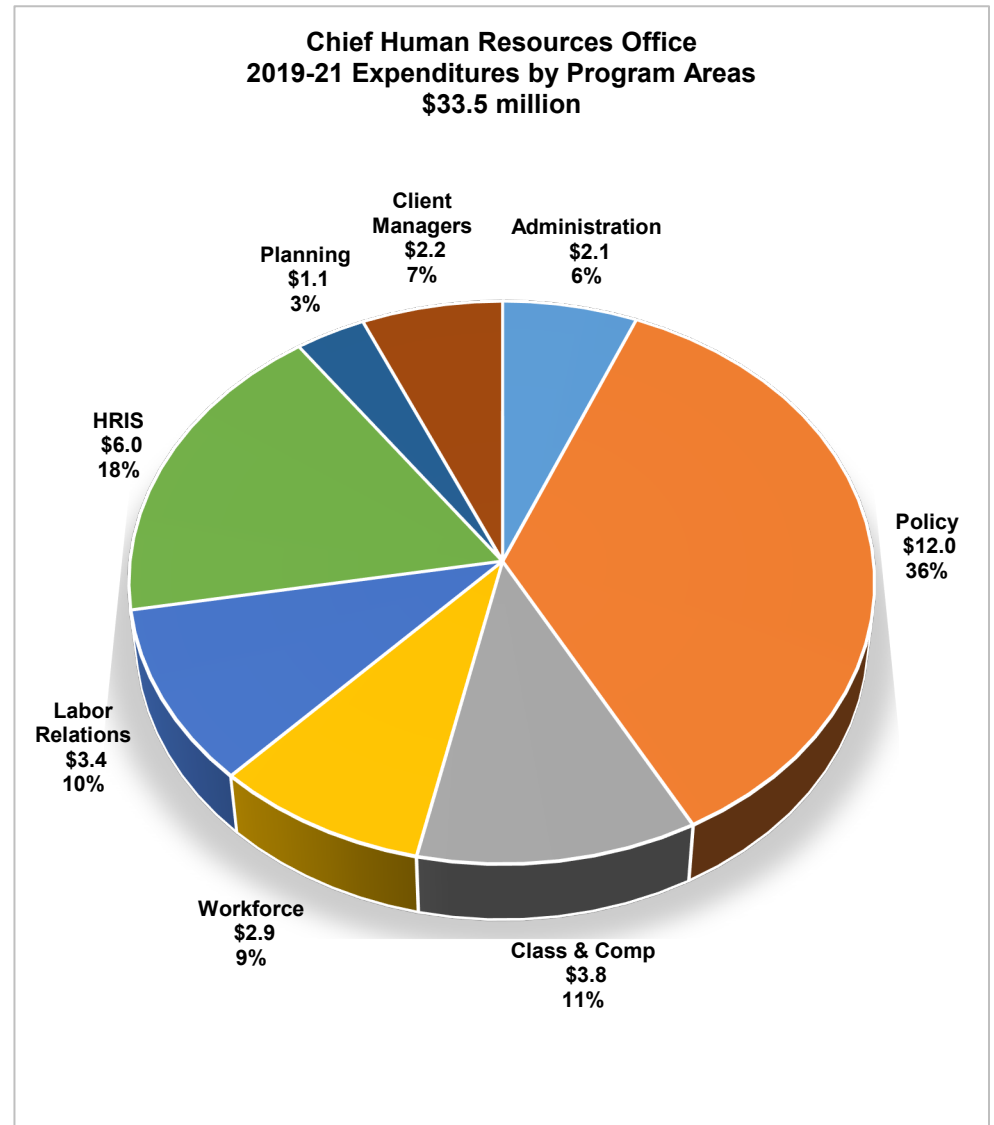
The state has a wide and varied list of market-based classification and compensation plans necessary to carry out agency business. To ensure employees are properly classed and compensated, the unit is concurrently running three major initiatives:

- (1) A review of the state's total compensation plan
- (2) A review of groups of classified-represented employees' classifications.
- (3) A review of all management and executive service classification and compensation structures

These initiatives will identify where the workforce should be in relation to the market, propose changes to simplify the classification system, and address issues of compression. Classification and Compensation also oversees the implementation of the pay equity legislation.

## Workforce Management and Collaboration:

The Workforce Management and Collaboration unit oversees Leadership Oregon – the state's primary executive development program which the state's Chief Operating Officer sponsors. Over the last 25 years, 800 managers have completed the program. Workforce solutions include the development and delivery of leadership development and mentoring programs, employee engagement and educational programs. The unit has also developed and delivers foundational training for managers, a human resource certificate program, and oversees executive coaching contracts. Workforce management recently developed a mentorship program and an intern program.



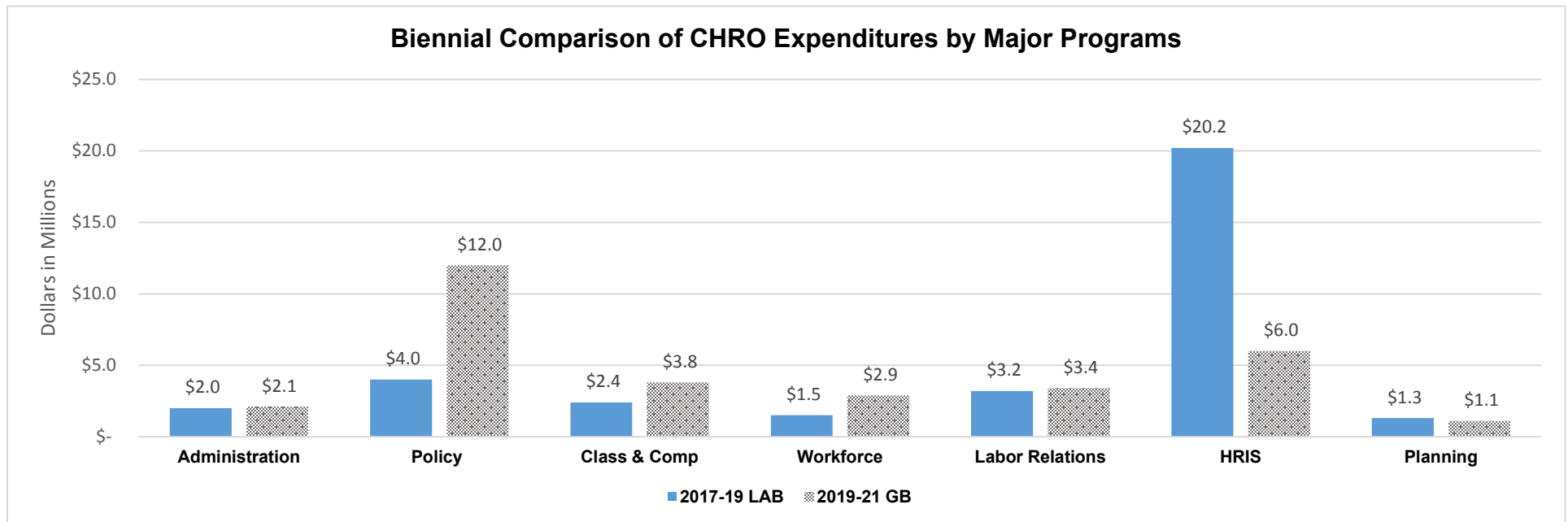
# 2019-21 BUDGET NARRATIVE

**Labor Relations:**

Seventy five percent of the state’s workforce is covered by 33 collective bargaining contracts. To ensure consistent labor practices across state government, the Labor Relations unit manages the collective bargaining agreements and handles the contract negotiations for 30,368 state employees in addition to administering 4 non-state employee Collective Bargaining Agreements which represent more than 20,000 home care workers, 4,000 foster care providers, and 3,300 providers of adult foster care. The unit manages contract-related grievances and demands to bargain, and represents the state in hearings before the Employment Relations Board. The information below indicates the number of grievances and other activities continues to trend downward.

Action	2015-2017	2017-Current
Grievances	223	203
Demands to Bargain	27	16
Unfair Labor Practices	1	2

**Total Funds Budget (historical and future)**



# 2019-21 BUDGET NARRATIVE

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## **Program Performance**

CHRO is undergoing a significant shift in programs and statutory authority. As part of this, CHRO is currently mapping business objectives, evaluating innovative practices, and developing long-term metrics. The outcome will be performance metrics that track back to the business objectives. The CHRO is modernizing practice with a data driven and collaborative strategy that is inclusive of agencies but maintains oversight as appropriate.

## **Enabling Legislation/ Program Authorization**

- Oregon Revised Statute Chapters 240 and 243
- Oregon Administrative Rule (OAR) 105

## **Funding Streams that Support the Program**

The division relies on an assessment which allocates costs to state agencies based on 2017-19 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) and an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$8,374,965 related to the Human Resources Information Systems (HRIS) replacement project costs.

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustments**

This package transfers in \$2,225,153 and 7 FTE from EHRS.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	(185,542)	-	-	-	(185,542)
Unemployment Assessments	-	-	317	-	-	-	317
Mass Transit Tax	-	-	4,955	-	-	-	4,955
Vacancy Savings	-	-	321,448	-	-	-	321,448
<b>Total Personal Services</b>	-	-	<b>\$141,178</b>	-	-	-	<b>\$141,178</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	141,178	-	-	-	141,178
<b>Total Expenditures</b>	-	-	<b>\$141,178</b>	-	-	-	<b>\$141,178</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(141,178)	-	-	-	(141,178)
<b>Total Ending Balance</b>	-	-	<b>(\$141,178)</b>	-	-	-	<b>(\$141,178)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(30,000)	-	-	-	(30,000)
Employee Training	-	-	(89,924)	-	-	-	(89,924)
Office Expenses	-	-	(53,529)	-	-	-	(53,529)
Telecommunications	-	-	(42,980)	-	-	-	(42,980)
Data Processing	-	-	(106,689)	-	-	-	(106,689)
Publicity and Publications	-	-	(11,603)	-	-	-	(11,603)
IT Professional Services	-	-	(3,925,348)	-	-	-	(3,925,348)
Employee Recruitment and Develop	-	-	(9,607)	-	-	-	(9,607)
Dues and Subscriptions	-	-	(11,603)	-	-	-	(11,603)
Other Services and Supplies	-	-	(4,035,242)	-	-	-	(4,035,242)
Expendable Prop 250 - 5000	-	-	(58,440)	-	-	-	(58,440)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$8,374,965)</b>	-	-	-	<b>(\$8,374,965)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(8,374,965)	-	-	-	(8,374,965)
<b>Total Expenditures</b>	-	-	<b>(\$8,374,965)</b>	-	-	-	<b>(\$8,374,965)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	8,374,965	-	-	-	8,374,965
<b>Total Ending Balance</b>	-	-	<b>\$8,374,965</b>	-	-	-	<b>\$8,374,965</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,166	-	-	-	1,166
Employee Training	-	-	3,176	-	-	-	3,176
Office Expenses	-	-	3,385	-	-	-	3,385
Telecommunications	-	-	3,809	-	-	-	3,809
Data Processing	-	-	28,857	-	-	-	28,857
Publicity and Publications	-	-	2,134	-	-	-	2,134
Professional Services	-	-	30,318	-	-	-	30,318
IT Professional Services	-	-	224,221	-	-	-	224,221
Attorney General	-	-	78,067	-	-	-	78,067
Employee Recruitment and Develop	-	-	625	-	-	-	625
Dues and Subscriptions	-	-	2,835	-	-	-	2,835
Facilities Rental and Taxes	-	-	14,315	-	-	-	14,315
Other Services and Supplies	-	-	11,667	-	-	-	11,667
Expendable Prop 250 - 5000	-	-	920	-	-	-	920
IT Expendable Property	-	-	1,961	-	-	-	1,961
<b>Total Services &amp; Supplies</b>	-	-	<b>\$407,456</b>	-	-	-	<b>\$407,456</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	407,456	-	-	-	407,456
<b>Total Expenditures</b>	-	-	<b>\$407,456</b>	-	-	-	<b>\$407,456</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(407,456)	-	-	-	(407,456)
<b>Total Ending Balance</b>	-	-	<b>(\$407,456)</b>	-	-	-	<b>(\$407,456)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	227,481	-	-	-	227,481
<b>Total Beginning Balance</b>	-	-	<b>\$227,481</b>	-	-	-	<b>\$227,481</b>
<b>Revenues</b>							
Admin and Service Charges	-	-	2,206,305	-	-	-	2,206,305
<b>Total Revenues</b>	-	-	<b>\$2,206,305</b>	-	-	-	<b>\$2,206,305</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(208,633)	-	-	-	(208,633)
<b>Total Transfers Out</b>	-	-	<b>(\$208,633)</b>	-	-	-	<b>(\$208,633)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,279,248	-	-	-	1,279,248
Empl. Rel. Bd. Assessments	-	-	427	-	-	-	427
Public Employees' Retire Cont	-	-	217,087	-	-	-	217,087
Pension Obligation Bond	-	-	72,098	-	-	-	72,098
Social Security Taxes	-	-	97,860	-	-	-	97,860
Worker's Comp. Assess. (WCD)	-	-	406	-	-	-	406
Mass Transit Tax	-	-	7,675	-	-	-	7,675
Flexible Benefits	-	-	246,288	-	-	-	246,288
Vacancy Savings	-	-	(60,920)	-	-	-	(60,920)
<b>Total Personal Services</b>	-	-	<b>\$1,860,169</b>	-	-	-	<b>\$1,860,169</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	3,359	-	-	-	3,359
Employee Training	-	-	15,440	-	-	-	15,440
Office Expenses	-	-	27,197	-	-	-	27,197
Telecommunications	-	-	17,656	-	-	-	17,656
Data Processing	-	-	77,929	-	-	-	77,929
Publicity and Publications	-	-	10,890	-	-	-	10,890
Professional Services	-	-	9,753	-	-	-	9,753
IT Professional Services	-	-	(494,569)	-	-	-	(494,569)
Attorney General	-	-	33,678	-	-	-	33,678
Employee Recruitment and Develop	-	-	1,698	-	-	-	1,698
Dues and Subscriptions	-	-	4,046	-	-	-	4,046
Facilities Rental and Taxes	-	-	572,145	-	-	-	572,145
Agency Program Related S and S	-	-	10,124	-	-	-	10,124
Other Services and Supplies	-	-	54,583	-	-	-	54,583
Expendable Prop 250 - 5000	-	-	6,130	-	-	-	6,130
IT Expendable Property	-	-	14,925	-	-	-	14,925
<b>Total Services &amp; Supplies</b>	-	-	<b>\$364,984</b>	-	-	-	<b>\$364,984</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,225,153	-	-	-	2,225,153
<b>Total Expenditures</b>	-	-	<b>\$2,225,153</b>	-	-	-	<b>\$2,225,153</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							7
<b>Total Positions</b>	-	-	-	-	-	-	7
<b>Total FTE</b>							
Total FTE							7.00
<b>Total FTE</b>	-	-	-	-	-	-	7.00

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0113211	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0520055	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530013	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530026	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530030	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0951203	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,650.00		135,600 68,688			135,600 68,688
9013261	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
TOTAL PICS SALARY										1,279,248			1,279,248
TOTAL PICS OPE										562,068			562,068
TOTAL PICS PERSONAL SERVICES =				7	7.00	168.00				1,841,316			1,841,316

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #101 – Permanent Staff Resources for Workday

**Agency Request Budget: \$2,504,702 | Total Positions/FTE: 10/10.00**

**Governor's Budget: \$2,198,172 | Total Positions/FTE: 10/8.80**

### Purpose

In 2013, DAS embarked on the first phase of a legacy systems modernization effort to replace the enterprise legacy human resources information system (HRIS) with a modern software-as-a-service system (SaaS). In July 2017, DAS CHRO, with approval from the governor and legislature, contracted with IBM to implement the Workday solution for human resources. The HRIS project is on schedule to be implemented in 2018. The Workday system will be used by all agencies throughout the enterprise, as well as the legislative and judicial branches. Although the new system is a software as a service solution, there will still need to be a support team to staff the help desk and provide system administrative support for all State agencies, boards and commissions, test new upgrades (every six months), analyze the customer impact, and train users on new functionality. This request is for the funding and legislative approval to permanently staff the CHRO Enterprise Systems Support Team with Workday subject matter experts. This request includes the 2019-21 biennial cost of new permanent state staff.

### How Achieved

This package requests the establishment of 10 permanent positions (8.80 FTE) to staff the CHRO Systems Support Team. In the future, these positions would become part of DAS' base budget.

The Systems Administration Team will modify and create new workflows, monitor and maintain existing interfaces, build new interfaces as needed, troubleshoot data issues, support users with report creations and handle all complex enterprise-wide reporting. Standard human resource metrics are in development and will be made available for decision making.

The Business Functions Team will assist agencies with system functionality enabling them to achieve maximum benefit from the system to support their business goals and objectives. This team will field functionality questions and troubleshoot issues around system configuration, workflow and setup and work with policy and decision makers in modernizing human resource practices through data and analytics.

The Help Desk Team will provide support for all agencies and end-users. More complex issues would be escalated to either the System Administration Team or the Business Functions Team.

# 2019-21 BUDGET NARRATIVE

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The Change Management/Training Team will analyze the impact of each six month functionality upgrade and determine the impact to the users. The responsibility of training new users and developing training material for new users is the responsibility of this team as well as handling communications to user groups and the enterprise regarding Workday upgrades.

## **Staffing Impact**

### **Supervisor (1 position)**

- Establish one permanent, full-time, Principal Executive Manager F, MMS X7010 AP, SR 35X (.88 FTE)

### **Change Management & Training Team (2 positions)**

- Establish two permanent, full-time, Training & Development Specialist 1, UA C1338 AP, SR 23 (1.76 FTE)

### **Systems Administration Team (2 positions)**

- Establish one permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (.88 FTE)

### **Business Functions Team (3 positions)**

- Establish three permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (2.64 FTE)

### **Help Desk Team (2 positions)**

- Establish one permanent, full-time, Operations & Policy Analyst 1, UA C0870 AP, SR 23 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 2, UA C0871 AP, SR 27 (.88 FTE)

***Note: The positions included in this request do not include the permanent CHRO resources that have been acquired in a previous Workday project implementation POP.***

## **Quantifying Results**

The primary benefits of the workday support team are qualitative. Access to data to make sound business decisions and the ability to standardize and monitor performance data will result in the reduction of risk and support staff in workforce activities.

## **Revenue Sources**

\$2,198,172 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 101 - Permanent Staff Resources for Workday**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,171,422	-	-	-	1,171,422
Empl. Rel. Bd. Assessments	-	-	530	-	-	-	530
Public Employees' Retire Cont	-	-	198,792	-	-	-	198,792
Social Security Taxes	-	-	89,617	-	-	-	89,617
Worker's Comp. Assess. (WCD)	-	-	510	-	-	-	510
Mass Transit Tax	-	-	7,026	-	-	-	7,026
Flexible Benefits	-	-	307,860	-	-	-	307,860
Reconciliation Adjustment	-	-	(3)	-	-	-	(3)
<b>Total Personal Services</b>	-	-	<b>\$1,775,754</b>	-	-	-	<b>\$1,775,754</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	5,000	-	-	-	5,000
Out of State Travel	-	-	10,000	-	-	-	10,000
Employee Training	-	-	27,504	-	-	-	27,504
Office Expenses	-	-	25,000	-	-	-	25,000
Telecommunications	-	-	25,000	-	-	-	25,000
Data Processing	-	-	5,542	-	-	-	5,542
Publicity and Publications	-	-	3,948	-	-	-	3,948
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	3,276	-	-	-	3,276

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 101 - Permanent Staff Resources for Workday**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Dues and Subscriptions	-	-	3,948	-	-	-	3,948
Other Services and Supplies	-	-	293,543	-	-	-	293,543
Expendable Prop 250 - 5000	-	-	19,657	-	-	-	19,657
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>\$422,418</b>	-	-	-	<b>\$422,418</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,198,172	-	-	-	2,198,172
<b>Total Expenditures</b>	-	-	<b>\$2,198,172</b>	-	-	-	<b>\$2,198,172</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,198,172)	-	-	-	(2,198,172)
<b>Total Ending Balance</b>	-	-	<b>(\$2,198,172)</b>	-	-	-	<b>(\$2,198,172)</b>
<b>Total Positions</b>							
Total Positions							10
<b>Total Positions</b>	-	-	-	-	-	-	<b>10</b>
<b>Total FTE</b>							
Total FTE							8.80
<b>Total FTE</b>	-	-	-	-	-	-	<b>8.80</b>



PACKAGE: 101 - Permanent Staff Resources for

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100026	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	02	7,208.00		151,368 68,157			151,368 68,157
2100027	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
2100028	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
2100029	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100030	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100031	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100032	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100033	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,937.00		124,677 61,586			124,677 61,586
2100034	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,724.00		99,204 55,314			99,204 55,314
2100035	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
TOTAL PICS SALARY										1,171,422			1,171,422
TOTAL PICS OPE										597,309			597,309
TOTAL PICS PERSONAL SERVICES =				10	8.80	210.00				1,768,731			1,768,731

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #102 – Learning Management Module

**Agency Request Budget: \$4,786,442 | Total Positions/FTE: 11/8.25**

**Governor's Budget: \$4,876,717 | Total Positions/FTE: 11/7.75**

### Purpose

The Oregon Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes such as human resources, payroll and time tracking. In 2013, DAS embarked on the first phase of a legacy systems modernization effort to replace the enterprise legacy human resources information system (HRIS) with a modern software-as-a-service system (SaaS). After two years of research, planning and frequent consultation with the State Chief Information Office (SCIO), Legislative Fiscal Office (LFO), enterprise leadership, industry experts and other project teams in Oregon and other states, DAS, with approval from the Governor and legislature, contracted with IBM to implement the Workday solution for human resources. The HRIS project is on schedule to be implemented in 2018. Learning Management was an optional module considered in the original scope of the HRIS replacement. The state chose to limit the initial project scope of implementation to core Human Capital Management and Recruitment modules and to add the Learning Management module in this follow-on phase. A new Learning Management system with modern reporting capabilities is needed to support state-wide mandatory training and the reporting needs associated with it. This request is for the funding and legislative approval to add the Learning Management module to the state's Workday system replacing the legacy learning management system, iLearn. This request includes the cost of state staff, an Independent Quality Assurance vendor, the software implementation vendor and the price of the software subscription for two years.

### How Achieved

This package requests the establishment of 11 limited duration positions (8.25 FTE) to support the implementation of the Workday Learning Management module. This request also includes the cost of an Independent QA firm required for large State information technology projects. Also included in the request is the implementation services from the software solution/implementation vendor and the subscription costs of the Learning Management module software. A 10 percent contingency is also included in this request.

This package provides for the staffing needed to perform all the necessary implementation tasks to prepare for the deployment of the system across all agencies. This is a relatively small implementation effort that should be complete in no more than 18 months. Project team members will be making configuration and workflow decisions and testing the system to ensure it meets requirements. The Technical team will ensure the data conversion is successful and all interfaces are working correctly. The Training team will be involved in the development of training materials and aids and will assist in the delivery of training to employees state-wide. All members of the Project Management team will ensure the project stays on schedule and budget and that the vendor is performing to the contract.

# 2019-21 BUDGET NARRATIVE

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## **Staffing Impact**

### **Business Team (3 positions)**

- Establish one limited duration, full-time, Operations & Policy Analyst 4, MMS X0873 AP, SR 32 (.75 FTE)
- Establish two limited duration, full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (1.50 FTE)

### **Change, Communications & Training Team (3 positions)**

- Establish two limited duration, full-time, Training & Development Specialist 1, UA C1338 AP, SR 23 (1.00 FTE)
- Establish one limited duration, part-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (0.75 FTE)

### **Technical Team (2 positions)**

- Establish two limited duration, full-time, Info Systems Spec 6, UA C1486 IP, SR 29 (1.50 FTE)

### **Project Management Office (3 positions)**

- Establish one limited duration, full-time, Project Manager 2, MMN X0855 AP, SR 30 (.75 FTE)
- Establish one limited duration, part-time, Fiscal Analyst 1, UA C1243 AP, SR 23 (0.75 FTE)
- Establish one limited duration, part-time, Administrative Specialist 2, UA C0108 AP, SR 20 (0.75 FTE)

***Note: The positions included in this request do not include the permanent resources being leveraged from CHRO's existing Workday Support Team.***

## **Quantifying Results**

Over the years, enterprise wide training has been reduced due to budget and other constraints. Agencies often have duplicate training curriculum or insufficient training capacity. Standardizing training through a modern system with on-line capabilities will result in a highly trained workforce and additional opportunities for collaboration.

## **Revenue Sources**

\$4,876,717 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 102 - Learning Management Module**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	1,128,816	-	-	-	1,128,816
Empl. Rel. Bd. Assessments	-	-	474	-	-	-	474
Public Employees' Retire Cont	-	-	191,560	-	-	-	191,560
Social Security Taxes	-	-	86,353	-	-	-	86,353
Worker's Comp. Assess. (WCD)	-	-	454	-	-	-	454
Mass Transit Tax	-	-	6,774	-	-	-	6,774
Flexible Benefits	-	-	272,676	-	-	-	272,676
Reconciliation Adjustment	-	-	(1)	-	-	-	(1)
<b>Total Personal Services</b>	-	-	<b>\$1,687,106</b>	-	-	-	<b>\$1,687,106</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	5,000	-	-	-	5,000
Out of State Travel	-	-	10,000	-	-	-	10,000
Employee Training	-	-	23,811	-	-	-	23,811
Office Expenses	-	-	30,000	-	-	-	30,000
Telecommunications	-	-	120,000	-	-	-	120,000
Data Processing	-	-	4,833	-	-	-	4,833
Publicity and Publications	-	-	3,419	-	-	-	3,419
Professional Services	-	-	2,255,600	-	-	-	2,255,600
Employee Recruitment and Develop	-	-	2,847	-	-	-	2,847

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 102 - Learning Management Module**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Dues and Subscriptions	-	-	3,419	-	-	-	3,419
Other Services and Supplies	-	-	693,600	-	-	-	693,600
Expendable Prop 250 - 5000	-	-	17,082	-	-	-	17,082
IT Expendable Property	-	-	20,000	-	-	-	20,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$3,189,611</b>	-	-	-	<b>\$3,189,611</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,876,717	-	-	-	4,876,717
<b>Total Expenditures</b>	-	-	<b>\$4,876,717</b>	-	-	-	<b>\$4,876,717</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,876,717)	-	-	-	(4,876,717)
<b>Total Ending Balance</b>	-	-	<b>(\$4,876,717)</b>	-	-	-	<b>(\$4,876,717)</b>
<b>Total Positions</b>							
Total Positions							11
<b>Total Positions</b>	-	-	-	-	-	-	<b>11</b>
<b>Total FTE</b>							
Total FTE							7.75
<b>Total FTE</b>	-	-	-	-	-	-	<b>7.75</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100036	MMS	X0873	AP OPERATIONS & POLICY ANALYST	4	1	.75	18.00	05	7,561.00	136,098 59,986			136,098 59,986
2100037	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	08	7,942.00	142,956 61,674			142,956 61,674
2100038	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	08	7,942.00	142,956 61,674			142,956 61,674
2100039	UA	C1338	AP TRAINING & DEVELOPMENT SPEC	1	1	.50	12.00	05	4,509.00	54,108 30,972			54,108 30,972
2100040	UA	C1338	AP TRAINING & DEVELOPMENT SPEC	1	1	.50	12.00	05	4,509.00	54,108 30,972			54,108 30,972
2100041	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	02	5,937.00	106,866 52,788			106,866 52,788
2100042	UA	C1486	IP INFO SYSTEMS SPECIALIST	6	1	.75	18.00	05	6,139.00	110,502 53,683			110,502 53,683
2100043	UA	C1486	IP INFO SYSTEMS SPECIALIST	6	1	.75	18.00	05	6,139.00	110,502 53,683			110,502 53,683
2100044	MMN	X0855	AP PROJECT MANAGER	2	1	.75	18.00	02	5,937.00	106,866 52,788			106,866 52,788
2100045	UA	C1243	AP FISCAL ANALYST	1	1	.75	18.00	08	5,188.00	93,384 49,469			93,384 49,469
2100046	UA	C0108	AP ADMINISTRATIVE SPECIALIST	2	1	.75	18.00	05	3,915.00	70,470 43,828			70,470 43,828
TOTAL PICS SALARY										1,128,816			1,128,816
TOTAL PICS OPE										551,517			551,517
TOTAL PICS PERSONAL SERVICES =				11	7.75	186.00				1,680,333			1,680,333

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #103 – Strengthening Training Practices

Agency Request Budget: \$857,842 | Total Positions/FTE: 2/2.00

Governor's Budget: \$792,818 | Total Positions/FTE: 2/1.76

### Purpose

There are currently only two positions dedicated to training delivery and curriculum development within the CHRO. The demand for training to meet business needs is increasing, and these positions will work collaboratively with agencies to develop and deliver training to meet statutory requirements and for business improvement.

### How Achieved

Establish two permanent positions dedicated to conducting this work.

### Staffing Impact

- Establish one permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 2, MMN X0871 AP, SR 27 (.88 FTE)

### Quantifying Results

The results related to training are primarily qualitative. A highly skilled workforce that is prepared for the future through succession planning, training and career development will result in more productive employees and risk reduction in the areas of compliance. With up to 45 percent of the workforce in some agencies eligible to retire in the next five years, providing training and support to existing employees to promote advancement is critical to continue delivering quality services.

### Revenue Sources

\$792,818 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 103 - Strengthening Training Practices**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	245,049	-	-	-	245,049
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	41,585	-	-	-	41,585
Social Security Taxes	-	-	18,747	-	-	-	18,747
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Mass Transit Tax	-	-	1,470	-	-	-	1,470
Flexible Benefits	-	-	61,572	-	-	-	61,572
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$368,631</b>	-	-	-	<b>\$368,631</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,293	-	-	-	1,293
Employee Training	-	-	6,706	-	-	-	6,706
Office Expenses	-	-	3,831	-	-	-	3,831
Telecommunications	-	-	2,874	-	-	-	2,874
Data Processing	-	-	1,246	-	-	-	1,246
Publicity and Publications	-	-	957	-	-	-	957
Professional Services	-	-	400,000	-	-	-	400,000
Employee Recruitment and Develop	-	-	767	-	-	-	767
Dues and Subscriptions	-	-	957	-	-	-	957

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**Administrative Svcs, Dept of  
Pkg: 103 - Strengthening Training Practices**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	957	-	-	-	957
Expendable Prop 250 - 5000	-	-	4,599	-	-	-	4,599
<b>Total Services &amp; Supplies</b>	-	-	<b>\$424,187</b>	-	-	-	<b>\$424,187</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	792,818	-	-	-	792,818
<b>Total Expenditures</b>	-	-	<b>\$792,818</b>	-	-	-	<b>\$792,818</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(792,818)	-	-	-	(792,818)
<b>Total Ending Balance</b>	-	-	<b>(\$792,818)</b>	-	-	-	<b>(\$792,818)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100047	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100048	MMN X0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	5,127.00		107,667 57,398			107,667 57,398
TOTAL PICS SALARY									245,049			245,049
TOTAL PICS OPE									122,112			122,112
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00				367,161			367,161

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #104 – Personnel Investigations

Agency Request Budget: \$752,776 | Total Positions/FTE: 3/3.00

Governor's Budget: \$430,166 | Total Positions/FTE: 2/1.76

### Purpose

The CHRO office is increasingly called upon by other agencies to assist in complex, highly sensitive internal agency investigations. The investigations include matters involving senior leadership where any internal agency investigator would likely have a real or perceived conflict of interest compromising objectivity and potentially creating risk for the State. In addition, the CHRO has seen an increase in the number of referrals from other state agencies which may have oversight or reporting processes.

In order to ensure that concerns are addressed both timely and objectively, the CHRO needs to have dedicated resources with the skill, experience and charge to both investigate and report findings and make recommendations for resolution to the appropriate decision makers in support of government accountability and transparency.

### How Achieved

Establish two permanent positions dedicated to conducting this work statewide.

### Staffing Impact

- Establish two permanent, full-time, Human Resources Consultant 2, MMN X1327 AP, SR 32 (1.76 FTE)

### Quantifying Results

Standardizing investigatory practices will result in consistent methods for decision making for agencies. We often contract with others to complete investigations due to workload. This will reduce the amount of legal fees paid for outside investigators.

### Revenue Sources

\$430,166 Other Funds Limited, Admin & Service Charges

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 104 - Personnel Investigations/Exec Recruiting**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	274,764	-	-	-	274,764
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	46,628	-	-	-	46,628
Social Security Taxes	-	-	21,020	-	-	-	21,020
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Mass Transit Tax	-	-	1,648	-	-	-	1,648
Flexible Benefits	-	-	61,572	-	-	-	61,572
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$405,840</b>	-	-	-	<b>\$405,840</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,301	-	-	-	1,301
Employee Training	-	-	6,744	-	-	-	6,744
Office Expenses	-	-	3,853	-	-	-	3,853
Telecommunications	-	-	2,890	-	-	-	2,890
Data Processing	-	-	1,253	-	-	-	1,253
Publicity and Publications	-	-	963	-	-	-	963
Employee Recruitment and Develop	-	-	771	-	-	-	771
Dues and Subscriptions	-	-	963	-	-	-	963
Other Services and Supplies	-	-	963	-	-	-	963

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 104 - Personnel Investigations/Exec Recruiting**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	4,625	-	-	-	4,625
<b>Total Services &amp; Supplies</b>	-	-	<b>\$24,326</b>	-	-	-	<b>\$24,326</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	430,166	-	-	-	430,166
<b>Total Expenditures</b>	-	-	<b>\$430,166</b>	-	-	-	<b>\$430,166</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(430,166)	-	-	-	(430,166)
<b>Total Ending Balance</b>	-	-	<b>(\$430,166)</b>	-	-	-	<b>(\$430,166)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100049	MMN	X1327	AP HR CONSULTANT 2	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100050	MMN	X1327	AP HR CONSULTANT 2	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY										274,764			274,764
TOTAL PICS OPE										129,428			129,428
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				404,192			404,192

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #106 – Planning and Integration Resources for OSPS

Agency Request Budget: \$0 | Total Positions/FTE: None

Governor's Budget: \$750,257 | Total Positions/FTE: 2/2.00

### Purpose

The Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes such as human resources, payroll and timekeeping. In 2013, DAS embarked on the first phase of a legacy systems modernization effort to replace the enterprise legacy human resources information system (HRIS) with a modern software-as-a-service system. After two years of research, planning and frequent consultation with the Office of the State Chief Information Officer (OSCIO), Legislative Fiscal Office (LFO), enterprise leadership, industry experts and other project teams in Oregon and other states, DAS, with approval from the legislature, contracted with IBM to implement the Workday solution for human resources. The project is on schedule to be implemented in early 2019. During the 2017 legislative session limitation was approved through the HRIS project implementation funding package to gather requirements and prepare a business case for the next phase of legacy systems modernization; the replacement of the Oregon State Payroll Application (OSPA).

This request is for the funding and legislative approval to ramp up a project team, secure vendors and complete the planning and implementation of a payroll/timekeeping replacement project. This request includes the cost of state staff, an Independent Quality Assurance (QA) vendor, software solution/implementation vendor including project management support, SaaS subscription costs, and an independent study by a third-party vendor.

***This Policy Option Package is shared by three division/program areas: DAS Information Technology (DAS IT), Chief Human Resources Office (CHRO), and Enterprise Goods & Services (EGS).***

### How Achieved

#### DAS IT

The package in DAS IT includes an independent study by a third-party vendor to determine the preparedness of DAS IT to support the implementation and administration of the project and products. The vendor will also prepare recommendations for future modernization efforts within DAS IT to support agency specific applications and in support of future replacement of legacy systems that serve all state agencies, such as financial systems.

#### CHRO

The package in CHRO provides two positions to support the interface from Workday to the legacy payroll system until the payroll system is replaced by Workday.

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## **EGS**

The package in EGS establishes a payroll/timekeeping project office with 21 limited duration positions (13.13 FTE) to support the planning and implementation phase of the project. The project will replace the Oregon State Payroll System (OSPS) and the current ePayroll (timekeeping) system used by state agencies and employees. First fiscal year activities, supported with five positions, will involve the finalizing of requirements, a Fit Gap of those requirements to the Workday payroll/time keeping solution, development of Stage Gate 2 and 3 planning documents and change management training for DAS and agency payroll professionals. The majority of the requested staff, 16 limited duration positions, will staff the fully operational project office in the second fiscal year. Full implementation of a new payroll and timekeeping system is anticipated in the 2021-23 biennium.

The package provides for the staffing needed to perform the necessary implementation tasks to prepare for the deployment of the system across all agencies. In addition, the project plans to leverage permanent resources from the Workday Support team. Project team members will represent payroll in making configuration and workflow decisions and testing the system to ensure it meets requirements. The Technical team will ensure the data conversion is successful and all interfaces are working correctly. The Training team will be involved in the development of training materials and aids and will assist in the delivery of training to employees statewide. All members of the project management team will ensure the project stays on schedule and budget and that the vendor is performing to the contract.

The package also includes the cost of an Independent QA vendor required for large state information technology projects, implementation services from the software solution/implementation vendor, and the SaaS subscription costs. A 10 percent contingency is also included in this request.

## **Staffing Impact**

### **DAS IT**

None

### **Chief Human Resources Office**

- Establish one permanent, full time, Info Systems Spec 8, UA C1488 IP, SR 33 (1.00 FTE)
- Establish one permanent, full time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE)

### **Enterprise Goods & Services**

#### **Supervisory Team (2 positions)**

- Establish one limited duration, full time, Principal Executive Manager G, MMS X7012 IA, SR 38X (1.00 FTE)
- Establish one limited duration, full time, Principal Executive Manager F, MMS X7010 AA, SR 35X (1.00 FTE)



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## **Functional Team (10 positions)**

- Establish two limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (2.00 FTE)
- Establish seven limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (3.50 FTE)
- Establish one limited duration, full time, Accountant 3, MMN X1217 AA, SR 27 (.50 FTE)

## **Change, Communications & Training Team (2 positions)**

- Establish one limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (1.00 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (.50 FTE)

## **Technical Team (4 positions)**

- Establish two limited duration, full time, Info Systems Spec 7, UA C1487 IA, SR 31 (1.00 FTE)
- Establish one limited duration, full time, Info Systems Spec 6, UA C1486 IA, SR 29 (.50 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 2, UA C0871 AA, SR 27 (.50 FTE)

## **Project Office (3 positions)**

- Establish one limited duration, full time, Project Manager 2, UA C0855 AA, SR 30 (1.00 FTE)
- Establish one limited duration, part time, Fiscal Analyst 1, UA C1243 AA, SR 23 (.13 FTE)
- Establish one limited duration, full time, Administrative Specialist 2, UA C0108 AA, SR 19 (.50 FTE)

## **Quantifying Results**

High level success criteria for the payroll/timekeeping project is successful integration with Workday and the accurate and timely production of employee pay. The DAS IT section will apply the results and recommendations of the vendor into developing a strategic plan for the future. The strategic plan will be the blueprint for 2021-23 budget packages designed to better support existing DAS-specific applications and enterprise legacy systems (applications that serve all state agencies) and integrate new systems into existing data and infrastructure architecture as well as future use of cloud technology.

## **Revenue Sources**

\$750,257 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 106 - Planning and Integration Resources for OSPS**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	361,296	-	-	-	361,296
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	61,312	-	-	-	61,312
Social Security Taxes	-	-	27,639	-	-	-	27,639
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Mass Transit Tax	-	-	2,168	-	-	-	2,168
Flexible Benefits	-	-	70,368	-	-	-	70,368
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$523,021</b>	-	-	-	<b>\$523,021</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,625	-	-	-	1,625
Employee Training	-	-	8,758	-	-	-	8,758
Office Expenses	-	-	4,378	-	-	-	4,378
Telecommunications	-	-	3,831	-	-	-	3,831
Data Processing	-	-	2,245	-	-	-	2,245
Publicity and Publications	-	-	1,094	-	-	-	1,094
IT Professional Services	-	-	193,920	-	-	-	193,920
Employee Recruitment and Develop	-	-	876	-	-	-	876
Dues and Subscriptions	-	-	1,094	-	-	-	1,094
Other Services and Supplies	-	-	3,722	-	-	-	3,722
Expendable Prop 250 - 5000	-	-	5,693	-	-	-	5,693
<b>Total Services &amp; Supplies</b>	-	-	<b>\$227,236</b>	-	-	-	<b>\$227,236</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 106 - Planning and Integration Resources for OSPS**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	750,257	-	-	-	750,257
<b>Total Expenditures</b>	-	-	<b>\$750,257</b>	-	-	-	<b>\$750,257</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(750,257)	-	-	-	(750,257)
<b>Total Ending Balance</b>	-	-	<b>(\$750,257)</b>	-	-	-	<b>(\$750,257)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							2.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>2.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100114	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	8,512.00		204,288 85,599			204,288 85,599
2100115	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
TOTAL PICS SALARY										361,296			361,296
TOTAL PICS OPE										159,557			159,557
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				520,853			520,853

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #113 – Additional Staff Resources for CHRO

**Agency Request Budget: \$250,925 | Total Positions/FTE: 1/1.00**

**Governor's Budget: \$1,419,711 | Total Positions/FTE: 6/5.28**

### **Purpose**

The Executive Recruiter position was eliminated in a previous budget cycle. The agency has determined that it should be restored due to the workload and critical nature of the position. In this competitive job market, and with generational transition within the workforce, there is a strong need for a position focused on cultivating and developing a cadre of candidates to meet critical leadership needs across the enterprise. In addition to agency heads, CHRO is continuously being called upon by other agencies to assist with other executive team recruitments. Executive recruitment is markedly distinct from other recruitment in terms of approach, tools, and expertise.

Over the last biennium the CHRO has been tasked with increasing enterprise responsibility in key priority areas. In June 2017, Governor Brown signed pay equity legislation (House Bill 2005) into law. Under the new law, Oregon employers (in both the private and public sectors) were encouraged to analyze and correct pay inequities between employees who do similar work and have similar qualifications. For state government to comply, the DAS Chief Human Resources Office (CHRO) launched the Pay Equity Project. One component of the project was a comprehensive analysis of our workforce to look for areas where inequities may exist. In early 2018, more than 33,000 state employees completed a pay equity survey. The ongoing implementation, oversight and analysis to ensure compliance across the executive branch requires significant resources in data analysis and research.

In addition, with key components of the law going into effect January 1, 2019, CHRO needs additional staff to receive, review and respond to pay equity inquiries and appeals. This will be an ongoing body of work as will be the need to continually evaluate, update and analyze pay equity.

### **How Achieved**

Establish six permanent positions dedicated to conducting this work.

### **Staffing Impact**

- Establish three permanent, full-time, Human Resources Consultant 2, MMC X1327 AP, SR 32 (2.64 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 3, MMC X0872 AP, SR 30 (.88 FTE)
- Establish one permanent, full-time, Executive Support Specialist 1, MMC X0118 AP, SR 17 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (.88 FTE)

# 2019-21 BUDGET NARRATIVE

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## **Quantifying Results**

Outsourcing executive recruitments can result in charges of approximately \$20,000-\$60,000 per recruitment to agencies. An executive recruiter on staff will also assist in standardizing practice and skill development within the enterprise, leveraging talent pools, and support alignment to enterprise priorities.

The Pay Equity law carries provisions for punitive damages. The potential exposure for failure to effectively implement and comply is significant. These resources will ensure standardized implementation, evaluation and risk assessment across the executive branch to reduce risk for compensatory and punitive damages.

## **Revenue Sources**

\$1,419,711 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 113 - Additional Staff Resources for CHRO**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	931,602	-	-	-	931,602
Empl. Rel. Bd. Assessments	-	-	318	-	-	-	318
Public Employees' Retire Cont	-	-	158,094	-	-	-	158,094
Social Security Taxes	-	-	71,269	-	-	-	71,269
Worker's Comp. Assess. (WCD)	-	-	306	-	-	-	306
Mass Transit Tax	-	-	5,689	-	-	-	5,689
Flexible Benefits	-	-	184,716	-	-	-	184,716
Reconciliation Adjustment	-	-	(100)	-	-	-	(100)
<b>Total Personal Services</b>	-	-	<b>\$1,351,894</b>	-	-	-	<b>\$1,351,894</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	3,514	-	-	-	3,514
Employee Training	-	-	18,160	-	-	-	18,160
Office Expenses	-	-	11,269	-	-	-	11,269
Telecommunications	-	-	8,670	-	-	-	8,670
Data Processing	-	-	3,519	-	-	-	3,519
Publicity and Publications	-	-	2,599	-	-	-	2,599
Employee Recruitment and Develop	-	-	2,119	-	-	-	2,119
Dues and Subscriptions	-	-	2,599	-	-	-	2,599
Other Services and Supplies	-	-	2,648	-	-	-	2,648

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 113 - Additional Staff Resources for CHRO**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	12,720	-	-	-	12,720
<b>Total Services &amp; Supplies</b>	-	-	<b>\$67,817</b>	-	-	-	<b>\$67,817</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,419,711	-	-	-	1,419,711
<b>Total Expenditures</b>	-	-	<b>\$1,419,711</b>	-	-	-	<b>\$1,419,711</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,419,711)	-	-	-	(1,419,711)
<b>Total Ending Balance</b>	-	-	<b>(\$1,419,711)</b>	-	-	-	<b>(\$1,419,711)</b>
<b>Total Positions</b>							
Total Positions							6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>
<b>Total FTE</b>							
Total FTE							5.28
<b>Total FTE</b>	-	-	-	-	-	-	<b>5.28</b>



PACKAGE: 113 - Additional Staff Resources for

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100051	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100052	MMC X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100109	MMC X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100110	MMN X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100111	MMC X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	08	7,942.00		166,782 71,952			166,782 71,952
2100112	MMC X0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	.88	21.00	05	3,658.00		76,818 49,803			76,818 49,803
TOTAL PICS SALARY									931,602			931,602
TOTAL PICS OPE									414,703			414,703
TOTAL PICS PERSONAL SERVICES =			6	5.28	126.00				1,346,305			1,346,305

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor's Budget: (\$508,259) | Total Positions/FTE: None

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.

### Staffing Impact

None

### Quantifying Results

None

### Revenue Sources

(\$508,259) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	(752,175)	-	-	-	(752,175)
<b>Total Beginning Balance</b>	-	-	<b>(\$752,175)</b>	-	-	-	<b>(\$752,175)</b>
<b>Revenues</b>							
Admin and Service Charges	-	-	9,710,463	-	-	-	9,710,463
<b>Total Revenues</b>	-	-	<b>\$9,710,463</b>	-	-	-	<b>\$9,710,463</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	202,128	-	-	-	202,128
<b>Total Transfers Out</b>	-	-	<b>\$202,128</b>	-	-	-	<b>\$202,128</b>
<b>Personal Services</b>							
Vacancy Savings	-	-	(220,026)	-	-	-	(220,026)
<b>Total Personal Services</b>	-	-	<b>(\$220,026)</b>	-	-	-	<b>(\$220,026)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(1,289)	-	-	-	(1,289)
Employee Training	-	-	(3,741)	-	-	-	(3,741)
Office Expenses	-	-	(4,381)	-	-	-	(4,381)
Publicity and Publications	-	-	(2,533)	-	-	-	(2,533)
Professional Services	-	-	(30,711)	-	-	-	(30,711)
IT Professional Services	-	-	(224,221)	-	-	-	(224,221)
Employee Recruitment and Develop	-	-	(687)	-	-	-	(687)
Dues and Subscriptions	-	-	(2,983)	-	-	-	(2,983)

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Agency Program Related S and S	-	-	(371)	-	-	-	(371)
Other Services and Supplies	-	-	(13,665)	-	-	-	(13,665)
Expendable Prop 250 - 5000	-	-	(1,144)	-	-	-	(1,144)
IT Expendable Property	-	-	(2,507)	-	-	-	(2,507)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$288,233)</b>	-	-	-	<b>(\$288,233)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(508,259)	-	-	-	(508,259)
<b>Total Expenditures</b>	-	-	<b>(\$508,259)</b>	-	-	-	<b>(\$508,259)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	9,668,675	-	-	-	9,668,675
<b>Total Ending Balance</b>	-	-	<b>\$9,668,675</b>	-	-	-	<b>\$9,668,675</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$163,500) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$163,500.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$163,500) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Chief Human Resource Office**  
**Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(22,937)	-	-	-	(22,937)
Other Services and Supplies	-	-	(140,563)	-	-	-	(140,563)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$163,500)</b>	-	-	-	<b>(\$163,500)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(163,500)	-	-	-	(163,500)
<b>Total Expenditures</b>	-	-	<b>(\$163,500)</b>	-	-	-	<b>(\$163,500)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	163,500	-	-	-	163,500
<b>Total Ending Balance</b>	-	-	<b>\$163,500</b>	-	-	-	<b>\$163,500</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor’s Budget: (\$29,712) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor’s Budget.

### **How Achieved**

Reduces division’s AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$29,712) Other Funds Limited, Admin & Service Charges (Assessment).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Chief Human Resource Office  
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(29,712)	-	-	-	(29,712)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$29,712)</b>	-	-	-	<b>(\$29,712)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(29,712)	-	-	-	(29,712)
<b>Total Expenditures</b>	-	-	<b>(\$29,712)</b>	-	-	-	<b>(\$29,712)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	29,712	-	-	-	29,712
<b>Total Ending Balance</b>	-	-	<b>\$29,712</b>	-	-	-	<b>\$29,712</b>



# 2019-21 BUDGET NARRATIVE

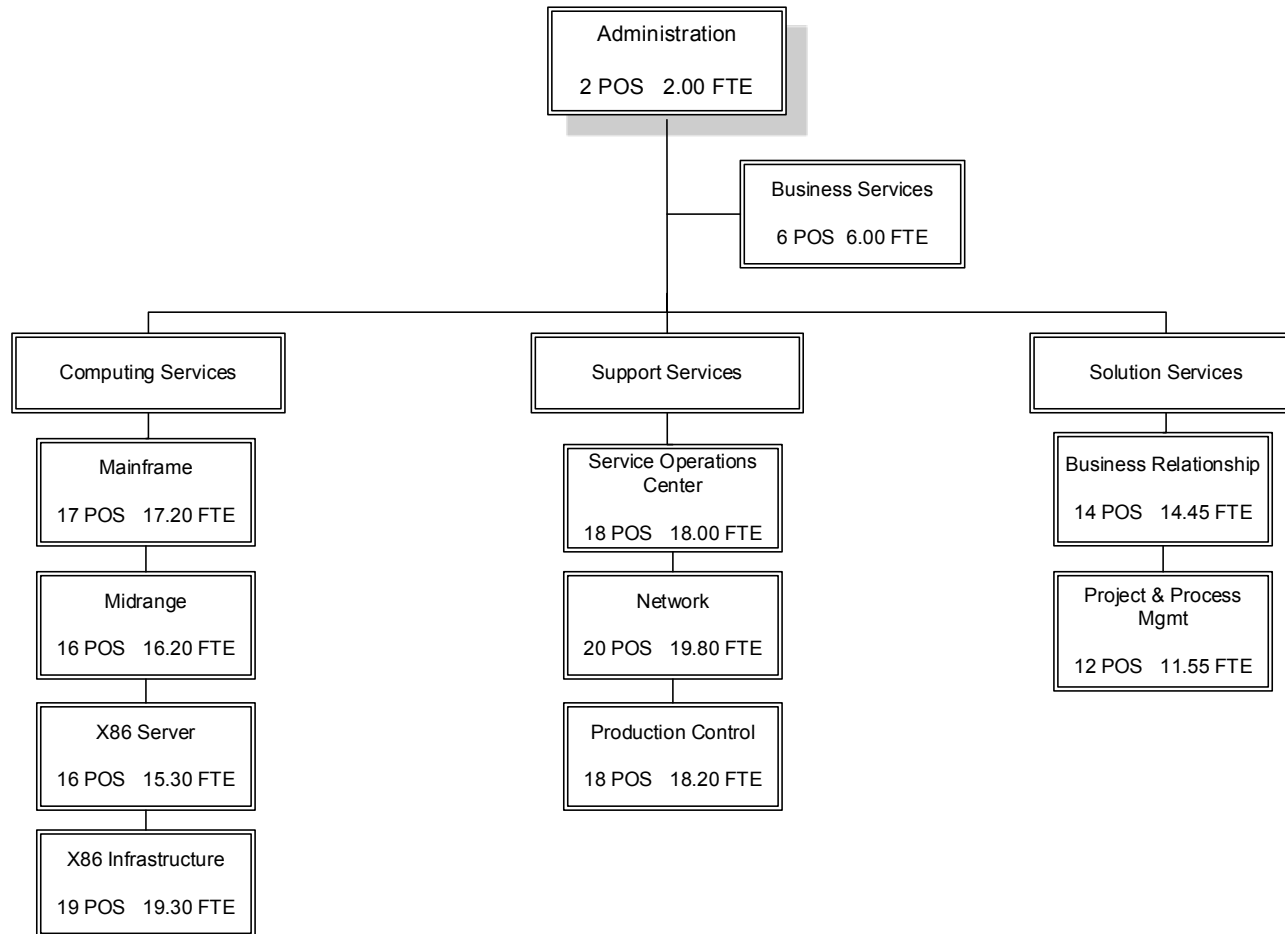
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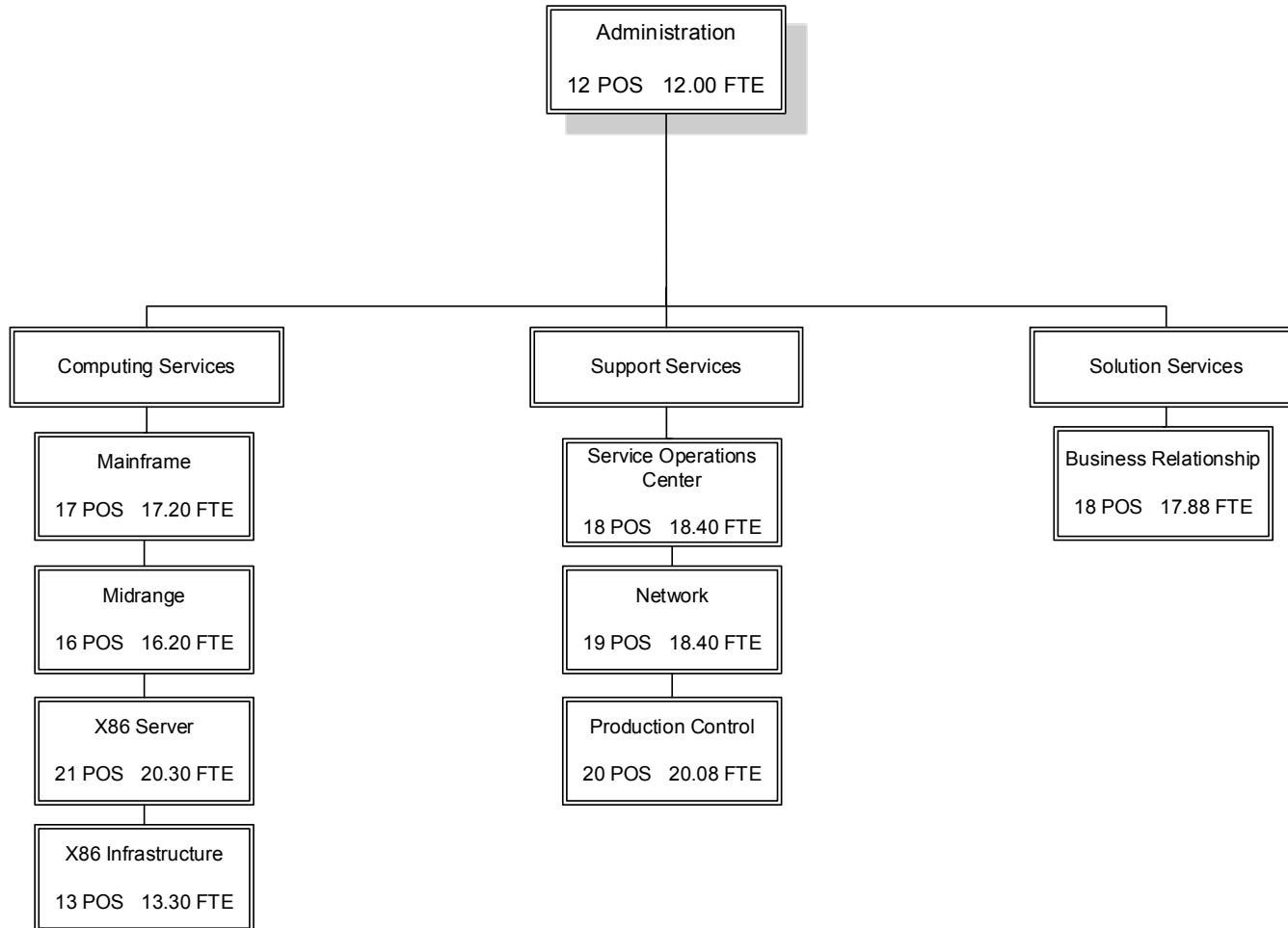
# 2019-21 BUDGET NARRATIVE

Office of the State Chief Information Officer  
 State Data Center  
 Organization Chart  
 2017-19  
 158 POS 158.00 FTE



# 2019-21 BUDGET NARRATIVE

Office of the State Chief Information Officer  
State Data Center  
Organization Chart  
2019-21  
154 POS 153.76 FTE



# 2019-21 BUDGET NARRATIVE

## Office of the State Chief Information Officer – State Data Center

### Program Overview

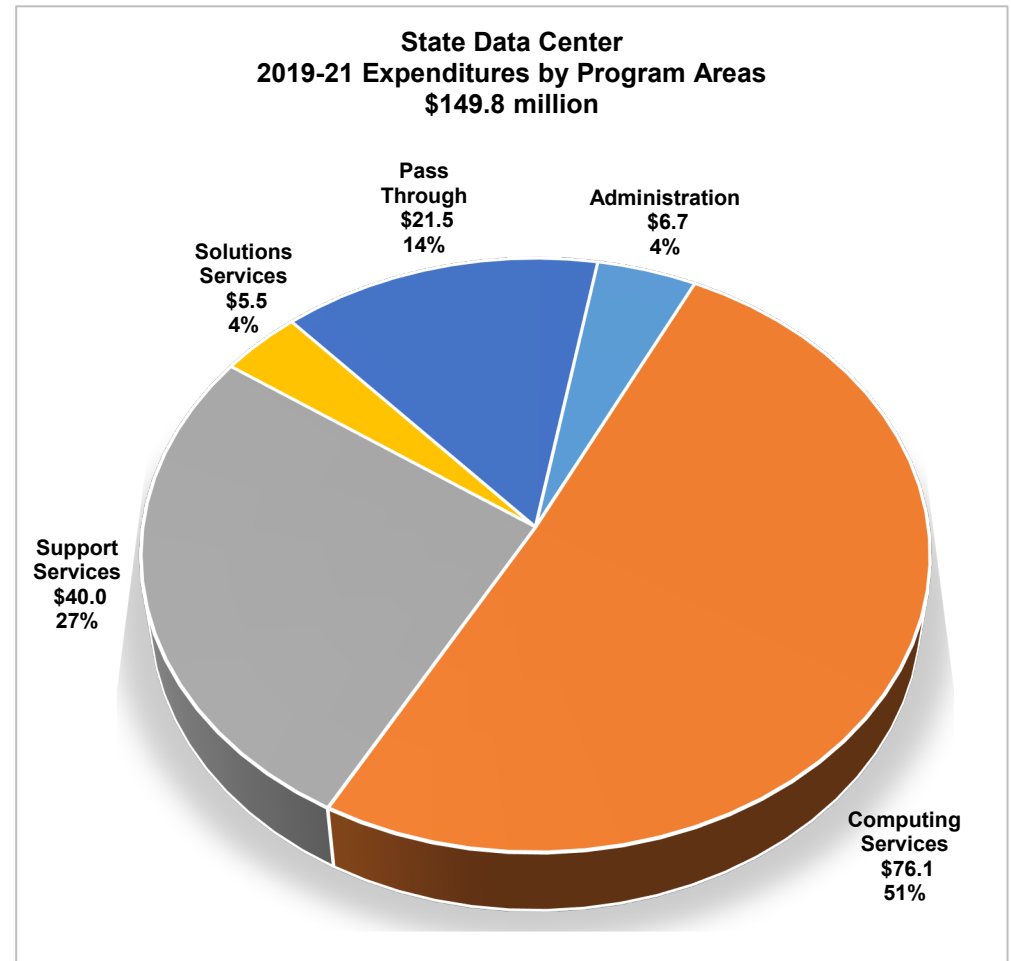
The State Data Center (SDC) maximizes the value of state government's technology investments to ensure the business of government runs efficiently, securely and reliably. The modern and standardized technology provided by the SDC enables numerous business operations within and across government. This facilitates the use of new and existing IT assets to leverage standard solutions and services, providing opportunities for the state to obtain multiple returns on each dollar invested.

### Program Description

The SDC is organized around technical domains that align with its computing and network shared infrastructure services. To promote synergy, work teams are grouped by technical expertise (e.g., mainframe, midrange, server, network and storage). Aligning staff in this manner establishes an environment that results in cross-trained work teams that are able to more readily back each other up, and have deeper technical expertise to better manage workload demands.

### **Computing Services Section:**

Computing Services operates and manages the shared SDC environment including computing hardware (mainframe, midrange, and distributed), operating systems, storage and Enterprise Email. Services are determined by customer demand, funding and computing environment needs, and are defined in the SDC service catalog. All platforms are built using best practice and state security standards and are maintained and monitored to ensure a reliable computing experience. Computing Services staff ensure that systems are delivered and meet defined customer requirements.



# 2019-21 BUDGET NARRATIVE

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## **Support Services Section:**

Support Services is responsible for the operational support of the computing services section. Support Services provides all network services, backup services, disaster recovery, production control and the service desk function for SDC. This section provides 24/7 support for all mainframe and iSeries systems-based batch processes in addition to initial triage and dispatch of technical staff as needed during non-business hours.

## **Solutions Services Section:**

Solutions Services aligns customer business needs with SDC products and services, including services for new customers and internal SDC work teams; and ensures the level of services delivered meet documented customer needs and expectations. The section leads the creation and implementation of strategy, and alignment of IT services with business strategy and functional requirements. The section builds and manages relationships with business units to ensure IT services are provided as efficiently and effectively as possible. In addition, Solutions Services allocates and acquires resources required in the delivery of IT services by other areas of the SDC.

## **Services Provided**

**Managed Computing Services** - hosting for mainframe and server based applications. The SDC offers competitive computing platforms with flexibility and choice to meet the varying needs of state and local governments. This enables the SDC to meet any computing need, small or large, that its customers may have. All platforms are built using best practices and state security standards, and are maintained and monitored to ensure a reliable computing experience.

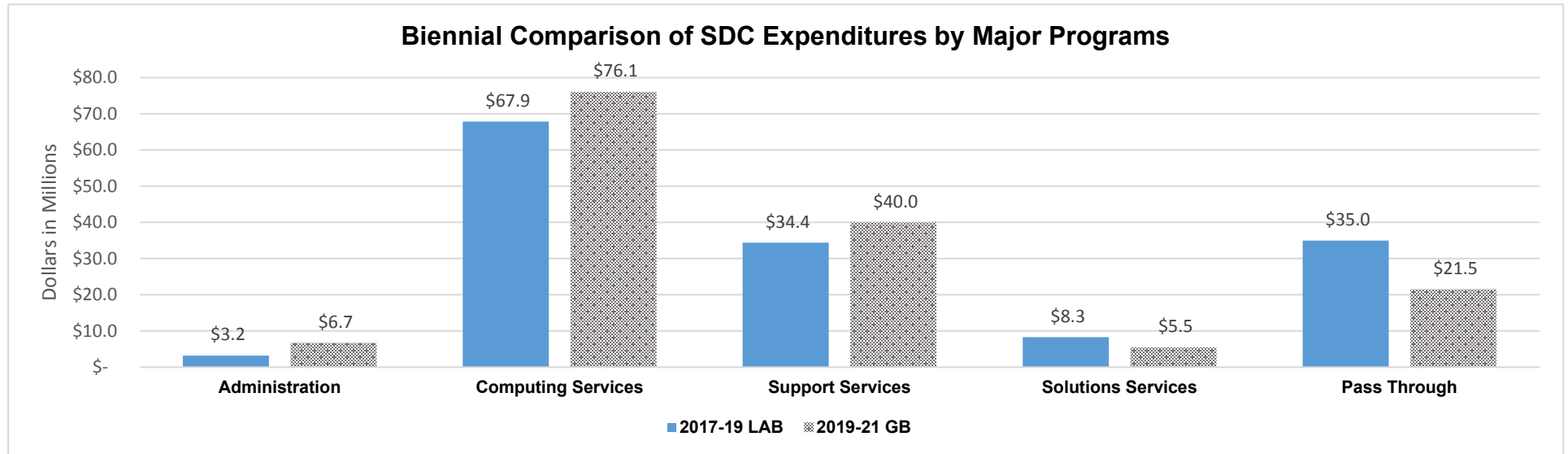
**Data Storage Services** - highly available disk storage for all server platforms at a competitive cost per unit. The SDC offers customers a wide range of storage and backup choices for all computing platforms and locations depending on business requirements. The SDC also provides options for safeguarding customer data such as skilled staff, and tools to self-manage and analyze storage costs.

**Network Services** - secure and reliable access to the tools customers need to do their business. The SDC offers scalable and flexible communication technologies tailored to customers' individual business environments. The network is designed for flexibility to meet federal and state requirements for secure transport of data. All of the hosted systems and their private/public data are secured to ensure they are protected at the state's highest security standards.

**IT Professional Services** - a broad range of skilled IT professionals to assist customers with their technology needs. When a specific IT skill set is not readily available within a customer organization, the SDC's technical expertise can assist with troubleshooting applications, improving systems, or configuring complicated network and infrastructure. The SDC also offers consulting expertise in computing, network, telecommunication, storage, infrastructure, planning and security. IT professional services can help address temporary, short-term needs as an extension of the customer organization, as needed.

# 2019-21 BUDGET NARRATIVE

## Total Funds Budget (historical and future)



## Program Justification and Link to Long-Term Outcomes

**Value to State Government** - Oregon citizens, businesses and local governments benefit significantly when they conduct business with state agencies that have modern, safe and reliable technology. This is accomplished by continually leveraging the state’s IT investments and resources to meet policy goals and the requirements of agency missions. The SDC partners with customers and vendors to choose and implement the best value IT solutions for stakeholders. This approach allows all stakeholders, from individual citizens to large agencies, to benefit from the same technology solutions as Fortune 500 companies while driving unit costs down significantly.

**Financial Stability and Market Competitive Prices** - A 2011 findings report from the Oregon Legislature stated “The ROI on the state data center strongly supports the state's decision to build a single consolidated center.” And “the service costs and rates are within or far below industry standards.” If state government is to meet the growing demand for services, executives must think of technology spending as an investment, not an expense. The right investments in technology will help state government save money, save time, do more with less and grow its capabilities. Technology consolidation is one of the most frequently recommended opportunities for savings in enterprises due to cost reduction, increased service availability, improved security and regulatory compliance and greater ability to benefit from new technologies.

# 2019-21 BUDGET NARRATIVE

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## Program Performance

Since the State Data Center facility was completed in 2006 and agencies began migrating their computing, storage and network systems, the technology capacity supported by the SDC has grown over 400 percent. The SDC currently supports more than 4,400 servers, 2,300 network routers/switches and 2,255 wireless access points – comprising over 90 percent of the computer systems and the network on which all agencies depend for access to data. A few examples of the systems, applications, networks, storage instances and interfaces SDC supports include:

- Determining Assistance Eligibility – DHS
- Medicaid, Senior Care, Childcare, Housing Assistance – DHS
- Public & Commercial Drivers and Vehicle Licensing – ODOT
- Processing Driver Records – ODOT
- Conduct Trucking Point of Entry & Oversize Vehicle Permits – ODOT
- Conduct Criminal Records Checks for Identification, Background, Licenses, Stolen Vehicles, Gun Sales & Permits – OSP
- SNAP – DHS
- Unemployment Insurance Claims – OED
- Oregon State Payroll Processing – DAS & OSP
- Oregon State Financial System – DAS and Other Agencies
- Human Resources Administration Tracking & Records – DAS and Other Agencies
- Legislative Bill Writing and Tracking – All Agencies
- Tracking Youth Offenders – DOC
- Veterans Loans & Claims – ODVA
- Online Recruitment System – ALL
- Unemployment Insurance Registration – OED
- Case Management for Children, Families and Seniors – DHS
- Medicaid Billing for Payments to Senior Providers – DHS
- Applying for Oregon Health Plan Insurance – DHS
- Corrections Inmate Tracking – DOC
- Agencies Financial Systems – ALL
- Financial Analysis and Reporting Data Warehouse – ALL
- State Income Tax Processing, Refunds, Auditing, Accounting – DOR
- Corporate, Business, Property and Personal Income Tax Filing – DOR
- Revenue Collection – DOR
- Health Benefits for Oregon Educators and Public Employees – OPRS & PERS
- Housing Resources – OED
- Energy/Weatherization Credits – DAS
- Oregon State Hospital System – DHS
- Bill Information Tracking for Agencies – ALL
- Email Infrastructure – Most Agencies
- TripCheck for Weather Conditions – ODOT
- Oregon online DMV Services – ODOT
- Trucking online DMV Services – ODOT
- Green Light for Weigh Stations – ODOT
- DMV Dealers – ODOT
- Seniors, Families and Children's Case Work – DHS
- Health Alert Network – DHS
- Registration of Oregon Vital Events – DHS
- Administration of Oregon Medical Marijuana Program – DHS
- Emergency Dispatch Services for Forest Fires - ODF
- Lightening Tracking – ODF
- Where's My Refund - Tax Mapping and Tax Status – DOR
- Vendor Procurement – DAS
- Online Claim Filing – DOR
- Online Boating Registration – OSMB
- Energy Loan Program
- Residential Energy Tax Credits
- Teachers Licensing Certification
- Unclaimed Property Processing



# 2019-21 BUDGET NARRATIVE

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## **Enabling Legislation/ Program Authorization**

ORS 276A.200-209, 276A.300, 276A.400-415, 283.140, 283.143, 291.032, and 291.034

## **Funding Streams that support the program**

The SDC receives revenue from state agencies and political subdivisions on a charge-for-services basis for computing, storage, backup and some network services. Additionally, the SDC receives an assessment which allocates costs to state agencies based on the 2019-21 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority to cover the infrastructure investments that all state agencies benefit from, such as the statewide data network.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) and an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$15,346,535 related to the five-year lifecycle replacement plan and other IT costs.

### **Package 031 – Standard Inflation and State Government Service Charges**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent or adjusted to the Self-Support Rent rates
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustment**

This package transfers out 11.0 FTE \$4,042,389 to OSCIO and transfers in 5.0 FTE \$1,171,050 from OSCIO. It also rebalances \$4,095,811 from Capital Outlay accounts to Services and Supplies accounts for a net zero change.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Office of the State Information Officer SDC**  
**Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Temporary Appointments	-	-	10,165	-	-	-	10,165
Overtime Payments	-	-	2,167	-	-	-	2,167
All Other Differential	-	-	41,572	-	-	-	41,572
Public Employees' Retire Cont	-	-	7,422	-	-	-	7,422
Pension Obligation Bond	-	-	58,257	-	-	-	58,257
Social Security Taxes	-	-	4,123	-	-	-	4,123
Mass Transit Tax	-	-	10,483	-	-	-	10,483
Vacancy Savings	-	-	1,070,845	-	-	-	1,070,845
<b>Total Personal Services</b>	-	-	<b>\$1,205,034</b>	-	-	-	<b>\$1,205,034</b>
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
<b>Total Capital Outlay</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,205,034	-	-	-	1,205,034
<b>Total Expenditures</b>	-	-	<b>\$1,205,034</b>	-	-	-	<b>\$1,205,034</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,205,034)	-	-	-	(1,205,034)
<b>Total Ending Balance</b>	-	-	<b>(\$1,205,034)</b>	-	-	-	<b>(\$1,205,034)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Office of the State Information Officer SDC**  
**Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	(874,149)	-	-	-	(874,149)
Data Processing	-	-	(2,130,330)	-	-	-	(2,130,330)
Professional Services	-	-	(205,592)	-	-	-	(205,592)
IT Professional Services	-	-	(1,137,119)	-	-	-	(1,137,119)
IT Expendable Property	-	-	(7,292,361)	-	-	-	(7,292,361)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$11,639,551)</b>	-	-	-	<b>(\$11,639,551)</b>
<b>Capital Outlay</b>							
Data Processing Hardware	-	-	(928,360)	-	-	-	(928,360)
Other Capital Outlay	-	-	(2,778,624)	-	-	-	(2,778,624)
<b>Total Capital Outlay</b>	-	-	<b>(\$3,706,984)</b>	-	-	-	<b>(\$3,706,984)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(15,346,535)	-	-	-	(15,346,535)
<b>Total Expenditures</b>	-	-	<b>(\$15,346,535)</b>	-	-	-	<b>(\$15,346,535)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	15,346,535	-	-	-	15,346,535
<b>Total Ending Balance</b>	-	-	<b>\$15,346,535</b>	-	-	-	<b>\$15,346,535</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	5,022	-	-	-	5,022
Out of State Travel	-	-	1,917	-	-	-	1,917
Employee Training	-	-	27,502	-	-	-	27,502
Office Expenses	-	-	5,568	-	-	-	5,568
Telecommunications	-	-	362,064	-	-	-	362,064
Data Processing	-	-	962,877	-	-	-	962,877
Publicity and Publications	-	-	2,274	-	-	-	2,274
Professional Services	-	-	733	-	-	-	733
IT Professional Services	-	-	90,704	-	-	-	90,704
Attorney General	-	-	24,100	-	-	-	24,100
Employee Recruitment and Develop	-	-	475	-	-	-	475
Dues and Subscriptions	-	-	1,463	-	-	-	1,463
Facilities Rental and Taxes	-	-	274,288	-	-	-	274,288
Fuels and Utilities	-	-	233	-	-	-	233
Facilities Maintenance	-	-	1,115	-	-	-	1,115
Agency Program Related S and S	-	-	3,215	-	-	-	3,215
Other Services and Supplies	-	-	836,640	-	-	-	836,640
Expendable Prop 250 - 5000	-	-	5,471	-	-	-	5,471
IT Expendable Property	-	-	487,947	-	-	-	487,947
<b>Total Services &amp; Supplies</b>	-	-	<b>\$3,093,608</b>	-	-	-	<b>\$3,093,608</b>

**Capital Outlay**

Telecommunications Equipment	-	-	84,460	-	-	-	84,460
Data Processing Software	-	-	45,267	-	-	-	45,267
Data Processing Hardware	-	-	87,913	-	-	-	87,913

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation

Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	177,183	-	-	-	177,183
<b>Total Capital Outlay</b>	-	-	<b>\$394,823</b>	-	-	-	<b>\$394,823</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,488,431	-	-	-	3,488,431
<b>Total Expenditures</b>	-	-	<b>\$3,488,431</b>	-	-	-	<b>\$3,488,431</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,488,431)	-	-	-	(3,488,431)
<b>Total Ending Balance</b>	-	-	<b>(\$3,488,431)</b>	-	-	-	<b>(\$3,488,431)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	(1,628,328)	-	-	-	(1,628,328)
Temporary Appointments	-	-	(64,584)	-	-	-	(64,584)
All Other Differential	-	-	(161,461)	-	-	-	(161,461)
Empl. Rel. Bd. Assessments	-	-	(366)	-	-	-	(366)
Public Employees' Retire Cont	-	-	(303,727)	-	-	-	(303,727)
Pension Obligation Bond	-	-	(95,711)	-	-	-	(95,711)
Social Security Taxes	-	-	(141,861)	-	-	-	(141,861)
Worker's Comp. Assess. (WCD)	-	-	(348)	-	-	-	(348)
Mass Transit Tax	-	-	(10,352)	-	-	-	(10,352)
Flexible Benefits	-	-	(211,104)	-	-	-	(211,104)
Vacancy Savings	-	-	30,460	-	-	-	30,460
<b>Total Personal Services</b>	-	-	<b>(\$2,587,382)</b>	-	-	-	<b>(\$2,587,382)</b>

**Services & Supplies**

Instate Travel	-	-	(8,159)	-	-	-	(8,159)
Employee Training	-	-	(46,571)	-	-	-	(46,571)
Office Expenses	-	-	(18,148)	-	-	-	(18,148)
Telecommunications	-	-	(28,632)	-	-	-	(28,632)
Data Processing	-	-	1,104,239	-	-	-	1,104,239
Publicity and Publications	-	-	(1,912)	-	-	-	(1,912)
Professional Services	-	-	210,693	-	-	-	210,693
IT Professional Services	-	-	700,735	-	-	-	700,735
Attorney General	-	-	(63,781)	-	-	-	(63,781)
Employee Recruitment and Develop	-	-	(319)	-	-	-	(319)
Dues and Subscriptions	-	-	(3,767)	-	-	-	(3,767)

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**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Facilities Rental and Taxes	-	-	(862,587)	-	-	-	(862,587)
Agency Program Related S and S	-	-	(337)	-	-	-	(337)
Other Services and Supplies	-	-	32,952	-	-	-	32,952
Expendable Prop 250 - 5000	-	-	1,478	-	-	-	1,478
IT Expendable Property	-	-	2,796,070	-	-	-	2,796,070
<b>Total Services &amp; Supplies</b>	-	-	<b>\$3,811,954</b>	-	-	-	<b>\$3,811,954</b>
<b>Capital Outlay</b>							
Telecommunications Equipment	-	-	(27,905)	-	-	-	(27,905)
Data Processing Software	-	-	(1,109,163)	-	-	-	(1,109,163)
Data Processing Hardware	-	-	(1,419,915)	-	-	-	(1,419,915)
Other Capital Outlay	-	-	(1,538,928)	-	-	-	(1,538,928)
<b>Total Capital Outlay</b>	-	-	<b>(\$4,095,911)</b>	-	-	-	<b>(\$4,095,911)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(2,871,339)	-	-	-	(2,871,339)
<b>Total Expenditures</b>	-	-	<b>(\$2,871,339)</b>	-	-	-	<b>(\$2,871,339)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	2,871,339	-	-	-	2,871,339
<b>Total Ending Balance</b>	-	-	<b>\$2,871,339</b>	-	-	-	<b>\$2,871,339</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Positions</b>							
Total Positions							(6)
<b>Total Positions</b>	-	-	-	-	-	-	<b>(6)</b>
<b>Total FTE</b>							
Total FTE							(6.00)
<b>Total FTE</b>	-	-	-	-	-	-	<b>(6.00)</b>

PACKAGE: 060 - Technical Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0510002	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	03	6,762.00	162,288	75,258		162,288	75,258
2514859	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548201	OAS	C1482	IP INFO SYSTEMS SPECIALIST	2	1	1.00	24.00	09	4,976.00	119,424	64,705		119,424	64,705
2548621	OAS	C1486	IP INFO SYSTEMS SPECIALIST	6	1-	1.00-	24.00-	09	7,390.00	177,360-	78,969-		177,360-	78,969-
2548727	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548813	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548814	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E		1-	1.00-	24.00-	09	10,615.00	254,760-	98,025-		254,760-	98,025-
2548829	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548856	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548858	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548861	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548873	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548875	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5502121	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	1	1.00	24.00	09	4,514.00		108,336 61,976			108,336 61,976
5508701	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	3,918.00		94,032 58,454			94,032 58,454
5508721	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	09	7,600.00		182,400- 80,210-			182,400- 80,210-
TOTAL PICS SALARY										1,628,328-			1,628,328-
TOTAL PICS OPE										612,713-			612,713-
TOTAL PICS PERSONAL SERVICES =				6-	6.00-	144.00-				2,241,041-			2,241,041-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #114 - New Co-location Service

Agency Request Budget: \$812,412 | Total Positions/FTE: 2/2.00

Governor's Budget: \$729,339 | Total Positions/FTE: 2/1.76

### Purpose

The purpose of the package is to establish a new Co-location Service in Enterprise Technology Service (ETS) at the Oregon State Data Center. Creating this service will enable existing agency facilities to increase their recovery resiliency and utilize services not currently available in their own data center. This will also increase utilization of the SDC as a shared resource, avoiding agency specific infrastructure upgrades or relocating to a more costly third-party data center space, example Atmosera or Bend Broadband Vault. This package completes the use case and capabilities of the State's own purpose-built data center while enhancing federal and state regulatory compliance capabilities. Creating the ETS Colocation Service will utilize a large portion of the new capacity provided by the 2017-19 SDC Power upgrade.

It is estimated that 30+ additional State agencies are poised to leverage this new service. Examples range from Oregon State Lottery, PERS, DOJ, Secretary of State, ODFW and ODOT Intelligent Transportation System (I.T.S. is currently exempt from the SDC).

Increased utilization of the SDC resulting in cost avoidance for non-SDC data centers which will increase efficiencies and lower costs for Oregon.

### How Achieved

Establish sufficient funding necessary to build co-location service at the State Data Center. Equipment and software specific to co-location is needed to ensure security for not only new customers utilizing co-location service, but to also protect existing SDC shared / managed service consumers. In order to ensure the confidentiality, integrity and availability of the systems necessary to support the agency's core business functions physical and logical separation will be needed on the ETS raised floor.

ETS will follow an established Service Launch process to document and implement this new service. ETS estimates a total of 80 (48RU) Cabinets will be needed to meet the demand forecasted through July 1, 2023. A new ETS co-location service rate will self-sustain this service on the State Data Center (SDC) side and Oregon State Chief Information Office (OSCIO) will get revenue through an assessment.

DAS customer agencies and elected officials will be in support of this package due to the potential impact on agency goals and objectives if not funded.

The Project Manager position within OSCIO will work with customers and ETS staff from project planning to execute and ensure that requirements, timelines, and resources are effectively coordinated/managed for the implementation of co-location services.

# 2019-21 BUDGET NARRATIVE

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The Solutions Architect position within ETS will work with customers to align their needs with the State Data Center services, ensure Agency equipment is properly configured to utilize the Data Center technology. Design the Data Center floor allocation for high efficiency and utilization.

The Data Center Technician position within ETS will assist customers in the physical layout of their equipment, provision needed data network and power services. Coordinate with Project Manager to ensure all services are available for customer in the needed timeframe.

One Time Buildout Costs: (Itemized)

Item	Quantity	Unit Cost	Extended Cost
Physical Security / Separation	1 Cage for co-location space	\$300,000	\$300,000
SDC Camera System	1	\$50,000	\$50,000
<b>Total Cost</b>			<b>\$350,000</b>

## Staffing Impact

- Establish one limited duration, full-time, Information Systems Specialist 5, OAS C1485 IP, SR 28 (.88 FTE)
- Establish one limited duration, full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (.88 FTE)

## Quantifying Results

Results will be measured through new customers requesting this service and utilization of allocated Data Center space. Customer count will reflect State Agencies gaining the benefit the Data Center resiliency and security. The utilization of space measure will reflect the volume/quantity of service requested.

## Revenue Sources

\$476,360 Other Funds Limited, Charges for Services  
\$252,979 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 114 - New Co-Location Service**

**Cross Reference Name: Office of the State Information Officer SDC**  
**Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	240,723	-	-	-	240,723
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	40,850	-	-	-	40,850
Social Security Taxes	-	-	18,415	-	-	-	18,415
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Mass Transit Tax	-	-	1,444	-	-	-	1,444
Flexible Benefits	-	-	61,572	-	-	-	61,572
Reconciliation Adjustment	-	-	(14,524)	-	-	-	(14,524)
<b>Total Personal Services</b>	-	-	<b>\$348,688</b>	-	-	-	<b>\$348,688</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,553	-	-	-	1,553
Employee Training	-	-	8,670	-	-	-	8,670
Office Expenses	-	-	3,854	-	-	-	3,854
Telecommunications	-	-	3,854	-	-	-	3,854
Data Processing	-	-	2,698	-	-	-	2,698
Publicity and Publications	-	-	964	-	-	-	964
Employee Recruitment and Develop	-	-	772	-	-	-	772
Dues and Subscriptions	-	-	964	-	-	-	964

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 114 - New Co-Location Service**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	1,928	-	-	-	1,928
Expendable Prop 250 - 5000	-	-	5,394	-	-	-	5,394
IT Expendable Property	-	-	350,000	-	-	-	350,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$380,651</b>	-	-	-	<b>\$380,651</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	729,339	-	-	-	729,339
<b>Total Expenditures</b>	-	-	<b>\$729,339</b>	-	-	-	<b>\$729,339</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(729,339)	-	-	-	(729,339)
<b>Total Ending Balance</b>	-	-	<b>(\$729,339)</b>	-	-	-	<b>(\$729,339)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
2100053	OAS	C1485	IP INFO SYSTEMS SPECIALIST	5	1	.88	21.00	02	5,007.00	105,147	56,777		105,147	56,777
2100054	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	.88	21.00	02	6,456.00	135,576	64,268		135,576	64,268
TOTAL PICS SALARY										240,723			240,723	
TOTAL PICS OPE										121,045			121,045	
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				361,768			361,768	



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #125 - ETS Lifecycle Replacement

**Agency Request Budget: \$15,286,000 | Total Positions/FTE: None**

**Governor's Budget: \$15,286,000 | Total Positions/FTE: None**

### Purpose

The purpose of the package is to continue the State Data Center's (SDC) computing, and network equipment lifecycle replacement plan in order to ensure stable and reliable operations in support of agency operations. This package also includes software lifecycle to upgrade operating system licenses and replacement of mission critical tools that have reached end of life and are no longer supported.

### How Achieved

Establish sufficient funding necessary to ensure equipment and software the SDC uses to provide networking and computing are replaced as necessary on established five year lifecycle equipment replacement plan or has passed end of support by the vendor.

The Legislature in 2013 funded the replacement of SDC equipment that was five years or older in a snapshot in time. The SDC was not funded to continue the lifecycle program for future biennium. Failure of individual devices can result in impacts ranging from minor disruption of business processes to the total halt of agency operations.

In order to ensure the confidentiality, integrity and availability of the systems necessary to support agency core business functions, the planned and scheduled replacement of these technology assets is essential. This package would establish the appropriate funding level to replace equipment and software that has reached five years and older or has passed the end of support by the vendor.

This package is in alignment with the Enterprise Information Resources Management Strategy goal 2 "Optimize information investments" and goal 3 to "Innovate service delivery and improve access to government services and information." DAS customer agencies and elected officials will be in support of this package due to the potential impact on agency goals and objectives if not funded.

There's two options to purchase the Lifecycle Equipment. First option is a straight purchase of \$29,140,000. Second option is through leasing. The decision is the Lifecycle Equipment will be obtained with the leasing option (refer to FY20 and FY21) and the software will be a onetime upfront purchase.

## 2019-21 BUDGET NARRATIVE

<b>Option 1:</b>	
<b>19/21 Total Equipment Lease and Software Lifecycle</b>	
	<b>Total Cost</b>
52153 - X86 Infrastructure (Lease)	\$9,200,000
52152 - Storage (Lease)	\$5,100,000
52171 - Network (Lease)	\$8,790,000
52141 - X86 Server (MS Licenses)	\$1,850,000
52110 - Administration (ITSM)	\$1,500,000
52110 - Administration (Billing)	\$1,500,000
52153 - X86 Infrastructure (Monitor Tool)	\$1,200,000
<b>Total</b>	<b>\$29,140,000</b>

<b>Option 2:</b>					
<b>19/21 Full Equipment Lease and Software Lifecycle Costs</b>					
	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>
52153 - X86 Infrastructure (Lease)	\$1,840,000	\$1,840,000	\$1,840,000	\$1,840,000	\$1,840,000
52152 - Storage (Lease)	\$1,020,000	\$1,020,000	\$1,020,000	\$1,020,000	\$1,020,000
52171 - Network (Lease)	\$1,758,000	\$1,758,000	\$1,758,000	\$1,758,000	\$1,758,000
52141 - X86 Server (MS Licenses)	\$1,850,000				
52110 - Administration (ITSM)	\$1,500,000				
52110 - Administration (Billing)	\$1,500,000				
52153 - X86 Infrastructure (Monitor Tool)	\$1,200,000				
<b>Total</b>	<b>\$10,668,000</b>	<b>\$4,618,000</b>	<b>\$4,618,000</b>	<b>\$4,618,000</b>	<b>\$4,618,000</b>

# 2019-21 BUDGET NARRATIVE

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## **Staffing Impact**

None

## **Quantifying Results**

The State of Oregon Data Center has established metrics that quantify the results in investments in lifecycle replacement. The following metrics reflect performance in uptime as a result of the investments made in the State Data Center infrastructure.

- Percent of time a server is available for use by the customers  
Total Available service hours/Total Service Hours
- Percent of times a router is available for use by the customers  
Total Available Service Hours/Total Service Hours

Metrics are reported quarterly.

## **Revenue Sources**

\$12,286,000 Other Funds Limited, Charges for Services  
\$3 million Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 125 - ETS Lifecycle Replacement**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
Transfer In - Indirect Cost	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	3,890,000	-	-	-	3,890,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$3,890,000</b>	-	-	-	<b>\$3,890,000</b>
<b>Capital Outlay</b>							
Telecommunications Equipment	-	-	3,516,000	-	-	-	3,516,000
Data Processing Software	-	-	3,000,000	-	-	-	3,000,000
Other Capital Outlay	-	-	4,880,000	-	-	-	4,880,000
<b>Total Capital Outlay</b>	-	-	<b>\$11,396,000</b>	-	-	-	<b>\$11,396,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	15,286,000	-	-	-	15,286,000
<b>Total Expenditures</b>	-	-	<b>\$15,286,000</b>	-	-	-	<b>\$15,286,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(15,286,000)	-	-	-	(15,286,000)
<b>Total Ending Balance</b>	-	-	<b>(\$15,286,000)</b>	-	-	-	<b>(\$15,286,000)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #081 – September 2018 Emergency Board

Governor's Budget: \$600,000 | Total Positions/FTE: None

### **Purpose**

Increase Other Funds expenditure limitation for Operations by \$9.3 million and transfer \$10 million Other Funds expenditure limitation from Pass-Through to Operations.

### **How Achieved**

This biennium the State Data Center (SDC) has experienced increased demand for IT services and increased costs associated with supporting other agencies' IT projects' which some of these on-going maintenance and support expenditures were inadvertently omitted into the 2017-19 Legislatively Adopted Budget. SDC's projected revenues are sufficient to meet these increase costs for increased expenditures; however the division did not have sufficient Other Funds expenditure limitation to accommodate the increased operating expenditures. Process improvements in the Pass-Through program has enabled vendors to directly bill agencies for telephone and data network services; therefore excess expenditure limitation was available to transfer over to Operations.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

Existing cash balance.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 081 - September 2018 Emergency Board**

**Cross Reference Name: Office of the State Information Officer SDC**  
**Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	10,600,000	-	-	-	10,600,000
Other Revenues	-	-	(10,000,000)	-	-	-	(10,000,000)
<b>Total Revenues</b>	-	-	<b>\$600,000</b>	-	-	-	<b>\$600,000</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	6	-	-	-	6
Employee Training	-	-	3,252	-	-	-	3,252
Office Expenses	-	-	8,862	-	-	-	8,862
Telecommunications	-	-	799	-	-	-	799
Data Processing	-	-	(2,131,022)	-	-	-	(2,131,022)
Publicity and Publications	-	-	(780)	-	-	-	(780)
Professional Services	-	-	(934)	-	-	-	(934)
IT Professional Services	-	-	1,580,907	-	-	-	1,580,907
Attorney General	-	-	(3,883)	-	-	-	(3,883)
Facilities Rental and Taxes	-	-	(12,530)	-	-	-	(12,530)
Other Services and Supplies	-	-	10,976	-	-	-	10,976
IT Expendable Property	-	-	1,084,118	-	-	-	1,084,118
<b>Total Services &amp; Supplies</b>	-	-	<b>\$539,771</b>	-	-	-	<b>\$539,771</b>
<b>Capital Outlay</b>							
Data Processing Software	-	-	9,459	-	-	-	9,459
Data Processing Hardware	-	-	25,628	-	-	-	25,628

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 081 - September 2018 Emergency Board

Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	25,142	-	-	-	25,142
<b>Total Capital Outlay</b>	-	-	<b>\$60,229</b>	-	-	-	<b>\$60,229</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	600,000	-	-	-	600,000
<b>Total Expenditures</b>	-	-	<b>\$600,000</b>	-	-	-	<b>\$600,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor's Budget: (\$3,476,786) | Total Positions/FTE: None

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Eliminates standard inflation on Capital Outlay accounts.
- Reduces the use of off-site co-location services.

### Staffing Impact

None

### Quantifying Results

None

### Revenue Sources

(\$3,476,786) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	3,292,322	-	-	-	3,292,322
<b>Total Beginning Balance</b>	-	-	<b>\$3,292,322</b>	-	-	-	<b>\$3,292,322</b>
<b>Revenues</b>							
Charges for Services	-	-	(5,880,041)	-	-	-	(5,880,041)
Admin and Service Charges	-	-	1,499,863	-	-	-	1,499,863
Other Revenues	-	-	(882,092)	-	-	-	(882,092)
Transfer In - Intrafund	-	-	(4,359,758)	-	-	-	(4,359,758)
Transfer In - Indirect Cost	-	-	13,441,469	-	-	-	13,441,469
<b>Total Revenues</b>	-	-	<b>\$3,819,441</b>	-	-	-	<b>\$3,819,441</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(56,950)	-	-	-	(56,950)
Transfer Out - Indirect Cost	-	-	(13,441,469)	-	-	-	(13,441,469)
<b>Total Transfers Out</b>	-	-	<b>(\$13,498,419)</b>	-	-	-	<b>(\$13,498,419)</b>
<b>Personal Services</b>							
Vacancy Savings	-	-	(1,085,374)	-	-	-	(1,085,374)
<b>Total Personal Services</b>	-	-	<b>(\$1,085,374)</b>	-	-	-	<b>(\$1,085,374)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(4,604)	-	-	-	(4,604)
Out of State Travel	-	-	(1,917)	-	-	-	(1,917)
Employee Training	-	-	(29,029)	-	-	-	(29,029)

\_\_\_\_ Agency Request  
2019-21 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Office Expenses	-	-	(4,526)	-	-	-	(4,526)
Publicity and Publications	-	-	(2,128)	-	-	-	(2,128)
Professional Services	-	-	(722)	-	-	-	(722)
IT Professional Services	-	-	(85,807)	-	-	-	(85,807)
Attorney General	-	-	(76)	-	-	-	(76)
Employee Recruitment and Develop	-	-	(323)	-	-	-	(323)
Dues and Subscriptions	-	-	(1,249)	-	-	-	(1,249)
Fuels and Utilities	-	-	(233)	-	-	-	(233)
Facilities Maintenance	-	-	(1,115)	-	-	-	(1,115)
Agency Program Related S and S	-	-	(3,203)	-	-	-	(3,203)
Other Services and Supplies	-	-	(842,309)	-	-	-	(842,309)
Expendable Prop 250 - 5000	-	-	(5,091)	-	-	-	(5,091)
IT Expendable Property	-	-	(1,014,257)	-	-	-	(1,014,257)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,996,589)</b>	-	-	-	<b>(\$1,996,589)</b>
<b>Capital Outlay</b>							
Telecommunications Equipment	-	-	(83,438)	-	-	-	(83,438)
Data Processing Software	-	-	(6,478)	-	-	-	(6,478)
Data Processing Hardware	-	-	(115,735)	-	-	-	(115,735)
Other Capital Outlay	-	-	(189,172)	-	-	-	(189,172)
<b>Total Capital Outlay</b>	-	-	<b>(\$394,823)</b>	-	-	-	<b>(\$394,823)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(3,476,786)	-	-	-	(3,476,786)
<b>Total Expenditures</b>	-	-	<b>(\$3,476,786)</b>	-	-	-	<b>(\$3,476,786)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,909,870)	-	-	-	(2,909,870)
<b>Total Ending Balance</b>	-	-	<b>(\$2,909,870)</b>	-	-	-	<b>(\$2,909,870)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$469,301) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$469,301.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$469,301) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Office of the State Information Officer SDC**  
**Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(65,836)	-	-	-	(65,836)
Other Services and Supplies	-	-	(403,465)	-	-	-	(403,465)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$469,301)</b>	-	-	-	<b>(\$469,301)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(469,301)	-	-	-	(469,301)
<b>Total Expenditures</b>	-	-	<b>(\$469,301)</b>	-	-	-	<b>(\$469,301)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	469,301	-	-	-	469,301
<b>Total Ending Balance</b>	-	-	<b>\$469,301</b>	-	-	-	<b>\$469,301</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$4,759) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduces division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$4,759) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Office of the State Information Officer SDC  
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(4,759)	-	-	-	(4,759)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$4,759)</b>	-	-	-	<b>(\$4,759)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(4,759)	-	-	-	(4,759)
<b>Total Expenditures</b>	-	-	<b>(\$4,759)</b>	-	-	-	<b>(\$4,759)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	4,759	-	-	-	4,759
<b>Total Ending Balance</b>	-	-	<b>\$4,759</b>	-	-	-	<b>\$4,759</b>

# 2019-21 BUDGET NARRATIVE

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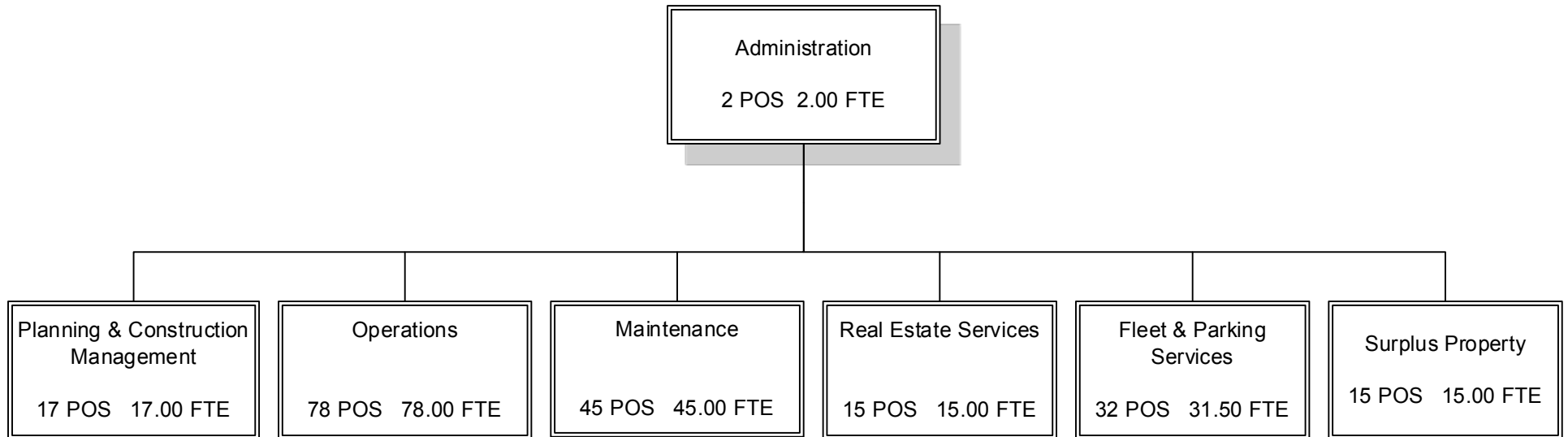




# 2019-21 BUDGET NARRATIVE

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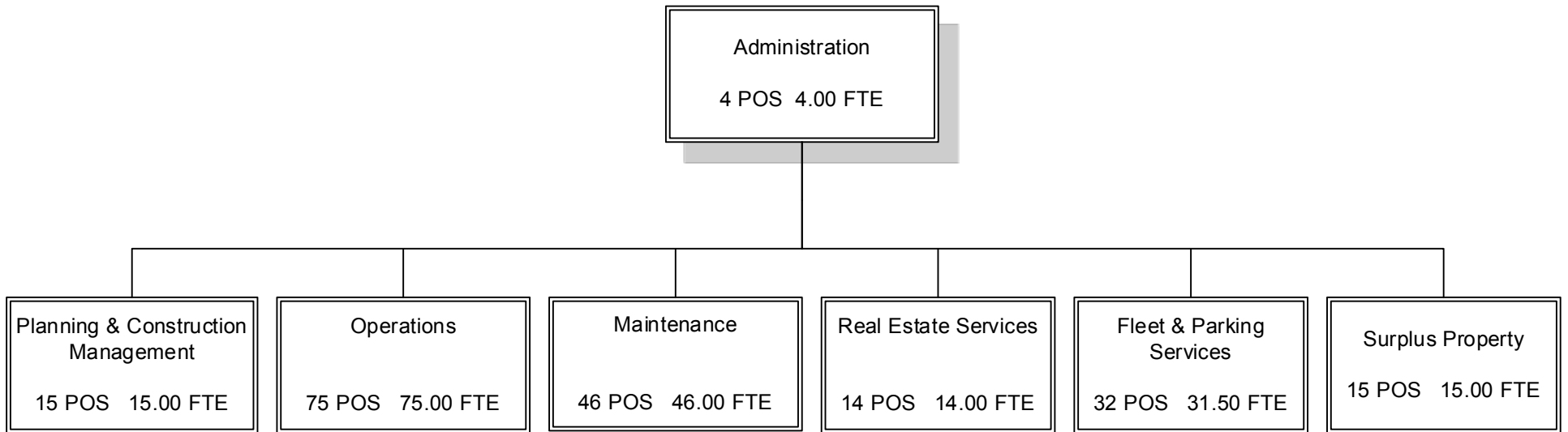
## Enterprise Asset Management Organization Chart 2017-19 204 POS 203.50 FTE



# 2019-21 BUDGET NARRATIVE

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## Enterprise Asset Management Organization Chart 2019-21 201 POS 200.50 FTE



# 2019-21 BUDGET NARRATIVE

## Enterprise Asset Management

### Program Overview

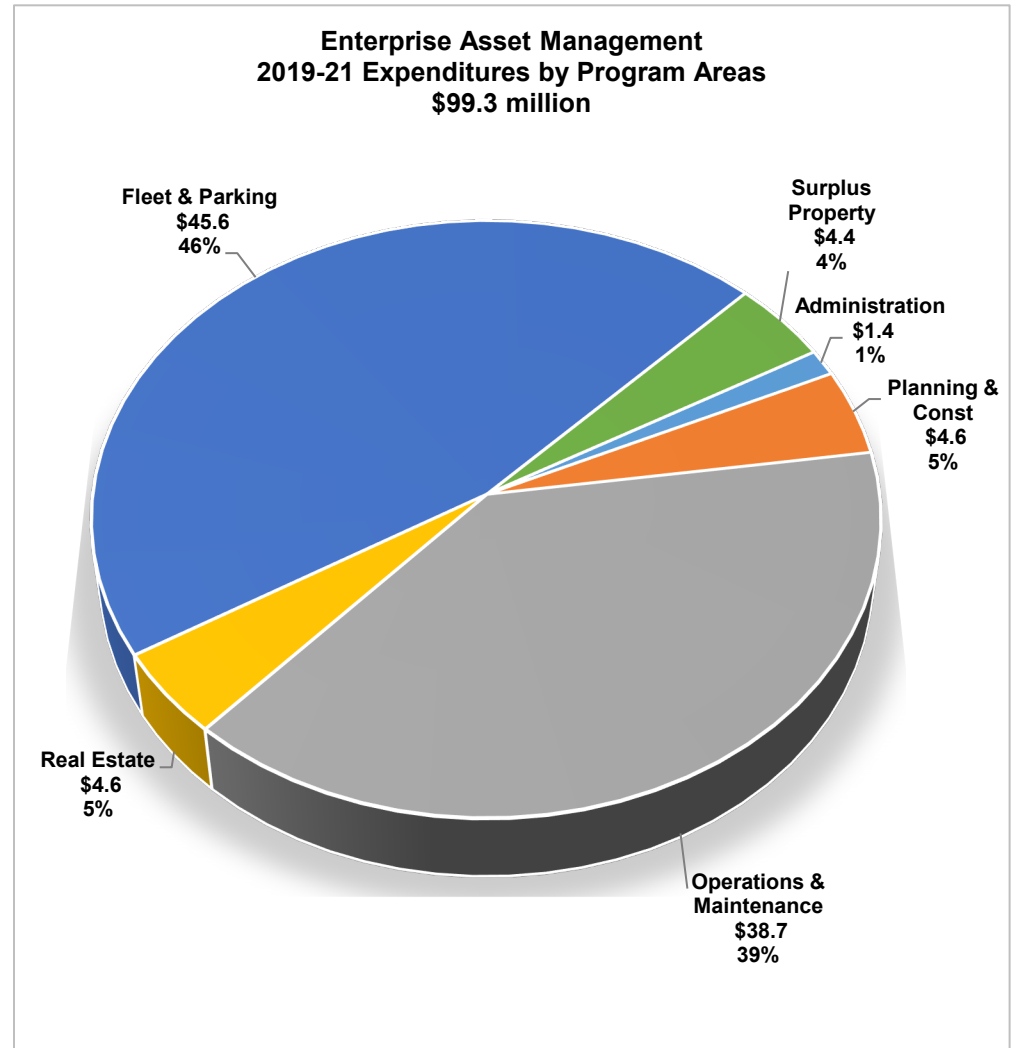
Enterprise Asset Management (EAM) comprises Planning and Construction Management, Operations, Maintenance, Real Estate Services, Fleet and Parking Services, and the Oregon Surplus Property program. The division centralizes management of state real and personal property to support state agency work space, travel and operational needs.

### Program Description

EAM provides vehicles from the state fleet, disposition of surplus personal property, office and specialty use space within its portfolio of owned buildings, full service brokerage representation for state agencies in private-sector leased space, plans and executes on capital construction projects on DAS-owned buildings, maintains those assets and provides a safe and sanitary work environment for the state agencies it serves. The division's centralized services provide state agency and some local government customers with cost effective, quality, and efficient asset life cycle management; including acquisition, operation, maintenance and disposal. These value-added services allow customers to focus on their primary missions.

The division's program areas focus on responsive customer service, with particular attention to the following goals:

- Provide clear and consistent guidelines and policies
- Seek long-term, comprehensive solutions with input and collaboration from stakeholder groups
- Lead state government in sustainability projects and practices
- Respond promptly to customer requests
- Balance individual agency needs with overall state enterprise needs and goals



# 2019-21 BUDGET NARRATIVE

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EAM serves its customers with the following central-service programs:

## **Planning and Construction Management (P&CM):**

This program provides construction project management for over \$50 million in maintenance, upgrade/renovation and new construction projects for DAS-owned buildings, as well as providing project management services to other agencies that own buildings. These assets are used daily by state employees, as well as the citizens of Oregon. All of these projects keep the state government buildings functioning and provide upgrades so state agencies can deliver critical services to the citizens of Oregon.

- Serve as state government's expert resource for new construction, building renovation, and building system upgrades with a primary focus on maintaining the 43 buildings and parking structures that DAS owns.
- Provide long- and short-term planning for building maintenance projects.
- Assist, when possible, with construction and interior projects in buildings owned by other agencies.
- Manage all projects to minimize agency downtime, exceed construction standards, implement energy and resource savings, meet timelines, and stay within scope and on budget.
- Research ways to upgrade and install energy and water saving systems, from simple things such as insulation and energy efficient windows and plumbing fixtures to more complex projects including LED lighting upgrades and frictionless magnetic chillers.

## **Operations and Maintenance (O&M):**

The O&M programs provide clean, sanitary and well maintained building space, allowing state agency customers to focus on their missions. O&M operate and maintain 43 DAS-owned buildings and service nine other agency-owned buildings, with over three million square feet throughout Oregon. These facilities are occupied by 69 agencies and include general government offices, forensic crime and health labs, computer data centers, printing operations, and the Governor's residence. These programs:

- Provide professional, technical, maintenance services and expert consulting to provide a safe, reliable, and efficient work place for employees.
- Maintain building systems and structures to prevent failures, and respond to intermittent operating system needs – ensuring state employees have healthy and safe work environments to effectively deliver services to citizens.

## 2019-21 BUDGET NARRATIVE

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- Provide HVAC mechanics, electricians, refrigeration mechanics, plumbers, security technicians, locksmiths, maintenance technicians, painters, carpenters, general landscapers, an arborist, pesticide applicators, and custodians (all maintenance technicians maintain appropriate licenses for their trade, ensuring that all work meets present code).
- O&M partners with P&CM on planning Capital construction and Capital improvement projects. Starting with prioritizing needs based on constantly changing deferred maintenance list. Then by providing subject matter experts to assist projects from beginning to end.

### **Real Estate Services:**

Real Estate Services provides comprehensive, value-driven commercial lease brokerage, land acquisition and surplus real estate sales, property management, asset strategies, real estate development services, interior project management, and space planning and interior design services. Freeing the client agency from the burden of navigating the real estate industry, this program is integral to client agencies' core need of solving the "space" dilemma. This team of cross functional professionals represent client agencies with the unwavering resolve to drive the best deal at the highest value for state government. This group also carries out real estate-based enterprise wide and legislative efforts and initiatives in its continual effort to contemporize practices. Specifically, this group's work encompasses the following:

- Manage state government's overall lease portfolio with the goal of leveraging its market presence and economizing its footprint while creating efficiencies in current and future state-owned assets.
- Negotiate approximately 250 private market leases annually, with a focus on driving the highest value for the agencies at or below market lease rates.
- Manage the portfolio of 480 private sector leases covering approximately 4.9 million square feet of office, storage and special use facilities as well as 300 DAS controlled state leases covering approximately 2.1 million square feet of office and storage space.
  - Managing the portfolio centrally, improves DAS' ability to make value recommendations to agencies such as co-locations, back-fill opportunities, assignment of a lease, downsize or change, as well as perform as the information clearinghouse
- Engage the commercial real estate industry through networking and professional affiliations to continually position itself to deliver relevant, contemporary real estate options for agencies.
- Provide lease administration service and guidance to agencies ensuring their contract rights are upheld and enforced; resolve contract disputes with land owners, protecting agencies' financial and operational interests.

# 2019-21 BUDGET NARRATIVE

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- Facilitate the sale of surplus real estate; this service is important particularly to other land-owning state agencies, counties, local municipalities, and political subdivisions that may benefit from repurposing surplus real estate.
- Maintain an inventory of state lands and buildings that are owned or leased. Provide analysis and technical reports for the activities and public review process of the Public Lands Advisory Committee on state land acquisitions and sales.
- Provide state agencies with land transaction services, e.g., disposition strategy, appraisals, surveys, environmental studies, and lot line adjustments.

## **Fleet and Parking Services:**

Fleet and Parking Services program owns and operates 4,200 vehicles used by 112 state agencies and local government customers, and manages 4,600 parking spaces located in Salem, Portland and Eugene. These assets are used daily by state agency employees and, with regard to parking spaces, the public customers they serve. The program:

- Provide centralized acquisition, maintenance and regulation of vehicles for use by state agencies.
- Set uniform rental fees taking advantage of economies of scale. Centralize purchasing, management, and bulk buying of vehicles, parts, and fuel to reduce agency transportation costs. Rent vehicles to state and local governments – eliminating the need to purchase vehicles, and spreading the cost over many budget cycles.
- Conduct annual minimum mileage review of vehicles. This review is mandated in statute and policy and ensures that low-use vehicles are a justified expense of taxpayer money.
- Manage reserved parking spaces within the Capitol Mall, striving to maintain a ratio of one space per two employees. The program promotes and coordinates bus pass, carpool, vanpool and other mass transit commuter programs to reduce traffic congestion, greenhouse gas emissions, and to reduce the need for additional employee parking. The program coordinates with O&M for upkeep of the facilities, Real Estate Services for planning larger agency employee moves, and with P&CM for renovations and major projects for the lots and structures.

## **Oregon Surplus Property:**

This program facilitates the reuse of surplus personal property for state, local, and federal government entities:

- Provide a central distribution point for excess and end-of-life inventory with a transparent audit trail and fair and equitable distribution of property by marketing through online auctions and store sales.

## 2019-21 BUDGET NARRATIVE

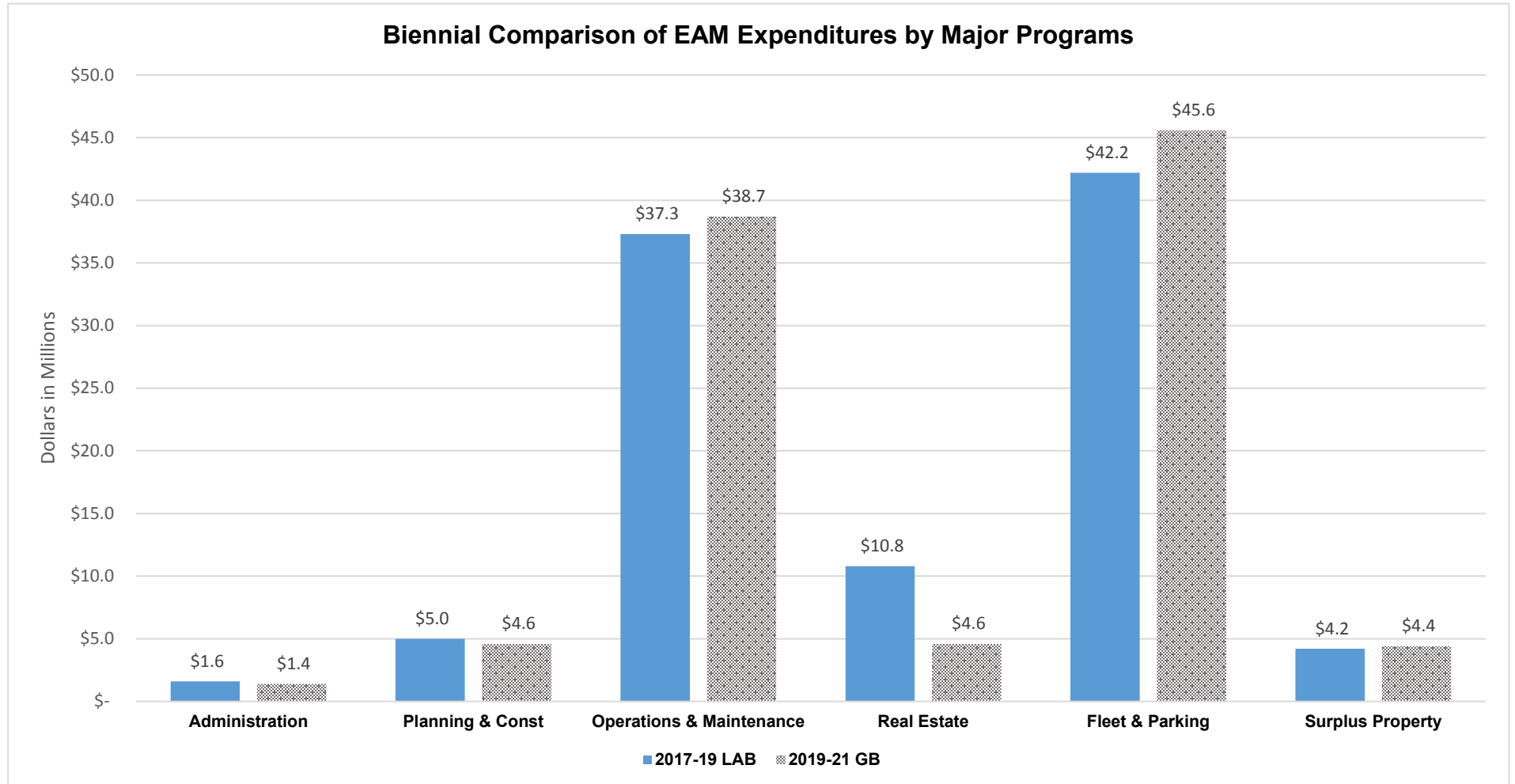
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- Minimize items entering the waste stream – less than 1 percent of all items turned in to surplus property are placed in the garbage.
- Return over \$3 million annually in sale proceeds to state agencies that turned in surplus property.
- Sell to the public and small businesses, prior to recycling or disposing of items – supporting many small business with access to inexpensive items for use or resale.
- Provide significant savings to state and local governments, eligible non-profits and small businesses through access to surplus property.
- Manage the e-waste disposal program for state agencies, counties and cities through Garten Services, a Qualified Rehabilitation Facility that ensures environmentally safe disposal and proper security and destruction of confidential or sensitive data.
- Administer the federal Law Enforcement Support Office (LESO) program, which enables state and local law enforcement agencies to acquire equipment and supplies from federal sources for free or at substantial savings – nearly \$3 million annually.



# 2019-21 BUDGET NARRATIVE

## Total Funds Budget (historical and future)



# 2019-21 BUDGET NARRATIVE

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## Program Justification and Link to Long-Term Outcomes

Enterprise Asset Management plays a strong role in determining how key assets and services are delivered in ways that conform to long-range policy goals for state agencies and the enterprise. The division mainly focuses on the management of environmental impacts and sustainability, leased and owned space, and asset lifecycle. The following descriptions of the division's actions and planning demonstrate how it uses its expertise to achieve long-range goals toward more efficient and effective delivery of government services to Oregonians:

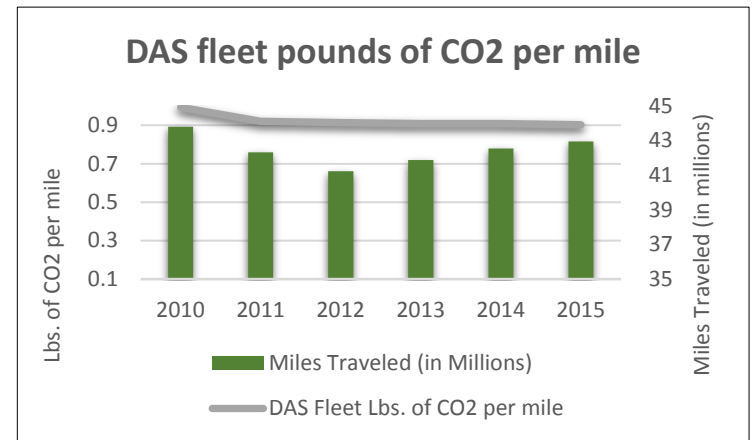
- Seismic safety and business continuity: As state government delved into how to withstand and recover from a Cascadia type seismic event, the division worked with the state architect to examine DAS-owned buildings. Analysis showed that few to none of the current buildings could withstand a 9.0 earthquake, and that to upgrade some buildings to be seismically sound would cost almost as much as building new.

This led to development of a long-range plan to ensure DAS buildings are as seismically safe as could be reasonably afforded, and that one or more buildings could be used following an event. The building would house crucial agencies and parts of several other agencies critical to a recovery effort.

- Environmental impact and sustainability: The division strives to manage the impact of its operations on the environment and sustainability. It also leads other agencies by example by developing statewide resource efficiency and conservation policy, coordinating the Interagency Sustainability Coordinators Network, facilitating the work of the Oregon Sustainability Board and collaborating with the Governor's office on various sustainability initiatives. Efforts touch on several areas. The following are a few examples:
  - Building efficiency: In all renovations and upgrades of electrical, HVAC and other building systems, primary goals are increasing efficiency, reducing energy usage, and reducing greenhouse gas emissions. LED lighting projects have reduced electricity use by approximately 60 percent when both LED lights and lighting controls are replaced (the DAS standard). In addition, replacement of older chiller and heating system motors with modern magnetic drive systems have greatly increased heating/cooling efficiency and reduced energy usage by 597,000 kilowatts per year. The division regularly leverages incentives provided by Energy Trust of Oregon and other utilities; for example, in 2017 the division received a \$170,000 rebate for a project at Archives that will save over \$50,000 per year in energy costs. It has also identified opportunities to reduce electricity costs by up to 30 percent (over \$300,000 annually) with implementation of energy efficiency and power management strategies for plug loads.

## 2019-21 BUDGET NARRATIVE

- Vehicle efficiency: A rise in fuel efficiency of just one mile per gallon can yield \$1 million or more in fuel savings over a biennium, depending on gas prices. The same increase in efficiency can reduce greenhouse gas emissions by nearly 2 million pounds of CO<sup>2</sup> per year. DAS Fleet uses fuel efficiency as a primary guide in determining what kinds of vehicles to buy as well as what engine size and fuel type. These are taken into consideration along with the cost of vehicles and technologies to ensure the return on investment is a valid use of taxpayer funds. The program has moved slowly to incorporate electric vehicles and plug-in hybrids because the infrastructure costs to install charging at state-owned and leased buildings is high, as is the cost of the vehicles. The division has multiple projects planned over the next several biennia to install charging stations and purchase more electric vehicles as costs drop and range of operation increases.

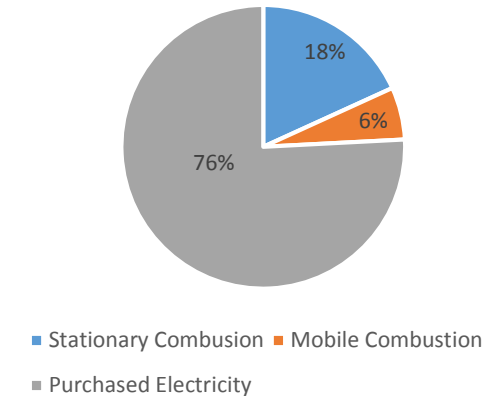


- Water efficiency: To comply with Executive Order 15-09, the division has been reducing water use and increasing the efficiency of its building water fixtures. The division successfully reduced water use by over 9 percent in 2017 compared to a 2014 baseline, including a 22 percent decrease in water used for irrigation. Retrofits to DAS buildings with more water efficient fixtures has resulted in an approximately 20-25 percent water use and cost savings in retrofitted buildings. The division has also reduced irrigation of lawns and beds, and it conducts regular evaluations of the system to identify potential leaks and other inefficiencies.
- Waste minimization and recycling: The division continues to support efforts to divert materials from landfill, reduce waste hauling costs and recycle materials. In collaboration with QRF Garten Services, the division recycles co-mingled recyclables, shredded materials, electronic waste, bottles and cans, glass and block Styrofoam materials. The North Campus demolition project resulted in diverting more than 90 percent of materials demolition debris from landfill.
- State policy and executive order implementation: The division has been actively involved in development and implementation of Executive Orders (EOs) 17-20 and 17-21 related to building energy efficiency, electric vehicles and greenhouse gas (GHG) reduction. The division is represented on both working groups implementing these executive orders, as well as sub-groups implementing specific provisions of each. The division recently led development of an agency Energy Management Policy to lead by example for other agencies on how to integrate EO direction into agency practice. By achieving the energy use intensity (EUI) targets in the policy per EO 17-20, the division projects an annual energy savings of approximately \$250,000 per year compared to the current baseline.

# 2019-21 BUDGET NARRATIVE

- GHG emissions: DAS tracks the combined emissions from fleet vehicles, electricity use in buildings, heating with natural gas, and miscellaneous emissions from other sources such as refrigerants. The division recently completed a verifiable GHG inventory for 2017 using The Climate Registry Information System (CRIS), the first known complete inventory by an agency since 2013. Additional years will be added to establish trend lines and a future forecast. Purchased electricity is the largest source of emissions. The division works to reduce emissions through building renovations that include high efficiency HVAC systems, LED lighting and lighting controls. The division has also worked to reduce carbon emissions associated with the state fleet, as previously mentioned.
- Reuse of end-of-life and excess property: The Oregon Surplus Property program's goals include further use of items within state government, sale of surplus items to private buyers, and disposal in the most environmentally friendly way. Less than one percent of all items turned-in to the Oregon Surplus Property program are placed in the garbage. This ties directly to long-range goals for reducing environmental impact and costs across state government.
- Qualified Rehabilitation Facility (QRF) contracts: The division contracts with QRFs for custodial services in some buildings and for processing of the state's e-waste. These relationships provide jobs for people with disabilities, contributing to state goals for social and economic equity. All custodial products used by the division's custodial staff as well as contractors are now 100 percent "green" per third party verification under an established agency price agreement.

**DAS 2017 DAS greenhouse gas emissions**



## **Enabling Legislation/ Program Authorization**

ORS Chapter 184.305, 276, 279 A-C, and 283

## 2019-21 BUDGET NARRATIVE

### Funding streams that support the program

EAM funding comes primarily from user fees paid by agency and local government customers (Other Funds). The table below shows the various funding sources for the division's programs.

Source of Funding	Planning & Construction Management	Operations	Maintenance	Real Estate Services	Fleet & Parking Services	Oregon Surplus Property	Debt Service	Capital Construction & Capital Improvement
<b>Assessments:</b>								
Real Estate Services				✓				
Surplus Property Base						✓		
Surplus Personal Property Transactions						✓		
<b>Fees for Service:</b>								
Project Manager (bonded projects only)	✓							
4-6 percent & 10 percent Project Fees	✓							
Uniform Rent	✓	✓	✓				✓	✓
Service Agreements & Self Support Rent		✓	✓				✓	✓
Billable Jobs			✓					
Key Cards			✓					
Leasing				✓				
Permanently Assigned Vehicles					✓			
Fuel					✓			
Shop Services					✓			
Parking Services					✓		✓	✓
State Surplus Property						✓		
Federal Surplus Property						✓		
<b>Article XI-Q Bonds</b>								✓

## 2019-21 BUDGET NARRATIVE

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- Planning & Construction Management: Customers pay user fees plus project administrative fees to acquire program services. Project manager fees for non DAS-owned buildings and DAS-owned buildings is billed at a percentage based on the total project cost. The program also receives a transfer from the Uniform Rent for cost recovery.
- Operations and Maintenance: Customers in 69 agencies pay Uniform Rent and Self-Support Rent. Rates were developed using the historical costs of maintaining and operating these buildings at current service levels. Repairs and other services provided that are not included in the rent are billed an hourly rate plus parts.
- Real Estate Services: Customers pay a leasing fee of 5.2 percent of the value of the first two-years of a private sector lease, excluding concessions. For DAS-owned buildings, agencies pay a one-time fee of \$1,000 for the biennium. An assessment is charged to cover the many additional services Real Estate Services provides to all state agencies. The assessment charged to all state agencies uses a blended allocation method based on one-third of the 2017-19 Legislatively Adopted Budget (LAB) Full-Time Equivalent (FTE) authority, one-third of the size of the agency's 2017-19 total funds LAB, and one-third of the value of land the agency owns.
- Fleet and Parking Services: Customer user fees for daily and monthly rental of vehicles recover the cost of vehicles plus administrative costs. Fuel costs are passed on to users with a mark-up to recover infrastructure and administrative costs. Shop charges are hourly plus parts. Parking is billed monthly to employees through payroll deduction. Agencies are billed monthly for state vehicle spaces. For hourly and daily parking, the program uses pay-and-park machines and meters.
- Oregon Surplus Property: Customer user fees for state property disposition are a percent commission retained from the total sale. The program also rents storage space in its warehouse by the square foot or pallet. Pick-up and delivery of property is billed hourly plus mileage. The state program also receives an assessment based on 20 percent agency FTE and 80 percent historical property transactions. Federal property program customers pay a fee for transfer of excess property. The fee is based on the value of the property and is designed to cover program administrative and transportation costs.

For 2019-21, several areas of EAM are requesting increases in funding over current service level. For more detail, reference the policy option package (POP) section below and also in the Capital Improvement and Capital Construction sections.

- An increase in Uniform Rent rates is proposed to fund Capital Improvements and Capital Construction as well as Capitol Mall maintenance. The rental rate covers debt service on Justice Building updates (\$5 million), Revenue Building electrical upgrades (\$10 million), and Portland State Office Building upgrades (\$8.6 million). The total debt service funding needed for these projects is \$2.3 million in 2019-21 and \$33.8 million over the next four biennia. Also included in Uniform Rent rates is a small assessment for the Oregon Parks and Recreation Department for costs associated with the Capitol Mall upkeep and maintenance. The rent increases from \$1.45 to \$1.60 per square foot and is paid by 69 agencies occupying DAS-owned buildings. (Reference POPs 126, 127, and 090 below and Capital Construction POPs 201, 202 and 204.)

## 2019-21 BUDGET NARRATIVE

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- Planning and Construction Management (P&CM) is requesting four additional permanent positions to complete scheduled and anticipated projects in order to sufficiently address this program's workload in a manner that would provide savings to state government and assist agencies with construction projects. This request results in an increase of Personal Services and Services and Supplies expenditures of \$994,397, which is recovered through charges for services. (Reference POP package 116 below.)
- Fleet and Parking Services is requesting \$2.5 million in capital outlay to purchase vehicles to replace the older vehicles in the fleet and to restore replacement funding to 2009 levels. Increased user fees in the permanent fleet will fund this request. It is worth noting that while there is an increase over current levels, it merely brings the program close to the rate levels and funding of 10 years ago, before deep program cuts occurred. (Reference POP package 117 below.)

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$214,000 Other COP costs and \$7,110,000 Other Services and Supplies

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent or adjusted to the Self-Support Rent rates
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustment**

This package rebalances \$504,172 between Services and Supplies accounts for a net zero change.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Temporary Appointments	-	-	3,996	-	-	-	3,996
Overtime Payments	-	-	4,528	-	-	-	4,528
Shift Differential	-	-	699	-	-	-	699
All Other Differential	-	-	10,534	-	-	-	10,534
Public Employees' Retire Cont	-	-	2,675	-	-	-	2,675
Pension Obligation Bond	-	-	41,564	-	-	-	41,564
Social Security Taxes	-	-	1,512	-	-	-	1,512
Unemployment Assessments	-	-	490	-	-	-	490
Mass Transit Tax	-	-	9,004	-	-	-	9,004
Vacancy Savings	-	-	557,742	-	-	-	557,742
<b>Total Personal Services</b>	-	-	<b>\$632,744</b>	-	-	-	<b>\$632,744</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	632,744	-	-	-	632,744
<b>Total Expenditures</b>	-	-	<b>\$632,744</b>	-	-	-	<b>\$632,744</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(632,744)	-	-	-	(632,744)
<b>Total Ending Balance</b>	-	-	<b>(\$632,744)</b>	-	-	-	<b>(\$632,744)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	(214,000)	-	-	-	(214,000)
Other Services and Supplies	-	-	(7,110,000)	-	-	-	(7,110,000)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$7,324,000)</b>	-	-	-	<b>(\$7,324,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(7,324,000)	-	-	-	(7,324,000)
<b>Total Expenditures</b>	-	-	<b>(\$7,324,000)</b>	-	-	-	<b>(\$7,324,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	7,324,000	-	-	-	7,324,000
<b>Total Ending Balance</b>	-	-	<b>\$7,324,000</b>	-	-	-	<b>\$7,324,000</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	14,402	-	-	-	14,402
Out of State Travel	-	-	1,615	-	-	-	1,615
Employee Training	-	-	6,764	-	-	-	6,764
Office Expenses	-	-	6,479	-	-	-	6,479
Telecommunications	-	-	25,102	-	-	-	25,102
Data Processing	-	-	81,265	-	-	-	81,265
Publicity and Publications	-	-	1,254	-	-	-	1,254
Professional Services	-	-	14,432	-	-	-	14,432
IT Professional Services	-	-	1,839	-	-	-	1,839
Attorney General	-	-	64,869	-	-	-	64,869
Dues and Subscriptions	-	-	2,432	-	-	-	2,432
Facilities Rental and Taxes	-	-	82,931	-	-	-	82,931
Fuels and Utilities	-	-	390,939	-	-	-	390,939
Facilities Maintenance	-	-	18,573	-	-	-	18,573
Agency Program Related S and S	-	-	744,194	-	-	-	744,194
Other Services and Supplies	-	-	255,737	-	-	-	255,737
Expendable Prop 250 - 5000	-	-	3,678	-	-	-	3,678
IT Expendable Property	-	-	4,636	-	-	-	4,636
<b>Total Services &amp; Supplies</b>	-	-	<b>\$1,721,141</b>	-	-	-	<b>\$1,721,141</b>

**Capital Outlay**

Industrial and Heavy Equipment	-	-	2,012	-	-	-	2,012
Automotive and Aircraft	-	-	544,955	-	-	-	544,955

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	2,259	-	-	-	2,259
<b>Total Capital Outlay</b>	-	-	<b>\$549,226</b>	-	-	-	<b>\$549,226</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,270,367	-	-	-	2,270,367
<b>Total Expenditures</b>	-	-	<b>\$2,270,367</b>	-	-	-	<b>\$2,270,367</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,270,367)	-	-	-	(2,270,367)
<b>Total Ending Balance</b>	-	-	<b>(\$2,270,367)</b>	-	-	-	<b>(\$2,270,367)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	(2,000)	-	-	-	(2,000)
Data Processing	-	-	(390,918)	-	-	-	(390,918)
Professional Services	-	-	(49,408)	-	-	-	(49,408)
IT Professional Services	-	-	(45,633)	-	-	-	(45,633)
Facilities Rental and Taxes	-	-	504,172	-	-	-	504,172
Other Services and Supplies	-	-	(16,213)	-	-	-	(16,213)
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #115 – Additional Staff Resources for EAM Admin

**Agency Request Budget: \$385,375 | Total Positions/FTE: 2/2.00**

**Governor's Budget: DENIED**

### Purpose

Enterprise Asset Management (EAM) includes Planning and Construction Management, Operations, Maintenance, Real Estate Services, Fleet and Parking Services, and the Oregon Surplus Property program. The division centralizes management of state real and personal property to support state agency work space, travel and operational needs. EAM provides vehicles from the state fleet, disposition of surplus property, facility space, and maintains a safe and sanitary work environment. The division's centralized services provide state agency and some local government customers with cost effective, quality, and efficient asset life cycle management; including acquisition, operation, maintenance and disposal. These value-added services allow customers to focus on their primary missions.

DAS Enterprise Sustainability staff lead up sustainability initiatives within DAS, and supports sustainability efforts by agencies across the enterprise. Currently this program is staffed by one person, the Statewide Sustainability Officer, one borrowed staff resource from another DAS Division and one student intern. There are a number of projects and initiatives included in the sustainability program work plan that require additional support in the form of one additional full-time permanent staff member. These programs and initiatives will position DAS as a sustainability leader for other agencies to follow by example, help set enterprise-wide sustainability policy direction, support other agencies with resources and tools, and lead to operational and financial efficiencies. These include but are not limited to:

- Revising DAS guidelines and policy for building design and construction
- Participating in energy management efforts and identifying cost-savings opportunities
- Implementing the DAS Sustainability Plan
- Engaging building occupants and agencies enterprise-wide in resource conservation and sustainability
- Implementing recent executive orders on energy and climate
- Developing work plans and resources for the Interagency Sustainability Coordinator Network and the Oregon Sustainability Board
- Communicating progress and accomplishments within and outside the enterprise

### How Achieved

This request establishes one Executive Support Specialist 2 (ESS2) Permanent FTE and one Operations & Policy Analyst 4 Permanent FTE.

# 2019-21 BUDGET NARRATIVE

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In the previous biennium, EAM shared an Executive Support resource with Enterprise Good & Services (EGS). This option is no longer available to EAM and the workload is currently spread to other EAM programs administrative staff. In an effort to provide the EAM Administrator with consistent and dedicated support EAM is requesting a permanent full-time ESS2 position.

In the previous biennium, EAM borrowed a staff resource from DAS Business Services (DBS) to temporarily address the staffing need for its sustainability and resource conservation efforts. The division's continued momentum in re-establishing an enterprise leadership position in sustainability requires a permanent staff resource in order to continue its important work efforts.

## **Staffing Impact**

- Establish one permanent, full-time, Executive Support Specialist 2, OAS C0119 AP, SR 19 (1.0 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.0 FTE)

## **Quantifying Results**

Sustainability staff have just completed a revision of the DAS sustainability plan, which will form the work program for sustainability efforts over the next 3-5 years. Staff will track both completion of/progress on specific strategies (implementation monitoring), and also key sustainability performance metrics (energy saved, water saved, waste diversion/recycling rates, agency buys under sustainable procurement price agreements, GHG emissions reduced and other metrics included in the plan). Results will be tracked and reported to EAM quarterly and annually and will include both DAS agency specific performance, as well as performance across the enterprise where applicable.

## **Revenue Sources**

\$385,375 Other Funds Limited, Intrafund Transfer-in (EAM Programs)

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #116: Additional Staff Resources for EAM P&CM

**Agency Request Budget: \$1,456,906 | Total Positions/FTE: 6/6.00**

**Governor's Budget: \$994,397 | Total Positions/FTE: 4/4.00**

### Purpose

This package requests establishment of four permanent positions within the Planning and Construction Management (P&CM). These resources are needed to complete scheduled and anticipated projects in order to sufficiently address this program's workload in a manner that would provide savings to state government and assist agencies with construction projects.

EAM is responsible for providing Construction Project Management services for the enterprise. The buildings owned by DAS and other agencies continue to age and deferred maintenance continues to grow. The division continues to receive requests from agencies for help with construction project management. DAS also has more remodeling, renovation, and building upgrade projects than staff can support. With the six existing permanent construction project managers, EAM cannot meet demand for project management let alone other customer needs. These factors have contributed to significant project delays and some cancellations.

### How Achieved

This package bolsters EAM's ability to meet growing demand for project management to address deferred maintenance, building renovations, and agency projects.

P&CM provides expertise related to construction project management, budget tracking, project design, and delivery services. When agencies do the work themselves, P&CM often has to go back and fix issues, adding to the cost. When P&CM can do the project from the start, it increases efficiencies and saves state government money.

EAM considered contracting the work to outside project management firms. The rate for these external services is higher than DAS rates. Additionally a state employee must still manage the project, according to state procurement policy. This adds significantly to the project costs.

Agencies rely on EAM to provide the services and expertise to meet facility needs. Approval of these positions allows the division to meet the current demand for services. In addition, the positions support the initiatives and long-range goals the Executive Branch has for workplace strategies concerning space use and for managing its extensive owned and leased building assets.



# 2019-21 BUDGET NARRATIVE

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In the last two biennia, EAM brought on temporary and limited duration positions to explore the staffing levels needed to meet the workload. This request creates long-term positions needed to meet customer service expectations.

The division also considered a lower level of service and less effective management of the portfolio. However, this was deemed not in the best interest of the state enterprise.

## **Staffing Impact**

- Establish four permanent, full-time, Construction Project Manager 2, OAS C3268 AP, SR 30 (4.00 FTE)

## **Quantifying Results**

EAM will track the total number of projects completed, completion of projects on time and within budget as well as customer satisfaction surveys to gauge the success of adding these positions.

## **Revenue Sources**

\$994,397 Other Funds Limited, Charges for Services (Rates) and Intrafund Transfer-in (Rent Revenue).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 116 - Additional Staff Resources for EAM P&C**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	637,200	-	-	-	637,200
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	108,133	-	-	-	108,133
Social Security Taxes	-	-	48,746	-	-	-	48,746
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	3,822	-	-	-	3,822
Flexible Benefits	-	-	140,736	-	-	-	140,736
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$939,113</b>	-	-	-	<b>\$939,113</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	55,284	-	-	-	55,284
<b>Total Services &amp; Supplies</b>	-	-	<b>\$55,284</b>	-	-	-	<b>\$55,284</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	994,397	-	-	-	994,397
<b>Total Expenditures</b>	-	-	<b>\$994,397</b>	-	-	-	<b>\$994,397</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 116 - Additional Staff Resources for EAM P&C**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(994,397)	-	-	-	(994,397)
<b>Total Ending Balance</b>	-	-	<b>(\$994,397)</b>	-	-	-	<b>(\$994,397)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100063	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	04	5,993.00		143,832 70,714			143,832 70,714
2100064	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	03	5,711.00		137,064 69,048			137,064 69,048
2100065	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	08	7,246.00		173,904 78,119			173,904 78,119
2100066	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	09	7,600.00		182,400 80,210			182,400 80,210
TOTAL PICS SALARY										637,200			637,200
TOTAL PICS OPE										298,091			298,091
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				935,291			935,291

# 2019-21 BUDGET NARRATIVE

## Policy Option Package #117: Additional Vehicles Requested

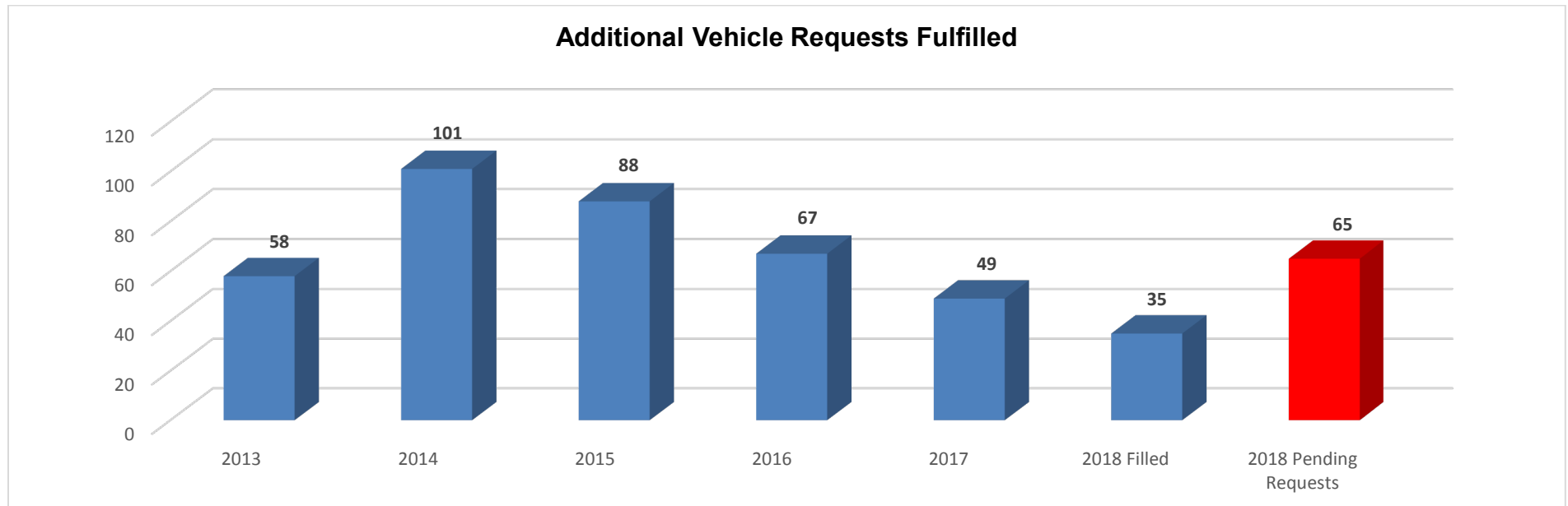
Agency Request Budget: \$4 million | Total Positions/FTE: None

Governor's Budget: \$2.5 million | Total Positions/FTE: None

### Purpose

The DAS Fleet capital outlay budget for vehicles is based on replacement as vehicles reach end of life due to accumulated miles, age, or mechanical failure. Each biennium, the program receives numerous requests from agencies and local government customers for additional new vehicles. DAS Fleet has met these requests in the last two biennia through a combination of delayed replacements and reallocated capital outlay funds, seeking limitation through Emergency Board requests or department rebalances, and spending down ending balances.

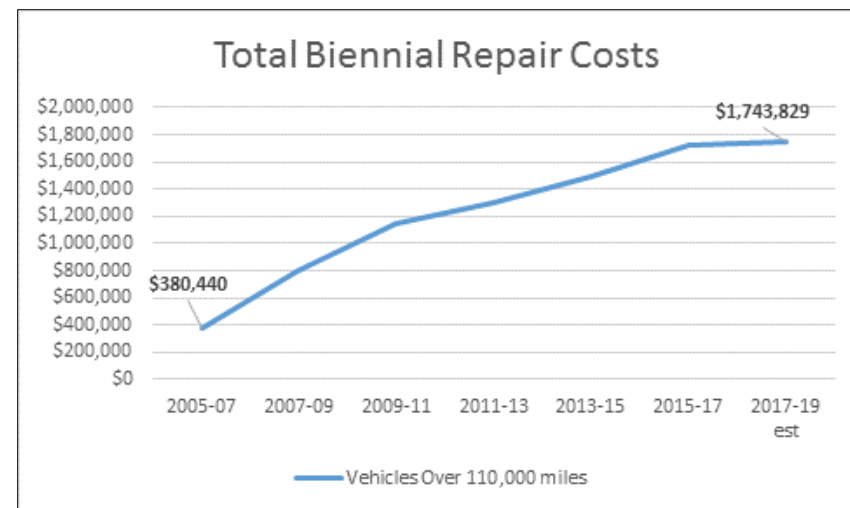
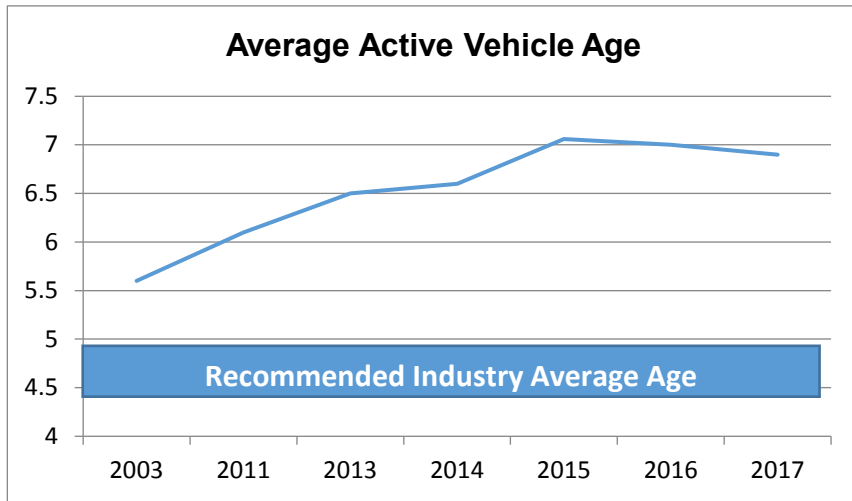
These actions have led to the aging of the fleet, and increased repair costs - exacerbating the impact of a \$10 million reduction in 2009. DAS requests additional funding to meet customer demand for vehicle resources.



# 2019-21 BUDGET NARRATIVE

Before the \$10 million capital outlay reduction in 2009, the DAS Fleet budget for vehicle purchases was based on replacing vehicles as they reach end of life due to accumulated miles, age, or mechanical failure. The replacement criteria prior to 2009 was a goal of 110,000 miles or eight years of age. To meet the \$10 million reduction, age was eliminated as a factor and the mileage for replacement was raised to 130,000 miles.

These actions have led to aging of the fleet beyond recommended industry standards, increased repair costs, and a decrease in reliability for the agencies that rely on vehicles to carry out their missions. Since the 2005-07 biennium, when Fleet began increasing replacement mileage to meet budget goals, the cost of repair to vehicles over 110,000 miles has increased from \$380,000 per biennium to \$1,718,965 spent in 2015-17. In turn, the increased age of vehicles at time of sale lowers the amount of cash that can be reinvested in renewal of the fleet. Another trend observed is an increase in the failure of older vehicles with less than 130,000 miles. This means planned replacements of vehicles over the 130,000 mark must be delayed.



Over the last several biennia, the program has shifted replacement funds where it could to replace older vehicles as they failed. When major repairs are needed for each vehicle that is aged in miles or years, the program examines the cost of repair versus the vehicle's value, possible extension of the lifecycle if the repair is done, and whether that ROI is worth the repair cost. This is also weighed against the impact of taking a vehicle out of the planned replacement queue to remove the one needing repair. This means that agencies will often need to pay a repair bill of thousands of dollars to keep a 15 year old car with 95,000 miles on the road when the repair costs more than the value of the vehicle. As the older cars break down more often, this leads to employees questioning the reliability of the vehicle and possible overuse of the newest ones they have.

# 2019-21 BUDGET NARRATIVE

## How Achieved

**Replacement of older vehicles:** In addition, DAS requests \$2.5 million in capital outlay to purchase vehicles to replace the older vehicles in the fleet. The primary focus will be on vehicles 14 years or older and/or on models where DAS Fleet has identified recurring failures of that model as it reached a certain age/miles and on reducing the replacement miles from 130,000 to 110,000 to 115,000, depending on vehicle type. Trucks will be the primary target for replacement mile reductions to generate viable seasonal rentals used heavily in the summer by natural resource agencies and by Forestry for forest fire response. Monthly rates on permanently assigned vehicles will increase to raise revenue for the purchases.

Depending on the types needed, the package will allow DAS to purchase approximately 105 vehicles to replace older vehicles in the 2019-21 biennium.

The main impact to agencies will be the increase in monthly rates. Agencies will see an increase ranging from approximately \$16 to \$59 per vehicle, per month than the rates for our 2017-19 Current Service Level budget. The variation in increase is because the changes in purchase price for each vehicle type from one biennium to the next affects the overall rate for the vehicle as well. Implementing the POP will raise DAS Fleet rates but they will still be lower to those prior to the 2009 budget reduction while provide the funding to move the fleet back toward industry best practices for replacement of vehicles.

Vehicle Type	2007-2009	2009-2011	2011-2013	2013-2015	2015-2017	2017-2019	Estimated 2019-21 rates
SEDAN	\$295	\$296	\$250	\$197	\$197	\$222	\$243
7 PASSENGER MINI VAN (FWD)	\$280	\$286	\$256	\$203	\$203	\$263	\$285
PICKUP COMPACT 4X4	\$285	\$296	\$253	\$200	\$200	\$252	\$309
PICKUP 3/4 TON 4X4	\$345	\$321	\$313	\$260	\$260	\$304	\$347
SUV INTERMEDIATE	\$355	\$336	\$355	\$256	\$256	\$298	\$335
SUV Compact	N/A	\$321	\$286	\$233	\$233	\$271	\$285

## Staffing Impact

None

# 2019-21 BUDGET NARRATIVE

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## Quantifying Results

**Replacement of older vehicles:** DAS Fleet will examine vehicles older than 12 years to target groups or types to replace due to age. Priority for replacements will be set as follows:

1. Utilization will be considered. The oldest vehicles with the lowest average monthly usage may not be replaced unless necessitated by catastrophic failure or repair needed beyond economic feasibility. An example would be some facility care vehicles at DOC or at ODFW fish hatcheries. While used daily, they simply don't go far. For these, DAS will continue to find higher quality end of life vehicles to replace these low use vehicles as needed.
2. The older the vehicle, the higher the priority to replace it. However, in most cases, the program will replace lower use vehicles by seeking later model ones that have high utilization, replacing that one, and using the newer, used vehicle to remove the oldest one. For example, a 2002 Chevy Impala resides at an inner city Child Welfare office and goes 450 miles per month. A DCBS inspector that travels statewide drives their 2013 Ford Fusion 2,500 miles per month and has put 90,000 miles on it in three years. DAS will seek to replace the Fusion and give that to Child Welfare where it will serve them well for five to eight years whereas DCBS would have used it up in another two to three years.
3. Vehicles by model year/manufacturer, configuration that DAS Fleet has identified as having a pattern of failure at higher miles and/or years of use will be targeted; e.g. where the program has seen multiple high cost repairs in the same make and model year.

## Revenue Sources

\$2.5 million Other Funds Limited, Charges for Services (Rates).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 117 - Additional Vehicles Requested**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Capital Outlay</b>							
Automotive and Aircraft	-	-	2,500,000	-	-	-	2,500,000
<b>Total Capital Outlay</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
<b>Total Expenditures</b>	-	-	<b>\$2,500,000</b>	-	-	-	<b>\$2,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
<b>Total Ending Balance</b>	-	-	<b>(\$2,500,000)</b>	-	-	-	<b>(\$2,500,000)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #118: Additional Staff Resources for EAM Fleet

Agency Request Budget: \$231,180 | Total Positions/FTE: 4/2.00

Governor's Budget: DENIED

### Purpose

DAS Fleet Part-time, On-call Vehicle Delivery Drivers. DAS Fleet replaces 250 to 300 vehicles per year across every corner of the state. This often requires an extensive trip by DAS Fleet and/or agency staff to complete the exchange of old and new vehicles. This package is to establish four permanent, part-time, on-call drivers to help deliver and return vehicles across the state.

### How Achieved

The drivers will reduce cost of vehicle exchanges and lower the impact to agencies who would, in most cases, otherwise be required to drive to Salem to pick up a new vehicles. In many cases, agencies in the farthest reaches of the state will need to meet DAS Fleet drivers halfway.

For several years after Portland and Eugene Motor Pools closed when the program downsized its staff by about 50 percent, DAS Fleet tried to use existing staff to make the exchanges. However this was causing work elsewhere to be significantly delayed and was also delaying deployment of new vehicles. In 2015-17, the program hired temporary, part-time, on-call drivers to see if this would be a better option. The effort has been a success by decreasing the time for deployment of new vehicles, reducing the amount of higher salary range agency staff time diverted to effect vehicle exchanges, and provided part time work opportunities- mainly for retirees who are attracted to the limited hours.

### Staffing Impact

- Establish four permanent, full-time, Automotive Service Technician, OAS C4417 AP, SR 11 (2.0 FTE)

Although the positions will technically be .5 FTE, the actual time worked per employee will be less half time; approximately 20 hours per month. The four incumbents will be a pool to draw upon for the trips needed and will be rotated depending on timing of the trips needed and the availability of the drivers.

### Quantifying Results

EAM will track the total number of hours and deliveries made to estimate a cost savings.

# 2019-21 BUDGET NARRATIVE

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## Revenue Sources

\$257,141 Other Funds Limited, Charges for Services

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #126 – Decommissioned Costs for Transferred Property

Agency Request Budget: \$1,738,000 | Total Positions/FTE: None

Governor's Budget: \$1,226,000 | Total Positions/FTE: None

### **Purpose**

Oregon Youth Authority (OYA) closed the Hillcrest Youth Correctional Facility in September, 2017. OYA is not prepared to manage its disposition, so DAS agreed in 2017 to take responsibility for the property. The 44.5-acre campus includes 165,000 square feet of building space, in good-to-fair condition. DAS is currently maintaining the property in a mothballed state at a cost of \$40,000 per month and exploring uses for the property.

### **How Achieved**

Hillcrest: OYA offered this property to state agencies, political subdivisions, developers of affordable housing, and Native American tribes through the DAS Surplus Property Clearinghouse process in 2016. No expressions of interest were received.

Beginning in late 2018 and ending in late 2020, DAS anticipates taking the following course of action:

DAS proposes to establish a disposition strategy for the property which considers benefits to the local community, long-term State facility needs, and economic returns. DAS anticipates offering all or part of the property for sale to the general public, using an RFP process, a broker with experience marketing institutional properties, or other commercially-accepted practices.

Depending upon the final disposition strategy pursued, DAS anticipates an estimated \$1.25-\$2 million in net proceeds from Hillcrest land sales, and may retain up to nine developable acres to meet long-term State facility needs.

### **Staffing Impact**

None

### **Quantifying Results**

EAM will track net financial proceeds and local community impacts of the project.

# 2019-21 BUDGET NARRATIVE

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## Revenue Sources

\$1,226,000 General Fund

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 126 - Decommissioned Costs for Transferred Property**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,226,000	-	-	-	-	-	1,226,000
<b>Total Revenues</b>	<b>\$1,226,000</b>	-	-	-	-	-	<b>\$1,226,000</b>
<b>Services &amp; Supplies</b>							
Other Services and Supplies	1,226,000	-	-	-	-	-	1,226,000
<b>Total Services &amp; Supplies</b>	<b>\$1,226,000</b>	-	-	-	-	-	<b>\$1,226,000</b>
<b>Total Expenditures</b>							
Total Expenditures	1,226,000	-	-	-	-	-	1,226,000
<b>Total Expenditures</b>	<b>\$1,226,000</b>	-	-	-	-	-	<b>\$1,226,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #127: Additional Debt Service/Cost of Issuance

Agency Request Budget: \$2,588,144 | Total Positions/FTE: None

Governor's Budget: \$2,588,144 | Total Positions/FTE: None

### **Purpose**

This package is for additional Services and Supplies that will be incurred in 2019-21 for Capital Construction projects.

### **How Achieved**

See Capital Budgeting.

### **Staffing Impact**

None

### **Quantifying Results**

See Capital Budgeting.

### **Revenue Sources**

\$4,934,299 Other Funds Limited, Rents and Royalties and (\$2,346,155) Intrafund Transfer Out (Debt Service)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 127 - Additional Debt Service/Cost of Issuance**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Rents and Royalties	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	-	-	-	-	-
Other Services and Supplies	-	-	2,588,144	-	-	-	2,588,144
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,588,144</b>	-	-	-	<b>\$2,588,144</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,588,144	-	-	-	2,588,144
<b>Total Expenditures</b>	-	-	<b>\$2,588,144</b>	-	-	-	<b>\$2,588,144</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(2,588,144)	-	-	-	(2,588,144)
<b>Total Ending Balance</b>	-	-	<b>(\$2,588,144)</b>	-	-	-	<b>(\$2,588,144)</b>



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor's Budget: (\$3,834,227) | Total Positions/FTE: 0/0.00

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Reduces S&S accounts such as telecommunications, data processing, utilities, and other services & supplies.
- Abolishes a Custodian position from the Operations program area.
- Transfers an Operations Policy Analyst 3 position from Division of Business Services.

### Staffing Impact

- Abolishes one permanent full-time, Custodian, OAS, C4101, SR 10 (-1.00 FTE).
- Transfers one permanent full-time, Operations & Policy Analyst 3, MMN, X0872, SR 30 (1.00 FTE).

### Quantifying Results

None

### Revenue Sources

(\$3,834,227) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	5,404,148	-	-	-	5,404,148
<b>Total Beginning Balance</b>	-	-	<b>\$5,404,148</b>	-	-	-	<b>\$5,404,148</b>
<b>Revenues</b>							
Charges for Services	-	-	(3,031,344)	-	-	-	(3,031,344)
Rents and Royalties	-	-	15,968,932	-	-	-	15,968,932
Other Revenues	-	-	(100,000)	-	-	-	(100,000)
Transfer In - Intrafund	-	-	374,171	-	-	-	374,171
<b>Total Revenues</b>	-	-	<b>\$13,211,759</b>	-	-	-	<b>\$13,211,759</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(18,610,940)	-	-	-	(18,610,940)
Transfer to Other	-	-	(22,211,874)	-	-	-	(22,211,874)
Tsfr To Parks and Rec Dept	-	-	(400,000)	-	-	-	(400,000)
<b>Total Transfers Out</b>	-	-	<b>(\$41,222,814)</b>	-	-	-	<b>(\$41,222,814)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	115,080	-	-	-	115,080
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	19,529	-	-	-	19,529
Social Security Taxes	-	-	8,804	-	-	-	8,804
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Vacancy Savings	-	-	(607,092)	-	-	-	(607,092)

\_\_\_\_ Agency Request  
2019-21 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Reconciliation Adjustment	-	-	691	-	-	-	691
<b>Total Personal Services</b>	-	-	<b>(\$462,988)</b>	-	-	-	<b>(\$462,988)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(13,662)	-	-	-	(13,662)
Out of State Travel	-	-	(1,615)	-	-	-	(1,615)
Employee Training	-	-	(2,932)	-	-	-	(2,932)
Office Expenses	-	-	(4,290)	-	-	-	(4,290)
Telecommunications	-	-	(123,358)	-	-	-	(123,358)
Data Processing	-	-	(819,288)	-	-	-	(819,288)
Publicity and Publications	-	-	(707)	-	-	-	(707)
Professional Services	-	-	(14,432)	-	-	-	(14,432)
IT Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	438	-	-	-	438
Dues and Subscriptions	-	-	(2,394)	-	-	-	(2,394)
Facilities Rental and Taxes	-	-	(99,491)	-	-	-	(99,491)
Fuels and Utilities	-	-	(1,257,618)	-	-	-	(1,257,618)
Facilities Maintenance	-	-	(18,573)	-	-	-	(18,573)
Agency Program Related S and S	-	-	(744,194)	-	-	-	(744,194)
Other Services and Supplies	-	-	(257,030)	-	-	-	(257,030)
Expendable Prop 250 - 5000	-	-	(3,678)	-	-	-	(3,678)
IT Expendable Property	-	-	(8,415)	-	-	-	(8,415)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$3,371,239)</b>	-	-	-	<b>(\$3,371,239)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(3,834,227)	-	-	-	(3,834,227)
<b>Total Expenditures</b>	-	-	<b>(\$3,834,227)</b>	-	-	-	<b>(\$3,834,227)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(18,772,680)	-	-	-	(18,772,680)
<b>Total Ending Balance</b>	-	-	<b>(\$18,772,680)</b>	-	-	-	<b>(\$18,772,680)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2208723	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	07	7,561.00		181,464 79,979			181,464 79,979
2533018	OAS C4101	AP CUSTODIAN	1-	1.00-	24.00-	07	2,766.00		66,384- 51,646-			66,384- 51,646-
TOTAL PICS SALARY									115,080			115,080
TOTAL PICS OPE									28,333			28,333
TOTAL PICS PERSONAL SERVICES =			---	-----	-----			-----	-----	-----	-----	-----
				.00	.00				143,413			143,413

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$606,567) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduce division's budget by \$606,567.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$606,567) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Enterprise Asset Management**  
**Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(85,091)	-	-	-	(85,091)
Other Services and Supplies	-	-	(521,476)	-	-	-	(521,476)
Undistributed (S.S.)	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$606,567)</b>	-	-	-	<b>(\$606,567)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(606,567)	-	-	-	(606,567)
<b>Total Expenditures</b>	-	-	<b>(\$606,567)</b>	-	-	-	<b>(\$606,567)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	606,567	-	-	-	606,567
<b>Total Ending Balance</b>	-	-	<b>\$606,567</b>	-	-	-	<b>\$606,567</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$23,024) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduce division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$23,024) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Enterprise Asset Management  
Cross Reference Number: 10700-060-00-00-00000

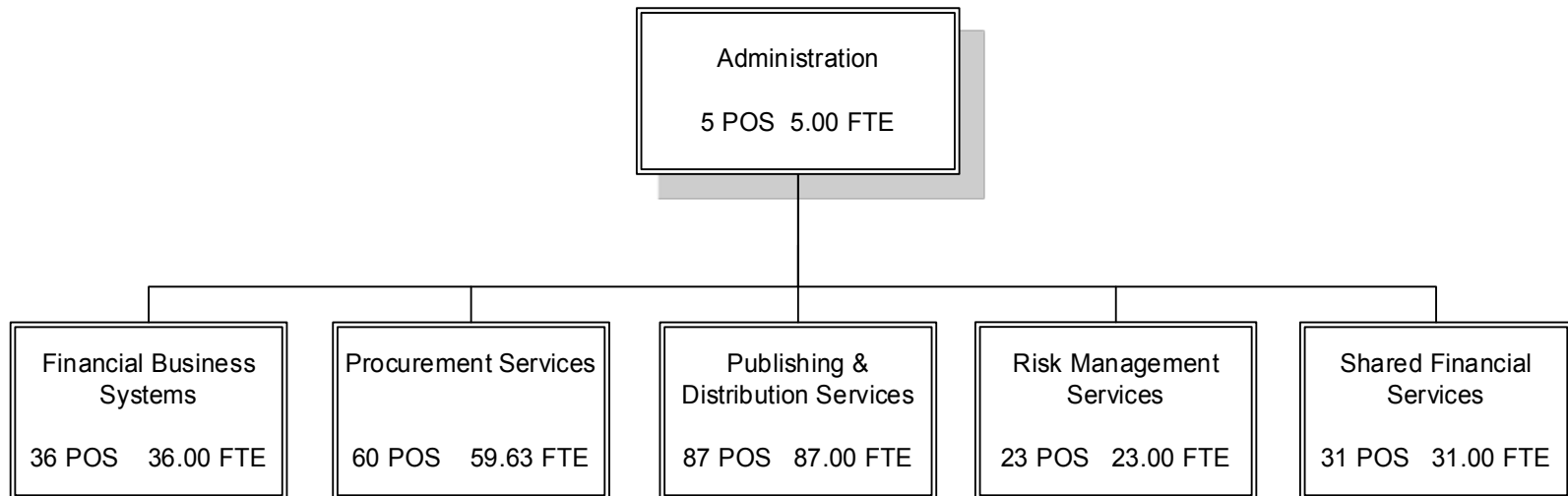
<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(23,024)	-	-	-	(23,024)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$23,024)</b>	-	-	-	<b>(\$23,024)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(23,024)	-	-	-	(23,024)
<b>Total Expenditures</b>	-	-	<b>(\$23,024)</b>	-	-	-	<b>(\$23,024)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	23,024	-	-	-	23,024
<b>Total Ending Balance</b>	-	-	<b>\$23,024</b>	-	-	-	<b>\$23,024</b>



# 2019-21 BUDGET NARRATIVE

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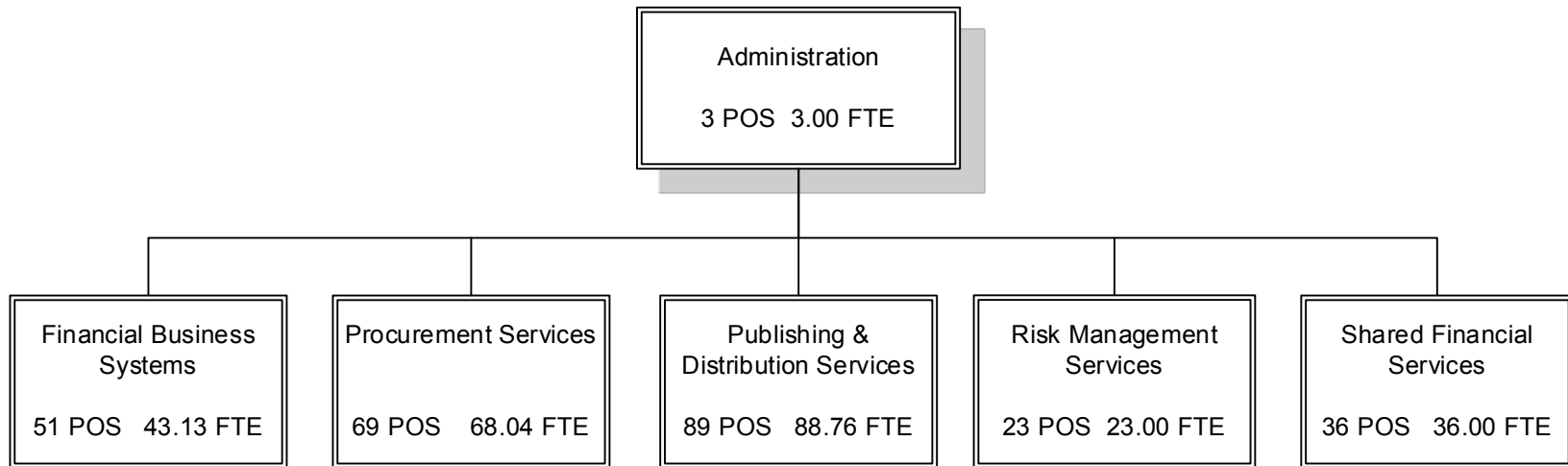
## Enterprise Goods & Services Organization Chart 2017-19 242 POS 241.63 FTE



# 2019-21 BUDGET NARRATIVE

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**Enterprise Goods & Services  
Organization Chart  
2019-21  
271 POS 261.93 FTE**



# 2019-21 BUDGET NARRATIVE

## Enterprise Goods and Services

### Program Overview

The Enterprise Goods & Services (EGS) division provides a wide range of business services to state and local government, some services also reach the business community and individual citizens.

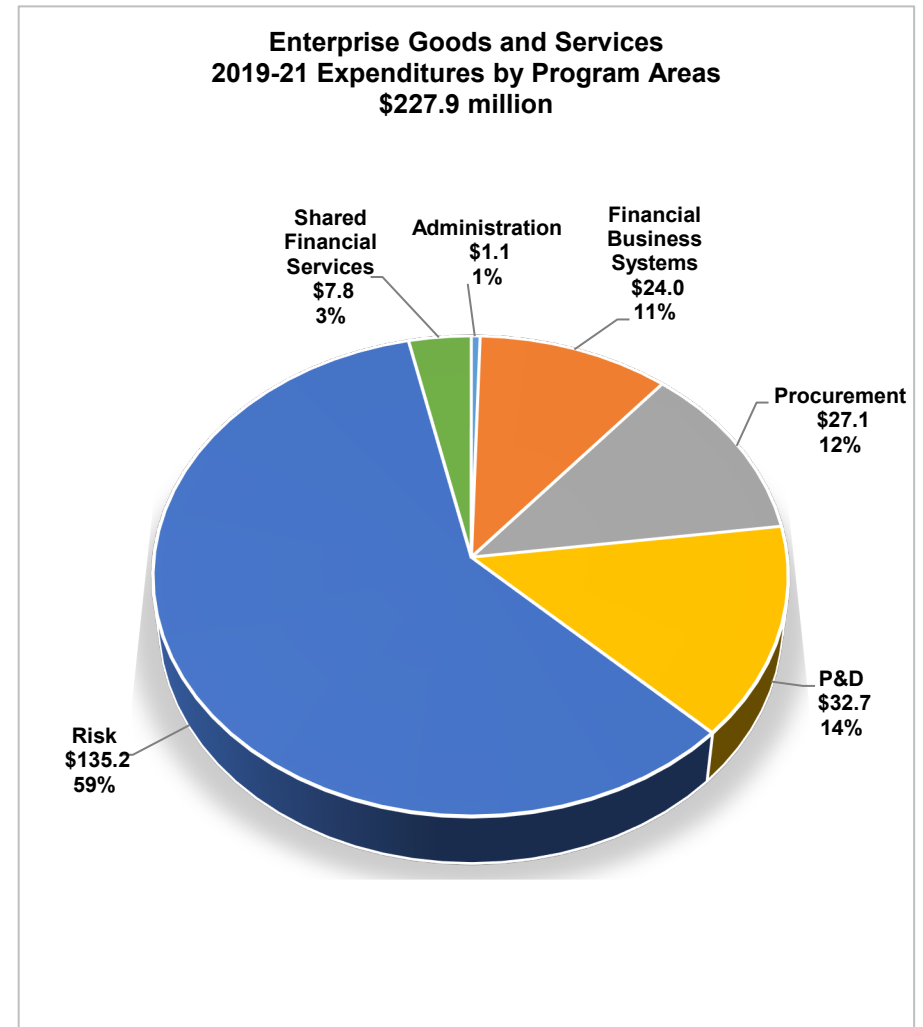
EGS contributes to the efficiency of state government and the responsible stewardship of government funds. State agencies utilize the services provided by EGS in support of their programs to procure and contract for goods and services with the private sector; to ensure proper financial controls are in place; and, to develop communications materials at the lowest possible cost. Procurement Services also provides price agreements for local governmental jurisdictions, such as school districts, to help ensure that all tax dollars are being expended wisely.

### Program Description

The division supports customers by providing services in five program areas.

#### **Financial Business Systems:**

Financial Business Systems (FBS) is responsible for statewide financial systems including the Statewide Financial Management Application (SFMA), the Oregon Statewide Payroll Application (OSPA), and the Financial Datamart. FBS is responsible for operational support, control, training, and improvements within these systems. FBS also supports the Financial Datamart and the state purchasing card (SPOTS) program. The DAS Centralized PERS Services Team is responsible for accurately reporting required information to PERS on behalf of Oregon state government. The major cost drivers that affect FBS are personnel costs and data management costs. The majority of state agencies utilize many components of FBS on a daily basis, the program is essential to maintaining accurate and timely payroll and stable financial systems support.



# 2019-21 BUDGET NARRATIVE

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## **Procurement Services:**

Procurement Services (PS) is the central procurement authority service provider for state government. It combines Oregon's state and local government buying power to provide cost-effective acquisition of commodities and services needed to support government at all levels. PS also provides and supports the state's eProcurement system and the state's Procurement Training & Certification Program. The majority of costs affecting PS are personnel costs. PS benefits the state by leveraging purchasing power and identifying best practices and new approaches to streamlining the contracting processes.

## **Publishing and Distribution:**

Publishing and Distribution (P&D) provides integrated document publishing and distribution solutions for state agencies and local governments. Through its in-plant facility and two satellite centers, P&D provides digital and traditional printing solutions, variable data and secure document printing, copying, design, consultation and other related services. P&D also supplies state government with mail inserting, metering, addressing, tracking, and presorting services that result in increased security and reduced postage rates for all classes of mail (as compared to standard postal rates). In addition, P&D's interagency Shuttle Mail Service stops at more than 500 Willamette Valley locations daily, giving agencies the best rate available for next or same day delivery of documents and packages. This service also offers package tracking (chain of custody). P&D operates two shifts, Monday through Friday for traditional and secure printing. The primary cost factor at P&D are personnel costs. Over a decade ago, state agencies gave up control of their own printing and mailing operations and trusted P&D to provide timely, efficient and effective print and mail services that meet the need of agencies and save money for the state. In the 2017-19 biennium, Publishing and Distribution began offering Managed Print Services, leveraging our production volume to manage the multifunction print devices for the Department of Corrections.

## **Risk Management:**

Risk Management (RM) insures and protects the people, property, and activities of state government. RM works daily with state agencies on claim management and risk consulting services, while providing insurance for the diverse and often hazardous business of state government. The program covers \$9.4 billion in state property, 39,000 employees and all state agencies, boards, and commissions, with the exception of public universities. RM provides protection through self-insurance, statewide commercial insurance policies and agency-specific insurance policies such as the Fire Fighting Expense Policy for Oregon Department of Forestry. RM manages liability and property claims and partners with SAIF Corporation on Workers' Compensation claims. RM works proactively to mitigate the occurrence of risk by implementing various strategies with agencies to minimize or prevent loss, from minor to catastrophic. Risk's claims team handles an average of 2,600 liability and property claims per year and takes in an average of 376 citizen reports each year, primarily reports of state employee driving behavior, and coordinates agency responses. The primary cost factors for RM are personnel costs and Department of Justice (DOJ) fees. The program strives to improve government by providing management and coordination of all claims of negligence and damage involving the people, places, and actions of state government.

## **Shared Financial Services:**

Shared Financial Services (SFS) provides accounting and payroll services for DAS and accounting, payroll, and budget services for multiple state agencies. SFS focuses on ensuring accounting activity is performed in accordance with all applicable statutes, rules, policies and generally accepted accounting principles which allows client agencies to focus on their core mission and business responsibilities. The majority of state agencies that use SFS services are small and do not have the staffing resources nor internal controls in place to have an internal accounting unit. SFS also services mid-

# 2019-21 BUDGET NARRATIVE

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sized agencies, who have decided that outsourcing much of their finance work reduces staffing risk factors and is a value added component to their operations. SFS services include budget development, budget forecasting, development of accounting structures, preparing financial reports for statewide year-end reporting, preparing cost allocation financial statements, maintaining fixed-asset records, bond accounting, accounts receivable, accounts payable, distributions to various governmental entities, training, and to provide reliable financial information and support to decision makers. The primary cost factor at SFS are personnel costs. The SFS program is essential to providing high quality financial services for DAS and many state agencies.

## **Program Justification/Long Term Outcomes**

### **Financial Business Systems:**

FBS is essential to support centralized payroll processing, statewide financial systems, and a datamart for ad hoc reporting and PERS reporting. FBS is closely linked to other DAS divisions including the Chief Human Resources Office and the Chief Financial Office through systems and policies. FBS provides services in conjunction with other DAS services such as Publishing and Distribution, Procurement, and the State Data Center. FBS interfaces directly with the Oregon State Treasury, PEBB and PERS. In addition, the Secretary of State Audits Division partners to provide auditing services for these statewide systems that ultimately supply financial information for the statewide Comprehensive Annual Financial Report (CAFR).

### **Procurement Services:**

Procurement Services (PS) operates as the central purchasing authority for state government, procuring goods and services on behalf of state agencies and local governments. It consults with and trains employee of state, local governments, and suppliers on the application of purchasing laws, rules, procedures and policies. PS provides statewide and national price agreements that support state agency missions, and sponsor a monthly gathering of procurement professionals for the purpose of sharing information and best practices. In strong partnership with DOJ and other stakeholders, PS develops and promulgates statewide administrative rules related to public procurement. PS also partners with the Office of the State Information Officer to deliver trusted IT goods and services. Strong partnerships with DOJ and other stakeholders is beneficial to the state's purchasing power, ensuring the cost-effective acquisition of goods and services.

### **Publishing and Distribution:**

Publishing & Distribution (P&D) is the print and mail communication service to all state agencies and political subdivisions. Products and services offered are produced in a secure environment assuring sensitive information about the citizens of Oregon is controlled and secure. The operation is considered an In-Plant printing and mailing operation, with one customer, state government and political subdivisions. As a cost recovery operation, P&D and its partner printers save the state 10-25 percent off going commercial production rates. Support is provided to budget constrained local governments by offering printing and mailing services to local governmental entities. For example, P&D currently prepares and mails 1.5 million county property tax statements at discounted rates, prints and mails jury summons for 32 Judicial Districts, and prints on-demand publications for county health organizations.

# 2019-21 BUDGET NARRATIVE

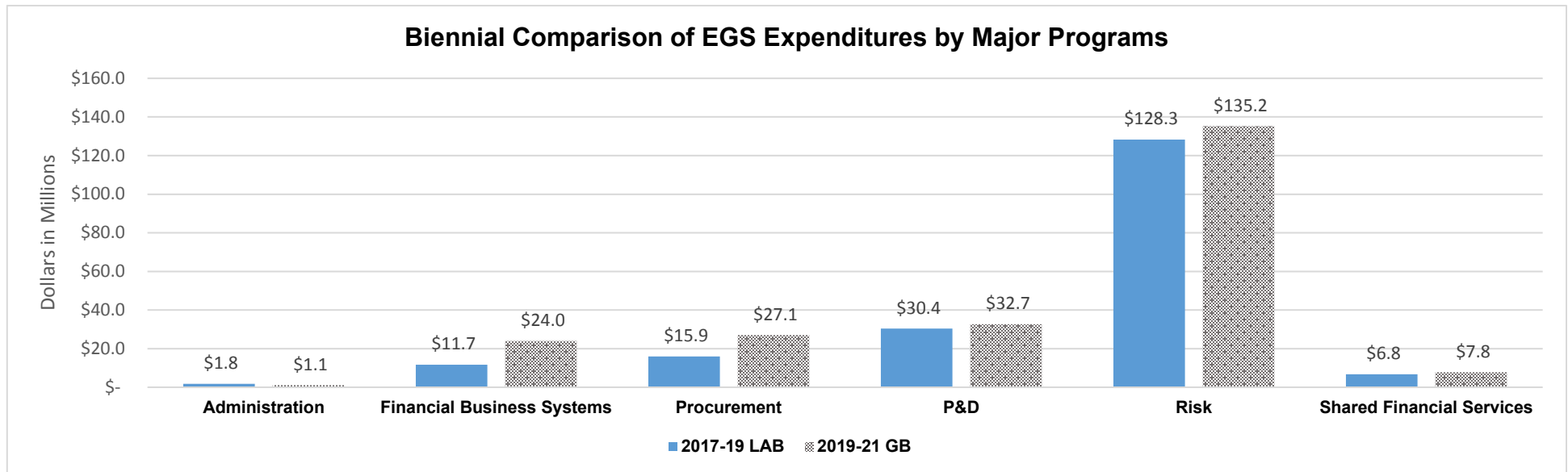
## Risk Management:

Risk Management (RM) improves government by providing a centralized team of highly technical risk and claims professionals. With the diversity of claims and risk-related issues that RM handles on a daily basis, RM is a one-stop shop to all agencies for advice, expertise, training and educational resources. RM works proactively with state agencies and DOJ to reduce the overall cost of risk and helps agencies understand loss trends and identify agency-specific risks. RM recommends solutions to mitigate future losses and analyzes overall state risk exposure to ensure proper levels of protection. Claims are managed by RM, allowing agencies to continue to conduct their core missions. A strong partnership with DOJ is critical in successfully resolving lawsuits against state agencies in a timely and cost-efficient manner.

## Shared Financial Services:

Shared Financial Services (SFS) provides accounting services to DAS and accounting and budgeting services to 22 state agencies. The majority of state agencies that use SFS services are small to medium in size and do not have the staffing resources nor sufficient internal controls in place to have an internal finance unit. The services SFS provides to DAS and client agencies ensure appropriate financial transactions are performed with diligent internal controls and accurate financial reporting is provided to the DAS CFO Statewide Accounting & Reporting Services unit for the statewide CAFR.

## Total Funds Budget (historical and future)





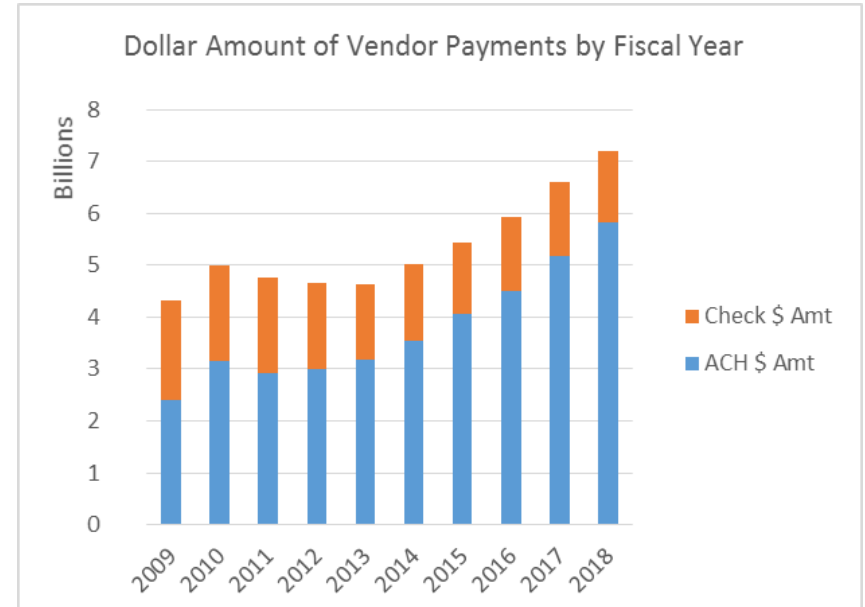
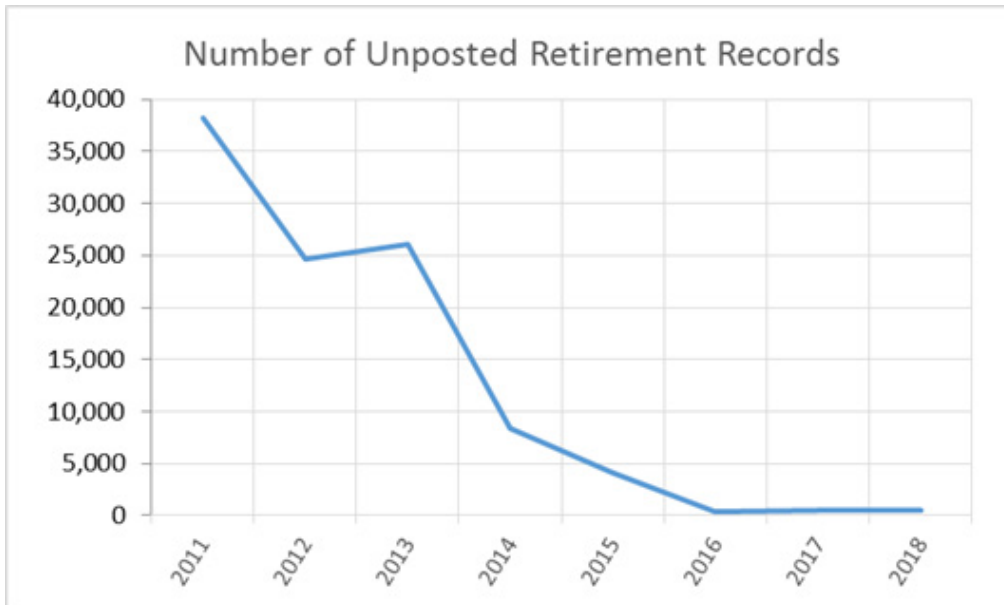
# 2019-21 BUDGET NARRATIVE

## Program Performance

EGS tracks service level performance for the EGS Customer Utility Board. The measures below are only a small part of those tracked by the division to analyze performance on cost, timeliness, quality, and quantity of services provided.

### **Financial Business Systems:**

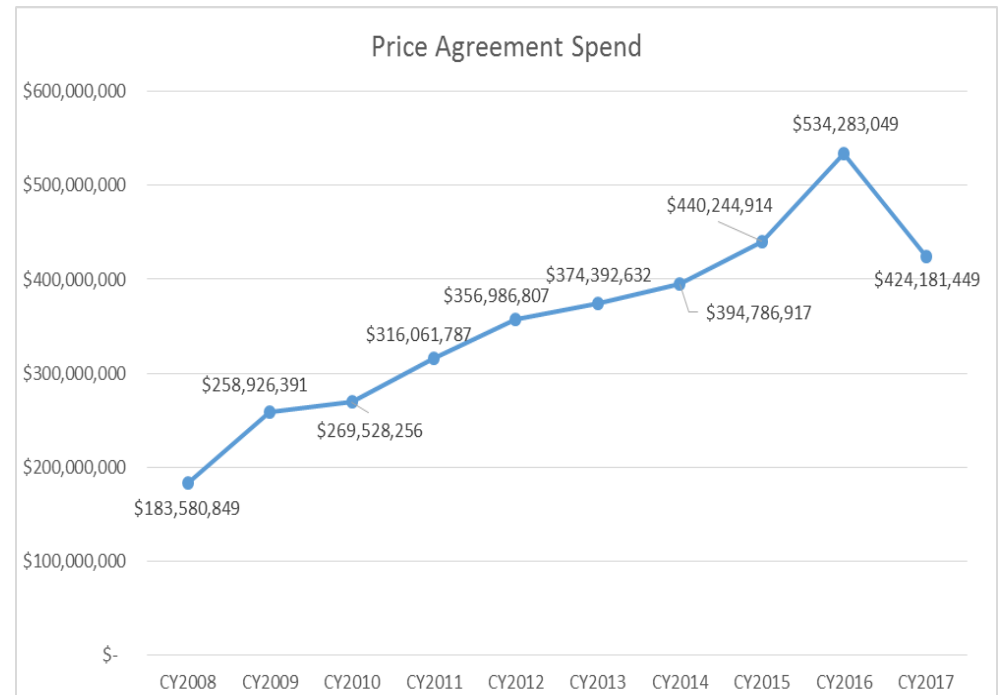
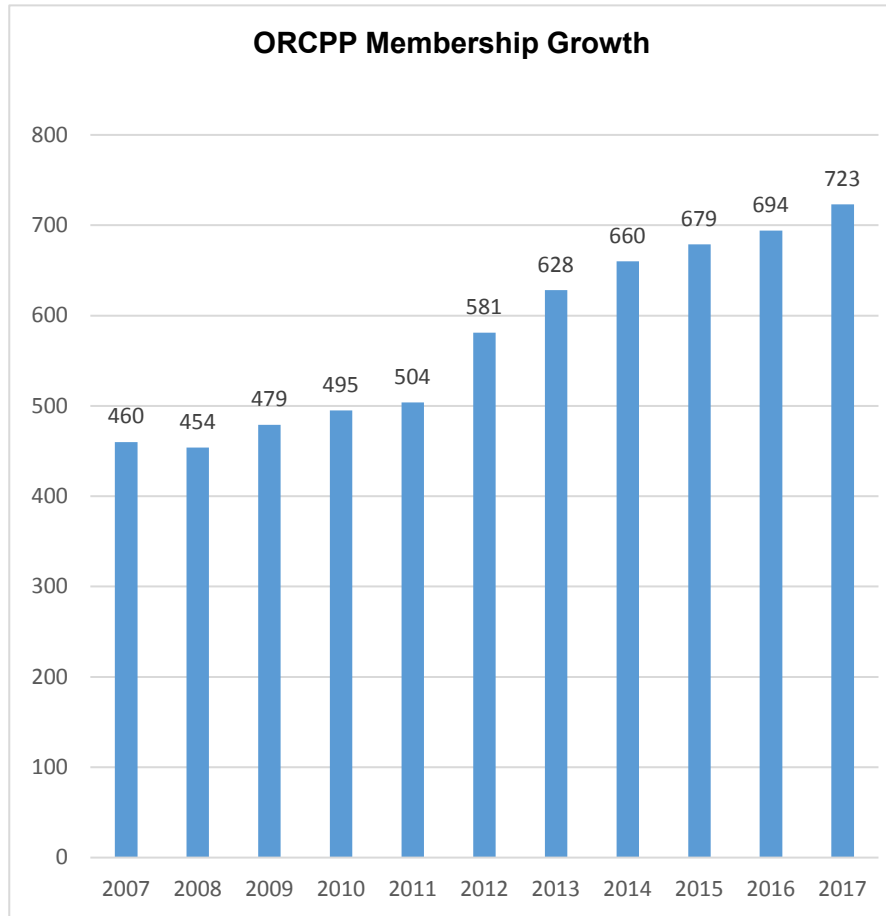
- Reduced the number of PERS unposted retirement records in recent years, improving the accuracy of retirement records
- Increased the number of vendor payments made via Automated Clearing House (ACH), a cost effective method with less risk of fraud
- Payroll direct deposits hold steady at 96 percent in 2018



# 2019-21 BUDGET NARRATIVE

## Procurement Services:

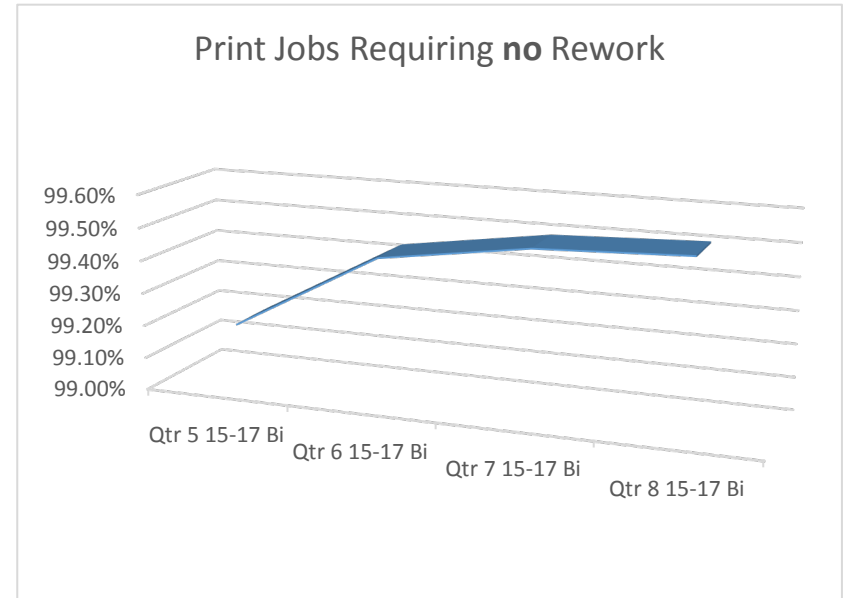
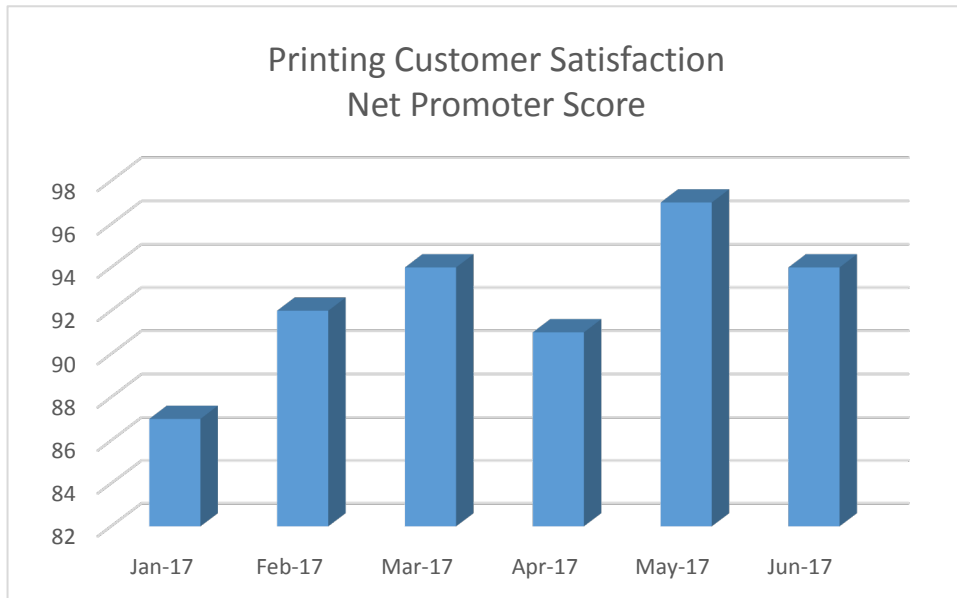
- Oregon Cooperative Procurement Program (ORCPP) membership growth is increasing and the overall spend on statewide Price Agreements (PAs) is decreasing



# 2019-21 BUDGET NARRATIVE

## Publishing and Distribution:

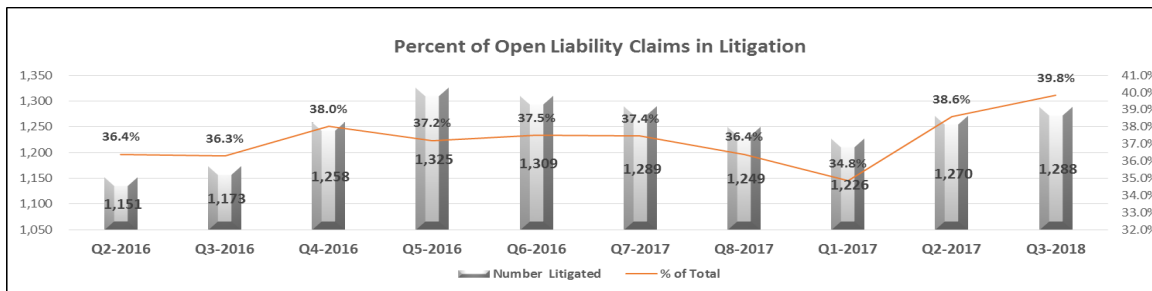
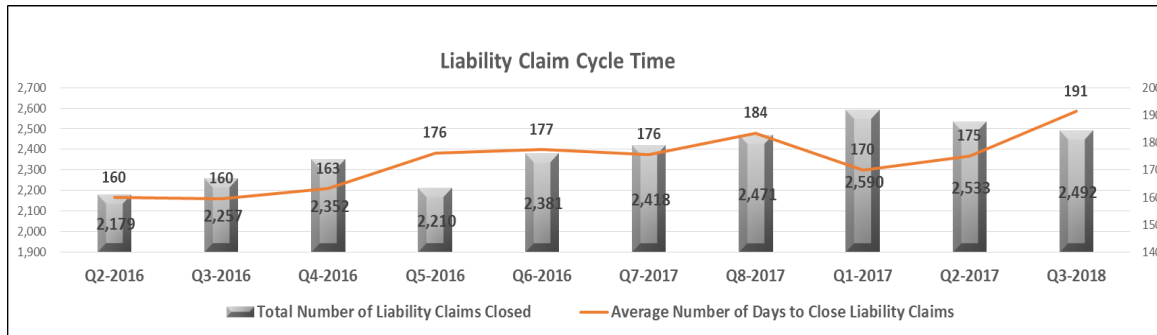
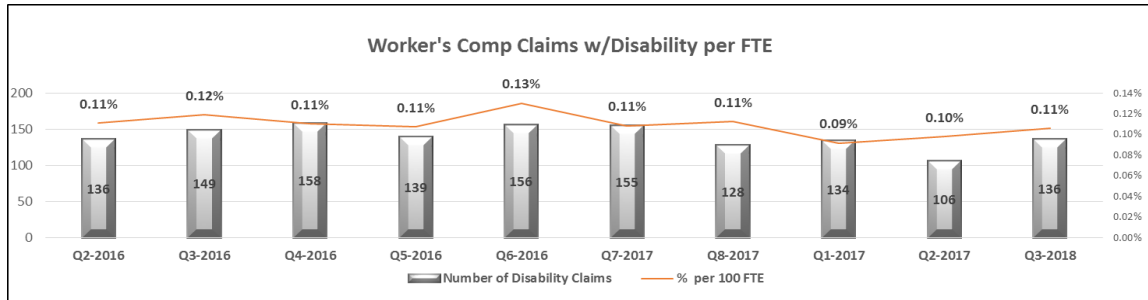
- The Net Promoter Score (NPS), measuring customer satisfaction is averaging 92.5; up from 85 when last reported
- Less than 1 percent of print jobs require rework
- P&D maintained a 98.6 percent on time delivery on print jobs for the past five quarters
- More than 71 million outgoing pieces of mail are processed per biennium, saving the state over \$6.5 million in postage
- Shuttle delivery serves more than 500 stops per day offering secure delivery service and providing a trackable chain of custody for sensitive packages that saves state government over \$200,000 per biennium



# 2019-21 BUDGET NARRATIVE

## Risk Management:

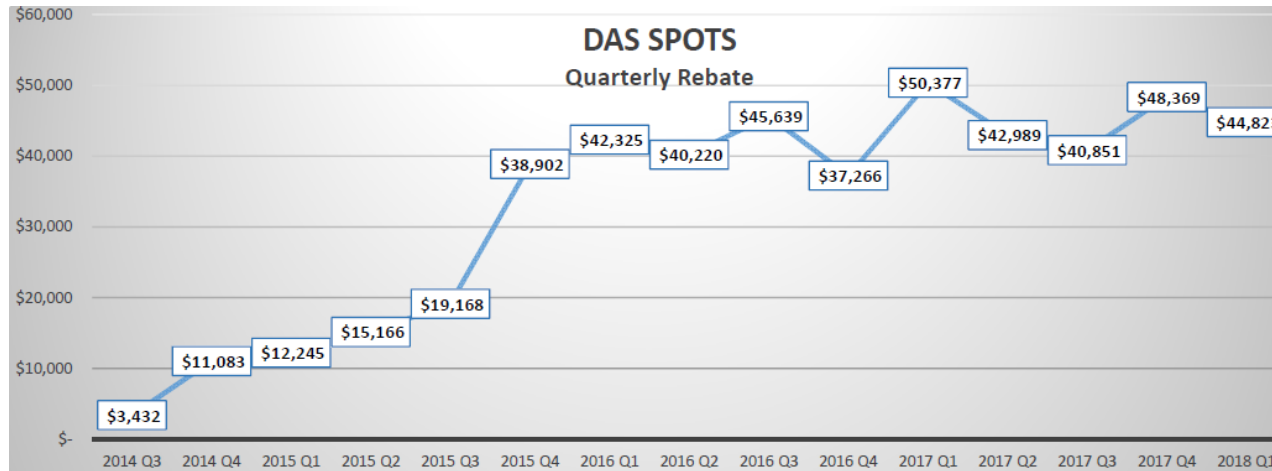
- Workers' compensation claims with disability per 100 FTE
- Liability claim cycle time (provides data on proactive management of claims)
- Percent of open liability claims in litigation



# 2019-21 BUDGET NARRATIVE

## Shared Financial Services:

- SPOTS rebate - SFS implemented the use of the state purchasing card program (SPOTS) as a primary method to make vendor payments. The SPOTS program increases workflow efficiencies and includes a US Bank rebate on each purchase, now exceeding \$40,000 this quarter.
- SFS has consistently maintained a 96 percent success rate in processing accounts receivable and accounts payable requests within 10 business days, ensuring efficient vendor payments and revenue reconciliations.



## Enabling Legislation/ Program Authorization

- ORS 30.260-30.300, Tort Actions Against Public Bodies
- ORS 184.305, Oregon Department of Administrative Services
- ORS 221.760, Distribution of Revenues from Cigarette, Gas and Liquor Taxes
- ORS 221.770, Revenue Sharing to Cities
- ORS 238 and 238A, Public Employees' Retirement System, Oregon Public Service Retirement Plan
- ORS 238.705 Chapter 238 and 238a, Establishes responsibility of employer to remit contributions and reports
- ORS 272.085, Five Percent U.S. Land Sales Fund
- ORS 278, Insurance for Public Bodies
- ORS 279 A, B, and C, State Procurement Code
- ORS 282, Public Printing
- ORS 283.100, DAS to Provide Administrative Functions to State Agencies
- ORS 283.110, Furnishing by state agency to another state agency of services, facilities and materials

# 2019-21 BUDGET NARRATIVE

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- ORS 291, State Financial Administration
- ORS 291.015, Establishes authority to set fiscal direction for the State
- ORS 291.100, Sets responsibility for financial management
- ORS 291.405, Assessment of state agencies for mass transit purposes, rates
- ORS 291.407, Mass transit assistance account, source distribution, Oregon Department of Transportation (ODOT) assistance, etc.
- ORS 292, Salaries and Expenses of State Officers and Employees
- ORS 292.010, Defines the state's payroll schedule
- ORS 292.016, Provides for centralized payroll procedure
- ORS 292.018, Designates DAS as the state's payroll agent
- ORS 292.024, Authorizes the Joint Payroll Account
- ORS 292.026, Permits the issuance of payroll checks from the Joint Payroll Account
- ORS 292.033, Permits pay advances and off-cycle payments for termination checks
- ORS 292.034, Authorizes DAS to charge agencies for the centralized payroll services
- ORS 292.042, 292.067, Authorizes direct deposit of paychecks
- ORS 292.042, 292.065, Authorizes the deduction of insurances, union dues, parking fees, charitable fund contributions, etc.
- ORS 293, Administration of Public Funds
- ORS 293.346, Authorizes drawing warrants against Treasury
- ORS 293.348, Authorizes charging agencies for warrants produced
- ORS 293.590, Sets responsibility to supervise state accounting
- ORS 293.595, Sets responsibility for supervising acquisition, installation, and use of computers for accounting processes
- ORS 320.100, Distribution of Tax Receipts
- ORS 323.455, Distribution of Certain Cigarette Tax Revenues
- ORS 430.380, Mental Health Alcoholism and Drug Services Account
- ORS 461.547, Distribution of Certain Video Lottery Revenues to Counties for Economic Development
- ORS 471.810, Distribution of Available Moneys in OLCC Account
- ORS 655, Benefits for Injured Trainees and Inmates
- OAR 125-015-0200, Payroll Administration
- OAR 125 Division 40, Mail/Delivery Services
- OAR 125 Division 55, State Purchasing
- OAR 125, Division 150, Risk Management
- OAR 125-170-0010, Economic Development Fund Process
- OAR 125, Division 180, Shared Services Fund
- OAR 125, Division 246, 247, 248 and 249, Procurement

# 2019-21 BUDGET NARRATIVE

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## **Funding Streams that Support the Program**

The division receives majority of its funding through charges for services and assessment which allocates costs to state agencies based on our 2017-19 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority. Rates are reviewed and updated each biennium. In proposing rates, the division strives to ensure that charges are fair to all customers, based on actual costs. All program rates for 2019-21 were reviewed and approved by the EGS Customer Utility Board.

### **Financial Business Systems:**

The program receives funding through charges for services. Charges are transaction based.

### **Publishing and Distribution:**

The program receives funding through charges for services. Charges are based on per piece rates for printing and mail delivery, and hourly rates are established for shuttle services and production/design services.

### **Procurement Services:**

The program receives funding primarily from Vendor Collected Administrative Fees (VCAF), Oregon Cooperative Procurement Program (ORCPP) membership fees, agency specific charges for services, and an assessment.

### **Risk Management:**

The program receives funding through assessment. Charges are based upon the relative risk, the value of owned property and the frequency and severity of agency loss experience.

#### **Non-Limited Expenditures**

Approximately 53 percent of expenditures are non-limited for buying insurance and paying losses from the Insurance Fund. Non-limited expenditures increase or decrease with the number and severity of claims and are driven by claims against state agencies, rather than by administrative decisions. Substantial increases in state tort cap limits, and subsequent increased interest by plaintiff's bar, have resulted in more liability claims with high financial exposure. Expenditures occur in five specific areas; commercial insurance directly billed to agencies for their unique risks, property program, liability program, workers' compensation and inmate injury.

### **Shared Financial Services:**

The program receives funding through charges for services. Charges are transaction based.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out \$30,899 for one-time Services and Supplies related costs associated with limited duration positions approved in the 2016 legislative session.

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent or adjusted to the Self-Support Rent rates
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustment**

This package rebalances \$701,932 from Facilities Rental and Taxes to Other Services and Supplies accounts for a net zero change.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Temporary Appointments	-	-	8,276	-	-	-	8,276
Overtime Payments	-	-	859	-	-	-	859
Shift Differential	-	-	2	-	-	-	2
All Other Differential	-	-	398	-	-	-	398
Public Employees' Retire Cont	-	-	213	-	-	-	213
Pension Obligation Bond	-	-	43,878	-	-	-	43,878
Social Security Taxes	-	-	731	-	-	-	731
Unemployment Assessments	-	-	455	-	-	-	455
Mass Transit Tax	-	-	6,672	-	-	-	6,672
Vacancy Savings	-	-	791,436	-	-	-	791,436
<b>Total Personal Services</b>	-	-	<b>\$852,920</b>	-	-	-	<b>\$852,920</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	852,920	-	-	-	852,920
<b>Total Expenditures</b>	-	-	<b>\$852,920</b>	-	-	-	<b>\$852,920</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(852,920)	-	-	-	(852,920)
<b>Total Ending Balance</b>	-	-	<b>(\$852,920)</b>	-	-	-	<b>(\$852,920)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(30,899)	-	-	-	(30,899)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$30,899)</b>	-	-	-	<b>(\$30,899)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(30,899)	-	-	-	(30,899)
<b>Total Expenditures</b>	-	-	<b>(\$30,899)</b>	-	-	-	<b>(\$30,899)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	30,899	-	-	-	30,899
<b>Total Ending Balance</b>	-	-	<b>\$30,899</b>	-	-	-	<b>\$30,899</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	1,512	-	-	-	1,512
Out of State Travel	-	-	1,703	-	-	-	1,703
Employee Training	-	-	8,672	-	-	-	8,672
Office Expenses	-	-	26,411	-	-	-	26,411
Telecommunications	-	-	18,232	-	-	-	18,232
Data Processing	-	-	82,496	-	-	-	82,496
Publicity and Publications	-	-	6,749	-	-	-	6,749
Professional Services	-	-	18,336	-	-	-	18,336
IT Professional Services	-	-	96,764	-	-	-	96,764
Attorney General	-	-	3,424,211	-	-	-	3,424,211
Employee Recruitment and Develop	-	-	51	-	-	-	51
Dues and Subscriptions	-	-	1,574	-	-	-	1,574
Facilities Rental and Taxes	-	-	104,771	-	-	-	104,771
Facilities Maintenance	-	-	2,497	-	-	-	2,497
Agency Program Related S and S	-	-	485,684	-	-	-	485,684
Other Services and Supplies	-	-	75,097	-	-	-	75,097
Expendable Prop 250 - 5000	-	-	7,351	-	-	-	7,351
IT Expendable Property	-	-	3,570	-	-	-	3,570
<b>Total Services &amp; Supplies</b>	-	-	<b>\$4,365,681</b>	-	-	-	<b>\$4,365,681</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,365,681	-	-	-	4,365,681
<b>Total Expenditures</b>	-	-	<b>\$4,365,681</b>	-	-	-	<b>\$4,365,681</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(4,365,681)	-	-	-	(4,365,681)
<b>Total Ending Balance</b>	-	-	<b>(\$4,365,681)</b>	-	-	-	<b>(\$4,365,681)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Facilities Rental and Taxes	-	-	(701,932)	-	-	-	(701,932)
Agency Program Related S and S	-	-	383,433	-	-	-	383,433
Other Services and Supplies	-	-	318,499	-	-	-	318,499
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #106 – Planning and Integration Resources for OSPS

Agency Request Budget: \$26,143,838 | Total Positions/FTE: 27/24.50

Governor's Budget: \$13,667,908 | Total Positions/FTE: 21/13.13

### Purpose

The Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes such as human resources, payroll and timekeeping. In 2013, DAS embarked on the first phase of a legacy systems modernization effort to replace the enterprise legacy human resources information system (HRIS) with a modern software-as-a-service system. After two years of research, planning and frequent consultation with the Office of the State Chief Information Officer (OSCIO), Legislative Fiscal Office (LFO), enterprise leadership, industry experts and other project teams in Oregon and other states, DAS, with approval from the legislature, contracted with IBM to implement the Workday solution for human resources. The project is on schedule to be implemented in early 2019. During the 2017 legislative session limitation was approved through the HRIS project implementation funding package to gather requirements and prepare a business case for the next phase of legacy systems modernization; the replacement of the Oregon State Payroll Application (OSPA).

This request is for the funding and legislative approval to ramp up a project team, secure vendors and complete the planning and implementation of a payroll/timekeeping replacement project. This request includes the cost of state staff, an Independent Quality Assurance (QA) vendor, software solution/implementation vendor including project management support, SaaS subscription costs, and an independent study by a third-party vendor.

***This Policy Option Package is shared by three division/program areas: DAS Information Technology (DAS IT), Chief Human Resources Office (CHRO), and Enterprise Goods & Services (EGS).***

### How Achieved

#### DAS IT

The package in DAS IT includes an independent study by a third-party vendor to determine the preparedness of DAS IT to support the implementation and administration of the project and products. The vendor will also prepare recommendations for future modernization efforts within DAS IT to support agency specific applications and in support of future replacement of legacy systems that serve all state agencies, such as financial systems.

#### CHRO

The package in CHRO provides two positions to support the interface from Workday to the legacy payroll system until the payroll system is replaced by Workday.

# 2019-21 BUDGET NARRATIVE

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## **EGS**

The package in EGS establishes a payroll/timekeeping project office with 21 limited duration positions (13.13 FTE) to support the planning and implementation phase of the project. The project will replace the Oregon State Payroll System (OSPS) and the current ePayroll (timekeeping) system used by state agencies and employees. First fiscal year activities, supported with five positions, will involve the finalizing of requirements, a Fit Gap of those requirements to the Workday payroll/time keeping solution, development of Stage Gate 2 and 3 planning documents and change management training for DAS and agency payroll professionals. The majority of the requested staff, 16 limited duration positions, will staff the fully operational project office in the second fiscal year. Full implementation of a new payroll and timekeeping system is anticipated in the 2021-23 biennium.

The package provides for the staffing needed to perform the necessary implementation tasks to prepare for the deployment of the system across all agencies. In addition, the project plans to leverage permanent resources from the Workday Support team. Project team members will represent payroll in making configuration and workflow decisions and testing the system to ensure it meets requirements. The Technical team will ensure the data conversion is successful and all interfaces are working correctly. The Training team will be involved in the development of training materials and aids and will assist in the delivery of training to employees statewide. All members of the project management team will ensure the project stays on schedule and budget and that the vendor is performing to the contract.

The package also includes the cost of an Independent QA vendor required for large state information technology projects, implementation services from the software solution/implementation vendor, and the SaaS subscription costs. A 10 percent contingency is also included in this request.

## **Staffing Impact**

### **DAS IT**

None

### **Chief Human Resources Office**

- Establish one permanent, full time, Info Systems Spec 8, UA C1488 IP, SR 33 (1.00 FTE)
- Establish one permanent, full time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE)

### **Enterprise Goods & Services**

#### **Supervisory Team (2 positions)**

- Establish one limited duration, full time, Principal Executive Manager G, MMS X7012 IA, SR 38X (1.00 FTE)
- Establish one limited duration, full time, Principal Executive Manager F, MMS X7010 AA, SR 35X (1.00 FTE)

# 2019-21 BUDGET NARRATIVE

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## **Functional Team (10 positions)**

- Establish two limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (2.00 FTE)
- Establish seven limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (3.50 FTE)
- Establish one limited duration, full time, Accountant 3, MMN X1217 AA, SR 27 (.50 FTE)

## **Change, Communications & Training Team (2 positions)**

- Establish one limited duration, full time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (1.00 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 3, MMN X0872 AA, SR 30 (.50 FTE)

## **Technical Team (4 positions)**

- Establish two limited duration, full time, Info Systems Spec 7, UA C1487 IA, SR 31 (1.00 FTE)
- Establish one limited duration, full time, Info Systems Spec 6, UA C1486 IA, SR 29 (.50 FTE)
- Establish one limited duration, full time, Operations & Policy Analyst 2, UA C0871 AA, SR 27 (.50 FTE)

## **Project Office (3 positions)**

- Establish one limited duration, full time, Project Manager 2, UA C0855 AA, SR 30 (1.00 FTE)
- Establish one limited duration, part time, Fiscal Analyst 1, UA C1243 AA, SR 23 (.13 FTE)
- Establish one limited duration, full time, Administrative Specialist 2, UA C0108 AA, SR 19 (.50 FTE)

## **Quantifying Results**

High level success criteria for the payroll/timekeeping project is successful integration with Workday and the accurate and timely production of employee pay. The DAS IT section will apply the results and recommendations of the vendor into developing a strategic plan for the future. The strategic plan will be the blueprint for 2021-23 budget packages designed to better support existing DAS-specific applications and enterprise legacy systems (applications that serve all state agencies) and integrate new systems into existing data and infrastructure architecture as well as future use of cloud technology.

## **Revenue Sources**

\$13,667,908 Other Funds Limited, Admin & Service Charges (Assessment)



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 106 - Planning and Integration Resources for OSPS**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	2,152,701	-	-	-	2,152,701
Empl. Rel. Bd. Assessments	-	-	1,281	-	-	-	1,281
Public Employees' Retire Cont	-	-	365,312	-	-	-	365,312
Social Security Taxes	-	-	163,524	-	-	-	163,524
Worker's Comp. Assess. (WCD)	-	-	1,218	-	-	-	1,218
Mass Transit Tax	-	-	12,809	-	-	-	12,809
Flexible Benefits	-	-	703,680	-	-	-	703,680
Reconciliation Adjustment	-	-	(259,747)	-	-	-	(259,747)
<b>Total Personal Services</b>	-	-	<b>\$3,140,778</b>	-	-	-	<b>\$3,140,778</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	9,791	-	-	-	9,791
Employee Training	-	-	51,566	-	-	-	51,566
Office Expenses	-	-	28,535	-	-	-	28,535
Telecommunications	-	-	22,927	-	-	-	22,927
Data Processing	-	-	11,228	-	-	-	11,228
Publicity and Publications	-	-	6,975	-	-	-	6,975
Professional Services	-	-	10,340,370	-	-	-	10,340,370
Employee Recruitment and Develop	-	-	5,613	-	-	-	5,613

\_\_\_\_ Agency Request  
 2019-21 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
 Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 106 - Planning and Integration Resources for OSPS**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Dues and Subscriptions	-	-	6,975	-	-	-	6,975
Other Services and Supplies	-	-	8,380	-	-	-	8,380
Expendable Prop 250 - 5000	-	-	34,770	-	-	-	34,770
<b>Total Services &amp; Supplies</b>	-	-	<b>\$10,527,130</b>	-	-	-	<b>\$10,527,130</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	13,667,908	-	-	-	13,667,908
<b>Total Expenditures</b>	-	-	<b>\$13,667,908</b>	-	-	-	<b>\$13,667,908</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(13,667,908)	-	-	-	(13,667,908)
<b>Total Ending Balance</b>	-	-	<b>(\$13,667,908)</b>	-	-	-	<b>(\$13,667,908)</b>
<b>Total Positions</b>							
Total Positions							21
<b>Total Positions</b>	-	-	-	-	-	-	<b>21</b>
<b>Total FTE</b>							
Total FTE							13.13
<b>Total FTE</b>	-	-	-	-	-	-	<b>13.13</b>

PACKAGE: 106 - Planning and Integration Resou

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100067	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	06	12,286.00		294,864 106,741			294,864 106,741
2100068	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	08	9,642.00		231,408 92,276			231,408 92,276
2100069	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100070	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100071	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100072	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	09	8,166.00		97,992 59,428			97,992 59,428
2100073	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	09	8,166.00		97,992 59,428			97,992 59,428
2100074	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	08	7,942.00		95,304 58,767			95,304 58,767
2100075	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100076	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100077	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100078	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100079	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100080	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100081	UA	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.50	12.00	02	5,344.00		64,128 51,092			64,128 51,092
2100082	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100083	MMN	X1217	AP ACCOUNTANT 3	1	.50	12.00	02	5,127.00		61,524 50,451			61,524 50,451
2100084	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.50	12.00	02	4,724.00		56,688 49,260			56,688 49,260
2100086	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	02	5,437.00		130,488 67,429			130,488 67,429
2100088	UA	C1243	AP FISCAL ANALYST 1	1	.13	3.00	02	3,915.00		11,745 3,011			11,745 3,011
2100093	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	02	3,403.00		40,836 45,357			40,836 45,357
TOTAL PICS SALARY										2,152,701			2,152,701
TOTAL PICS OPE										1,235,015			1,235,015
TOTAL PICS PERSONAL SERVICES =				21	13.13	315.00				3,387,716			3,387,716

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #107 – Procurement System Replacement (OregonBuys)

**Agency Request Budget: \$9,676,069 | Total Positions/FTE: 5/5.00**

**Governor’s Budget: \$9,734,462 | Total Positions/FTE: 6/5.28**

### **Purpose**

The Procurement process in many agencies — from purchase request to vendor payment — is not automated. The result is that agencies rely on inconsistent paper-based processes that are time consuming, error prone, difficult to track and measure. Procurement data is not easily available within state agencies and statewide. Reports are produced manually and are not consistent. In addition, the state cannot fully leverage its buying power to obtain more favorable terms of service and quantity discounts.

The proposed end-to-end enterprise e-procurement system would save time and money in administrative processes; incorporate procurement best practices; create uniformity and standardization for users and vendors; capture data and provide improved reporting capability which can be used to increase agencies’ buying power and make strategic procurement decisions.

These outcomes will support service delivery in all state agencies, by reducing the time and effort required to complete procurements, and increasing information availability to aid management decision making. This specifically supports DAS key performance measures targeting savings and customer service, as the system will provide faster and more accurate information to agencies, often on a self-service basis.

### **How Achieved**

In November 2015, nine agencies set out to define common requirements for an end-to-end eProcurement solution. Each agency provided resources to the effort, including subject matter experts from procurement, IT and Finance as well as agency leadership. This collaborative effort was undertaken as an alternative to the preferred option of an enterprise-level project, which was unavailable at the time. In January 2016, the state of Oregon issued a Request for Proposal to obtain an end-to-end eProcurement Solution that could be used by all state agencies and Oregon Cooperative Purchasing Program members. As a part of the evaluation process the top three proposers were invited to conduct a hands on demonstration of their solution. Then the top two proposers were asked to submit contact information for their best implementation which were used to conduct site visits. The price agreement was awarded to Periscope Holdings, Inc. in August 2016.

The state of Oregon signed a price agreement (#6209) with Periscope Holdings, Inc., in May 2017, for their BuySpeed end-to-end eProcurement software solution, known as OregonBuys in Oregon. The Oregon Instance project, scheduled from January to November 2018, will configure the solution for use in Oregon. This project is being led by the ten participating agencies, including DAS, the current plan for this group is then to individually implement in their agencies. The first agency implementation is scheduled to begin planning in April 2018 and be complete in early 2019,

## 2019-21 BUDGET NARRATIVE

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providing a proof of concept for the functionality of the system. The price agreement contemplates a future enterprise wide implementation of the solution.

This proposed action will build on the open, collaborative, work of stakeholder agencies, and expand the implementation from the ten current participants to all state agencies. The anticipated implementation project timeline is 24 months, although this may be adjusted with lessons learned through the 2018 configuration and implementation projects and as detailed planning and agency coordination is completed in the early project stages. Much of the initial configuration work will be completed in 2018 as part of the Oregon Instance project, but additional functionality available through enterprise implementation will require additional set-up and moving to an enterprise implementation will allow decommissioning of ORPIN. In addition a transition from the current governance structure, led by the ten participating agencies, into an enterprise governance structure, in coordination with the state Enterprise Leadership Team (ELT) and the Designated Procurement Officers (DPO) Council (made up of procurement leaders from all state agencies).

The proposed OregonBuys enterprise solution was developed after consideration of alternative providers during the RFP process, and a prior attempt to improve the existing statewide procurement system, ORPIN. The proposed solution is a subscription based, software as a service, product which incorporates procurement best practice and will lead to implementation of improved business processes, not automation of current paper based processes.

The solution will require implementation fee payment to Periscope (\$5,638,248), ongoing SaaS fees (\$723,000/year), and other professional services including quality management consultants and technical support to decommission ORPIN.

### **Staffing Impact**

In addition to utilization of current staff, this initiative would require six additional positions. The project will require a full time project manager, technical support for version testing and regression testing, technical support for use of system, client agency support on training and use of system, external relations with local governments in use of the system, and vendor support in registering and using the new system.

- Establish two limited duration, full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (1.76 FTE)
- Establish one limited duration, full-time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (.88 FTE)
- Establish one permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AA, SR 32 (.88 FTE)
- Establish one permanent, full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (.88 FTE)

# 2019-21 BUDGET NARRATIVE

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## **Quantifying Results**

DAS will quantify the implementation of the OregonBuys system by the successful transition of all state agencies and ORCPP members from ORPIN, and the archiving of ORPIN. Once implemented DAS will monitor spend transacted through the system, and work to decrease spend conducted outside the system to ensure complete adoption. Workflow timelines will be monitored from implementation in agencies, both for time saving comparison with pre-implementation timelines (although data is limited) and for trend monitoring to ensure best practices and success are shared among agencies. Savings opportunities will be pursued through data capture and both better informed negotiation of existing agreements and the expected increased opportunities for collaborative purchasing actions between agencies.

Implementation milestone target: Full implementation of all agencies and archiving of ORPIN within 24 months of kick-off.

Workflow timelines: Early agencies will be implemented within 12 months of kick-off, from this point onwards, process timeline trends will be baselined and monitored for improvements, with variations between agencies investigated to spread best practices, target of reduction in administrative time taken.

Savings opportunities: Based on experiences described by other states who have implemented full eProcurement systems, we could expect, within the 24 months after full implementation of all agencies, a target of savings equivalent to the implementation cost, from agency use of statewide price agreements. Although savings cannot be guaranteed, based on current price agreement spend this would be approximately two percent of spend (\$10 million).

Customer Service: DAS PS measures customer satisfaction with the ease of use of statewide price agreements as part of agency service level agreements. This measure is reported quarterly and after an initial transition learning curve the target is to improve this measure. The target is 75 percent, but the current performance is around 65 percent.

## **Revenue Sources**

\$9,734,462 Other Funds Limited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 107 - Procurement System Replacement**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	708,141	-	-	-	708,141
Empl. Rel. Bd. Assessments	-	-	318	-	-	-	318
Public Employees' Retire Cont	-	-	120,173	-	-	-	120,173
Social Security Taxes	-	-	54,173	-	-	-	54,173
Worker's Comp. Assess. (WCD)	-	-	306	-	-	-	306
Mass Transit Tax	-	-	4,249	-	-	-	4,249
Flexible Benefits	-	-	184,716	-	-	-	184,716
Reconciliation Adjustment	-	-	1	-	-	-	1
<b>Total Personal Services</b>	-	-	<b>\$1,072,077</b>	-	-	-	<b>\$1,072,077</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	4,031	-	-	-	4,031
Employee Training	-	-	21,196	-	-	-	21,196
Office Expenses	-	-	11,558	-	-	-	11,558
Telecommunications	-	-	9,151	-	-	-	9,151
Data Processing	-	-	4,482	-	-	-	4,482
Publicity and Publications	-	-	2,888	-	-	-	2,888
Professional Services	-	-	8,586,248	-	-	-	8,586,248
Employee Recruitment and Develop	-	-	2,313	-	-	-	2,313
Dues and Subscriptions	-	-	2,888	-	-	-	2,888



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 107 - Procurement System Replacement**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	3,370	-	-	-	3,370
Expendable Prop 250 - 5000	-	-	14,260	-	-	-	14,260
<b>Total Services &amp; Supplies</b>	-	-	<b>\$8,662,385</b>	-	-	-	<b>\$8,662,385</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	9,734,462	-	-	-	9,734,462
<b>Total Expenditures</b>	-	-	<b>\$9,734,462</b>	-	-	-	<b>\$9,734,462</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(9,734,462)	-	-	-	(9,734,462)
<b>Total Ending Balance</b>	-	-	<b>(\$9,734,462)</b>	-	-	-	<b>(\$9,734,462)</b>
<b>Total Positions</b>							
Total Positions							6
<b>Total Positions</b>	-	-	-	-	-	-	<b>6</b>
<b>Total FTE</b>							
Total FTE							5.28
<b>Total FTE</b>	-	-	-	-	-	-	<b>5.28</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100098	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100099	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100100	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100101	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100102	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100134	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
TOTAL PICS SALARY										708,141			708,141
TOTAL PICS OPE										359,686			359,686
TOTAL PICS PERSONAL SERVICES =				6	5.28	126.00				1,067,827			1,067,827

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #119 – Additional Staff Resources for EGS P&D

Agency Request Budget: \$3,281,374 | Total Positions/FTE: 2/2.0

Governor's Budget: \$3,239,109 | Total Positions/FTE: 2/1.76

### Purpose

Most state agencies lease multi-function printers (MFP's) on an ad hoc basis, using price agreements put in place to achieve the best value based on individual leases. By leveraging the print volumes of the state printing division, Publishing & Distribution (P&D), the lease price as well as the individual piece print (impression) price can be greatly reduced.

P&D's mission is to provide the best value to the state for its print and mailing requirements. Through its central print facility, P&D produces over seven million pieces a month at a reduced rate. By extending this rate to state agencies for the small volumes of MFP's, true savings will be achieved. P&D is piloting this program with the Department of Corrections (DOC) the second fiscal year of the 2017-19 biennium.

The limitation requested will allow us to continue the service and possibly offer it to other agencies with the effect of reducing the amount spent on small print volumes throughout the state.

### How Achieved

Through managed print services, the volume of print from long run to short run will have similar pricing structure. A pilot program with DOC will begin July 2018 with replacement of all MFP's in the facilities located in Salem. December 2018 through January 2019, the remainder of DOC's facilities will have the MFP's replaced and put on the new pricing structure. DOC procurement staff and management will be involved in the planning and implementation process including a detailed study of the use of MFP's with the goal of reducing the cost and the necessity of these devices. There is no statutory change necessary for this program as ORS 282.020 and 282.050 provides the authority.

**282.050 Multiple duplication work.** (1) As used in this section, unless the context otherwise requires, the term "state agency" or "agency" has the meaning given that term in ORS 291.002. (2) The Oregon Department of Administrative Services shall control and regulate the performance and production of all multiple duplication work required by state agencies and the purchase and use of multiple duplication equipment, including but not limited to xerographic or other copying devices. The department shall itself perform such duplicating services for the state agencies as may practicably and economically be performed centrally, and for that purpose may require that duplicating equipment possessed by any agency be transferred to the department. The department further may require transfers of duplicating equipment between agencies where doing so would result in efficiency and economy. Where any duplicating equipment is so transferred to the department or between agencies, the proper adjustment shall be made in the accounts and appropriation allotments of the department and of the agencies involved. [Amended by 1975 c.605 §6; 2001 c.539 §6]

# 2019-21 BUDGET NARRATIVE

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The MFP program will be funded through lease fee and impression charge for each of the MFP's placed at the agency locations. A small administrative fee will be added to the services to fund the AS2 positions. The new lease and impression structure will net a savings to DOC from what they are currently spending with the added benefit of consolidated and audited billing from Publishing & Distribution.

## **Staffing Impact**

- Establish two permanent, full-time, Administrative Specialist 2, OAS C0108 AP, SR 20 (1.76 FTE)

## **Quantifying Results**

Comparative from the ongoing program with the spend from the prior fiscal year and biennium. This data will allow us to track the savings ongoing.

## **Revenue Sources**

\$3,239,109 Other Funds Limited, Charges for Services

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 119 - Additional Staff Resources for EGS P&D**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	143,178	-	-	-	143,178
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	24,298	-	-	-	24,298
Social Security Taxes	-	-	10,954	-	-	-	10,954
Worker's Comp. Assess. (WCD)	-	-	102	-	-	-	102
Flexible Benefits	-	-	61,572	-	-	-	61,572
Vacancy Savings	-	-	860	-	-	-	860
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$241,070</b>	-	-	-	<b>\$241,070</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	519	-	-	-	519
Employee Training	-	-	2,600	-	-	-	2,600
Office Expenses	-	-	3,275	-	-	-	3,275
Telecommunications	-	-	2,890	-	-	-	2,890
Data Processing	-	-	771	-	-	-	771
Publicity and Publications	-	-	385	-	-	-	385
Employee Recruitment and Develop	-	-	385	-	-	-	385
Dues and Subscriptions	-	-	385	-	-	-	385
Agency Program Related S and S	-	-	2,984,034	-	-	-	2,984,034

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 119 - Additional Staff Resources for EGS P&D**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	482	-	-	-	482
Expendable Prop 250 - 5000	-	-	2,313	-	-	-	2,313
<b>Total Services &amp; Supplies</b>	-	-	<b>\$2,998,039</b>	-	-	-	<b>\$2,998,039</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,239,109	-	-	-	3,239,109
<b>Total Expenditures</b>	-	-	<b>\$3,239,109</b>	-	-	-	<b>\$3,239,109</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,239,109)	-	-	-	(3,239,109)
<b>Total Ending Balance</b>	-	-	<b>(\$3,239,109)</b>	-	-	-	<b>(\$3,239,109)</b>
<b>Total Positions</b>							
Total Positions							2
<b>Total Positions</b>	-	-	-	-	-	-	<b>2</b>
<b>Total FTE</b>							
Total FTE							1.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>1.76</b>

PACKAGE: 119 - Additional Staff Resources for

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100103	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	02	3,409.00		71,589 48,516			71,589 48,516
2100104	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	02	3,409.00		71,589 48,516			71,589 48,516
TOTAL PICS SALARY										143,178			143,178
TOTAL PICS OPE										97,032			97,032
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				240,210			240,210

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #120 – Risk Management Information System (RMIS)

Agency Request Budget: \$530,000 | Total Positions/FTE: None

Governor's Budget: \$530,000 | Total Positions/FTE: None

### Purpose

DAS Risk Management (RM) seeks funds for a Service as a Software (SaaS) RMIS to replace the current Claims Management Information System (CMIS). A new system would allow DAS RM to replace manual programs and processes with current systems/applications, communicate with necessary external systems and allow DAS RM to more effectively and securely manage claims, insure and protect state assets. Current Microsoft Access and Excel systems create undue risks, redundant work and decrease program productivity. An integrated RMIS is critical to DAS RM's functioning and daily work.

DAS RM manages and works to minimize the cost of risk for the state of Oregon. DAS RM insures all Workers' Compensation, state property and liability exposures utilizing a combination of self-insurance and commercial insurance. DAS RM provides coverage for approximately 42,000 state employees and \$9.5 billion in state property assets. DAS RM's claims team annually manages an average of 2,531 new property and liability claims. Below outlines why the current SaaS/CMIS is inadequate:

- **Single Focus** – The CMIS narrowly focuses on claims management and is not a true RMIS. It operates independently of all other systems within DAS RM. DAS RM needs a single system capable of capturing and integrating all currently independent mission critical in-house systems and processes.
- **Cyber Risk Exposure** – The CMIS utilizes a version of Java not in sync with current DAS internal IT safety protocols. DAS IT must create exceptions which allow DAS RM to operate using older, less secure versions of Java.
- **Retention Risks** – Compliance with the state's retention requirements is onerous and requires a significant amount of time and resources. Claim files can only be purged one file at a time. The current vendor has been unable to provide a solution. The information retained within the CMIS beyond the retention scheduled time remains discoverable for litigation and public records requests and creates an extra expense for increased electronic data storage.
- **Data Import Corruption** – The CMIS vendor requires they handle all data imports internally. The current vendor continually displays a lack of quality control within the data mapping verification process and is often unresponsive to requests for correction. This ineffective process is costly, time and resource consuming, and has led to corruption of critical data sets from other systems.
- **Unsupported Access/Excel Data Collection** – The CMIS cannot incorporate statutorily required underwriting information. DAS RM created and administers an independent Access database to fulfill this requirement (Risk Report). This critical underwriting information allows DAS RM to understand exposures to the Insurance Fund, allocate risk charges to Insurance Fund participants and transfer Insurance Fund risks by acquiring commercial insurance policies. The unsupported Access database (created to gather mission critical underwriting information) was intended to



# 2019-21 BUDGET NARRATIVE

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be a temporary solution. It is critical that we find a solution to fulfill statutorily required information gathering. The Risk Charge allocation methodology relies heavily on Excel spreadsheets. This reliance creates opportunity for errors, omissions and data corruption.

- **Data Silos** – The CMIS is incapable of integrating information and interfacing with other systems such as: SFMA, FTE data, mileage, the state payroll system data, DOJ billing, insurance policy data, iPlan (state’s building database), SAIF (Workers’ Compensation data) and the Risk Report.
- **CMIS Limitations** – The limitations of archiving, retention and onerous document saving steps in the current CMIS prevent us from embracing a 100 percent paper free claim process. Many of these processes are currently managed in Access and Excel and do not provide real time data. These include:
  - Self-Insurance and Commercial Insurance policy coverage analysis, tracking and management,
  - Real time underwriting data management, integration, analysis, auditing and customer access,
  - Property Risk Analysis including claims analysis, map overlay, property analysis based on catastrophe and GIS data overlays,
  - Financial management is limited to Loss Triangles in the current system, and
  - Manual Biennial Risk Charge allocation, budget analysis, financial forecasting, Total Cost of Risk (TCoR) analysis and payroll analysis for Workers’ Compensation insurance policy.

## How Achieved

A DAS RM team is currently working to thoroughly analyze the complete needs of the DAS RM program while progressing through the OSCIO’s Stage Gate Process. The DAS RM team conducted a request for information (RFI) about the current marketplace. The RFI demonstrated there are many market tested and vetted RMIS that will incorporate DAS RM needs for a nominal cost compared to the current CMIS. Services of a business analyst and IT project manager will be required to properly implement conversion to a new RMIS.

The alternative to a new system is continuing with the current vendor and exploring system enhancements as they become available. These enhancements or upgrades will be at additional cost (outside the current contract) which our current budget does not allow. Over the ten year life of the current contract, the vendor has not provided solutions the problems, issues and opportunities we identified.

The DAS RM team is following the Stage Gate planning model to ensure acquisition of a robust, integrated RMIS which meets the operational needs of the DAS RM program. The RMIS selection affects how DAS RM houses, analyzes, tracks, budgets, calculates and reports on the state’s and individual agency’s risk exposures. The stakeholders and beneficiaries for this project are all state agencies, boards and commissions.

Additional Budget Needed: The current contracted provider and potential providers provided the information below. Potential RMIS providers included the DAS RM program and current needs to provide the below quotes. Additional budget needed is:

One time implementation costs:	\$400,000	(Project manager, business analyst, quality assurance and implementation of new RMIS)
Ongoing increased biennial costs:	\$130,000	(This is in addition to current biennial cost of \$266,000)

# 2019-21 BUDGET NARRATIVE

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Note: DAS IT and DAS RM internal staff cost on project are not included above, but are included within the business case and OSCIO IT Investment Form.

## **Staffing Impact**

None. Project manager and business analyst will be hired via state contract on a limited basis.

## **Quantifying Results**

As it is DAS Risk Management's mission to manage and minimize the cost of risk for the state, we will use this measure to quantify the results of the RMIS and program effectiveness. The RMIS will help us achieve positive results as it is a holistic program wide software which will offer efficiencies (over our current various systems and processes) and automated real time reporting to DAS Risk Management and all state of Oregon agencies, boards and commissions. The total cost of risk is the sum of all aspects of an organization's operations that relate to risk, including retained (uninsured/self-insured) losses and related loss adjustment expenses, risk control costs, risk transfer costs and administrative costs. The cost of risk is an annually tracked operational measure.

## **Revenue Sources**

Existing cash balance.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 120 - Risk Management Information System (RIMS)**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Professional Services	-	-	530,000	-	-	-	530,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$530,000</b>	-	-	-	<b>\$530,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	530,000	-	-	-	530,000
<b>Total Expenditures</b>	-	-	<b>\$530,000</b>	-	-	-	<b>\$530,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(530,000)	-	-	-	(530,000)
<b>Total Ending Balance</b>	-	-	<b>(\$530,000)</b>	-	-	-	<b>(\$530,000)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #121 – Additional Staff Resources for EGS Risk

Agency Request Budget: \$250,925 | Total Positions/FTE: 1/1.00

Governor's Budget: DENIED

### Purpose

The mission of DAS Risk Management (RM) is to “serve Oregon by leading state government in managing and minimizing the cost of risk through partnership, education and technical expertise.” The Risk Consulting Unit (RCU) in RM plays a key role in fulfilling our mission. RCU has primary responsibility for 3 of 4 key responsibilities of Risk Management: 1) Insurance coverage, both self-insurance and commercial 2) Workers’ Compensation - \$50 million in premium and claims costs per biennium and 3) Training and consultation services to agencies. The fourth responsibility, liability and restoration claims management, is handled by RM’s claims team. RCU’s work impacts all agencies directly or indirectly.

In 2011, the RCU manager position was eliminated due to budget cuts. Since that time, the RCU has been managed by the Risk Manager with the assistance of a lead Risk Consultant. This model is not sustainable due to the increasing number and complexity of the issues handled within the RCU. Current and future projects will require additional time and resources from RCU. Examples are: ODOT transportation projects, Workers’ Compensation 5 percent cost reduction plan and aggressive overall plan management, large construction projects requiring specialized insurance coverages such as the green building and Capitol renovation, and increased agency requests for cyber insurance coverage. A dedicated RCU manager is needed to provide technical expertise and to manage the work and RCU staff. The responsibilities of the Risk Manager have increased in the past several years, both due to the increased work in RCU and due to the impact on liability claims of the substantial increases to the Oregon Tort Claim limit. Risk Manager Involvement in claims was once needed only occasionally (less than 5 percent of manager’s time) but is now routine (25-30 percent of manager’s time). As a result, the Risk Manager has less time available to dedicate to RCU.

### How Achieved

The addition of a dedicated manager for RCU will add capacity to manage performance of Risk staff, provide clear and consistent direction that better aligns with Risk’s and DAS’s strategic plans, and be able to better align priorities to enhance value to agency partners. The addition of a manager also will free up the lead Risk Consultant to take on more projects and partner more with agencies as some tasks will move to the manager. The alternative is to continue as currently staffed. This will continue to impact personnel management and will negatively impact RCU’s ability to partner with and provide the training and resources requested and needed by agencies.

### Staffing Impact

- Establish one permanent, full-time, Principle Executive Manager E, MMS X7008 AA, SR 33X (1.00 FTE)

# 2019-21 BUDGET NARRATIVE

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## **Quantifying Results**

Analysis of insurance program development for the State regarding the large construction projects ODOT and other agencies are undertaking. An analysis similar to SWOT (strengths, weaknesses, opportunities and threats) should be completed with a “go” or “no go” recommendation within 12 months.

Develop a strategic plan for the Risk Consulting Unit that is in alignment with the DAS and Risk Management overall strategic plans. The plan would provide clear and consistent direction with objectives, initiatives and key performance indicators for the team. The plan should be final within 12 months.

Regarding the workers’ compensation exposure be a champion of “safety” for the state of Oregon. Work with the DAS Risk Management consulting unit in developing programs that address the major exposures of claims, provide technical resources to assist in managing claims and continue to review premium and claims costs regarding the insurance policy with SAIF Corporation. Work with other “business” partners in translating the costs of workers’ compensation back into the overall costs of operating the agencies. Within a 5 year period of time a reduction in number of claims based on 200,000 hours work and overall cost of claims would be observed.

## **Revenue Sources**

Existing cash balance.

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #122 – Additional AG for Risk

Agency Request Budget: \$915,509 | Total Positions/FTE: None  
Governor's Budget: DENIED

### Purpose

Risk Management (RM) pays for the cost of defending the state of Oregon in litigation cases involving claims against the State. The legal defense is provided primarily by the State Attorney General's Office Special Litigation and Civil Litigation sections. The funding for payment of these defense costs is budgeted for within the Risk Management's Other Funds Limited expenditure budget.

The requested budget amount is based primarily on historical costs. Claims against the state are generally unpredictable. Due in part to increasing Tort Limit Caps, the complexity and financial exposure of claims against the state have been and continue increasing significantly. Current caps are \$2,118,000 per single claimant and \$4,236,000 for multiple claimants, per occurrence. Caps increase annually based on the Consumer Price Index. In addition, DOJ rates have increased every biennium. The rate for an AAG in 2011-13 was \$143/hour and for 2017-19 is \$182, an increase of 27.3 percent. The total hours billed by DOJ is up 22.6 percent from 2011-13 through 2015-17 which reflects the increased complexity of cases. As a result of these factors, Risk Management has overspent its Attorney General budget for the last two biennia.

DOJ's need to adequately collect and review documents subject to discovery in the course of litigation is another factor affecting increasing costs. Failure to produce all required documents may result in adverse rulings or sanctions against the attorney or the state agency named in the lawsuit. Finally, public and media scrutiny over the past several years have contributed to a more negative perception of state agencies and state employees. Adverse jury verdicts and large settlements have increased the average cost of claims and the cost of defense, particularly claims involving vulnerable people such as foster children. Risk Management works closely with the Department of Justice, investigating means for potentially reducing/minimizing Attorney General charges to the Risk Management Program. However, given the issues outlined above, it will be difficult to see any sustained decreases in the amounts billed by DOJ.

Risk Management's entire operational expenditure limitation for 2017-19 is \$22.9 million. The current Attorney General budget is \$16.5 million or 72.1 percent of the total operations expenditure budget. The remaining \$6.3 million (27.9 percent) primarily funds the program's 23.0 FTE.

### How Achieved

The requested increase in limitation for Attorney General costs will "true-up" Risk's budget to reflect ongoing actual costs. This will eliminate the need to reallocate limitation within EGS to cover the increasing costs for DOJ.

# 2019-21 BUDGET NARRATIVE

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## **Staffing Impact**

None

## **Quantifying Results**

When DAS RM tort claim become litigated, litigation strategy and defense is handled by DOJ. The RM Claims Consultant, DOJ Attorney, and the impacted agency work toward a best case resolution that may include anything from case settlement to case defense at trial. The “true-up” reflects the increases that have been realized with DOJ rate increases, tort caps increases and complex claim defense costs.

## **Revenue Sources**

None. Request of Limitation only.

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #124 – IT Procurement & BaseCamp

**Agency Request Budget: \$1,031,723 | Total Positions/FTE: 4/4.00**

**Governor’s Budget: \$1,008,312 | Total Positions/FTE: 4/4.00**

### Purpose

The state of Oregon lacks a coordinated approach to information technology (IT) supply chain management. Under the current model, the DAS Procurement Services (PS) receives ad hoc IT procurement requests from individual agencies. This structure lacks an enterprise focus on shared services, is highly-decentralized, lacks consistency, limits leverage within vendor negotiations, fails to mitigate risk at the enterprise-level and dissociates the procurement function from project management, IT governance and quality assurance. While the state of Oregon is already transitioning to new models of service delivery for its information technology (IT), application and telecommunications needs, there is a growing recognition that traditional approaches to IT acquisition and vendor management are increasingly inadequate. It is no longer cost-effective for the state to own or maintain the entirety of its IT portfolio. As the state pivots towards new service models—i.e., “the cloud”—it is evident that there is lack of statewide capacity to manage increasingly sophisticated IT vendor relationships. To address these challenges, the State is establishing a new program within Enterprise Shared Services (ESS) which we are calling BaseCamp. This will be a value-added online marketplace for shared information technology services that will enable the state of Oregon to leverage mature cloud services adoption and increase coordination of IT procurement. Ultimately, BaseCamp will provide a single point of reference for legacy, core and leading technology services—aggregating purchasing power across the state, reducing application and infrastructure complexity and deepening the IT talent pool.

### How Achieved

The BaseCamp proposal is a market-driven approach to IT supply chain management that is intended to be self-sustaining. Unlike the current approach, future statewide price agreements under BaseCamp would be driven by the establishment of a comprehensive and cohesive technology architecture that ensures interoperability, while minimizing cost and disruption to current systems (*i.e.*, a technology reference model). Increased capacity within ESS and enhanced coordination with DAS Procurement will enable the development of a robust catalog of IT price agreements. Beyond realigning the portfolio of statewide agreements, the program would provide capacity for vendor management. New vendor management capacity would be aligned under a common framework based on industry best-practices—utilizing a category-based sourcing strategy that focuses on hardware, software, unified communications and IT professional services.

During the 2016 Regular Session, the Legislature approved two limited-duration positions within ESS to pilot the BaseCamp program and instructed the OSCIO to report on its implementation progress and IT procurement best practices. Those positions were approved to continue as limited duration positions in the 2017 Regular Session.



# 2019-21 BUDGET NARRATIVE

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IT Supply Chain Management: The current portfolio of IT price agreements has been analyzed and catalogued against the framework of standards established by the OSCIO. PS continues to work with OSCIO to establish new and replacement price agreements for areas where none currently exist. It is anticipated that the current portfolio will expand from about 70 to more than 200 – there are currently 23 procurements for statewide price agreements scheduled in the IT procurement queue. The OSCIO has established a new IT vendor management program which requires support and partnership from PS to provide and track spend data and vendor performance data.

IT Procurements for Agencies: A reduction in the number of delegations granted for agency IT procurements has resulted in increased workload for PS. During the 2013-15 biennium, DAS granted delegation requests for approximately 25 project-specific IT procurements. These procurements are now conducted by DAS. During the subsequent biennia, DAS has issued no new delegations for IT procurements, and beginning in 2015, DAS was given authority for conducting IT procurements for the Oregon Health Authority.

*NOTE: The Department of Human Services and the Oregon Department of Transportation currently have a tiered delegation to conduct procurements, including IT Procurement, up to a \$5 million value. This POP does not include resources for PS to conduct those procurements. If a decision is made to eliminate this delegated authority, additional resources will be required.*

## **Staffing Impact**

### **Enterprise Goods & Services:**

- Establish three permanent, full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (3.00 FTE)
- Establish one permanent, full-time, Procurement and Contract Specialist 3, OAS C0438 AP, SR 29 (1.00 FTE)

### **OSCIO:**

- Establish two permanent, full-time Operations & Policy Analyst 4, MMN, X0873 AP, SR 32 (2.00 FTE)

## **Quantifying Results**

If Policy Option Package is approved, OSCIO will measure and report on program performance periodically. As the BaseCamp Program aims to improve current procurement practices, where no baseline performance measures have existed we indicate this. In instances where a baseline does not exist, and where targets have not yet been established, we propose establishing new targets after initial reporting period(s) with an aim at continual performance improvement. Unless otherwise identified, reporting frequency is on a semi-annual basis, occurring March 31 and September 30 every year. Where a BaseCamp “Standard” exists, this denotes the standard we place on vendors. Failure to meet the “Standard” results in performance related actions by the Vendor Management Team. Because a primary purpose of Vendor Management is to improve contracting performance, standards may be higher than identified targets.

# 2019-21 BUDGET NARRATIVE

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The BaseCamp program conducts routine analysis of its program performance, including an annual performance survey, quarterly customer satisfaction surveys, and multiple program measured performance measures. BaseCamp leverages a hierarchical business driven performance model that measures program success in key outcome areas. These include: Cost Management, Compliance and Risk Management, Technology Management, Relationship Management, and Strategic Partnership. As part of this Policy Option Package, the following performance measures and their anticipated targets have been identified:

## **Program Related Performance:**

1. Number of BaseCamp Agreements (Baseline: 30)
  - i. Reporting Period 1 Target: 40
  - ii. Reporting Period 2 Target: 55
  - iii. Reporting Period 3 Target: 60
  - iv. Reporting Period 4 Target: 65
2. Ratio of BaseCamp Price Agreements to DAS Issued Agency Specific Agreements (Baseline: 1:6.47)
  - i. Reporting Period 1 Target: 1:5.5
  - ii. Reporting Period 2 Target: 1:5
  - iii. Reporting Period 3 Target: 1:4.5
  - iv. Reporting Period 4 Target: 1:4

## **Enterprise Information Resource Management Strategy:**

1. Unique Page views to BaseCamp's homepage in past 90 days (reported 1/1, 4/1, 7/1, 10/1) (No baseline exists – continual improvement)
  - i. Reporting Period 1 Target: TBD
  - ii. Reporting Period 2 Target: TBD
  - iii. Reporting Period 3 Target: TBD
  - iv. Reporting Period 4 Target: TBD
2. BaseCamp active procurements. (No baseline exists - continual improvement )
  - i. Reporting Period 1 Target: 4
  - ii. Reporting Period 2 Target: 5
  - iii. Reporting Period 3 Target: 6
  - iv. Reporting Period 4 Target: 6
3. Dollars procured by state agencies and partner jurisdictions under statewide agreements initiated by BaseCamp (No baseline exists - continual improvement )
  - i. Reporting Period 1 Target: TBD
  - ii. Reporting Period 2 Target: TBD
  - iii. Reporting Period 3 Target: TBD
  - iv. Reporting Period 4 Target: TBD

# 2019-21 BUDGET NARRATIVE

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## **Vendor Related Performance:**

1. PM4101: Customer Satisfaction (Net Promoter) (No baseline exists - continual improvement)
  - a. Standard: Vendors maintain a Net Promotor Score of 40 or higher.
    - i. Reporting Period 1 Target: 20
    - ii. Reporting Period 2 Target: 25
    - iii. Reporting Period 3 Target: 30
    - iv. Reporting Period 4 Target: 35
2. PM4103: Customer Perception of Value (No baseline exists - continual improvement)
  - b. Standard: Vendors maintain a mean score of 3.5 out of 5
    - i. Reporting Period 1 Target: 2.75
    - ii. Reporting Period 2 Target: 3.00
    - iii. Reporting Period 3 Target: 3.10
    - iv. Reporting Period 4 Target: 3.25
3. PM4102: Customer Perception of Quality (No baseline exists - continual improvement)
  - c. Standard: Vendors maintain a mean score of 3 out of 5
    - i. Reporting Period 1 Target: 2.50
    - ii. Reporting Period 2 Target: 2.75
    - iii. Reporting Period 3 Target: 3.00
    - iv. Reporting Period 4 Target: 3.10

## **Revenue Sources**

\$1,008,312 Other Funds Nonlimited, Charges for Services

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 124 - IT Procurement & Basecamp**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Charges for Services	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	648,312	-	-	-	648,312
Empl. Rel. Bd. Assessments	-	-	244	-	-	-	244
Public Employees' Retire Cont	-	-	110,018	-	-	-	110,018
Social Security Taxes	-	-	49,596	-	-	-	49,596
Worker's Comp. Assess. (WCD)	-	-	232	-	-	-	232
Mass Transit Tax	-	-	3,890	-	-	-	3,890
Flexible Benefits	-	-	140,736	-	-	-	140,736
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>\$953,028</b>	-	-	-	<b>\$953,028</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	2,956	-	-	-	2,956
Employee Training	-	-	15,328	-	-	-	15,328
Office Expenses	-	-	8,756	-	-	-	8,756
Telecommunications	-	-	6,568	-	-	-	6,568
Data Processing	-	-	2,848	-	-	-	2,848
Publicity and Publications	-	-	2,188	-	-	-	2,188
Employee Recruitment and Develop	-	-	1,752	-	-	-	1,752
Dues and Subscriptions	-	-	2,188	-	-	-	2,188
Other Services and Supplies	-	-	2,188	-	-	-	2,188

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 124 - IT Procurement & Basecamp

Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	10,512	-	-	-	10,512
<b>Total Services &amp; Supplies</b>	-	-	<b>\$55,284</b>	-	-	-	<b>\$55,284</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,008,312	-	-	-	1,008,312
<b>Total Expenditures</b>	-	-	<b>\$1,008,312</b>	-	-	-	<b>\$1,008,312</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(1,008,312)	-	-	-	(1,008,312)
<b>Total Ending Balance</b>	-	-	<b>(\$1,008,312)</b>	-	-	-	<b>(\$1,008,312)</b>
<b>Total Positions</b>							
Total Positions							4
<b>Total Positions</b>	-	-	-	-	-	-	<b>4</b>
<b>Total FTE</b>							
Total FTE							4.00
<b>Total FTE</b>	-	-	-	-	-	-	<b>4.00</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100094	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC	3	1	1.00	24.00	02	5,189.00	124,536 65,964			124,536 65,964
2100095	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	6,542.00	157,008 73,958			157,008 73,958
2100096	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	6,542.00	157,008 73,958			157,008 73,958
2100097	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	08	8,740.00	209,760 86,946			209,760 86,946
TOTAL PICS SALARY										648,312			648,312
TOTAL PICS OPE										300,826			300,826
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				949,138			949,138

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #128 – Increase Assessment for Risk Management

**Agency Request Budget: \$24,626,937 | Total Positions/FTE: None**

**Governor's Budget: \$10 million | Total Positions/FTE: None**

### Purpose

The Department of Administrative Services - Risk Management program (DAS-RM) administers the Insurance Fund to provide commercial insurance and self-insurance for state agencies. DAS-RM determines and collects risk charges from each state agency to provide funding for its operations.

The allocation of risk charges is based upon factors which reflect the relative risk and loss history for each agency. The Insurance Fund is comprised of several individual funds including: Workers Compensation to cover injured state workers, Liability to cover tort claims and other lawsuits, Property to cover damage to state property, and Inmate Injury to cover inmates injured performing assignments while incarcerated.

Risk Management assesses risk charges on a biennial basis and includes the following components:

- Risk management program administration costs,
- Costs to purchase commercial insurance,
- Actuarial estimates of losses for the biennium, and
- May include an additional adjustment for under/over funding to bring the Insurance Fund to an actuarially sound status.

Risk charges for the 2019-21 biennium were developed based on estimates of commercial insurance costs, risk overhead administrative cost, legal expenses and actuarially projected losses from the independent actuary report. Pursuant to ORS 278.435(1), the intent of the biennial risk charge is to reflect the expected losses for the period based on actuarial estimates. For this reason, the goal is to collect risk charges during a biennium in an amount to cover the present value of all forecasted losses which arise from activities during the biennium. Risk charges and interest income provides funding for the Risk Management program.

In accordance with ORS 278.435(3), DAS-RM assesses risk charges based on the loss history of individual agencies. This method of assessment is designed to reflect relative risk and loss experience for each agency. If the past history of an agency indicates they represent 5 percent of the statewide loss payments for a particular coverage line, then generally the same percentage of exposure is attributed to that agency for future losses. Conversely, if an agency experiences lower than expected losses (as a share of total statewide losses) in the current period, it will likely relate to a lower share of future risk charges.

## 2019-21 BUDGET NARRATIVE

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Due to past economic conditions and in recognition of the dire financial environment of the state budget, DAS-RM in consultation with the Customer Utility Board (CUB), made a policy decision to limit increases of risk charges. During the 2013-15 biennium, risk charges increased 1.7 percent and during the 2015-17 biennium, the “true Total Cost of Risk” (TCOR) was \$123,670,843 or a 14.2 percent projected increase in risk charges.

During the 2015-17 biennium, DAS-RM in consultation with the Customer Utility Board (CUB) made a business decision to liquidate 10 percent of Risk Fund’s investment as a strategy to keep risk charges stable and this resulted to 0.9 percent drop in risk charges. Again during the 2017-19 biennium, another business decision was made to keep risk charges at the 2015-17 biennium level. This also resulted to a 0.01 percent increase in risk charges as against the actual 24.2 percent projected increase.

For the 2019-21 biennium, the actual budgeted TCOR is at \$148.2 million with an implied 38.2 percent increase in risk charges. Our Best Capital Adequacy Requirement model (BCAR), recommended a \$132.1 million minimum required capital which was approved by the CUB with an implied increase of 23.2 percent in risk charges across the board. Upon further review, a \$117.4 million adjusted TCOR was approved with an implied 9.5% increase in risk charges across the board.

If DAS-Risk Management were to recover the entire amount needed to make the Insurance Fund actually sound, we would need to collect \$148.2 million in risk charges but the recommended TCOR of \$117.4 million was approved for allocation. The Insurance Fund is now in a position where significant future rate increases will be required. Not only is an increase to risk charges necessary to fully fund actuarial estimates for the current biennium, but an additional increase will be necessary to make up for any underfunded status.

DAS-RM projects the status of the Insurance Fund on a quarterly basis by comparing current cash and investment to projected liabilities. As of June 30, 2018, DAS-RM projected Insurance Fund Net Cash & Investments and Net liabilities of \$119 million and \$165 million; a difference of \$46 million which equates to 72 percent funded level.

### **How Achieved**

The recommended increase in risk charges from \$107.4 million charged in the 2017-19 biennium, to \$117.4 million for the 2019-21 biennium is to cover the cost of insurance and maintain a 63.7 percent funded level for the risk fund. This includes \$20.3 million for the property risk fund (auto & general); \$49.7 million for the liability risk fund (auto & general); and \$47.4 million for the workers’ comp risk fund. While the required “true cost of insurance” is \$148.2 million, the adjusted TCOR of \$117.4 million is recommended with an implied 9.5 percent or \$10 million increase in risk charges.

### **Staffing Impact**

None



# 2019-21 BUDGET NARRATIVE

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## **Quantifying Results**

\$117.4 million is needed to fund the self-insurance program for the 2019-21 biennium. This is based on actuarial projections and reserve modeling and affirmed with the adjusted TCOR amount.

## **Revenue Sources**

\$10 million Other Funds Nonlimited, Admin & Service Charges (Assessment)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 128 - Increase Assessment for Risk Management**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Admin and Service Charges	-	-	-	-	10,000,000	-	10,000,000
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>	<b>-</b>	<b>\$10,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	10,000,000	-	10,000,000
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>	<b>-</b>	<b>\$10,000,000</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: (\$3,129,022) | Total Positions/FTE: 1/1.76

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Reduces postage in Printing & Distribution and S&S in Financial Business Systems.
- Abolishes a Program Analyst 1 position from the Procurement program area.
- Establishes two State Procurement Analyst positions.

### Staffing Impact

- Abolishes one permanent full-time, Program Analyst 1, OAS, C0860 AP, SR 23 (-1.00 FTE).
- Establishes two permanent full-time, State Procurement Analyst, OAS, C0770 AP, SR 30 (1.76 FTE).

### Quantifying Results

None

### Revenue Sources

(\$3,129,022) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	(2,099,640)	-	-	-	(2,099,640)
<b>Total Beginning Balance</b>	-	-	<b>(\$2,099,640)</b>	-	-	-	<b>(\$2,099,640)</b>
<b>Revenues</b>							
Charges for Services	-	-	(1,788,136)	-	-	-	(1,788,136)
Admin and Service Charges	-	-	24,440,079	-	-	-	24,440,079
Sales Income	-	-	(1,698,534)	-	-	-	(1,698,534)
Transfer In - Intrafund	-	-	(9,860,938)	-	-	-	(9,860,938)
<b>Total Revenues</b>	-	-	<b>\$11,092,471</b>	-	-	-	<b>\$11,092,471</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	10,711,190	-	138,786	-	10,849,976
<b>Total Transfers Out</b>	-	-	<b>\$10,711,190</b>	-	<b>\$138,786</b>	-	<b>\$10,849,976</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	109,764	-	-	-	109,764
Temporary Appointments	-	-	(46,447)	-	-	-	(46,447)
Empl. Rel. Bd. Assessments	-	-	45	-	-	-	45
Public Employees' Retire Cont	-	-	18,628	-	-	-	18,628
Social Security Taxes	-	-	4,845	-	-	-	4,845
Worker's Comp. Assess. (WCD)	-	-	44	-	-	-	44
Mass Transit Tax	-	-	1,372	-	-	-	1,372
Flexible Benefits	-	-	26,388	-	-	-	26,388
Vacancy Savings	-	-	(847,237)	-	-	-	(847,237)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Reconciliation Adjustment	-	-	(714)	-	-	-	(714)
<b>Total Personal Services</b>	-	-	<b>(\$733,312)</b>	-	-	-	<b>(\$733,312)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(211)	-	-	-	(211)
Out of State Travel	-	-	(1,703)	-	-	-	(1,703)
Employee Training	-	-	(1,928)	-	-	-	(1,928)
Office Expenses	-	-	(52,558)	-	-	-	(52,558)
Telecommunications	-	-	2,890	-	-	-	2,890
Data Processing	-	-	1,253	-	-	-	1,253
Publicity and Publications	-	-	(35,786)	-	-	-	(35,786)
Professional Services	-	-	(18,336)	-	-	-	(18,336)
IT Professional Services	-	-	(96,764)	-	-	-	(96,764)
Employee Recruitment and Develop	-	-	720	-	-	-	720
Dues and Subscriptions	-	-	(611)	-	-	-	(611)
Facilities Maintenance	-	-	(2,497)	-	-	-	(2,497)
Agency Program Related S and S	-	-	(1,963,473)	-	-	-	(1,963,473)
Other Services and Supplies	-	-	(221,373)	-	-	-	(221,373)
Expendable Prop 250 - 5000	-	-	(6,388)	-	-	-	(6,388)
IT Expendable Property	-	-	1,055	-	-	-	1,055
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$2,395,710)</b>	-	-	-	<b>(\$2,395,710)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	(3,129,022)	-	-	-	(3,129,022)
<b>Total Expenditures</b>	-	-	<b>(\$3,129,022)</b>	-	-	-	<b>(\$3,129,022)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	22,833,043	-	138,786	-	22,971,829
<b>Total Ending Balance</b>	-	-	<b>\$22,833,043</b>	-	<b>\$138,786</b>	-	<b>\$22,971,829</b>
<b>Total Positions</b>							
Total Positions							1
<b>Total Positions</b>	-	-	-	-	-	-	<b>1</b>
<b>Total FTE</b>							
Total FTE							0.76
<b>Total FTE</b>	-	-	-	-	-	-	<b>0.76</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1908600	OAS	C0860	AP PROGRAM ANALYST 1	1-	1.00-	24.00-	07	4,950.00		118,800- 64,551-			118,800- 64,551-
2100132	OAS	C0770	AP STATE PROCUREMENT ANALYST	1	.88	21.00	02	5,442.00		114,282 59,027			114,282 59,027
2100133	OAS	C0770	AP STATE PROCUREMENT ANALYST	1	.88	21.00	02	5,442.00		114,282 59,027			114,282 59,027
TOTAL PICS SALARY										109,764			109,764
TOTAL PICS OPE										53,503			53,503
TOTAL PICS PERSONAL SERVICES =				1	.76	18.00				163,267			163,267

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$731,643) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduce division's budget by \$731,643.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$731,643) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: Enterprise Goods & Services**  
**Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Data Processing	-	-	(102,639)	-	-	-	(102,639)
Other Services and Supplies	-	-	(629,004)	-	-	-	(629,004)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$731,643)</b>	-	-	-	<b>(\$731,643)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(731,643)	-	-	-	(731,643)
<b>Total Expenditures</b>	-	-	<b>(\$731,643)</b>	-	-	-	<b>(\$731,643)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	731,643	-	-	-	731,643
<b>Total Ending Balance</b>	-	-	<b>\$731,643</b>	-	-	-	<b>\$731,643</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$1,215,362) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduce division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$1,215,362) Other Funds Limited, Admin & Service Charges (Assessment) and Charges for Services (Rates).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: Enterprise Goods & Services  
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(1,215,362)	-	-	-	(1,215,362)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,215,362)</b>	-	-	-	<b>(\$1,215,362)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,215,362)	-	-	-	(1,215,362)
<b>Total Expenditures</b>	-	-	<b>(\$1,215,362)</b>	-	-	-	<b>(\$1,215,362)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,215,362	-	-	-	1,215,362
<b>Total Ending Balance</b>	-	-	<b>\$1,215,362</b>	-	-	-	<b>\$1,215,362</b>

# 2019-21 BUDGET NARRATIVE

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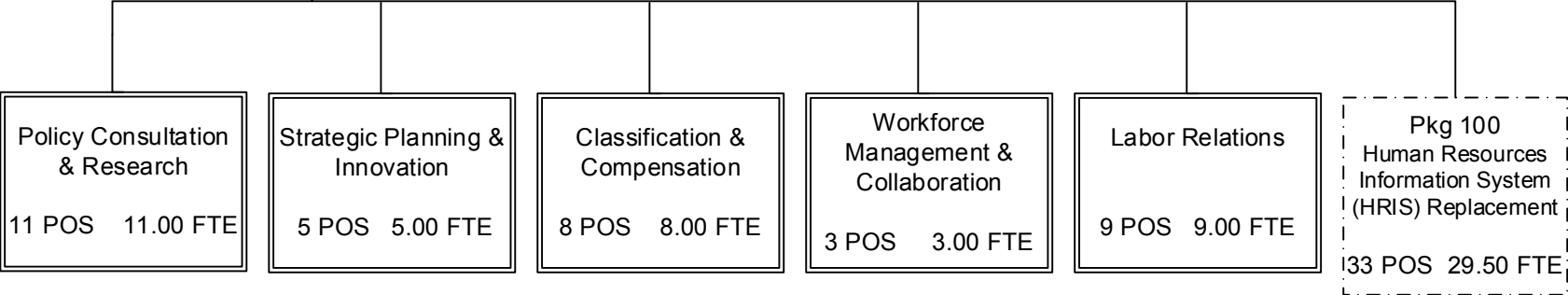
# 2019-2021 BUDGET NARRATIVE

**Chief Human Resources Office  
Organization Chart  
2017-19  
76 POS 72.50 FTE**

**Enterprise Human Resource Services  
Office  
Organization Chart  
2017-19  
7 POS 7.00 FTE**

Administration  
7 POS 7.00 FTE

HR Client Managers  
7 POS 7.00 FTE



# 2019-2021 BUDGET NARRATIVE

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## Enterprise Human Resource Services

### Program Overview

Centralized human resource functions enable executive branch agencies to share resources and expertise. These functions also give agencies flexibility to manage their human capital in a cost-effective way.

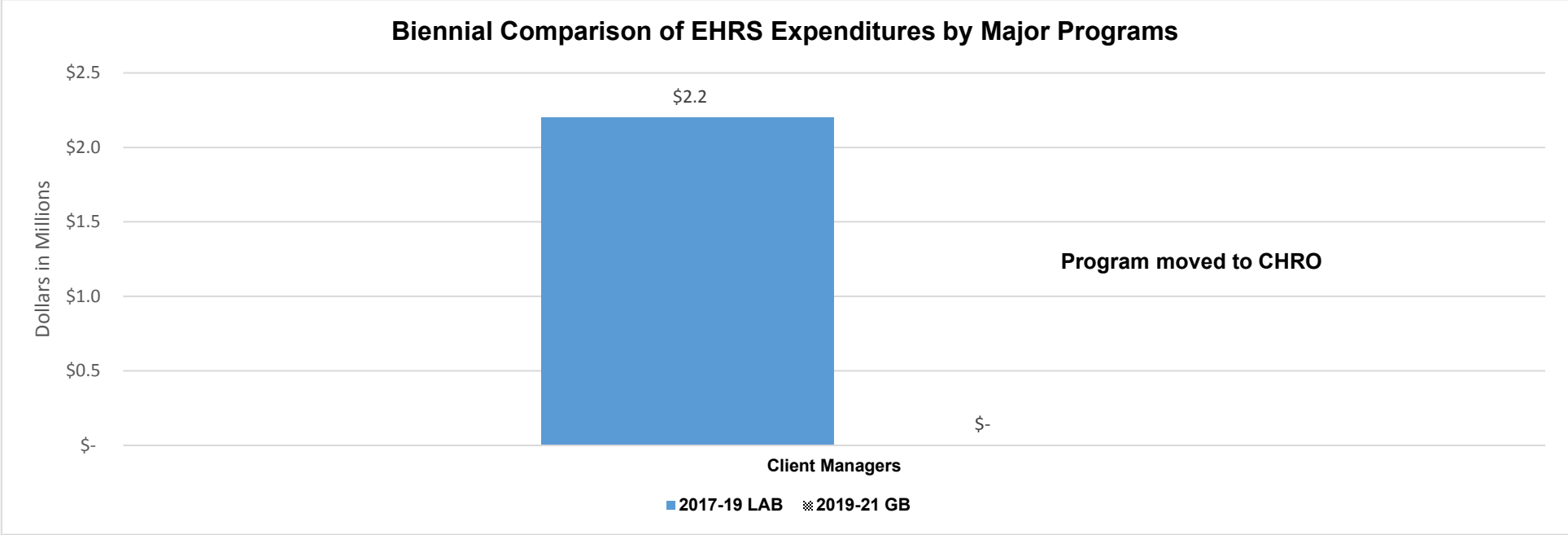
The number of employees supported by the division has grown from approximately 750 full-time equivalents (FTE) to about 1171 FTE among 21 state agencies and nine divisions of the Department of Administrative Services.

### Program Description

- Client Services provides comprehensive HR services to state agencies using a shared service model. Client Services is a cost effective alternative for small agencies that might otherwise create their own HR management office or contemplate going without HR functionality within their agency. Additionally, this group provides internal HR support for DAS and all of its divisions.
- Safety programs and the management of the Family Medical Leave Act are managed within this unit.

# 2019-2021 BUDGET NARRATIVE

## Total Funds Budget (historical and future)





# 2019-2021 BUDGET NARRATIVE

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## **Program Justification and Link to Long-Term Outcomes**

Business Partners provide strategic collaboration for DAS and small client agencies in the day to day management of the workforce. That includes assisting with day to day transactional human resource processing, coaching staff and managers, resolving disputes, and assisting in other personnel related activities.

Outcomes include the development of workforce plans with agencies, process improvement and streamlining, and maintaining collaborative relationships with employees, managers, and labor.

## **Program Performance**

In 2016/2017, the CHRO assumed responsibility for EHRS via a reorganization within the Department of Administrative Services. Positions were transferred to the CHRO after discussions with Legislative Fiscal Office. This reorganization has resulted in more effective collaboration in human resources and the availability of additional services for agencies.

## **Enabling Legislation/ Program Authorization**

- Oregon Revised Statutes (ORS) Chapters 240 and 243
- Oregon Administrative Rule (OAR) Chapter 105

## **Funding Streams that Support the Program**

EHRS costs have been moved to the CHRO and incorporated into their budget.

# 2019-2021 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes standard 3.8 percent inflation on non-PICS accounts (temps, overtime, differential pay, etc.) and an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

None

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent

### **Package 060 – Technical Adjustment**

This package transfers out \$2,225,153 and 7 FTE to CHRO.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: Enterprise Human Resouce Services**  
**Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	6,226	-	-	-	6,226
Mass Transit Tax	-	-	(154)	-	-	-	(154)
Vacancy Savings	-	-	(60,920)	-	-	-	(60,920)
<b>Total Personal Services</b>	-	-	<b>(\$54,848)</b>	-	-	-	<b>(\$54,848)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(54,848)	-	-	-	(54,848)
<b>Total Expenditures</b>	-	-	<b>(\$54,848)</b>	-	-	-	<b>(\$54,848)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	54,848	-	-	-	54,848
<b>Total Ending Balance</b>	-	-	<b>\$54,848</b>	-	-	-	<b>\$54,848</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Enterprise Human Resouce Services  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	123	-	-	-	123
Employee Training	-	-	565	-	-	-	565
Office Expenses	-	-	996	-	-	-	996
Telecommunications	-	-	646	-	-	-	646
Data Processing	-	-	2,853	-	-	-	2,853
Publicity and Publications	-	-	399	-	-	-	399
Professional Services	-	-	393	-	-	-	393
Attorney General	-	-	5,646	-	-	-	5,646
Employee Recruitment and Develop	-	-	62	-	-	-	62
Dues and Subscriptions	-	-	148	-	-	-	148
Facilities Rental and Taxes	-	-	2,840	-	-	-	2,840
Agency Program Related S and S	-	-	371	-	-	-	371
Other Services and Supplies	-	-	1,998	-	-	-	1,998
Expendable Prop 250 - 5000	-	-	224	-	-	-	224
IT Expendable Property	-	-	546	-	-	-	546
<b>Total Services &amp; Supplies</b>	-	-	<b>\$17,810</b>	-	-	-	<b>\$17,810</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	17,810	-	-	-	17,810
<b>Total Expenditures</b>	-	-	<b>\$17,810</b>	-	-	-	<b>\$17,810</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Enterprise Human Resouce Services  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	(17,810)	-	-	-	(17,810)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$17,810)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$17,810)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Enterprise Human Resouce Services  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	(227,481)	-	-	-	(227,481)
<b>Total Beginning Balance</b>	-	-	<b>(\$227,481)</b>	-	-	-	<b>(\$227,481)</b>
<b>Revenues</b>							
Admin and Service Charges	-	-	(2,206,305)	-	-	-	(2,206,305)
<b>Total Revenues</b>	-	-	<b>(\$2,206,305)</b>	-	-	-	<b>(\$2,206,305)</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	208,633	-	-	-	208,633
<b>Total Transfers Out</b>	-	-	<b>\$208,633</b>	-	-	-	<b>\$208,633</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	(1,279,248)	-	-	-	(1,279,248)
Empl. Rel. Bd. Assessments	-	-	(427)	-	-	-	(427)
Public Employees' Retire Cont	-	-	(217,087)	-	-	-	(217,087)
Pension Obligation Bond	-	-	(72,098)	-	-	-	(72,098)
Social Security Taxes	-	-	(97,860)	-	-	-	(97,860)
Worker's Comp. Assess. (WCD)	-	-	(406)	-	-	-	(406)
Mass Transit Tax	-	-	(7,675)	-	-	-	(7,675)
Flexible Benefits	-	-	(246,288)	-	-	-	(246,288)
Vacancy Savings	-	-	60,920	-	-	-	60,920
<b>Total Personal Services</b>	-	-	<b>(\$1,860,169)</b>	-	-	-	<b>(\$1,860,169)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Enterprise Human Resouce Services  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(3,359)	-	-	-	(3,359)
Employee Training	-	-	(15,440)	-	-	-	(15,440)
Office Expenses	-	-	(27,197)	-	-	-	(27,197)
Telecommunications	-	-	(17,656)	-	-	-	(17,656)
Data Processing	-	-	(77,929)	-	-	-	(77,929)
Publicity and Publications	-	-	(10,890)	-	-	-	(10,890)
Professional Services	-	-	(9,753)	-	-	-	(9,753)
Attorney General	-	-	(33,678)	-	-	-	(33,678)
Employee Recruitment and Develop	-	-	(1,698)	-	-	-	(1,698)
Dues and Subscriptions	-	-	(4,046)	-	-	-	(4,046)
Facilities Rental and Taxes	-	-	(77,576)	-	-	-	(77,576)
Agency Program Related S and S	-	-	(10,124)	-	-	-	(10,124)
Other Services and Supplies	-	-	(54,583)	-	-	-	(54,583)
Expendable Prop 250 - 5000	-	-	(6,130)	-	-	-	(6,130)
IT Expendable Property	-	-	(14,925)	-	-	-	(14,925)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$364,984)</b>	-	-	-	<b>(\$364,984)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(2,225,153)	-	-	-	(2,225,153)
<b>Total Expenditures</b>	-	-	<b>(\$2,225,153)</b>	-	-	-	<b>(\$2,225,153)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: Enterprise Human Resouce Services  
Cross Reference Number: 10700-070-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							(7)
<b>Total Positions</b>	-	-	-	-	-	-	<b>(7)</b>
<b>Total FTE</b>							
Total FTE							(7.00)
<b>Total FTE</b>	-	-	-	-	-	-	<b>(7.00)</b>



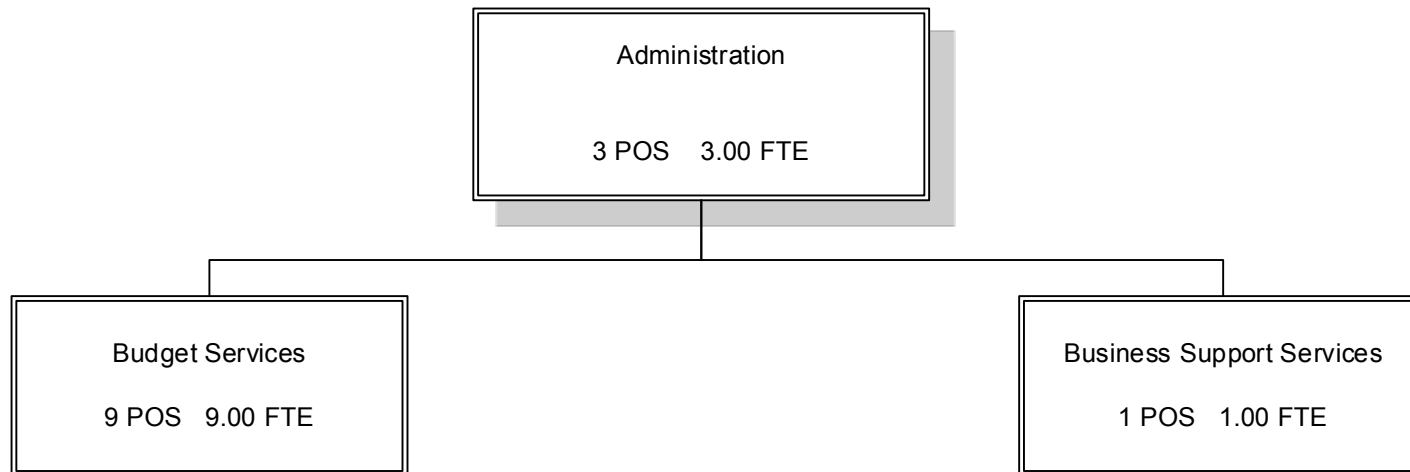
POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0113211	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0520055	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530013	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530026	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530030	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0951203	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,650.00		135,600- 68,688-			135,600- 68,688-
9013261	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
TOTAL PICS SALARY										1,279,248-			1,279,248-
TOTAL PICS OPE										562,068-			562,068-
TOTAL PICS PERSONAL SERVICES =				7-	7.00-	168.00-				1,841,316-			1,841,316-



# 2019-21 BUDGET NARRATIVE

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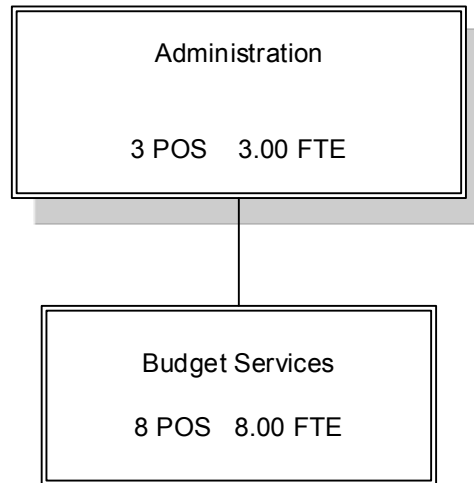
**DAS Business Services  
Organization Chart  
2017-19  
13 POS 13.00 FTE**



# 2019-21 BUDGET NARRATIVE

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**DAS Business Services  
Organization Chart  
2019-21  
11 POS 11.00 FTE**



# 2019-21 BUDGET NARRATIVE

## DAS Business Services

### Program Overview

DAS Business Services (DBS) provides a comprehensive group of essential services to support the business of DAS and other public agencies.

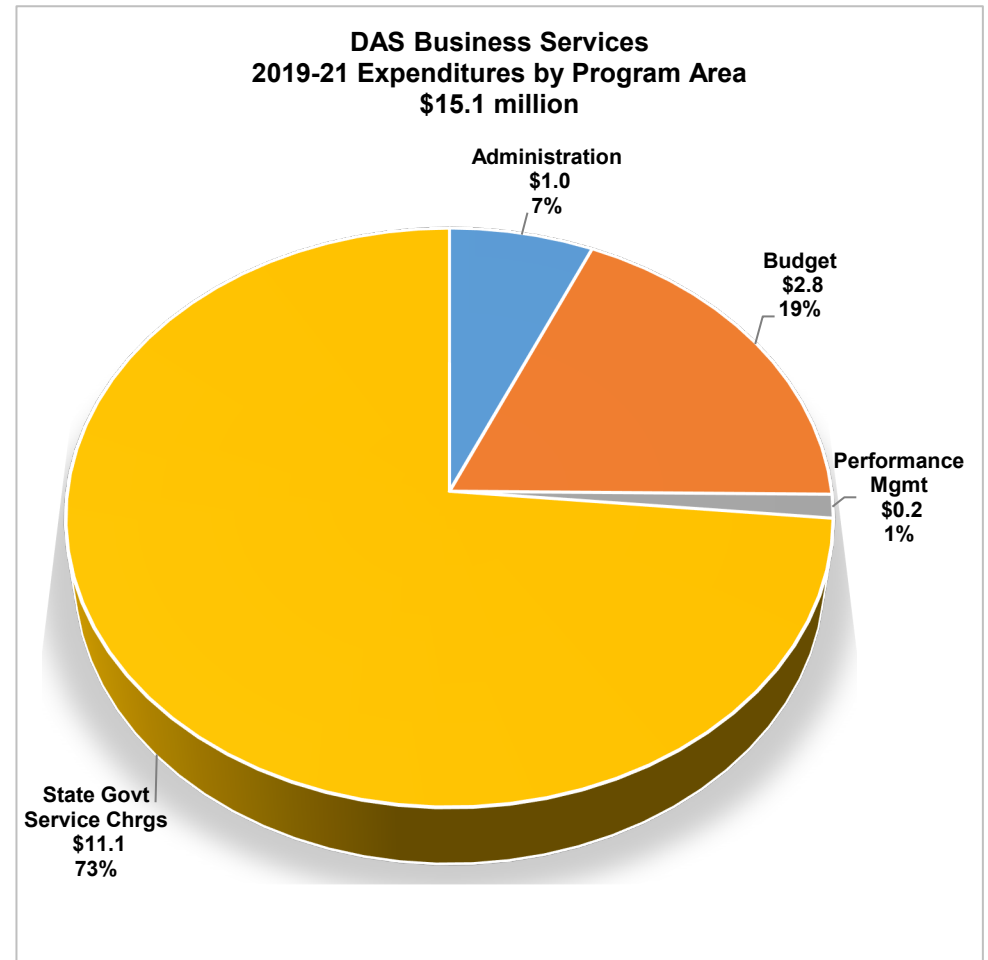
### Program Description

DBS comprises the following program areas:

**Administration & Business Support Services** manages the daily operations of DBS and is responsible for emergency and business continuity, coordinating Administrative Rules, statewide and internal policies and procedures, and archiving and records management. This section also supports paying all of the department's state government service charges.

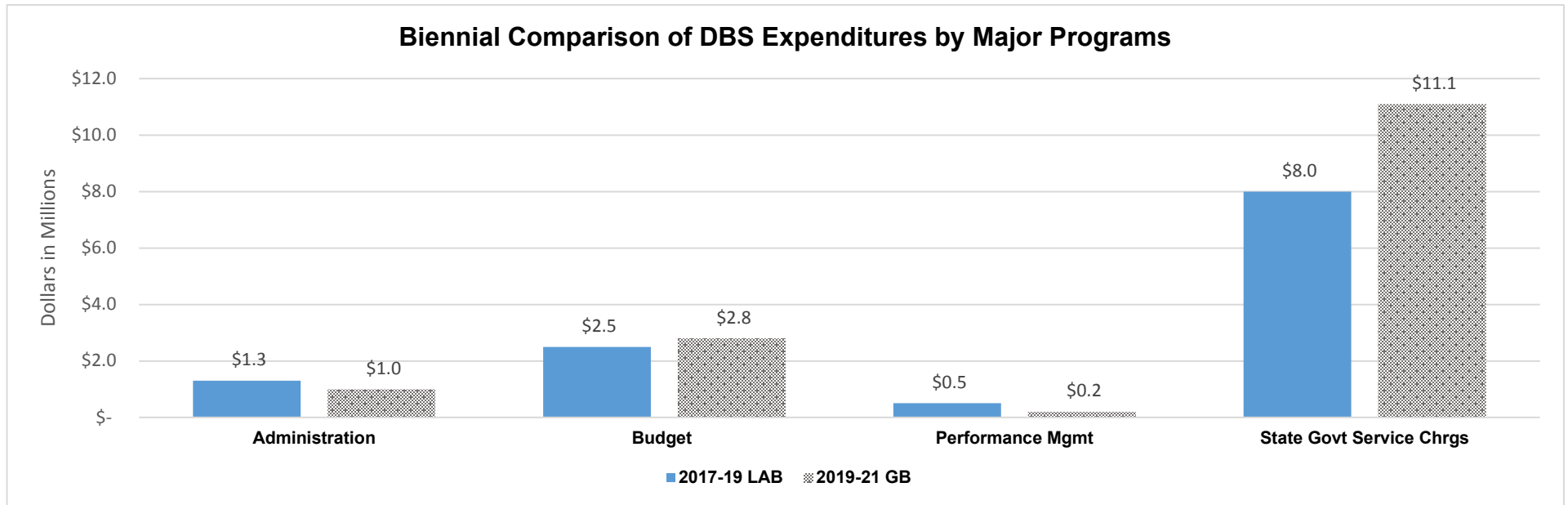
**Budget and Rate Development Services** oversees DAS' finances and budget. The section coordinates rate development, calculates rates, fees and assessments, performs financial analysis for DAS divisions, develops the statewide price list of DAS goods and services, monitors budget implementation, coordinates Emergency Board and Ways & Means requests and presentations, and prepares the agency's biennial budget.

**Performance Management and Survey Analysis** provides performance management, survey design and statistical data analysis and reporting services to DAS and customer agencies. The section is also responsible for data and reporting on DAS' strategic plan, Service Level Agreements and the legislatively-mandated Key Performance Measures (KPMs) report.



# 2019-21 BUDGET NARRATIVE

## Total Funds Budget (historical and future)



## Enabling Legislation/ Program Authorization

Oregon Revised Statute (ORS) Chapter 184

## Funding Streams that Support the Program

DBS is considered an internal overhead cost to all DAS divisions, which is factored into the charges for services rates and assessments for cost recovery purposes.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

This package includes an increase for mass transit because of increases in the salary plan. It also includes adjustments to vacancy savings and costs for the Public Employees' Retirement System Pension Obligation Bond repayment.

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

None

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies by the standard 3.8 percent
- Non-state employee and Professional Services costs by the standard 4.2 percent
- Facilities rent by the standard 3.8 percent
- Attorney General costs by the allowable 20.14 percent
- State Government Service Charges adjusted to the allowable amounts as published in the 2019-21 Biennium Price List of Goods and Services document

### **Package 060 – Technical Adjustment**

This package rebalances \$19,871 between Services & Supplies accounts for a net zero change.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor**

**Cross Reference Name: DAS Business Services**  
**Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Personal Services</b>							
Pension Obligation Bond	-	-	7,642	-	-	-	7,642
Mass Transit Tax	-	-	(265)	-	-	-	(265)
Vacancy Savings	-	-	101,771	-	-	-	101,771
<b>Total Personal Services</b>	-	-	<b>\$109,148</b>	-	-	-	<b>\$109,148</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	109,148	-	-	-	109,148
<b>Total Expenditures</b>	-	-	<b>\$109,148</b>	-	-	-	<b>\$109,148</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(109,148)	-	-	-	(109,148)
<b>Total Ending Balance</b>	-	-	<b>(\$109,148)</b>	-	-	-	<b>(\$109,148)</b>



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: DAS Business Services  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	19	-	-	-	19
Employee Training	-	-	1,482	-	-	-	1,482
Office Expenses	-	-	1,797	-	-	-	1,797
Telecommunications	-	-	380	-	-	-	380
State Gov. Service Charges	-	-	4,287,592	-	-	-	4,287,592
Data Processing	-	-	380	-	-	-	380
Publicity and Publications	-	-	41	-	-	-	41
Professional Services	-	-	17,927	-	-	-	17,927
IT Professional Services	-	-	6,573	-	-	-	6,573
Attorney General	-	-	3,212	-	-	-	3,212
Facilities Rental and Taxes	-	-	5,599	-	-	-	5,599
Agency Program Related S and S	-	-	380	-	-	-	380
Other Services and Supplies	-	-	14,090	-	-	-	14,090
<b>Total Services &amp; Supplies</b>	-	-	<b>\$4,339,472</b>	-	-	-	<b>\$4,339,472</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	4,339,472	-	-	-	4,339,472
<b>Total Expenditures</b>	-	-	<b>\$4,339,472</b>	-	-	-	<b>\$4,339,472</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(4,339,472)	-	-	-	(4,339,472)
<b>Total Ending Balance</b>	-	-	<b>(\$4,339,472)</b>	-	-	-	<b>(\$4,339,472)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 060 - Technical Adjustments**

**Cross Reference Name: DAS Business Services  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Facilities Rental and Taxes	-	-	(19,871)	-	-	-	(19,871)
Other Services and Supplies	-	-	19,871	-	-	-	19,871
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: (\$588,342) | Total Positions/FTE: (2/2.00)

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- Eliminates standard inflation on S&S accounts, except for telecommunications, SGSC, data processing, attorney general, and facilities rent.
- Reduces personal services by increasing vacancy savings.
- Abolishes a vacant Office Manager 2 position.
- Transfers an Operations Policy Analyst 3 position to Enterprise Asset Management.

### Staffing Impact

- Abolishes one permanent full-time, Office Manager 3, MMN, X0806 AP, SR 22 (-1.00 FTE).
- Transfers one permanent full-time, Operations & Policy Analyst 3, MMN, X0872 AP, SR 30 (-1.00 FTE).

### Quantifying Results

None

### Revenue Sources

(\$588,342) Other Funds Limited, Intrafund Transfer In (overhead).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: DAS Business Services  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance Adjustment	-	-	1,390,683	-	-	-	1,390,683
<b>Total Beginning Balance</b>	-	-	<b>\$1,390,683</b>	-	-	-	<b>\$1,390,683</b>
<b>Revenues</b>							
Other Revenues	-	-	(4,154,753)	-	-	-	(4,154,753)
Transfer In - Intrafund	-	-	1,439,214	-	-	-	1,439,214
<b>Total Revenues</b>	-	-	<b>(\$2,715,539)</b>	-	-	-	<b>(\$2,715,539)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	(278,088)	-	-	-	(278,088)
Empl. Rel. Bd. Assessments	-	-	(122)	-	-	-	(122)
Public Employees' Retire Cont	-	-	(47,191)	-	-	-	(47,191)
Social Security Taxes	-	-	(21,274)	-	-	-	(21,274)
Worker's Comp. Assess. (WCD)	-	-	(116)	-	-	-	(116)
Mass Transit Tax	-	-	(1,669)	-	-	-	(1,669)
Flexible Benefits	-	-	(70,368)	-	-	-	(70,368)
Vacancy Savings	-	-	(109,367)	-	-	-	(109,367)
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	<b>(\$528,195)</b>	-	-	-	<b>(\$528,195)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(19)	-	-	-	(19)
Employee Training	-	-	(5,959)	-	-	-	(5,959)
Office Expenses	-	-	(1,797)	-	-	-	(1,797)

\_\_\_\_ Agency Request  
2019-21 Biennium

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Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: DAS Business Services  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Telecommunications	-	-	(2,141)	-	-	-	(2,141)
Publicity and Publications	-	-	(41)	-	-	-	(41)
Professional Services	-	-	(17,927)	-	-	-	(17,927)
IT Professional Services	-	-	(6,573)	-	-	-	(6,573)
Agency Program Related S and S	-	-	(380)	-	-	-	(380)
Other Services and Supplies	-	-	(25,309)	-	-	-	(25,309)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$60,146)</b>	-	-	-	<b>(\$60,146)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(588,341)	-	-	-	(588,341)
<b>Total Expenditures</b>	-	-	<b>(\$588,341)</b>	-	-	-	<b>(\$588,341)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(736,515)	-	-	-	(736,515)
<b>Total Ending Balance</b>	-	-	<b>(\$736,515)</b>	-	-	-	<b>(\$736,515)</b>
<b>Total Positions</b>							
Total Positions							(2)
<b>Total Positions</b>	-	-	-	-	-	-	<b>(2)</b>
<b>Total FTE</b>							
Total FTE							(2.00)
<b>Total FTE</b>	-	-	-	-	-	-	<b>(2.00)</b>

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Essential and Policy Package Fiscal Impact Summary - BPR013

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:075-00-00 DAS Business Services

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2208723	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	07	7,561.00		181,464- 79,979-			181,464- 79,979-
2548740	MMN X0806	AP OFFICE MANAGER 2	1-	1.00-	24.00-	02	4,026.00		96,624- 59,092-			96,624- 59,092-
TOTAL PICS SALARY									278,088-			278,088-
TOTAL PICS OPE									139,071-			139,071-
TOTAL PICS PERSONAL SERVICES =			2-	2.00-	48.00-				417,159-			417,159-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #091 – Statewide Adjustments DAS Charges

Governor's Budget: (\$1,200,971) | Total Positions/FTE: None

### **Purpose**

This package represents changes to State Government Service Charges and DAS Price List charges for services made for the Governor's Budget.

### **How Achieved**

Reduces division's budget by \$1,200,971.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$1,200,971) Other Funds Limited, Intrafund Transfer In (overhead).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of**  
**Pkg: 091 - Statewide Adjustment DAS Chgs**

**Cross Reference Name: DAS Business Services**  
**Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(1,160,958)	-	-	-	(1,160,958)
Data Processing	-	-	(5,613)	-	-	-	(5,613)
Other Services and Supplies	-	-	(34,400)	-	-	-	(34,400)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,200,971)</b>	-	-	-	<b>(\$1,200,971)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,200,971)	-	-	-	(1,200,971)
<b>Total Expenditures</b>	-	-	<b>(\$1,200,971)</b>	-	-	-	<b>(\$1,200,971)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,200,971	-	-	-	1,200,971
<b>Total Ending Balance</b>	-	-	<b>\$1,200,971</b>	-	-	-	<b>\$1,200,971</b>



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #092 – Statewide AG Adjustment

Governor's Budget: (\$1,140) | Total Positions/FTE: None

### **Purpose**

This package represents changes to the Assistant Attorney General (AG) rates from the published Price List at Agency Request Budget of \$223/hour to \$208/hour in the Governor's Budget.

### **How Achieved**

Reduces division's AG budget.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

(\$1,140) Other Funds Limited, Intrafund Transfer In (overhead).

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 092 - Statewide AG Adjustment**

**Cross Reference Name: DAS Business Services  
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Attorney General	-	-	(1,140)	-	-	-	(1,140)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,140)</b>	-	-	-	<b>(\$1,140)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,140)	-	-	-	(1,140)
<b>Total Expenditures</b>	-	-	<b>(\$1,140)</b>	-	-	-	<b>(\$1,140)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,140	-	-	-	1,140
<b>Total Ending Balance</b>	-	-	<b>\$1,140</b>	-	-	-	<b>\$1,140</b>



# 2019-21 BUDGET NARRATIVE

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## Miscellaneous Revenues (090-00)

### Program Description

The Department of Administrative Services receives and distributes certain pass-through moneys collected from federal and state sources.

The Central Government Service Charges are proportionately assessed to state agencies with Other Funded positions. ORS Chapter 291.276 directs DAS to recover actual costs associated with the Legislative Assembly including the Emergency Board, Legislative Counsel Committee, the Governor's Office and the Secretary of State Archives Division. Other Funds received through this assessment are returned to the General Fund. Federal sources are excluded from this assessment because the federal government does not participate in funding central state government functions.

The Statewide Services is used by DAS to collect and transfer assessment revenues for Judicial Department, State Library, and Oregon Business Development Department.

DAS is also responsible for a series of distributions to city and county governments. These include:

- City revenue sharing of Oregon Liquor Control Commission earnings (ORS 221.770)
- 3.45 percent of total of cigarette tax proceeds collected by the Department of Revenue (ORS 323.455)
- 35.325 percent of Amusement Device Tax collected by the Department of Revenue (ORS 320.100)
- Marijuana tax proceeds collected by the Department of Revenue (ORS 475B.760)
- 25 percent of all money received from the sale of National Forest products within a county are distributed back to that county
- A portion of mineral lease proceeds from federal lands
- Five percent of proceeds from the sale of federal land and materials to fund roads and bridges
- A portion of Taylor Grazing Act fees to be used for grazing and range improvements
- A portion of lease fees paid to the federal government under the Federal Flood Control Act to be used for schools and roads

## Mass Transit Distribution (091-00)

### Program Description

A mass transit assessment is charged to state agencies at 0.6 percent of salaries and wages paid to employees working within a transit district boundary, per ORS 291.405. This is collected in lieu of state agencies paying a payroll or property tax to support local mass transit districts. This is used to support local mass transit districts in various parts of the state. The Governor's Budget for this program is \$24.7 million for payment of mass transit assessments, which is no change from the 2017-19 Legislatively Approved Budget.

# 2019-21 BUDGET NARRATIVE

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## Tobacco Settlement (092-00)

### Program Description

DAS tracks and distributes Tobacco Settlement monies received from the Tobacco Master Settlement Agreement (MSA). Historically, this funding source has supported certain health care related expenditures, as well as debt service on Oregon Opportunity Bonds issued by DAS on behalf of the Oregon Health and Science University (OHSU). Tobacco Settlement resources in the 2019-21 Governor's Budget total \$148.8 million Other Funds, which includes \$17.9 million beginning balance. These funds are distributed for the following purposes:

- \$30.9 million to cover debt service payments and related treasury fees for outstanding OHSU Oregon Opportunity Bonds, which is now budgeted at Higher Education Coordinating Commission.
- \$2 million to the Department of Justice, \$92.2 million to the Oregon Health Authority, and \$3.1 million to Department of Education for activities related to the MSA

## DAS Debt Service (093-00)

### Program Description

This program includes cost of issuance and debt service payments that are specific to DAS. These payments are for Certificates of Participation (COPs) and Article XI-Q Bonds that pay for the construction and improvement for many state buildings. The 2019-21 Governor's Budget total is \$18.6 million Other Funds.

## Bonds (094-00)

### Program Description

This program comprises payments for State Treasury bonding fees and debt service on Article XI-O Bonds. The 2019-21 Governor's Budget total is \$424.7 million, an 8.6 percent decrease from the 2017-19 Legislatively Approved Budget.

# 2019-21 BUDGET NARRATIVE

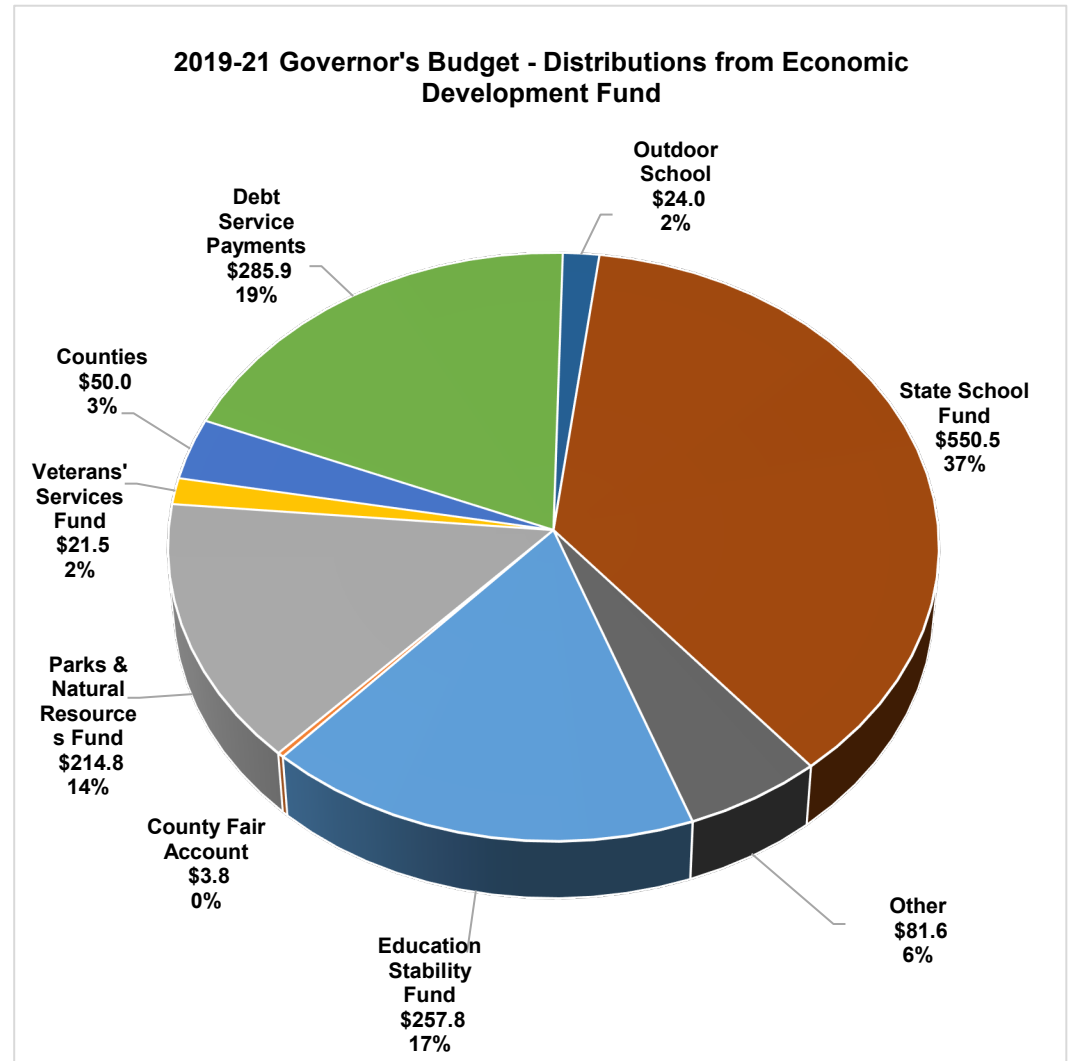
## Statewide Lottery Distribution (095-00)

### Program Description

The Oregon Lottery transfers Lottery Funds to DAS' Economic Development Fund (EDF) on a quarterly basis. DAS then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, which include the following:

- Debt service payments for Lottery Bonds (first priority of available funds)
- 18 percent of net proceeds to the Education Stability Fund (refer to SCR 096)
- 15 percent of net proceeds to the Parks and Natural Resources Fund (refer to SCR 098)
- 1.5 percent of net proceeds to the Veterans' Services Fund
- 2.5 percent of net proceeds from video lottery games to counties for economic development projects
- A fixed allocation of \$24 million to the Outdoor School Education Fund
- A fixed allocation of \$12.9 million to the Oregon Health Authority for Gambling Addiction prevention and treatment programs
- A fixed allocation of \$3.8 million to the County Fair Account

The Legislature makes other allocations from the EDF. Currently, the majority of allocations are made to the Department of Education for the State School Fund and the Oregon Economic and Community Development Department for various economic development program expenditures.



# 2019-21 BUDGET NARRATIVE

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## Education Stability Fund (096-00)

### Program Description

The 1997 Legislature established the Education Endowment Fund (EEF). Prior to the 2003-05 biennium, 15 percent of quarterly transfers to the EDF were transferred to the EEF. Voters approved Measure 19 at the September 2002 Special Election which amended the Constitution, changing the EEF to the Education Stability Fund (ESF). Money in the ESF fund can now be accessed under certain economic conditions to provide additional transfers to the State School Fund. The percentage of dedicated Lottery allocations to this fund increased from 15 percent to 18 percent beginning in the 2003-05 biennium.

Declared earnings on the main ESF are dedicated for two purposes:

- 1) Oregon Education Fund (SCR 097) to pay for public education and education lottery bond debt service
- 2) Higher Education Coordinating Commission for Oregon Opportunity Grant program (ORS 348.260)

The ESF also includes one primary subaccount - the Oregon Growth Account (OGA).

## Oregon Education Fund (097-00)

### Program Description

The Oregon Education Fund receives declared earnings on the main Education Stability Fund. Transfers in 2019-21 are projected to be \$692,867 in Lottery Funds. These funds are transferred to the Lottery Bond Account in the Department of Education to pay for public education and education lottery bond debt service.

## Parks and Natural Resources Fund (098-00)

### Program Description

Oregon voters established the Parks and Natural Resources Fund in 1998. Starting with the 1999-01 biennium, 15 percent of lottery transfers to the Economic Development Fund (SCR 095) are dedicated to the Parks and Natural Resources Fund. Transfers in 2019-21 are projected to be \$214.8 million in Lottery Funds. All transfers into this fund are equally split between the Oregon Parks and Recreation Department and the Oregon Watershed Enhancement Board.

# 2019-21 BUDGET NARRATIVE

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## Special Governmental Payments (099-00)

### Program Description

This program has historically accounted for a variety of revenue transfers or payments as directed by law, including debt service payments for lottery bonds and Article XI-Q bonds, lottery transfer to the County Fair Account, and other miscellaneous payments.

The 2019-21 Governor's Budget includes \$18.7 million General Fund, \$25.4 million Lottery Funds, and \$35.2 million Other Funds. The transfers or payments include:

- Oregon Public Broadcasting - \$500,000 General Fund and \$915,135 Lottery Funds for debt service payments
- County Fair Account - \$3.8 million Lottery Funds payment to support county fair programs
- Oregon Historical Society - \$750,000 General Fund and \$412,392 Lottery Funds for debt service payments
- Mill Creek - \$837,510 General Fund for debt service payments
- Go! Oregon - \$5.6 million General Fund for debt service payments
- Lottery Revenue Bond - \$20.3 million Lottery Funds for debt service payments
- Oregon State Fair Council - \$1,597,100 General Fund for state fair operations and debt service payments.
- One-time pass-through funding - \$9.4 million General Fund for Special Olympics, Classroom Law Project, Port of Cascade Locks, and Track & Field Championships.
- One-time lottery bonded projects - \$35.2 million Other Funds for Newport Aquarium, Willamette Falls Locks, State Fair Poultry Barn, and State Fair Horse Barn.



# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

None

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

This package phases out the following in SCR 099:

- \$816,303 Other Fund for one-time cost of issuance approved in both 2017 and 2018 Sessions
- \$13 million General Fund and \$46.5 million Other Funds for one-time miscellaneous pass-through expenditures approved in both 2017 and 2018 Sessions

### **Package 031 – Standard Inflation and State Government Service Charge**

None

### **Package 060 – Technical Adjustment**

None

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: Special Governmental Payments  
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(13,041,000)	-	-	-	-	-	(13,041,000)
<b>Total Revenues</b>	<b>(\$13,041,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$13,041,000)</b>
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	(816,303)	-	-	-	(816,303)
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>(\$816,303)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$816,303)</b>
<b>Special Payments</b>							
Dist to Counties	(200,000)	-	-	-	-	-	(200,000)
Dist to Other Gov Unit	-	-	-	-	-	-	-
Other Special Payments	(12,841,000)	-	(46,450,990)	-	-	-	(59,291,990)
<b>Total Special Payments</b>	<b>(\$13,041,000)</b>	<b>-</b>	<b>(\$46,450,990)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$59,491,990)</b>
<b>Total Expenditures</b>							
Total Expenditures	(13,041,000)	-	(47,267,293)	-	-	-	(60,308,293)
<b>Total Expenditures</b>	<b>(\$13,041,000)</b>	<b>-</b>	<b>(\$47,267,293)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$60,308,293)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	47,267,293	-	-	-	47,267,293
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$47,267,293</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$47,267,293</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Bonds  
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(130,148)	-	-	-	(130,148)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$130,148)</b>	-	-	-	<b>(\$130,148)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(130,148)	-	-	-	(130,148)
<b>Total Expenditures</b>	-	-	<b>(\$130,148)</b>	-	-	-	<b>(\$130,148)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	130,148	-	-	-	130,148
<b>Total Ending Balance</b>	-	-	<b>\$130,148</b>	-	-	-	<b>\$130,148</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #127 – Additional Debt Service/Cost of Issuance

Agency Request Budget: \$2,936,155 | Total Positions/FTE: None  
Governor's Budget: \$2,816,155 | Total Positions/FTE: None

### Purpose

This package is for cost of issuance (\$470,000) and debt service (\$2.3 million) that will be incurred for 2019-21 Capital Construction projects (see Capital Budgeting tab). The debt service portion of this package is the first part of repayment of the \$23.6 million bonding request contained in policy option packages 201, 202, and 204.

### How Achieved

- Policy Package 201, DAS is requesting bond funding of \$5 million for Justice Building Exterior Updates
- Policy Package 202, DAS is requesting bond funding of \$10 million for Revenue Building Electrical System Upgrades
- Policy Package 204, DAS is requesting bond funding of \$8.6 million to complete Portland State Office Building Upgrades

### Staffing Impact

None

### Quantifying Results

Total number of projects completed, completion of projects on time and within budget as well as customer satisfaction surveys are monitored within this program and will be used to gauge success.

### Revenue Sources

\$470,000 Other Funds Limited, Article X-Q Bonds and \$2,346,155 Other Funds Limited, Intrafund Transfer In (Rent Revenue)

# 2019-21 BUDGET NARRATIVE

The Uniform Rent charged to agency customers in DAS owned buildings will be increased by \$.15 per square foot to help recover this cost.

## Article XI General Obligation Bonds

### Debt Service and Cost of Issuance Estimates

PROJECT NAME	BOND TYPE	TAX STATUS	SALE DATE	PAR AMOUNT	PROJECT AMOUNT	COSTS OF ISSUANCE
Justice Building Exterior Renovations	XI-Q	Tax-Exempt	October 2019	5,105,000	5,000,000	105,000
PSOB Capital Improvements	XI-Q	Tax-Exempt	October 2019	8,725,000	8,600,000	125,000
Revenue Building Electrical System Upgrades	XI-Q	Tax-Exempt	May 2020	10,240,000	10,000,000	240,000
<b>TOTAL BONDS</b>				<b>24,070,000</b>	<b>23,600,000</b>	<b>470,000</b>

PROJECT NAME DEBT SERVICE*	BOND TYPE	TAX STATUS	SALE DATE	DEBT SERVICE 19-21		DEBT SERVICE 21-23		DEBT SERVICE	DEBT SERVICE	DEBT SERVICE	TOTAL DS
				PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	2023-25	2025-27	2027-29	
Justice Building Exterior Renovations	XI-Q	Tax-Exempt	October 2019	255,000	314,945	540,000	365,790	904,167	907,987	906,614	6,928,794
PSOB Capital Improvements	XI-Q	Tax-Exempt	October 2019	295,000	556,569	620,000	666,118	1,283,457	1,285,503	1,281,974	13,065,602
Revenue Building Electrical System Upgrades	XI-Q	Tax-Exempt	May 2020	520,000	404,641	1,090,000	752,576	1,845,638	1,844,845	1,844,391	13,850,928
				2,346,155		4,034,485		4,033,262	4,038,335	4,032,979	33,845,324

\*Debt Service is funded by Uniform Rent Revenue

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 127 - Additional Debt Service/Cost of Issuance**

**Cross Reference Name: DAS Debt Service  
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	-	-	-	-	-
Dedicated Fund Oblig Bonds	-	-	470,000	-	-	-	470,000
Transfer In - Intrafund	-	-	2,346,155	-	-	-	2,346,155
<b>Total Revenues</b>	-	-	<b>\$2,816,155</b>	-	-	-	<b>\$2,816,155</b>
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	470,000	-	-	-	470,000
<b>Total Services &amp; Supplies</b>	-	-	<b>\$470,000</b>	-	-	-	<b>\$470,000</b>
<b>Debt Service</b>							
Principal - Bonds	-	-	1,070,000	-	-	-	1,070,000
Interest - Bonds	-	-	1,276,155	-	-	-	1,276,155
<b>Total Debt Service</b>	-	-	<b>\$2,346,155</b>	-	-	-	<b>\$2,346,155</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	2,816,155	-	-	-	2,816,155
<b>Total Expenditures</b>	-	-	<b>\$2,816,155</b>	-	-	-	<b>\$2,816,155</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #130 – Oregon State Fair Council (SCR 090-00)

**Agency Request Budget: \$25 million | Total Positions/FTE: None**  
**Governor’s Budget: DENIED**

### Purpose

This package provides the Oregon State Fair Council (OSFC) continued support for building repairs, capital improvements, facility modernization and enhancements, equipment, and improved service capabilities necessary for Oregon State Fair and Expo Center (OSFEC) to be competitive and thrive in the event venue market.

The Oregon State Fair Council (OSFC) completed its first three years operating the Oregon State Fair and Expo Center (OSFEC) on December 31, 2017. State Fair attendance and participation, and year-round use of Expo Center facilities has increase significantly in that time; eliminating the annual operating deficit of approximately \$1.75 million under the previous administration, and realizing a net profit for each of those three years totaling over \$700,000 cumulatively, while also making over \$1 million of capital investment in state-owned fairground property and equipment.

Although these first three years results exceeded even the Council’s expectations, it is important to note that they were accomplished largely due to a very frugal bare-bones spending strategy on the part of the Council and staff, and a relatively minimal investment compared to the millions of dollars of decades-old deferred maintenance and needed upgrades to the facilities and equipment. Continuing OSFEC’s 2015-17 success and further growth in revenue will be increasingly more difficult without significant and ongoing investment in the fairgrounds facilities and equipment. Investments including building, land and infrastructure repairs; capital improvements and property development; facility modernization and enhancements; additional equipment; and improved service capabilities are necessary for OSFEC to continue to be competitive and thrive in the special event and event venue markets.

The relationship between the OSFC and the State of Oregon is unique, with ownership of the real property and buildings remaining with the State, with OSFC acting as stewards of those State assets and charged with increasing the success and longevity of the OSFEC. We look forward to the continued partnership with the State toward the accomplishment of our mutual objectives: improving the condition of the State’s assets, both physical and intangible, and generating significant economic benefit for Oregon and the region.

A recently completed study of “The Economic and Fiscal Impact of the Oregon State Fair and Exposition Center on the Local and State Economies” by Gruen, Gruen + Associates, Urban Economists, Market Strategists & Land Use/Public Policy Analysts estimates that OSFEC annually creates \$54.5 million of total economic activity in the State of Oregon, supports 883 jobs, provides \$15.6 million of total annual earnings to workers, generates \$890,000 of state income tax, and results in \$393,000 in state and local lodging tax.

## 2019-21 BUDGET NARRATIVE

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During the 2016 legislative session, SB 5701 provided for the issuing of \$2.5 million Article XI-Q bonds for repairs and improvements at the Oregon State Fair & Expo Center. These bond projects have begun by addressing the highest priority deferred maintenance needs – roofs! Bond projects currently underway will provide a much needed new roof on the Jackman Long Building and overdue repairs to the roof of The Pavilion, two of OSFEC's most desired event facilities. It is anticipated that these bond projects will be completed by fall of 2018.

However, this only begins to address the reality of both the condition and potential of the State Fair & Expo Center. Most of the facilities have been in a state of disrepair for many years, many are only marginally marketable as rental facilities, and some are barely usable due to health and safety concerns. In October of 2012 Oregon Parks and Recreation Department (OPRD) commissioned an assessment of State Fairgrounds buildings. The projected probable costs from that assessment ranged from \$9,375,589 to \$12,054,329, excluding design fees, permit fees, hazardous materials abatement expenses, and other costs. In most cases these probable costs also exclude roof structure damage, and only considered buildings and structures but not including upgrades and maintenance such as paving, lawns, utility distribution systems, gates and fences, landscaping, etc. If adjusted for inflation, and if ongoing deterioration and the costs excluded by that study were reflected, the probable costs could easily be several times what was estimated in 2012.

Additionally, other high priority enhancements need to be contemplated including improving climate control systems in The Pavilion, upgrades and replacement of other HVAC systems, developing IT systems that meet our internal needs and provide services expected or required by today's tech-dependent event planners, producers, participants and guests, and aesthetic upgrades including landscaping, painting, signage, lighting, etc. to create a more desirable, marketable and thriving place to present and attend events.

An updated and complete assessment of all property assets and opportunities would provide the basis for a comprehensive and prioritized deferred maintenance, and facility improvement and development plan. Based only on what is known about the current condition of the facility and the incredible potential the facility represents, we believe a \$25 million investment in these State-owned assets will provide a valuable financial return and the social benefit of ensuring that future generations are able to enjoy the State Fair and Exposition Center the way Oregonians have for over 150 years.

The State Fair and Exposition Center is important to the people of Oregon, as demonstrated by the overwhelming support of SB 7 in 2013, which created the unprecedented opportunity for OSFEC to transition from State Parks into a Public Corporation, and to thrive going forward. The Oregon State Fair Council, management and staff are united and committed to the common vision of a vibrant, healthy, and valued Oregon State Fair and Exposition Center, and we look forward to working with the Governor, the Legislature, and DAS to make that possible.

### **How Achieved**

This package would provide funds for an updated assessment of all property assets – providing the basis for a comprehensive and prioritized deferred maintenance and facility improvement plan. Based on the current condition of the facility and the incredible potential the facility represents, a \$25 million investment in the state's property will give a good start on ensuring that future generations are able to enjoy a State Fair and Exposition Center the way Oregonians have for more than 150 years.



## 2019-21 BUDGET NARRATIVE

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A unique relationship exists between the OSFC and the state; the state owns the real property and buildings and OSFC stewards those assets and is charged with increasing the success of the OSFEC. Only through collaboration and partnership will mutual goal of improving the condition of the state's assets be achieved.

The State Fair and Exposition Center is important to the people of Oregon, as demonstrated by the overwhelming support of SB 7 (2013). That bill created the unprecedented opportunity for OSFEC to transition from State Parks into a public corporation, and to thrive going forward. The Oregon State Fair Council, management and staff are united and committed to the common vision of a vibrant, healthy, and valued Oregon State Fair and Exposition Center.

### **Staffing Impact**

None

### **Quantifying Results**

None

### **Revenue Sources**

\$25 million General Fund

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: \$44.6 million | Total Positions/FTE: none

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

- One-time pass-through funding for:
  - Special Olympics grant, \$1 million
  - Classroom Law Project, \$1 million
  - Port of Cascades Locks, \$2.4 million
  - Track and Field Championships, \$5 million
- One-time lottery bond proceeds projects for Klamath County Youth Inspiration Program Facility, Newport Aquarium, Willamette Falls Locks, State Fair Poultry Barn, and State Fair Horse Barn.

### Staffing Impact

None

### Quantifying Results

None

### Revenue Sources

\$9.4 million General Fund and \$35.2 million Other Funds

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Special Governmental Payments  
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	9,400,000	-	-	-	-	-	9,400,000
Lottery Bonds	-	-	35,224,558	-	-	-	35,224,558
<b>Total Revenues</b>	<b>\$9,400,000</b>	-	<b>\$35,224,558</b>	-	-	-	<b>\$44,624,558</b>
<b>Services &amp; Supplies</b>							
Other COP Costs	-	-	724,558	-	-	-	724,558
<b>Total Services &amp; Supplies</b>	-	-	<b>\$724,558</b>	-	-	-	<b>\$724,558</b>
<b>Special Payments</b>							
Other Special Payments	9,400,000	-	34,500,000	-	-	-	43,900,000
<b>Total Special Payments</b>	<b>\$9,400,000</b>	-	<b>\$34,500,000</b>	-	-	-	<b>\$43,900,000</b>
<b>Total Expenditures</b>							
Total Expenditures	9,400,000	-	35,224,558	-	-	-	44,624,558
<b>Total Expenditures</b>	<b>\$9,400,000</b>	-	<b>\$35,224,558</b>	-	-	-	<b>\$44,624,558</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



# 2019-21 BUDGET NARRATIVE

## Capital Improvements

### Program Description

The Capital Improvements Program, authorized by ORS 276.005, is administered by the Enterprise Asset Management (EAM) division and complements the Capital Construction Program. The Capital Construction Program performs new construction, remodeling, and renovation projects costing \$1 million or more, while the Capital Improvements Program manages remodeling and renovation projects that cost less than \$1 million.

The purpose of the Capital Improvements Program is to:

- Maintain health and safety standards both inside and outside of buildings
- Keep buildings in compliance with building codes and ordinance requirements (federal, state and local)
- Maintain the grounds and aesthetics of Capitol Mall buildings
- Adjust or modify existing mechanical and electrical programs to minimize energy consumption
- Upgrade building grounds
- Evaluate and achieve maximum efficiency and use of state owned buildings
- Adapt buildings to required occupancy changes

<b>Capital Improvement Projects</b>	<b>Expenditures</b>
Elevator Upgrades	\$500,000
Mahonia Hall Upgrades	\$466,484
ADA and Gender Neutral Restroom Upgrades	\$800,000
Exterior and Interior Painting	\$450,000
Emergency Projects	\$600,000
Sustainability Projects	\$750,000
Tenant Improvements (PSB)	\$1,004,013
<b>Total</b>	<b>\$4,570,497</b>

### Funding Streams that Support this Program

DAS uses monies placed in the Capital Projects Fund, established under ORS 276.005, as a source of revenue for capital projects. These funds accrue in the account from a variety of sources; however, the primary source is the “depreciation” component of Uniform Rent.

# 2019-21 BUDGET NARRATIVE

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## Essential Packages

The Essential Packages represent changes made to the 2017-19 budget that estimate the cost to continue current legislatively approved programs into the 2019-21 biennium.

### **Package 010 – Non-PICS Personal Services and Vacancy Factor**

None

### **Package 021 – Phase-in Program Costs**

None

### **Package 022 – Phase-out Program and One-time Costs**

None

### **Package 031 – Standard Inflation and State Government Service Charge**

This package applies standard inflation as follows:

- Services and Supplies and Capital Outlay, by the standard 3.8 percent

### **Package 060 – Technical Adjustment**

None

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements  
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	167,321	-	-	-	167,321
<b>Total Capital Outlay</b>	-	-	<b>\$167,321</b>	-	-	-	<b>\$167,321</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	167,321	-	-	-	167,321
<b>Total Expenditures</b>	-	-	<b>\$167,321</b>	-	-	-	<b>\$167,321</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(167,321)	-	-	-	(167,321)
<b>Total Ending Balance</b>	-	-	<b>(\$167,321)</b>	-	-	-	<b>(\$167,321)</b>

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #105 – Deferred Maintenance

Agency Request Budget: \$9,681,504 | Total Positions/FTE: None

Governor's Budget: DENIED

### Purpose

To ensure the Governor's Budget complies with the requirements of Senate Bill 1067 (2017), agencies that own state buildings and infrastructure should request policy packages which, at a minimum, bring the agencies deferred maintenance and capital improvement budget to a level of two percent of the current replacement value of buildings and infrastructure owned.

### How Achieved

Contract with various architects, engineers, cost estimators and other specialists to develop reliable cost information, well defined projects, and evaluate options to solve maintenance problems.

Collaborating with a contracted Architecture and Engineering firm, Planning & Construction Management (P&CM) staff will review the existing building studies, current building occupant needs and anticipated growth, developing a costed and prioritized upgrade implementation plan. Electrical, seismic, HVAC, voice/data, and fire/life safety upgrades would be completed by a qualified contractors through the State procurement process.

### Staffing Impact

None

### Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

### Revenue Sources

\$9,681,504 Other Funds Limited, Intrafund Transfer In (Rent Revenue)



# 2019-21 BUDGET NARRATIVE

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## Capital Construction

### Program Description

The Capital Construction Program manages acquisition or construction of any structure or group of structures, land acquisitions, assessments, improvements, or additions to an existing structure, with an aggregate cost of \$1 million or more and a completion date within six years. The program also conducts planning for proposed Capital Construction projects.

The program is part of the Enterprise Asset Management (EAM) division which oversees planning, managing, and coordinating the construction and remodeling of most buildings on the Capitol Mall, Airport Road, and facilities in Portland, Eugene and Pendleton. Capital Construction projects are funded by the depreciation component of rent charges to agencies, or through bond proceeds.

This budget request focuses on:

- 1) Preservation and improvement of existing facilities
- 2) Placeholders for additional Capitol Mall construction
- 3) Replacing functionally obsolete building equipment with newer and more flexible technology
- 4) Planning for better use of space and making facilities more adaptable to changing agency needs

Several assumptions underlie the budget request:

- 1) Where needs are stable and permanent, state ownership is preferred. In the long term, ownership is more cost effective than leasing.
- 2) Where needs are varying and shorter-term, leasing is preferred as more cost effective.
- 3) The cost of facilities should be spread to all beneficiaries and funding sources.
- 4) Demand for state services and the office space to provide them will continue.

The following is a brief discussion of each of these assumptions:

Ownership versus leasing: DAS has conducted numerous studies comparing owning versus leasing office space for state agencies. Consistently, these studies show that permanent uses are most economical when the building is state owned. Shorter-term, changing uses are most economical when the space is leased.

DAS leases office space whenever the benefits of ownership are not clearly superior. Agencies with volatile growth and reduction patterns, regional service offices which need to react to changing population patterns and offices outside major population centers are able to react more effectively to change by operating in leased facilities.

# 2019-21 BUDGET NARRATIVE

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Alternative financing: General Fund appropriations are the least costly financing method. This option, however, has not been available since 1981. In any case, using General Fund dollars may not be best because Federal and Other Fund agencies do not pay their share. Alternative financing has additional costs, but offers substantial long-term savings to the state and a better distribution of costs.

Continued demand for office space: Demand for additional office space has slowed. However, it does not appear that demand will cease. Additionally, DAS considers the potential offsets of alternative worksite options, such as electronic offices and telecommuting, in determining space needs. In the past, the real estate and leasing market in Oregon experienced an oversupply. As a consequence, the state was able to sign leases and obtain office space below market rates. Recently, this situation has changed and rents have escalated. The time required to plan and build state facilities means that any delay could drive up long-term facility costs. Current planning requires that the agency headquarters function be on the Capitol Mall.

## **Six-year Plan**

ORS 276.429 directs DAS to acquire office quarters by the method that is most appropriate under the circumstances and in the long-term best interest of the state. Numerous studies show that state ownership of permanent facilities is more cost effective. Leasing from private owners is best for short-term needs.

DAS' immediate focus is on preservation, improvement and better use of existing facilities, and acquisition of space when most cost-effective. In the long-term, build-out of the Capitol Mall continues in accordance with Legislative directives concerning centralization and facility goals.

In 2017, the Oregon Legislature adopted ORS 286A.824 for the financing of projects or the refinancing of borrowings issued before December 2, 2010. Known as the XI-Q bond program, proceeds from the sale of Q bonds will be used to finance the large construction and equipment acquisition projects.

## **Policy Action**

This budget includes a request for the first phase of design and construction for Oregon Resiliency Buildings 1 and 2, upgrade the cooling and electrical systems in multiple buildings, and make safety improvements for staff and building tenants. DAS will continue scheduled replacement and improvement to existing facilities. Under the state's green building policy, DAS uses a sustainable approach to projects.

DAS continues its goal of better space utilization. In recent years, open landscape design, combined with systems furniture, reduced interior walls in state offices and increased the functional area of building spaces. It also provided a more attractive, efficient, and comfortable space for employees. DAS continues to identify new systems and ways to more efficiently use its existing building space.

To the degree practical, DAS will pursue the goals of preservation, increased efficiency, state-ownership, centralization, and cooperation with local government. Anticipated projects are summarized in the policy option packages below.

# 2019-21 BUDGET NARRATIVE

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## **Funding Streams that Support this Program**

DAS uses monies placed in the Capital Projects Fund, established under ORS 276.005 and 276.007, as the source of revenue for capital projects. These funds accrue in the account from a variety of sources, however, the primary source is the “depreciation” component of Uniform Rent, service agreements and parking facilities income. The other major source of revenue comes from issuing bonds for specific projects.

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #200 – Planning Money for OR Resilience Building

Agency Request Budget: \$10.5 million | Total Positions/FTE: None  
Governor's Budget: DENIED

### Purpose

The 2017-19 Legislatively Approved Budget included \$7,079,431 for detailed architectural, engineering, and planning studies funded within the existing Uniform Rent Program. Additional funding in 2019-21 is requested to complete the planning studies.

Evaluation of DAS' Salem buildings revealed that few if any will withstand a 9.0 Cascadia-type earthquake. This limits the state to recover quickly and provide adequate services to a devastated Oregon. This package is for Phase 1 of the design/build of a 250,000 to 300,000 square foot Mission Critical Facility that could weather a Cascadia-type earthquake and remain useable for state operations.

### How Achieved

Complete a comprehensive planning study for a new, seismically sound structure be built to "immediate occupancy" standards. The building will be available for key agencies to occupy after an earthquake event to speed business continuity efforts. The study will include building a parking structure on the Red or Green Lot to accommodate parking loss from the Yellow Lot and for the new building needs.

Contract with various architects, engineers, cost estimators and other specialists to develop reliable cost information, well defined projects, and evaluate options to solve maintenance problems.

### Staffing Impact

None

### Quantifying Results

Completion of the project to stringent specifications, timelines, and within budget. The new building meets or exceeds all requirements related to an immediate occupancy building and modern energy efficiency standards. Measuring cost estimates against actual project costs. Assessing how well vendor designs match execution of the project.

### Revenue Sources

\$10.5 million Other Funds Limited, Intrafund Transfer In (Rent Revenue)

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #201 – Justice Building Exterior Updates

Agency Request Budget: \$5 million | Total Positions/FTE: None  
Governor's Budget: \$5 million | Total Positions/FTE: None

### **Purpose**

The Justice Building was completed in 1929 and was renovated in 2007, which included: a life safety seismic upgrade interior layout and space planning; electrical system with backup emergency power, energy efficient heating and cooling system and two new roofs. Today, the Justice Building's many tenants include the State Attorney General and the Oregon Appeals Court Judges, as well as the state court administrator's office.

During a recent exterior renovation project it became apparent that the weathering, dry rot and general aging of the structure was more extensive than initially anticipated. Replacement of the existing wood window casements with double hung, vented or sliding windows. Install an additional 10 120/208V 225 amp secondary distribution panels and feed power panels / transformer and circuit breaker.

### **How Achieved**

Collaborating with a contracted Architecture and Engineering firm, Planning and Construction Management (P&CM) staff will review the findings from the initial renovation effort and develop a costed implementation plan. Upgrades would be completed by a qualified contractors through the State procurement process.

### **Staffing Impact**

None

### **Quantifying Results**

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

### **Revenue Sources**

\$5 million Other Funds Limited, General Fund Obligation Bonds

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 201 - Justice Building Exterior Updates**

**Cross Reference Name: Capital Construction  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	5,000,000	-	-	-	5,000,000
<b>Total Revenues</b>	-	-	<b>\$5,000,000</b>	-	-	-	<b>\$5,000,000</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	5,000,000	-	-	-	5,000,000
<b>Total Capital Outlay</b>	-	-	<b>\$5,000,000</b>	-	-	-	<b>\$5,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	5,000,000	-	-	-	5,000,000
<b>Total Expenditures</b>	-	-	<b>\$5,000,000</b>	-	-	-	<b>\$5,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

## Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Justice Building Exterior Updates	\$ 5,000,000	7/26/2018	7/1/2019	6/30/2025
Address/Location:	1162 Court St NE, Salem OR	GSF	# Stories	Land Use/Zoning Satisfied	
		96,690	0	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			5,000,000	

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>The Justice Building was completed in 1929 and was renovated in 2007, which included: a life safety seismic upgrade interior layout and space planning; electrical system with backup emergency power, energy efficient heating and cooling system and two new roofs. Today, the Justice Building's many tenants include the State Attorney General and the Oregon Appeals Court Judges, as well as the state court administrator's office.</p>

<b>Project Scope and Alternatives Considered</b>
<p>During a recent exterior renovation project it became apparent that the weathering, dry rot and general aging of the structure was more extensive than initially anticipated. Replacement of the existing wood window casements with double hung, vented or sliding windows. Install an additional 10 120/208V 225 amp secondary distribution panels and feed power panels / transformer and circuit breaker.</p>

**Project Budget Estimate - Escalate to the mid-point of construction. Use 6% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	4,405,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>4,405,000</b>	<b>88%</b>	<b>46</b>

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	0		
5 Construction Related Permits & Fees	22,025		
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	110,125		
6	110,125		
7 Architectural, Engineering Consultants	440,500		
8 Other Design and PM Costs	222,350		
9 Relocation Costs			
<b>10 TOTAL SOFT COSTS</b>	<b>795,000</b>	<b>0</b>	<b>8</b>

<b>11 OWNER'S PROJECT CONTINGENCY</b>	0%	-	0	0
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	\$	% Project Cost	\$/GSF
<b>TOTAL PROJECT COST</b>	<b>5,200,000</b>	<b>100%</b>	<b>52</b>

Project Image/Illustration (optional)



# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #202 – Revenue Building Electrical System Upgrades

**Agency Request Budget: \$10 million | Total Positions/FTE: None**  
**Governor’s Budget: \$10 million | Total Positions/FTE: None**

### **Purpose**

Revenue Building, located on Capitol Mall in Salem, was constructed in two halves, called “towers” in 1981 and 1993. Most of the building’s infrastructure systems have exceeded their useful life as they are 25-30 years old and no major renovation has ever occurred. With the advent of technology, many of the systems are also obsolete, and the main power distribution system is at maximum capacity. The main controls system for the climate control (HVAC) infrastructure is original to the building and replacement parts are hard to locate for repairs.

This modernization would plan, design and replace the electrical and HVAC system components to reduce maintenance demand, significantly reduce energy costs, and update the technology to match other DAS owned facilities.

This project is considered Priority 3 in the 10-Year Plan for large projects.

### **How Achieved**

Collaborating with a contracted Architecture and Engineering firm, P&CM and Operation & Maintenance staffs will review current building occupant needs and anticipated growth, developing a sequenced implementation plan, minimizing impacts to building occupants. Electrical and HVAC upgrades would be completed by a qualified contractors through the State procurement process.

### **Staffing Impact**

None

### **Quantifying Results**

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building’s useful life and energy efficiency.

### **Revenue Sources**

\$10 million Other Funds Limited, General Fund Obligation Bonds

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Administrative Svcs, Dept of  
Pkg: 202 - Revenue Building Electrical System Upgrades**

**Cross Reference Name: Capital Construction  
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	10,000,000	-	-	-	10,000,000
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	10,000,000	-	-	-	10,000,000
<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	10,000,000	-	-	-	10,000,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$10,000,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Revenue Building Exterior Upgrades	\$ 10,000,000	7/26/2018	7/1/2019	6/30/2025
Address/Location:	955 Center St NE	GSF	# Stories	Land Use/Zoning Satisfied	
		243,702	5	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			10,000,000	

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>Revenue Building, located on Capitol Mall in Salem, was constructed in two halves, called "towers" in 1981 and 1993. Most of the building's infrastructure systems have exceeded their useful life as they are 25-30 years old and no major renovation has ever occurred. With the advent of technology, many of the systems are also obsolete, and the main power distribution system is at maximum capacity. The main controls system for the climate control (HVAC) infrastructure is original to the building and replacement parts are hard to locate for repairs.</p>

<b>Project Scope and Alternatives Considered</b>
<p>This modernization would plan, design and replace the electrical and HVAC system components to reduce maintenance demand, significantly reduce energy costs, and update the technology to match other DAS owned facilities.</p>

**Project Budget Estimate - Escalate to the mid-point of construction. Use 6% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	8,550,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>8,550,000</b>	<b>86%</b>	<b>35</b>

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	0		
5 Construction Related Permits & Fees	42750		
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	213750		
6 Architectural, Engineering Consultants	855000		
7 Other Design and PM Costs	381250		
8 Relocation Costs	0		
<b>10 TOTAL SOFT COSTS</b>	<b>1,450,000</b>	<b>0</b>	<b>6</b>

<b>11 OWNER'S PROJECT CONTINGENCY</b>	0%	-	0	0
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**TOTAL PROJECT COST**

\$	% Project Cost	\$/GSF
10,000,000	100%	41

Project Image/Illustration (optional)

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #203 – Executive Building Interior Upgrades

Agency Request Budget: \$25 million | Total Positions/FTE: None  
Governor's Budget: DENIED

### Purpose

The Executive Building was originally constructed in the 1930's as a Post Office and in the 1970's, was expanded to its present form. Since 2007, there have been multiple studies performed on the aging building, identifying the need for major renovations for extension of the building useful life, its reliability and occupant health and safety. A renovation was planned for the 2015-17 biennium, updating the HVAC and electrical systems, replacement of the fire alarm system, replacement of the emergency generator, and construction of a code compliant egress stair enclosure, and fire/life safety. These renovations are proposed, along with comprehensive seismic upgrades for the building's structural and non-structural elements.

### How Achieved

Collaborating with a contracted Architecture and Engineering firm, P&CM staff will review the existing building studies, current building occupant needs and anticipated growth, developing a costed and prioritized upgrade implementation plan. Electrical, seismic, HVAC, voice/data, and fire/life safety upgrades would be completed by a qualified contractors through the State procurement process.

### Staffing Impact

None

### Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

### Revenue Sources

\$25 million Other Funds Limited, General Fund Obligation Bonds

## Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Removed at GB by EAM

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	Executive Building Interior Upgrades	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Address/Location:	155 Cottage St NE	\$ 25,000,000	7/26/2018	7/1/2019	6/30/2025
		GSF	# Stories	Land Use/Zoning Satisfied	
		58,956	5	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			\$ 25,000,000.00	

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

A portion of the Executive Building was constructed as a Post Office in the 1930's. In the 1970's, the building was expanded to its present form. The aging building requires major renovation for reliability and occupational safety. Due to the original architecture and aged condition of the existing building, a renovation was planned for 2015-17 to update the HVAC and electrical systems, replacement of the fire alarm system, replacement of the emergency generator, and construction of a code compliant egress stair enclosure, and fire/life safety upgrades.

**Project Scope and Alternatives Considered**

Collaborating with a contracted Architecture and Engineering firm, PCM staff will review the existing building studies, current building occupant needs and anticipated growth, developing a costed and prioritized upgrade implementation plan. Electrical, seismic, HVAC, voice/data, and fire/life safety upgrades would be completed by a qualified contractors through the State procurement process.

**Update ADA requirements to the current code.**

**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	20,000,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>20,000,000</b>	<b>80%</b>	<b>339</b>

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	-		
5 Construction Related Permits & Fees	100,000		
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy	500,000		
7 Architectural, Engineering Consultants	2,000,000		
8 Other Design and PM Costs	1,000,000		
9 Relocation Costs	-		
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>3,000,000</b>	<b>0</b>	<b>51</b>

<b>11 OWNER'S PROJECT CONTINGENCY</b>	10%	<b>2,000,000</b>	<b>0</b>	<b>34</b>
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	\$	% Project Cost	\$/GSF
<b>TOTAL PROJECT COST</b>	<b>25,000,000</b>	<b>100%</b>	<b>424</b>

Project Image/Illustration (optional)

The contingency is calculated from the construction estimate only.

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #204 – Portland State Office Building Upgrades

**Agency Request Budget: \$8.6 million | Total Positions/FTE: None**  
**Governor’s Budget: \$8.6 million | Total Positions/FTE: None**

### **Purpose**

Portland State Office Building (PSOB), located in the Lloyd District of Portland, was constructed in 1992. In the last five years, many leaks have been revealed throughout the floors at the exterior window systems. Following a commissioned study, Oregon Legislature authorized \$13.1 million in 2017 Legislative Session to fund miscellaneous other building issues, as well as the planning and initial design and minor construction mobilization (Phase I) for the Exterior Rehabilitation. The plan was to use the initial Phase I funding for those purposes and request the additional money in the immediately following biennium for a Phase II to include construction. Phase II will include the construction accessibility equipment rentals (10 story building), tenant business impact mitigation measures, and the removal, replacement and resealing of the window systems at the exterior envelope.

This project is considered Priority 2 on the 10-Year Plan and, at the conclusion of the project, will help enhance the occupant environment by repairing the leak issue.

### **How Achieved**

This is a continuation of the project started in early fall of 2017. The leaking exterior windows of the PSOB will be replaced, security upgrades implemented, HVAC upgrades completed, the roof repaired, and high efficiency lighting and lighting controls installed. These projects are vital to preserving the structural integrity, value, and security of the structure. The only alternative examined was delaying the projects but this would cause further damage and add to long-term costs.

### **Staffing Impact**

None

### **Quantifying Results**

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building’s useful life and energy efficiency.

### **Revenue Sources**

\$8.6 million Other Funds Limited, General Fund Obligation Bonds



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 204 - Portland State Office Building Upgrades

Cross Reference Name: Capital Construction  
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	8,600,000	-	-	-	8,600,000
<b>Total Revenues</b>	-	-	<b>\$8,600,000</b>	-	-	-	<b>\$8,600,000</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	8,600,000	-	-	-	8,600,000
<b>Total Capital Outlay</b>	-	-	<b>\$8,600,000</b>	-	-	-	<b>\$8,600,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	8,600,000	-	-	-	8,600,000
<b>Total Expenditures</b>	-	-	<b>\$8,600,000</b>	-	-	-	<b>\$8,600,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

## Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	Portland State Office Building (PSOB) Repairs	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Address/Location:	800 NE Oregon Avenue	\$ 8,600,000	7/26/2018	7/1/2019	7/30/2025
		GSF	# Stories	Land Use/Zoning Satisfied	
		273,935	11	Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			\$ 8,600,000.00	

**Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected**

The exterior windows throughout the building are leaking during strong storms and water is entering the building cavity. The restrooms are the original restrooms and need to be upgraded. This building uses a significant amount of energy for lighting. This building is a very public building and it should meet the current American Disabilities Act (ADA) standards whenever possible.

**Project Scope and Alternatives Considered**

Replace all exterior glazing with energy efficient systems, upgrade the drainage system and seals. Upgrade full building security. Replace all of the lights with LEDs and lighting controls. Upgrade restrooms. Update the ADA requirements to current code at a minimum.

**Update ADA requirements to the current code.**

**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	7,500,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>7,500,000</b>	<b>87%</b>	<b>27</b>

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	-		
5 Construction Related Permits & Fees	37,500		
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy	187,500		
7 Architectural, Engineering Consultants	750,000		
8 Other Design and PM Costs	350,000		
9 Relocation Costs	-		
<b>10 TOTAL SOFT COSTS Part A + B</b>	<b>1,100,000</b>	<b>0</b>	<b>4</b>

<b>11 OWNER'S PROJECT CONTINGENCY</b>	0%	-	0	0
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	\$	% Project Cost	\$/GSF
<b>TOTAL PROJECT COST</b>	<b>8,600,000</b>	<b>100%</b>	<b>31</b>

Project Image/Illustration (optional)

The contingency is calculated from the construction estimate only.

# 2019-21 BUDGET NARRATIVE

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## Policy Option Package #090 – Analyst Adjustments

Governor’s Budget: \$13,750,000 | Total Positions/FTE: None

### Purpose

The purpose of this package is to achieve the actions recommended by the Governor.

### How Achieved

Roofs at the Executive, Human Service, Publishing and Distribution, Revenue and General Service Building Annex are beyond their useful life and require replacement, with the State Data Center needing resealing and flashing. The lighting and control systems in Agriculture, Public Service Buildings, and DEQ/PHL are due for energy efficient upgrades. Agriculture Building requires redundant power supply to maintain operations. This project is to upgrade boilers, heaters and HVAC systems in multiple buildings with more energy efficient models and increase capacity to meet future demands. The equipment to be replaced is original to the buildings, have exceeded their life expectancy and are inefficient. The HVAC system (chillers and support equipment) at the Labor & Industry Building is original to the building, has exceeded its life expectancy and is inefficient.

### Staffing Impact

None

### Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building’s useful life and energy efficiency.

### Revenue Sources

\$13,750,000 Other Funds Limited, Intrafund Transfer In (Rent Revenue)

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Administrative Svcs, Dept of  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Capital Construction  
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	13,750,000	-	-	-	13,750,000
<b>Total Revenues</b>	-	-	<b>\$13,750,000</b>	-	-	-	<b>\$13,750,000</b>
<b>Capital Outlay</b>							
Other Capital Outlay	-	-	13,750,000	-	-	-	13,750,000
<b>Total Capital Outlay</b>	-	-	<b>\$13,750,000</b>	-	-	-	<b>\$13,750,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	13,750,000	-	-	-	13,750,000
<b>Total Expenditures</b>	-	-	<b>\$13,750,000</b>	-	-	-	<b>\$13,750,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

# Major Construction/Acquisition Project Narrative

**Note:** Complete a separate form for each project

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	Roof Replacements, HVAC & Electrical Upgrades	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Address/Location:	Various	\$ 13,750,000	10/15/2018	7/1/2019	6/30/2025
		GSF	# Stories	Land Use/Zoning Satisfied	
		Various		Y	N

<b>Funding Source/s:</b> Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
			13,750,000	

<b>Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected</b>
<p>Roof at the Executive, Human Service, Publishing and Distribution, Revenue and General Services Annex are beyond their useful life and require replacement. The lighting and control systems in Agriculture, Public Service Buildings, and DEQ/PHL are due for energy efficient upgrades. Agriculture Building requires redundant power supply to maintain operations. This project is to upgrade boilers, heaters and HVAC systems in multiple buildings with more energy efficient models and increase capacity to meet future demands. The equipment to be replaced is original to the buildings, have exceeded their life expectancy and are inefficient. The HVAC system (chillers and support equipment) at the Labor &amp; Industry Building is original to the building, has exceeded its life expectancy and is inefficient.</p>

<b>Project Scope and Alternatives Considered</b>
<p>The 5 roofs (Executive, Human Service, Publishing and Distribution, Revenue and General Services Annex) are being replaced as part of the overall roofing program. These will be packaged together as a single bid package so we may maximize our efficiencies and reduce overall costs. The lighting and control systems (Agriculture, Public Service Buildings, and DEQ/PHL) and upgrade boilers, heaters and HVAC systems in multiple buildings are in line with programmatic goals for energy efficient upgrades.</p>

**Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.**

**DIRECT CONSTRUCTION COSTS**

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	10,656,250		
2 Site Cost Estimate (20 Ft beyond building footprint)			
<b>3 TOTAL DIRECT CONSTRUCTION COSTS</b>	<b>10,656,250</b>	<b>77.5%</b>	<b>N/A</b>

**INDIRECT CONSTRUCTION COSTS**

4 Owner Equipment / Furnishings / Special Systems	0		
5 Construction Related Permits & Fees	137,500		
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	206,250		
6 and other state or unique regulatory requirements not in hard costs			
7 Architectural, Engineering Consultants	1,375,000		
8 Other Design and PM Costs	687,500		
9 Relocation Costs	0		
<b>10 TOTAL SOFT COSTS</b>	<b>2,406,250</b>	<b>17.5%</b>	<b>N/A</b>

<b>11 OWNER'S PROJECT CONTINGENCY</b>	5%	<b>687,500</b>	5%	<b>N/A</b>
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	\$	% Project Cost	\$/GSF
<b>TOTAL PROJECT COST</b>	<b>13,750,000</b>	<b>100%</b>	<b>N/A</b>

Project Image/Illustration (optional)

# Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2019-21 Biennium

Agency Name: Department of Administrative Services

### Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2019-21	1	Justice Bldg Exterior Updates, Reveue Bldg Electrical System Upgrades, Portland State Office Bldg Upgrades	Exterior and interior renovations	709,474	1,563		23,600,000			23,600,000
2021-23	2	Executive Bldg Interior Upgrades,	Exterior and interior renovations	63,691	160		25,000,000			25,000,000
2023-25	3	Revenue Renovations Stage 2, L&I Remodel	Revenue and L&I exterior, interior and seismic renovations	542,244	1,548		35,000,000			35,000,000
2025-27	4	None planned at this time	To be determined							-
2027-29	5	None planned at this time	To be determined							-

### Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF <sup>2</sup> +/- (added or eliminated) A	USF <sup>3</sup> B	Position Count <sup>1</sup> C	Biennial \$ Rent/RSF <sup>2</sup> D	Biennial \$ O&M <sup>4</sup> /RSF <sup>2</sup> not included in base rent payment E	Total Cost / Biennium (D+E)*A
2019-21									-
2021-23									-
2023-25									-
2025-27									-
2027-29									-

### Planned Disposal of Owned Facility

Biennium	Facility Name	Description
2019-21	North Campus	Land disposal
2019-21	Hillcrest (OYA)	Land and building disposal

#### Definitions:

##### Position

**Count:** 1 Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

**RSF** 2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

**USF** 3 Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.

**O&M** 4 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.



## Capital Financing Six-Year Forecast Summary 2019-21

Agency: Department of Administrative Services  
 Agency #: 107

Provide amounts of agency financing needs for the 2019-21 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction / Acquisition Projects</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment		23,600,000		23,600,000 OF
Federal Funds Repayment				- FF
Total for Major Construction	\$	23,600,000	\$	- \$ 23,600,000
<b>Equipment/Technology Projects over \$500,000</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Equipment/Technology	\$	-	\$	- \$ -
<b>Debt Issuance for Loans and Grants</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Loans and Grants	\$	-	\$	- \$ -
<b>Total All Debt Issuance</b>				
General Fund Repayment	\$	-	\$	- GF
Lottery Funds Repayment		-		- LF
Other Funds Repayment		23,600,000		23,600,000 OF
Federal Funds Repayment		-		- FF
<b>Grand Total 2019-21</b>	\$	23,600,000	\$	- \$ 23,600,000

## Capital Financing Six-Year Forecast Summary 2021-23

Agency: Department of Administrative Services  
 Agency #: 107

Provide amounts of agency financing needs for the 2021-23 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction / Acquisition Projects</b>				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	25,000,000		25,000,000	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 25,000,000	\$ -	\$ 25,000,000	
<b>Equipment/Technology Projects over \$500,000</b>				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
<b>Debt Issuance for Loans and Grants</b>				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
<b>Total All Debt Issuance</b>				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	25,000,000	-	25,000,000	OF
Federal Funds Repayment	-	-	-	FF
<b>Grand Total 2021-23</b>	\$ 25,000,000	\$ -	\$ 25,000,000	

## Capital Financing Six-Year Forecast Summary 2023-25

Agency: Department of Administrative Services  
 Agency #: 107

Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
<b>Major Construction / Acquisition Projects</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment		35,000,000		35,000,000 OF
Federal Funds Repayment				- FF
Total for Major Construction	\$	35,000,000	\$	- \$ 35,000,000
<b>Equipment/Technology Projects over \$500,000</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Equipment/Technology	\$	-	\$	- \$ -
<b>Debt Issuance for Loans and Grants</b>				
General Fund Repayment	\$	\$	\$	- GF
Lottery Funds Repayment				- LF
Other Funds Repayment				- OF
Federal Funds Repayment				- FF
Total for Loans and Grants	\$	-	\$	- \$ -
<b>Total All Debt Issuance</b>				
General Fund Repayment	\$	-	\$	- GF
Lottery Funds Repayment		-		- LF
Other Funds Repayment		35,000,000		35,000,000 OF
Federal Funds Repayment		-		- FF
<b>Grand Total 2023-25</b>	\$	35,000,000	\$	- \$ 35,000,000

# Facilities Summary Report

2019-21 Biennium

Facility Plan - Facilities Planning Narrative 107BF02a  
2019-21 Biennium

Agency Name

Dept. of Administrative Services

**1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?** DAS provides office space for Oregon state government on the Capitol Mall in Salem as well as buildings in Portland, Eugene and Pendleton. DAS also provides special use buildings for agencies i.e. crime labs, fleet management, data center, etc. in Salem, Milwaukie and Hillsboro. The key drivers are two-fold; supporting agencies' missions, especially in the case of the special use buildings and efficiently managing the office building portfolio. DAS measures facility demand through its vacancy rates for each portfolio; currently 0% (meaning all buildings are full) in the special use portfolio and 2.9% in the office building portfolio (5% being industry standard).

**2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority)** 1) Systematically addressing the Cascadia earthquake risk to our state facilities and the continuity of government operations. 2) Systematically addressing deferred and capital renewal maintenance centered around sustainable principles and 3) Modernizing our office interiors to meet changing business needs and evolving workforce.

**3. What do you need to meet these challenges?** DAS developed a 10-year plan to address the challenges in order of priority. The execution plan aligns with the Governor's priorities and the prioritization criteria established by the executive leadership. The key projects for the 2019-21 biennium are: 1) Conceptual exploration and planning of the Oregon Resilience Buildings 1 and 2 for post-Cascadia government continuance on the Yellow and Red or Green Lots and 2) continued deferred and planned maintenance work around aging building systems throughout the portfolio.

# Facilities Summary Report

2019-21 Biennium

Agency Name:

**Dept. of Administrative Services**

**Owned Facilities Over \$1 million**

Number of Facilities  
  
Current Replacement Value \$ (CRV)  
Gross Square Feet (GSF)  
Usable Square Feet (USF)  
Occupants Position Count (PC)

**FY 2018 DATA**

	47
\$	1,113,008,247
	4,073,317
	2,647,656
	N/A

Source: FCA (excluding No. Campus & Fairgrounds) Risk or FCA

Estimate/Actual: 65% % USF/GSF

USF/PC: 185

**Owned Facilities Under \$1 million**

Number of Facilities  
CRV  
GSF

	64
\$	12,715,166
\$	214,920

**Leased Facilities**

Total Rentable SF  
Biennial Lease Cost  
Additional Costs for Lease Properties (O&M)  
Usable Square Feet (USF)  
Occupants Position Count (PC)

	20,780
	450,000
	N/A
	N/A
	N/A

Estimate/Actual: N/A % RSF/GSF

USF/PC: N/A

**Definitions**

- CRV** Current Replacement Value Reported to Risk **or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)**
- RSF** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
- USF** Usable Square Feet per BOMA definition. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate percentage.
- PC** Legislatively Approved Budget (LAB) Position Count
- O&M** Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.

# Facilities Operations and Maintenance and Deferred Maintenance Report

2019-21 Biennium

Agency Name:

Department of Administrative Services

**Facilities Operations and Maintenance (O&M)**

**Budget**

	2015-17 Actual	2017-19 LAB	2019-21 Budgeted	2021-23 Projected
Personal Service (Maintenance)	11,227,590	11,788,876	12,704,424	13,187,192
Services & Supplies (Maintenance)	11,392,621	6,110,541	6,980,357	7,245,611
<b>O&amp;M \$/GSF (Maintenance)</b>	8.14	6.44	7.08	7.35
Personal Service (Utilities & Janitorial)	6,455,079	7,095,473	6,758,126	7,014,935
Services & Supplies (Utilities & Janitorial)	13,316,300	12,260,764	11,045,443	11,465,170
<b>O&amp;M \$/GSF (Utilities &amp; Janitorial)</b>	7.11	6.96	6.40	6.65
	<b>General Fund</b>	<b>Lottery Fund</b>	<b>Other Funds</b>	<b>Federal Funds</b>
<b>O&amp;M Estimated Fund Split %</b>	0	0	100	0

**Short and Long Term Deferred Maintenance Plan for Facilities Value Over \$1M**

	Current Value (2017)	Ten Year Projection	2019-21 Budgeted	2021-23 Projected
Priority 1-3 - Currently, Potentially and Not Yet Critical	\$ 47,442,127	\$ 179,402,512	\$ 18,275,794	\$ 18,970,274
Priority 4 - Seismic & Natural Hazard	\$ 125,581,134	\$ 125,581,134	-	-
Priority 5 - Modernization	\$ 48,800,000	\$ 333,071,125	-	-
Total Priority Need	\$ 221,823,261	\$ 638,054,771	\$ 18,275,794	\$ 18,970,274
<b>Facility Condition Index (Need/CRV)</b>	4.26%	16.12%		

**Assets Over \$1M CRV** 1,113,008,248.00

Process/Software for routine maintenance (O&M)	Tririga based on DAS's internal assessments with FCA data	
Process/Software for deferred maintenance/renewal	iPlan from Facility Assessments by master contract consultant	
Process for funding facilities maintenance	Uniform Rent Program	



CRITERIA	WEIGHT	SCORING GUIDE	Workday Payroll / Time & Attendance		Workday HR: Transition to Operations		HR: Learning Management		OregonBuys: Enterprise		DAS Information Security Program	
			Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted
<b>TOTAL WEIGHTED PROJECT SCORE</b>			147		123		114		162		153	
<b>Strategic Value</b>			Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted
<b>Required Service/Product-Business Alignment (are any of these are true?)</b> <ul style="list-style-type: none"> <li>Mandate (legislative, federal or state)</li> <li>Meets a strategic business need</li> <li>Governor Initiative/Strategy</li> <li>Priority/Compliance for industry</li> </ul>	5	0: none are true 3: one is true 6: two or three are true 9: all are true	6	30	6	30	6	30	6	30	9	45
<b>Value to Customer</b> Number of users and the level of positive impact for using the product/service. Consumers or users of the service, product or data. Customer could be citizens, internal agency users, other state/local agencies or other external stakeholders. Or, projects that are funded through grants, IGAs, etc.	5	0: no value to customer 3: low value to customer 6: medium value to customer 9: high value to customer	9	45	9	45	9	45	9	45	9	45
<b>Leverage Potential</b> Multiplier effect: <ul style="list-style-type: none"> <li>Service/product can be leveraged as a shared or managed service across agencies or policy area</li> <li>Service/product can be leveraged as a utility service</li> <li>Service/product adds value for external partners</li> </ul>	3	0: no potential, isolated service 3: low potential 6: medium potential 9: high potential	9	27	6	18	3	9	9	27	6	18
<b>Risk</b>												
<b>Importance to Risk Mitigation</b> Would the agency, state, or its customer be exposed to a risk or impact if the service or product is not offered? Or, is an existing service at risk? Do other current services/products depend on it? This could be security, safety, legal or any other risk related in loss.	5	0: no risk to state/ customer if not offered 3: low risk to state/customer if not offered 6: medium risk to state/customer if not offered 9: high risk to state/customer if not offered	9	45	6	30	6	30	3	15	9	45
<b>Financial</b>												
<b>Return on Investment (ROI) / Cost Avoidance</b> Project ROI reduces cost in expenditures once a project becomes a program. Must have a way to measure ROI and the amount of cost that will be avoided due to implementation of the project.	5	0: ROI none or unknown 3: ROI gained over two biennia 6: ROI gained within two biennia 9: ROI gained within one biennium	0	0	0	0	0	0	9	45	0	0



**OSCIO 19-21 IT Project Prioritization Matrix**

**\*\* FINAL \*\***

CRITERIA	WEIGHT	SCORING GUIDE	IT Security: Risk Mitigation & Federal Compliance Program (Priority #1)		SDC Lifecycle Replacement (Priority #2)		Broadband (Priority #3)		navigatOR - GIS Utility Supporting Oregon Government (Priority #4)	
			Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted
<b>TOTAL WEIGHTED PROJECT SCORE</b>			162		147		162		102	
<b>Strategic Value</b>			Raw	Weighted	Raw	Weighted	Raw	Weighted	Raw	Weighted
<b>Required Service/Product-Business Alignment (are any of these are true?)</b> <ul style="list-style-type: none"> <li>Mandate (legislative, federal or state)</li> <li>Meets a strategic business need</li> <li>Governor Initiative/Strategy</li> <li>Priority/Compliance for industry</li> </ul>	5	0: none are true 3: one is true 6: two or three are true 9: all are true	9	45	6	30	6	30	6	30
<b>Value to Customer</b> Number of users and the level of positive impact for using the product/service. Consumers or users of the service, product or data. Customer could be citizens, internal agency users, other state/local agencies or other external stakeholders. Or, projects that are funded through grants, IGAs, etc.	5	0: no value to customer 3: low value to customer 6: medium value to customer 9: high value to customer	9	45	9	45	9	45	6	30
<b>Leverage Potential</b> Multiplier effect: <ul style="list-style-type: none"> <li>Service/product can be leveraged as a shared or managed service across agencies or policy area</li> <li>Service/product can be leveraged as a utility service</li> <li>Service/product adds value for external partners</li> </ul>	3	0: no potential, isolated service 3: low potential 6: medium potential 9: high potential	9	27	9	27	9	27	9	27
<b>Risk</b>										
<b>Importance to Risk Mitigation</b> Would the agency, state, or its customer be exposed to a risk or impact if the service or product is not offered? Or, is an existing service at risk? Do other current services/products depend on it? This could be security, safety, legal or any other risk related in loss.	5	0: no risk to state/ customer if not offered 3: low risk to state/customer if not offered 6: medium risk to state/customer if not offered 9: high risk to state/customer if not offered	9	45	9	45	6	30	3	15
<b>Financial</b>										
<b>Return on Investment (ROI) / Cost Avoidance</b> Project ROI reduces cost in expenditures once a project becomes a program. Must have a way to measure ROI and the amount of cost that will be avoided due to implementation of the project.	5	0: ROI none or unknown 3: ROI gained over two biennia 6: ROI gained within two biennia 9: ROI gained within one biennium	0	0	0	0	6	30	0	0

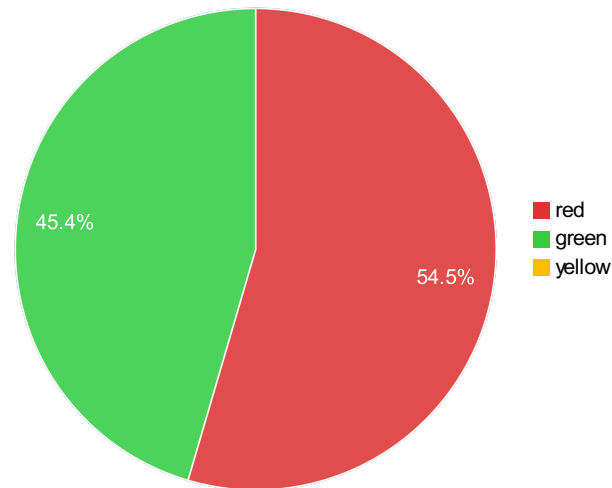
# **Administrative Services, Department of**

Annual Performance Progress Report

Reporting Year 2018

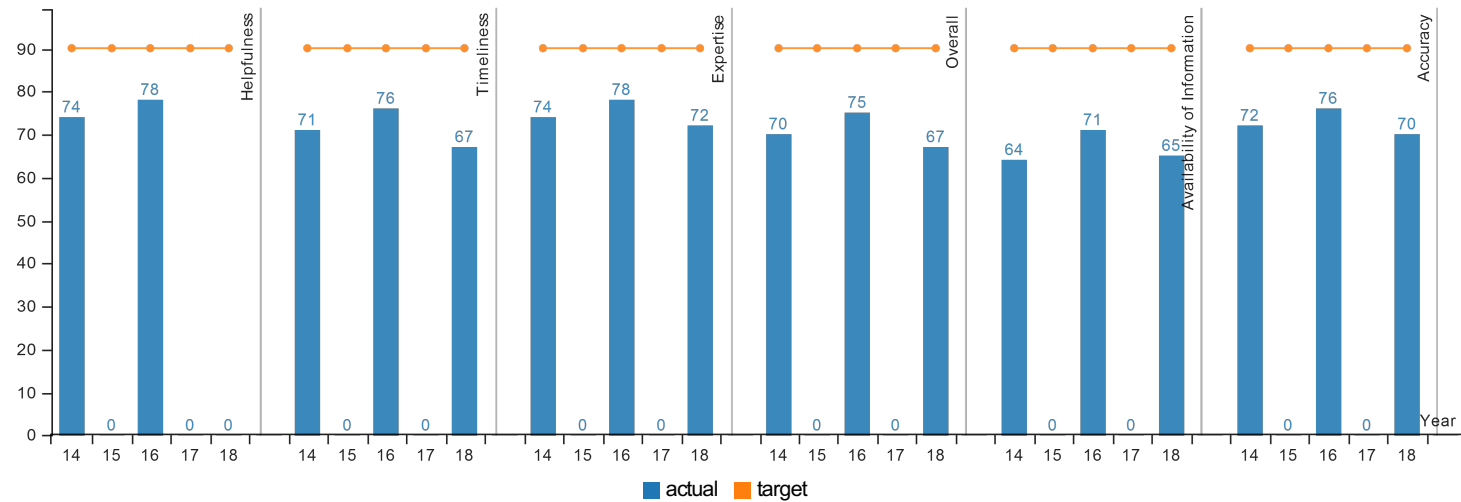
Published: 10/2/2018 8:26:56 AM

KPM #	Approved Key Performance Measures (KPMs)
1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
4	WORKFORCE TURNOVER - Annual turnover rate for the State and DAS workforce.
5	WORKFORCE DIVERSITY - Racial/ethnic diversity in the state workforce as a percentage of the total civilian labor force.
6	FLEET ADMINISTRATION - Average Miles Per Gallon for DAS Permanently Assigned Fleet Vehicles.
7	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
8	INFORMATION SECURITY - Overall information security maturity rating based on a sample of state agencies. Rating achieved using a compilation and aggregate score based on the ISO 27002 standard and assigning a rating using the Carnegie-Mellon Capability Maturity Model. (3rd party conducting information security business risk assessments)
9	PROCUREMENT EFFECTIVENESS - Estimated savings resulting from price agreement pricing compared to prices that would be paid without the benefit of a price agreement.
10	RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE
11	DATA CENTER - Percentage of time systems are available.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	45.45%	0%	54.55%

KPM #1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
	Data Collection Period: Jan 01 - Jan 01



Report Year	2014	2015	2016	2017	2018
<b>Helpfulness</b>					
Actual	74%	No Data	78%	No Data	No Data
Target	90%	90%	90%	90%	90%
<b>Timeliness</b>					
Actual	71%	No Data	76%	No Data	67%
Target	90%	90%	90%	90%	90%
<b>Expertise</b>					
Actual	74%	No Data	78%	No Data	72%
Target	90%	90%	90%	90%	90%
<b>Overall</b>					
Actual	70%	No Data	75%	No Data	67%
Target	90%	90%	90%	90%	90%
<b>Availability of Information</b>					
Actual	64%	No Data	71%	No Data	65%
Target	90%	90%	90%	90%	90%
<b>Accuracy</b>					
Actual	72%	No Data	76%	No Data	70%
Target	90%	90%	90%	90%	90%

## **How Are We Doing**

This year we had 530 responses out of the 4,700 surveys sent (11.3% response rate) resulting in a 4.23% margin of error for summary results. The survey is designed in such a way to allow respondents to provide feedback for any number of DAS programs they had interacted with in the past year. A total of 641 service areas received a response; this means relatively few respondents responded about more than one service area. Contrasted with 2016, this shows a notable difference. In 2016 there were 390 respondents, however, each respondent replied to an average of 2.6 services resulting in more unique responses to services. This is due, in part, to editing the survey and consolidating services into the programs/divisions- this gave a higher response rate, but at the loss of some precision and ability to drill data down to specific service lines.

The results show a decrease in the % of respondents rating satisfied or very satisfied with DAS services compared with the 2016 results across all customer service categories.

The greatest opportunities for improvement are in timeliness and availability of information. The text comments helped illuminate existing barriers by providing details on interactions with specific DAS services. Most areas receiving comments have existing outlets in place to receive feedback; often in the form of surveys or helpdesk services. DAS also measures performance in most of these areas and continues to address the variety of improvement opportunities.

Note on missing data in the helpfulness category: this biennium's survey was administered from a new survey builder. In the transfer and subsequent delivery the helpfulness area was inadvertently dropped from the question table. The survey was sent before this could be addressed. Work was done to identify text comments related to helpfulness to get an idea of performance. Helpfulness was the most mentioned category in the 'what was working well' comment box. 20% of the 255 comments in 'what is working well' referenced in some way the helpfulness of DAS staff across service areas. These comments spoke of helpful and friendly staff from services across DAS. Taking into account these text comments, the results for the other 2018 categories, and the trend from the past two biennium these scores would have likely decreased only 1-2 percentage points. The survey has since been updated to address the missing question.

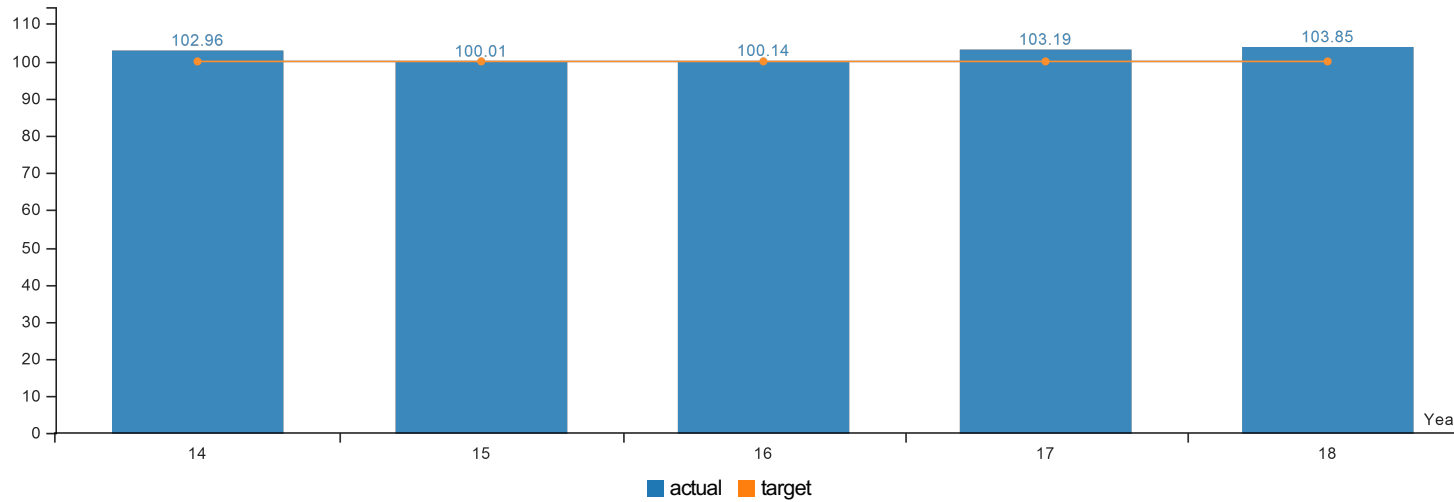
Text comments on 'what can be improved upon' indicated that timeliness, responsiveness and access to information as the most common barriers to success.

## **Factors Affecting Results**

In early 2018, DAS and the Customer Utility Boards (CUBs) agreed to suspend monthly meetings for 6 months in favor of leveraging other customer forums and administrative councils (e.g. DPO advisory council, ABSD meetings). This current transition may factor into the challenges with overall satisfaction, timeliness, and availability of information.

KPM #2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



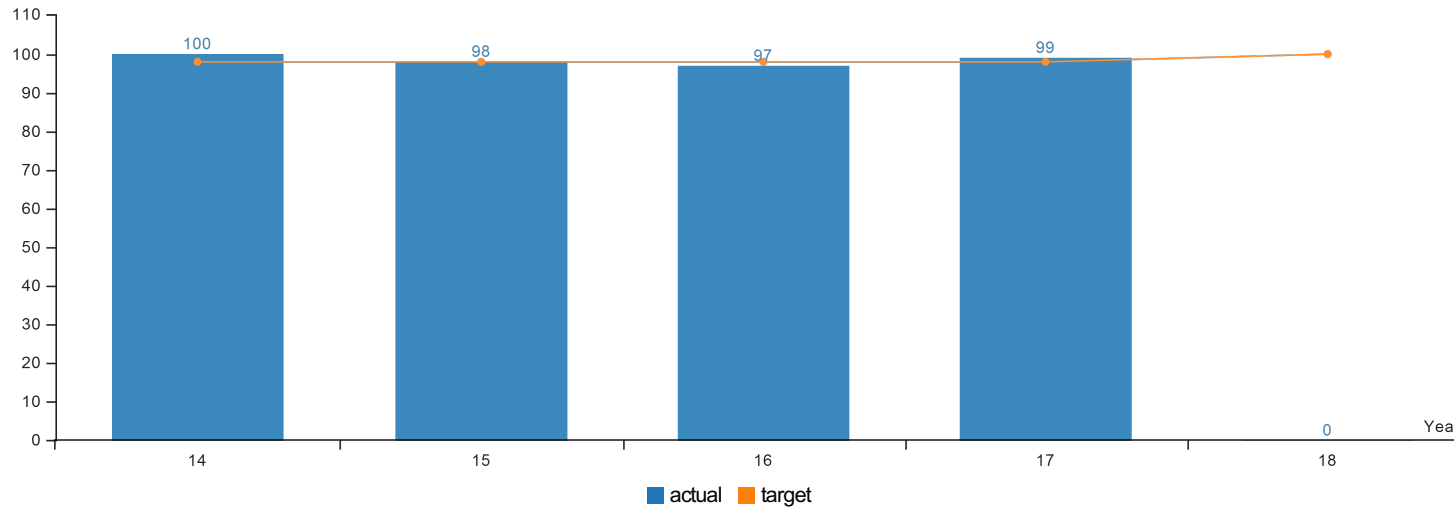
Report Year	2014	2015	2016	2017	2018
<b>General Fund Forecast</b>					
Actual	102.96%	100.01%	100.14%	103.19%	103.85%
Target	100%	100%	100%	100%	100%

**How Are We Doing**

**Factors Affecting Results**

KPM #3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



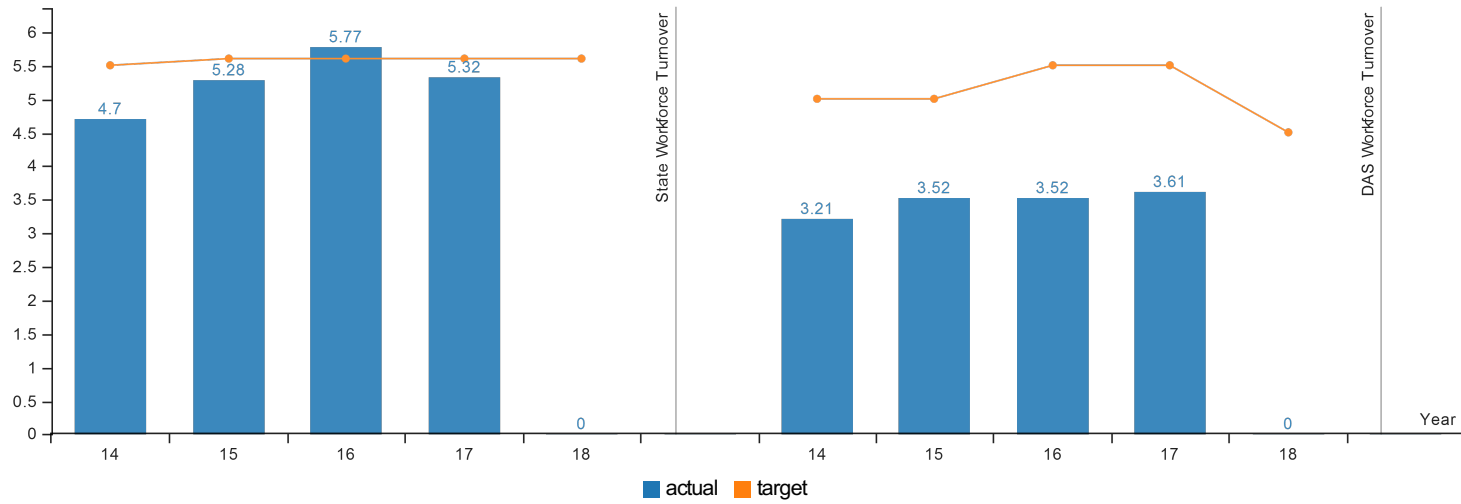
Report Year	2014	2015	2016	2017	2018
<b>Percent of agencies receiving the Gold Star Award</b>					
Actual	100%	98%	97%	99%	No Data
Target	98%	98%	98%	98%	100%

**How Are We Doing**

2018 data will be updated January of 2019.

**Factors Affecting Results**

KPM #4	WORKFORCE TURNOVER - Annual turnover rate for the State and DAS workforce.
	Data Collection Period: Jul 01 - Jun 30



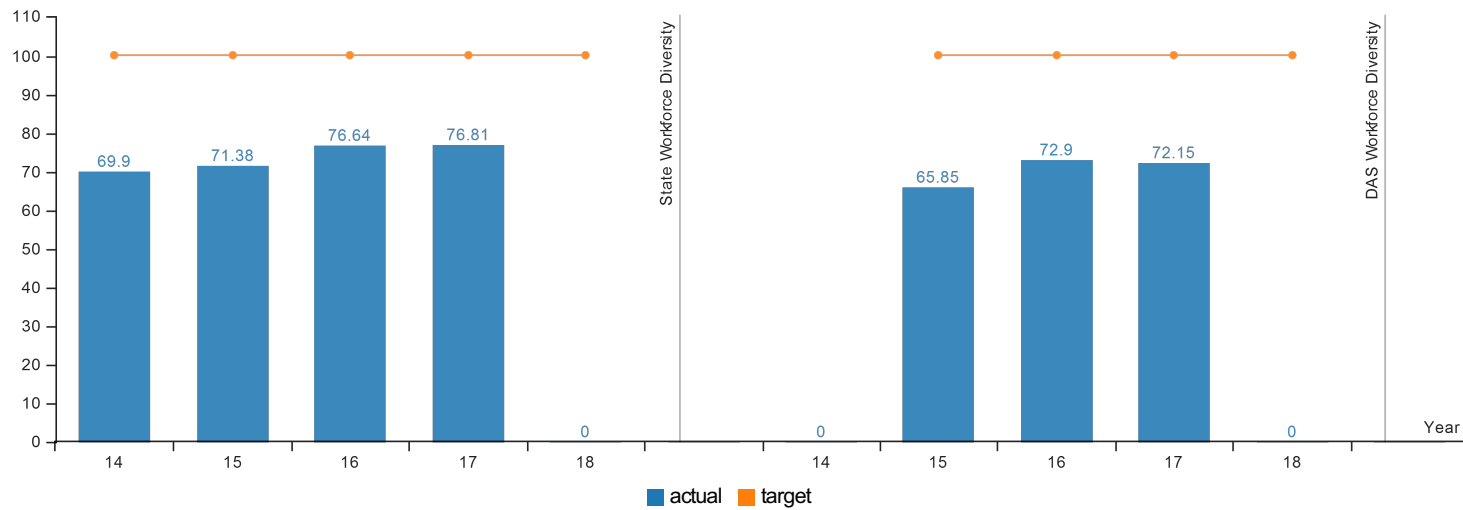
Report Year	2014	2015	2016	2017	2018
<b>State Workforce Turnover</b>					
Actual	4.70%	5.28%	5.77%	5.32%	No Data
Target	5.50%	5.60%	5.60%	5.60%	5.60%
<b>DAS Workforce Turnover</b>					
Actual	3.21%	3.52%	3.52%	3.61%	No Data
Target	5%	5%	5.50%	5.50%	4.50%

**How Are We Doing**  
 No data for 2018 at this time.

**Factors Affecting Results**



KPM #5	WORKFORCE DIVERSITY - Racial/ethnic diversity in the state workforce as a percentage of the total civilian labor force.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2014	2015	2016	2017	2018
<b>State Workforce Diversity</b>					
Actual	69.90%	71.38%	76.64%	76.81%	No Data
Target	100%	100%	100%	100%	100%
<b>DAS Workforce Diversity</b>					
Actual	No Data	65.85%	72.90%	72.15%	No Data
Target	TBD	100%	100%	100%	100%

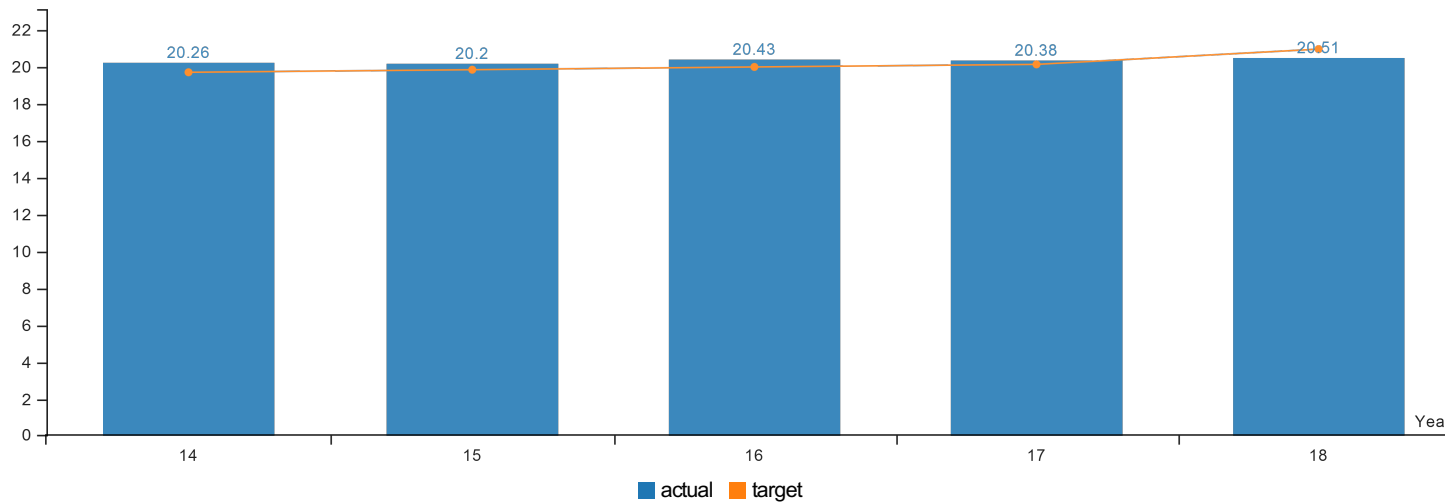
**How Are We Doing**

No data for 2018 at this time.

**Factors Affecting Results**

KPM #6	FLEET ADMINISTRATION - Average Miles Per Gallon for DAS Permanently Assigned Fleet Vehicles.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Average Miles Per Gallon</b>					
Actual	20.26	20.20	20.43	20.38	20.51
Target	19.74	19.88	20.03	20.17	21

**How Are We Doing**

The 2018 average has increased from the 2016 and 2017 values and we are still on target to achieve the 10% increase over 2017 levels by 2020. Currently we are at a 9.5 % increase over the 18.73 MPG 2007 baseline.

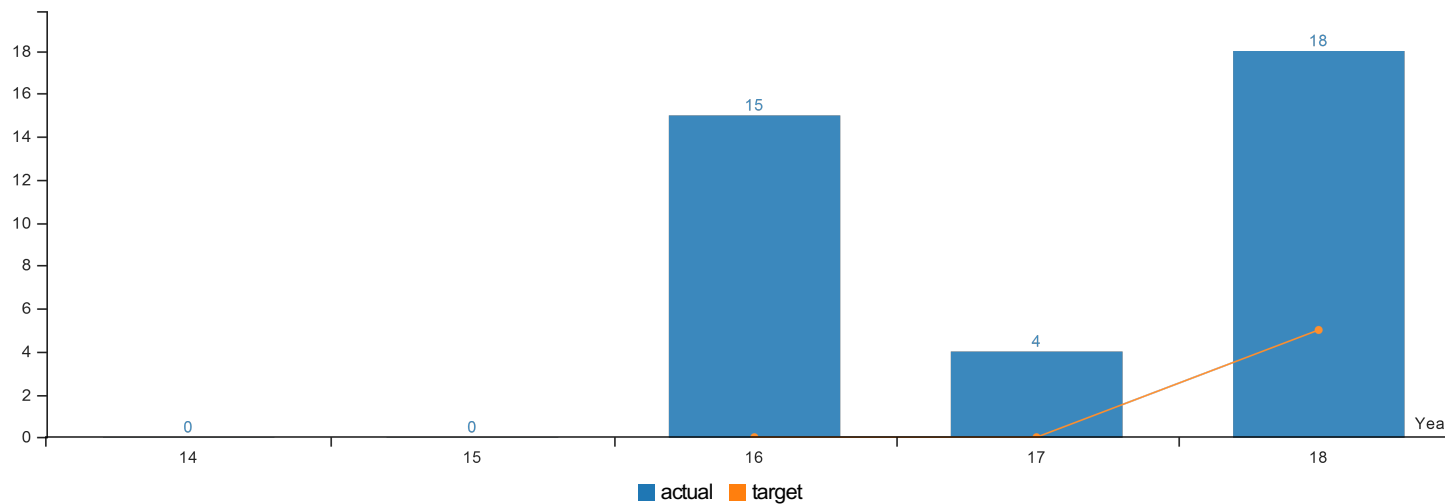
As EV and PHEV charging infrastructure is expanded at state buildings, the incorporation of these plus replacement of older hybrids with even more efficient, new hybrids will help us achieve and likely surpass the target. Continued investment in replacing older cars with higher fuel efficiency vehicles plus transition to smaller size or smaller engines for pickup trucks and SUV's where feasible has yielded positive results. This will continue to help with overall fuel efficiency of the fleet.

**Factors Affecting Results**

Vehicles continue to increase in efficiency and DAS Fleet continues to use fuel efficiency as a main selection factor when purchasing vehicles.

KPM #7	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>DAS negotiated lease rate vs. average market rate (Salem/Keizer)</b>					
Actual	No Data	No Data	15%	4%	18%
Target	TBD	TBD	0%	0%	5%

#### How Are We Doing

	Salem (FYE June 30, 2018)
DAS-negotiated office lease rates in the private sector vs. average market rate	<b>18%</b> savings compared to market rates (on average)
State private lease rate	1.41
Average cost of market	1.72

The 2017-2018 measure period has performed well beyond expectations. It is currently a difficult market, as Inventory is low, and construction costs are extremely high. Yet through our external resources and leveraging the buying power of the state (as a creditworthy tenant), we have been able to continue to lease under the market.

Report Year (July 1 - June 30)	2014	2015	2016	2017	2018
DAS negotiated lease rate vs. average market rate (Salem)					
Actual	No Data	No Data	15%	4%	18%
Target Lease rate (percent below market)	5%	5%	5%	5%	5%
Quantity of Leases (negotiated in Salem)	12	30	16	23	18

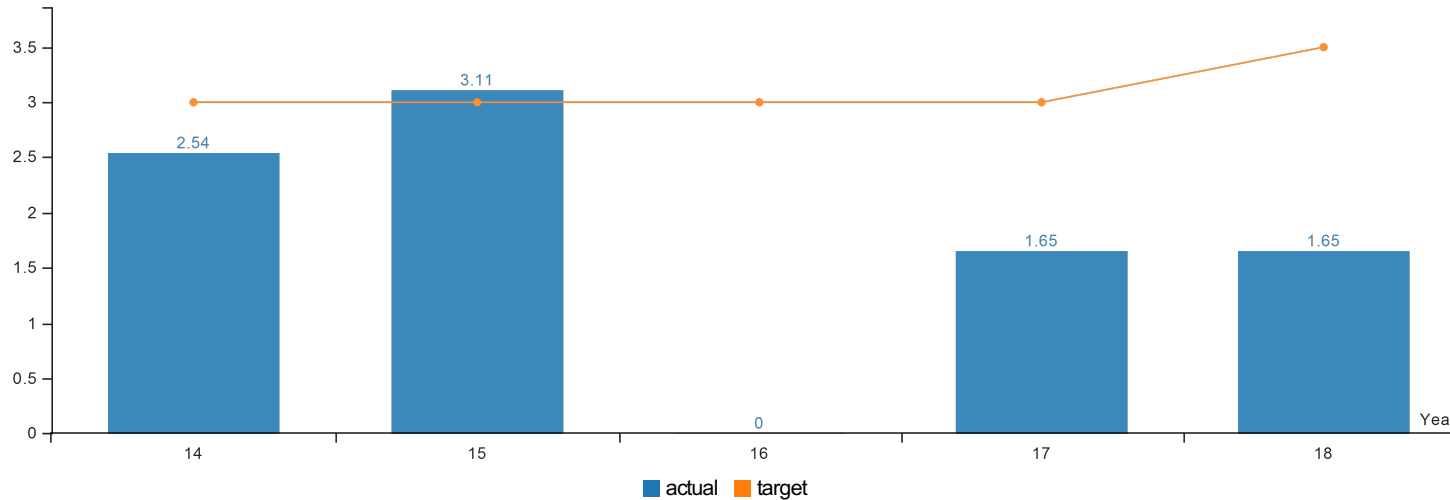
Volume (total square feet negotiated)	150,000	490,000	150,000	230,000	135,000
Quantity of Leases negotiated in portfolio	141	155	168	203	158
Volume of portfolio	765,000	1,360,000	1,190,000	1,090,000	795,000

**Factors Affecting Results**

We are continuing to accumulate vast savings in facility costs for state agencies. Moving forward, we predict that the negotiation power will continue to shift towards the tenants (that's us!), we should see an advantage from a negotiation standpoint over the next year, moving away from the difficult previous year of low inventory and high prices. We have been able to keep costs lower this year because Boards and Agencies are leasing in more Class C buildings. This was not necessarily a strategy or recommendation, but an illumination of why our savings is substantial in this difficult market.

KPM #8	INFORMATION SECURITY - Overall information security maturity rating based on a sample of state agencies. Rating achieved using a compilation and aggregate score based on the ISO 27002 standard and assigning a rating using the Carnegie-Mellon Capability Maturity Model. (3rd party conducting information security business risk assessments)
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Information Security</b>					
Actual	2.54	3.11	No Data	1.65	1.65
Target	3	3	3	3	3.50

#### How Are We Doing

This is the same as last year, 2017, due to the focus on the implementation of Senate Bill 90 Unification of IT Security, the ESO has been reorganizing efforts to address the most prevalent and risky findings. The states maturity model for 2017 and 2018 were based on the NIST Cybersecurity Framework. This federal framework measures on 22 distinct control areas, indicated below in the table.

Function	Process Category	Average
IDENTIFY (ID)	Asset Management	1.7
IDENTIFY (ID)	Business Environment	1.7
IDENTIFY (ID)	Governance	1.7
IDENTIFY (ID)	Risk Assessment	1.7
IDENTIFY (ID)	Risk Management Strategy	1.7
PROTECT (PR)	Access Control	1.9
PROTECT (PR)	Awareness and Training	1.9
PROTECT (PR)	Data Security	1.9
PROTECT (PR)	Information Protection Processes	1.9

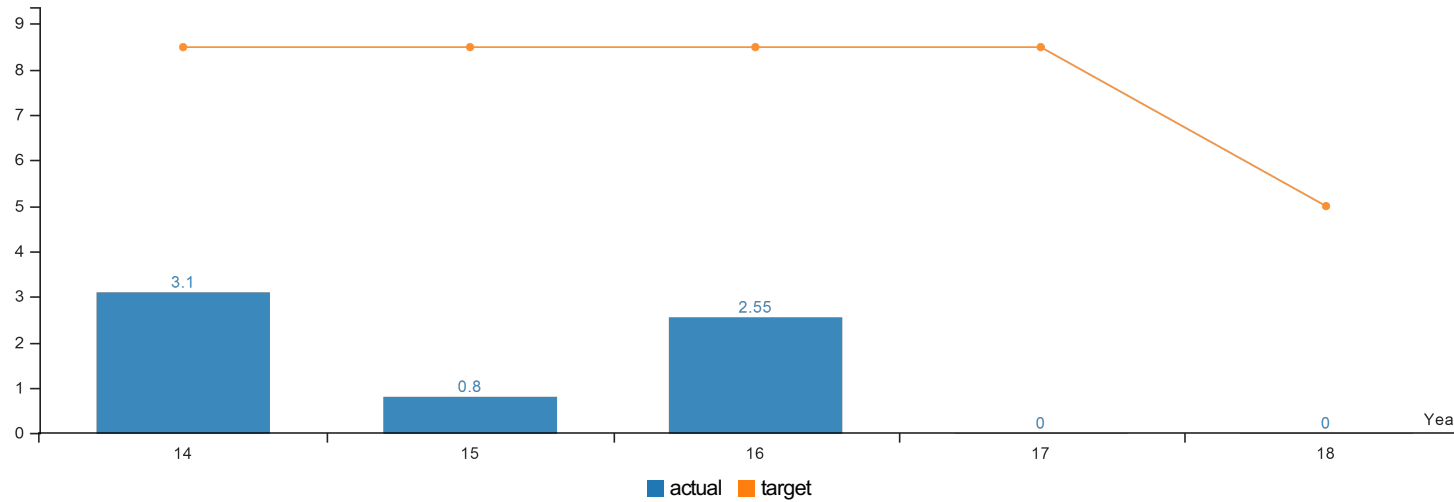
Function	Process Category	Average
PROTECT (PR)	Maintenance	1.9
PROTECT (PR)	Protective Technology	1.9
DETECT (DE)	Anomalies and Events	1.3
DETECT (DE)	Security Continuous Monitoring	1.3
DETECT (DE)	Detection Processes	1.3
RESPOND (RS)	Response Planning	1.4
RESPOND (RS)	Response Communications	1.4
RESPOND (RS)	Incident Analysis	1.4
RESPOND (RS)	Incident Mitigation	1.4
RESPOND (RS)	Incident Review	1.4
RECOVER (RC)	Recovery Planning	1.7
RECOVER (RC)	Recovery Improvements	1.7
RECOVER (RC)	Recovery Communications	1.7

**Factors Affecting Results**

*Methodology was changed in 2016 in line with direction under Executive Order 16-13 for agency by agency risk assessment. The intended assessment was to be more in depth, so an alternate standard was used – the NIST Cybersecurity Framework. Assessments were performed by multiple vendors at 13 agencies.*

KPM #9	PROCUREMENT EFFECTIVENESS - Estimated savings resulting from price agreement pricing compared to prices that would be paid without the benefit of a price agreement.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Procurement Effectiveness</b>					
Actual	3.10%	0.80%	2.55%	No Data	No Data
Target	8.50%	8.50%	8.50%	8.50%	5%

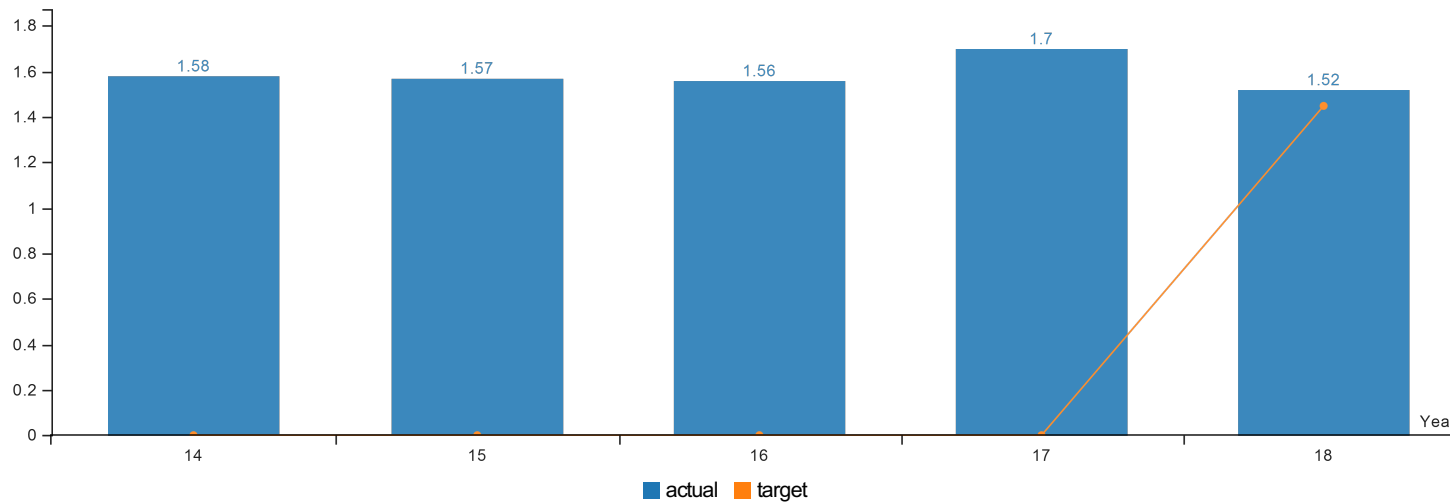
**How Are We Doing**

Our request is that KPM #9 be retired. As indicated in last year's report, we had hoped to have a replacement measure tested and ready to implement in 2018, but this is not going to be the case. While substantial work has been done on a new cost savings model, we have not been able to finalize the approach and test it to ensure it provides meaningful information. We hesitate to commit to a date to have a replacement measure in place at this time as that remains uncertain.

**Factors Affecting Results**

KPM #10	RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE
	Data Collection Period: Jan 01 - Jan 01

\* Upward Trend = negative result



Report Year	2014	2015	2016	2017	2018
<b>Number of Severe Worker's Compensation Claims per 100 FTE</b>					
Actual	1.58	1.57	1.56	1.70	1.52
Target	0	0	0	0	1.45

#### How Are We Doing

Improved results over 16/17 may be a result of two factors:

1. **16/17** (prior year) was unusually high regarding claim severity (cost and level of disability). Results from 17/18 are more in alignment with historical results, along with some additional improvement.
2. April 2016 the state updated its policy regarding Early Return to Work of Injured Workers. The most significant change was allowing a period of 120 days of temporary modified work vs. the prior policy of 90 days before moving the injured worker to full time loss. The combination of returning to a more normal year with the updated policy may be resulting in additional improvement from historical results.

#### Factors Affecting Results

17/18 saw 1% increase in FTE and 3.5% increase in total claims, but a 9.3% decrease in severe claims per 100 FTE. Claims per 100 FTE involving only temporary disability decreased by 8.5%, while claims per 100 FTE involving some level of permanent disability decreased by 21.7% (the 16/17 year saw a 20% INCREASE in claims involving some level of permanent disability, which was reversed in 17/18).

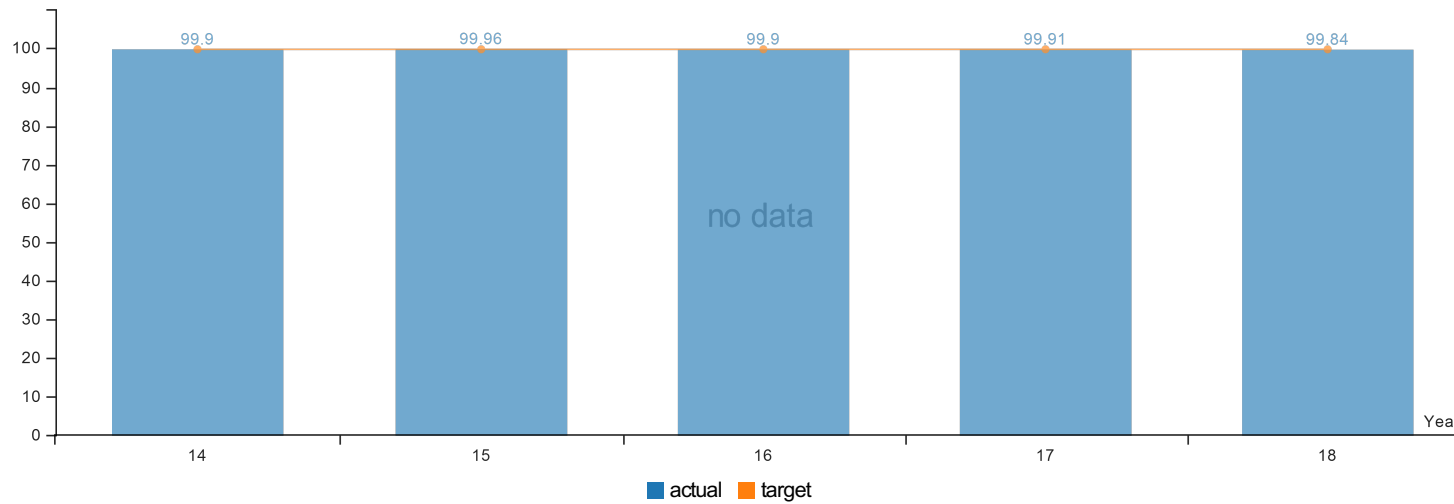
Fewer severe injuries have also resulted a 30% reduction total incurred cost over 16/17.

2018/19 will see increased emphasis on reducing claim frequency and additional emphasis of the early return to work program when injuries do occur, both having potential positive impact on number of severe claims per 100 FTE.



KPM #11	DATA CENTER - Percentage of time systems are available.
	Data Collection Period: Jul 01 - Jun 30

\* Upward Trend = positive result



Report Year	2014	2015	2016	2017	2018
<b>Data Center- Systems Availability</b>					
Actual	99.90%	99.96%	99.90%	99.91%	99.84%
Target	99.90%	99.90%	99.90%	99.90%	99.90%

**How Are We Doing**

The availability of 99.84% for FY 2018 is below target. This was primarily due to an extended outage in June 2018 as a result of a network device hardware failure and redundant equipment not engaging. The failed hardware has been replaced, a complete post incident review was completed, and a third party assessment of the network architecture is in progress. The stability and reliability of the State Data Center is of the utmost importance.

**Factors Affecting Results**

The Data Center has transitioned most of their infrastructure to a Unified Computing Platform and has stabilized the computing environment as well as significantly expanding the usage of our computing infrastructure.

# 2019-21 BUDGET NARRATIVE

## AUDIT RESPONSE REPORT

**Audit Title:** Management Letter  
**Audit Number:** Management Letter No. 107-2015-01-01

**Division:** Enterprise Asset Management  
**Issue Date:** February 2015

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>We recommend management develop a capitalization policy that allows for the appropriate decisions regarding when building costs should be capitalized and when they should be expensed in the current period. The capitalization policy should agree with Governmental Accounting Standards.</li> </ul>	<p><u>Management Update per 17-19 Budget Narrative:</u> The corrective actions planned include review and revision of DAS policies by the Statewide Accounting and Reporting Section regarding the definition of improvements to conform with the Oregon Accounting Manual, and the development of practices for Enterprise Asset Management (EAM) that clearly detail and differentiate between work that is routine maintenance and work that extends the useful life of the building in the scope of work of projects.</p> <p><u>Management Update for 19-21:</u> Per FY2017 Secretary of State’s annual audit of the State of Oregon’s financial statements (documented in the Comprehensive Annual Financial Report) and verified with the Secretary of State’s Audit Division: <b>this finding is resolved.</b></p>
<ul style="list-style-type: none"> <li>We recommend management implement a process to regularly review the useful lives of its buildings and building improvements to ensure compliance with Governmental Accounting Standards.</li> </ul>	<p><u>Management Update 17-19 Budget Narrative:</u> Since the issuance of this management letter, DAS Executive Team has approved two policies to address the two recommendations in this letter and repeat audit findings.</p> <p><u>Management Update for 19-21:</u> Per FY2017 Secretary of State’s annual audit of the State of Oregon’s financial statements (documented in the Comprehensive Annual Financial Report) and verified with the Secretary of State’s Audit Division: <b>this finding is resolved.</b></p>

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Major IT Projects: Continue Expanding Oversight and Strengthen Accountability      **Division:** Chief Information Office  
**Audit Number:** 2015-6      **Issue Date:** March 2015

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>Ensure that appropriate and sufficient staff is assigned to develop, review and enforce stage gate requirements.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. DAS management agrees the Office of the State Chief Information Officer (OSCIO) is under-resourced in many areas, including stage gate development, review, and compliance. In the 2015-17 biennial budget, DAS Policy Option Package 105 requested an increase of 12 positions (both Information Technology (IT) Investment and Planning (ITIP) analysts and strategic technology officers (STOs)) to support the stage gate process and the creation and revision of statewide IT policies within the OSCIO. STOs will provide pre-project analysis and support (consult and early phase design) and the ITIP analysts' engagement will increase as the project moves into execution in the later design and build phases.</p> <p>Additionally, the December 2014 meeting of the Legislature's Emergency Board provided an expenditure authorization rebalance within DAS in order to purchase a Project and Portfolio Management (PPM) tool, which will help OSCIO track and monitor project activities. These project activities directly relate to the stage gate oversight process.</p> <p><u>Management Update for 19-21:</u> The full complement of staff were hired in November/December of 2015.  <b>We consider this finding closed.</b></p>
<ul style="list-style-type: none"> <li>Fully develop and implement stage gate processes to ensure they are effective and repeatable. Particular attention should be placed on processes to: specify how projects of different sizes and complexity will be evaluated; establish criteria and guidance regarding required elements for stage gate deliverables; define how inputs from independent</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. DAS management agrees it is important to fully develop and implement the stage gate oversight process. The stage gate process was introduced in February of 2014 as a direct response to a major IT project that was ill-prepared to move to its execution phase, and the stage gate process has undergone extensive improvement, definition, and adaptation for specific application to projects in the state of Oregon. The OSCIO has worked closely with the Legislative Fiscal Office's Principal IT Analysts in this work.</p> <p>The five core templates developed for stage gate process include: Concept Origination, Project Business Case, Project Charter, Project Plan, and Project or Phase Approval. These templates have been completed and have been reviewed by the Legislative Fiscal Office and the Technology Advisory Board. The remaining templates are more project-specific, many of which are in process but not finalized. At the</p>

## 2019-21 BUDGET NARRATIVE

<p>quality assurance contractors will be used when evaluating projects; ensure significant planning issues are appropriately evaluated and addressed; evaluate the sufficiency of contracts and contract deliverables, and determine whether state agencies are properly executing project plans.</p>	<p>current rate of template development and without additional staff resources, DAS anticipates completion of all core stage gate templates by the beginning of the 2017-2019 biennium.</p> <p><u>Management Update for 19-21:</u> Project Portfolio Management tool was implemented 1st quarter of 2016 and project templates were completed and are available through the system. <b>We consider this finding closed.</b></p>
<ul style="list-style-type: none"> <li>• Provide guidance and direction to agencies that lack appropriate resources to plan and manage major development projects.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management agrees in part with the recommendation. DAS management agrees in principle with providing guidance and direction to agencies that “lack appropriate resources to plan and manage major development projects,” but this recommendation is unclear, since it might encompass significantly more responsibility than the current scope of IT efforts overseen by OSCIO. DAS management firmly believes that business requirements should lead the development of IT services delivery. Outside of activity undertaken within the State Data Center and infrastructure replacement projects at the agency and enterprise level, the state does not undertake projects that are solely IT projects. Rather, state agency business projects are undertaken on behalf of the Legislature and the Oregon citizenry, some of which have a significant IT component. The best way for business to lead IT service delivery and to achieve alignment between technology and desired business outcomes is to ensure the business (or agency) accept responsibility and accountability for the management of the business project that has an IT component.</p> <p>In our effort to assist and support state agency business organizations to succeed, the OSCIO intends to organize itself around six policy areas, assigning one STO and one ITIP analyst to each area. These policy areas include public safety, human services, healthy environments, transportation/economic development, education, and state administration.</p> <p><u>Management Update for 19-21:</u> A revised Investment Policy and new Investment Procedure are ready for publishing – which codify some of the practices aligned with this finding. <b>We consider this finding closed.</b></p>

## 2019-21 BUDGET NARRATIVE

- Develop and establish consequences for failing to meet stage gate requirements and how they will be enforced.

Management Response per 17-19 Budget Narrative: Management agrees with this recommendation in part. While DAS management understands the importance of having a transparent process where agencies understand the consequences of meeting, or failing to meet, the requirements of the stage gate process, DAS also believes the role of the OSCIO is to work with agencies in supportive and collaborative way to get projects through the stage gates and, when necessary, getting corrective actions to make projects ultimately successful.

Management Update for 19-21: OSCIO does not “deal consequences” so much as we don’t or won’t grant a stage endorsement until issues have been remediated. We understand the importance of having a transparent process and we work with agencies to understand the risk(s) associated with failing to meet the requirements of the stage gate process – in supportive and collaborative ways.

# 2019-21 BUDGET NARRATIVE

**Audit Title:** State Data Center: First steps to address longstanding security risks, much more to do

**Division:** Enterprise Technology Services

**Audit Number:** 2015-20

**Issue Date:** August 2015

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: develop and maintain a complete inventory of system device configurations and processes for monitoring systems to detect unauthorized changes</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> OSCIO has developed baseline configurations and standards, but must partner with data center customers to evaluate existing systems for deviations from these baselines.</p> <p>OSCIO is seeking appropriate authority to unify security functions in order to address the Secretary of State’s (SOS) recommendations. Historical issues around SDC creation have prevented complete implementation of this recommendation.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>
<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: develop and implement processes to ensure privileged users remain authorized and that changes these powerful users make are appropriate</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> The Enterprise Security Office (ESO) continually works to improve privileged access management at the data center. At the time of the audit, the ESO identified many automated and manual solutions to control access, and more options are being explored. The technical direction of monitoring privileged users has changed since the audit recommendations and OSCIO is currently working to find another solution.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>
<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: fully implement newly acquired network monitoring devices and systems to collect and analyze network and system security data</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> This recommendation has been partially implemented through the creation of a dedicated Security Operations Center (SOC) under the Chief Information Security Officer (CISO), responsible for accountability, consistent monitoring, analysis, and response to security events.</p> <p>This recommendation will also be addressed by a revitalized use of current security solutions. OSCIO now has the necessary equipment and design to implement this recommendation and is developing a project plan to support it.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>

## 2019-21 BUDGET NARRATIVE

<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: replace network equipment that is no longer supported by vendors</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> OSCIO is in the process of removing obsolete network equipment, which will be a multi-year process in collaboration with all other state agencies. This work is also being accomplished through the Lifecycle Replacement – Data Center Infrastructure project.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>
<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: replace obsolete operating systems or provide other mitigating controls for them, such as increasing monitoring or isolating them from other state computing resources</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> OSCIO is actively working with customer agencies to address obsolete operating systems that support agencies’ functions. In many cases, agencies have built custom applications that will only work in their current operating environment. OSCIO is also working with Microsoft to re-platform agencies to supported versions of SQL. This work has direction but still needs a project plan.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>
<ul style="list-style-type: none"> <li>To correct the unresolved security weaknesses, we recommend management: create and implement a plan with associated procedures to track and evaluate potential security incidents.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> A security incident handling plan has been adopted under the Chief Information Security Office. The SOC, which is now a primary data center function, has been given clear roles and reporting relationship directly to the CISO and State CIO.</p> <p>OSCIO is also working with the Legislative Fiscal Office (LFO) to implement this recommendation.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>
<ul style="list-style-type: none"> <li>To better configure the data center for security, we recommend management create and implement a comprehensive security plan to appropriately configure security, implement critical security systems, and resolve identified security weaknesses</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> OSCIO is looking for appropriate authority to unify security functions in order to address SOS recommendations. Historical issues around State Data Center (SDC) creation have prevented implementation of this recommendation.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division: <b>Audit superseded by Report 2018-34.</b></p>

## 2019-21 BUDGET NARRATIVE

<ul style="list-style-type: none"> <li>To better configure the data center for security, we recommend management clearly define and assign data center security roles, responsibility, and authority</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management agreed with this recommendation and believes this audit recommendation has been implemented through the OSCIO-State Data Center reorganization.</p> <p><u>Management Update for 19-21:</u> Though Cybersecurity is a fluid and always changing activity; per meeting with Secretary of State auditors on current 2018 State Data Center Audit <b>this finding has been resolved.</b></p>
<ul style="list-style-type: none"> <li>To better configure the data center for security, we recommend management provide sufficient human resources to carry out critical security functions.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management agreed with this recommendation and believes this audit recommendation has been partially implemented through the OSCIO-ETS reorganization. More aspects of this recommendation will be addressed on an ongoing basis.</p> <p><u>Management Update for 19-21:</u> Though Cybersecurity is a fluid and always changing activity; per meeting with Secretary of State auditors on current 2018 State Data Center Audit <b>this finding has been resolved.</b></p>
<ul style="list-style-type: none"> <li>To ensure that the state’s computing infrastructure, computer programs, and data could be restored after a disaster, we recommend management update and fully test disaster recovery plans and ensure data is secure at the remote site.</li> </ul>	<p><u>Management Update per August 2015 Audit Report:</u> The State Data Center has made great progress in designing and implementing an innovative disaster recovery capability, leveraging relationships with the State of Montana. This project is a large multi-year undertaking being completed in phases. Infrastructure is now in place at State of Montana to facilitate operation of some critical systems and recovery of critical data in the event of disaster and testing of capabilities in key areas has already been completed.</p> <p><u>Management Update for 19-21:</u> Per meeting with SoS auditors on current SDC Audit (every two - three years) while this is an ongoing project; <b>the finding has been resolved.</b></p>



# 2019-21 BUDGET NARRATIVE

**Audit Title:** Oregon Needs Stronger Leadership, Sustained Focus to Improve Delinquent Debt Collection

**Division:** Chief Operating Office

**Audit Number:** 2015-25

**Issue Date:** September 2015

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>Lay groundwork for the annual management report. Given the complexity of debt collection, DAS officials will have to meet regularly with officials at large debtor agencies to understand their work, identify improvements and obstacles, and evaluate agency collection efforts.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. In addition to this recommendation, Senate Bill 55 included language directing DAS to submit an annual management report to the Legislative Assembly identifying important issues and significant trends in terms of state agency collections. This work will be undertaken with the new positions received, and the first annual report will be submitted to the Legislature by December 31, 2016. An important role of the new positions will include communications and understanding of state agency accounts receivable, which will likely include regular meetings with agencies with the largest debtor balances, in addition to regular communications with collections managers from all agencies.</p> <p>Since the issuance of this report, DAS has hired a Statewide Accounts Receivable Management (SWARM) coordinator and additional staff. Staff have begun work implementing audit recommendations.</p> <p><u>Management Update for 19-21:</u> We consider this finding resolved. DAS has fully hired SWARM staff who have met with 98 different agencies, boards and commissions. Those agencies represent 99.999% of the Liquidated and Delinquent debt balance reported for FY2017. SWARM has issued Accounts Receivable Management Reports for fiscal years 2016 and 2017 (<a href="http://www.oregon.gov/das/Financial/Acctng/Pages/Pub.aspx">http://www.oregon.gov/das/Financial/Acctng/Pages/Pub.aspx</a>) to the Legislative Assembly.</p> <p>SWARM continues to meet with agencies that have the largest volume of accounts to understand their work, identify improvements and obstacles and evaluate agency collection efforts.</p>
<ul style="list-style-type: none"> <li>Help agencies adopt proven collection tools. Resolving legal issues and helping agencies adopt effective tools could increase collections and demonstrate progress to agencies, policymakers and the public.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. The enterprise project team has begun to identify barriers that prevent agencies from having access to tools and information that could assist in collections. DAS will continue work with state agencies to resolve legal barriers that prevent access to effective collection tools when the new positions received as a result of SB 55 begin work.</p> <p><u>Management Update for 19-21:</u> The Accounts Receivable Core Committee (ARCC) continues to meet monthly and provides agency A/R representatives with information and best practices as well as a peer forum to discuss collection issues and ask other agencies for feedback. There are many sub-groups</p>

## 2019-21 BUDGET NARRATIVE

within the ARCC that have been established to focus on specific issues or outcomes related to debt collection.

- Policy review- This group performs regular and thorough reviews of all Oregon Accounting Manual, chapter 35 policies which provide guidance to agencies on debt collection.
- Communications- Members identified the most effective ways for SWARM and agencies to facilitate communication across a variety of customers and stakeholders. The SWARM quarterly newsletter and website content was a product of the input received from this committee.
- Tools and process improvement- Committee members compiled a list of tools used by state agencies and developed a package called the Accounts Receivable toolkit that included: a process flowchart; sample forms for calculating interest, payment plan agreements, collection firm purchase orders and write-off certification; and a matrix of the available tools for each phase of the collection process.
- Performance metrics- This group assisted with the development of OAM 35.60.20 which includes quarterly data to be monitored and reported to DAS as well as annual measurements designed to help agencies evaluate their collection processes and identify opportunities to improve.
- Centralization workgroup- During the 2017 legislative session, DAS proposed SB89 (which became SB1067) that centralizes debt collection activities for Executive branch agencies within the Department of Revenue (DOR). This workgroup was formed to provide stakeholder input to the process changes that DOR would need to develop to most effectively use third party collection firms in addition to the efforts made within DOR. The debt collection provisions within SB1067 become effective July 1, 2018.
- Private Collection Firm Contracts- This workgroup is reviewing and evaluating the provisions of the current collection contracts and identifying areas of improvement or clarity. Evaluations are also considering possible changes necessary from SB1067 and the centralized assignments through DOR.

SWARM works regularly with staff at the Attorney General's office to identify legal issues and provide resources and policies that conform to the legal requirements. In October 2017, SWARM arranged for a training by DOJ on the subject of Bankruptcy.

SWARM believes this recommendation is a fundamental component of the ongoing service provided to agencies and is committed to continuing to meet with agencies to better understand their programs, legal challenges or concerns and identify opportunities to improve collections. SWARM could use guidance on the interpretation of when this recommendation would be considered fully implemented, much of the work will continue to be part of the services that SWARM provides to agencies and stakeholders so it is difficult to know when to consider this fully implemented.

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<ul style="list-style-type: none"> <li>• Improve debt data. In our experience, discussions with agency accounts receivable staff can readily identify significant problems with the data reported to [the Legislative Fiscal Office].</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. SB 55 also directed DAS to work to improve the quality and value of the data reported to the Legislative Fiscal Office (LFO) for liquidated and delinquent accounts. Beginning with the 2016 LFO report, DAS will work to provide clear guidance to state agencies to help ensure accuracy and consistency in reporting liquidated and delinquent debt information to the LFO.</p> <p><u>Management Update for 19-21:</u> SWARM has continued to meet with agencies regarding LFO reporting data requirements and has seen improvement in agencies understanding of the reporting format. SWARM has also worked with LFO to improve the language in the reporting manual and conduct agency training each year. Some agencies have seen substantial changes in their data due to implementation of new technology which better captures accounts subject to LFO reporting. SWARM conducts a data review after each agency has reported to ensure the format of the data meets the provided guidance, given that SWARM does not have access to specific account information we do not guarantee the accuracy of the agency reported data.</p> <p>Fiscal year 2018 reporting will see significant changes to the LFO reporting website as LFO has made changes in the technology to better capture data elements and includes new elements as well. SWARM will continue to provide agencies with training and resources.</p> <p>SWARM could use guidance on the interpretation of when this recommendation would be considered fully implemented, much of the work will continue to be part of the services that SWARM provides to agencies and stakeholders so it is difficult to know when to consider this fully implemented.</p>
<ul style="list-style-type: none"> <li>• Prepare for a sustained effort. Improving collections will not be a quick fix, and, as our work indicates, the focus on debt collection tends to fade over time. DAS could benefit from developing both short- and long-term strategic plans for improving collection.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. Development of short- and long-term strategic plans for improving collections will be included as part of the duties of the new positions.</p> <p><u>Management Update for 19-21:</u> Due to legislative changes made in the 2017 legislative session the workgroup effort was put on hold. The focus of the SWARM team has been on assisting Department of Revenue with the implementation of SB1067 changes to centralized debt collection. Once the implementation is complete the workgroup to develop a strategic plan will commence based on the new operational model for the state under SB1067.</p> <p>SWARM has conducted internal planning efforts to drive work activities and ensure work efforts are coordinated and outcomes are achieved within program timelines. The work of the strategic plan</p>

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	<p>workgroup will help determine future SWARM planning efforts to accomplish the objectives of the strategic plan.</p>
<ul style="list-style-type: none"> <li>We recommend that DAS: Further improve performance reporting by focusing first on large-debtor agencies and on including information already available from the data reported to LFO, such as agency collection rates over time, helping agencies calculate and report delinquency rates, a measure designed to limit the amount of receivables becoming delinquent, developing measures that gauge the amount of effort agencies are putting into debt collection, such as caseload, staffing, and debtor accounts garnished or on payment plans; Including separate data on debtors current on payment plans, and on debt the state collects on behalf of others.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. DAS will work to develop performance reporting for state agency collections as directed in SB 55. One of the duties of the new positions will be working with agencies to determine what performance metrics best represent collection effectiveness. Once these metrics are selected, DAS will work to provide clear guidance on how information for these metrics should be calculated to ensure consistency among all agencies. As this work is undertaken, DAS will consider including the types of performance metrics described in the audit recommendation in its annual management report.</p> <p><u>Management Update for 19-21:</u> We consider this finding to be resolved. SB89 became part of SB1067 during the 2017 legislative session and was passed with an effective date of July 1, 2018. SWARM has partnered with the Department of Revenue to implement the provisions of SB1067 and identify other operational improvements that can be implemented as a result of centralization.</p> <p>DAS issued Oregon Accounting Manual policy 35.60.20 which requires agencies to report on accounts receivable performance measures quarterly and annually. To date there have been three quarterly reports submitted. SWARM evaluates the agency reported data to ensure proper data is being reported. Beginning in FY19 agencies will begin to establish their specific targets for the performance measures and report the actual activity against the projected target. SWARM will assist agencies in the development of the targets as needed based on the data reported during FY18.</p> <p>Implementation of SB1067 provides a management tool for the Department of Revenue to manage their caseloads within the Other Agency Accounts Unit and the programming has been developed to assist the agency identify the accounts which best provide sources of collection for the agency to work compared to those accounts that are best suited for assignment to a private collection firm.</p> <p>Department of Revenue has also been undergoing a review to consider development of a collections specific function for all tax related programs within the agency, while not implemented this would be a consistent organizational model as the state centralization of the collection functions within the Other Agency Accounts Unit at DOR.</p> <p>SWARM continues to assist agencies with large volumes and balances of delinquent debts to provide best practices and identify efficiencies for collection of debts owed to the State.</p>

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- Further improve debt assignment by promoting debt assignment based on collections performance; helping agencies test whether OAA, private firms or their own agencies collect aging debt most effectively; helping agencies improve the quality of information sent to OAA and private collection firms; and helping agencies comply with assignment rules.

Management Response per 17-19 Budget Narrative: Management generally agrees with the recommendation. As performance and other tracking mechanisms are developed, as described in the previous recommendation response, DAS will work to ensure performance measures include necessary information to monitor collections performance. Once metrics have been established, DAS will create processes to evaluate their effectiveness and work with agencies to ensure debt is assigned to the most effective collection method. In addition to monitoring performance, SB 55 authorized DAS to develop rules and policies to better help agencies share information between one another. This includes drafting rules to give clear guidance to agencies on how to collect Social Security numbers, which will aid greatly in collection efforts. The new positions will also work closely with agencies to provide training and assistance on new and existing policies and rules to ensure debt is assigned efficiently.

Management Update for 19-21: We consider this finding to be resolved. SB1067 has dramatically changed the way that account assignments will take place beginning July 2018. Agencies will be required to assign to DOR and DOR will then perform the assignment to the private collection firms. Implementation efforts have focused on scoring criteria to assist DOR in identifying accounts that are best worked within the agency based on collectability criteria and enforcement tools available. DOR is going to be using three different vendors and will perform assignment of debts twice. DOR is establishing performance measurements to identify the types of debts that specific vendors are most successful at collecting and will use that information to determine placement of future debts to maximize collections for the State.

SWARM has provided agencies with updated Oregon Accounting Manual policies on account assignment and has discussed the statutory requirements with agencies during individual meetings. Significant progress has been made regarding compliance with the assignment requirements in statute.

SWARM has provided agencies with a website that includes resources for debt collection. The toolkit includes a matrix of available tools available to locate debtor information to assist with the collection efforts within agencies as well as when assigning debts. Agency resources continues to be a challenge, especially for small agencies to have the time to use the resources identified.

The Department of Revenue is able to compare different assigned accounts with records from other debts including tax debts to complete data elements not provided by the assigning agency. Under SB1067 when those accounts are assigned to private collection those records will include the information that was not previously provided by the agencies. This process improvement is expected to provide vendors with additional data elements that will assist with the identification and location of the debtor which will ensure vendor compliance with state and federal collection requirements. Additionally, under SB1067 all debts owed by the same debtor will be assigned to the same vendor which will improve the efficiency of

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	<p>collections by allowing the same vendor to make arrangements for all state debts that are owed at that time.</p> <p>SWARM will continue to partner with DOR to evaluate data issues from debts assigned by agencies and identify policy solutions that will improve the collection of state debts.</p>
<ul style="list-style-type: none"> <li>• Further improve use of collection tools by implementing state vendor offset; working with agencies, and the Legislature when necessary, to implement new tools, such as bank data matching, Internet posting of debtors and a state lien registry; working with agencies and the Department of Justice to resolve key collections legal issues, such as new hire report availability and the use of credit bureaus and Employment wage data; and exploring successful tools used in other states.</li> </ul>	<p><u>Management Response per 17-19 Budget Update:</u> Management generally agrees with the recommendation, but have concerns related to the ease of implementing state vendor offset. Implementing a state vendor offset system across the enterprise is not a simple solution as audit findings suggest, due in part to technological limitations that prevent this solution from being easy to implement. The state currently uses the Statewide Financial Management Application (SFMA) as Oregon’s official accounting system for accounting and financial reporting, but in some instances agencies have been authorized to use separate systems to distribute payments (for example, issuing checks and electronic funds transfers). Additionally, many agencies utilize subsidiary systems to track debtors at a detailed level and only input high level summary information into SFMA. The combination of these two practices makes it more difficult to capture all disbursements being made to state debtors in a simple manner. Other agencies, such as the Department of Revenue, maintain necessary information on debtors that would have to be accessed by DAS’ Financial Business Systems unit to perform vendor offset. The unit is not staffed to implement a state vendor offset within current resources. Due to the lack of detailed information in SFMA, DAS’ role could only be one of leadership and coordination. While DAS does recognize the benefits of having an integrated vendor offset solution, it may not be feasible without a great deal of manual processing at this time. DAS and other agencies have begun discussing a pilot project that may allow for some vendor offset capabilities between larger agencies. The results of this pilot project will help inform future work in this area. Regarding other specific recommendations, the new positions received through SB 55 will have duties focused on the selection and implementation of tools to assist state agencies in collections. This work will likely include the review of current barriers that exist, such as lack of access to the new hire report, and will likely require DAS to receive guidance from the Department of Justice.</p> <p><u>Management Update for 19-21:</u> SB89 became SB1067 during the 2017 legislative session which included language that allows the Other Agency Accounts Unit at DOR access to all data within DOR. The 2017 session also saw SB254 passed which did two main things regarding DOR collection activities: first it established a financial institution data match (FIDM) to allow DOR to obtain records of account information for debtors who owe money to the state. This will improve the efficiency for how DOR issues garnishments to financial institutions. Second, the bill established the authority for DOR and DOJ Child Support to establish agreements for the sharing of data under the new hire reporting required to the division of child support. This information will allow DOR access to employment information months before</p>

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	<p>it was previously received from the Employment department quarterly employer reporting. Again, having this information will allow for a much more efficient process to submit garnishments to employers and improve collections for those debtors who “skip” from job to job trying to avoid garnishments.</p> <p>In May 2017 Governor Brown issued Executive Order 17-09 in which DAS was directed to establish policies for the coordination of vendor payments to recover liquidated and delinquent debts owed to the state from entities receiving payments from the State. In implementing the Executive Order, it was determined that a data match process would be established that provided notification to DOR to issue a garnishment prior to the release of the payment to the vendor. This process was chosen for a number of issues related to the Administrative Procedures Act which ensure due process to the debtor and follows existing statutory authority. This method was chosen over a potentially more efficient offset model because there was unclear legal authority for the state to offset debts owed to one agency from payments made by a different agency. Until further research and possible legislative changes are made, the garnishment model provides the least risk while accomplishing the intent of the Executive Order. The Department of Transportation was the first agency to perform data matching beginning in late 2017 with full implementation in early 2018. The Statewide Financial Management System will begin data matching for agencies that use the application on June 1, 2018.</p> <p>The Executive Order also directed the Department of Revenue to provide the DAS director with a report on the feasibility of posting debtor information online. That report was submitted, but the Executive Order did not direct the state to implement internet posting. DAS continues to work with DOR to identify the most effective tools for debt collection.</p> <p>DAS evaluated the possibility of state lien registry for the 2019 legislative session. This has been introduced in prior sessions but did not gain support due to the financial impacts on the counties. It was decided that more collaboration needed to occur with counties to identify potential solutions which would minimize fiscal impacts to counties while providing operational efficiencies for the state. Once those potential solutions are identified a statutory recommendation will be made.</p> <p>Due to the implementation of SB1067 there has not been further research done on other states collection tools, this will be revisited after completion of SB1067 efforts.</p>
<p>Improve compliance with collection rules by increasing training for agencies; clarifying assignment requirements and exemptions, handling of private collection firm contracts, and write-off procedures;</p>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. SB 55 directed DAS to create policies, provide training, and provide technical assistance that corresponds with this recommendation. Currently, the Oregon Accounting Manual (OAM) contains a chapter on Accounts Receivable Management. This chapter is already being reviewed by the enterprise project team, and review and updates will continue as DAS receives resources associated with SB 55. As the OAM is updated, training will occur to ensure that agencies have a clear understanding of</p>

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and helping agencies follow appropriate collection practices, including using skip tracing and reconciling debt sent to OAA.

the policies. The new positions received in SB 55 will regularly interact with agencies that have collection activity, and will be able to provide ongoing technical assistance and guidance on existing policies and collection contracts.

Management Update for 19-21: We consider this finding to be resolved. SWARM has facilitate a number of trainings since the last update including: a best practices workshop by one of the vendors under the private collection firm contract; annual LFO reporting, Bankruptcy 101 provided by DOJ attorney Carolyn Wade; OSFA 2018 Winter half day training on Effective and Efficient A/R Management. The Accounts Receivable 101 iLearn course was also completed and posted for agencies to use as needed. The Service member Civil Relief Act training was postponed until 2018 due to efforts in coordinating implementation of SB1067 with DOR.

SWARM has provided updates to the OAM on assignments to DOR and private collection and has assisted agencies during one on one meetings to better understand the write-off criteria and how to document the account. SWARM is currently updating the write-off OAM to include a template for agencies to use in approving a write-off internally and identifying the specific criteria that applies.

As implementation of SB1067 has progressed, much effort has been made to improve the reporting from DOR to assist agencies with the reconciliation of assigned debts. Programming efforts will be implemented in July 2018 for agencies that pass the cost of collection to the debtor.

The SWARM website has been updated to include an A/R toolkit that provides agencies with links to a variety of skip tracing tools for use in their collection of delinquent debts. Many agencies still face resource limitations that make use of these tools difficult due to the time consuming nature of the process.



# 2019-21 BUDGET NARRATIVE

**Audit Title:** State Agencies Respond Well to Routine Public Records Requests, but Struggle with Complex Requests and Emerging Technologies

**Division:** Chief Operating Office

**Audit Number:** 2015-27

**Issue Date:** November 2015

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>To bring more consistency to agency responses to public records requests, the Department of Administrative Services should provide statewide guidance and training on procedures for handling non-routine and complex public records requests, including communicating with requesters regarding fees and timelines; procedures for the use and retention of electronic communication, including text and instant messaging as they relate to public records law; and procedures for the use of personal devices and personal email accounts, as they relate to public records law.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendations. Development of statewide policy regarding text messages and social media is already underway in anticipation of needs identified by a new communications contract. DAS is working with the State Archivist to create a menu of options to meet retention and disposition requirements that can be adopted based on business needs. In addition, the Department will provide clear guidance to state agencies to help ensure accuracy and consistency in response to public records requests. DAS will convene agency public information officers (PIOs) to identify best practices and develop recommended policy and procedure guidance to help agencies resolve barriers to effective response to non-routine and complex public records requests. DAS will engage and coordinate with state agency leadership in finalizing that policy guidance.</p> <p>Informed by these audit results, the Governor issued Executive Order 16-06, instructing DAS to develop and promote model public records management policies. State agencies must comply with ORS 192.018 within 90 days of the issuance of these polices. DAS is further instructed to comply with the audit recommendations.</p> <p><u>Management Update for 19-21:</u> We consider this finding resolved. The Public Records Requests and Management Project steering team, in collaboration with the State Archivist, developed the <i>Statewide Public Records Management Policy</i>, which DAS adopted in June 2016. This policy establishes the minimum standards for state agency policies relating to the internal management of public records. It provides guidance on communicating with requesters regarding fees and timelines; procedures for the use and retention of electronic communications, including text and instant messaging as they relate to public records law; and procedures for the use of personal devices and personal email accounts, as they relate to public records law. In regards to training, the statewide policy directs agencies to designate an Agency Records Officer in accordance with ORS 192.105 to be responsible for working with the Archives Division and State Archivist to carry out a number of duties related to records management, including coordinating and tracking employee completion of public records management training to ensure agency staff understand how records are properly managed, in compliance with authorized records retention schedules. <b>Per Executive Order #18-05 this finding is resolved.</b></p>

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<ul style="list-style-type: none"> <li>To address the variation in fees charged by state agencies, the Department of Administrative Services should also consider creating rates to charge for the cost of copies of public records; and identifying rates to charge for labor for state employees working on public records requests.</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendation. As mentioned above, DAS and the Enterprise Leadership Team are ready and willing to see standardization that still accommodates agency business requirements. DAS will convene agency PIOs and business managers to identify best practices and develop recommended policy guidance regarding standardized fees and charges. DAS will work with agencies to ensure fees and charges are appropriately levied in alignment with these guidelines.</p> <p>Responding to this audit and Executive Order 16-06, DAS has chartered a statewide project with support from the Governor's office to assess fees charged by state agencies for public records.</p> <p><u>Management Update for 19-21:</u> In July 2016, the Statewide Standardized Fee-Structure Workgroup was established under the Public Records Requests and Management Project (PRRMP). The workgroup convened several times over the course of three months and developed a statewide standardized fee-structure (SSFS). The SSFS was reviewed and approved by the DAS Director, Governor's Office, and Enterprise Leadership Team for adoption as a DAS Statewide Policy.</p> <p>The SSFS includes requirements for communicating with requesters regarding fees, as well as a requirement that agency staff work with requesters to refine the scope of their requests to ensure the request translates to a search that will actually capture the information that is being sought.</p> <p>The next step is to move forward with official rulemaking for the SSFS. The creation of the Public Records Advocate and Public Records Advisory Council (per SB 106) will provide an avenue for starting this process. With their review, support and collaboration, DAS will begin to initiate formal rulemaking by fall 2018. <b>Per Executive Order #18-05 this finding is resolved.</b></p>
<ul style="list-style-type: none"> <li>To improve responses to public records requests, state agencies should create policies and procedures based on the guidance to be provided by the Department of Administrative Services, and: implement a record management program or process that fits the needs of each agency (e.g. HPRM or another system); create goals for turnaround time that fit</li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> Management generally agrees with the recommendations. While these recommendations are directed to state agencies in general, not DAS in specific, the Department will work closely with agencies to make sure the recommendations are communicated to agencies along with DAS' policy guidance. DAS will work collaboratively with the Office of the State Chief Information Officer, the Governor's Office and the State Archivist to evaluate the feasibility of implementing a technology solution to streamline and automate appropriate records management statewide. As an agency, DAS is testing HP Records Manager (HPRM) in the office of the Chief Operating Officer (COO) with the intent of expanding its use, agency-wide, once testing is complete. DAS will create processes to evaluate effectiveness and monitor performance and will share that information with other state agencies. Any statewide solution will require careful planning and implementation.</p>

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agencies' processes based on past experiences with responding to requests; create and keep a tracking mechanism, such as a log, to measure adherence to turnaround time goals and to track documentation related to each request; and identify frequently requested information and consider proactively making the information available (e.g., posting more information on agency website or the Oregon Transparency Website).

Management Update for 19-21: Per Recommendation #1, the Public Records Requests and Management Project (PRRMP) steering team, in collaboration with the State Archivist, developed the Statewide Public Records Management Policy, which DAS adopted in June 2016. This policy was adopted by all executive branch agencies, and achieved 100% Executive Branch compliance by November 2016.

The PRRMP's final piece of work was to develop a roadmap for the future of public records management in Oregon. This roadmap includes strategies to 1) quantify and manage public records requests throughout the state; 2) improve responses to public records requests and track both requests and responses; and 3) use technologies to streamline all aspects of public record management and requests.

DAS's work on this recommendation is complete. We have delivered the roadmap to the Governor's Office and Advisory Council for their consideration of options to address the three strategies listed above. **Per Executive Order #18-05 this finding is resolved.**

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Management Letter  
**Audit Number:** Management Letter No. 107-2016-03-01

**Division:** Enterprise Asset Management  
**Issue Date:** April 2016

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<p>We recommend financial management receive training and seek guidance from appropriate accounting standards and resources to obtain a better understanding of how to properly records costs related to capital assets. We further recommend management develop a clear and detailed capitalization policy that ensures proper capitalization decisions and improves the review process prior to recording capitalization transactions for financial reporting purposes.</p>	<p><u>Management Response per 17-19 Budget Narrative:</u> DAS generally agrees with the recommendation. While management believes that ongoing training is valuable, the significant deficiency identified by the Audits Division represented an oversight, and not a lack of understanding or disagreement about accounting principles.</p> <p>Since the issuance of this management letter, DAS Executive Team has approved two policies to address this and two prior recommendations from the Audits Division.</p> <p><u>Management Update for 19-21:</u> Per FY2017 Secretary of State’s annual audit of the State of Oregon’s financial statements (documented in the Comprehensive Annual Financial Report) and verified with the Secretary of State’s Audit Division: <b>this finding is resolved.</b></p>

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Improving State Computer System Security will take Time, Resources, and Cooperation

**Division:** Office of the State Chief Information Officer

**Audit Number:** 2016-30

**Issue Date:** November 2016

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>• We recommend that the Office of the State Chief Information Officer:               <ul style="list-style-type: none"> <li>a. Collaborate with state agencies to develop detailed plans in order to fully implement the requirements of Executive Order No. 16-13.</li> <li>b. Develop sufficient statewide standards and processes for oversight to ensure security of agency computer systems.</li> <li>c. Collaborate with state agencies to ensure remediation of the specific weaknesses communicated to state agencies in separate management letters.</li> <li>d. Work with the Governor, Legislature, and agency directors to ensure staffing and resources are available to implement agency security measures.</li> </ul> </li> </ul>	<p><u>Management Response per 17-19 Budget Narrative:</u> The Office of the State CIO (OSCIO) generally agrees with the findings and recommendations in the report. Pursuant to the Governor’s Executive Order 16-13, “Unifying Cyber Security in Oregon” our Office is conducting an enterprise-wide information security risk assessment – working closely with agencies, boards and commissions across state government to identify and prioritize information security weaknesses. The risk assessment is scheduled for completion by mid-2017. The OSCIO will follow-up the risk assessment with a comprehensive enterprise security plan for robust continuous information security management, providing clarity on ownership, accountability, priorities, requirements, policy, oversight and execution of information security functions statewide. The new Enterprise Security Plan is expected to be published and initiated by summer of 2017.</p> <p><u>Management Update for 19-21:</u> Per the OSCIO the Statewide Information Security Standards can be found here: <a href="http://www.oregon.gov/das/OSCIO/Documents/2017%20ISO%20Standards%20Oregon.pdf">http://www.oregon.gov/das/OSCIO/Documents/2017%20ISO%20Standards%20Oregon.pdf</a></p>

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Department of Administrative Services Should Enhance Succession Planning to Address Workforce Risks and Challenges

**Division:** Office of the Chief Human Resources Officer

**Audit Number:** 2017-21

**Issue Date:** August 2017

*DAS Management generally agrees with the recommendations as stated in the report.*

Audit Recommendation:	Response/Action Taken:
<ul style="list-style-type: none"> <li>Develop a statewide workforce succession planning strategy and framework, in consultation with state agencies and stakeholders that provides consistent guidance and direction, but also allows agencies flexibility to manage within their unique situations.</li> </ul>	<p><u>Management Response August 2017:</u> Success planning continues to be a topic during biweekly human resource (HR) advisors meetings with agencies. The CHRO is reviewing the documentation submitted with the audit findings to incorporate practices as appropriate.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). DAS has developed a web page on its website that is devoted to succession planning. The webpage contains many resources, including definitions, answers to frequently asked questions, and a succession planning guide. DAS also includes a point of contact for questions and assistance. <b>Status: Implemented / Resolved.</b></p>
<ul style="list-style-type: none"> <li>Provide specific guidance to state agencies on succession planning, similar to the toolkits provided by other states, including but not limited to: a) definitions of concepts for statewide use, such as defining workforce planning, succession planning and retirement eligibility; b) explanation of key succession planning processes that should be used; c) tools and templates to inform succession planning such as tools to identify and analyze skills gaps or identify talent pools; d) recommend approaches to meet public sector principles such as guidance on developing a communication plan for improved transparency.</li> </ul>	<p><u>Management Response August 2017:</u> Due to the audit findings regarding readiness related to definitions and communications plans, we will revisit and prioritize our work in those areas. Training will be provided in the use of Workday to manage talent and complete workforce and succession planning tools and activities. Workday has built-in tools that allow the state to analyze skills gaps, and create talent pools. The talent pools can then be attached to specific positions for use in succession planning.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). (a) DAS has developed a glossary of succession planning terms and included this glossary on its website. <b>Status: Implemented / Resolved.</b> (b) DAS's succession planning webpage provides several planning resources. These include an initial agency assessment tool, a critical position chart and tool, and a succession planning guide. <b>Status: Implemented / Resolved.</b> (c) The succession planning page on DAS's website contains tools and templates, including a succession planning guide, several communication planning tools, and position planning tools. <b>Status: Implemented / Resolved.</b> (d) DAS has completed some work in this area, but at present, there are no metrics that would allow DAS or agencies to determine if succession planning efforts are adequate at either the agency or statewide level. DAS's succession planning guide briefly touches on performance measurement, highlighting a limited number of possible measures. DAS also reports that its staff are beginning to gather data, and some old HR systems contain metrics. DAS is hoping that Workday, its new statewide HR information system, will provide better data analytics tools. <b>Status: Partially Implemented.</b> (e) Equity, merit, and fairness are components of DAS's succession planning guide, and transparency is identified in a description of values</p>

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	<p>adopted by the Oregon Enterprise Leadership Team (ELT). This team includes more than 20 state agency directors. The values and competencies adopted by the ELT support succession planning principles. The values include accountability, integrity, equity, and excellence. DAS has also produced a set of communication tools to support succession planning. These tools include a communication strategy guide. <b>Status: Implemented / Resolved.</b></p>
<ul style="list-style-type: none"> <li>Develop and implement processes to monitor, assess and address state agency efforts and state workforce risks to ensure critical positions are filled with qualified staff. This should include: a) regularly collecting information from state agencies about their actions and risks; b) assessing workforce risks, such as retirement eligibility from a state-level perspective; and c) regularly communication workforce information to state agencies and stakeholders, such as the legislature, public and labor organizations.</li> </ul>	<p><u>Management Response August 2017:</u> Access to PERS system data through the Workday application will provide dashboards for management and executive staff regarding actions and risks. The legislative and judicial branches are participating in the Workday application using Workday’s reporting capabilities and this information will be readily available through the application. Unlike in the past, access to this information will not require custom reports or requests to DAS for information.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). (a) DAS has developed an annual survey it will send to state agencies. This survey collects information that allows DAS to monitor and assess agency efforts and state risks. DAS has also provided three employee survey tools for the agencies to use. These tools will provide agencies information on data needs and possible risks. DAS is also collecting agency level information as it provides technical assistance to the agencies. <b>Status: Implemented / Resolved.</b> (b) DAS’s outreach efforts, annual agency survey tools, and the retirement eligibility data discussed in recommendation no. 6, will assist DAS and agencies in assessing retirement eligibility risks. <b>Status: Implemented / Resolved.</b> (c) DAS has developed tools to communicate with agencies via its website, outreach activities, technical assistance efforts, and regular meetings with HR managers and agency directors. DAS is also communication with stakeholders through its website and believes Workday will allow them to provide additional workforce data when it launches. <b>Status: Implemented / Resolved.</b></p>
<ul style="list-style-type: none"> <li>Work with agencies to define essential data needs related to succession planning and ensure needs are met, including workforce demographics and retirement eligibility data.</li> </ul>	<p><u>Management Response August 2017:</u> An integration to the Oregon PERS system is included in Workday implementation. Data needs, including demographic data requirements, were collected in collaboration with state agencies during the business case development and will be delivered in the Workday system.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). DAS sought agency input regarding data needs when it developed the Workday business case. DAS plans to include these data elements in Workday. <b>Status: Implemented / Resolved.</b></p>

## 2019-21 BUDGET NARRATIVE

<ul style="list-style-type: none"> <li>• Work with PERS to obtain retirement eligibility data in order to improve the accuracy of workforce information used for broad succession planning strategies. Address any concerns about individual privacy and guard against any potential for age discrimination.</li> </ul>	<p><u>Management Response August 2017:</u> In addition to response from Recommendation #3; the agency is piloting three surveys, entrance (to send to new employees within 30 days of hire), engagement/retention (to send to existing employees), and exit (to send to employees leaving their current position). The data provided by the surveys will enable us to further note areas the state is doing well and where there are opportunities to do better.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). DAS has entered into an intergovernmental agreement with PERS to obtain limited retirement eligibility data on a regular basis. This data will be uploaded to Workday. Note: Physical access will not occur until DAS launches Workday. <b>Status: Implemented / Resolved.</b></p>
<ul style="list-style-type: none"> <li>• Provide guidance and training in the new human resource information system to state HR employees to ensure appropriate business changes are made to support and capitalize on the new system, and to ensure data integrity.</li> </ul>	<p><u>Management Response August 2017:</u> Communication, training, and organizational change management activities are included and funded in the Workday implementation plan. The workday project team has trainers and change managers dedicated to the project to ensure employees are properly prepared to modify business processes and use Workday to its full potential.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (2018-37). Though Workday does not have a firm launch date, DAS has begun developing training materials and placing them on the Workday webpage. <b>Status: Implemented / Resolved.</b></p>
<ul style="list-style-type: none"> <li>• Expand on current opportunities for state agencies to share practices and coordinate with each other and DAS. This should include increasing outreach to agencies not represented at the HR advisors meeting, expanding opportunities at the HR directors meeting for agency collaboration and sharing, and reaching out to HR directors who do not regularly attend the HR directors meetings.</li> </ul>	<p><u>Management Response August 2017:</u> DAS will continue to meet biweekly with HR advisors and bimonthly with all HR managers with a standing agenda topic to discuss best practices. While it is not possible to contact each agency that does not attend the scheduled meeting individually, DAS will incorporate synopsis in the HR newsletter as another method of communicating with staff. A position within the CHRO to champion succession management and facilitate the use of best practices is under development with a target of having the position filled by January 2018. The CHRO also attends all Enterprise Leadership Team meetings and all Agency Directors meetings to share information and practices.</p> <p><u>Management Update for 19-21:</u> Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). DAS is taking steps to foster cooperation and coordination through its succession planning efforts. Specific actions include: 1) Identifying and encouraging coordination and sharing as an important tool. 2) Providing support, training, and assistance to agencies seeking to coordinate and share information. 3) Encouraging agencies to work together when an opportunity for collaboration exists. DAS does this through its regular HR director’s meeting, statewide communication outreach efforts, and in its daily communications with agencies including through existing tools, such as the statewide HR newsletter. 4) Hosting open events to all HR staff not represented at the either of the director meetings. <b>Status: Implemented / Resolved.</b></p>



## 2019-21 BUDGET NARRATIVE

- Work with state agency executives and HR personnel to address barriers in succession planning related to state HR policy, rules, or processes, by making adjustments when appropriate and providing guidance to agencies on how to achieve objectives within existing state structures.

Management Response August 2017: The activities in these areas will continue as a core function of workforce planning within the CHRO. Over the last few months, practices have been modified so that CHRO policies are reviewed by the Enterprise Leadership Team and all agency directors for feedback. They are also circulated to all human resource managers statewide for comment prior to finalization.

Management Update for 19-21: Per Secretary of State Audits Division Follow up Report: November 2018 (#2018-37). DAS has taken steps to engage state executives in an effort to build awareness, and develop a statewide capacity to address barriers, including: 1) Presenting the succession planning project to the ELT. 2) Modifying its policy review process to include a review by ELT members and agency directors who are not ELT members. 3) Actively communication with agencies through their outreach efforts noted in previous recommendations. **Status: Implemented / Resolved.**

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Opportunities Exist to Increase the Impact of State Agency Internal Audit Functions

**Division:** Chief Operating Office

**Audit Number:** 2018-25

**Issue Date:** August 2018

<ul style="list-style-type: none"> <li>Define the minimum amount of resources that constitutes an active internal audit function, whether staffed or contracted, and develop a methodology to determine the recommended staffing for internal auditing.</li> </ul>	<p><u>Management Response August 2018:</u> Management Generally Agree, however resource levels are determined by the state Legislature every two years through the biennial budget process. In consultation with DAS management, the DAS CAE, the CAE Council, and other agency executives, methodologies will be researched with the aim to provide best practices and information helpful to internal audit resources for Oregon state government. It is important to note that a recommendation for staffing or resources does not necessarily mean that any additional staff or resources will ultimately be made available.</p>
<ul style="list-style-type: none"> <li>Determine whether the minimum qualifications for internal audit classifications should be amended to expand the pool of applicants.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees: DAS Management and the DAS CAE will work with the Chief Human Resources Office (CHRO) to review the current MQ's of each of the three IA position levels. DAS Management and the CHRO feel it would be best to complete this work after implementing Recommendation #1.</p>
<ul style="list-style-type: none"> <li>Dedicate sufficient human resources for both statewide internal audit coordination and internal auditing within DAS.</li> </ul>	<p><u>Management Response August 2018:</u> Management neither Agrees nor Disagrees. DAS Management will review the current staffing level and compare it to the resources needed to perform both statewide oversight and internal auditing within DAS. If it is determined the additional resources are needed, DAS may request the resources during the 2021 legislative session.</p>
<ul style="list-style-type: none"> <li>Evaluate whether the classification of the statewide internal audit coordination position is appropriate, relative to the Chief Audit Executives throughout the state.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management and the DAS CAE will work with the CHRO to review the current classification level of the DAS CAE as well as the classification of statewide CAE's. DAS Management and the CHRO feel it would be best to complete work after implementing Recommendation #1.</p>
<ul style="list-style-type: none"> <li>Propose changes to administrative rules to address concerns identified in this report, including those related to misalignment of reporting periods, audit committee</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS Management, DAS CAE, the Council, and other necessary stakeholders will work on a review and possible revision of administrative rules relating to internal audit.</p>

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<p>composition, and functional and administrative reporting.</p>	
<ul style="list-style-type: none"> <li>• Provide guidance to agency internal audit functions on minimum requirements for risk assessment processes, risk-based audits, and external reviews.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management, DAS CAE, and the Council will develop and make available to agencies guidance on consistent reporting of the work surrounding the risk assessment process; risk-based audits; and external reviews.</p>
<ul style="list-style-type: none"> <li>• Develop a strategic plan to coordinate agency internal audit efforts, promote effectiveness, and ensure integrity of internal auditing in the state.</li> </ul>	<p><u>Management Response August 2018:</u> Management Neither Agrees nor Disagrees. DAS management will collaborate with the DAS CAE and the Council on the best set of tools to provide to state agencies that will assist in coordinating of the internal audit function in state agencies, promoting effectiveness and ensuring the integrity of internal auditing in the state.</p>
<ul style="list-style-type: none"> <li>• Work with the Legislature to strengthen and clarify state laws related to internal auditing and DAS's role as a centralized coordinating body.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management and other applicable bodies will work with the Legislature to review and possibly change state laws relating to internal audit in state government, including the role DAS is to play. Because legislative concepts for 2019 are well under way, the next opportunity for DAS to request any statutory changes will be during the 2021 legislative session.</p>
<ul style="list-style-type: none"> <li>• Develop guidance or criteria to determine when an exemption to the internal audit requirement is appropriate.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management, DAS CAE, and the Council will review the current policy on requesting and granting exemptions to rule. The DAS CAE and the Council will then develop procedures that relate directly to granting such exemptions on internal audit functions.</p>
<ul style="list-style-type: none"> <li>• Inform agencies that meet the current criteria that they are required to have an internal audit function.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management and the DAS CAE will develop a letter that informs agencies that meet the current requirement and what guidance DAS is able to provide.</p>

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<ul style="list-style-type: none"> <li>• Develop a formal process to track which agencies meet statutory requirements for establishing an internal audit function.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. DAS management and the DAS CAE will develop a tool to assist in reviewing and tracking when an agency meets the requirement of having an internal audit function.</p>
<ul style="list-style-type: none"> <li>• Adjust the current criteria in state rules for the internal audit requirement to clearly identify state agencies that face the highest levels of risk. This should include a review of the types of transactions considered as “cash processed,” the levels of expenditure and staffing set more than a decade ago, and a consideration of other risk factors.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. Along with the work being done from recommendation 1, DAS management, DAS CAE, and the Council will work with other bodies to develop a review of current criteria and adjust if necessary. This may potentially require a revision to the current administrative rules.</p>
<ul style="list-style-type: none"> <li>• Make training materials available to new and existing internal audit staff at state agencies, including trainings that would enable staff members to participate in external peer reviews at other agencies.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. The DAS CAE, in partnership with the Council and the IIA Salem Chapter, will develop a formal review process of training opportunities. This information will then be made available to all agency internal audit functions.</p>
<ul style="list-style-type: none"> <li>• Provide training materials to new and existing committee members, including training on how to maintain the independence of the audit function and what work products to expect.</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. In partnership with the Council, the DAS CAE will review the audit committee training currently available, such as the Audit Committee Handbook and a training presentation. They will be updated as determined necessary and made available to audit committees at state agencies.</p>
<ul style="list-style-type: none"> <li>• Revise the annual report on statewide internal audit activities to ensure it is clear, accurate, and helpful for internal audit stakeholders; includes meaningful information on internal audit performance; describes</li> </ul>	<p><u>Management Response August 2018:</u> Management Agrees. Working with DAS management and the Council, the DAS CAE revise the annual report format after seeking input from stakeholders on what information should be included in the report.</p>

## 2019-21 BUDGET NARRATIVE

<p>conformance with professional standards and state requirements; and details the costs and outcomes of internal audit contracting.</p>	
<ul style="list-style-type: none"> <li>• Convene an internal audit working group including stakeholders such as state CAE's and professional auditing organizations to determine the appropriate level of centralization for internal audit functions in Oregon.</li> </ul>	<p><u>Management Response August 2018:</u> Management Neither Agrees nor Disagrees. Working with DAS management, the Council and other applicable bodies, a review of the recommendation will be done after work is complete on the preceding 15 recommendations.</p>

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Progress Has Been Made to Address Security Weaknesses at the State Data Center, but Improvements are Still Needed

**Division:** Office of the State Chief Information Officer

**Audit Number:** 2018-34

**Issue Date:** August 2018

<ul style="list-style-type: none"> <li>• Clarify the information security roles of data center personnel pertaining to security requirements defined in the information security plan and overall responsibility for security at the data center.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. The first stage in addressing security concerns at the SDC was establishing critical security capabilities that were missing, which the findings of this audit confirm have been addressed. The next stage is to mature those services from ad-hoc to fully documented and tested capabilities, including clear documentation of roles &amp; responsibilities. The ESO will work in partnership with ETS to drive to this next level of maturity across security relevant operations through the end of the 2017-19 biennium.</p>
<ul style="list-style-type: none"> <li>• Improve tracking of remediation efforts to mitigate critical vulnerabilities detected by scans.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. Vulnerability remediation is taking place consistently at the SDC, as reflected in the audit findings. The SDC is currently managing vulnerabilities to a level which exceeds current state standards and has consistently maintained that level in monthly regular scan results. Processes to improve vulnerability management coordination between the SDC and agencies are under development and will be supported by the OSCIO Information Technology Service Management (ITSM) project. The ITSM project will deliver a modernized ticketing and workflow management platform the improved processes can take full advantage of.</p> <p>A policy option package has been submitted in the 2019-21 legislative session to permanently staff this lack of capacity to ensure dedicated focus to security vulnerabilities in SDC manages systems is put in place. This resource will establish a system for tracking vulnerabilities to closure, leveraging the SDC's implementation of the OSCIO ITSM platform that will replace the existing SDC ticket tracking system.</p>
<ul style="list-style-type: none"> <li>• Improve implementation and capabilities of the security information and event monitoring system by             <ul style="list-style-type: none"> <li>a. Developing metrics to measure and track volume and content of logs and associated offences generated by the system;</li> <li>b. Developing procedures to modify system rules; and</li> </ul> </li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. The Enterprise Security Office (ESO) Security Operations Center (SOC) currently manages the security information and event management (SIEM) system that supports the state data center. The SOC is still early in its development, so detailed metrics and documented procedures are still being developed. Metrics will be established that will include the log information (type, contents, volume, etc.), as well as the related alerts and incidents generated from those logs. SOC development activities include the completion and documentation of formal operating procedures including, but not limited to, change management for SIEM rules. Specific requirements and controls around rule changes and /or changes to SIEM configuration will be documented in the coming months.</p>

## 2019-21 BUDGET NARRATIVE

<p>c. Continuing to build capacity to manage additional log sources for input and analysis in the system.</p>	<p>Both short and long-term plans for the enterprise SIEM include expansion to handle both the physical requirements for the growing number and sized of logs, as well as the processing capability to perform the necessary analysis to generate alerts. A policy option package to fund additional needed log capacity to serve SDC needs has been submitted for consideration in the 2019 legislative session.</p>
<ul style="list-style-type: none"> <li>Request funding from the Legislature to implement networking and security equipment life cycle replacement as an ongoing program as opposed to individual projects.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. Funding has been requested in a policy option package in the 2019 legislative session to provide ongoing operating budget to sustain lifecycle replacement costs for security equipment-specifically, funding for firewall lifecycle. As new security solutions are implemented, funding requests will include budget provisions for on-going support of the entire lifecycle of the assets from concept to replacement. Discussions have been initiated to consider moving these resources to a lease model to ensure they are regularly refreshed automatically, rather than requiring periodic capital investment, which often includes delays in replacing older infrastructure.</p>
<ul style="list-style-type: none"> <li>Develop and implement solutions to isolate operating system environments that are not fully supported by vendors.</li> </ul>	<p><u>Management Response October 2018:</u> Management Partially Agrees; with this recommendation, as hosted agencies drive this need. A more complete solution would involve a change in policy, such as the introduction of an Authority to Operate process, or other governance that would require compliance at the risk of application isolation from the Oregon Government Enterprise. In the absence of this kind of control, ESO standards prohibit the use of obsolete or non-vendor supported operating. Due to agency resourcing shortfalls, exceptions are sometimes granted to temporarily support business needs. ESO will formalize the exception process over the coming months. In addition to tracking of exceptions, a technical scheme for isolating systems that remain outside of state standards is necessary to protect the rest of the enterprise.</p>
<ul style="list-style-type: none"> <li>Periodically reconcile installation of anti-malware and patch management agents on Windows servers with applicable servers in its inventory to ensure full coverage.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. Efforts are already underway in ESO to develop two enterprise solutions to accommodate this recommendation. The first will be focused on establishing a solution of solutions that accurately account for inventory in an automated manner, both for software and hardware. This will allow for confirmation of existence of appropriate anti-malware software and patch management agents on each client in the environment.</p> <p>The second solution will focus on configuration management, which will inform when a system is configured in an insecure, non-compliant manner. This solution will help ensure anti-malware and patch management agents are properly configured to do what was intended.</p> <p>ESO will be deploying these solutions during the 2019-21 biennium when the necessary budget will be available. ETS/SDC will be the target for both solutions once they are identified and procured.</p>

## 2019-21 BUDGET NARRATIVE

<ul style="list-style-type: none"> <li>• Enforce existing procedures requiring periodic review of privileged access membership.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. ESO has worked with ETS and agency partners to drive a multi-year project to upgrade the controls around the isolation, tracking and use of privileged access credentials within ETS. Agreeing on a solution has included partnership with IT and security teams across all agencies with systems currently manages at ETS. ESO and ETS have already contracted a vendor and started implementation of the new privileged access system that should be ready for use starting in 2019.</p> <p>ESO will assist ETS in the development, documentation and testing of a periodic privileged access audit procedure as soon as the move to a new privileged access management system is complete. The conversion to this new system will take quite a while as each agency domain will need to be integrated individually. Substantial progress should be observable in the latter half of 2019.</p>
<ul style="list-style-type: none"> <li>• Develop additional alerts to monitor actions taken by privileged access users, as required by the statewide security plan and standards.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. The Enterprise Security Office (ESO) Security Operations Center (SOC) is currently in the process of developing use cases that will enable alerting for actions taken by privileged users as required by the Statewide Information Security Plan. This includes alerting on specific behavior such as privilege escalation attempts, log modification and non-standard creation of user accounts and privilege assignment. Once these alerts are developed and ETS endpoint systems are integrated into the SOC, this finding will be fully addressed.</p>
<ul style="list-style-type: none"> <li>• Further define procedures for security incident response, including:             <ol style="list-style-type: none"> <li>a) Better defining roles and responsibilities for security incident response between the Enterprise Security Office and the data center.</li> <li>b) Ensuring that potential security incidents are tracked to enable additional analysis; and</li> <li>c) Developing standard operating procedures for responding to different types of security incidents.</li> </ol> </li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. As called out in the Statewide Information Security Plan (dated August 1, 2018), the Enterprise Security Office (ESO) is to develop, coordinate and maintain the State Incident Response capability. The ESO is currently in the process of clearly defining roles and responsibilities for security incident response as part of efforts to update the Statewide Security Incident Response policy (107-004-120) and related procedures. The body of work will enable better role definition and responsibilities in this area between the ESO and data center.</p> <p>As part of the SOC development mentioned in recommendations #1 and #8, the SOC will be formalizing the tracking and analysis of security incidents, as well as the standard operating procedures for responding to different types of security incidents. Incidents detected in the SOC are already being documented and tracked in a SOC ticketing system (this was implemented after the audit was completed). Written procedures for tracking and closing tickets in this system are still being developed, with an expected completion date of June 30, 2019. This procedures must be applicable to agency incidents as well as SDC incidents, therefore more time will be required to complete the documentation.</p>



## 2019-21 BUDGET NARRATIVE

<ul style="list-style-type: none"> <li>Identify and implement an automated solution for asset inventory and configuration management.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. Efforts are already underway in ESO to develop two enterprise solutions to accommodate this recommendation. The first will be focused on establishing a solution of solutions that accurately account for inventory in an automated manner, both for software and hardware. The second solution will focus on configuration management, which will inform when a configuration changes in a non-compliant way. ESO will be deploying those solutions during the 2019-21 biennium when the necessary budget will be available.</p> <p>ETS/SDC will be the first target for both solutions once they are identified and procured.</p>
<ul style="list-style-type: none"> <li>Work with state agencies dependent upon the data center for disaster recovery and ensure priorities for recovery are identified.</li> </ul>	<p><u>Management Response October 2018:</u> Management Agrees. ETS is currently in the process of gathering this information. Further work will then be needed to identify interdependencies and inter faces across platforms to fully understand the requirements and complexity of system recovery. Completion of the recommendation will require partnership between ETS and customer agencies.</p>

# 2019-21 BUDGET NARRATIVE

**Audit Title:** Significant Cost Savings Can Be Achieved by Modernizing Oregon’s Procurement Systems and Practices

**Division:** State Chief Procurement Office  
State Chief Information Office

**Audit Number:** 2018-45

**Issue Date:** December 2018

<ul style="list-style-type: none"> <li>• Identify options, and seek funding, for the acquisition and implementation of an enterprise eProcurement system that would provide purchase data of sufficient detail to allow for a robust spending analysis and identification of opportunities for strategic sourcing and cost savings. Additionally, develop processes to ensure the results of this analysis are available to agencies, legislatures, and the public.</li> </ul>	<p><u>Management Response December 2018:</u> Management Agrees. The Department of Administrative Services has submitted a Policy Option Package for consideration by the 2019 Legislative Assembly. If approved, the package would provide resources and funding to transform the current OregonBuys system to an enterprise solution. The implementation project would take 24 months to complete. Once implemented the data captured by the OregonBuys system will provide state procurement staff enhanced spend analysis and tools for the identification of opportunities for strategic sourcing and cost savings. DAS Procurement Services will develop and provide training to systems users on how to maximize these new resources in order to drive savings and best value in public contracting.</p>
<ul style="list-style-type: none"> <li>• Fully develop and implement stage gate processes to ensure they are effective and repeatable. Specific processes that should be developed include:             <ul style="list-style-type: none"> <li>a) Specifying how projects of different sizes and complexity will be evaluated to ensure each project receives the appropriate amount of oversight.</li> <li>b) Establishing more robust criteria and guidance regarding elements for stage gate deliverables, including templates and examples, and a training program for oversight staff to promote</li> </ul> </li> </ul>	<p><u>Management Response December 2018:</u> Management Agrees. We agree that EITG can further clarify what project management artifacts are required for oversight. Revised requirements have already been drafted and the matrix is currently in review with agency stakeholders, LFO and OSCIO leadership. Oversight models in other states will be evaluated to determine the benefits of utilizing different requirements based on project size and complexity. The entire suite of oversight templates is currently under review. PMBOK templates and templates from other states and consulting services will be considered as part of the revision. Once the updated documentation requirements and template package is complete, communication and training will be developed for agency staff.</p> <p>EITG work flow processes are currently being documented. This documentation will not only serve as reference for agency and OSCIO staff but will be incorporated into new employee onboarding and training.</p>

## 2019-21 BUDGET NARRATIVE

<p>consistent application of the project oversight framework.</p>	
<ul style="list-style-type: none"> <li>Establish minimum knowledge (i.e. education or training) and experience requirements for project managers who manage major IT investment projects. Knowledge and experience requirements should be scaled to be commensurate with project risk determined by the OSCIO.</li> </ul>	<p><u>Management Response December 2018:</u> Management Agrees in Part. While OSCIO agrees that oversight processes are the responsibility of EITG, agencies are ultimately responsible for training, hiring and assigning skilled project managers who understand the value and importance of sound project management practices. This includes assigning project managers that understand how to facilitate project management processes that support delivery of mature project management artifacts.</p> <p>OSCIO will develop project manager experience requirements that will take into account demonstrated hours of project management work, technical training and professional certifications. These requirements will be commensurate with the project complexity, project duration and project budget.</p>
<ul style="list-style-type: none"> <li>Work with stakeholders to define, periodically review, update, and approve key performance indicators for the oversight processes. Once KPI's are defined, the agency should develop processes to collect and periodically review performance data, and report progress compared to performance targets to key stakeholders.</li> </ul>	<p><u>Management Response December 2018:</u> Management Agrees. KPI's are currently under development with the assistance of a professional consultant. This will be an iterative development process. Initial KPIs will be developed with the data currently available and more robust, complex KPIs developed as the maturity of portfolio management increases. Progress will be reported in a periodic dashboard to key stakeholders.</p>
<ul style="list-style-type: none"> <li>Establish a method to track QA report distributions to ensure that reports are sent to all appropriate stakeholders as required by state law.</li> </ul>	<p><u>Management Response December 2018:</u> Management Agrees. The iQA contractors are contractually required (as described in an exhibit of each iQA contract) to send iQA deliverables to a list of required state recipients. The QA program will track to determine that iQA contractors have sent reports to the appropriate stakeholders.</p> <p>At a regular time (quarterly), determination will be made that contractual requirements for deliverable distributions have been completed. The Statewide QA program will work with iQA contract's Authorized Representative and the Basecamp program to confirm contractual compliance, by reviewing records and tracking.</p>

# Department of Administrative Services

## Affirmative Action Plan

July 1, 2019 – June 30, 2021



Katy Coba, COO  
155 Cottage St. NE  
Salem, OR 97301

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# Oregon

Kate Brown, Governor

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**Department of Administrative Services**

Office of the Chief Operating Officer  
155 Cottage Street NE Salem, OR 97301  
PHONE: 503-378-3106  
FAX: 503-373-7643

November 30, 2018

*Delivered to address and email*

The Governor's Office of Diversity and Inclusion/Affirmative Action  
Public Service Building  
255 Capitol Street, NE~ Suite 126  
Salem, OR 97301  
[affinnative.action@oregon.gov](mailto:affinnative.action@oregon.gov)

I am pleased to provide you with a copy of the Department of Administrative Services (DAS) Affirmative Action Plan for the 2019-2021 biennium. The Agency will continue with our initiatives as an agency and as a service provider for state government.

If you have any questions, please contact me at 503-931-2421 or Jessica Knieling at 503-378-4006.

Sincerely,

Katy Coba  
Chief Operating Officer  
Department Administrative Services

**DAS**  
DEPARTMENT OF  
ADMINISTRATIVE  
SERVICES

## Description of DAS

# About Us – Description of Agency

## **Mission and Objectives:**

The Department of Administrative Services is the central administrative agency of Oregon state government. Our mission is to serve state government to benefit the people of Oregon.

DAS works to effectively implement the policy and financial decisions made by the Governor and the Oregon Legislature. The department also sets and monitors high standards of accountability to ensure that state government uses tax dollars productively. To fulfill its mission, DAS supports state agencies by providing a strong and stable management infrastructure. As part of this effort, DAS works with private enterprise, citizens, and other government entities to develop an efficient service delivery system.

## **Mission Statement:**

- We support state government to serve the people of Oregon.

## **Vision:**

- By providing reliable service, accurate information and creative solutions, we strive to set the standard for good government and lead state agencies in furtherance of the Governor's vision.

## **Values:**

- Engaging diverse and experienced perspectives results in better outcomes.
- Partnerships and collaboration pave the way for success.
- Lessons learned inform our future actions.
- Investing in the right people, ideas and tools enables us to achieve our goals.
- Governance isn't a one-size-fits-all approach.



## **Agency Offices:**

### **Chief Operating Office**

Manages all executive branch agencies; provides governmental and external communications; supports statewide efforts to improve state government; and coordinates legislative activities. The Chief Operating Office includes Communications and the Office of Economic Analysis.

### **Chief Financial Office**

Responsible for establishing statewide financial policies and developing the Governor's Recommended Budget; assists executive branch agencies with budget development; oversees statewide accounting and financial reporting; provides business services internally to DAS; and manages capital financing and facilities planning. The Chief Finance Office includes the following sections: Budget and Management, Capital Finance and Facilities Planning, Performance Measures, Statewide Accounting and Reporting Services (SARS), Statewide Audit and Budget Reporting Sections (SABRS), Internal Audits, and Business Services.

### **Chief Human Resources Office**

Oversees state government's human resources; assists prospective employees through the state's hiring process; offers DAS and client agencies a variety of Human Resource related services, operations and systems. The Chief Human Resource Office includes the following sections: Employee Relations; Policy Consultation and Research; Recruitment; Workforce Solutions; Classification and Compensation; Labor Relations; Documentation and Records Management; Information Management; and Human Resource Information Systems.

### **Chief Administrative Office**

The Chief Administrative Office provides centralized services to state government including land acquisition and maintaining leased owned properties for state government, mail distribution and printing, managing the state's self-insurance and risk control and oversees state government financial systems. The Chief Administrative Office includes the following sections/divisions: Enterprise Goods and Services (Procurement, Publishing and Distribution, Risk Management, Financial Business Systems); Enterprise Asset Management (Fleet and Parking, Real Estate, Surplus Property, Facility Planning and Construction Management, Facility Maintenance, and Facility Operations); Legislative Affairs and Statewide Initiatives; and DAS Information Technology Services.

### **State Chief Information Office**

The Office of the State Chief Information Officer (OSCIO) reports directly to the Governor but for the purposes of this report is included in DAS. The OSCIO enables state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions. OSCIO provides enterprise technology governance, leverages investments in shared services, ensures transparency, provides oversight and delivers secure and innovative solutions. OSCIO includes the following sections: Strategic Technology Office; Enterprise Shared Services; Enterprise Technology Services; Enterprise Security Office; and E-Government Program

## **Representatives and Contacts:**

**COO/DAS Director**

Katy Coba, 155 Cottage Street NE, Salem OR 97301  
503-378-3104

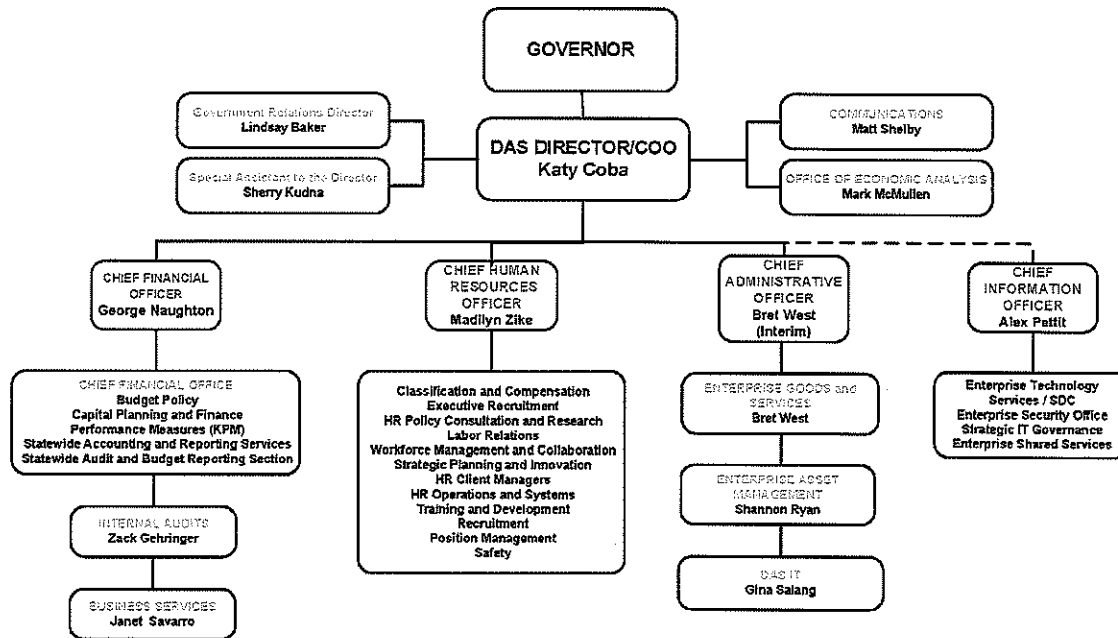
**Chief Human Resources Officer/DAS**

Madilyn Zike, 155 Cottage Street NE, Salem OR 97301  
503-378-3020

**Governor's Policy Advisor for DAS**

**Diversity and Inclusion and Agency Affirmative Action Representative**

# ORGANIZATIONAL CHART



Revised August 2016



# Affirmative Action Plan

## Diversity & Inclusion Statement

DAS is committed to establishing, monitoring, and maintaining a work environment where all employees are valued, treated fairly, and given opportunities to develop and grow to their full potential. Every employee plays a part in our diverse workforce and inclusive work environment by being respectful and supportive, and by acting with integrity to one another. Each person's skills, talents, knowledge, experiences, and personalities broaden the range of perspectives in and approaches to conducting the work we do at DAS.

DAS can best promote excellence by recruiting, retaining, and accommodating a diverse group of staff in an environment of respect that is supportive of their workplace success. This climate of diversity, inclusion and excellence is critical to successfully attaining our mission of contributing leadership and resources to increase the skills, knowledge and career opportunities of Oregonians.

DAS is an equal-opportunity employer that is committed to a pro-active role in the recruitment and selection process. DAS will use diverse recruitment strategies to identify and attract candidates, and establish interview panels that represent protected-class groups.

DAS is committed to providing broad and culturally enriched training, career growth and developmental opportunities to all employees on an equal basis, enabling them to further advance and promote their knowledge, skills, and abilities and their value of diversity.

The Affirmative Action Policy and Diversity & Inclusion Statement will appear on the DAS internal webpage known as DASH. DASH is available to all employees and is the internet homepage set for all DAS employees. It is the intent of the agency to publish the Affirmative Action Plan on both the internal and external DAS websites. In addition to posting the Affirmative Action Policy and Diversity & Inclusion Statement online, the contact information and process to follow when employees believe they have experienced any type of discrimination is also listed on the internal webpage. All DAS employees, with a higher emphasis of responsibility placed on management employees, are responsible for the implementation of the Affirmative Action Policy and Diversity & Inclusion in the workplace. Managers are expected to ensure that they are aware of the Affirmative Action Policy and Diversity & Inclusion statement and follow the policy and statement guidelines as it pertains to their work, especially during the hiring process.

## Training, Education, and Development Plan

The Department of Administrative Services (DAS) recognizes that its staff is its greatest resource. Investing in staff development and enhancing staff knowledge, skills and abilities is one of the agency's highest priorities. The Department of Administrative Services will consider training requests, mentoring, on the job training, external job rotations, to name a few. In addition to agency all-staff meetings, management training sessions are held to keep our workforce informed of business changes and improved practices.

It is through the Employee Development Policy (107-04-010) that the DAS provides information required for training employees to be successful on the job. The DAS goal is to provide employees with at least (20) twenty hours of training related to work skills and knowledge each fiscal year. DAS provides a variety of resources and training opportunities for employees to perform the duties of their current position, and to encourage their career development in state service, as far as is reasonably practicable. DAS provides training both in and outside of NEO and OJT to employees to develop proficiency, enhance skills, and encourage development in areas of potential advancement. It is encouraged to allow job developmental and rotations for employees to gain skills and knowledge to meet agency or state expectations for career advancement. The goal of the policy is to provide the employee with the opportunity for a minimum of 20 hours of education and training annually, all to be related to work skills and knowledge, for one hundred percent (100%) of permanent employees. The policy supports training which is measured through the annual performance appraisal and training plans.

During the 2015-2017 biennium, DAS required training for all employees entitled Maintaining a Professional Workplace. This training was to remind DAS employees of the requirements, standards and responsibilities regarding maintaining a workplace free from harassment, discriminatory behaviors, and bullying. DAS Chief Human Resource Office staff also provided specialized training for staff in the areas of equal employment opportunity and veteran's preference during the interviewing and selection process, workforce diversity, family medical leaves, and the American with Disabilities Act.

Managers are responsible to work with their employees and create Employee Development Plans that include trainings specific to their position and career goals. All employees are provided access to iLearn Oregon, the state's online learning management system. Employees can explore a large variety of training topics and register for trainings through this system. Topics include Public Management Association, Statewide Diversity Conference, DOJ Continuing Legal Education, and Management Development Series training. These learning opportunities included diversity topics such as Social Networking Legal and Policy Workshops; FMLA/OFLA Law Changes; Preparing for Diversity in Human Resource Leadership in the 21<sup>st</sup> Century; Generational Issues in the Workplace, and Welcoming Home Veterans.

Depending upon available resources, DAS funds tuition and/or registration fees for conferences, workshops, and other special training events that address issues specifically related to workforce diversity. Such training offers the opportunity to establish professional relationships to enhance recruitment efforts and development of its employees.

DAS provides new employee orientation for all new employees. The focus areas are on DAS Vision & Mission, Ethics and Accountability, Payroll & Benefits – Questions and Answers, Policies, Job Rotations, Cultural Competency, and an overall introduction to State Government.

DAS continues to provide assistance to identify career paths and encouraging employees to seek career developmental and job rotation opportunities. Below are the number of individuals that have been on rotations for career enrichment, receiving work out of class for developmental rotations, and lead workers who are gaining

insight into management practices for the 2015-2017 biennium. By tracking the employees who are receiving work out of class, the agency can monitor individuals who are gaining experience for advancement within the organization.

DAS does not track demographic information at this time.

Type of Training	# of People
Career Enrichment Rotation (Internal to DAS)	11
Career Enrichment Rotation (External incoming to DAS)	6
Career Enrichment Rotation (DAS to other Agencies)	7
Lead Workers learning Management Practices	46
Work out of Class for Career Development	49
Team Lead Career Development	33

# Programs

## **Internship Programs:**

Volunteer and Paid Internship Opportunities: In February 2017, DAS CHRO developed a project plan for a formal summer internship pilot with multiple state agencies. The goal of the pilot was to provide tools and guidance to agency managers to implement their own summer internship program, thus enhancing the quality and quantity of services offered to our customers.

Outcomes of the pilot included:

- An online internship toolkit that provides Oregon state agencies a useful mechanism to develop and implement an in-house internship program. The comprehensive toolkit includes many best practices and sample documents.
- Strong connections with universities and colleges collaborating to develop practices and processes to best advertise opportunities to and recruit summer interns to Oregon State Government.
- Opportunities (every summer) for summer to attend weekly lunch and learn sessions with state leadership. Speakers included several agency directors, Governor's policy advisors, and Governor Kate Brown.

As of July 2018, DAS CHRO staff, as well as the online toolkit continue to serve as a resource for state agencies to implement their own internship programs. State agencies continue to participate in local university and college career fairs both for intern and employment opportunities.

## **Community Outreach Programs:**

DAS distributed job announcements to individual organizations and trade groups as well as through network channels of the Governor's Office of Diversity and Inclusion/Affirmative Action. DAS maintains contact with community organizations through staff attendance at group meetings and conferences and staff actively seek opportunities to meet personally with officials representing such organizations and community partners such as:

- Local colleges and universities
- Oregon Hispanic Employees Network
- Oregon Association of Minority Entrepreneurs
- NAACP Salem-Keizer Chapter
- Oregon Native American Chamber
- Hispanic Services Roundtable
- Oregon Advocacy Commission
- APACC (Asian Pacific American Chamber of Commerce)
- Say Hey, NW
- Breakfast for Champions
- Statewide Affirmative Action Monthly Workshop
- DAS Diversity Council
- Monthly Statewide Recruiters Meeting
- Statewide Diversity Conference
- Ethnic Cultural Events
- Veterans Events
- Worksource Oregon

## **Recruitment/Selection:**

Types of recruitments: In order to promote a diverse applicant pool, job vacancy recruitments are generally conducted on an open competitive basis. The Agency attracts applicants from inside and outside the State system.



Position Descriptions: Position Descriptions include standards for reflecting sensitivity and respect for diverse cultures and performance appraisals include performance requirements in promoting and fostering a diverse and discrimination/harassment-free workplace.

Interview Panels: Hiring managers will make every reasonable effort to ensure that interview panels are diverse. In order to promote neutrality in the selection of supervisory, management, and executive service positions, the panel should include at least one member from outside the functional unit or the division.

## **Diversity Awareness Programs**

### **DAS Diversity Council**

A wealth of articles and resources remain available to DAS employees on its employee intranet, and the Director's Office promotes diversity-related articles on the intranet's homepage. The role of Council continues to evolve.

### **Annual Diversity Conference**

Again this year DAS is investing in Oregon state government by serving as one of the sponsors of the Statewide Diversity Conference, a day for state employees and managers to learn from dynamic speakers and focused workshops. The theme of the 2018 conference is "Beyond Tolerance, Leveraging Differences." Session topics include:

- Veterans—Meeting the Needs of Those Who Served
- Addressing Equity and Diversity Fatigue
- Microaggressions and Race
- Engaging in Difficult Conversations Cross Culturally
- Managing Unconscious Bias
- Tapping into the Power of Multigenerational Teams

DAS Director Katy Coba holds "equity" as one of her five areas of emphasis (see link below), and she encourages DAS employees to attend the diversity conference to learn new ideas and hear new perspectives to support equity and inclusion in the workplace. <https://www.oregon.gov/das/Docs/Areas-of-emphasis.pdf>

### **Job Rotations**

DAS provides employees the opportunity to work in other positions, work units, or locations in order to enhance their knowledge and skill levels. The increased knowledge and skill levels benefit both the Agency and the employees involved. Job Rotations are valuable tools as the Agency develops staff for positions of higher responsibility. Job Rotations may also provide stepping-stones to career progression for women, people with disabilities, and people of color.

### **New Employee Orientation**

New Employee Orientation covers Affirmative Action and diversity topics. All employees receive a copy of the Workforce Diversity and Cultural Competency policy which is discussed at the orientation.

## **Leadership Development/Training Programs:**

Leadership Oregon is the executive leadership development program for the State of Oregon created in 1989 by the Director's Office of the Department of Administrative Services (DAS). The mission of the program is to support and enhance the professional and personal development of the Oregon state employees through an interactive and practical curriculum that expands an awareness of self, state government and local communities while promoting pride in public service. The program's guiding principles include valuing diversity of people and perspectives

In addition, DAS offers a multitude of courses in our Management Development programs. These skill-based statewide programs offering a variety of management and supervisory classroom courses, online courses, and resources for all Oregon state agencies, boards, and commissions. The purpose of the programs are to continuously develop state managers and supervisors with the necessary skills to be successful at their current and successive levels of management. Each program consists of highly interactive and relevant activities, case studies creating opportunities to learn, share, question, examine assumptions, communicate ideas, make decisions, and build solutions both individually and with peer managers. Here is a list and summary of the trainings available:

**Emerging Managers:** This program is for team leads or employees interested in exploring management as a next career step. The purpose of the program is to explore a person's readiness for a management position and begin strengthening knowledge and skills needed to become an effective manager. This will be an instructor-led program with 2-days of in class time with a break (approximately 2 weeks) in between the 2 sessions. During the break the participants will have informational interviews with experienced managers within their agency to help them develop their management roadmap.

Over the next five to ten years, Oregon state government will be facing many new challenges and opportunities heightening the need to preserve institutional memory and experiential knowledge. While we have employees with the necessary leadership potential, we need to provide them the opportunities and means to develop skills so they are ready to successfully step into those important leadership roles. One tool of that development is through a mentorship program. The DAS – Chief Human Resources Office launched a statewide mentoring program for emerging leaders. The program runs approximately six months from training to final evaluation and is offered 1 to 2 times a year.

**Foundational Training Program:** This program is for new managers and an excellent refresher for experienced managers. This program covers critical foundational skills for managers that can be applied immediately in the workplace. This will be an instructor-led program with 8-days of in class time spread over eight weeks (1 session per week). During the break between each session the participants are required to work on homework that applies the skills they learned previously.

**New to Public Management:** This program is for experienced managers who are new to Oregon state government. This course provides seasoned managers the information and tools they need to transition their prior experience to the state government environment. This will be an instructor-led program and is 1-day.

**Boards, Commissions and Small Entities:** ORS 184.370 requires DAS to provide training for all new board/commission members and executive directors of a small entity. To meet this requirement DAS developed an online class covering Overview of Oregon State Government; Overview of Boards, Commissions, and Small Entities; General Activities of Boards, Commissions, and Small Entities; Operations and Management of Boards, Commissions, and Small Entities; Introduction to Diversity and Inclusion; Oregon State Government Ethics; Preventing Sexual Harassment; and Maintaining a Professional Workplace.

**Leadership Oregon:** The Leadership Oregon program has been developing enterprise leadership skills statewide for

almost 29 years. Since it was established in 1989 over 800 managers have participated. Leadership Oregon delivers inspirational and practical curriculum that expands depth and breadth of capability; enables others to achieve high performance and full potential; and guides overall strategic thinking and operational direction of the statewide enterprise. The curriculum is based on the state's enterprise values of excellence equity, accountability and integrity.

# Executive Order 16-09 Updates

## **Respectful Leadership Training (Diversity, Equity & Inclusion):**

DAS continues to offer the Maintaining a Harassment Free and Professional Workplace training managers and supervisor. In this training, managers and supervisors will learn the definition of harassment, discrimination, and professional workplace behavior, understand what conversations and behaviors need to be avoided in the workplace, and become aware of and be able to reference the statewide policies on harassment, discrimination, and professional workplace behavior.

## **Statewide Exit Interview Survey:**

DAS encourages employees leaving the agency to participate in the Statewide Exit Interview Survey. Employees are invited to participate as part of the resignation process with the understanding the survey is conducted in a safe and non-threatening manner. It is comprised of a web-based survey tool that does not require identification. The survey covers such items as benefits; working conditions; opportunities for career advancement; quality and quantity of workload; and relationships with co-workers and supervisors. In the new plan year, DAS will analyze the information for positive and negative results, and strive to correct or minimize the negative results and report the findings to the Executive Team on a quarterly basis.

Results from the exit interview survey from previous the biennium, July 1, 2012 - June 30, 2014 were very minimal due to few employees participating in the survey. There was an increase of participation and response however, from the survey from 2014 through 2016. In the coming biennium, DAS will continue to develop a process that better captures all exiting employees and ensures reportable results.

## **Performance Evaluations of all Management Personnel:**

Performance evaluations are required on an annual basis for their effectiveness in achieving affirmative action objectives and initiatives. All position descriptions include the following statement:

“You are responsible to promote and foster a diverse and discrimination/harassment-free workplace; establish and maintain professional and collaborative working relationships with all contacts; contribute to a positive, respectful and productive work environment; maintain regular and punctual attendance; perform all duties in a safe manner; and comply with all policies and procedures. Working in a team oriented environment requires participative decision making and cooperative interactions among staff and management. You are to be aware of Affirmative Action and the department’s Diversity strategies and goals.”

DAS has determined through an agency review of processes that metrics were not developed to evaluate the manager on meeting the affirmative action goals. During the 2013-2015 plan year, Enterprise Human Resource Services added the following Cultural Competence section to all Management Service Performance Evaluations:

Cultural Competence

Understands DAS's affirmative action objectives and acts to achieve them as evidenced by:

- Attending diversity training, classroom or conferences
- Attending Diversity Council presentations
- Encouraging employees to attend training and events
- Reviewing diversity-related policies with staff
- Addressing and correcting diversity related conduct or issues with contractors and/or staff
- Engaging in outreach recruitment (e.g.; networking with other organizations to source potential applicants)
- Establishing diverse interview panels when filling vacancies.
- Other activities (specify) \_\_\_\_\_
- Promoting and fostering a diverse workforce and discrimination/harassment-free workplace. They recognize the value of individual and cultural differences and create a work environment in which individual differences are valued. They consistently treat customers, stakeholders/partners, co-workers with dignity and respect; value diverse viewpoints, and actively solicit and engage diverse groups in program planning and implementation.

During this reporting period this manager (comments):

- Outstanding                       Exceeds Expectations                       Meets Expectations
- Improvement Needed                       Unsatisfactory

As the development of metrics to accurately measure this success continues in this plan year, DAS continues to encourage employees in growth and development of staff, participation at community outreach and agency events and incorporating the Agency's vision and mission statements into everyday work products, encourage stronger informal mentoring/coaching programs and maintain progress toward AA/EEO goals as a key consideration of their performance.

## Status of Contracts to Minority Business

DAS is reporting the contracts awarded to Minority, Women, and Small Emerging Businesses (MWSEB) certified firms for the July 1, 2014 through June 30, 2016 reporting period. The reporting method used is consistent with the method used by the Office of Economic & Business Equity. This report consists of all original contracts awarded to certified firms for said reporting period. The grid below illustrates the percentages of contracts DAS awarded to certified MWSEB firms compared to the total number of contracts DAS awarded to all firms during the reporting period. The full report of the MWSEB awarded contracts is attached as Appendix B.

### ISSUED BY DAS ONLY / ALL VERSIONS (INCLUDES AMENDMENTS etc.)

THIS SECTION COUNTS THE NUMBER OF CERTIFICATIONS, ONE FIRM MAY HAVE MULTIPLE CERTIFICATIONS, IF SO EACH WERE INCLUDED IN THE CALCULATION OF AWARDS

	% of Total	
# MBE Awards	3	1%
# WBE Awards	5	1%
# ESB Awards	22	4%
# DBE Awards	3	1%
<b>Total</b>	<b>33</b>	

THIS SECTION COUNTS THE NUMBER AWARDS TO CERTIFIED FIRMS, USING PRIORITY RANK: MBE, WBE, ESB, DBE, AND ONLY COUNTS ONE CERTIFICATION PER AWARD BASED ON THE PRIORITY RANK

	% of Total	
# MBE ONLY Awards	3	1%
# WBE ONLY Awards	5	1%
# ESB ONLY Awards	17	3%
# DBE ONLY Awards	0	0%
<b>Total</b>	<b>25</b>	<b>5%</b>

### TOTAL # CONTRACTS ISSUED FOR DAS ONLY / ORIGINALS ONLY (DOES NOT INCLUDE AMENDMENTS etc.)

589

#### ESTIMATED CONTRACT VALUE ON NEW CONTRACT TO CERTIFIED FIRMS

7/01/2014 to 6/30/2016

\$75,864,646

#### ESTIMATED CONTRACT VALUE ON NEW CONTRACT TO ALL SUPPLIERS

7/01/2014 to 6/30/2016

\$8962,560,157

\* An Estimated Contract Value is placed on contracts when entered into ORPIN to estimate what the statewide usage of the contract will be over the life of the contract, so they often reflect high dollar values. However this is not guaranteed spend. In fact, there could potentially be no spend at all if none of the state agencies utilize the contract. Please keep this in mind when reviewing the dollar figures.

Roles for Implementation  
of  
Affirmative Action Plan

## **Responsibilities and Accountability:**

### **Leadership Team:**

1. Promote and set the tone for the rest of the agency on the importance of a diverse and respectful workplace.
2. Encourage the establishment of training programs that support affirmative action objectives.
3. Quarterly review AA/diversity data and discuss opportunities for improving recruitment and retention in the workplace.
4. Determine the effectiveness of Division Administrators in affirmative action activities by including performance measures on their annual evaluations.
5. Review hiring, promotion and retention rates of women, minorities and disable individuals. Hold hiring managers accountable for results.
6. Promote and show by example the importance of a diverse and respectful workplace.
7. Ensure all managers and supervisors receive respectful workplace training and understand their responsibilities for helping attain the most diverse workforce possible.
8. Support and enforce DAS's polices on respectful workplace behaviors.
9. Include in managers and supervisors annual performance evaluations a segment that rates their efforts in achieving the affirmative action plan goals.

### **Managers and Supervisors:**

1. Review and follow Affirmative Action Plan strategies.
2. Hire, transfer, promotion selection decisions based on Equal Opportunity and, where underrepresentation exists, consider Affirmative Action Goals.
3. Understand their responsibilities for enforcing agency respectful workplace policies.
4. Assist Affirmative Action Officer in the identification of any problem areas and help eliminate any barriers.
5. Include affirmative action and diversity elements in management service performance appraisals. Evaluate subordinate managers on their diversity and EEO efforts in their annual performance review.

### **Affirmative Action Officer/Diversity and Inclusion Representative:**

The Affirmative Action Officer (AAO) reports to a Chief of Human Resources office manager. The role of the AAO is outlined below:

1. Represent the agency at the Governor's Diversity and Inclusion meetings, community outreach programs, new employee orientation, diversity organization meetings.
2. Assist Recruiter in identifying challenges with regard to affirmative action and assists in developing strategies to eliminate the issues identified.
3. Monitor EEO/AA employment data quarterly to identify trends and problem areas. Provide data reports to Executive Team.
4. Review and discuss affirmative action plan and affirmative action goals for the Agency and for the individual divisions. Enforce and or recommend reshaping of the plan according to ongoing evaluations.



5. Assist in identifying resources for improving, if needed, the hiring and development of underrepresented persons.
6. Act as EEO/AA liaison for the agency. Investigate and address complaints of harassment or discrimination.
7. Provide semi-annual information to Leadership Team regarding progress on affirmative action goals.
8. Member of the DAS Diversity Council.
9. Assist managers and Enterprise Human Resource Services personnel in devising solutions to equal employment issues to ensure full understanding of affirmative action and EEO policies and procedures.

**All Employees:**

Self-Report: The only way for DAS's data to accurately reflect the diversity of the whole agency is for all employees to self-report their gender, ethnicity and disability status.

Since the Equal Employment Opportunity Commission (EEOC) revised the race/ethnicity categories for mandatory reporting (EEO-4), the state revised its reporting to align with these changes prior to the June 30, 2017 report. The revisions include two new categories "Native Hawaiian or Pacific Islander" and "Two or More Races". Previously, employees could select more than one race/ethnicity. However, going forward employees who identify with more than one race/ethnicity must be reported as "two or more" consistent with the EEOC changes. DAS provided all state employees in August 2016 with the opportunity to complete the voluntary self-identification information.

**Department of Administrative Services**

**July 1, 2017 - June 30, 2019**

**July 1, 2017 – June 30, 2019**

**Department of Administrative Services**

**Workforce Composition  
As of July 01, 2014  
(starting of current plan period)**

<b>TOTAL EMPLOYEES</b>	721	
<b>Percentage</b>		
<b>WOMEN</b>	317	43.96%
<b>PEOPLE OF COLOR</b>	97	13.45%
<b>DISABLED</b>	22	3.05%

**Workforce Composition  
As of June 30, 2016  
(ending of current plan period)**

<b>TOTAL EMPLOYEES</b>	790	
<b>Percentage</b>		
<b>WOMEN</b>	335	42.4%
<b>PEOPLE OF COLOR</b>	118	14.93%
<b>DISABLED</b>	24	3.03%

06/30/16 STATISTICS - DAS EEO CATEGORY	TOTAL DAS EMP	WOMEN	WOMEN PARITY	WOMEN GOAL	WOMEN UNDER GOAL	PEOPLE OF COLOR	PEOPLE OF COLOR PARTY	PEOPLE OF COLOR GOAL	PEOPLE OF COLOR UNDER GOAL	PEOPLE W/DISB	PEOPLE W/DISB PARTY	PEOPLE W/DISB GOAL	PEOPLE W/DISB UNDER GOAL
01 MIDDLE MANAGEMENT (SR 24-30)	12	6	43.00%	5.1		1	13.60%	1.6	0.6	0	6.00%	0.7	0.7
02 UPPER MANAGEMENT (SR 31+)	69	25	36.60%	25.2	0.2	11	12.20%	8.4		1	6.00%	4.1	3.1
OFFICIAL/ADMINISTRATOR	31	31	38.27%		0.2	12	14.81%		0.6	1	1.23%		3.3
02 COMMUNICATION/EDITOR	1	1	41.70%	0.4		0	9.00%	0		0	6.00%		0
07 PURCHASING AGENT/ANALYST	37	24	43.20%	15.9		5	5.30%	1.9		1	6.00%	2.2	1.2
09 SOCIAL SCIENCE/PLANNER/RESRCHR	8	1	43.70%	2.6	1.6	1	10.00%	0.6		0	6.00%	0.3	0.3
10 PERSONNEL/EMPLOYMENT	39	31	57.60%	22.4		9	11.60%	4.5	1.5	3	6.00%	2.3	
12 COMPUTER ANALYST	199	37	32.40%	64.4	27.4	33	13.00%	25.8		6	6.00%	11.9	5.9
15 ACCOUNTING/FINANCE/REVENUE	58	37	53.00%	30.7		6	13.00%	7.5	1.5	0	6.00%	3.4	3.4
16 PROGRAM COORDINATOR/ANALYST	106	60	41.10%	43.5		12	9.50%	10		0	6.00%	6.3	6.3
PROFESSIONALS	446	191	42.82%		29	60	13.45%		9	10	2.24%		17.1
02 ENGINEERING/CONSTRUCTION	7	3	19.30%	1.3	0.1	1	8.10%	0.5		0	6.00%	0.4	0.4
04 COMPUTER	3	1	36.00%	1		1	12.70%	0.3		0	6.00%	0.1	0.1
05 AUDIO-VISUAL	4	4	40.60%	1.6		0	9.20%	0.3	0.3	0	6.00%	0.2	0.2
TECHNICIANS	14	8	57.14%			2	14.28%		0.03	0	0.00%		0.7
01 SECURITY OFFICER	2	0	44.20%	0.8	0.8	0	3.80%	0		0	6.00%	0.1	0.1
PROTECTIVE SERVICE WORKERS	2	0	0.00%		0.8	0	0.00%			0	0.00%		0.1
00 ADMINISTRATIVE SUPPORT	99	73	70.90%	69.5		13	9.70%	9.6		5	6.00%	5.9	0.9
ADMINISTRATIVE SUPPORT	99	73	73.73%			13	13.13%			5	5.05%		0.9
03 TRADES/MAINTENANCE REPAIR	4	0	13.40%	0.5	0.5	0	9.10%	0.3	0.3	0	6.00%	0.2	0.2
04 PRINTING	15	6	32.60%	5.2		0	9.20%	1.4	1.4	2	6.00%	0.9	
05 MECHANIC/BOILER OPERATOR	24	1	12.50%	3	2	3	7.50%	1.8		0	6.00%	1.4	1.4
06 TRADES	11	1	11.50%	1.2	0.2	1	7.10%	0.7		2	6.00%	0.6	
SKILLED CRAFT WORKER	55	8	14.54%		2.7	4	7.27%		1.7	4	7.27%		1.6
00 SERVICE MAINTENANCE WORKER	93	24	37.80%	35.1	11.1	27	11.60%	10.7		4	6.00%	5.5	1.5
SERVICE MAINTENANCE WORKER	93	24	25.80%		11.1	27	29.03%			4	4.30%		1.5
TOTALS	790	335	42.40%		43.3	118	14.93%		5.6	24	3.03%		25.7

**Department of Administrative Services**

**July 1, 2017 - June 30, 2019**

July 1, 2017– June 30, 2019

## Goals and Strategies

The Department of Administrative Services (DAS) will continue with the long term Affirmative Action goal of hiring and retaining the following:

- Women and minorities in management (EEO A)
- Women and minorities in skilled craft and maintenance positions (EEO G&H)
- Hiring and retaining qualified people with disabilities (All EEO classifications)

DAS, as well as many other agencies, will soon experience a high number of retirements of “baby boomer” employees causing significant challenges to retain institutional knowledge and expertise while at the same time recruiting new employees with diverse experiences, education and backgrounds.

1. **GOAL: Hiring, retaining and supporting an inclusive work environment focusing on women, minorities and people with disabilities. Develop a more comprehensive new employee orientation which includes more information on policies that apply to diversity and professional workplace behavior.**

### STRATEGIES:

- 1.1 Enlist a pro-active approach to developing job postings to attract women, minorities and people with disabilities. Continue forwarding designated job announcements to Governor’s Office of Diversity and Inclusion and advertise vacant positions in a variety of minority newspapers, internet websites, other state agencies and college/university employment boards.
- 1.2 Partner with divisions to target recruitment efforts at career fairs and encourage networking at events in the community.
- 1.3 Consider rotations and developmental, volunteer and mentor/internship opportunities when filling vacancies with the intention of including and developing women, minorities and people with disabilities.
- 1.5 Promote an inclusive work environment that includes (i.e., accessible buildings, flexible work schedules, employee focused communications, subscriptions to professional and trade journals and media on the walls that represents DAS’ employees and customers).
- 1.6 Ensure interview panels are diverse and represent protected-class groups, whenever possible.
- 1.7 Develop a comprehensive onboarding process for all new employees.
- 1.8 Provide each new employee an orientation which includes information and discussion on policies that relate to diversity and professional workplace behavior.
- 1.9 Encourage employees to seek feedback on missed opportunities for internal and external advancement.
- 1.10 Make a good faith effort to have all departing employees complete exit interviews. Analyze the information received from the exit interview survey and corrective action, if needed.
- 1.11 Monitor representation in protected classes and provide executive team quarterly statistical reports of gaps.

2. **GOAL: Strive for compliance in achieving the affirmative action goals through managing and measuring performance, employee engagement in culturally enriched trainings and skill development.**

**STRATEGIES:**

- 2.1 Ensure staff performance appraisals are completed regularly and used to measure management multicultural activities and promotion of agency goals.
  - 2.2 Guarantee all employees protection from intimidation, interference, or discrimination for filing an EEO/AA complaint or assisting in an investigation under agency policies.
  - 2.3 Make certain staff members have access to training that keep employees invested and engaged in their jobs.
  - 2.4 Continue to provide work out of class in an equitable manner for women, minorities and people with disabilities.
  - 2.5 Continue identifying opportunities for staff succession planning.
  - 2.6 Offer employees an avenue to provide suggestions and feedback to better understand their part in the success of the agency.
  - 2.7 Ensure employees have access to internal resources, data and tools they need for success in their daily work.
3. **GOAL: Promote an environment of respect and professionalism by maintaining harassment free and discrimination free workplace.**

**STRATEGIES:**

- 3.1 Respond quickly and decisively when our workplace policies are violated.
- 3.2 Ensure employees at all levels are given and receive equal and fair treatment and respect, and are equally charged with this mission.
- 3.3 Offer culturally enriched training, career growth and developmental opportunities to all employees on an equal basis.
- 3.4 These policies (Maintaining a Professional Workplace and Harassment Free Workplace) will be regularly reviewed and on-going training provided through the i-Learn system.

# **Appendix A**

(Hyperlink to be attached, to be sent by Gov. office)



## **Appendix B**

U:\AA-D\AFFIRMATIVE ACTION PLANS\DAS\Affirmative Action Plans 2017-2019\Contracts Awarded Information\A.OriginalsOnlyForDAS\_AwardsToCertifiedFirms\_7.1.14-6.30.16.xlsx

\\Wptsfll01\ehrs\RPM\AA-D\AFFIRMATIVE ACTION PLANS\DAS\Affirmative Action Plans 2017-2019\Contracts Awarded Information\c.DAS\_OriginalContracts\_PercentagesToMWESB\_7.1.14-6.30.16.xlsx



# PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

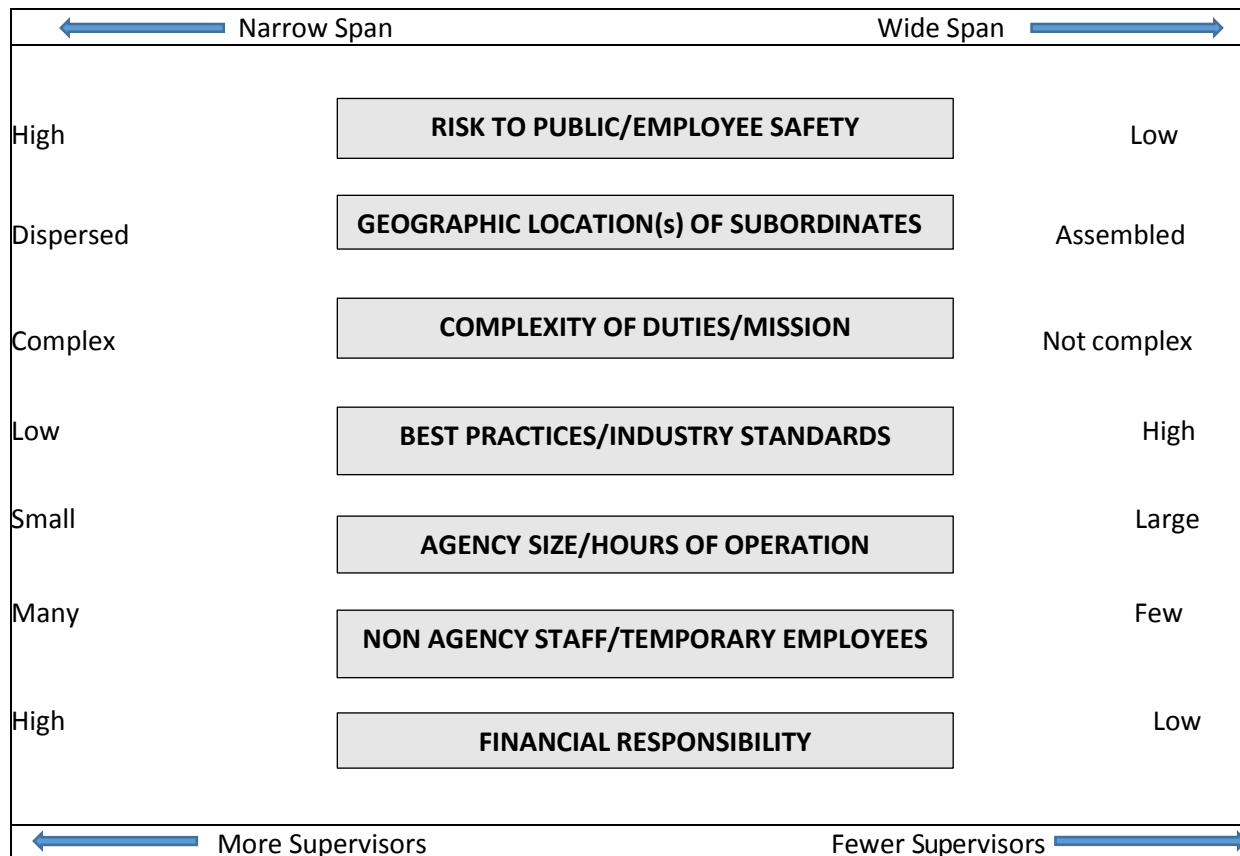
In accordance with the requirements of ORS 291.227, the Department of Administrative Services (DAS), presents this report to the Joint Ways and Means Committee regarding the agency’s Proposed Maximum Supervisory Ratio for the 2019-2021 biennium.

## Supervisory Ratio for the 2017-2019 biennium

The agency actual supervisory ratio as of July 1, 2018 was 1: 10

## Proposed Supervisory Ratio for the 2019-2021 biennium

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11, and based upon some or all of the following factors outlined below may adjust the ratio up or down to fit the needs of the agency.



In evaluating the factors, we have determined two of them impact the necessary and appropriate ratio of supervisory to non-supervisory staff at DAS. These are complexity of the duties/mission and financial responsibility.

DAS has a unique mission and role in state government in serving the enterprise in all administrative services. These services, while all falling under the umbrella of administration, are vastly different and diverse. DAS is the state's enterprise provider of accounting, finance, budgeting, purchasing, human resources, information technology, facilities, fleet, and publishing and distribution services, in addition to providing leadership and policy direction statewide for agencies who provide their own services in these areas.

While DAS leverages and gains efficiencies across the enterprise, it is critical to have dedicated supervisory positions to provide leadership and coordination of teams and initiatives across the enterprise in each key functional area. Some of these functions do not have teams as large as 11, therefore rendering a 1:11 ratio impractical. Nonetheless, these functions provide essential services to the enterprise and require dedicated leadership.

As previously discussed, DAS has enterprise leadership and policy responsibilities. The decisions of the divisions of DAS impact all agencies in critical functions of state government including finance, information technology and human resources, functions with the largest investments of state dollars in the enterprise. This scope of responsibility coupled with the complexity necessitates a narrower span of control to ensure proper controls are in place to carry out the mission.

**Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1:10.**

**Unions Requiring Notification:** SEIU

**Date unions notified:** January 4, 2019

**Submitted by:** Jessica Knieling, Deputy Chief Human Resources Officer

**Date:** January 9, 2019



**2019-21 GOVERNOR'S BUDGET  
BUDGET SUPPORT DOCUMENTS**



**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
030-00-00-00000	Chief Operating Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-00-00-00000	Chief Operating Office	021	0	Phase - In	Essential Packages
030-00-00-00000	Chief Operating Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Chief Operating Office	031	0	Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	040	0	Mandated Caseload	Essential Packages
030-00-00-00000	Chief Operating Office	050	0	Fundshifts	Essential Packages
030-00-00-00000	Chief Operating Office	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Chief Operating Office	081	0	September 2018 Emergency Board	Policy Packages
030-00-00-00000	Chief Operating Office	090	0	Analyst Adjustments	Policy Packages
030-00-00-00000	Chief Operating Office	091	0	Statewide Adjustment DAS Chgs	Policy Packages
030-00-00-00000	Chief Operating Office	092	0	Statewide AG Adjustment	Policy Packages
030-00-00-00000	Chief Operating Office	106	0	Planning and Integration Resources for OSPS	Policy Packages
030-00-00-00000	Chief Operating Office	108	0	BOLDplanning Software for Emergency Ops	Policy Packages
030-00-00-00000	Chief Operating Office	109	0	Additional Staff Resources for DAS IT	Policy Packages
030-00-00-00000	Chief Operating Office	129	0	Transfer of CASA Program	Policy Packages
030-00-00-00000	Chief Operating Office	131	0	Office of Public Records Advocate Staffing	Policy Packages
035-00-00-00000	Chief Financial Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
035-00-00-00000	Chief Financial Office	021	0	Phase - In	Essential Packages
035-00-00-00000	Chief Financial Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
035-00-00-00000	Chief Financial Office	031	0	Standard Inflation	Essential Packages

**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
035-00-00-00000	Chief Financial Office	032	0	Above Standard Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	033	0	Exceptional Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	040	0	Mandated Caseload	Essential Packages
035-00-00-00000	Chief Financial Office	060	0	Technical Adjustments	Essential Packages
035-00-00-00000	Chief Financial Office	081	0	September 2018 Emergency Board	Policy Packages
035-00-00-00000	Chief Financial Office	090	0	Analyst Adjustments	Policy Packages
035-00-00-00000	Chief Financial Office	091	0	Statewide Adjustment DAS Chgs	Policy Packages
035-00-00-00000	Chief Financial Office	092	0	Statewide AG Adjustment	Policy Packages
035-00-00-00000	Chief Financial Office	123	0	Capital Facility Planning	Policy Packages
040-00-00-00000	Chief Information Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
040-00-00-00000	Chief Information Office	021	0	Phase - In	Essential Packages
040-00-00-00000	Chief Information Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-00-00-00000	Chief Information Office	031	0	Standard Inflation	Essential Packages
040-00-00-00000	Chief Information Office	032	0	Above Standard Inflation	Essential Packages
040-00-00-00000	Chief Information Office	033	0	Exceptional Inflation	Essential Packages
040-00-00-00000	Chief Information Office	040	0	Mandated Caseload	Essential Packages
040-00-00-00000	Chief Information Office	081	0	September 2018 Emergency Board	Policy Packages
040-00-00-00000	Chief Information Office	090	0	Analyst Adjustments	Policy Packages
040-00-00-00000	Chief Information Office	091	0	Statewide Adjustment DAS Chgs	Policy Packages
040-00-00-00000	Chief Information Office	092	0	Statewide AG Adjustment	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	021	0	Phase - In	Essential Packages

**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
042-00-00-00000	Office of the State Inform Officer Policy	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	031	0	Standard Inflation	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	040	0	Mandated Caseload	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	050	0	Fundshifts	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	060	0	Technical Adjustments	Essential Packages
042-00-00-00000	Office of the State Inform Officer Policy	081	0	September 2018 Emergency Board	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	090	0	Analyst Adjustments	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	091	0	Statewide Adjustment DAS Chgs	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	092	0	Statewide AG Adjustment	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	100	0	IT Security Compliance	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	110	0	Disaster Recovery	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	111	0	Broadband Office & Telephony	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	112	0	NavigatOR	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	114	0	New Co-Location Service	Policy Packages
042-00-00-00000	Office of the State Inform Officer Policy	124	0	IT Procurement & Basecamp	Policy Packages
045-00-00-00000	Chief Human Resource Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
045-00-00-00000	Chief Human Resource Office	021	0	Phase - In	Essential Packages
045-00-00-00000	Chief Human Resource Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
045-00-00-00000	Chief Human Resource Office	031	0	Standard Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	032	0	Above Standard Inflation	Essential Packages



**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
045-00-00-00000	Chief Human Resource Office	033	0	Exceptional Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	040	0	Mandated Caseload	Essential Packages
045-00-00-00000	Chief Human Resource Office	060	0	Technical Adjustments	Essential Packages
045-00-00-00000	Chief Human Resource Office	081	0	September 2018 Emergency Board	Policy Packages
045-00-00-00000	Chief Human Resource Office	090	0	Analyst Adjustments	Policy Packages
045-00-00-00000	Chief Human Resource Office	091	0	Statewide Adjustment DAS Chgs	Policy Packages
045-00-00-00000	Chief Human Resource Office	092	0	Statewide AG Adjustment	Policy Packages
045-00-00-00000	Chief Human Resource Office	101	0	Permanent Staff Resources for Workday	Policy Packages
045-00-00-00000	Chief Human Resource Office	102	0	Learning Management Module	Policy Packages
045-00-00-00000	Chief Human Resource Office	103	0	Strengthening Training Practices	Policy Packages
045-00-00-00000	Chief Human Resource Office	104	0	Personnel Investigations/Exec Recruiting	Policy Packages
045-00-00-00000	Chief Human Resource Office	106	0	Planning and Integration Resources for OSPS	Policy Packages
045-00-00-00000	Chief Human Resource Office	113	0	Additional Staff Resources for CHRO	Policy Packages
050-00-00-00000	Office of Administrative Hearings	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
050-00-00-00000	Office of Administrative Hearings	021	0	Phase - In	Essential Packages
050-00-00-00000	Office of Administrative Hearings	022	0	Phase-out Pgm & One-time Costs	Essential Packages
050-00-00-00000	Office of Administrative Hearings	031	0	Standard Inflation	Essential Packages
050-00-00-00000	Office of Administrative Hearings	032	0	Above Standard Inflation	Essential Packages
050-00-00-00000	Office of Administrative Hearings	033	0	Exceptional Inflation	Essential Packages
050-00-00-00000	Office of Administrative Hearings	040	0	Mandated Caseload	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	021	0	Phase - In	Essential Packages

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**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
052-00-00-00000	Office of the State Information Officer SDC	022	0	Phase-out Pgm & One-time Costs	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	031	0	Standard Inflation	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	032	0	Above Standard Inflation	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	033	0	Exceptional Inflation	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	040	0	Mandated Caseload	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	060	0	Technical Adjustments	Essential Packages
052-00-00-00000	Office of the State Information Officer SDC	081	0	September 2018 Emergency Board	Policy Packages
052-00-00-00000	Office of the State Information Officer SDC	090	0	Analyst Adjustments	Policy Packages
052-00-00-00000	Office of the State Information Officer SDC	091	0	Statewide Adjustment DAS Chgs	Policy Packages
052-00-00-00000	Office of the State Information Officer SDC	092	0	Statewide AG Adjustment	Policy Packages
052-00-00-00000	Office of the State Information Officer SDC	114	0	New Co-Location Service	Policy Packages
052-00-00-00000	Office of the State Information Officer SDC	125	0	ETS Lifecycle Replacement	Policy Packages
055-00-00-00000	Enterprise Technology Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
055-00-00-00000	Enterprise Technology Services	021	0	Phase - In	Essential Packages
055-00-00-00000	Enterprise Technology Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
055-00-00-00000	Enterprise Technology Services	031	0	Standard Inflation	Essential Packages
055-00-00-00000	Enterprise Technology Services	032	0	Above Standard Inflation	Essential Packages
055-00-00-00000	Enterprise Technology Services	033	0	Exceptional Inflation	Essential Packages
055-00-00-00000	Enterprise Technology Services	040	0	Mandated Caseload	Essential Packages
055-00-00-00000	Enterprise Technology Services	081	0	September 2018 Emergency Board	Policy Packages
055-00-00-00000	Enterprise Technology Services	090	0	Analyst Adjustments	Policy Packages
055-00-00-00000	Enterprise Technology Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages

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**Summary Cross Reference Listing and Packages  
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**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
055-00-00-00000	Enterprise Technology Services	092	0	Statewide AG Adjustment	Policy Packages
060-00-00-00000	Enterprise Asset Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
060-00-00-00000	Enterprise Asset Management	021	0	Phase - In	Essential Packages
060-00-00-00000	Enterprise Asset Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Enterprise Asset Management	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	040	0	Mandated Caseload	Essential Packages
060-00-00-00000	Enterprise Asset Management	060	0	Technical Adjustments	Essential Packages
060-00-00-00000	Enterprise Asset Management	081	0	September 2018 Emergency Board	Policy Packages
060-00-00-00000	Enterprise Asset Management	090	0	Analyst Adjustments	Policy Packages
060-00-00-00000	Enterprise Asset Management	091	0	Statewide Adjustment DAS Chgs	Policy Packages
060-00-00-00000	Enterprise Asset Management	092	0	Statewide AG Adjustment	Policy Packages
060-00-00-00000	Enterprise Asset Management	105	0	Deferred Maintenance	Policy Packages
060-00-00-00000	Enterprise Asset Management	115	0	Additional Staff Resources for EAM Admin	Policy Packages
060-00-00-00000	Enterprise Asset Management	116	0	Additional Staff Resources for EAM P&C	Policy Packages
060-00-00-00000	Enterprise Asset Management	117	0	Additional Vehicles Requested	Policy Packages
060-00-00-00000	Enterprise Asset Management	118	0	Additional Staff Resources for EAM Fleet	Policy Packages
060-00-00-00000	Enterprise Asset Management	126	0	Decommissioned Costs for Transferred Property	Policy Packages
060-00-00-00000	Enterprise Asset Management	127	0	Additional Debt Service/Cost of Issuance	Policy Packages
060-00-00-00000	Enterprise Asset Management	200	0	Planning Money for OR Resilience Building	Policy Packages
060-00-00-00000	Enterprise Asset Management	201	0	Justice Building Exterior Updates	Policy Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
060-00-00-00000	Enterprise Asset Management	202	0	Revenue Building Electrical System Upgrades	Policy Packages
060-00-00-00000	Enterprise Asset Management	203	0	Executive Building Interior Upgrades	Policy Packages
060-00-00-00000	Enterprise Asset Management	204	0	Portland State Office Building Upgrades	Policy Packages
065-00-00-00000	Enterprise Goods & Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
065-00-00-00000	Enterprise Goods & Services	021	0	Phase - In	Essential Packages
065-00-00-00000	Enterprise Goods & Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
065-00-00-00000	Enterprise Goods & Services	031	0	Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	032	0	Above Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	033	0	Exceptional Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	040	0	Mandated Caseload	Essential Packages
065-00-00-00000	Enterprise Goods & Services	060	0	Technical Adjustments	Essential Packages
065-00-00-00000	Enterprise Goods & Services	081	0	September 2018 Emergency Board	Policy Packages
065-00-00-00000	Enterprise Goods & Services	090	0	Analyst Adjustments	Policy Packages
065-00-00-00000	Enterprise Goods & Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
065-00-00-00000	Enterprise Goods & Services	092	0	Statewide AG Adjustment	Policy Packages
065-00-00-00000	Enterprise Goods & Services	106	0	Planning and Integration Resources for OSPS	Policy Packages
065-00-00-00000	Enterprise Goods & Services	107	0	Procurement System Replacement	Policy Packages
065-00-00-00000	Enterprise Goods & Services	119	0	Additional Staff Resources for EGS P&D	Policy Packages
065-00-00-00000	Enterprise Goods & Services	120	0	Risk Management Information System (RIMS)	Policy Packages
065-00-00-00000	Enterprise Goods & Services	121	0	Additional Staff Resources for EGS Risk	Policy Packages
065-00-00-00000	Enterprise Goods & Services	122	0	Additional AG for Risk	Policy Packages
065-00-00-00000	Enterprise Goods & Services	124	0	IT Procurement & Basecamp	Policy Packages

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**Agency Number: 10700**

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**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
065-00-00-00000	Enterprise Goods & Services	128	0	Increase Assessment for Risk Management	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	021	0	Phase - In	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	031	0	Standard Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	032	0	Above Standard Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	033	0	Exceptional Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	040	0	Mandated Caseload	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	060	0	Technical Adjustments	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	081	0	September 2018 Emergency Board	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	090	0	Analyst Adjustments	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	092	0	Statewide AG Adjustment	Policy Packages
075-00-00-00000	DAS Business Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
075-00-00-00000	DAS Business Services	021	0	Phase - In	Essential Packages
075-00-00-00000	DAS Business Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
075-00-00-00000	DAS Business Services	031	0	Standard Inflation	Essential Packages
075-00-00-00000	DAS Business Services	032	0	Above Standard Inflation	Essential Packages
075-00-00-00000	DAS Business Services	033	0	Exceptional Inflation	Essential Packages
075-00-00-00000	DAS Business Services	040	0	Mandated Caseload	Essential Packages
075-00-00-00000	DAS Business Services	060	0	Technical Adjustments	Essential Packages
075-00-00-00000	DAS Business Services	081	0	September 2018 Emergency Board	Policy Packages

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**Summary Cross Reference Listing and Packages  
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**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
075-00-00-00000	DAS Business Services	090	0	Analyst Adjustments	Policy Packages
075-00-00-00000	DAS Business Services	091	0	Statewide Adjustment DAS Chgs	Policy Packages
075-00-00-00000	DAS Business Services	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	081	0	September 2018 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	105	0	Deferred Maintenance	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
089-00-00-00000	Capital Construction	081	0	September 2018 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	200	0	Planning Money for OR Resilience Building	Policy Packages
089-00-00-00000	Capital Construction	201	0	Justice Building Exterior Updates	Policy Packages
089-00-00-00000	Capital Construction	202	0	Revenue Building Electrical System Upgrades	Policy Packages
089-00-00-00000	Capital Construction	203	0	Executive Building Interior Upgrades	Policy Packages
089-00-00-00000	Capital Construction	204	0	Portland State Office Building Upgrades	Policy Packages
090-00-00-00000	Miscellaneous Revenues	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
090-00-00-00000	Miscellaneous Revenues	021	0	Phase - In	Essential Packages
090-00-00-00000	Miscellaneous Revenues	022	0	Phase-out Pgm & One-time Costs	Essential Packages
090-00-00-00000	Miscellaneous Revenues	031	0	Standard Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	032	0	Above Standard Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	033	0	Exceptional Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	040	0	Mandated Caseload	Essential Packages
090-00-00-00000	Miscellaneous Revenues	081	0	September 2018 Emergency Board	Policy Packages
090-00-00-00000	Miscellaneous Revenues	090	0	Analyst Adjustments	Policy Packages
090-00-00-00000	Miscellaneous Revenues	091	0	Statewide Adjustment DAS Chgs	Policy Packages
090-00-00-00000	Miscellaneous Revenues	092	0	Statewide AG Adjustment	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	021	0	Phase - In	Essential Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
091-00-00-00000	Mass Transit Distribution (NL)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	031	0	Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	032	0	Above Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	033	0	Exceptional Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	040	0	Mandated Caseload	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	081	0	September 2018 Emergency Board	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	090	0	Analyst Adjustments	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	091	0	Statewide Adjustment DAS Chgs	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	092	0	Statewide AG Adjustment	Policy Packages
092-00-00-00000	Tobacco Settlement	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
092-00-00-00000	Tobacco Settlement	021	0	Phase - In	Essential Packages
092-00-00-00000	Tobacco Settlement	022	0	Phase-out Pgm & One-time Costs	Essential Packages
092-00-00-00000	Tobacco Settlement	031	0	Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	032	0	Above Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	033	0	Exceptional Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	040	0	Mandated Caseload	Essential Packages
092-00-00-00000	Tobacco Settlement	081	0	September 2018 Emergency Board	Policy Packages
092-00-00-00000	Tobacco Settlement	090	0	Analyst Adjustments	Policy Packages
092-00-00-00000	Tobacco Settlement	091	0	Statewide Adjustment DAS Chgs	Policy Packages
092-00-00-00000	Tobacco Settlement	092	0	Statewide AG Adjustment	Policy Packages
093-00-00-00000	DAS Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
093-00-00-00000	DAS Debt Service	021	0	Phase - In	Essential Packages



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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
093-00-00-00000	DAS Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
093-00-00-00000	DAS Debt Service	031	0	Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	032	0	Above Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	033	0	Exceptional Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	040	0	Mandated Caseload	Essential Packages
093-00-00-00000	DAS Debt Service	081	0	September 2018 Emergency Board	Policy Packages
093-00-00-00000	DAS Debt Service	090	0	Analyst Adjustments	Policy Packages
093-00-00-00000	DAS Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
093-00-00-00000	DAS Debt Service	092	0	Statewide AG Adjustment	Policy Packages
093-00-00-00000	DAS Debt Service	127	0	Additional Debt Service/Cost of Issuance	Policy Packages
093-00-00-00000	DAS Debt Service	201	0	Justice Building Exterior Updates	Policy Packages
093-00-00-00000	DAS Debt Service	202	0	Revenue Building Electrical System Upgrades	Policy Packages
093-00-00-00000	DAS Debt Service	203	0	Executive Building Interior Upgrades	Policy Packages
093-00-00-00000	DAS Debt Service	204	0	Portland State Office Building Upgrades	Policy Packages
094-00-00-00000	Bonds	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
094-00-00-00000	Bonds	021	0	Phase - In	Essential Packages
094-00-00-00000	Bonds	022	0	Phase-out Pgm & One-time Costs	Essential Packages
094-00-00-00000	Bonds	031	0	Standard Inflation	Essential Packages
094-00-00-00000	Bonds	032	0	Above Standard Inflation	Essential Packages
094-00-00-00000	Bonds	033	0	Exceptional Inflation	Essential Packages
094-00-00-00000	Bonds	040	0	Mandated Caseload	Essential Packages
094-00-00-00000	Bonds	081	0	September 2018 Emergency Board	Policy Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
094-00-00-00000	Bonds	090	0	Analyst Adjustments	Policy Packages
094-00-00-00000	Bonds	091	0	Statewide Adjustment DAS Chgs	Policy Packages
094-00-00-00000	Bonds	092	0	Statewide AG Adjustment	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	021	0	Phase - In	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	022	0	Phase-out Pgm & One-time Costs	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	031	0	Standard Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	032	0	Above Standard Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	033	0	Exceptional Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	040	0	Mandated Caseload	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	081	0	September 2018 Emergency Board	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	090	0	Analyst Adjustments	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	091	0	Statewide Adjustment DAS Chgs	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	092	0	Statewide AG Adjustment	Policy Packages
096-00-00-00000	Education Stability Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
096-00-00-00000	Education Stability Fund	021	0	Phase - In	Essential Packages
096-00-00-00000	Education Stability Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
096-00-00-00000	Education Stability Fund	031	0	Standard Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	032	0	Above Standard Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	033	0	Exceptional Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	040	0	Mandated Caseload	Essential Packages
096-00-00-00000	Education Stability Fund	081	0	September 2018 Emergency Board	Policy Packages

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096-00-00-00000	Education Stability Fund	090	0	Analyst Adjustments	Policy Packages
096-00-00-00000	Education Stability Fund	091	0	Statewide Adjustment DAS Chgs	Policy Packages
096-00-00-00000	Education Stability Fund	092	0	Statewide AG Adjustment	Policy Packages
097-00-00-00000	Oregon Education Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
097-00-00-00000	Oregon Education Fund	021	0	Phase - In	Essential Packages
097-00-00-00000	Oregon Education Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
097-00-00-00000	Oregon Education Fund	031	0	Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	032	0	Above Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	033	0	Exceptional Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	040	0	Mandated Caseload	Essential Packages
097-00-00-00000	Oregon Education Fund	081	0	September 2018 Emergency Board	Policy Packages
097-00-00-00000	Oregon Education Fund	090	0	Analyst Adjustments	Policy Packages
097-00-00-00000	Oregon Education Fund	091	0	Statewide Adjustment DAS Chgs	Policy Packages
097-00-00-00000	Oregon Education Fund	092	0	Statewide AG Adjustment	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	021	0	Phase - In	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	031	0	Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	032	0	Above Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	033	0	Exceptional Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	040	0	Mandated Caseload	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	081	0	September 2018 Emergency Board	Policy Packages

**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
098-00-00-00000	Parks and Natural Resources Fund	090	0	Analyst Adjustments	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	091	0	Statewide Adjustment DAS Chgs	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	092	0	Statewide AG Adjustment	Policy Packages
099-00-00-00000	Special Governmental Payments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
099-00-00-00000	Special Governmental Payments	021	0	Phase - In	Essential Packages
099-00-00-00000	Special Governmental Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
099-00-00-00000	Special Governmental Payments	031	0	Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	032	0	Above Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	033	0	Exceptional Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	040	0	Mandated Caseload	Essential Packages
099-00-00-00000	Special Governmental Payments	081	0	September 2018 Emergency Board	Policy Packages
099-00-00-00000	Special Governmental Payments	090	0	Analyst Adjustments	Policy Packages
099-00-00-00000	Special Governmental Payments	091	0	Statewide Adjustment DAS Chgs	Policy Packages
099-00-00-00000	Special Governmental Payments	092	0	Statewide AG Adjustment	Policy Packages
099-00-00-00000	Special Governmental Payments	130	0	Oregon State Fair Council	Policy Packages
189-00-00-00000	Cop Issuance Costs - L - CC	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	021	0	Phase - In	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	022	0	Phase-out Pgm & One-time Costs	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	031	0	Standard Inflation	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	032	0	Above Standard Inflation	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	033	0	Exceptional Inflation	Essential Packages
189-00-00-00000	Cop Issuance Costs - L - CC	040	0	Mandated Caseload	Essential Packages

**Administrative Svcs, Dept of**

**Summary Cross Reference Listing and Packages  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
189-00-00-00000	Cop Issuance Costs - L - CC	081	0	September 2018 Emergency Board	Policy Packages
189-00-00-00000	Cop Issuance Costs - L - CC	090	0	Analyst Adjustments	Policy Packages
189-00-00-00000	Cop Issuance Costs - L - CC	091	0	Statewide Adjustment DAS Chgs	Policy Packages
189-00-00-00000	Cop Issuance Costs - L - CC	092	0	Statewide AG Adjustment	Policy Packages



**Administrative Svcs, Dept of**

**Policy Package List by Priority**

**2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	081	September 2018 Emergency Board	030-00-00-00000	Chief Operating Office
			035-00-00-00000	Chief Financial Office
			040-00-00-00000	Chief Information Office
			042-00-00-00000	Office of the State Inform Officer Policy
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	Office of the State Information Officer SDC
			055-00-00-00000	Enterprise Technology Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments

**Administrative Svcs, Dept of**

**Policy Package List by Priority**

**2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2018 Emergency Board	189-00-00-00000	Cop Issuance Costs - L - CC
	090	Analyst Adjustments	030-00-00-00000	Chief Operating Office
			035-00-00-00000	Chief Financial Office
			040-00-00-00000	Chief Information Office
			042-00-00-00000	Office of the State Inform Officer Policy
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	Office of the State Information Officer SDC
			055-00-00-00000	Enterprise Technology Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund



**Administrative Svcs, Dept of**

**Policy Package List by Priority**

**2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	090	Analyst Adjustments	099-00-00-00000	Special Governmental Payments
			189-00-00-00000	Cop Issuance Costs - L - CC
	091	Statewide Adjustment DAS Chgs	030-00-00-00000	Chief Operating Office
			035-00-00-00000	Chief Financial Office
			040-00-00-00000	Chief Information Office
			042-00-00-00000	Office of the State Inform Officer Policy
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	Office of the State Information Officer SDC
			055-00-00-00000	Enterprise Technology Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund

**Administrative Svcs, Dept of**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	091	Statewide Adjustment DAS Chgs	098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			189-00-00-00000	Cop Issuance Costs - L - CC
	092	Statewide AG Adjustment	030-00-00-00000	Chief Operating Office
			035-00-00-00000	Chief Financial Office
			040-00-00-00000	Chief Information Office
			042-00-00-00000	Office of the State Inform Officer Policy
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	Office of the State Information Officer SDC
			055-00-00-00000	Enterprise Technology Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund

**Administrative Svcs, Dept of**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

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<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	092	Statewide AG Adjustment	097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			189-00-00-00000	Cop Issuance Costs - L - CC
	100	IT Security Compliance	042-00-00-00000	Office of the State Inform Officer Policy
	101	Permanent Staff Resources for Workday	045-00-00-00000	Chief Human Resource Office
	102	Learning Management Module	045-00-00-00000	Chief Human Resource Office
	103	Strengthening Training Practices	045-00-00-00000	Chief Human Resource Office
	104	Personnel Investigations/Exec Recruiting	045-00-00-00000	Chief Human Resource Office
	105	Deferred Maintenance	060-00-00-00000	Enterprise Asset Management
			088-00-00-00000	Capital Improvements
	106	Planning and Integration Resources for OSPS	030-00-00-00000	Chief Operating Office
			045-00-00-00000	Chief Human Resource Office
			065-00-00-00000	Enterprise Goods & Services
	107	Procurement System Replacement	065-00-00-00000	Enterprise Goods & Services
	108	BOLDplanning Software for Emergency Ops	030-00-00-00000	Chief Operating Office
	109	Additional Staff Resources for DAS IT	030-00-00-00000	Chief Operating Office
	110	Disaster Recovery	042-00-00-00000	Office of the State Inform Officer Policy
	111	Broadband Office & Telephony	042-00-00-00000	Office of the State Inform Officer Policy
	112	NavigatOR	042-00-00-00000	Office of the State Inform Officer Policy
	113	Additional Staff Resources for CHRO	045-00-00-00000	Chief Human Resource Office
	114	New Co-Location Service	042-00-00-00000	Office of the State Inform Officer Policy
			052-00-00-00000	Office of the State Information Officer SDC

**Administrative Svcs, Dept of**

**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 10700**

**BAM Analyst: Ball, Dustin**

**Budget Coordinator: Warren, Lori - (503)378-3556**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	115	Additional Staff Resources for EAM Admin	060-00-00-00000	Enterprise Asset Management
	116	Additional Staff Resources for EAM P&C	060-00-00-00000	Enterprise Asset Management
	117	Additional Vehicles Requested	060-00-00-00000	Enterprise Asset Management
	118	Additional Staff Resources for EAM Fleet	060-00-00-00000	Enterprise Asset Management
	119	Additional Staff Resources for EGS P&D	065-00-00-00000	Enterprise Goods & Services
	120	Risk Management Information System (RIMS)	065-00-00-00000	Enterprise Goods & Services
	121	Additional Staff Resources for EGS Risk	065-00-00-00000	Enterprise Goods & Services
	122	Additional AG for Risk	065-00-00-00000	Enterprise Goods & Services
	123	Capital Facility Planning	035-00-00-00000	Chief Financial Office
	124	IT Procurement & Basecamp	042-00-00-00000	Office of the State Inform Officer Policy
			065-00-00-00000	Enterprise Goods & Services
	125	ETS Lifecycle Replacement	052-00-00-00000	Office of the State Information Officer SDC
	126	Decommissioned Costs for Transferred Proper	060-00-00-00000	Enterprise Asset Management
	127	Additional Debt Service/Cost of Issuance	060-00-00-00000	Enterprise Asset Management
			093-00-00-00000	DAS Debt Service
	128	Increase Assessment for Risk Management	065-00-00-00000	Enterprise Goods & Services
	129	Transfer of CASA Program	030-00-00-00000	Chief Operating Office
	130	Oregon State Fair Council	099-00-00-00000	Special Governmental Payments
	131	Office of Public Records Advocate Staffing	030-00-00-00000	Chief Operating Office
	200	Planning Money for OR Resilience Building	060-00-00-00000	Enterprise Asset Management
			089-00-00-00000	Capital Construction
	201	Justice Building Exterior Updates	060-00-00-00000	Enterprise Asset Management
			089-00-00-00000	Capital Construction

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**Policy Package List by Priority  
2019-21 Biennium**

**Agency Number: 10700**

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<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	201	Justice Building Exterior Updates	093-00-00-00000	DAS Debt Service
	202	Revenue Building Electrical System Upgrades	060-00-00-00000	Enterprise Asset Management
			089-00-00-00000	Capital Construction
			093-00-00-00000	DAS Debt Service
	203	Executive Building Interior Upgrades	060-00-00-00000	Enterprise Asset Management
			089-00-00-00000	Capital Construction
			093-00-00-00000	DAS Debt Service
	204	Portland State Office Building Upgrades	060-00-00-00000	Enterprise Asset Management
			089-00-00-00000	Capital Construction
			093-00-00-00000	DAS Debt Service

# 2019-21 BUDGET NARRATIVE

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**BDV103A**

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	266,174,989	469,883,107	469,883,107	707,055,830	707,055,830	-
4430 Lottery Funds Debt Svc Ltd	2,573	4,647,602	4,647,602	602,366	602,366	-
3010 Other Funds Cap Improve	3,895,453	-	-	-	-	-
3020 Other Funds Cap Construct	4,808,079	-	-	-	-	-
3200 Other Funds Non-Ltd	323,375,890	91,835,709	91,835,709	83,433,768	83,433,768	-
3230 Other Funds Debt Svc Non-Ltd	5,819,951	-	-	-	-	-
3400 Other Funds Ltd	97,995,048	70,922,998	70,922,998	62,919,234	62,919,234	-
3430 Other Funds Debt Svc Ltd	53,302,582	-	-	-	-	-
All Funds	755,374,565	637,289,416	637,289,416	854,011,198	854,011,198	-
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	(5,327,500)	40,581,437	40,993,097	-	69,923,330	-
4430 Lottery Funds Debt Svc Ltd	1,577,789	(4,018,448)	(4,018,448)	-	-	-
3200 Other Funds Non-Ltd	(202,896,280)	(33,863,849)	(33,863,849)	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(5,819,951)	-	-	-	-	-
3400 Other Funds Ltd	(25,183,684)	91,396,881	93,896,881	-	(2,012,066)	-
3430 Other Funds Debt Svc Ltd	(209,609)	-	-	-	-	-
8800 General Fund Revenue	-	62,300,000	62,300,000	-	-	-
All Funds	(237,859,235)	156,396,021	159,307,681	-	67,911,264	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	260,847,489	510,464,544	510,876,204	707,055,830	776,979,160	-
4430 Lottery Funds Debt Svc Ltd	1,580,362	629,154	629,154	602,366	602,366	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3010 Other Funds Cap Improve	3,895,453	-	-	-	-	-
3020 Other Funds Cap Construct	4,808,079	-	-	-	-	-
3200 Other Funds Non-Ltd	120,479,610	57,971,860	57,971,860	83,433,768	83,433,768	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	72,811,364	162,319,879	164,819,879	62,919,234	60,907,168	-
3430 Other Funds Debt Svc Ltd	53,092,973	-	-	-	-	-
8800 General Fund Revenue	-	62,300,000	62,300,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$517,515,330</b>	<b>\$793,685,437</b>	<b>\$796,597,097</b>	<b>\$854,011,198</b>	<b>\$921,922,462</b>	-

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	12,048,226	12,606,693	20,931,500	30,822,859	24,158,611	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
All Funds	18,721,095	19,861,256	28,068,696	37,865,579	31,201,331	-

LICENSES AND FEES

0210 Non-business Lic. and Fees

3400 Other Funds Ltd	6,241,421	-	-	-	-	-
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CHARGES FOR SERVICES

0405 Central Service Charges

3400 Other Funds Ltd	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
All Funds	14,276,857	14,875,381	14,875,381	15,977,420	15,977,420	-

0410 Charges for Services

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3200 Other Funds Non-Ltd	114,710,927	107,487,585	107,487,585	-	-	-
3400 Other Funds Ltd	294,880,627	216,221,963	217,749,210	256,720,373	244,198,930	-
All Funds	409,591,554	323,709,548	325,236,795	256,720,373	244,198,930	-
<b>0415 Admin and Service Charges</b>						
3200 Other Funds Non-Ltd	17,577,865	24,716,507	24,716,507	156,831,030	142,204,093	-
3400 Other Funds Ltd	134,895,795	140,808,114	140,808,114	228,644,111	217,563,236	-
All Funds	152,473,660	165,524,621	165,524,621	385,475,141	359,767,329	-
<b>CHARGES FOR SERVICES</b>						
3200 Other Funds Non-Ltd	132,288,792	132,204,092	132,204,092	156,831,030	142,204,093	-
3400 Other Funds Ltd	433,776,422	361,030,077	362,557,324	489,364,484	465,762,166	-
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$576,342,071</b>	<b>\$504,109,550</b>	<b>\$505,636,797</b>	<b>\$658,172,934</b>	<b>\$619,943,679</b>	-
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	37,284	31,000	31,000	81,709	81,709	-
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	81,504,308	85,976,894	85,976,894	100,888,521	91,741,650	-
<b>FINES, RENTS AND ROYALTIES</b>						
3400 Other Funds Ltd	81,541,592	86,007,894	86,007,894	100,970,230	91,823,359	-
<b>TOTAL FINES, RENTS AND ROYALTIES</b>	<b>\$81,541,592</b>	<b>\$86,007,894</b>	<b>\$86,007,894</b>	<b>\$100,970,230</b>	<b>\$91,823,359</b>	-
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construct	20,955,000	13,146,000	13,146,000	48,600,000	23,600,000	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	-	214,000	214,000	590,000	-	-
All Funds	20,955,000	13,360,000	13,360,000	49,190,000	23,600,000	-
<b>0560 Dedicated Fund Oblig Bonds</b>						
3400 Other Funds Ltd	-	-	-	-	470,000	-
<b>0565 Lottery Bonds</b>						
3400 Other Funds Ltd	-	42,158,192	47,267,293	-	35,224,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
All Funds	-	42,158,192	47,688,566	-	35,224,558	-
<b>0570 Revenue Bonds</b>						
3400 Other Funds Ltd	9,615,819	-	-	-	-	-
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	104,357	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
All Funds	28,273,564	-	-	-	-	-
<b>BOND SALES</b>						
3020 Other Funds Cap Construct	20,955,000	13,146,000	13,146,000	48,600,000	23,600,000	-
3200 Other Funds Non-Ltd	104,357	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
3400 Other Funds Ltd	9,615,819	42,372,192	47,481,293	590,000	35,694,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL BOND SALES</b>	<b>\$58,844,383</b>	<b>\$55,518,192</b>	<b>\$61,048,566</b>	<b>\$49,190,000</b>	<b>\$59,294,558</b>	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
4400 Lottery Funds Ltd	6,688,591	24,455,743	23,575,846	51,429,798	51,748,045	-
3200 Other Funds Non-Ltd	4,907,897	4,400,000	4,400,000	4,400,000	4,400,000	-
3400 Other Funds Ltd	1,445,956	127,796	127,796	321,721	321,721	-
3430 Other Funds Debt Svc Ltd	2,049,416	-	-	-	-	-
All Funds	15,091,860	28,983,539	28,103,642	56,151,519	56,469,766	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	6,522,636	6,558,696	6,558,696	7,450,367	5,751,833	-
<b>COST OF GOODS SOLD</b>						
<b>0760 Cost of Goods Sold</b>						
3400 Other Funds Ltd	1,314,328	-	-	-	-	-
<b>LOAN REPAYMENT</b>						
<b>0925 Loan Repayments</b>						
3400 Other Funds Ltd	142,103	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3010 Other Funds Cap Improve	46,980	-	-	-	-	-
3200 Other Funds Non-Ltd	52,599,777	-	-	-	-	-
3400 Other Funds Ltd	197,368,783	142,029,790	148,279,790	131,975,362	116,520,236	-
3430 Other Funds Debt Svc Ltd	388,308,222	420,922,993	420,922,993	454,790,180	454,790,180	-
All Funds	638,323,762	562,952,783	569,202,783	586,765,542	571,310,416	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
6400 Federal Funds Ltd	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	410,936,304	444,349,297	482,419,947	490,271,405	497,852,873	-
4430 Lottery Funds Debt Svc Ltd	12,383,500	16,915,170	16,493,898	21,673,191	21,673,191	-
3010 Other Funds Cap Improve	394,762	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	25,263,301	45,070,431	47,570,431	10,500,000	13,750,000	-
3400 Other Funds Ltd	112,609,899	62,975,496	62,975,496	93,289,042	84,356,571	-
3430 Other Funds Debt Svc Ltd	20,334,904	16,528,167	16,137,623	18,172,335	18,172,335	-
All Funds	581,922,670	590,241,737	630,000,571	648,157,974	640,375,467	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	23,196,003	23,196,003	236,719	13,678,188	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	-	2,231,252	2,231,252	-	-	-
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	-	-	170,000	-	176,460	-
<b>1121 Tsfr From Governor, Office of the</b>						
4400 Lottery Funds Ltd	774,081	-	-	-	-	-
<b>1123 Tsfr From OR Business Development</b>						
4400 Lottery Funds Ltd	3,400,371	-	-	-	-	-
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	16,284,042	56,390,733	56,390,733	55,841,116	59,750,173	-
<b>1177 Tsfr From Lottery Comm</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
4400 Lottery Funds Ltd	1,010,555,735	1,029,086,013	1,140,865,168	1,132,629,419	1,146,049,862	-
4430 Lottery Funds Debt Svc Ltd	224,794,873	247,787,311	246,357,867	277,351,465	285,906,293	-
All Funds	1,235,350,608	1,276,873,324	1,387,223,035	1,409,980,884	1,431,956,155	-
<b>1340 Tsfr From Environmental Quality</b>						
3400 Other Funds Ltd	-	-	44,175	-	-	-
<b>1730 Tsfr From Transportation, Dept</b>						
3400 Other Funds Ltd	945,246	373,917	418,092	-	-	-
<b>1845 Tsfr From Or Liquor Cntrl Comm</b>						
3400 Other Funds Ltd	57,887,974	73,111,058	73,155,233	69,520,080	81,542,727	-
<b>TRANSFERS IN</b>						
4400 Lottery Funds Ltd	1,425,666,491	1,473,435,310	1,623,285,115	1,622,900,824	1,643,902,735	-
4430 Lottery Funds Debt Svc Ltd	237,178,373	264,702,481	262,851,765	299,024,656	307,579,484	-
3010 Other Funds Cap Improve	394,762	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	25,263,301	45,070,431	47,570,431	10,500,000	13,750,000	-
3400 Other Funds Ltd	187,727,161	218,278,459	218,580,984	218,886,957	239,504,119	-
3430 Other Funds Debt Svc Ltd	20,334,904	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>TOTAL TRANSFERS IN</b>	<b>\$1,896,564,992</b>	<b>\$2,022,418,024</b>	<b>\$2,172,829,094</b>	<b>\$2,183,736,773</b>	<b>\$2,227,479,170</b>	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	12,048,226	12,606,693	20,931,500	30,822,859	24,158,611	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	1,432,355,082	1,497,891,053	1,646,860,961	1,674,330,622	1,695,650,780	-
4430 Lottery Funds Debt Svc Ltd	237,178,373	264,702,481	262,851,765	299,024,656	307,579,484	-
3010 Other Funds Cap Improve	441,742	4,403,176	4,403,176	14,252,001	4,570,497	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3020 Other Funds Cap Construct	46,218,301	58,216,431	60,716,431	59,100,000	37,350,000	-
3200 Other Funds Non-Ltd	189,900,823	136,604,092	136,604,092	161,231,030	146,604,093	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
3400 Other Funds Ltd	925,696,221	856,404,904	869,593,777	949,559,121	955,377,992	-
3430 Other Funds Debt Svc Ltd	410,692,542	437,451,160	437,481,889	472,962,515	472,962,515	-
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
6400 Federal Funds Ltd	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$3,361,301,794</b>	<b>\$3,405,438,089</b>	<b>\$3,576,484,323</b>	<b>\$3,789,097,129</b>	<b>\$3,772,068,297</b>	-

**TRANSFERS OUT**

**2010 Transfer Out - Intrafund**

4400 Lottery Funds Ltd	(411,529,699)	(444,996,288)	(483,066,938)	(490,361,906)	(497,943,374)	-
4430 Lottery Funds Debt Svc Ltd	(11,790,105)	(16,268,179)	(15,846,907)	(21,582,690)	(21,582,690)	-
3020 Other Funds Cap Construct	(55,000)	-	-	-	-	-
3200 Other Funds Non-Ltd	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
3400 Other Funds Ltd	(135,150,507)	(106,050,446)	(108,159,902)	(111,225,889)	(96,000,700)	-
All Funds	(581,922,670)	(590,241,737)	(630,000,571)	(648,157,974)	(640,375,467)	-

**2020 Transfer Out - Indirect Cost**

3400 Other Funds Ltd	-	(23,196,003)	(23,196,003)	(236,719)	(13,678,188)	-
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**2050 Transfer to Other**

3400 Other Funds Ltd	-	-	-	-	(22,211,874)	-
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**2060 Transfer to General Fund**

8800 General Fund Revenue	(10,276,857)	(73,175,381)	(73,175,381)	(11,977,420)	(11,977,420)	-
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**2070 Transfer to Cities**

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-000-00-00-00000

2019-21 Biennium

Administrative Svcs, Dept of

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(65,107,812)	(100,411,525)	(100,411,525)	(96,524,543)	(110,501,719)	-
<b>2080 Transfer to Counties</b>						
4400 Lottery Funds Ltd	(39,083,478)	(41,285,992)	(41,285,992)	(49,150,688)	(49,985,151)	-
3400 Other Funds Ltd	(9,064,204)	(29,090,266)	(29,090,266)	(28,836,653)	(30,791,181)	-
6400 Federal Funds Ltd	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
All Funds	(109,799,233)	(189,404,413)	(189,404,413)	(186,781,526)	(189,570,517)	-
<b>2121 Tsfr To Governor, Office of the</b>						
4400 Lottery Funds Ltd	(4,209,051)	(3,689,100)	(3,723,949)	(4,094,546)	(3,942,726)	-
3400 Other Funds Ltd	(975,000)	(1,105,000)	(1,105,000)	(1,250,000)	(1,250,000)	-
All Funds	(5,184,051)	(4,794,100)	(4,828,949)	(5,344,546)	(5,192,726)	-
<b>2123 Tsfr To OR Business Development</b>						
4400 Lottery Funds Ltd	(65,265,098)	(66,214,217)	(68,028,160)	(67,540,658)	(66,592,215)	-
4430 Lottery Funds Debt Svc Ltd	(44,944,738)	(46,776,651)	(46,776,651)	(51,998,740)	(60,553,568)	-
3400 Other Funds Ltd	(1,198,550)	(1,713,244)	(1,713,244)	(1,908,485)	(1,908,485)	-
All Funds	(111,408,386)	(114,704,112)	(116,518,055)	(121,447,883)	(129,054,268)	-
<b>2137 Tsfr To Justice, Dept of</b>						
3400 Other Funds Ltd	(1,319,293)	(1,822,901)	(1,822,901)	(2,005,191)	(2,005,191)	-
<b>2141 Tsfr To Lands, Dept of State</b>						
4430 Lottery Funds Debt Svc Ltd	-	-	-	(589,920)	(589,920)	-
<b>2145 Tsfr To Leg Fiscal Officer</b>						
3400 Other Funds Ltd	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	-
<b>2150 Tsfr To Revenue, Dept of</b>						
3400 Other Funds Ltd	(28,318)	-	-	-	-	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>2198 Tsfr To Judicial Dept</b>						
3400 Other Funds Ltd	(2,368,040)	(2,496,745)	(2,496,745)	(2,603,612)	(2,603,612)	-
<b>2274 Tsfr To Veterans' Affairs</b>						
4400 Lottery Funds Ltd	-	(14,856,025)	(15,198,799)	(14,779,342)	(23,095,751)	-
<b>2330 Tsfr To Energy, Dept of</b>						
4430 Lottery Funds Debt Svc Ltd	(2,972,331)	(3,015,546)	(3,015,546)	(3,023,370)	-	-
<b>2331 Tsfr To Oregon Climate Authority</b>						
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	(3,023,370)	-
<b>2443 Tsfr To Oregon Health Authority</b>						
4400 Lottery Funds Ltd	(11,348,753)	(12,457,116)	(12,498,909)	(14,099,809)	(12,925,769)	-
3400 Other Funds Ltd	(121,880,000)	(168,685,900)	(168,685,900)	(92,183,900)	(92,183,900)	-
All Funds	(133,228,753)	(181,143,016)	(181,184,809)	(106,283,709)	(105,109,669)	-
<b>2525 Tsfr To HECC</b>						
4400 Lottery Funds Ltd	(12,911,115)	(54,048,752)	(58,353,584)	(110,244,953)	(54,688,018)	-
4430 Lottery Funds Debt Svc Ltd	(41,541,765)	(43,490,902)	(43,490,902)	(46,039,345)	(46,039,345)	-
3400 Other Funds Ltd	-	-	-	(43,000)	(43,000)	-
3430 Other Funds Debt Svc Ltd	-	-	-	(30,871,500)	(30,871,500)	-
All Funds	(54,452,880)	(97,539,654)	(101,844,486)	(187,198,798)	(131,641,863)	-
<b>2543 Tsfr To State Library</b>						
3400 Other Funds Ltd	(5,213,598)	(6,079,411)	(6,079,411)	(7,138,296)	(7,138,296)	-
<b>2581 Tsfr To Education, Dept of</b>						
4400 Lottery Funds Ltd	(447,703,907)	(464,758,594)	(535,719,907)	(535,719,907)	(550,545,402)	-
4430 Lottery Funds Debt Svc Ltd	(1,397,835)	(646,991)	(646,991)	(692,867)	(692,867)	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(4,120,000)	(3,564,100)	(3,564,100)	(3,116,100)	(3,116,100)	-
All Funds	(453,221,742)	(468,969,685)	(539,930,998)	(539,528,874)	(554,354,369)	-
<b>2590 Tsfr To Or Health &amp; Science U</b>						
3400 Other Funds Ltd	(10,000)	(40,565)	(40,565)	-	-	-
3430 Other Funds Debt Svc Ltd	(30,839,405)	(30,865,850)	(9,519,787)	-	-	-
All Funds	(30,849,405)	(30,906,415)	(9,560,352)	-	-	-
<b>2629 Tsfr To Forestry, Dept of</b>						
4400 Lottery Funds Ltd	(5,072,136)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(2,464,624)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
All Funds	(7,536,760)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
<b>2634 Tsfr To Parks and Rec Dept</b>						
4400 Lottery Funds Ltd	(92,651,295)	(95,765,499)	(104,041,727)	(105,748,566)	(107,396,711)	-
4430 Lottery Funds Debt Svc Ltd	-	(1,318,425)	(1,318,425)	(2,374,100)	(2,374,100)	-
3400 Other Funds Ltd	-	-	-	-	(400,000)	-
All Funds	(92,651,295)	(97,083,924)	(105,360,152)	(108,122,666)	(110,170,811)	-
<b>2690 Tsfr To Water Resources Dept</b>						
4430 Lottery Funds Debt Svc Ltd	(2,504,732)	(3,948,999)	(3,948,999)	(8,493,320)	(8,493,320)	-
<b>2691 Tsfr To Watershd Enhance Bd</b>						
4400 Lottery Funds Ltd	(92,651,295)	(95,765,500)	(104,041,728)	(105,748,567)	(107,396,712)	-
<b>2730 Tsfr To Transportation, Dept</b>						
4430 Lottery Funds Debt Svc Ltd	(106,725,308)	(114,394,343)	(113,386,171)	(118,775,740)	(118,775,740)	-
<b>2914 Tsfr To Housing and Com Svcs</b>						
4400 Lottery Funds Ltd	-	(1,500,000)	(1,500,000)	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
4430 Lottery Funds Debt Svc Ltd	(11,640,225)	(15,978,252)	(15,978,252)	(21,868,790)	(21,868,790)	-
All Funds	(11,640,225)	(17,478,252)	(17,478,252)	(21,868,790)	(21,868,790)	-
<b>TRANSFERS OUT</b>						
4400 Lottery Funds Ltd	(1,182,425,827)	(1,295,337,083)	(1,427,459,693)	(1,497,488,942)	(1,474,511,829)	-
4430 Lottery Funds Debt Svc Ltd	(225,981,663)	(248,434,302)	(247,004,858)	(278,044,332)	(286,599,160)	-
3020 Other Funds Cap Construct	(55,000)	-	-	-	-	-
3200 Other Funds Non-Ltd	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
3400 Other Funds Ltd	(350,435,322)	(448,256,106)	(450,365,562)	(351,072,388)	(387,832,246)	-
3430 Other Funds Debt Svc Ltd	(30,839,405)	(30,865,850)	(9,519,787)	(30,871,500)	(30,871,500)	-
8800 General Fund Revenue	(10,276,857)	(73,175,381)	(73,175,381)	(11,977,420)	(11,977,420)	-
6400 Federal Funds Ltd	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,885,062,984)</b>	<b>(\$2,238,023,701)</b>	<b>(\$2,349,480,260)</b>	<b>(\$2,303,236,256)</b>	<b>(\$2,325,435,043)</b>	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	12,048,226	12,606,693	20,931,500	30,822,859	24,158,611	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	510,776,744	713,018,514	730,277,472	883,897,510	998,118,111	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,897,333	16,476,061	21,582,690	21,582,690	-
3010 Other Funds Cap Improve	4,337,195	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	50,971,380	58,216,431	60,716,431	59,100,000	37,350,000	-
3200 Other Funds Non-Ltd	286,983,074	171,649,128	171,649,128	219,677,309	205,189,158	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
3400 Other Funds Ltd	648,072,263	570,468,677	584,048,094	661,405,967	628,452,914	-
3430 Other Funds Debt Svc Ltd	432,946,110	406,585,310	427,962,102	442,091,015	442,091,015	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,993,754,140</b>	<b>\$1,961,099,825</b>	<b>\$2,023,601,160</b>	<b>\$2,339,872,071</b>	<b>\$2,368,555,716</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	183,128	889,689	1,281,844	446,357	2,737,160	-
3400 Other Funds Ltd	108,263,127	130,135,975	136,619,703	147,775,400	147,544,928	-
All Funds	108,446,255	131,025,664	137,901,547	148,221,757	150,282,088	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	1,570,955	1,161,351	1,161,351	1,205,480	1,159,033	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	524,015	247,943	247,943	257,365	257,365	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	51,681	18,494	18,494	19,196	19,196	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	2,700,474	2,226,748	2,226,748	2,311,362	2,213,464	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	183,128	889,689	1,281,844	446,357	2,737,160	-
3400 Other Funds Ltd	113,110,252	133,790,511	140,274,239	151,568,803	151,193,986	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$113,293,380</b>	<b>\$134,680,200</b>	<b>\$141,556,083</b>	<b>\$152,015,160</b>	<b>\$153,931,146</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	44	253	385	172	936	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	35,485	50,589	50,625	58,571	57,791	-
All Funds	35,529	50,842	51,010	58,743	58,727	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	36,863	162,980	234,881	75,747	464,496	-
3400 Other Funds Ltd	16,675,896	20,749,821	20,888,423	25,516,231	25,460,509	-
All Funds	16,712,759	20,912,801	21,123,304	25,591,978	25,925,005	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	11,214	9,716	50,545	32,730	32,730	-
3400 Other Funds Ltd	6,650,030	7,040,659	7,534,805	7,684,156	7,684,156	-
All Funds	6,661,244	7,050,375	7,585,350	7,716,886	7,716,886	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	13,861	63,652	92,467	34,144	209,317	-
3400 Other Funds Ltd	8,461,035	10,180,404	10,253,719	11,515,477	11,486,808	-
All Funds	8,474,896	10,244,056	10,346,186	11,549,621	11,696,125	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	94,519	33,228	33,228	34,490	34,490	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	66	306	466	163	891	-
3400 Other Funds Ltd	48,700	61,300	61,757	55,755	55,054	-
All Funds	48,766	61,606	62,223	55,918	55,945	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	1,099	1,004	3,265	2,678	12,365	-
3400 Other Funds Ltd	670,571	782,360	781,520	878,189	911,724	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
All Funds	671,670	783,364	784,785	880,867	924,089	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	33,764	148,029	225,813	99,061	540,327	-
3400 Other Funds Ltd	25,122,127	29,616,852	29,837,703	33,818,316	33,347,730	-
All Funds	25,155,891	29,764,881	30,063,516	33,917,377	33,888,057	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	189,871	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	96,911	385,940	607,822	244,695	1,261,062	-
3400 Other Funds Ltd	57,948,234	68,515,213	69,441,780	79,561,185	79,038,262	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$58,045,145</b>	<b>\$68,901,153</b>	<b>\$70,049,602</b>	<b>\$79,805,880</b>	<b>\$80,299,324</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	-	-	-	(9,041)	-
3400 Other Funds Ltd	-	(6,678,133)	(6,678,133)	(2,467,260)	(6,901,463)	-
All Funds	-	(6,678,133)	(6,678,133)	(2,467,260)	(6,910,504)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(65,619)	(65,619)	-	6,999	-
3400 Other Funds Ltd	-	(56,916)	(56,916)	-	(267,867)	-
All Funds	-	(122,535)	(122,535)	-	(260,868)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(65,619)	(65,619)	-	(2,042)	-
3400 Other Funds Ltd	-	(6,735,049)	(6,735,049)	(2,467,260)	(7,169,330)	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	(\$6,800,668)	(\$6,800,668)	(\$2,467,260)	(\$7,171,372)	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	280,039	1,210,010	1,824,047	691,052	3,996,180	-
3400 Other Funds Ltd	171,058,486	195,570,675	202,980,970	228,662,728	223,062,918	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$171,338,525</b>	<b>\$196,780,685</b>	<b>\$204,805,017</b>	<b>\$229,353,780</b>	<b>\$227,059,098</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	-	1,072	1,072	2,595	10,409	-
3010 Other Funds Cap Improve	468	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	53	53	-
3400 Other Funds Ltd	641,496	714,235	714,683	733,410	715,235	-
All Funds	641,964	715,307	715,755	736,058	725,697	-
<b>4125 Out of State Travel</b>						
8000 General Fund	-	394	394	409	394	-
3400 Other Funds Ltd	324,312	130,779	130,779	177,156	171,404	-
All Funds	324,312	131,173	131,173	177,565	171,798	-
<b>4150 Employee Training</b>						
8000 General Fund	-	2,001	2,001	59,738	95,373	-
3010 Other Funds Cap Improve	7,500	-	-	-	-	-
3400 Other Funds Ltd	1,606,236	1,647,137	1,651,955	1,937,104	1,898,279	-
All Funds	1,613,736	1,649,138	1,653,956	1,996,842	1,993,652	-
<b>4175 Office Expenses</b>						
8000 General Fund	-	2,482	2,482	6,966	13,261	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3010 Other Funds Cap Improve	50	-	-	-	-	-
3200 Other Funds Non-Ltd	231	-	-	48	48	-
3400 Other Funds Ltd	1,489,196	1,656,224	1,657,553	1,613,593	1,547,425	-
All Funds	1,489,477	1,658,706	1,660,035	1,620,607	1,560,734	-
<b>4200 Telecommunications</b>						
8000 General Fund	230	2,283	2,283	5,664	36,411	-
3400 Other Funds Ltd	14,403,783	17,096,325	17,097,322	14,777,507	14,629,880	-
All Funds	14,404,013	17,098,608	17,099,605	14,783,171	14,666,291	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	7,779,604	8,835,329	8,835,329	12,992,773	11,831,815	-
<b>4250 Data Processing</b>						
8000 General Fund	4,931	1,410	1,410	2,892	1,272,260	-
3200 Other Funds Non-Ltd	14,677	-	-	-	-	-
3400 Other Funds Ltd	36,085,944	29,254,384	29,254,816	36,668,958	33,214,802	-
All Funds	36,105,552	29,255,794	29,256,226	36,671,850	34,487,062	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	-	3,359	3,359	4,585	79,282	-
3010 Other Funds Cap Improve	2,417	-	-	-	-	-
3400 Other Funds Ltd	404,386	572,003	572,335	449,899	405,026	-
All Funds	406,803	575,362	575,694	454,484	484,308	-
<b>4300 Professional Services</b>						
8000 General Fund	-	17,168	17,168	17,889	107,168	-
3010 Other Funds Cap Improve	1,185,969	-	-	-	-	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3200 Other Funds Non-Ltd	9,942,491	289,389	289,389	301,543	301,543	-
3400 Other Funds Ltd	8,752,328	8,036,268	8,036,268	39,184,885	27,666,053	-
All Funds	19,880,788	8,342,825	8,342,825	39,504,317	28,074,764	-
<b>4315 IT Professional Services</b>						
8000 General Fund	-	-	-	1,000,000	5,500	-
3400 Other Funds Ltd	37,895,589	29,844,248	29,844,248	28,095,791	28,665,057	-
All Funds	37,895,589	29,844,248	29,844,248	29,095,791	28,670,557	-
<b>4325 Attorney General</b>						
8000 General Fund	-	-	-	-	5,643	-
3010 Other Funds Cap Improve	35,926	-	-	-	-	-
3400 Other Funds Ltd	18,506,646	18,409,374	18,409,374	22,969,763	20,738,067	-
All Funds	18,542,572	18,409,374	18,409,374	22,969,763	20,743,710	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	-	727	727	1,633	5,828	-
3400 Other Funds Ltd	8,305	116,599	116,865	86,577	85,673	-
All Funds	8,305	117,326	117,592	88,210	91,501	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	-	1,530	1,530	2,686	7,792	-
3400 Other Funds Ltd	302,579	299,009	299,341	356,765	346,944	-
All Funds	302,579	300,539	300,871	359,451	354,736	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	-	10,268	10,268	-	111,270	-
3010 Other Funds Cap Improve	9,490	-	-	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	13,221,505	14,774,872	14,774,872	14,811,446	14,698,793	-
All Funds	13,230,995	14,785,140	14,785,140	14,811,446	14,810,063	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	9,803,702	10,307,719	10,307,719	10,696,235	9,437,978	-
<b>4475 Facilities Maintenance</b>						
3010 Other Funds Cap Improve	33,070	-	-	-	-	-
3400 Other Funds Ltd	628,825	674,064	674,064	613,325	590,870	-
All Funds	661,895	674,064	674,064	613,325	590,870	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	-	-	227,305	-	-	-
3010 Other Funds Cap Improve	214,715	-	-	-	-	-
3200 Other Funds Non-Ltd	41,888,002	55,423,766	55,423,766	52,473,269	52,473,269	-
3400 Other Funds Ltd	29,301,680	32,243,840	32,243,840	37,247,162	34,529,132	-
All Funds	71,404,397	87,667,606	87,894,911	89,720,431	87,002,401	-
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	6,884	922,115	1,031,216	590,000	1,194,558	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	207,066	857,066	1,751,641	1,386,916	-
3010 Other Funds Cap Improve	2,128,473	-	-	-	-	-
3200 Other Funds Non-Ltd	44,123,928	49,557,089	49,557,089	56,496,758	56,496,758	-
3400 Other Funds Ltd	66,888,143	57,750,304	64,516,473	46,546,519	43,430,903	-
All Funds	113,140,544	107,514,459	114,930,628	104,794,918	101,314,577	-
<b>4700 Expendable Prop 250 - 5000</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8000 General Fund	-	-	-	5,272	33,213	-
3010 Other Funds Cap Improve	375,572	-	-	-	-	-
3400 Other Funds Ltd	1,119,331	705,556	707,151	811,534	796,704	-
All Funds	1,494,903	705,556	707,151	816,806	829,917	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	4,372	4,372	4,538	10,372	-
3400 Other Funds Ltd	22,667,722	13,245,612	13,450,354	25,987,130	32,986,018	-
All Funds	22,667,722	13,249,984	13,454,726	25,991,668	32,996,390	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	5,161	254,132	1,131,437	2,866,508	3,181,092	-
3010 Other Funds Cap Improve	3,993,650	-	-	-	-	-
3200 Other Funds Non-Ltd	95,969,329	105,270,244	105,270,244	109,271,671	109,271,671	-
3400 Other Funds Ltd	271,838,196	247,235,996	254,326,557	297,347,532	279,580,616	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$371,806,336</b>	<b>\$352,760,372</b>	<b>\$360,728,238</b>	<b>\$409,485,711</b>	<b>\$392,033,379</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	83,430	-	-	-	-	-
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	3,210,955	2,378,280	4,878,280	6,007,509	5,924,071	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	80,901	-	-	-	-	-
<b>5350 Industrial and Heavy Equipment</b>						
3400 Other Funds Ltd	314,995	-	-	54,947	54,947	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	14,340,919	14,340,919	18,885,874	17,385,874	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	2,664,009	1,391,071	1,391,071	3,334,769	3,337,750	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	2,017,885	1,582,011	2,361,168	993,909	903,802	-
<b>5900 Other Capital Outlay</b>						
3010 Other Funds Cap Improve	-	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	46,163,301	58,216,431	60,716,431	59,100,000	37,350,000	-
3400 Other Funds Ltd	21,254,565	8,495,244	8,495,244	8,242,649	8,078,619	-
All Funds	67,417,866	71,114,851	73,614,851	81,594,650	49,999,116	-
<b>CAPITAL OUTLAY</b>						
3010 Other Funds Cap Improve	-	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	46,163,301	58,216,431	60,716,431	59,100,000	37,350,000	-
3400 Other Funds Ltd	29,626,740	28,187,525	31,466,682	37,519,657	35,685,063	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$75,790,041</b>	<b>\$90,807,132</b>	<b>\$96,586,289</b>	<b>\$110,871,658</b>	<b>\$77,605,560</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	-	200,000	200,000	-	-	-
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	3,015,181	-	-	-	-	-
4400 Lottery Funds Ltd	-	3,828,000	3,828,000	3,828,000	3,828,000	-
3200 Other Funds Non-Ltd	17,891,759	24,716,507	24,716,507	24,716,507	24,716,507	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	4,101,328	-	-	-	-	-
All Funds	25,008,268	28,544,507	28,544,507	28,544,507	28,544,507	-
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	6,773,375	-	-	-	2,316,040	-
3400 Other Funds Ltd	2,750,000	-	-	-	-	-
All Funds	9,523,375	-	-	-	2,316,040	-
<b>6048 Spc Pmt to Public Universities</b>						
3200 Other Funds Non-Ltd	52,744,473	-	-	-	-	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	-	2,231,252	2,231,252	-	-	-
<b>6085 Other Special Payments</b>						
8000 General Fund	1,100,000	8,711,299	15,544,764	27,265,299	14,665,299	-
4400 Lottery Funds Ltd	3,864,000	-	-	-	-	-
3400 Other Funds Ltd	-	43,682,242	48,852,242	-	34,676,460	-
All Funds	4,964,000	52,393,541	64,397,006	27,265,299	49,341,759	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
8000 General Fund	874,188	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	11,762,744	11,142,551	17,976,016	27,265,299	16,981,339	-
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
3200 Other Funds Non-Ltd	70,636,232	24,716,507	24,716,507	24,716,507	24,716,507	-
3400 Other Funds Ltd	6,851,328	43,682,242	48,852,242	-	34,676,460	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$93,114,304</b>	<b>\$83,369,300</b>	<b>\$95,372,765</b>	<b>\$55,809,806</b>	<b>\$80,202,306</b>	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	455,000	455,000	5,076,410	5,076,410	-
4430 Lottery Funds Debt Svc Ltd	4,653,228	7,465,484	7,465,484	10,068,960	10,068,960	-
3430 Other Funds Debt Svc Ltd	154,045,150	205,967,335	205,489,737	266,678,200	266,678,200	-
All Funds	158,698,378	213,887,819	213,410,221	281,823,570	281,823,570	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,018,041	1,223,027	1,106,080	1,128,800	1,128,800	-
4430 Lottery Funds Debt Svc Ltd	8,123,844	8,829,483	8,408,211	11,513,730	11,513,730	-
3430 Other Funds Debt Svc Ltd	214,448,890	196,520,745	197,028,651	173,030,915	173,030,915	-
All Funds	223,590,775	206,573,255	206,542,942	185,673,445	185,673,445	-
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,495,000	4,895,000	4,895,000	470,000	470,000	-
3430 Other Funds Debt Svc Ltd	9,422,993	3,484,184	3,484,184	2,050,000	2,050,000	-
All Funds	13,917,993	8,379,184	8,379,184	2,520,000	2,520,000	-
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	1,159,810	681,536	681,116	367,510	367,510	-
3430 Other Funds Debt Svc Ltd	1,308,974	613,046	613,467	331,900	331,900	-
All Funds	2,468,784	1,294,582	1,294,583	699,410	699,410	-
<b>7300 Principal - Loans</b>						
3430 Other Funds Debt Svc Ltd	68,885	-	-	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>7350 Interest - Loans</b>						
3430 Other Funds Debt Svc Ltd	3,233	-	-	-	-	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	6,672,851	7,254,563	7,137,196	7,042,720	7,042,720	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,294,967	15,873,695	21,582,690	21,582,690	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	379,298,125	406,585,310	406,616,039	442,091,015	442,091,015	-
<b>TOTAL DEBT SERVICE</b>	<b>\$426,917,255</b>	<b>\$430,134,840</b>	<b>\$429,626,930</b>	<b>\$470,716,425</b>	<b>\$470,716,425</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	12,047,944	12,606,693	20,931,500	30,822,859	24,158,611	-
8030 General Fund Debt Svc	6,672,851	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,294,967	15,873,695	21,582,690	21,582,690	-
3010 Other Funds Cap Improve	3,993,650	4,403,176	4,403,176	14,252,001	4,570,497	-
3020 Other Funds Cap Construct	46,163,301	58,216,431	60,716,431	59,100,000	37,350,000	-
3200 Other Funds Non-Ltd	166,605,561	129,986,751	129,986,751	133,988,178	133,988,178	-
3230 Other Funds Debt Svc Non-Ltd	28,169,207	-	-	-	-	-
3400 Other Funds Ltd	479,374,750	514,676,438	537,626,451	563,529,917	573,005,057	-
3430 Other Funds Debt Svc Ltd	379,298,125	406,585,310	406,616,039	442,091,015	442,091,015	-
<b>TOTAL EXPENDITURES</b>	<b>\$1,138,966,461</b>	<b>\$1,153,852,329</b>	<b>\$1,187,119,239</b>	<b>\$1,276,237,380</b>	<b>\$1,247,616,768</b>	-
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(282)	-	-	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8030 General Fund Debt Svc	(18)	-	-	-	-	-
All Funds	(300)	-	-	-	-	-
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	506,912,744	709,190,514	726,449,472	880,069,510	994,290,111	-
4430 Lottery Funds Debt Svc Ltd	-	602,366	602,366	-	-	-
3010 Other Funds Cap Improve	343,545	-	-	-	-	-
3020 Other Funds Cap Construct	4,808,079	-	-	-	-	-
3200 Other Funds Non-Ltd	120,377,513	41,662,377	41,662,377	85,689,131	71,200,980	-
3400 Other Funds Ltd	168,697,513	55,792,239	46,421,643	97,876,050	55,447,857	-
3430 Other Funds Debt Svc Ltd	53,647,985	-	21,346,063	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$854,787,379</b>	<b>\$807,247,496</b>	<b>\$836,481,921</b>	<b>\$1,063,634,691</b>	<b>\$1,120,938,948</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	884	908	914	966	976	-
8180 Position Reconciliation	-	-	-	-	1	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>884</b>	<b>908</b>	<b>914</b>	<b>966</b>	<b>977</b>	<b>-</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	855.27	903.38	906.96	958.25	956.14	-
8280 FTE Reconciliation	-	-	-	-	1.08	-
<b>TOTAL AUTHORIZED FTE</b>	<b>855.27</b>	<b>903.38</b>	<b>906.96</b>	<b>958.25</b>	<b>957.22</b>	<b>-</b>



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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	1,207,221	-	-	5,475,748	5,475,748	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(1,886,579)	5,742,728	5,742,728	-	(5,908,106)	-
8800 General Fund Revenue	-	6,715,000	6,715,000	-	-	-
All Funds	(1,886,579)	12,457,728	12,457,728	-	(5,908,106)	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	(679,358)	5,742,728	5,742,728	5,475,748	(432,358)	-
8800 General Fund Revenue	-	6,715,000	6,715,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>(\$679,358)</b>	<b>\$12,457,728</b>	<b>\$12,457,728</b>	<b>\$5,475,748</b>	<b>(\$432,358)</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	285,482	3,433,540	5,354,057	819,560	6,856,678	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	11,863,903	637,151	637,151	855,538	670,395	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	7,842,748	6,639,933	6,639,933	7,505,540	7,425,176	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	19,706,651	7,277,084	7,277,084	8,361,078	8,095,571	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$19,706,651</b>	<b>\$7,277,084</b>	<b>\$7,277,084</b>	<b>\$8,361,078</b>	<b>\$8,095,571</b>	<b>-</b>

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<b>FINES, RENTS AND ROYALTIES</b>						
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	32,472	-	-	-	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	69,502	-	-	-	-	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	125	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	391,652	467,207	467,207	680,788	455,968	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	12,091,800	8,357,280	8,357,280	11,776,448	15,840,006	-
<b>1060 Transfer from General Fund</b>						
3400 Other Funds Ltd	-	2,231,252	2,231,252	-	-	-
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	-	-	170,000	-	176,460	-
<b>1340 Tsfr From Environmental Quality</b>						
3400 Other Funds Ltd	-	-	44,175	-	-	-
<b>1730 Tsfr From Transportation, Dept</b>						
3400 Other Funds Ltd	-	-	44,175	-	-	-

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<b>1845 Tsfr From Or Liquor Cntrl Comm</b>						
3400 Other Funds Ltd	-	-	44,175	-	-	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	12,091,800	10,588,532	10,891,057	11,776,448	16,016,466	-
<b>TOTAL TRANSFERS IN</b>	<b>\$12,091,800</b>	<b>\$10,588,532</b>	<b>\$10,891,057</b>	<b>\$11,776,448</b>	<b>\$16,016,466</b>	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	285,482	3,433,540	5,354,057	819,560	6,856,678	-
3400 Other Funds Ltd	32,292,202	18,332,823	18,635,348	20,818,314	24,568,005	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$32,577,684</b>	<b>\$21,766,363</b>	<b>\$23,989,405</b>	<b>\$21,637,874</b>	<b>\$31,424,683</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(218,676)	(842,571)	(842,571)	(878,978)	(420,957)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(6,715,000)	(6,715,000)	-	-	-
<b>2121 Tsfr To Governor, Office of the</b>						
3400 Other Funds Ltd	(330,000)	(360,000)	(360,000)	(380,000)	(380,000)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(548,676)	(1,202,571)	(1,202,571)	(1,258,978)	(800,957)	-
8800 General Fund Revenue	-	(6,715,000)	(6,715,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$548,676)</b>	<b>(\$7,917,571)</b>	<b>(\$7,917,571)</b>	<b>(\$1,258,978)</b>	<b>(\$800,957)</b>	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	285,482	3,433,540	5,354,057	819,560	6,856,678	-
3400 Other Funds Ltd	31,064,168	22,872,980	23,175,505	25,035,084	23,334,690	-

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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$31,349,650</b>	<b>\$26,306,520</b>	<b>\$28,529,562</b>	<b>\$25,854,644</b>	<b>\$30,191,368</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	183,128	773,979	1,163,418	446,357	938,930	-
3400 Other Funds Ltd	7,769,927	9,308,253	9,707,698	10,793,323	10,239,046	-
All Funds	7,953,055	10,082,232	10,871,116	11,239,680	11,177,976	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	82,962	269,620	269,620	279,865	279,865	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	31,424	41,480	41,480	43,056	43,056	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	251,653	228,140	228,140	236,810	138,912	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	183,128	773,979	1,163,418	446,357	938,930	-
3400 Other Funds Ltd	8,135,966	9,847,493	10,246,938	11,353,054	10,700,879	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$8,319,094</b>	<b>\$10,621,472</b>	<b>\$11,410,356</b>	<b>\$11,799,411</b>	<b>\$11,639,809</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	44	217	349	172	331	-
3400 Other Funds Ltd	1,936	3,089	3,146	3,732	3,464	-
All Funds	1,980	3,306	3,495	3,904	3,795	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	36,863	140,891	212,792	75,747	159,337	-
3400 Other Funds Ltd	1,170,730	1,499,239	1,512,832	1,879,113	1,768,438	-
All Funds	1,207,593	1,640,130	1,725,624	1,954,860	1,927,775	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	11,214	9,716	43,971	32,730	32,730	-
3400 Other Funds Ltd	481,203	570,957	544,129	576,479	576,479	-
All Funds	492,417	580,673	588,100	609,209	609,209	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	13,861	54,800	83,615	34,144	71,827	-
3400 Other Funds Ltd	602,616	748,225	753,672	854,405	804,514	-
All Funds	616,477	803,025	837,287	888,549	876,341	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	567	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	66	263	423	163	316	-
3400 Other Funds Ltd	2,894	3,808	3,877	3,607	3,354	-
All Funds	2,960	4,071	4,300	3,770	3,670	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	1,099	1,004	3,265	2,678	5,643	-
3400 Other Funds Ltd	48,443	58,529	58,956	68,118	65,464	-
All Funds	49,542	59,533	62,221	70,796	71,107	-
<b>3270 Flexible Benefits</b>						

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8000 General Fund	33,764	127,194	204,978	99,061	191,419	-
3400 Other Funds Ltd	1,537,680	1,839,630	1,872,966	2,187,899	2,033,969	-
All Funds	1,571,444	1,966,824	2,077,944	2,286,960	2,225,388	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	7,369	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	96,911	334,085	549,393	244,695	461,603	-
3400 Other Funds Ltd	3,853,438	4,723,477	4,749,578	5,573,353	5,255,682	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,950,349</b>	<b>\$5,057,562</b>	<b>\$5,298,971</b>	<b>\$5,818,048</b>	<b>\$5,717,285</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	-	-	-	(9,041)	-
3400 Other Funds Ltd	-	(546,941)	(546,941)	(152,300)	(545,929)	-
All Funds	-	(546,941)	(546,941)	(152,300)	(554,970)	-
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(38,033)	(38,033)	-	(10)	-
3400 Other Funds Ltd	-	(24,267)	(24,267)	-	(671)	-
All Funds	-	(62,300)	(62,300)	-	(681)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(38,033)	(38,033)	-	(9,051)	-
3400 Other Funds Ltd	-	(571,208)	(571,208)	(152,300)	(546,600)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$609,241)</b>	<b>(\$609,241)</b>	<b>(\$152,300)</b>	<b>(\$555,651)</b>	-

PERSONAL SERVICES

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8000 General Fund	280,039	1,070,031	1,674,778	691,052	1,391,482	-
3400 Other Funds Ltd	11,989,404	13,999,762	14,425,308	16,774,107	15,409,961	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$12,269,443</b>	<b>\$15,069,793</b>	<b>\$16,100,086</b>	<b>\$17,465,159</b>	<b>\$16,801,443</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	-	1,072	1,072	2,595	3,023	-
3400 Other Funds Ltd	16,898	26,584	27,032	31,615	28,946	-
All Funds	16,898	27,656	28,104	34,210	31,969	-
<b>4125 Out of State Travel</b>						
8000 General Fund	-	394	394	409	394	-
3400 Other Funds Ltd	3,094	11,715	11,715	12,160	11,715	-
All Funds	3,094	12,109	12,109	12,569	12,109	-
<b>4150 Employee Training</b>						
8000 General Fund	-	2,001	2,001	59,738	75,373	-
3400 Other Funds Ltd	107,875	167,432	169,758	195,973	180,323	-
All Funds	107,875	169,433	171,759	255,711	255,696	-
<b>4175 Office Expenses</b>						
8000 General Fund	-	2,482	2,482	6,966	8,261	-
3400 Other Funds Ltd	37,787	82,699	84,028	96,000	87,946	-
All Funds	37,787	85,181	86,510	102,966	96,207	-
<b>4200 Telecommunications</b>						
8000 General Fund	230	2,283	2,283	5,664	6,705	-
3400 Other Funds Ltd	427,801	207,545	208,542	225,246	220,122	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
All Funds	428,031	209,828	210,825	230,910	226,827	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	218,269	-	-	-	-	-
<b>4250 Data Processing</b>						
8000 General Fund	4,931	1,410	1,410	2,892	3,344	-
3400 Other Funds Ltd	2,228,377	2,240,612	2,241,044	2,432,356	2,303,552	-
All Funds	2,233,308	2,242,022	2,242,454	2,435,248	2,306,896	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	-	3,359	3,359	4,585	4,803	-
3400 Other Funds Ltd	19,780	29,932	30,264	33,610	31,489	-
All Funds	19,780	33,291	33,623	38,195	36,292	-
<b>4300 Professional Services</b>						
8000 General Fund	-	17,168	17,168	17,889	17,168	-
3400 Other Funds Ltd	447,711	661,909	661,909	689,710	661,909	-
All Funds	447,711	679,077	679,077	707,599	679,077	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	658,736	124,810	124,810	130,052	124,810	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	49,019	194,949	194,949	234,211	220,275	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	-	727	727	1,633	1,883	-
3400 Other Funds Ltd	-	2,389	2,655	4,512	3,592	-
All Funds	-	3,116	3,382	6,145	5,475	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	-	1,530	1,530	2,686	2,974	-
3400 Other Funds Ltd	14,816	23,555	23,887	26,991	25,744	-
All Funds	14,816	25,085	25,417	29,677	28,718	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	-	10,268	10,268	-	-	-
3400 Other Funds Ltd	599,193	547,688	547,688	355,736	355,104	-
All Funds	599,193	557,956	557,956	355,736	355,104	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	397	4,621	4,621	4,797	4,621	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	6,666	5,809	5,809	6,030	5,809	-
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	-	-	227,305	-	-	-
3400 Other Funds Ltd	24,426	12,279	12,279	12,746	12,279	-
All Funds	24,426	12,279	239,584	12,746	12,279	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	85,191	735,191	13,641	13,918	-
3400 Other Funds Ltd	688,079	404,990	405,322	426,578	1,250,945	-
All Funds	688,079	490,181	1,140,513	440,219	1,264,863	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	-	-	-	5,272	6,938	-
3400 Other Funds Ltd	77,373	56,128	57,723	72,212	65,430	-

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All Funds	77,373	56,128	57,723	77,484	72,368	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	4,372	4,372	4,538	4,372	-
3400 Other Funds Ltd	1,092,312	362,371	362,371	588,907	575,136	-
All Funds	1,092,312	366,743	366,743	593,445	579,508	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	5,161	132,257	1,009,562	128,508	149,156	-
3400 Other Funds Ltd	6,718,609	5,168,017	5,176,406	5,579,442	6,169,747	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$6,723,770</b>	<b>\$5,300,274</b>	<b>\$6,185,968</b>	<b>\$5,707,950</b>	<b>\$6,318,903</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	32,552	-	-	-	-	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	132,855	11,939	11,939	12,393	12,393	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	165,407	11,939	11,939	12,393	12,393	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$165,407</b>	<b>\$11,939</b>	<b>\$11,939</b>	<b>\$12,393</b>	<b>\$12,393</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	-	-	-	-	2,316,040	-
<b>6060 Intra-Agency Gen Fund Transfer</b>						
8000 General Fund	-	2,231,252	2,231,252	-	-	-
<b>6085 Other Special Payments</b>						

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8000 General Fund	-	-	438,465	-	3,000,000	-
3400 Other Funds Ltd	-	2,231,252	2,401,252	-	176,460	-
All Funds	-	2,231,252	2,839,717	-	3,176,460	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	2,231,252	2,669,717	-	5,316,040	-
3400 Other Funds Ltd	-	2,231,252	2,401,252	-	176,460	-
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$4,462,504</b>	<b>\$5,070,969</b>	-	<b>\$5,492,500</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	285,200	3,433,540	5,354,057	819,560	6,856,678	-
3400 Other Funds Ltd	18,873,420	21,410,970	22,014,905	22,365,942	21,768,561	-
<b>TOTAL EXPENDITURES</b>	<b>\$19,158,620</b>	<b>\$24,844,510</b>	<b>\$27,368,962</b>	<b>\$23,185,502</b>	<b>\$28,625,239</b>	-
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(282)	-	-	-	-	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	12,190,748	1,462,010	1,160,600	2,669,142	1,566,129	-
<b>TOTAL ENDING BALANCE</b>	<b>\$12,190,748</b>	<b>\$1,462,010</b>	<b>\$1,160,600</b>	<b>\$2,669,142</b>	<b>\$1,566,129</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	62	59	64	65	64	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>62</b>	<b>59</b>	<b>64</b>	<b>65</b>	<b>64</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	60.84	59.00	61.95	65.00	63.28	-
<b>TOTAL AUTHORIZED FTE</b>	<b>60.84</b>	<b>59.00</b>	<b>61.95</b>	<b>65.00</b>	<b>63.28</b>	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
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Cross Reference Number: 10700-035-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	1,039,298	-	-	-	-	-
3200 Other Funds Non-Ltd	62,950	-	-	-	-	-
3400 Other Funds Ltd	3,085,873	858,907	858,907	1,719,753	1,719,753	-
3430 Other Funds Debt Svc Ltd	195	-	-	-	-	-
All Funds	4,188,316	858,907	858,907	1,719,753	1,719,753	-
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	(1,039,298)	-	-	-	-	-
3200 Other Funds Non-Ltd	(62,950)	-	-	-	-	-
3400 Other Funds Ltd	846,893	(117,444)	(117,444)	-	(545,502)	-
3430 Other Funds Debt Svc Ltd	(195)	-	-	-	-	-
8800 General Fund Revenue	-	790,000	790,000	-	-	-
All Funds	(255,550)	672,556	672,556	-	(545,502)	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	3,932,766	741,463	741,463	1,719,753	1,174,251	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
8800 General Fund Revenue	-	790,000	790,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$3,932,766</b>	<b>\$1,531,463</b>	<b>\$1,531,463</b>	<b>\$1,719,753</b>	<b>\$1,174,251</b>	<b>-</b>

REVENUE CATEGORIES

CHARGES FOR SERVICES

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	26,801	-	-	-	-	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	13,336,711	15,368,019	15,368,019	18,456,517	16,157,291	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	13,363,512	15,368,019	15,368,019	18,456,517	16,157,291	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$13,363,512</b>	<b>\$15,368,019</b>	<b>\$15,368,019</b>	<b>\$18,456,517</b>	<b>\$16,157,291</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	150,262	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	448,922	428,064	428,064	350,000	350,000	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	13,962,696	15,796,083	15,796,083	18,806,517	16,507,291	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$13,962,696</b>	<b>\$15,796,083</b>	<b>\$15,796,083</b>	<b>\$18,806,517</b>	<b>\$16,507,291</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(265,126)	(1,523,975)	(1,523,975)	(1,694,802)	(1,610,985)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(790,000)	(790,000)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(265,126)	(1,523,975)	(1,523,975)	(1,694,802)	(1,610,985)	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8800 General Fund Revenue	-	(790,000)	(790,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$265,126)</b>	<b>(\$2,313,975)</b>	<b>(\$2,313,975)</b>	<b>(\$1,694,802)</b>	<b>(\$1,610,985)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	17,630,336	15,013,571	15,013,571	18,831,468	16,070,557	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$17,630,336</b>	<b>\$15,013,571</b>	<b>\$15,013,571</b>	<b>\$18,831,468</b>	<b>\$16,070,557</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	7,144,349	8,147,256	8,560,953	9,110,280	9,042,432	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	23,956	5,686	5,686	5,902	5,902	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	12,719	7,679	7,679	7,971	7,971	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	1	32	32	33	33	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	37,264	26,120	26,120	27,113	27,113	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	7,218,289	8,186,773	8,600,470	9,151,299	9,083,451	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,218,289</b>	<b>\$8,186,773</b>	<b>\$8,600,470</b>	<b>\$9,151,299</b>	<b>\$9,083,451</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						

Budget Support - Detail Revenues and Expenditures  
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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	1,677	2,508	2,508	2,745	2,684	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	1,176,674	1,524,185	1,524,185	1,551,768	1,540,254	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	431,052	475,508	464,776	505,599	505,599	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	535,546	621,362	621,362	695,081	689,890	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	3,969	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	2,695	3,036	3,036	2,610	2,552	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	42,974	49,192	49,192	54,908	54,908	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	1,248,136	1,466,784	1,466,784	1,583,280	1,548,096	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	604	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	3,443,327	4,142,575	4,131,843	4,395,991	4,343,983	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,443,327</b>	<b>\$4,142,575</b>	<b>\$4,131,843</b>	<b>\$4,395,991</b>	<b>\$4,343,983</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(391,622)	(391,622)	(121,840)	(448,906)	-

Budget Support - Detail Revenues and Expenditures  
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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	2,634	2,634	-	(5,424)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(388,988)	(388,988)	(121,840)	(454,330)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$388,988)</b>	<b>(\$388,988)</b>	<b>(\$121,840)</b>	<b>(\$454,330)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	10,661,616	11,940,360	12,343,325	13,425,450	12,973,104	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$10,661,616</b>	<b>\$11,940,360</b>	<b>\$12,343,325</b>	<b>\$13,425,450</b>	<b>\$12,973,104</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	17,591	15,695	15,695	16,291	16,286	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	16,534	-	-	-	-	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	58,323	77,053	77,053	79,981	80,498	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	55,865	77,753	77,753	80,707	75,248	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	171,787	111,579	111,579	115,820	116,367	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	282,755	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	719,129	360,261	360,261	373,951	263,011	-



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2019-21 Biennium  
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<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	15,031	111,816	111,816	20,231	19,147	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	1,975,474	515,299	515,299	1,732,099	491,393	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	1,118	146,673	146,673	152,833	146,673	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	87,672	39,325	39,325	47,245	44,434	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	79	9,144	9,144	9,491	9,363	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	11,758	20,890	20,890	21,684	21,218	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	343,929	335,865	335,865	444,462	444,462	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	1,225	4,693	4,693	4,871	4,693	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	6,249	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	637,826	105,128	105,128	109,123	105,949	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	25,401	44,378	44,378	46,064	47,443	-
<b>4715 IT Expendable Property</b>						

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	31,221	56,064	56,064	58,194	56,064	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	4,458,967	2,031,616	2,031,616	3,313,047	1,942,249	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,458,967</b>	<b>\$2,031,616</b>	<b>\$2,031,616</b>	<b>\$3,313,047</b>	<b>\$1,942,249</b>	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	15,120,583	13,971,976	14,374,941	16,738,497	14,915,353	-
<b>TOTAL EXPENDITURES</b>	<b>\$15,120,583</b>	<b>\$13,971,976</b>	<b>\$14,374,941</b>	<b>\$16,738,497</b>	<b>\$14,915,353</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	2,509,753	1,041,595	638,630	2,092,971	1,155,204	-
<b>TOTAL ENDING BALANCE</b>	<b>\$2,509,753</b>	<b>\$1,041,595</b>	<b>\$638,630</b>	<b>\$2,092,971</b>	<b>\$1,155,204</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	46	44	44	45	44	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>46</b>	<b>44</b>	<b>44</b>	<b>45</b>	<b>44</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	44.23	44.00	44.00	45.00	44.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>44.23</b>	<b>44.00</b>	<b>44.00</b>	<b>45.00</b>	<b>44.00</b>	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	1,858,040	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(1,858,040)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	-	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	-	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
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 Office of the State Inform Officer Policy

Cross Reference Number: 10700-042-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	-	6,765,182	6,765,182	7,457,618	7,457,618	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	8,198,172	276,257	276,257	-	(2,793,796)	-
8800 General Fund Revenue	-	7,505,000	7,505,000	-	-	-
All Funds	8,198,172	7,781,257	7,781,257	-	(2,793,796)	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	8,198,172	7,041,439	7,041,439	7,457,618	4,663,822	-
8800 General Fund Revenue	-	7,505,000	7,505,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$8,198,172</b>	<b>\$14,546,439</b>	<b>\$14,546,439</b>	<b>\$7,457,618</b>	<b>\$4,663,822</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	261,854	271,144	1,000,000	4,410,634	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	8,243,926	7,056,480	7,056,480	8,734,071	7,146,744	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	20,043,606	50,927,620	50,927,620	70,630,777	78,728,342	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	28,287,532	57,984,100	57,984,100	79,364,848	85,875,086	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$28,287,532</b>	<b>\$57,984,100</b>	<b>\$57,984,100</b>	<b>\$79,364,848</b>	<b>\$85,875,086</b>	<b>-</b>

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	10,391	-	-	-	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	441,727	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	107,602	1,020,437	1,020,437	2,737,225	2,643,764	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	32,877,237	1,130,773	1,130,773	-	-	-
<b>1730 Tsfr From Transportation, Dept</b>						
3400 Other Funds Ltd	945,246	373,917	373,917	-	-	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	33,822,483	1,504,690	1,504,690	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$33,822,483</b>	<b>\$1,504,690</b>	<b>\$1,504,690</b>	-	-	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	261,854	271,144	1,000,000	4,410,634	-
3400 Other Funds Ltd	62,669,735	60,509,227	60,509,227	82,102,073	88,518,850	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$62,669,735</b>	<b>\$60,771,081</b>	<b>\$60,780,371</b>	<b>\$83,102,073</b>	<b>\$92,929,484</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	(210,816)	(1,480,110)	(1,480,110)	(2,505,574)	(3,762,979)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(7,505,000)	(7,505,000)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(210,816)	(1,480,110)	(1,480,110)	(2,505,574)	(3,762,979)	-
8800 General Fund Revenue	-	(7,505,000)	(7,505,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$210,816)</b>	<b>(\$8,985,110)</b>	<b>(\$8,985,110)</b>	<b>(\$2,505,574)</b>	<b>(\$3,762,979)</b>	-
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	261,854	271,144	1,000,000	4,410,634	-
3400 Other Funds Ltd	70,657,091	66,070,556	66,070,556	87,054,117	89,419,693	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$70,657,091</b>	<b>\$66,332,410</b>	<b>\$66,341,700</b>	<b>\$88,054,117</b>	<b>\$93,830,327</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	-	115,710	118,426	-	1,798,230	-
3400 Other Funds Ltd	11,087,651	17,620,084	18,627,957	24,201,984	26,048,811	-
All Funds	11,087,651	17,735,794	18,746,383	24,201,984	27,847,041	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	224,031	295,545	295,545	371,360	371,360	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	4,002	-	-	-	-	-
<b>3190 All Other Differential</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	302,735	590,738	590,738	774,646	774,646	-
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	-	115,710	118,426	-	1,798,230	-
3400 Other Funds Ltd	11,618,419	18,506,367	19,514,240	25,347,990	27,194,817	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$11,618,419</b>	<b>\$18,622,077</b>	<b>\$19,632,666</b>	<b>\$25,347,990</b>	<b>\$28,993,047</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	-	36	36	-	605	-
3400 Other Funds Ltd	2,694	5,572	5,572	7,564	8,056	-
All Funds	2,694	5,608	5,608	7,564	8,661	-
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	-	22,089	22,089	-	305,159	-
3400 Other Funds Ltd	1,764,420	3,004,724	3,004,724	4,238,524	4,551,926	-
All Funds	1,764,420	3,026,813	3,026,813	4,238,524	4,857,085	-
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	-	-	6,574	-	-	-
3400 Other Funds Ltd	671,690	763,022	1,034,576	1,234,440	1,234,440	-
All Funds	671,690	763,022	1,041,150	1,234,440	1,234,440	-
<b>3230 Social Security Taxes</b>						
8000 General Fund	-	8,852	8,852	-	137,490	-
3400 Other Funds Ltd	846,423	1,387,448	1,387,448	1,894,997	2,036,274	-
All Funds	846,423	1,396,300	1,396,300	1,894,997	2,173,764	-
<b>3240 Unemployment Assessments</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	25,004	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	-	43	43	-	575	-
3400 Other Funds Ltd	3,780	6,744	6,744	7,192	7,678	-
All Funds	3,780	6,787	6,787	7,192	8,253	-
<b>3260 Mass Transit Tax</b>						
8000 General Fund	-	-	-	-	6,722	-
3400 Other Funds Ltd	67,714	118,371	118,371	151,312	165,316	-
All Funds	67,714	118,371	118,371	151,312	172,038	-
<b>3270 Flexible Benefits</b>						
8000 General Fund	-	20,835	20,835	-	348,908	-
3400 Other Funds Ltd	1,926,425	3,258,594	3,258,594	4,362,816	4,653,084	-
All Funds	1,926,425	3,279,429	3,279,429	4,362,816	5,001,992	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	2,351	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	-	51,855	58,429	-	799,459	-
3400 Other Funds Ltd	5,310,501	8,544,475	8,816,029	11,896,845	12,656,774	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$5,310,501</b>	<b>\$8,596,330</b>	<b>\$8,874,458</b>	<b>\$11,896,845</b>	<b>\$13,456,233</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(1,007,808)	(1,007,808)	(274,140)	(1,119,412)	-
<b>3465 Reconciliation Adjustment</b>						



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8000 General Fund	-	(27,586)	(27,586)	-	7,009	-
3400 Other Funds Ltd	-	99,841	99,841	-	(135,045)	-
All Funds	-	72,255	72,255	-	(128,036)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(27,586)	(27,586)	-	7,009	-
3400 Other Funds Ltd	-	(907,967)	(907,967)	(274,140)	(1,254,457)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$935,553)</b>	<b>(\$935,553)</b>	<b>(\$274,140)</b>	<b>(\$1,247,448)</b>	-
<b>PERSONAL SERVICES</b>						
8000 General Fund	-	139,979	149,269	-	2,604,698	-
3400 Other Funds Ltd	16,928,920	26,142,875	27,422,302	36,970,695	38,597,134	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$16,928,920</b>	<b>\$26,282,854</b>	<b>\$27,571,571</b>	<b>\$36,970,695</b>	<b>\$41,201,832</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	-	-	-	-	7,386	-
3400 Other Funds Ltd	26,719	29,659	29,659	45,252	53,770	-
All Funds	26,719	29,659	29,659	45,252	61,156	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	70,414	1,918	1,918	1,990	1,918	-
<b>4150 Employee Training</b>						
8000 General Fund	-	-	-	-	20,000	-
3400 Other Funds Ltd	544,883	84,002	84,002	167,785	217,775	-
All Funds	544,883	84,002	84,002	167,785	237,775	-
<b>4175 Office Expenses</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8000 General Fund	-	-	-	-	5,000	-
3400 Other Funds Ltd	32,340	47,065	47,065	84,887	107,487	-
All Funds	32,340	47,065	47,065	84,887	112,487	-
<b>4200 Telecommunications</b>						
8000 General Fund	-	-	-	-	29,706	-
3400 Other Funds Ltd	2,707,447	2,159,699	2,159,699	3,007,314	3,031,394	-
All Funds	2,707,447	2,159,699	2,159,699	3,007,314	3,061,100	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	206,071	-	-	-	-	-
<b>4250 Data Processing</b>						
8000 General Fund	-	-	-	-	1,268,916	-
3400 Other Funds Ltd	1,853,321	1,436,729	1,436,729	1,502,822	1,473,896	-
All Funds	1,853,321	1,436,729	1,436,729	1,502,822	2,742,812	-
<b>4275 Publicity and Publications</b>						
8000 General Fund	-	-	-	-	74,479	-
3400 Other Funds Ltd	22,291	8,624	8,624	15,082	20,856	-
All Funds	22,291	8,624	8,624	15,082	95,335	-
<b>4300 Professional Services</b>						
8000 General Fund	-	-	-	-	90,000	-
3400 Other Funds Ltd	519,502	4,697,768	4,697,768	2,380,407	2,284,471	-
All Funds	519,502	4,697,768	4,697,768	2,380,407	2,374,471	-
<b>4315 IT Professional Services</b>						
8000 General Fund	-	-	-	1,000,000	5,500	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	25,102,961	14,507,919	14,507,919	17,229,893	16,449,099	-
All Funds	25,102,961	14,507,919	14,507,919	18,229,893	16,454,599	-
<b>4325 Attorney General</b>						
8000 General Fund	-	-	-	-	5,643	-
3400 Other Funds Ltd	190,265	299,706	299,706	361,080	339,596	-
All Funds	190,265	299,706	299,706	361,080	345,239	-
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	-	-	-	-	3,945	-
3400 Other Funds Ltd	754	9,626	9,626	13,729	18,249	-
All Funds	754	9,626	9,626	13,729	22,194	-
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	-	-	-	-	4,818	-
3400 Other Funds Ltd	25,806	39,642	39,642	49,133	53,729	-
All Funds	25,806	39,642	39,642	49,133	58,547	-
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	-	-	-	-	111,270	-
3400 Other Funds Ltd	423,450	1,134,868	1,134,868	1,355,702	1,355,702	-
All Funds	423,450	1,134,868	1,134,868	1,355,702	1,466,972	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	99	1,361	1,361	1,413	1,361	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	2,196	1,282	1,282	1,331	1,282	-
<b>4575 Agency Program Related S and S</b>						

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3400 Other Funds Ltd	6,724	157,497	157,497	163,819	157,877	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	121,875	121,875	-	146,998	-
3400 Other Funds Ltd	1,467,136	8,963,064	8,618,901	9,147,736	8,492,722	-
All Funds	1,467,136	9,084,939	8,740,776	9,147,736	8,639,720	-
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	-	-	-	-	26,275	-
3400 Other Funds Ltd	203,737	30,743	30,743	52,774	85,082	-
All Funds	203,737	30,743	30,743	52,774	111,357	-
<b>4715 IT Expendable Property</b>						
8000 General Fund	-	-	-	-	6,000	-
3400 Other Funds Ltd	1,595,653	602,013	806,755	4,637,587	11,617,382	-
All Funds	1,595,653	602,013	806,755	4,637,587	11,623,382	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	-	121,875	121,875	1,000,000	1,805,936	-
3400 Other Funds Ltd	35,001,769	34,213,185	34,073,764	40,219,736	45,763,648	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$35,001,769</b>	<b>\$34,335,060</b>	<b>\$34,195,639</b>	<b>\$41,219,736</b>	<b>\$47,569,584</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>						
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	1,527,968	204,549	2,704,549	212,322	212,322	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	25,757	-	-	-	-	-
<b>5550 Data Processing Software</b>						

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3400 Other Funds Ltd	2,136,718	199,844	199,844	207,438	207,438	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	73,341	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	3,763,784	404,393	2,904,393	419,760	419,760	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$3,763,784</b>	<b>\$404,393</b>	<b>\$2,904,393</b>	<b>\$419,760</b>	<b>\$419,760</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	-	261,854	271,144	1,000,000	4,410,634	-
3400 Other Funds Ltd	55,694,473	60,760,453	64,400,459	77,610,191	84,780,542	-
<b>TOTAL EXPENDITURES</b>	<b>\$55,694,473</b>	<b>\$61,022,307</b>	<b>\$64,671,603</b>	<b>\$78,610,191</b>	<b>\$89,191,176</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	14,962,618	5,310,103	1,670,097	9,443,926	4,639,151	-
<b>TOTAL ENDING BALANCE</b>	<b>\$14,962,618</b>	<b>\$5,310,103</b>	<b>\$1,670,097</b>	<b>\$9,443,926</b>	<b>\$4,639,151</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	77	105	106	124	146	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>77</b>	<b>105</b>	<b>106</b>	<b>124</b>	<b>146</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	72.44	104.38	105.38	124.00	142.32	-
8280 FTE Reconciliation	-	-	-	-	0.08	-
<b>TOTAL AUTHORIZED FTE</b>	<b>72.44</b>	<b>104.38</b>	<b>105.38</b>	<b>124.00</b>	<b>142.40</b>	-

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	862,194	1,518,429	1,518,429	5,367,233	5,367,233	-
3430 Other Funds Debt Svc Ltd	489	-	-	-	-	-
All Funds	862,683	1,518,429	1,518,429	5,367,233	5,367,233	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	316,941	2,334,035	2,334,035	-	(752,175)	-
3430 Other Funds Debt Svc Ltd	(489)	-	-	-	-	-
All Funds	316,452	2,334,035	2,334,035	-	(752,175)	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	1,179,135	3,852,464	3,852,464	5,367,233	4,615,058	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$1,179,135</b>	<b>\$3,852,464</b>	<b>\$3,852,464</b>	<b>\$5,367,233</b>	<b>\$4,615,058</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	473,921	642,300	642,300	1,015,540	1,015,540	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	18,059,055	33,575,964	33,575,964	33,698,481	33,342,998	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	18,532,976	34,218,264	34,218,264	34,714,021	34,358,538	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$18,532,976</b>	<b>\$34,218,264</b>	<b>\$34,218,264</b>	<b>\$34,714,021</b>	<b>\$34,358,538</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						

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<b>0605 Interest Income</b>						
3400 Other Funds Ltd	73,306	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	3,732	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	18,610,014	34,218,264	34,218,264	34,714,021	34,358,538	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$18,610,014</b>	<b>\$34,218,264</b>	<b>\$34,218,264</b>	<b>\$34,714,021</b>	<b>\$34,358,538</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(178,320)	(2,239,318)	(2,239,318)	(2,653,538)	(2,403,984)	-
<b>2121 Tsfr To Governor, Office of the</b>						
3400 Other Funds Ltd	(645,000)	(745,000)	(745,000)	(870,000)	(870,000)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(823,320)	(2,984,318)	(2,984,318)	(3,523,538)	(3,273,984)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$823,320)</b>	<b>(\$2,984,318)</b>	<b>(\$2,984,318)</b>	<b>(\$3,523,538)</b>	<b>(\$3,273,984)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	18,965,829	35,086,410	35,086,410	36,557,716	35,699,612	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$18,965,829</b>	<b>\$35,086,410</b>	<b>\$35,086,410</b>	<b>\$36,557,716</b>	<b>\$35,699,612</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	6,027,526	11,801,658	12,156,271	13,126,956	13,996,263	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	112,676	-	-	-	-	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	3,041	-	-	-	-	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	10	-	-	-	-	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	116,189	-	-	-	-	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	6,259,442	11,801,658	12,156,271	13,126,956	13,996,263	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$6,259,442</b>	<b>\$11,801,658</b>	<b>\$12,156,271</b>	<b>\$13,126,956</b>	<b>\$13,996,263</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	1,511	4,192	4,192	4,760	4,889	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	987,498	2,252,733	2,252,733	2,227,461	2,374,988	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	372,814	406,036	670,465	557,021	557,021	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	473,781	898,166	898,166	999,444	1,065,952	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	-	8,353	8,353	8,670	8,670	-



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<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	2,280	5,069	5,069	4,528	4,664	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	35,158	46,669	46,669	78,761	84,074	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	1,123,904	2,450,196	2,450,196	2,744,352	2,823,516	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	2,996,946	6,071,414	6,335,843	6,624,997	6,923,774	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$2,996,946</b>	<b>\$6,071,414</b>	<b>\$6,335,843</b>	<b>\$6,624,997</b>	<b>\$6,923,774</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(534,668)	(534,668)	(274,140)	(494,166)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(113,513)	(113,513)	-	(104)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(648,181)	(648,181)	(274,140)	(494,270)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$648,181)</b>	<b>(\$648,181)</b>	<b>(\$274,140)</b>	<b>(\$494,270)</b>	<b>-</b>
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	9,256,388	17,224,891	17,843,933	19,477,813	20,425,767	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$9,256,388</b>	<b>\$17,224,891</b>	<b>\$17,843,933</b>	<b>\$19,477,813</b>	<b>\$20,425,767</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	25,159	60,673	60,673	49,644	51,642	-

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<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	35,629	-	-	20,000	20,000	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	131,295	173,529	173,529	189,448	190,163	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	51,099	152,618	152,618	187,841	193,621	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	73,349	143,180	143,180	311,134	284,930	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	192,644	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	872,402	866,069	866,069	883,519	861,867	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	32,802	67,723	67,723	81,664	79,591	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	1,931,118	721,882	721,882	3,467,553	3,386,842	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	-	9,263,940	9,263,940	5,068,244	5,037,943	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	308,346	387,620	387,620	499,365	469,653	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	7,472	29,383	29,383	29,100	28,749	-
<b>4400 Dues and Subscriptions</b>						

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 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	93,082	42,886	42,886	94,003	91,480	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	344,483	376,736	376,736	963,196	963,196	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	2,268	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	15,312	-	-	10,124	9,753	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	388,699	4,372,276	4,372,276	1,337,134	1,214,489	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	17,451	82,620	82,620	93,176	94,462	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	47,079	51,616	51,616	113,502	85,995	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	4,569,689	16,792,751	16,792,751	13,398,647	13,064,376	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,569,689</b>	<b>\$16,792,751</b>	<b>\$16,792,751</b>	<b>\$13,398,647</b>	<b>\$13,064,376</b>	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	13,826,077	34,017,642	34,636,684	32,876,460	33,490,143	-
<b>TOTAL EXPENDITURES</b>	<b>\$13,826,077</b>	<b>\$34,017,642</b>	<b>\$34,636,684</b>	<b>\$32,876,460</b>	<b>\$33,490,143</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	5,139,752	1,068,768	449,726	3,681,256	2,209,469	-
<b>TOTAL ENDING BALANCE</b>	<b>\$5,139,752</b>	<b>\$1,068,768</b>	<b>\$449,726</b>	<b>\$3,681,256</b>	<b>\$2,209,469</b>	-
<b>AUTHORIZED POSITIONS</b>						

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
8150 Class/Unclass Positions	58	76	76	80	86	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>58</b>	<b>76</b>	<b>76</b>	<b>80</b>	<b>86</b>	<b>-</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	44.91	72.50	72.50	77.25	80.35	-
<b>TOTAL AUTHORIZED FTE</b>	<b>44.91</b>	<b>72.50</b>	<b>72.50</b>	<b>77.25</b>	<b>80.35</b>	<b>-</b>

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	-	7,165,360	7,165,360	8,670,173	8,670,173	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	4,825,681	17,791,109	17,791,109	-	3,292,322	-
8800 General Fund Revenue	-	2,995,000	2,995,000	-	-	-
All Funds	4,825,681	20,786,109	20,786,109	-	3,292,322	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	4,825,681	24,956,469	24,956,469	8,670,173	11,962,495	-
8800 General Fund Revenue	-	2,995,000	2,995,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$4,825,681</b>	<b>\$27,951,469</b>	<b>\$27,951,469</b>	<b>\$8,670,173</b>	<b>\$11,962,495</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	156,670,640	91,483,239	91,483,239	100,988,625	105,280,086	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	62,026,832	19,322,888	19,322,888	39,638,094	37,754,043	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	218,697,472	110,806,127	110,806,127	140,626,719	143,034,129	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$218,697,472</b>	<b>\$110,806,127</b>	<b>\$110,806,127</b>	<b>\$140,626,719</b>	<b>\$143,034,129</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	122,037	-	-	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	11,267	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	703,466	34,444,926	34,444,926	22,396,522	11,514,430	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	21,206,268	-	-	22,404,073	18,044,315	-
<b>1020 Transfer In - Indirect Cost</b>						
3400 Other Funds Ltd	-	23,196,003	23,196,003	236,719	13,678,188	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	21,206,268	23,196,003	23,196,003	22,640,792	31,722,503	-
<b>TOTAL TRANSFERS IN</b>	<b>\$21,206,268</b>	<b>\$23,196,003</b>	<b>\$23,196,003</b>	<b>\$22,640,792</b>	<b>\$31,722,503</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	240,740,510	168,447,056	168,447,056	185,664,033	186,271,062	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$240,740,510</b>	<b>\$168,447,056</b>	<b>\$168,447,056</b>	<b>\$185,664,033</b>	<b>\$186,271,062</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(68,136,460)	(15,983,351)	(15,983,351)	(27,089,920)	(27,004,593)	-
<b>2020 Transfer Out - Indirect Cost</b>						
3400 Other Funds Ltd	-	(23,196,003)	(23,196,003)	(236,719)	(13,678,188)	-
<b>2060 Transfer to General Fund</b>						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-052-00-00-00000

2019-21 Biennium

Office of the State Information Officer SDC

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8800 General Fund Revenue	-	(2,995,000)	(2,995,000)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(68,136,460)	(39,179,354)	(39,179,354)	(27,326,639)	(40,682,781)	-
8800 General Fund Revenue	-	(2,995,000)	(2,995,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$68,136,460)</b>	<b>(\$42,174,354)</b>	<b>(\$42,174,354)</b>	<b>(\$27,326,639)</b>	<b>(\$40,682,781)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	177,429,731	154,224,171	154,224,171	167,007,567	157,550,776	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$177,429,731</b>	<b>\$154,224,171</b>	<b>\$154,224,171</b>	<b>\$167,007,567</b>	<b>\$157,550,776</b>	-
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	25,720,966	28,131,576	28,891,950	28,046,521	28,012,132	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	414,798	267,546	267,546	213,127	213,127	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	145,106	57,035	57,035	59,202	59,202	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	14,108	-	-	-	-	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	1,461,108	1,094,035	1,094,035	974,146	974,146	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	27,756,086	29,550,192	30,310,566	29,292,996	29,258,607	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$27,756,086</b>	<b>\$29,550,192</b>	<b>\$30,310,566</b>	<b>\$29,292,996</b>	<b>\$29,258,607</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	6,894	9,065	9,008	9,392	9,376	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	3,975,277	4,118,847	4,091,345	4,934,841	4,929,004	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	1,620,363	1,634,114	1,663,579	1,626,125	1,626,125	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	2,085,384	2,251,318	2,235,246	2,231,827	2,229,196	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	31,189	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	9,216	10,972	10,903	8,934	8,920	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	166,378	176,018	174,751	176,533	176,326	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	4,869,753	5,300,424	5,267,088	5,418,337	5,409,541	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	804	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	12,765,258	13,500,758	13,451,920	14,405,989	14,388,488	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$12,765,258</b>	<b>\$13,500,758</b>	<b>\$13,451,920</b>	<b>\$14,405,989</b>	<b>\$14,388,488</b>	<b>-</b>



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(1,466,825)	(1,466,825)	(365,520)	(1,450,894)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	59,533	59,533	-	(14,524)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(1,407,292)	(1,407,292)	(365,520)	(1,465,418)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$1,407,292)</b>	<b>(\$1,407,292)</b>	<b>(\$365,520)</b>	<b>(\$1,465,418)</b>	<b>-</b>
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	40,521,344	41,643,658	42,355,194	43,333,465	42,181,677	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$40,521,344</b>	<b>\$41,643,658</b>	<b>\$42,355,194</b>	<b>\$43,333,465</b>	<b>\$42,181,677</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	74,416	155,884	155,884	130,783	125,960	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	93,078	61,775	61,775	52,365	50,448	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	342,974	744,682	744,682	714,543	687,554	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	91,189	315,226	315,226	138,336	142,136	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	9,722,475	13,049,676	13,049,676	9,865,799	9,866,062	-
<b>4225 State Gov. Service Charges</b>						

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	1,009,395	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	23,646,946	19,573,027	19,573,027	27,409,066	25,211,830	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	30,825	65,729	65,729	61,348	58,306	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	558,298	223,051	223,051	228,885	227,229	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	8,933,100	3,296,711	3,296,711	2,951,031	4,446,131	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	78,740	119,658	119,658	79,977	71,259	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	27,500	27,500	13,534	13,105	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	17,375	48,524	48,524	37,318	35,935	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	6,669,270	7,218,114	7,218,114	6,629,815	6,617,285	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	11,018	9,184	9,184	6,355	6,122	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	46,957	31,543	31,543	30,423	29,308	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	4,119	243,071	243,071	87,495	84,292	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	-	913	913	-	-	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	45,468,447	35,035,492	35,035,492	22,900,998	21,653,556	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	390,293	149,475	149,475	157,072	151,227	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	19,600,200	11,937,358	11,937,358	20,364,771	20,434,632	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	116,789,115	92,306,593	92,306,593	91,859,914	89,912,377	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$116,789,115</b>	<b>\$92,306,593</b>	<b>\$92,306,593</b>	<b>\$91,859,914</b>	<b>\$89,912,377</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5150 Telecommunications Equipment</b>						
3400 Other Funds Ltd	1,682,987	2,173,731	2,173,731	5,795,187	5,711,749	-
<b>5200 Technical Equipment</b>						
3400 Other Funds Ltd	22,592	-	-	-	-	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	489,280	1,191,227	1,191,227	3,127,331	3,130,312	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	1,762,263	1,517,137	2,296,294	981,516	891,409	-
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	4,496,978	8,435,790	8,435,790	8,180,936	8,016,906	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	8,454,100	13,317,885	14,097,042	18,084,970	17,750,376	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$8,454,100</b>	<b>\$13,317,885</b>	<b>\$14,097,042</b>	<b>\$18,084,970</b>	<b>\$17,750,376</b>	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	165,764,559	147,268,136	148,758,829	153,278,349	149,844,430	-
<b>TOTAL EXPENDITURES</b>	<b>\$165,764,559</b>	<b>\$147,268,136</b>	<b>\$148,758,829</b>	<b>\$153,278,349</b>	<b>\$149,844,430</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	11,665,172	6,956,035	5,465,342	13,729,218	7,706,346	-
<b>TOTAL ENDING BALANCE</b>	<b>\$11,665,172</b>	<b>\$6,956,035</b>	<b>\$5,465,342</b>	<b>\$13,729,218</b>	<b>\$7,706,346</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	155	159	158	154	154	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>155</b>	<b>159</b>	<b>158</b>	<b>154</b>	<b>154</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	155.00	159.00	158.00	154.00	153.76	-
<b>TOTAL AUTHORIZED FTE</b>	<b>155.00</b>	<b>159.00</b>	<b>158.00</b>	<b>154.00</b>	<b>153.76</b>	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	11,785,561	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1	-	-	-	-	-
All Funds	11,785,562	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(11,785,561)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(1)	-	-	-	-	-
All Funds	(11,785,562)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	10,740,938	13,664,712	13,664,712	5,163,007	5,163,007	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	5,126,208	(6,235,633)	(3,735,633)	-	5,404,148	-
8800 General Fund Revenue	-	3,476,000	3,476,000	-	-	-
All Funds	5,126,208	(2,759,633)	(259,633)	-	5,404,148	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	15,867,146	7,429,079	9,929,079	5,163,007	10,567,155	-
8800 General Fund Revenue	-	3,476,000	3,476,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$15,867,146</b>	<b>\$10,905,079</b>	<b>\$13,405,079</b>	<b>\$5,163,007</b>	<b>\$10,567,155</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
<b>LICENSES AND FEES</b>						
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	6,241,421	-	-	-	-	-
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	46,867,549	55,310,311	56,685,311	71,314,971	62,772,923	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	2,832,053	2,854,277	2,854,277	3,445,196	3,445,196	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	49,699,602	58,164,588	59,539,588	74,760,167	66,218,119	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$49,699,602</b>	<b>\$58,164,588</b>	<b>\$59,539,588</b>	<b>\$74,760,167</b>	<b>\$66,218,119</b>	-
<b>FINES, RENTS AND ROYALTIES</b>						
<b>0505 Fines and Forfeitures</b>						
3400 Other Funds Ltd	37,284	31,000	31,000	81,709	81,709	-
<b>0510 Rents and Royalties</b>						
3400 Other Funds Ltd	81,461,445	85,976,894	85,976,894	100,888,521	91,741,650	-
<b>FINES, RENTS AND ROYALTIES</b>						
3400 Other Funds Ltd	81,498,729	86,007,894	86,007,894	100,970,230	91,823,359	-
<b>TOTAL FINES, RENTS AND ROYALTIES</b>	<b>\$81,498,729</b>	<b>\$86,007,894</b>	<b>\$86,007,894</b>	<b>\$100,970,230</b>	<b>\$91,823,359</b>	-
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3400 Other Funds Ltd	-	214,000	214,000	-	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	230,322	127,796	127,796	321,721	321,721	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	239,055	1,400,000	1,400,000	1,839,338	1,839,338	-
<b>LOAN REPAYMENT</b>						
<b>0925 Loan Repayments</b>						
3400 Other Funds Ltd	142,103	-	-	-	-	-

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<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	2,188,145	450,216	6,700,216	662,408	562,408	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	2,677,881	1,141,083	1,141,083	2,230,208	2,015,661	-
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
3400 Other Funds Ltd	142,917,258	147,505,577	155,130,577	180,784,072	162,780,606	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$142,917,258</b>	<b>\$147,505,577</b>	<b>\$155,130,577</b>	<b>\$182,522,072</b>	<b>\$164,006,606</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(49,856,790)	(60,593,547)	(62,703,003)	(50,274,509)	(45,591,897)	-
<b>2050 Transfer to Other</b>						
3400 Other Funds Ltd	-	-	-	-	(22,211,874)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(3,476,000)	(3,476,000)	-	-	-
<b>2634 Tsfr To Parks and Rec Dept</b>						
3400 Other Funds Ltd	-	-	-	-	(400,000)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(49,856,790)	(60,593,547)	(62,703,003)	(50,274,509)	(68,203,771)	-
8800 General Fund Revenue	-	(3,476,000)	(3,476,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$49,856,790)</b>	<b>(\$64,069,547)</b>	<b>(\$66,179,003)</b>	<b>(\$50,274,509)</b>	<b>(\$68,203,771)</b>	<b>-</b>



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<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
3400 Other Funds Ltd	108,927,614	94,341,109	102,356,653	135,672,570	105,143,990	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$108,927,614</b>	<b>\$94,341,109</b>	<b>\$102,356,653</b>	<b>\$137,410,570</b>	<b>\$106,369,990</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	18,631,766	21,044,100	22,861,305	23,190,732	22,620,636	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	405,362	105,156	105,156	109,152	109,152	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	120,452	119,162	119,162	123,690	123,690	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	17,821	18,400	18,400	19,099	19,099	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	256,624	277,249	277,249	287,783	287,783	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	19,432,025	21,564,067	23,381,272	23,730,456	23,160,360	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$19,432,025</b>	<b>\$21,564,067</b>	<b>\$23,381,272</b>	<b>\$23,730,456</b>	<b>\$23,160,360</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	8,695	11,286	11,286	12,749	12,200	-

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<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	2,728,916	3,124,704	3,263,247	4,008,535	3,911,789	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	1,137,337	1,212,979	1,219,104	1,260,668	1,260,668	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	1,464,852	1,649,648	1,725,425	1,814,215	1,770,603	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	4,948	12,904	12,904	13,394	13,394	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	11,327	13,662	14,076	12,122	11,600	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	115,558	125,986	125,986	142,384	138,812	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	6,052,196	6,600,528	6,800,544	7,353,456	7,036,800	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	11,523,829	12,751,697	13,172,572	14,617,523	14,155,866	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$11,523,829</b>	<b>\$12,751,697</b>	<b>\$13,172,572</b>	<b>\$14,617,523</b>	<b>\$14,155,866</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(1,075,562)	(1,075,562)	(517,820)	(1,124,912)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(4)	(4)	-	148,361	-
<b>P.S. BUDGET ADJUSTMENTS</b>						

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3400 Other Funds Ltd	-	(1,075,566)	(1,075,566)	(517,820)	(976,551)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$1,075,566)</b>	<b>(\$1,075,566)</b>	<b>(\$517,820)</b>	<b>(\$976,551)</b>	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	30,955,854	33,240,198	35,478,278	37,830,159	36,339,675	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$30,955,854</b>	<b>\$33,240,198</b>	<b>\$35,478,278</b>	<b>\$37,830,159</b>	<b>\$36,339,675</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	434,676	379,000	379,000	393,402	379,740	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	41,927	42,500	42,500	44,115	42,500	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	205,128	178,010	178,010	184,774	181,842	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	227,409	170,499	170,499	176,978	172,688	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	755,946	660,568	660,568	683,670	560,312	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	3,385,460	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	2,213,452	2,138,550	2,138,550	1,778,897	924,518	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	58,292	33,000	33,000	34,254	33,547	-
<b>4300 Professional Services</b>						

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3400 Other Funds Ltd	419,888	343,636	343,636	308,660	294,228	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	168,052	43,794	43,794	-	-	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	272,135	322,094	322,094	386,963	363,939	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	-	-	-	438	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	104,786	64,000	64,000	66,432	64,038	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	2,015,158	2,182,395	2,182,395	2,769,498	2,670,007	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	9,790,944	10,287,860	10,287,860	10,678,799	9,421,181	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	543,970	488,750	488,750	507,323	488,750	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	18,255,502	19,584,072	19,584,072	20,328,266	19,584,072	-
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	6,884	214,000	214,000	-	-	-
<b>4650 Other Services and Supplies</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
3400 Other Funds Ltd	12,948,870	6,729,898	13,839,898	9,714,418	8,834,344	-
All Funds	12,948,870	6,729,898	13,839,898	11,452,418	10,060,344	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	196,449	96,796	96,796	100,474	96,796	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	153,784	122,000	122,000	126,636	118,221	-
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
3400 Other Funds Ltd	52,198,712	44,081,422	51,191,422	48,283,559	44,231,161	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$52,198,712</b>	<b>\$44,081,422</b>	<b>\$51,191,422</b>	<b>\$50,021,559</b>	<b>\$45,457,161</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5100 Office Furniture and Fixtures</b>						
3400 Other Funds Ltd	83,430	-	-	-	-	-
<b>5350 Industrial and Heavy Equipment</b>						
3400 Other Funds Ltd	278,844	-	-	54,947	54,947	-
<b>5400 Automotive and Aircraft</b>						
3400 Other Funds Ltd	-	14,340,919	14,340,919	18,885,874	17,385,874	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	8,300	-	-	-	-	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	5,880	52,935	52,935	-	-	-
<b>5900 Other Capital Outlay</b>						
3400 Other Funds Ltd	16,757,587	59,454	59,454	61,713	61,713	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	17,134,041	14,453,308	14,453,308	19,002,534	17,502,534	-

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<b>TOTAL CAPITAL OUTLAY</b>	<b>\$17,134,041</b>	<b>\$14,453,308</b>	<b>\$14,453,308</b>	<b>\$19,002,534</b>	<b>\$17,502,534</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	-	-	-	1,738,000	1,226,000	-
3400 Other Funds Ltd	100,288,607	91,774,928	101,123,008	105,116,252	98,073,370	-
<b>TOTAL EXPENDITURES</b>	<b>\$100,288,607</b>	<b>\$91,774,928</b>	<b>\$101,123,008</b>	<b>\$106,854,252</b>	<b>\$99,299,370</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	8,639,007	2,566,181	1,233,645	30,556,318	7,070,620	-
<b>TOTAL ENDING BALANCE</b>	<b>\$8,639,007</b>	<b>\$2,566,181</b>	<b>\$1,233,645</b>	<b>\$30,556,318</b>	<b>\$7,070,620</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	203	204	204	209	200	-
8180 Position Reconciliation	-	-	-	-	1	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>203</b>	<b>204</b>	<b>204</b>	<b>209</b>	<b>201</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	200.09	203.50	203.50	206.50	199.50	-
8280 FTE Reconciliation	-	-	-	-	1.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>200.09</b>	<b>203.50</b>	<b>203.50</b>	<b>206.50</b>	<b>200.50</b>	-

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	153,471,219	91,835,709	91,835,709	83,433,768	83,433,768	-
3400 Other Funds Ltd	16,076,870	9,268,308	9,268,308	10,899,726	10,899,726	-
All Funds	169,548,089	101,104,017	101,104,017	94,333,494	94,333,494	-
<b>0030 Beginning Balance Adjustment</b>						
3200 Other Funds Non-Ltd	(33,432,082)	(33,863,849)	(33,863,849)	-	-	-
3400 Other Funds Ltd	(4,181,785)	3,687,818	3,687,818	-	(2,099,640)	-
8800 General Fund Revenue	-	38,844,000	38,844,000	-	-	-
All Funds	(37,613,867)	8,667,969	8,667,969	-	(2,099,640)	-
<b>BEGINNING BALANCE</b>						
3200 Other Funds Non-Ltd	120,039,137	57,971,860	57,971,860	83,433,768	83,433,768	-
3400 Other Funds Ltd	11,895,085	12,956,126	12,956,126	10,899,726	8,800,086	-
8800 General Fund Revenue	-	38,844,000	38,844,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$131,934,222</b>	<b>\$109,771,986</b>	<b>\$109,771,986</b>	<b>\$94,333,494</b>	<b>\$92,233,854</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3200 Other Funds Non-Ltd	114,710,927	107,487,585	107,487,585	-	-	-
3400 Other Funds Ltd	60,294,621	59,220,522	59,372,769	73,811,628	67,313,242	-
All Funds	175,005,548	166,708,107	166,860,354	73,811,628	67,313,242	-
<b>0415 Admin and Service Charges</b>						
3200 Other Funds Non-Ltd	-	-	-	132,114,523	117,487,586	-

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3400 Other Funds Ltd	1,795,546	1,830,013	1,830,013	43,619,113	29,059,797	-
All Funds	1,795,546	1,830,013	1,830,013	175,733,636	146,547,383	-
<b>CHARGES FOR SERVICES</b>						
3200 Other Funds Non-Ltd	114,710,927	107,487,585	107,487,585	132,114,523	117,487,586	-
3400 Other Funds Ltd	62,090,167	61,050,535	61,202,782	117,430,741	96,373,039	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$176,801,094</b>	<b>\$168,538,120</b>	<b>\$168,690,367</b>	<b>\$249,545,264</b>	<b>\$213,860,625</b>	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3200 Other Funds Non-Ltd	4,365,265	4,400,000	4,400,000	4,400,000	4,400,000	-
3400 Other Funds Ltd	238,480	-	-	-	-	-
All Funds	4,603,745	4,400,000	4,400,000	4,400,000	4,400,000	-
<b>SALES INCOME</b>						
<b>0705 Sales Income</b>						
3400 Other Funds Ltd	6,272,189	5,158,696	5,158,696	5,611,029	3,912,495	-
<b>COST OF GOODS SOLD</b>						
<b>0760 Cost of Goods Sold</b>						
3400 Other Funds Ltd	1,314,328	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	397,936	-	-	-	-	-
3400 Other Funds Ltd	1,743,805	-	-	218,891	218,891	-
All Funds	2,141,741	-	-	218,891	218,891	-
<b>TRANSFERS IN</b>						



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<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	32,793,775	39,270,698	39,270,698	42,990,512	33,129,574	-
<b>REVENUE CATEGORIES</b>						
3200 Other Funds Non-Ltd	119,474,128	111,887,585	111,887,585	136,514,523	121,887,586	-
3400 Other Funds Ltd	104,452,744	105,479,929	105,632,176	166,251,173	133,633,999	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$223,926,872</b>	<b>\$217,367,514</b>	<b>\$217,519,761</b>	<b>\$302,765,696</b>	<b>\$255,521,585</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3200 Other Funds Non-Ltd	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
3400 Other Funds Ltd	(10,822,448)	(23,149,657)	(23,149,657)	(26,128,568)	(15,205,305)	-
All Funds	(34,219,807)	(46,076,481)	(46,076,481)	(51,116,057)	(40,054,008)	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(38,844,000)	(38,844,000)	-	-	-
<b>TRANSFERS OUT</b>						
3200 Other Funds Non-Ltd	(23,397,359)	(22,926,824)	(22,926,824)	(24,987,489)	(24,848,703)	-
3400 Other Funds Ltd	(10,822,448)	(23,149,657)	(23,149,657)	(26,128,568)	(15,205,305)	-
8800 General Fund Revenue	-	(38,844,000)	(38,844,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$34,219,807)</b>	<b>(\$84,920,481)</b>	<b>(\$84,920,481)</b>	<b>(\$51,116,057)</b>	<b>(\$40,054,008)</b>	-
<b>AVAILABLE REVENUES</b>						
3200 Other Funds Non-Ltd	216,115,906	146,932,621	146,932,621	194,960,802	180,472,651	-
3400 Other Funds Ltd	105,525,381	95,286,398	95,438,645	151,022,331	127,228,780	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$321,641,287</b>	<b>\$242,219,019</b>	<b>\$242,371,266</b>	<b>\$345,983,133</b>	<b>\$307,701,431</b>	-

**EXPENDITURES**

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	26,430,922	30,888,144	32,399,345	37,118,292	35,676,384	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	261,164	217,798	217,798	226,074	179,627	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	205,684	22,587	22,587	23,446	23,446	-
<b>3180 Shift Differential</b>						
3400 Other Funds Ltd	19,741	62	62	64	64	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	190,490	10,466	10,466	10,864	10,864	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	27,108,001	31,139,057	32,650,258	37,378,740	35,890,385	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$27,108,001</b>	<b>\$31,139,057</b>	<b>\$32,650,258</b>	<b>\$37,378,740</b>	<b>\$35,890,385</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	10,366	13,737	13,773	16,836	16,451	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	3,972,335	4,638,380	4,652,348	6,304,804	6,060,116	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	1,604,688	1,720,344	1,756,670	1,800,548	1,800,548	-
<b>3230 Social Security Taxes</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	2,041,384	2,379,960	2,388,123	2,858,252	2,744,397	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	14,439	11,971	11,971	12,426	12,426	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	13,504	16,629	16,672	16,008	15,648	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	162,440	186,377	186,377	193,049	215,369	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	7,180,412	8,033,976	8,054,811	9,710,784	9,455,700	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	178,312	-	-	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	15,177,880	17,001,374	17,080,745	20,912,707	20,320,655	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$15,177,880</b>	<b>\$17,001,374</b>	<b>\$17,080,745</b>	<b>\$20,912,707</b>	<b>\$20,320,655</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(1,552,936)	(1,552,936)	(761,500)	(1,607,877)	-
<b>3465 Reconciliation Adjustment</b>						
3400 Other Funds Ltd	-	(81,140)	(81,140)	-	(260,460)	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
3400 Other Funds Ltd	-	(1,634,076)	(1,634,076)	(761,500)	(1,868,337)	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$1,634,076)</b>	<b>(\$1,634,076)</b>	<b>(\$761,500)</b>	<b>(\$1,868,337)</b>	<b>-</b>
<b>PERSONAL SERVICES</b>						

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	42,285,881	46,506,355	48,096,927	57,529,947	54,342,703	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$42,285,881</b>	<b>\$46,506,355</b>	<b>\$48,096,927</b>	<b>\$57,529,947</b>	<b>\$54,342,703</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3200 Other Funds Non-Ltd	-	-	-	53	53	-
3400 Other Funds Ltd	38,490	40,052	40,052	65,904	58,391	-
All Funds	38,490	40,052	40,052	65,957	58,444	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	55,807	12,871	12,871	46,526	44,823	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	191,132	155,831	158,323	364,118	325,601	-
<b>4175 Office Expenses</b>						
3200 Other Funds Non-Ltd	231	-	-	48	48	-
3400 Other Funds Ltd	937,761	736,865	736,865	799,749	721,001	-
All Funds	937,992	736,865	736,865	799,797	721,049	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	499,848	659,067	659,067	558,144	542,454	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	2,192,147	-	-	-	-	-
<b>4250 Data Processing</b>						
3200 Other Funds Non-Ltd	14,677	-	-	-	-	-
3400 Other Funds Ltd	3,757,220	2,475,561	2,475,561	2,277,967	2,171,361	-
All Funds	3,771,897	2,475,561	2,475,561	2,277,967	2,171,361	-

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Enterprise Goods & Services

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	216,790	243,614	243,614	202,595	161,016	-
<b>4300 Professional Services</b>						
3200 Other Funds Non-Ltd	9,942,491	289,389	289,389	301,543	301,543	-
3400 Other Funds Ltd	392,768	436,541	436,541	29,932,822	19,893,159	-
All Funds	10,335,259	725,930	725,930	30,234,365	20,194,702	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	2,692,992	2,303,894	2,303,894	2,400,658	2,303,894	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	17,466,598	17,002,044	17,002,044	21,341,764	19,210,893	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	15,584	15,584	16,211	12,177	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	33,798	50,929	50,929	61,204	54,800	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	2,533,674	2,757,118	2,757,118	2,159,957	2,159,957	-
<b>4450 Fuels and Utilities</b>						
3400 Other Funds Ltd	19	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	26,189	146,680	146,680	68,218	65,721	-
<b>4575 Agency Program Related S and S</b>						
3200 Other Funds Non-Ltd	41,888,002	55,423,766	55,423,766	52,473,269	52,473,269	-
3400 Other Funds Ltd	10,977,116	12,227,414	12,227,414	16,634,332	14,670,859	-

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Enterprise Goods & Services

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
All Funds	52,865,118	67,651,180	67,651,180	69,107,601	67,144,128	-
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	44,019,571	49,557,089	49,557,089	56,496,758	56,496,758	-
3400 Other Funds Ltd	4,338,902	1,923,072	1,923,072	2,505,780	1,533,855	-
All Funds	48,358,473	51,480,161	51,480,161	59,002,538	58,030,613	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	204,871	230,469	230,469	289,762	256,264	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	130,245	99,811	99,811	97,533	98,588	-
<b>SERVICES &amp; SUPPLIES</b>						
3200 Other Funds Non-Ltd	95,864,972	105,270,244	105,270,244	109,271,671	109,271,671	-
3400 Other Funds Ltd	46,686,367	41,517,417	41,519,909	79,823,244	64,284,814	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$142,551,339</b>	<b>\$146,787,661</b>	<b>\$146,790,153</b>	<b>\$189,094,915</b>	<b>\$173,556,485</b>	-
<b>CAPITAL OUTLAY</b>						
<b>5350 Industrial and Heavy Equipment</b>						
3400 Other Funds Ltd	36,151	-	-	-	-	-
<b>5550 Data Processing Software</b>						
3400 Other Funds Ltd	29,711	-	-	-	-	-
<b>5600 Data Processing Hardware</b>						
3400 Other Funds Ltd	43,546	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
3400 Other Funds Ltd	109,408	-	-	-	-	-
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$109,408</b>	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Enterprise Goods & Services

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>EXPENDITURES</b>						
3200 Other Funds Non-Ltd	95,864,972	105,270,244	105,270,244	109,271,671	109,271,671	-
3400 Other Funds Ltd	89,081,656	88,023,772	89,616,836	137,353,191	118,627,517	-
<b>TOTAL EXPENDITURES</b>	<b>\$184,946,628</b>	<b>\$193,294,016</b>	<b>\$194,887,080</b>	<b>\$246,624,862</b>	<b>\$227,899,188</b>	-
<b>ENDING BALANCE</b>						
3200 Other Funds Non-Ltd	120,250,934	41,662,377	41,662,377	85,689,131	71,200,980	-
3400 Other Funds Ltd	16,443,725	7,262,626	5,821,809	13,669,140	8,601,263	-
<b>TOTAL ENDING BALANCE</b>	<b>\$136,694,659</b>	<b>\$48,925,003</b>	<b>\$47,484,186</b>	<b>\$99,358,271</b>	<b>\$79,802,243</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	240	241	242	276	271	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>240</b>	<b>241</b>	<b>242</b>	<b>276</b>	<b>271</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	235.36	241.00	241.63	273.50	261.93	-
<b>TOTAL AUTHORIZED FTE</b>	<b>235.36</b>	<b>241.00</b>	<b>241.63</b>	<b>273.50</b>	<b>261.93</b>	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	780,881	356,431	356,431	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(987,568)	344,327	344,327	-	-	-
8800 General Fund Revenue	-	1,185,000	1,185,000	-	-	-
All Funds	(987,568)	1,529,327	1,529,327	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	(206,687)	700,758	700,758	-	-	-
8800 General Fund Revenue	-	1,185,000	1,185,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>(\$206,687)</b>	<b>\$1,885,758</b>	<b>\$1,885,758</b>	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	8,923,126	1,871,960	1,871,960	-	-	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	179,056	-	-	-	-	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	9,102,182	1,871,960	1,871,960	-	-	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$9,102,182</b>	<b>\$1,871,960</b>	<b>\$1,871,960</b>	-	-	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	31,475	-	-	-	-	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	28,991	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	1,119,312	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	10,281,960	1,871,960	1,871,960	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$10,281,960</b>	<b>\$1,871,960</b>	<b>\$1,871,960</b>	-	-	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(1,444,944)	(237,917)	(237,917)	-	-	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(1,185,000)	(1,185,000)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(1,444,944)	(237,917)	(237,917)	-	-	-
8800 General Fund Revenue	-	(1,185,000)	(1,185,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,444,944)</b>	<b>(\$1,422,917)</b>	<b>(\$1,422,917)</b>	-	-	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	8,630,329	2,334,801	2,334,801	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$8,630,329</b>	<b>\$2,334,801</b>	<b>\$2,334,801</b>	-	-	-

**EXPENDITURES**

**PERSONAL SERVICES**

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	3,208,482	1,159,488	1,274,426	-	-	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	12,902	-	-	-	-	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	307	-	-	-	-	-
<b>3190 All Other Differential</b>						
3400 Other Funds Ltd	46,291	-	-	-	-	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	3,267,982	1,159,488	1,274,426	-	-	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,267,982</b>	<b>\$1,159,488</b>	<b>\$1,274,426</b>	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	1,024	399	399	-	-	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	541,223	221,346	221,346	-	-	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	189,905	109,011	65,872	-	-	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	238,487	88,700	88,700	-	-	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	910	-	-	-	-	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	1,938	483	483	-	-	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	18,267	7,829	7,829	-	-	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	667,954	233,352	233,352	-	-	-
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	1,659,708	661,120	617,981	-	-	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,659,708</b>	<b>\$661,120</b>	<b>\$617,981</b>	-	-	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	4,927,690	1,820,608	1,892,407	-	-	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$4,927,690</b>	<b>\$1,820,608</b>	<b>\$1,892,407</b>	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	7,041	3,236	3,236	-	-	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	4,761	-	-	-	-	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	10,140	14,875	14,875	-	-	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	31,779	26,201	26,201	-	-	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	31,231	17,010	17,010	-	-	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	146,647	-	-	-	-	-
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	603,638	75,076	75,076	-	-	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	5,367	10,491	10,491	-	-	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	507,017	9,360	9,360	-	-	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	336,950	-	-	-	-	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	45,687	28,032	28,032	-	-	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	1,636	1,636	-	-	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	959	3,898	3,898	-	-	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	196,546	74,736	74,736	-	-	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	385	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	4,922	9,753	9,753	-	-	-
<b>4650 Other Services and Supplies</b>						

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Enterprise Human Resouce Services

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	339,592	52,585	52,585	-	-	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	2,365	5,906	5,906	-	-	-
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	15,131	14,379	14,379	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	2,290,158	347,174	347,174	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,290,158</b>	<b>\$347,174</b>	<b>\$347,174</b>	-	-	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	7,217,848	2,167,782	2,239,581	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$7,217,848</b>	<b>\$2,167,782</b>	<b>\$2,239,581</b>	-	-	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	1,412,481	167,019	95,220	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$1,412,481</b>	<b>\$167,019</b>	<b>\$95,220</b>	-	-	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	25	7	7	-	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>25</b>	<b>7</b>	<b>7</b>	-	-	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	24.64	7.00	7.00	-	-	-
<b>TOTAL AUTHORIZED FTE</b>	<b>24.64</b>	<b>7.00</b>	<b>7.00</b>	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 DAS Business Services

Cross Reference Number: 10700-075-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	376,964	-	-	308,857	308,857	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	(187,823)	571,794	571,794	-	1,390,683	-
8800 General Fund Revenue	-	790,000	790,000	-	-	-
All Funds	(187,823)	1,361,794	1,361,794	-	1,390,683	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	189,141	571,794	571,794	308,857	1,699,540	-
8800 General Fund Revenue	-	790,000	790,000	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$189,141</b>	<b>\$1,361,794</b>	<b>\$1,361,794</b>	<b>\$308,857</b>	<b>\$1,699,540</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	1,516,140	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	19,883	-	-	4,154,753	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	9,788,626	13,075,662	13,075,662	13,887,801	15,327,015	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	11,324,649	13,075,662	13,075,662	18,042,554	15,327,015	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$11,324,649</b>	<b>\$13,075,662</b>	<b>\$13,075,662</b>	<b>\$18,042,554</b>	<b>\$15,327,015</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	(4,016,927)	-	-	-	-	-
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(790,000)	(790,000)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(4,016,927)	-	-	-	-	-
8800 General Fund Revenue	-	(790,000)	(790,000)	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$4,016,927)</b>	<b>(\$790,000)</b>	<b>(\$790,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	7,496,863	13,647,456	13,647,456	18,351,411	17,026,555	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$7,496,863</b>	<b>\$13,647,456</b>	<b>\$13,647,456</b>	<b>\$18,351,411</b>	<b>\$17,026,555</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	2,241,538	2,035,416	2,139,798	2,187,312	1,909,224	-
<b>3160 Temporary Appointments</b>						
3400 Other Funds Ltd	33,104	-	-	-	-	-
<b>3170 Overtime Payments</b>						
3400 Other Funds Ltd	1,280	-	-	-	-	-
<b>3190 All Other Differential</b>						

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3400 Other Funds Ltd	38,120	-	-	-	-	-
<b>SALARIES &amp; WAGES</b>						
3400 Other Funds Ltd	2,314,042	2,035,416	2,139,798	2,187,312	1,909,224	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,314,042</b>	<b>\$2,035,416</b>	<b>\$2,139,798</b>	<b>\$2,187,312</b>	<b>\$1,909,224</b>	-
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	688	741	741	793	671	-
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	358,823	365,663	365,663	371,185	323,994	-
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	140,978	148,688	115,634	123,276	123,276	-
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	172,562	155,577	155,577	167,256	145,982	-
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	13,493	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	1,066	897	897	754	638	-
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	13,639	13,389	13,389	13,124	11,455	-
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	515,667	433,368	433,368	457,392	387,024	-
<b>3280 Other OPE</b>						
3400 Other Funds Ltd	431	-	-	-	-	-



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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	1,217,347	1,118,323	1,085,269	1,133,780	993,040	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,217,347</b>	<b>\$1,118,323</b>	<b>\$1,085,269</b>	<b>\$1,133,780</b>	<b>\$993,040</b>	-
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
3400 Other Funds Ltd	-	(101,771)	(101,771)	-	(109,367)	-
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	3,531,389	3,051,968	3,123,296	3,321,092	2,792,897	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,531,389</b>	<b>\$3,051,968</b>	<b>\$3,123,296</b>	<b>\$3,321,092</b>	<b>\$2,792,897</b>	-
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	506	3,452	3,452	519	500	-
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	3,068	-	-	-	-	-
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	14,486	51,723	51,723	40,482	34,523	-
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	23,967	47,298	47,298	49,095	47,298	-
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	13,899	88,001	88,001	10,380	8,239	-
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	145,702	7,957,540	7,957,540	12,245,132	11,084,174	-
<b>4250 Data Processing</b>						

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DAS Business Services

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	191,459	88,499	88,499	10,380	4,767	-
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	3,208	1,074	1,074	1,115	1,074	-
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	2,000,552	426,822	426,822	444,749	426,822	-
<b>4315 IT Professional Services</b>						
3400 Other Funds Ltd	1,680	156,507	156,507	163,080	156,507	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	3,920	15,946	15,946	19,158	18,018	-
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	21,337	21,337	-	-	-
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	199	4,685	4,685	-	-	-
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	95,802	147,352	147,352	133,080	133,080	-
<b>4475 Facilities Maintenance</b>						
3400 Other Funds Ltd	194	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	7,310	9,754	9,754	10,380	10,000	-
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	357,177	163,799	163,799	404,752	345,043	-
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	1,391	9,041	9,041	-	-	-

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Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	2,097	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	2,866,617	9,192,830	9,192,830	13,532,302	12,270,045	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,866,617</b>	<b>\$9,192,830</b>	<b>\$9,192,830</b>	<b>\$13,532,302</b>	<b>\$12,270,045</b>	-
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	6,398,006	12,244,798	12,316,126	16,853,394	15,062,942	-
<b>TOTAL EXPENDITURES</b>	<b>\$6,398,006</b>	<b>\$12,244,798</b>	<b>\$12,316,126</b>	<b>\$16,853,394</b>	<b>\$15,062,942</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	1,098,857	1,402,658	1,331,330	1,498,017	1,963,613	-
<b>TOTAL ENDING BALANCE</b>	<b>\$1,098,857</b>	<b>\$1,402,658</b>	<b>\$1,331,330</b>	<b>\$1,498,017</b>	<b>\$1,963,613</b>	-
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	18	13	13	13	11	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>18</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>11</b>	-
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	17.76	13.00	13.00	13.00	11.00	-
<b>TOTAL AUTHORIZED FTE</b>	<b>17.76</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>11.00</b>	-

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Capital Improvements

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
0025 Beginning Balance						
3010 Other Funds Cap Improve	3,895,453	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>OTHER</b>						
0975 Other Revenues						
3010 Other Funds Cap Improve	46,980	-	-	-	-	-
<b>TRANSFERS IN</b>						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	394,762	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>REVENUE CATEGORIES</b>						
3010 Other Funds Cap Improve	441,742	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$441,742</b>	<b>\$4,403,176</b>	<b>\$4,403,176</b>	<b>\$14,252,001</b>	<b>\$4,570,497</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
3010 Other Funds Cap Improve	4,337,195	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$4,337,195</b>	<b>\$4,403,176</b>	<b>\$4,403,176</b>	<b>\$14,252,001</b>	<b>\$4,570,497</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
4100 Instate Travel						
3010 Other Funds Cap Improve	468	-	-	-	-	-
4150 Employee Training						
3010 Other Funds Cap Improve	7,500	-	-	-	-	-
4175 Office Expenses						

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Capital Improvements

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3010 Other Funds Cap Improve	50	-	-	-	-	-
<b>4275 Publicity and Publications</b>						
3010 Other Funds Cap Improve	2,417	-	-	-	-	-
<b>4300 Professional Services</b>						
3010 Other Funds Cap Improve	1,185,969	-	-	-	-	-
<b>4325 Attorney General</b>						
3010 Other Funds Cap Improve	35,926	-	-	-	-	-
<b>4425 Facilities Rental and Taxes</b>						
3010 Other Funds Cap Improve	9,490	-	-	-	-	-
<b>4475 Facilities Maintenance</b>						
3010 Other Funds Cap Improve	33,070	-	-	-	-	-
<b>4575 Agency Program Related S and S</b>						
3010 Other Funds Cap Improve	214,715	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
3010 Other Funds Cap Improve	2,128,473	-	-	-	-	-
<b>4700 Expendable Prop 250 - 5000</b>						
3010 Other Funds Cap Improve	375,572	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3010 Other Funds Cap Improve	3,993,650	-	-	-	-	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,993,650</b>	-	-	-	-	-
<b>CAPITAL OUTLAY</b>						
<b>5900 Other Capital Outlay</b>						
3010 Other Funds Cap Improve	-	4,403,176	4,403,176	14,252,001	4,570,497	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>EXPENDITURES</b>						
3010 Other Funds Cap Improve	3,993,650	4,403,176	4,403,176	14,252,001	4,570,497	-
<b>TOTAL EXPENDITURES</b>	<b>\$3,993,650</b>	<b>\$4,403,176</b>	<b>\$4,403,176</b>	<b>\$14,252,001</b>	<b>\$4,570,497</b>	-
<b>ENDING BALANCE</b>						
3010 Other Funds Cap Improve	343,545	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$343,545</b>	-	-	-	-	-

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Capital Construction

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
0025 Beginning Balance						
3020 Other Funds Cap Construct	4,808,079	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	20,955,000	13,146,000	13,146,000	48,600,000	23,600,000	-
<b>TRANSFERS IN</b>						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construct	25,263,301	45,070,431	47,570,431	10,500,000	13,750,000	-
<b>REVENUE CATEGORIES</b>						
3020 Other Funds Cap Construct	46,218,301	58,216,431	60,716,431	59,100,000	37,350,000	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$46,218,301</b>	<b>\$58,216,431</b>	<b>\$60,716,431</b>	<b>\$59,100,000</b>	<b>\$37,350,000</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	(55,000)	-	-	-	-	-
<b>AVAILABLE REVENUES</b>						
3020 Other Funds Cap Construct	50,971,380	58,216,431	60,716,431	59,100,000	37,350,000	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$50,971,380</b>	<b>\$58,216,431</b>	<b>\$60,716,431</b>	<b>\$59,100,000</b>	<b>\$37,350,000</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>CAPITAL OUTLAY</b>						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	46,163,301	58,216,431	60,716,431	59,100,000	37,350,000	-

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Capital Construction**

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<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>ENDING BALANCE</b>						
3020 Other Funds Cap Construct	4,808,079	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,808,079</b>	-	-	-	-	-



Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3230 Other Funds Debt Svc Non-Ltd	5,819,951	-	-	-	-	-
3400 Other Funds Ltd	21,003,799	-	-	-	-	-
All Funds	26,823,750	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3230 Other Funds Debt Svc Non-Ltd	(5,819,951)	-	-	-	-	-
3400 Other Funds Ltd	(21,003,799)	-	-	-	-	-
All Funds	(26,823,750)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	-	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0405 Central Service Charges</b>						
3400 Other Funds Ltd	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	-
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
All Funds	14,276,857	14,875,381	14,875,381	15,977,420	15,977,420	-
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	8,780,188	10,289,400	10,289,400	11,650,393	11,650,393	-
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	12,780,188	14,289,400	14,289,400	15,650,393	15,650,393	-

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Miscellaneous Revenues

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$23,057,045</b>	<b>\$25,164,781</b>	<b>\$25,164,781</b>	<b>\$27,627,813</b>	<b>\$27,627,813</b>	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
<b>TRANSFERS IN</b>						
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	16,284,042	56,390,733	56,390,733	55,841,116	59,750,173	-
<b>1845 Tsfr From Or Liquor Cntrl Comm</b>						
3400 Other Funds Ltd	57,887,974	73,111,058	73,111,058	69,520,080	81,542,727	-
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	74,172,016	129,501,791	129,501,791	125,361,196	141,292,900	-
<b>TOTAL TRANSFERS IN</b>	<b>\$74,172,016</b>	<b>\$129,501,791</b>	<b>\$129,501,791</b>	<b>\$125,361,196</b>	<b>\$141,292,900</b>	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	86,952,204	143,791,191	143,791,191	141,011,589	156,943,293	-
8800 General Fund Revenue	10,276,857	10,875,381	10,875,381	11,977,420	11,977,420	-
6400 Federal Funds Ltd	61,651,551	119,028,155	119,028,155	108,794,185	108,794,185	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$158,880,612</b>	<b>\$273,694,727</b>	<b>\$273,694,727</b>	<b>\$261,783,194</b>	<b>\$277,714,898</b>	-
<b>TRANSFERS OUT</b>						
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	(10,276,857)	(10,875,381)	(10,875,381)	(11,977,420)	(11,977,420)	-
<b>2070 Transfer to Cities</b>						
3400 Other Funds Ltd	(65,107,812)	(100,411,525)	(100,411,525)	(96,524,543)	(110,501,719)	-

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Miscellaneous Revenues

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>2080 Transfer to Counties</b>						
3400 Other Funds Ltd	(9,064,204)	(29,090,266)	(29,090,266)	(28,836,653)	(30,791,181)	-
6400 Federal Funds Ltd	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
All Funds	(70,715,755)	(148,118,421)	(148,118,421)	(137,630,838)	(139,585,366)	-
<b>2123 Tsfr To OR Business Development</b>						
3400 Other Funds Ltd	(1,198,550)	(1,713,244)	(1,713,244)	(1,908,485)	(1,908,485)	-
<b>2145 Tsfr To Leg Fiscal Officer</b>						
3400 Other Funds Ltd	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	-
<b>2198 Tsfr To Judicial Dept</b>						
3400 Other Funds Ltd	(2,368,040)	(2,496,745)	(2,496,745)	(2,603,612)	(2,603,612)	-
<b>2543 Tsfr To State Library</b>						
3400 Other Funds Ltd	(5,213,598)	(6,079,411)	(6,079,411)	(7,138,296)	(7,138,296)	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(86,952,204)	(143,791,191)	(143,791,191)	(141,011,589)	(156,943,293)	-
8800 General Fund Revenue	(10,276,857)	(10,875,381)	(10,875,381)	(11,977,420)	(11,977,420)	-
6400 Federal Funds Ltd	(61,651,551)	(119,028,155)	(119,028,155)	(108,794,185)	(108,794,185)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$158,880,612)</b>	<b>(\$273,694,727)</b>	<b>(\$273,694,727)</b>	<b>(\$261,783,194)</b>	<b>(\$277,714,898)</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Mass Transit Distribution (NL)

Cross Reference Number: 10700-091-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	472,730	-	-	-	-	-
3400 Other Funds Ltd	20,256	-	-	-	-	-
All Funds	492,986	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3200 Other Funds Non-Ltd	(32,257)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3200 Other Funds Non-Ltd	440,473	-	-	-	-	-
3400 Other Funds Ltd	20,256	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$460,729</b>	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>CHARGES FOR SERVICES</b>						
<b>0415 Admin and Service Charges</b>						
3200 Other Funds Non-Ltd	17,577,865	24,716,507	24,716,507	24,716,507	24,716,507	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	8,062	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3200 Other Funds Non-Ltd	17,577,865	24,716,507	24,716,507	24,716,507	24,716,507	-
3400 Other Funds Ltd	8,062	-	-	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$17,585,927</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	-

**TRANSFERS OUT**

**Budget Support - Detail Revenues and Expenditures  
2019-21 Biennium  
Mass Transit Distribution (NL)**

**Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>2150 Tsfr To Revenue, Dept of</b>						
3400 Other Funds Ltd	(28,318)	-	-	-	-	-
<b>AVAILABLE REVENUES</b>						
3200 Other Funds Non-Ltd	18,018,338	24,716,507	24,716,507	24,716,507	24,716,507	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$18,018,338</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>\$24,716,507</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6025 Dist to Other Gov Unit</b>						
3200 Other Funds Non-Ltd	17,891,759	24,716,507	24,716,507	24,716,507	24,716,507	-
<b>ENDING BALANCE</b>						
3200 Other Funds Non-Ltd	126,579	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$126,579</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Tobacco Settlement

Cross Reference Number: 10700-092-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	21,838,486	19,105,966	19,105,966	17,857,119	17,857,119	-
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	3,200	67,001,890	67,001,890	-	-	-
<b>BEGINNING BALANCE</b>						
3400 Other Funds Ltd	21,841,686	86,107,856	86,107,856	17,857,119	17,857,119	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$21,841,686</b>	<b>\$86,107,856</b>	<b>\$86,107,856</b>	<b>\$17,857,119</b>	<b>\$17,857,119</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	191,599,663	104,341,151	104,341,151	100,027,134	100,027,134	-
3430 Other Funds Debt Svc Ltd	30,839,405	30,865,850	30,865,850	30,871,500	30,871,500	-
All Funds	222,439,068	135,207,001	135,207,001	130,898,634	130,898,634	-
<b>TRANSFERS OUT</b>						
<b>2137 Tsfr To Justice, Dept of</b>						
3400 Other Funds Ltd	(1,319,293)	(1,822,901)	(1,822,901)	(2,005,191)	(2,005,191)	-
<b>2443 Tsfr To Oregon Health Authority</b>						
3400 Other Funds Ltd	(121,880,000)	(168,685,900)	(168,685,900)	(92,183,900)	(92,183,900)	-
<b>2525 Tsfr To HECC</b>						
3400 Other Funds Ltd	-	-	-	(43,000)	(43,000)	-
3430 Other Funds Debt Svc Ltd	-	-	-	(30,871,500)	(30,871,500)	-
All Funds	-	-	-	(30,914,500)	(30,914,500)	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Tobacco Settlement

Cross Reference Number: 10700-092-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>2581 Tsfr To Education, Dept of</b>						
3400 Other Funds Ltd	(4,120,000)	(3,564,100)	(3,564,100)	(3,116,100)	(3,116,100)	-
<b>2590 Tsfr To Or Health &amp; Science U</b>						
3400 Other Funds Ltd	(10,000)	(40,565)	(40,565)	-	-	-
3430 Other Funds Debt Svc Ltd	(30,839,405)	(30,865,850)	(9,519,787)	-	-	-
All Funds	(30,849,405)	(30,906,415)	(9,560,352)	-	-	-
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	(127,329,293)	(174,113,466)	(174,113,466)	(97,348,191)	(97,348,191)	-
3430 Other Funds Debt Svc Ltd	(30,839,405)	(30,865,850)	(9,519,787)	(30,871,500)	(30,871,500)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$158,168,698)</b>	<b>(\$204,979,316)</b>	<b>(\$183,633,253)</b>	<b>(\$128,219,691)</b>	<b>(\$128,219,691)</b>	-
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	86,112,056	16,335,541	16,335,541	20,536,062	20,536,062	-
3430 Other Funds Debt Svc Ltd	-	-	21,346,063	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$86,112,056</b>	<b>\$16,335,541</b>	<b>\$37,681,604</b>	<b>\$20,536,062</b>	<b>\$20,536,062</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	86,112,056	16,335,541	16,335,541	20,536,062	20,536,062	-
3430 Other Funds Debt Svc Ltd	-	-	21,346,063	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$86,112,056</b>	<b>\$16,335,541</b>	<b>\$37,681,604</b>	<b>\$20,536,062</b>	<b>\$20,536,062</b>	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 DAS Debt Service

Cross Reference Number: 10700-093-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3400 Other Funds Ltd	-	-	-	590,000	-	-
<b>0560 Dedicated Fund Oblig Bonds</b>						
3400 Other Funds Ltd	-	-	-	-	470,000	-
<b>BOND SALES</b>						
3400 Other Funds Ltd	-	-	-	590,000	470,000	-
<b>TOTAL BOND SALES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$590,000</b>	<b>\$470,000</b>	<b>-</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3430 Other Funds Debt Svc Ltd	114,790	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3430 Other Funds Debt Svc Ltd	44,535	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3430 Other Funds Debt Svc Ltd	20,334,904	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	-	-	-	590,000	470,000	-
3430 Other Funds Debt Svc Ltd	20,494,229	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$20,494,229</b>	<b>\$16,528,167</b>	<b>\$16,137,623</b>	<b>\$18,762,335</b>	<b>\$18,642,335</b>	<b>-</b>

AVAILABLE REVENUES



Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 DAS Debt Service

Cross Reference Number: 10700-093-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	-	-	-	590,000	470,000	-
3430 Other Funds Debt Svc Ltd	20,494,229	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$20,494,229</b>	<b>\$16,528,167</b>	<b>\$16,137,623</b>	<b>\$18,762,335</b>	<b>\$18,642,335</b>	-
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	-	-	-	590,000	470,000	-
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
3430 Other Funds Debt Svc Ltd	4,700,150	7,222,335	6,744,737	9,553,200	9,553,200	-
<b>7150 Interest - Bonds</b>						
3430 Other Funds Debt Svc Ltd	4,885,669	5,208,602	5,295,235	6,237,235	6,237,235	-
<b>7200 Principal - COP</b>						
3430 Other Funds Debt Svc Ltd	9,422,993	3,484,184	3,484,184	2,050,000	2,050,000	-
<b>7250 Interest - COP</b>						
3430 Other Funds Debt Svc Ltd	1,308,974	613,046	613,467	331,900	331,900	-
<b>7300 Principal - Loans</b>						
3430 Other Funds Debt Svc Ltd	68,885	-	-	-	-	-
<b>7350 Interest - Loans</b>						
3430 Other Funds Debt Svc Ltd	3,233	-	-	-	-	-
<b>DEBT SERVICE</b>						
3430 Other Funds Debt Svc Ltd	20,389,904	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>TOTAL DEBT SERVICE</b>	<b>\$20,389,904</b>	<b>\$16,528,167</b>	<b>\$16,137,623</b>	<b>\$18,172,335</b>	<b>\$18,172,335</b>	-

**Budget Support - Detail Revenues and Expenditures  
2019-21 Biennium  
DAS Debt Service**

**Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	-	-	-	590,000	470,000	-
3430 Other Funds Debt Svc Ltd	20,389,904	16,528,167	16,137,623	18,172,335	18,172,335	-
<b>TOTAL EXPENDITURES</b>	<b>\$20,389,904</b>	<b>\$16,528,167</b>	<b>\$16,137,623</b>	<b>\$18,762,335</b>	<b>\$18,642,335</b>	<b>-</b>
<b>ENDING BALANCE</b>						
3430 Other Funds Debt Svc Ltd	104,325	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$104,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	169,362,105	-	-	-	-	-
3400 Other Funds Ltd	200,484	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	53,301,897	-	-	-	-	-
All Funds	222,864,486	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3200 Other Funds Non-Ltd	(169,362,105)	-	-	-	-	-
3400 Other Funds Ltd	(58,552)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(208,924)	-	-	-	-	-
All Funds	(169,629,581)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	141,932	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	53,092,973	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$53,234,905</b>	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	18,872	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-
All Funds	6,348,096	-	-	-	-	-
<b>INTEREST EARNINGS</b>						

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Bonds

Cross Reference Number: 10700-094-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>0605 Interest Income</b>						
3200 Other Funds Non-Ltd	542,632	-	-	-	-	-
3400 Other Funds Ltd	46,426	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1,934,626	-	-	-	-	-
All Funds	2,523,684	-	-	-	-	-
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	52,201,841	-	-	-	-	-
3400 Other Funds Ltd	132,922	877,789	877,789	747,641	747,641	-
3430 Other Funds Debt Svc Ltd	357,424,282	390,057,143	390,057,143	423,918,680	423,918,680	-
All Funds	409,759,045	390,934,932	390,934,932	424,666,321	424,666,321	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	55,000	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3200 Other Funds Non-Ltd	52,763,345	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-
3400 Other Funds Ltd	234,348	877,789	877,789	747,641	747,641	-
3430 Other Funds Debt Svc Ltd	359,358,908	390,057,143	390,057,143	423,918,680	423,918,680	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$418,685,825</b>	<b>\$390,934,932</b>	<b>\$390,934,932</b>	<b>\$424,666,321</b>	<b>\$424,666,321</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
3200 Other Funds Non-Ltd	52,763,345	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Bonds

Cross Reference Number: 10700-094-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	376,280	877,789	877,789	747,641	747,641	-
3430 Other Funds Debt Svc Ltd	412,451,881	390,057,143	390,057,143	423,918,680	423,918,680	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$471,920,730</b>	<b>\$390,934,932</b>	<b>\$390,934,932</b>	<b>\$424,666,321</b>	<b>\$424,666,321</b>	-
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	514	877,789	877,789	747,641	747,641	-
<b>4325 Attorney General</b>						
3400 Other Funds Ltd	4,264	-	-	-	-	-
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	18,872	-	-	-	-	-
3400 Other Funds Ltd	183,141	-	-	-	-	-
All Funds	202,013	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3200 Other Funds Non-Ltd	18,872	-	-	-	-	-
3400 Other Funds Ltd	187,919	877,789	877,789	747,641	747,641	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$206,791</b>	<b>\$877,789</b>	<b>\$877,789</b>	<b>\$747,641</b>	<b>\$747,641</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
3200 Other Funds Non-Ltd	52,744,473	-	-	-	-	-
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Bonds

Cross Reference Number: 10700-094-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>7100 Principal - Bonds</b>						
3430 Other Funds Debt Svc Ltd	149,345,000	198,745,000	198,745,000	257,125,000	257,125,000	-
<b>7150 Interest - Bonds</b>						
3430 Other Funds Debt Svc Ltd	209,563,221	191,312,143	191,312,143	166,793,680	166,793,680	-
<b>DEBT SERVICE</b>						
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	358,908,221	390,057,143	390,057,143	423,918,680	423,918,680	-
<b>TOTAL DEBT SERVICE</b>	<b>\$365,237,445</b>	<b>\$390,057,143</b>	<b>\$390,057,143</b>	<b>\$423,918,680</b>	<b>\$423,918,680</b>	-
<b>EXPENDITURES</b>						
3200 Other Funds Non-Ltd	52,763,345	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	6,329,224	-	-	-	-	-
3400 Other Funds Ltd	187,919	877,789	877,789	747,641	747,641	-
3430 Other Funds Debt Svc Ltd	358,908,221	390,057,143	390,057,143	423,918,680	423,918,680	-
<b>TOTAL EXPENDITURES</b>	<b>\$418,188,709</b>	<b>\$390,934,932</b>	<b>\$390,934,932</b>	<b>\$424,666,321</b>	<b>\$424,666,321</b>	-
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	188,361	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	53,543,660	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$53,732,021</b>	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-095-00-00-00000

2019-21 Biennium

Statewide Lottery Distribution

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	27,924,484	15,000,000	15,000,000	29,977,418	29,977,418	-
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	1,616,342	38,051,696	38,051,696	-	35,232,470	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	29,540,826	53,051,696	53,051,696	29,977,418	65,209,888	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$29,540,826</b>	<b>\$53,051,696</b>	<b>\$53,051,696</b>	<b>\$29,977,418</b>	<b>\$65,209,888</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
4400 Lottery Funds Ltd	1,411,044	2,000,000	2,000,000	2,000,000	2,000,000	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	-	19,153,100	20,808,346	21,149,713	21,479,342	-
<b>1121 Tsfr From Governor, Office of the</b>						
4400 Lottery Funds Ltd	774,081	-	-	-	-	-
<b>1123 Tsfr From OR Business Development</b>						
4400 Lottery Funds Ltd	3,400,371	-	-	-	-	-
<b>1177 Tsfr From Lottery Comm</b>						
4400 Lottery Funds Ltd	1,010,555,735	1,029,086,013	1,140,865,168	1,132,629,419	1,146,049,862	-
4430 Lottery Funds Debt Svc Ltd	224,794,873	247,787,311	246,357,867	277,351,465	285,906,293	-
All Funds	1,235,350,608	1,276,873,324	1,387,223,035	1,409,980,884	1,431,956,155	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-095-00-00-00000

2019-21 Biennium

Statewide Lottery Distribution

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TRANSFERS IN</b>						
4400 Lottery Funds Ltd	1,014,730,187	1,048,239,113	1,161,673,514	1,153,779,132	1,167,529,204	-
4430 Lottery Funds Debt Svc Ltd	224,794,873	247,787,311	246,357,867	277,351,465	285,906,293	-
<b>TOTAL TRANSFERS IN</b>	<b>\$1,239,525,060</b>	<b>\$1,296,026,424</b>	<b>\$1,408,031,381</b>	<b>\$1,431,130,597</b>	<b>\$1,453,435,497</b>	-
<b>REVENUE CATEGORIES</b>						
4400 Lottery Funds Ltd	1,016,141,231	1,050,239,113	1,163,673,514	1,155,779,132	1,169,529,204	-
4430 Lottery Funds Debt Svc Ltd	224,794,873	247,787,311	246,357,867	277,351,465	285,906,293	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,240,936,104</b>	<b>\$1,298,026,424</b>	<b>\$1,410,031,381</b>	<b>\$1,433,130,597</b>	<b>\$1,455,435,497</b>	-
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
4400 Lottery Funds Ltd	(411,529,699)	(444,349,297)	(482,419,947)	(490,271,405)	(497,852,873)	-
4430 Lottery Funds Debt Svc Ltd	(11,196,710)	(16,268,179)	(15,846,907)	(21,582,690)	(21,582,690)	-
All Funds	(422,726,409)	(460,617,476)	(498,266,854)	(511,854,095)	(519,435,563)	-
<b>2080 Transfer to Counties</b>						
4400 Lottery Funds Ltd	(39,083,478)	(41,285,992)	(41,285,992)	(49,150,688)	(49,985,151)	-
<b>2121 Tsfr To Governor, Office of the</b>						
4400 Lottery Funds Ltd	(4,209,051)	(3,689,100)	(3,723,949)	(4,094,546)	(3,942,726)	-
<b>2123 Tsfr To OR Business Development</b>						
4400 Lottery Funds Ltd	(65,265,098)	(66,214,217)	(68,028,160)	(67,540,658)	(66,592,215)	-
4430 Lottery Funds Debt Svc Ltd	(44,944,738)	(46,776,651)	(46,776,651)	(51,998,740)	(60,553,568)	-
All Funds	(110,209,836)	(112,990,868)	(114,804,811)	(119,539,398)	(127,145,783)	-
<b>2141 Tsfr To Lands, Dept of State</b>						
4430 Lottery Funds Debt Svc Ltd	-	-	-	(589,920)	(589,920)	-



Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Statewide Lottery Distribution

Cross Reference Number: 10700-095-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>2274 Tsfr To Veterans' Affairs</b>						
4400 Lottery Funds Ltd	-	(14,856,025)	(15,198,799)	(14,779,342)	(23,095,751)	-
<b>2330 Tsfr To Energy, Dept of</b>						
4430 Lottery Funds Debt Svc Ltd	(2,972,331)	(3,015,546)	(3,015,546)	(3,023,370)	-	-
<b>2331 Tsfr To Oregon Climate Authority</b>						
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	(3,023,370)	-
<b>2443 Tsfr To Oregon Health Authority</b>						
4400 Lottery Funds Ltd	(11,348,753)	(12,457,116)	(12,498,909)	(14,099,809)	(12,925,769)	-
<b>2525 Tsfr To HECC</b>						
4400 Lottery Funds Ltd	(8,240,000)	(32,240,000)	(32,240,000)	(60,905,656)	(5,030,474)	-
4430 Lottery Funds Debt Svc Ltd	(41,541,765)	(43,490,902)	(43,490,902)	(46,039,345)	(46,039,345)	-
All Funds	(49,781,765)	(75,730,902)	(75,730,902)	(106,945,001)	(51,069,819)	-
<b>2581 Tsfr To Education, Dept of</b>						
4400 Lottery Funds Ltd	(447,703,907)	(464,758,594)	(535,719,907)	(535,719,907)	(550,545,402)	-
4430 Lottery Funds Debt Svc Ltd	(804,440)	-	-	-	-	-
All Funds	(448,508,347)	(464,758,594)	(535,719,907)	(535,719,907)	(550,545,402)	-
<b>2629 Tsfr To Forestry, Dept of</b>						
4400 Lottery Funds Ltd	(5,072,136)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(2,464,624)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
All Funds	(7,536,760)	(2,596,014)	(2,596,014)	(2,605,450)	(2,605,450)	-
<b>2634 Tsfr To Parks and Rec Dept</b>						
4430 Lottery Funds Debt Svc Ltd	-	(1,318,425)	(1,318,425)	(2,374,100)	(2,374,100)	-
<b>2690 Tsfr To Water Resources Dept</b>						

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Statewide Lottery Distribution

Cross Reference Number: 10700-095-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
4430 Lottery Funds Debt Svc Ltd	(2,504,732)	(3,948,999)	(3,948,999)	(8,493,320)	(8,493,320)	-
<b>2730 Tsfr To Transportation, Dept</b>						
4430 Lottery Funds Debt Svc Ltd	(106,725,308)	(114,394,343)	(113,386,171)	(118,775,740)	(118,775,740)	-
<b>2914 Tsfr To Housing and Com Svcs</b>						
4400 Lottery Funds Ltd	-	(1,500,000)	(1,500,000)	-	-	-
4430 Lottery Funds Debt Svc Ltd	(11,640,225)	(15,978,252)	(15,978,252)	(21,868,790)	(21,868,790)	-
All Funds	(11,640,225)	(17,478,252)	(17,478,252)	(21,868,790)	(21,868,790)	-
<b>TRANSFERS OUT</b>						
4400 Lottery Funds Ltd	(992,452,122)	(1,081,350,341)	(1,192,615,663)	(1,236,562,011)	(1,209,970,361)	-
4430 Lottery Funds Debt Svc Ltd	(224,794,873)	(247,787,311)	(246,357,867)	(277,351,465)	(285,906,293)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,217,246,995)</b>	<b>(\$1,329,137,652)</b>	<b>(\$1,438,973,530)</b>	<b>(\$1,513,913,476)</b>	<b>(\$1,495,876,654)</b>	-
<b>AVAILABLE REVENUES</b>						
4400 Lottery Funds Ltd	53,229,935	21,940,468	24,109,547	(50,805,461)	24,768,731	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$53,229,935</b>	<b>\$21,940,468</b>	<b>\$24,109,547</b>	<b>(\$50,805,461)</b>	<b>\$24,768,731</b>	-
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	53,229,935	21,940,468	24,109,547	(50,805,461)	24,768,731	-
<b>TOTAL ENDING BALANCE</b>	<b>\$53,229,935</b>	<b>\$21,940,468</b>	<b>\$24,109,547</b>	<b>(\$50,805,461)</b>	<b>\$24,768,731</b>	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Education Stability Fund

Cross Reference Number: 10700-096-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	236,624,900	454,883,107	454,883,107	677,078,412	677,078,412	-
3400 Other Funds Ltd	3,825,274	12,219,703	12,219,703	-	-	-
All Funds	240,450,174	467,102,810	467,102,810	677,078,412	677,078,412	-
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	(6,007,806)	2,529,741	2,941,401	-	34,690,860	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	230,617,094	457,412,848	457,824,508	677,078,412	711,769,272	-
3400 Other Funds Ltd	3,825,274	12,219,703	12,219,703	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$234,442,368</b>	<b>\$469,632,551</b>	<b>\$470,044,211</b>	<b>\$677,078,412</b>	<b>\$711,769,272</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
4400 Lottery Funds Ltd	5,264,510	22,455,743	21,575,846	49,429,798	49,748,045	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	221,769,714	229,837,198	249,700,146	253,796,559	257,752,108	-
4430 Lottery Funds Debt Svc Ltd	593,395	-	-	-	-	-
All Funds	222,363,109	229,837,198	249,700,146	253,796,559	257,752,108	-
<b>REVENUE CATEGORIES</b>						
4400 Lottery Funds Ltd	227,034,224	252,292,941	271,275,992	303,226,357	307,500,153	-
4430 Lottery Funds Debt Svc Ltd	593,395	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Education Stability Fund

Cross Reference Number: 10700-096-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$227,627,619</b>	<b>\$252,292,941</b>	<b>\$271,275,992</b>	<b>\$303,226,357</b>	<b>\$307,500,153</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
4400 Lottery Funds Ltd	-	(646,991)	(646,991)	(90,501)	(90,501)	-
4430 Lottery Funds Debt Svc Ltd	(593,395)	-	-	-	-	-
All Funds	(593,395)	(646,991)	(646,991)	(90,501)	(90,501)	-
<b>2525 Tsfr To HECC</b>						
4400 Lottery Funds Ltd	(4,671,115)	(21,808,752)	(26,113,584)	(49,339,297)	(49,657,544)	-
<b>TRANSFERS OUT</b>						
4400 Lottery Funds Ltd	(4,671,115)	(22,455,743)	(26,760,575)	(49,429,798)	(49,748,045)	-
4430 Lottery Funds Debt Svc Ltd	(593,395)	-	-	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$5,264,510)</b>	<b>(\$22,455,743)</b>	<b>(\$26,760,575)</b>	<b>(\$49,429,798)</b>	<b>(\$49,748,045)</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
4400 Lottery Funds Ltd	452,980,203	687,250,046	702,339,925	930,874,971	969,521,380	-
3400 Other Funds Ltd	3,825,274	12,219,703	12,219,703	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$456,805,477</b>	<b>\$699,469,749</b>	<b>\$714,559,628</b>	<b>\$930,874,971</b>	<b>\$969,521,380</b>	<b>-</b>
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	452,980,203	687,250,046	702,339,925	930,874,971	969,521,380	-
3400 Other Funds Ltd	3,825,274	12,219,703	12,219,703	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$456,805,477</b>	<b>\$699,469,749</b>	<b>\$714,559,628</b>	<b>\$930,874,971</b>	<b>\$969,521,380</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Oregon Education Fund

Cross Reference Number: 10700-097-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	487,058	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	2,573	4,647,602	4,647,602	602,366	602,366	-
All Funds	489,631	4,647,602	4,647,602	602,366	602,366	-
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	103,262	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(2,573)	(4,045,236)	(4,045,236)	-	-	-
All Funds	100,689	(4,045,236)	(4,045,236)	-	-	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	590,320	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	602,366	602,366	602,366	602,366	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$590,320</b>	<b>\$602,366</b>	<b>\$602,366</b>	<b>\$602,366</b>	<b>\$602,366</b>	<b>-</b>
<b>REVENUE CATEGORIES</b>						
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
4400 Lottery Funds Ltd	13,037	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4430 Lottery Funds Debt Svc Ltd	593,395	646,991	646,991	90,501	90,501	-
<b>REVENUE CATEGORIES</b>						
4400 Lottery Funds Ltd	13,037	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	593,395	646,991	646,991	90,501	90,501	-

Budget Support - Detail Revenues and Expenditures  
 2019-21 Biennium  
 Oregon Education Fund

Cross Reference Number: 10700-097-00-00-00000

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$606,432</b>	<b>\$646,991</b>	<b>\$646,991</b>	<b>\$90,501</b>	<b>\$90,501</b>	<b>-</b>
<b>TRANSFERS OUT</b>						
<b>2581 Tsfr To Education, Dept of</b>						
4430 Lottery Funds Debt Svc Ltd	(593,395)	(646,991)	(646,991)	(692,867)	(692,867)	-
<b>AVAILABLE REVENUES</b>						
4400 Lottery Funds Ltd	603,357	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	602,366	602,366	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$603,357</b>	<b>\$602,366</b>	<b>\$602,366</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	603,357	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	602,366	602,366	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$603,357</b>	<b>\$602,366</b>	<b>\$602,366</b>	<b>-</b>	<b>-</b>	<b>-</b>

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	185,302,590	191,530,999	208,083,455	211,497,133	214,793,423	-
<b>TRANSFERS OUT</b>						
<b>2634 Tsfr To Parks and Rec Dept</b>						
4400 Lottery Funds Ltd	(92,651,295)	(95,765,499)	(104,041,727)	(105,748,566)	(107,396,711)	-
<b>2691 Tsfr To Watershd Enhance Bd</b>						
4400 Lottery Funds Ltd	(92,651,295)	(95,765,500)	(104,041,728)	(105,748,567)	(107,396,712)	-
<b>TRANSFERS OUT</b>						
4400 Lottery Funds Ltd	(185,302,590)	(191,530,999)	(208,083,455)	(211,497,133)	(214,793,423)	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$185,302,590)</b>	<b>(\$191,530,999)</b>	<b>(\$208,083,455)</b>	<b>(\$211,497,133)</b>	<b>(\$214,793,423)</b>	<b>-</b>

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-099-00-00-00000

2019-21 Biennium

Special Governmental Payments

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	99,249	-	-	-	-	-
3400 Other Funds Ltd	4,332,207	-	-	-	-	-
All Funds	4,431,456	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
4430 Lottery Funds Debt Svc Ltd	1,580,362	26,788	26,788	-	-	-
3400 Other Funds Ltd	(2,551,072)	-	-	-	-	-
All Funds	(970,710)	26,788	26,788	-	-	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	99,249	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	1,580,362	26,788	26,788	-	-	-
3400 Other Funds Ltd	1,781,135	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	<b>\$3,460,746</b>	<b>\$26,788</b>	<b>\$26,788</b>	-	-	-
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	11,762,744	8,911,299	15,306,299	27,265,299	11,665,299	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
All Funds	18,435,613	16,165,862	22,443,495	34,308,019	18,708,019	-
<b>BOND SALES</b>						
<b>0565 Lottery Bonds</b>						
3400 Other Funds Ltd	-	42,158,192	47,267,293	-	35,224,558	-



Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-099-00-00-00000

2019-21 Biennium

Special Governmental Payments

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
All Funds	-	42,158,192	47,688,566	-	35,224,558	-
<b>0570 Revenue Bonds</b>						
3400 Other Funds Ltd	9,615,819	-	-	-	-	-
<b>0575 Refunding Bonds</b>						
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
All Funds	21,925,468	-	-	-	-	-
<b>BOND SALES</b>						
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
3400 Other Funds Ltd	9,615,819	42,158,192	47,267,293	-	35,224,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL BOND SALES</b>	<b>\$31,541,287</b>	<b>\$42,158,192</b>	<b>\$47,688,566</b>	-	<b>\$35,224,558</b>	-
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	34,357	-	-	-	-	-
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
4430 Lottery Funds Debt Svc Ltd	11,196,710	16,268,179	15,846,907	21,582,690	21,582,690	-
All Funds	15,060,710	20,096,179	19,674,907	25,410,690	25,410,690	-

REVENUE CATEGORIES

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-099-00-00-00000

2019-21 Biennium

Special Governmental Payments

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
8000 General Fund	11,762,744	8,911,299	15,306,299	27,265,299	11,665,299	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
4430 Lottery Funds Debt Svc Ltd	11,196,710	16,268,179	15,846,907	21,582,690	21,582,690	-
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
3400 Other Funds Ltd	9,650,176	42,158,192	47,267,293	-	35,224,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$65,071,967</b>	<b>\$78,420,233</b>	<b>\$89,806,968</b>	<b>\$59,718,709</b>	<b>\$79,343,267</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	11,762,744	8,911,299	15,306,299	27,265,299	11,665,299	-
8030 General Fund Debt Svc	6,672,869	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	3,963,249	3,828,000	3,828,000	3,828,000	3,828,000	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,294,967	15,873,695	21,582,690	21,582,690	-
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
3400 Other Funds Ltd	11,431,311	42,158,192	47,267,293	-	35,224,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$68,532,713</b>	<b>\$78,447,021</b>	<b>\$89,833,756</b>	<b>\$59,718,709</b>	<b>\$79,343,267</b>	<b>-</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4625 Other COP Costs</b>						
3400 Other Funds Ltd	-	707,202	816,303	-	724,558	-

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>4650 Other Services and Supplies</b>						
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3400 Other Funds Ltd	70,274	-	-	-	-	-
All Funds	155,759	-	-	-	-	-
<b>SERVICES &amp; SUPPLIES</b>						
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3400 Other Funds Ltd	70,274	707,202	816,303	-	724,558	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$155,759</b>	<b>\$707,202</b>	<b>\$816,303</b>	-	<b>\$724,558</b>	-
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
8000 General Fund	-	200,000	200,000	-	-	-
<b>6025 Dist to Other Gov Unit</b>						
8000 General Fund	3,015,181	-	-	-	-	-
4400 Lottery Funds Ltd	-	3,828,000	3,828,000	3,828,000	3,828,000	-
3400 Other Funds Ltd	4,101,328	-	-	-	-	-
All Funds	7,116,509	3,828,000	3,828,000	3,828,000	3,828,000	-
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	6,773,375	-	-	-	-	-
3400 Other Funds Ltd	2,750,000	-	-	-	-	-
All Funds	9,523,375	-	-	-	-	-
<b>6085 Other Special Payments</b>						
8000 General Fund	1,100,000	8,711,299	15,106,299	27,265,299	11,665,299	-
4400 Lottery Funds Ltd	3,864,000	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-099-00-00-00000

2019-21 Biennium

Special Governmental Payments

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
3400 Other Funds Ltd	-	41,450,990	46,450,990	-	34,500,000	-
All Funds	4,964,000	50,162,289	61,557,289	27,265,299	46,165,299	-
<b>6257 Spc Pmt to Police, Dept of State</b>						
8000 General Fund	874,188	-	-	-	-	-
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	11,762,744	8,911,299	15,306,299	27,265,299	11,665,299	-
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
3400 Other Funds Ltd	6,851,328	41,450,990	46,450,990	-	34,500,000	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$22,478,072</b>	<b>\$54,190,289</b>	<b>\$65,585,289</b>	<b>\$31,093,299</b>	<b>\$49,993,299</b>	<b>-</b>
<b>DEBT SERVICE</b>						
<b>7050 Pmt To Ret Bond Escrow</b>						
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	455,000	455,000	5,076,410	5,076,410	-
4430 Lottery Funds Debt Svc Ltd	4,653,228	7,465,484	7,465,484	10,068,960	10,068,960	-
All Funds	4,653,228	7,920,484	7,920,484	15,145,370	15,145,370	-
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	1,018,041	1,223,027	1,106,080	1,128,800	1,128,800	-
4430 Lottery Funds Debt Svc Ltd	8,123,844	8,829,483	8,408,211	11,513,730	11,513,730	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
All Funds	9,141,885	10,052,510	9,935,564	12,642,530	12,642,530	-
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	4,495,000	4,895,000	4,895,000	470,000	470,000	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 10700-099-00-00-00000

2019-21 Biennium

Special Governmental Payments

Description	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Budget	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	1,159,810	681,536	681,116	367,510	367,510	-
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	6,672,851	7,254,563	7,137,196	7,042,720	7,042,720	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,294,967	15,873,695	21,582,690	21,582,690	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL DEBT SERVICE</b>	<b>\$41,289,906</b>	<b>\$23,549,530</b>	<b>\$23,432,164</b>	<b>\$28,625,410</b>	<b>\$28,625,410</b>	-
<b>EXPENDITURES</b>						
8000 General Fund	11,762,744	8,911,299	15,306,299	27,265,299	11,665,299	-
8030 General Fund Debt Svc	6,672,851	7,254,563	7,137,196	7,042,720	7,042,720	-
4400 Lottery Funds Ltd	3,864,000	3,828,000	3,828,000	3,828,000	3,828,000	-
4430 Lottery Funds Debt Svc Ltd	12,777,072	16,294,967	15,873,695	21,582,690	21,582,690	-
3200 Other Funds Non-Ltd	85,485	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	21,839,983	-	-	-	-	-
3400 Other Funds Ltd	6,921,602	42,158,192	47,267,293	-	35,224,558	-
3430 Other Funds Debt Svc Ltd	-	-	421,273	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$63,923,737</b>	<b>\$78,447,021</b>	<b>\$89,833,756</b>	<b>\$59,718,709</b>	<b>\$79,343,267</b>	-
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8030 General Fund Debt Svc	(18)	-	-	-	-	-
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	99,249	-	-	-	-	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
3400 Other Funds Ltd	4,509,709	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$4,608,958</b>	-	-	-	-	-

<i>Description</i>	<i>2015-17 Actuals</i>	<i>2017-19 Leg Adopted Budget</i>	<i>2017-19 Leg Approved Budget</i>	<i>2019-21 Agency Request Budget</i>	<i>2019-21 Governor's Budget</i>	<i>2019-21 Leg. Adopted Audit</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	6,886	-	-	-	-	-
<b>0030 Beginning Balance Adjustment</b>						
3200 Other Funds Non-Ltd	(6,886)	-	-	-	-	-
<b>BEGINNING BALANCE</b>						
3200 Other Funds Non-Ltd	-	-	-	-	-	-
<b>TOTAL BEGINNING BALANCE</b>	-	-	-	-	-	-





Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	5,475,748	5,475,748	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	4,549,619	4,549,619	0	-
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	720,419	720,419	0	-
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	7,397,207	7,397,207	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	8,117,626	8,117,626	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	680,788	680,788	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	11,071,328	11,071,328	0	-
<b>1100 Tsfr From Human Svcs, Dept of</b>				
3400 Other Funds Ltd	176,460	176,460	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	11,247,788	11,247,788	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL REVENUES</b>				
8000 General Fund	4,549,619	4,549,619	0	-
3400 Other Funds Ltd	20,046,202	20,046,202	0	-
<b>TOTAL REVENUES</b>	<b>\$24,595,821</b>	<b>\$24,595,821</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(878,978)	(878,978)	0	-
<b>2121 Tsfr To Governor, Office of the</b>				
3400 Other Funds Ltd	(380,000)	(380,000)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(1,258,978)	(1,258,978)	0	-
<b>AVAILABLE REVENUES</b>				
8000 General Fund	4,549,619	4,549,619	0	-
3400 Other Funds Ltd	24,262,972	24,262,972	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$28,812,591</b>	<b>\$28,812,591</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	580,733	580,733	0	-
3400 Other Funds Ltd	9,958,939	9,958,939	0	-
All Funds	10,539,672	10,539,672	0	-
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	269,620	269,620	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	41,480	41,480	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	228,140	228,140	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	580,733	580,733	0	-
3400 Other Funds Ltd	10,498,179	10,498,179	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$11,078,912</b>	<b>\$11,078,912</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	172	172	0	-
3400 Other Funds Ltd	3,366	3,366	0	-
All Funds	3,538	3,538	0	-
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	98,551	98,551	0	-
3400 Other Funds Ltd	1,735,779	1,735,779	0	-
All Funds	1,834,330	1,834,330	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	43,971	43,971	0	-
3400 Other Funds Ltd	544,129	544,129	0	-
All Funds	588,100	588,100	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	44,424	44,424	0	-
3400 Other Funds Ltd	789,008	789,008	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	833,432	833,432	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	163	163	0	-
3400 Other Funds Ltd	3,259	3,259	0	-
All Funds	3,422	3,422	0	-
<b>3260 Mass Transit Tax</b>				
8000 General Fund	3,265	3,265	0	-
3400 Other Funds Ltd	58,956	58,956	0	-
All Funds	62,221	62,221	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	99,061	99,061	0	-
3400 Other Funds Ltd	1,976,795	1,976,795	0	-
All Funds	2,075,856	2,075,856	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	289,607	289,607	0	-
3400 Other Funds Ltd	5,111,292	5,111,292	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$5,400,899</b>	<b>\$5,400,899</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(546,941)	(546,941)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	870,340	870,340	0	-
3400 Other Funds Ltd	15,062,530	15,062,530	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$15,932,870</b>	<b>\$15,932,870</b>	<b>0</b>	<b>-</b>

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	1,072	1,072	0	-
3400 Other Funds Ltd	27,032	27,032	0	-
All Funds	28,104	28,104	0	-
<b>4125 Out of State Travel</b>				
8000 General Fund	394	394	0	-
3400 Other Funds Ltd	11,715	11,715	0	-
All Funds	12,109	12,109	0	-
<b>4150 Employee Training</b>				
8000 General Fund	2,001	2,001	0	-
3400 Other Funds Ltd	169,758	169,758	0	-
All Funds	171,759	171,759	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	2,482	2,482	0	-
3400 Other Funds Ltd	84,028	84,028	0	-
All Funds	86,510	86,510	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	2,283	2,283	0	-
3400 Other Funds Ltd	208,542	208,542	0	-
All Funds	210,825	210,825	0	-
<b>4250 Data Processing</b>				
8000 General Fund	1,410	1,410	0	-
3400 Other Funds Ltd	2,241,044	2,241,044	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,242,454	2,242,454	0	-
<b>4275 Publicity and Publications</b>				
8000 General Fund	3,359	3,359	0	-
3400 Other Funds Ltd	30,264	30,264	0	-
All Funds	33,623	33,623	0	-
<b>4300 Professional Services</b>				
8000 General Fund	17,168	17,168	0	-
3400 Other Funds Ltd	661,909	661,909	0	-
All Funds	679,077	679,077	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	124,810	124,810	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	194,949	194,949	0	-
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	727	727	0	-
3400 Other Funds Ltd	2,655	2,655	0	-
All Funds	3,382	3,382	0	-
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	1,530	1,530	0	-
3400 Other Funds Ltd	23,887	23,887	0	-
All Funds	25,417	25,417	0	-
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	10,268	10,268	0	-
3400 Other Funds Ltd	547,688	547,688	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	557,956	557,956	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	4,621	4,621	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	5,809	5,809	0	-
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	227,305	227,305	0	-
3400 Other Funds Ltd	12,279	12,279	0	-
All Funds	239,584	239,584	0	-
<b>4650 Other Services and Supplies</b>				
8000 General Fund	735,191	735,191	0	-
3400 Other Funds Ltd	405,322	405,322	0	-
All Funds	1,140,513	1,140,513	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	57,723	57,723	0	-
<b>4715 IT Expendable Property</b>				
8000 General Fund	4,372	4,372	0	-
3400 Other Funds Ltd	362,371	362,371	0	-
All Funds	366,743	366,743	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	1,009,562	1,009,562	0	-
3400 Other Funds Ltd	5,176,406	5,176,406	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$6,185,968</b>	<b>\$6,185,968</b>	<b>0</b>	<b>-</b>

**CAPITAL OUTLAY**

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	11,939	11,939	0	-
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	2,231,252	2,231,252	0	-
<b>6085 Other Special Payments</b>				
8000 General Fund	438,465	438,465	0	-
3400 Other Funds Ltd	2,401,252	2,401,252	0	-
All Funds	2,839,717	2,839,717	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
8000 General Fund	2,669,717	2,669,717	0	-
3400 Other Funds Ltd	2,401,252	2,401,252	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$5,070,969</b>	<b>\$5,070,969</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	4,549,619	4,549,619	0	-
3400 Other Funds Ltd	22,652,127	22,652,127	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$27,201,746</b>	<b>\$27,201,746</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	1,610,845	1,610,845	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	59	59	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	59.00	59.00	0	-



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	1,719,753	1,719,753	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
0415 Admin and Service Charges				
3400 Other Funds Ltd	16,881,585	16,881,585	0	-
<b>OTHER</b>				
0975 Other Revenues				
3400 Other Funds Ltd	350,000	350,000	0	-
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	17,231,585	17,231,585	0	-
<b>TRANSFERS OUT</b>				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,694,802)	(1,655,431)	39,371	2.32%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	17,256,536	17,295,907	39,371	0.23%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	8,937,096	8,941,104	4,008	0.04%
3160 Temporary Appointments				
3400 Other Funds Ltd	5,686	5,686	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	7,679	7,679	0	-
<b>3180 Shift Differential</b>				
3400 Other Funds Ltd	32	32	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	26,120	26,120	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	8,976,613	8,980,621	4,008	0.04%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	2,684	2,684	0	-
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	1,522,161	1,522,841	680	0.04%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	464,776	464,776	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	681,719	682,025	306	0.04%
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	2,552	2,552	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	49,192	49,192	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	1,548,096	1,548,096	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,271,180	4,272,166	986	0.02%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(391,622)	(391,622)	0	-
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(4,994)	(4,994)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(391,622)	(396,616)	(4,994)	-1.28%
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	12,856,171	12,856,171	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	15,695	15,695	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	77,053	77,053	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	77,753	77,753	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	111,579	111,579	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	360,261	360,261	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	111,816	111,816	0	-
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	515,299	515,299	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	146,673	146,673	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	39,325	39,325	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	9,144	9,144	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	20,890	20,890	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	335,865	335,865	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	4,693	4,693	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	105,128	105,128	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	44,378	44,378	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	56,064	56,064	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	2,031,616	2,031,616	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	14,887,787	14,887,787	0	-
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,368,749	2,408,120	39,371	1.66%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	44	44	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	44.00	44.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	7,457,618	7,457,618	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	412,953	412,953	0	-
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	8,734,071	8,734,071	0	-
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	50,550,634	50,550,634	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	59,284,705	59,284,705	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	2,737,225	2,737,225	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	412,953	412,953	0	-
3400 Other Funds Ltd	62,021,930	62,021,930	0	-
<b>TOTAL REVENUES</b>	<b>\$62,434,883</b>	<b>\$62,434,883</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(2,505,574)	(2,418,776)	86,798	3.46%

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AVAILABLE REVENUES</b>				
8000 General Fund	412,953	412,953	0	-
3400 Other Funds Ltd	66,973,974	67,060,772	86,798	0.13%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$67,386,927</b>	<b>\$67,473,725</b>	<b>\$86,798</b>	<b>0.13%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	199,968	199,968	0	-
3400 Other Funds Ltd	19,413,936	19,413,936	0	-
All Funds	19,613,904	19,613,904	0	-
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	295,545	295,545	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	590,738	590,738	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	199,968	199,968	0	-
3400 Other Funds Ltd	20,300,219	20,300,219	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$20,500,187</b>	<b>\$20,500,187</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	61	61	0	-
3400 Other Funds Ltd	5,917	5,917	0	-
All Funds	5,978	5,978	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	33,935	33,935	0	-
3400 Other Funds Ltd	3,394,783	3,394,783	0	-
All Funds	3,428,718	3,428,718	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	6,574	6,574	0	-
3400 Other Funds Ltd	1,034,576	1,034,576	0	-
All Funds	1,041,150	1,041,150	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	15,298	15,298	0	-
3400 Other Funds Ltd	1,508,843	1,508,843	0	-
All Funds	1,524,141	1,524,141	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	58	58	0	-
3400 Other Funds Ltd	5,626	5,626	0	-
All Funds	5,684	5,684	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	118,371	118,371	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	35,184	35,184	0	-
3400 Other Funds Ltd	3,412,848	3,412,848	0	-
All Funds	3,448,032	3,448,032	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	91,110	91,110	0	-



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,480,964	9,480,964	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$9,572,074</b>	<b>\$9,572,074</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(1,007,808)	(1,007,808)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	291,078	291,078	0	-
3400 Other Funds Ltd	28,773,375	28,773,375	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$29,064,453</b>	<b>\$29,064,453</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	35,734	35,734	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	1,918	1,918	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	116,776	116,776	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	64,297	64,297	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	2,175,067	2,175,067	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	1,445,462	1,445,462	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	12,687	12,687	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	4,697,768	4,697,768	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	14,507,919	14,507,919	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	299,706	299,706	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	12,919	12,919	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	43,705	43,705	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	1,134,868	1,134,868	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	1,361	1,361	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	1,282	1,282	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	157,497	157,497	0	-
<b>4650 Other Services and Supplies</b>				
8000 General Fund	121,875	121,875	0	-
3400 Other Funds Ltd	8,531,228	8,531,228	0	-
All Funds	8,653,103	8,653,103	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	52,265	52,265	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	781,305	781,305	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	121,875	121,875	0	-
3400 Other Funds Ltd	34,073,764	34,073,764	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$34,195,639</b>	<b>\$34,195,639</b>	<b>0</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	2,704,549	2,704,549	0	-
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	199,844	199,844	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	2,904,393	2,904,393	0	-
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	412,953	412,953	0	-
3400 Other Funds Ltd	65,751,532	65,751,532	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$66,164,485</b>	<b>\$66,164,485</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	1,222,442	1,309,240	86,798	7.10%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	98	98	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	98.00	98.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	5,139,752	5,139,752	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
0410 Charges for Services				
3400 Other Funds Ltd	1,015,540	1,015,540	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	21,426,230	21,426,230	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	22,441,770	22,441,770	0	-
<b>TRANSFERS OUT</b>				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(2,444,905)	(2,397,479)	47,426	1.94%
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(870,000)	(870,000)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(3,314,905)	(3,267,479)	47,426	1.43%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	24,266,617	24,314,043	47,426	0.20%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,604,066	8,604,066	0	-
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	2,806	2,806	0	-
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	1,459,930	1,459,930	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	670,465	670,465	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	653,447	653,447	0	-
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	8,353	8,353	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	2,668	2,668	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	46,669	46,669	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	1,618,464	1,618,464	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	4,462,802	4,462,802	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(534,668)	(534,668)	0	-
<b>TOTAL PERSONAL SERVICES</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	12,532,200	12,532,200	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	60,673	60,673	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	173,529	173,529	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	142,618	142,618	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	143,180	143,180	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	866,069	866,069	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	67,723	67,723	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	721,882	721,882	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	9,263,940	9,263,940	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	387,620	387,620	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	26,064	26,064	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	86,205	86,205	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	376,736	376,736	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	4,342,276	4,342,276	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	82,620	82,620	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	51,616	51,616	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	16,792,751	16,792,751	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	29,324,951	29,324,951	0	-
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(5,058,334)	(5,010,908)	47,426	0.94%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	46	46	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	46.00	46.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	8,670,173	8,670,173	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
0410 Charges for Services				
3400 Other Funds Ltd	100,560,127	100,560,127	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	36,254,180	36,254,180	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	136,814,307	136,814,307	0	-
<b>OTHER</b>				
0975 Other Revenues				
3400 Other Funds Ltd	22,396,522	22,396,522	0	-
<b>TRANSFERS IN</b>				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	22,404,073	22,404,073	0	-
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	236,719	236,719	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	22,640,792	22,640,792	0	-
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	181,851,621	181,851,621	0	-
<b>TRANSFERS OUT</b>				



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(27,089,920)	(26,947,643)	142,277	0.53%
<b>2020 Transfer Out - Indirect Cost</b>				
3400 Other Funds Ltd	(236,719)	(236,719)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(27,326,639)	(27,184,362)	142,277	0.52%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	163,195,155	163,337,432	142,277	0.09%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	29,399,737	29,399,737	0	-
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	267,546	267,546	0	-
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	57,035	57,035	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	1,094,035	1,094,035	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	30,818,353	30,818,353	0	-
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	9,636	9,636	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	5,184,459	5,184,459	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	1,663,579	1,663,579	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	2,348,519	2,348,519	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	9,166	9,166	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	174,751	174,751	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	5,559,073	5,559,073	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	14,949,183	14,949,183	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(1,466,825)	(1,466,825)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	44,300,711	44,300,711	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	132,142	132,142	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	50,448	50,448	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	723,730	723,730	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	146,526	146,526	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	10,402,126	10,402,126	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	27,469,204	27,469,204	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	59,888	59,888	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	223,051	223,051	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	3,296,711	3,296,711	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	119,658	119,658	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	12,500	12,500	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	38,524	38,524	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	7,218,114	7,218,114	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	6,122	6,122	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	29,308	29,308	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	84,617	84,617	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	22,016,834	22,016,834	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	143,975	143,975	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	20,133,115	20,133,115	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	92,306,593	92,306,593	0	-
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	2,222,632	2,222,632	0	-
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	1,191,227	1,191,227	0	-
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	3,241,878	3,241,878	0	-
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	7,441,305	7,441,305	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	14,097,042	14,097,042	0	-
<b>TOTAL EXPENDITURES</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	150,704,346	150,704,346	0	-
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	12,490,809	12,633,086	142,277	1.14%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	158	158	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	158.00	158.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	5,163,007	5,163,007	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	65,804,267	65,804,267	0	-
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	3,445,196	3,445,196	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	69,249,463	69,249,463	0	-
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0505 Fines and Forfeitures</b>				
3400 Other Funds Ltd	81,709	81,709	0	-
<b>0510 Rents and Royalties</b>				
3400 Other Funds Ltd	75,772,718	75,772,718	0	-
<b>TOTAL FINES, RENTS AND ROYALTIES</b>				
3400 Other Funds Ltd	75,854,427	75,854,427	0	-
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
3400 Other Funds Ltd	321,721	321,721	0	-
<b>SALES INCOME</b>				
<b>0705 Sales Income</b>				
3400 Other Funds Ltd	1,839,338	1,839,338	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	662,408	662,408	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	1,641,490	1,641,490	0	-
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	149,568,847	149,568,847	0	-
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(27,746,850)	(26,980,957)	765,893	2.76%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	126,985,004	127,750,897	765,893	0.60%
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	21,958,524	21,868,356	(90,168)	-0.41%
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	105,156	105,156	0	-
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	119,162	119,162	0	-
<b>3180 Shift Differential</b>				
3400 Other Funds Ltd	18,400	18,400	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	277,249	277,249	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	22,478,491	22,388,323	(90,168)	-0.40%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	12,017	11,956	(61)	-0.51%
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	3,796,753	3,781,452	(15,301)	-0.40%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	1,219,104	1,219,104	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	1,718,439	1,711,541	(6,898)	-0.40%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	12,904	12,904	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	11,426	11,368	(58)	-0.51%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	125,986	125,986	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	6,931,248	6,896,064	(35,184)	-0.51%
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	13,827,877	13,770,375	(57,502)	-0.42%
<b>P.S. BUDGET ADJUSTMENTS</b>				



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(1,075,562)	(1,075,562)	0	-
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	147,670	147,670	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(1,075,562)	(927,892)	147,670	13.73%
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	35,230,806	35,230,806	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	379,000	379,000	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	42,500	42,500	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	178,010	178,010	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	170,499	170,499	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	660,568	660,568	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,138,550	2,138,550	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	33,000	33,000	0	-
<b>4300 Professional Services</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	343,636	343,636	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	43,794	43,794	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	322,094	322,094	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	64,000	64,000	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	2,182,395	2,182,395	0	-
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	10,287,860	10,287,860	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	488,750	488,750	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	19,584,072	19,584,072	0	-
<b>4625 Other COP Costs</b>				
3400 Other Funds Ltd	214,000	214,000	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	13,839,898	13,839,898	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	96,796	96,796	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	122,000	122,000	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				

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Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	51,191,422	51,191,422	0	-
<b>CAPITAL OUTLAY</b>				
<b>5350 Industrial and Heavy Equipment</b>				
3400 Other Funds Ltd	52,935	52,935	0	-
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	14,340,919	14,340,919	0	-
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	59,454	59,454	0	-
<b>TOTAL CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	14,453,308	14,453,308	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	100,875,536	100,875,536	0	-
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	26,109,468	26,875,361	765,893	2.93%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	197	196	(1)	-0.51%
8180 Position Reconciliation	-	1	1	100.00%
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>197</b>	<b>197</b>	<b>0</b>	<b>-</b>
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	196.50	195.50	(1.00)	-0.51%
8280 FTE Reconciliation	-	1.00	1.00	100.00%
<b>TOTAL AUTHORIZED FTE</b>	<b>196.50</b>	<b>196.50</b>	<b>0</b>	<b>-</b>

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3200 Other Funds Non-Ltd	83,433,768	83,433,768	0	-
3400 Other Funds Ltd	10,899,726	10,899,726	0	-
All Funds	94,333,494	94,333,494	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	69,101,378	69,101,378	0	-
<b>0415 Admin and Service Charges</b>				
3200 Other Funds Non-Ltd	107,487,586	107,487,586	0	-
3400 Other Funds Ltd	4,619,718	4,619,718	0	-
All Funds	112,107,304	112,107,304	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3200 Other Funds Non-Ltd	107,487,586	107,487,586	0	-
3400 Other Funds Ltd	73,721,096	73,721,096	0	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$181,208,682</b>	<b>\$181,208,682</b>	<b>0</b>	<b>-</b>
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
3200 Other Funds Non-Ltd	4,400,000	4,400,000	0	-
<b>SALES INCOME</b>				
<b>0705 Sales Income</b>				
3400 Other Funds Ltd	5,611,029	5,611,029	0	-
<b>OTHER</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	218,891	218,891	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	42,990,512	42,990,512	0	-
<b>TOTAL REVENUES</b>				
3200 Other Funds Non-Ltd	111,887,586	111,887,586	0	-
3400 Other Funds Ltd	122,541,528	122,541,528	0	-
<b>TOTAL REVENUES</b>	<b>\$234,429,114</b>	<b>\$234,429,114</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3200 Other Funds Non-Ltd	(24,987,489)	(24,987,489)	0	-
3400 Other Funds Ltd	(26,128,568)	(25,916,495)	212,073	0.81%
All Funds	(51,116,057)	(50,903,984)	212,073	0.41%
<b>AVAILABLE REVENUES</b>				
3200 Other Funds Non-Ltd	170,333,865	170,333,865	0	-
3400 Other Funds Ltd	107,312,686	107,524,759	212,073	0.20%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$277,646,551</b>	<b>\$277,858,624</b>	<b>\$212,073</b>	<b>0.08%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	31,914,288	31,914,288	0	-
<b>3160 Temporary Appointments</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	217,798	217,798	0	-
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	22,587	22,587	0	-
<b>3180 Shift Differential</b>				
3400 Other Funds Ltd	62	62	0	-
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	10,466	10,466	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	32,165,201	32,165,201	0	-
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	14,457	14,457	0	-
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	5,421,474	5,421,474	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	1,756,670	1,756,670	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	2,460,574	2,460,574	0	-
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	11,971	11,971	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	13,746	13,746	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	186,377	186,377	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	8,338,608	8,338,608	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	18,203,877	18,203,877	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(1,552,936)	(1,552,936)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	48,816,142	48,816,142	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3200 Other Funds Non-Ltd	53	53	0	-
3400 Other Funds Ltd	39,793	39,793	0	-
All Funds	39,846	39,846	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	44,823	44,823	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	228,167	228,167	0	-
<b>4175 Office Expenses</b>				
3200 Other Funds Non-Ltd	48	48	0	-
3400 Other Funds Ltd	695,024	695,024	0	-
All Funds	695,072	695,072	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	479,796	479,796	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,201,821	2,201,821	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	177,617	177,617	0	-
<b>4300 Professional Services</b>				
3200 Other Funds Non-Ltd	301,543	301,543	0	-
3400 Other Funds Ltd	436,541	436,541	0	-
All Funds	738,084	738,084	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	2,303,894	2,303,894	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	17,002,044	17,002,044	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,343	1,343	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	41,401	41,401	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	2,757,118	2,757,118	0	-
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	65,721	65,721	0	-
<b>4575 Agency Program Related S and S</b>				
3200 Other Funds Non-Ltd	52,473,269	52,473,269	0	-
3400 Other Funds Ltd	12,781,181	12,781,181	0	-
All Funds	65,254,450	65,254,450	0	-



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
3200 Other Funds Non-Ltd	56,496,758	56,496,758	0	-
3400 Other Funds Ltd	1,976,216	1,976,216	0	-
All Funds	58,472,974	58,472,974	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	193,446	193,446	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	93,963	93,963	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3200 Other Funds Non-Ltd	109,271,671	109,271,671	0	-
3400 Other Funds Ltd	41,519,909	41,519,909	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$150,791,580</b>	<b>\$150,791,580</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
3200 Other Funds Non-Ltd	109,271,671	109,271,671	0	-
3400 Other Funds Ltd	90,336,051	90,336,051	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$199,607,722</b>	<b>\$199,607,722</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3200 Other Funds Non-Ltd	61,062,194	61,062,194	0	-
3400 Other Funds Ltd	16,976,635	17,188,708	212,073	1.25%
<b>TOTAL ENDING BALANCE</b>	<b>\$78,038,829</b>	<b>\$78,250,902</b>	<b>\$212,073</b>	<b>0.27%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	237	237	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	237.00	237.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	227,481	227,481	0	-
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
0415 Admin and Service Charges				
3400 Other Funds Ltd	2,206,305	2,206,305	0	-
<b>TRANSFERS OUT</b>				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(208,633)	(208,633)	0	-
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	2,225,153	2,225,153	0	-
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	1,279,248	1,279,248	0	-
<b>OTHER PAYROLL EXPENSES</b>				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	427	427	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	217,087	217,087	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	65,872	65,872	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	97,860	97,860	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	406	406	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	7,829	7,829	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	246,288	246,288	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	635,769	635,769	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,915,017	1,915,017	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	3,236	3,236	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	14,875	14,875	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	26,201	26,201	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	17,010	17,010	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	75,076	75,076	0	-
<b>4275 Publicity and Publications</b>				

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 Enterprise Human Resource Services

Cross Reference Number:10700-070-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,491	10,491	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	9,360	9,360	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	28,032	28,032	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,636	1,636	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	3,898	3,898	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	74,736	74,736	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	9,753	9,753	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	52,585	52,585	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	5,906	5,906	0	-
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	14,379	14,379	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	347,174	347,174	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	2,262,191	2,262,191	0	-
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(37,038)	(37,038)	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	7	7	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	7.00	7.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	308,857	308,857	0	-
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
0975 Other Revenues				
3400 Other Funds Ltd	4,154,753	4,154,753	0	-
<b>TRANSFERS IN</b>				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	13,887,801	13,887,801	0	-
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	18,042,554	18,042,554	0	-
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	18,351,411	18,351,411	0	-
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,187,312	2,187,312	0	-
<b>OTHER PAYROLL EXPENSES</b>				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	793	793	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	371,185	371,185	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	115,634	115,634	0	-
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	167,256	167,256	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	754	754	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	13,389	13,389	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	457,392	457,392	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	1,126,403	1,126,403	0	-
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(101,771)	(101,771)	0	-
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	3,211,944	3,211,944	0	-
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	500	500	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	39,000	39,000	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	47,298	47,298	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	10,000	10,000	0	-
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	7,957,540	7,957,540	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	10,000	10,000	0	-
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,074	1,074	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	426,822	426,822	0	-
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	156,507	156,507	0	-
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	15,946	15,946	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	147,352	147,352	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	10,000	10,000	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	370,791	370,791	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	9,192,830	9,192,830	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	12,404,774	12,404,774	0	-



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	5,946,637	5,946,637	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	13	13	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	13.00	13.00	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3010 Other Funds Cap Improve	4,570,497	4,570,497	0	-
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**AVAILABLE REVENUES**

3010 Other Funds Cap Improve	4,570,497	4,570,497	0	-
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**EXPENDITURES**

**CAPITAL OUTLAY**

**5900 Other Capital Outlay**

3010 Other Funds Cap Improve	4,403,176	4,403,176	0	-
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**ENDING BALANCE**

3010 Other Funds Cap Improve	167,321	167,321	0	-
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2019-21 Biennium

Miscellaneous Revenues

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0405 Central Service Charges</b>				
3400 Other Funds Ltd	4,000,000	4,000,000	0	-
8800 General Fund Revenue	11,977,420	11,977,420	0	-
All Funds	15,977,420	15,977,420	0	-
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	11,650,393	11,650,393	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	15,650,393	15,650,393	0	-
8800 General Fund Revenue	11,977,420	11,977,420	0	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$27,627,813</b>	<b>\$27,627,813</b>	<b>0</b>	<b>-</b>
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	108,794,185	108,794,185	0	-
<b>TRANSFERS IN</b>				
<b>1150 Tsfr From Revenue, Dept of</b>				
3400 Other Funds Ltd	55,841,116	59,750,173	3,909,057	7.00%
<b>1845 Tsfr From Or Liquor Cntrl Comm</b>				
3400 Other Funds Ltd	69,520,080	81,542,727	12,022,647	17.29%
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	125,361,196	141,292,900	15,931,704	12.71%
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	141,011,589	156,943,293	15,931,704	11.30%

2019-21 Biennium

Miscellaneous Revenues

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8800 General Fund Revenue	11,977,420	11,977,420	0	-
6400 Federal Funds Ltd	108,794,185	108,794,185	0	-
<b>TOTAL REVENUES</b>	<b>\$261,783,194</b>	<b>\$277,714,898</b>	<b>\$15,931,704</b>	<b>6.09%</b>
<b>TRANSFERS OUT</b>				
<b>2060 Transfer to General Fund</b>				
8800 General Fund Revenue	(11,977,420)	(11,977,420)	0	-
<b>2070 Transfer to Cities</b>				
3400 Other Funds Ltd	(96,524,543)	(110,501,719)	(13,977,176)	-14.48%
<b>2080 Transfer to Counties</b>				
3400 Other Funds Ltd	(28,836,653)	(30,791,181)	(1,954,528)	-6.78%
6400 Federal Funds Ltd	(108,794,185)	(108,794,185)	0	-
All Funds	(137,630,838)	(139,585,366)	(1,954,528)	-1.42%
<b>2123 Tsfr To OR Business Development</b>				
3400 Other Funds Ltd	(1,908,485)	(1,908,485)	0	-
<b>2145 Tsfr To Leg Fiscal Officer</b>				
3400 Other Funds Ltd	(4,000,000)	(4,000,000)	0	-
<b>2198 Tsfr To Judicial Dept</b>				
3400 Other Funds Ltd	(2,603,612)	(2,603,612)	0	-
<b>2543 Tsfr To State Library</b>				
3400 Other Funds Ltd	(7,138,296)	(7,138,296)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(141,011,589)	(156,943,293)	(15,931,704)	-11.30%
8800 General Fund Revenue	(11,977,420)	(11,977,420)	0	-
6400 Federal Funds Ltd	(108,794,185)	(108,794,185)	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL TRANSFERS OUT</b>	<b>(\$261,783,194)</b>	<b>(\$277,714,898)</b>	<b>(\$15,931,704)</b>	<b>-6.09%</b>

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**CHARGES FOR SERVICES**

**0415 Admin and Service Charges**

3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-
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**AVAILABLE REVENUES**

3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6025 Dist to Other Gov Unit**

3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-
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Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	17,857,119	17,857,119	0	-
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	100,027,134	100,027,134	0	-
3430 Other Funds Debt Svc Ltd	30,871,500	30,871,500	0	-
All Funds	130,898,634	130,898,634	0	-
<b>TRANSFERS OUT</b>				
<b>2137 Tsfr To Justice, Dept of</b>				
3400 Other Funds Ltd	(2,005,191)	(2,005,191)	0	-
<b>2443 Tsfr To Oregon Health Authority</b>				
3400 Other Funds Ltd	(92,183,900)	(92,183,900)	0	-
<b>2525 Tsfr To HECC</b>				
3400 Other Funds Ltd	(43,000)	(43,000)	0	-
3430 Other Funds Debt Svc Ltd	(30,871,500)	(30,871,500)	0	-
All Funds	(30,914,500)	(30,914,500)	0	-
<b>2581 Tsfr To Education, Dept of</b>				
3400 Other Funds Ltd	(3,116,100)	(3,116,100)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(97,348,191)	(97,348,191)	0	-
3430 Other Funds Debt Svc Ltd	(30,871,500)	(30,871,500)	0	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$128,219,691)</b>	<b>(\$128,219,691)</b>	<b>0</b>	<b>-</b>

**Version / Column Comparison Report - Detail**  
**2019-21 Biennium**  
**Tobacco Settlement**

**Cross Reference Number:10700-092-00-00-00000**

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	20,536,062	20,536,062	0	-
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	20,536,062	20,536,062	0	-



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3430 Other Funds Debt Svc Ltd	15,826,180	15,826,180	0	-
<b>AVAILABLE REVENUES</b>				
3430 Other Funds Debt Svc Ltd	15,826,180	15,826,180	0	-
<b>EXPENDITURES</b>				
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
3430 Other Funds Debt Svc Ltd	8,483,200	8,483,200	0	-
<b>7150 Interest - Bonds</b>				
3430 Other Funds Debt Svc Ltd	4,961,080	4,961,080	0	-
<b>7200 Principal - COP</b>				
3430 Other Funds Debt Svc Ltd	2,050,000	2,050,000	0	-
<b>7250 Interest - COP</b>				
3430 Other Funds Debt Svc Ltd	331,900	331,900	0	-
<b>TOTAL DEBT SERVICE</b>				
3430 Other Funds Debt Svc Ltd	15,826,180	15,826,180	0	-

2019-21 Biennium

Bonds

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	747,641	747,641	0	-
3430 Other Funds Debt Svc Ltd	423,918,680	423,918,680	0	-
All Funds	424,666,321	424,666,321	0	-
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	747,641	747,641	0	-
3430 Other Funds Debt Svc Ltd	423,918,680	423,918,680	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$424,666,321</b>	<b>\$424,666,321</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	877,789	877,789	0	-
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
3430 Other Funds Debt Svc Ltd	257,125,000	257,125,000	0	-
<b>7150 Interest - Bonds</b>				
3430 Other Funds Debt Svc Ltd	166,793,680	166,793,680	0	-
<b>TOTAL DEBT SERVICE</b>				
3430 Other Funds Debt Svc Ltd	423,918,680	423,918,680	0	-
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	877,789	877,789	0	-
3430 Other Funds Debt Svc Ltd	423,918,680	423,918,680	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$424,796,469</b>	<b>\$424,796,469</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(130,148)	(130,148)	0	-

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 2019-21 Biennium  
 Statewide Lottery Distribution

Cross Reference Number:10700-095-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
4400 Lottery Funds Ltd	29,977,418	29,977,418	0	-
<b>0030 Beginning Balance Adjustment</b>				
4400 Lottery Funds Ltd	-	35,232,470	35,232,470	100.00%
<b>TOTAL BEGINNING BALANCE</b>				
4400 Lottery Funds Ltd	29,977,418	65,209,888	35,232,470	117.53%
<b>REVENUE CATEGORIES</b>				
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
4400 Lottery Funds Ltd	2,000,000	2,000,000	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
4400 Lottery Funds Ltd	21,149,713	21,479,342	329,629	1.56%
<b>1177 Tsfr From Lottery Comm</b>				
4400 Lottery Funds Ltd	1,132,629,419	1,146,049,862	13,420,443	1.18%
4430 Lottery Funds Debt Svc Ltd	277,351,465	285,906,293	8,554,828	3.08%
All Funds	1,409,980,884	1,431,956,155	21,975,271	1.56%
<b>TOTAL TRANSFERS IN</b>				
4400 Lottery Funds Ltd	1,153,779,132	1,167,529,204	13,750,072	1.19%
4430 Lottery Funds Debt Svc Ltd	277,351,465	285,906,293	8,554,828	3.08%
<b>TOTAL TRANSFERS IN</b>	<b>\$1,431,130,597</b>	<b>\$1,453,435,497</b>	<b>\$22,304,900</b>	<b>1.56%</b>
<b>TOTAL REVENUES</b>				
4400 Lottery Funds Ltd	1,155,779,132	1,169,529,204	13,750,072	1.19%

Version / Column Comparison Report - Detail  
 2019-21 Biennium  
 Statewide Lottery Distribution

Cross Reference Number:10700-095-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	277,351,465	285,906,293	8,554,828	3.08%
<b>TOTAL REVENUES</b>	<b>\$1,433,130,597</b>	<b>\$1,455,435,497</b>	<b>\$22,304,900</b>	<b>1.56%</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
4400 Lottery Funds Ltd	(490,271,405)	(497,852,873)	(7,581,468)	-1.55%
4430 Lottery Funds Debt Svc Ltd	(21,582,690)	(21,582,690)	0	-
All Funds	(511,854,095)	(519,435,563)	(7,581,468)	-1.48%
<b>2080 Transfer to Counties</b>				
4400 Lottery Funds Ltd	(49,150,688)	(49,985,151)	(834,463)	-1.70%
<b>2121 Tsfr To Governor, Office of the</b>				
4400 Lottery Funds Ltd	(4,094,546)	(3,942,726)	151,820	3.71%
<b>2123 Tsfr To OR Business Development</b>				
4400 Lottery Funds Ltd	(67,540,658)	(66,592,215)	948,443	1.40%
4430 Lottery Funds Debt Svc Ltd	(51,998,740)	(60,553,568)	(8,554,828)	-16.45%
All Funds	(119,539,398)	(127,145,783)	(7,606,385)	-6.36%
<b>2141 Tsfr To Lands, Dept of State</b>				
4430 Lottery Funds Debt Svc Ltd	(589,920)	(589,920)	0	-
<b>2274 Tsfr To Veterans' Affairs</b>				
4400 Lottery Funds Ltd	(14,779,342)	(23,095,751)	(8,316,409)	-56.27%
<b>2330 Tsfr To Energy, Dept of</b>				
4430 Lottery Funds Debt Svc Ltd	(3,023,370)	-	3,023,370	100.00%
<b>2331 Tsfr To Oregon Climate Authority</b>				
4430 Lottery Funds Debt Svc Ltd	-	(3,023,370)	(3,023,370)	100.00%
<b>2443 Tsfr To Oregon Health Authority</b>				

Version / Column Comparison Report - Detail  
 2019-21 Biennium  
 Statewide Lottery Distribution

Cross Reference Number:10700-095-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(14,099,809)	(12,925,769)	1,174,040	8.33%
<b>2525 Tsfr To HECC</b>				
4400 Lottery Funds Ltd	(60,905,656)	(5,030,474)	55,875,182	91.74%
4430 Lottery Funds Debt Svc Ltd	(46,039,345)	(46,039,345)	0	-
All Funds	(106,945,001)	(51,069,819)	55,875,182	52.25%
<b>2581 Tsfr To Education, Dept of</b>				
4400 Lottery Funds Ltd	(535,719,907)	(550,545,402)	(14,825,495)	-2.77%
<b>2629 Tsfr To Forestry, Dept of</b>				
4430 Lottery Funds Debt Svc Ltd	(2,605,450)	(2,605,450)	0	-
<b>2634 Tsfr To Parks and Rec Dept</b>				
4430 Lottery Funds Debt Svc Ltd	(2,374,100)	(2,374,100)	0	-
<b>2690 Tsfr To Water Resources Dept</b>				
4430 Lottery Funds Debt Svc Ltd	(8,493,320)	(8,493,320)	0	-
<b>2730 Tsfr To Transportation, Dept</b>				
4430 Lottery Funds Debt Svc Ltd	(118,775,740)	(118,775,740)	0	-
<b>2914 Tsfr To Housing and Com Svcs</b>				
4430 Lottery Funds Debt Svc Ltd	(21,868,790)	(21,868,790)	0	-
<b>TOTAL TRANSFERS OUT</b>				
4400 Lottery Funds Ltd	(1,236,562,011)	(1,209,970,361)	26,591,650	2.15%
4430 Lottery Funds Debt Svc Ltd	(277,351,465)	(285,906,293)	(8,554,828)	-3.08%
<b>TOTAL TRANSFERS OUT</b>	<b>(\$1,513,913,476)</b>	<b>(\$1,495,876,654)</b>	<b>\$18,036,822</b>	<b>1.19%</b>
<b>AVAILABLE REVENUES</b>				
4400 Lottery Funds Ltd	(50,805,461)	24,768,731	75,574,192	148.75%
<b>ENDING BALANCE</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(50,805,461)	24,768,731	75,574,192	148.75%

Version / Column Comparison Report - Detail  
 2019-21 Biennium  
 Education Stability Fund

Cross Reference Number:10700-096-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
4400 Lottery Funds Ltd	677,078,412	677,078,412	0	-
<b>0030 Beginning Balance Adjustment</b>				
4400 Lottery Funds Ltd	-	34,690,860	34,690,860	100.00%
<b>TOTAL BEGINNING BALANCE</b>				
4400 Lottery Funds Ltd	677,078,412	711,769,272	34,690,860	5.12%
<b>REVENUE CATEGORIES</b>				
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
4400 Lottery Funds Ltd	49,429,798	49,748,045	318,247	0.64%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
4400 Lottery Funds Ltd	253,796,559	257,752,108	3,955,549	1.56%
<b>TOTAL REVENUES</b>				
4400 Lottery Funds Ltd	303,226,357	307,500,153	4,273,796	1.41%
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
4400 Lottery Funds Ltd	(90,501)	(90,501)	0	-
<b>2525 Tsfr To HECC</b>				
4400 Lottery Funds Ltd	(49,339,297)	(49,657,544)	(318,247)	-0.65%
<b>TOTAL TRANSFERS OUT</b>				
4400 Lottery Funds Ltd	(49,429,798)	(49,748,045)	(318,247)	-0.64%
<b>AVAILABLE REVENUES</b>				



Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	930,874,971	969,521,380	38,646,409	4.15%
<b>ENDING BALANCE</b>				
4400 Lottery Funds Ltd	930,874,971	969,521,380	38,646,409	4.15%

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
4430 Lottery Funds Debt Svc Ltd	602,366	602,366	0	-
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
4430 Lottery Funds Debt Svc Ltd	90,501	90,501	0	-
<b>TRANSFERS OUT</b>				
<b>2581 Tsfr To Education, Dept of</b>				
4430 Lottery Funds Debt Svc Ltd	(692,867)	(692,867)	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

4400 Lottery Funds Ltd	211,497,133	214,793,423	3,296,290	1.56%
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TRANSFERS OUT

2634 Tsfr To Parks and Rec Dept

4400 Lottery Funds Ltd	(105,748,566)	(107,396,711)	(1,648,145)	-1.56%
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2691 Tsfr To Watershd Enhance Bd

4400 Lottery Funds Ltd	(105,748,567)	(107,396,712)	(1,648,145)	-1.56%
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TOTAL TRANSFERS OUT

4400 Lottery Funds Ltd	(211,497,133)	(214,793,423)	(3,296,290)	-1.56%
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Version / Column Comparison Report - Detail  
 2019-21 Biennium  
 Special Governmental Payments

Cross Reference Number:10700-099-00-00-00000

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	15,306,299	15,306,299	0	-
8030 General Fund Debt Svc	7,042,720	7,042,720	0	-
All Funds	22,349,019	22,349,019	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	21,582,690	21,582,690	0	-
All Funds	25,410,690	25,410,690	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	15,306,299	15,306,299	0	-
8030 General Fund Debt Svc	7,042,720	7,042,720	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	21,582,690	21,582,690	0	-
<b>TOTAL REVENUES</b>	<b>\$47,759,709</b>	<b>\$47,759,709</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	15,306,299	15,306,299	0	-
8030 General Fund Debt Svc	7,042,720	7,042,720	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	21,582,690	21,582,690	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$47,759,709</b>	<b>\$47,759,709</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
<b>4625 Other COP Costs</b>				
3400 Other Funds Ltd	816,303	816,303	0	-
<b>SPECIAL PAYMENTS</b>				
<b>6020 Dist to Counties</b>				
8000 General Fund	200,000	200,000	0	-
<b>6025 Dist to Other Gov Unit</b>				
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
<b>6085 Other Special Payments</b>				
8000 General Fund	15,106,299	15,106,299	0	-
3400 Other Funds Ltd	46,450,990	46,450,990	0	-
All Funds	61,557,289	61,557,289	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
8000 General Fund	15,306,299	15,306,299	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
3400 Other Funds Ltd	46,450,990	46,450,990	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$65,585,289</b>	<b>\$65,585,289</b>	<b>0</b>	<b>-</b>
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
8030 General Fund Debt Svc	5,076,410	5,076,410	0	-
4430 Lottery Funds Debt Svc Ltd	10,068,960	10,068,960	0	-
All Funds	15,145,370	15,145,370	0	-
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	1,128,800	1,128,800	0	-

Description	Agency Request Budget (V-01) 2019-21 Base Budget	Governor's Budget (Y-01) 2019-21 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	11,513,730	11,513,730	0	-
All Funds	12,642,530	12,642,530	0	-
<b>7200 Principal - COP</b>				
8030 General Fund Debt Svc	470,000	470,000	0	-
<b>7250 Interest - COP</b>				
8030 General Fund Debt Svc	367,510	367,510	0	-
<b>TOTAL DEBT SERVICE</b>				
8030 General Fund Debt Svc	7,042,720	7,042,720	0	-
4430 Lottery Funds Debt Svc Ltd	21,582,690	21,582,690	0	-
<b>TOTAL DEBT SERVICE</b>	<b>\$28,625,410</b>	<b>\$28,625,410</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	15,306,299	15,306,299	0	-
8030 General Fund Debt Svc	7,042,720	7,042,720	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	21,582,690	21,582,690	0	-
3400 Other Funds Ltd	47,267,293	47,267,293	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$95,027,002</b>	<b>\$95,027,002</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(47,267,293)	(47,267,293)	0	-



Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Operating Office

Cross Reference Number: 10700-030-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(11,022)	(11,022)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(11,022)	(11,022)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$11,022)</b>	<b>(\$11,022)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(11,022)	(11,022)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$11,022)</b>	<b>(\$11,022)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	10,245	10,245	0	0.00%
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3170 Overtime Payments

3400 Other Funds Ltd	1,576	1,576	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	8,670	8,670	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	20,491	20,491	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$20,491</b>	<b>\$20,491</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	1,739	1,739	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	(11,241)	(11,241)	0	0.00%
3400 Other Funds Ltd	32,350	32,350	0	0.00%
All Funds	21,109	21,109	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	1,567	1,567	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	219	219	0	0.00%
3400 Other Funds Ltd	4,156	4,156	0	0.00%
All Funds	4,375	4,375	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	(11,022)	(11,022)	0	0.00%
3400 Other Funds Ltd	39,812	39,812	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$28,790</b>	<b>\$28,790</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	394,641	394,641	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	394,641	394,641	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$394,641</b>	<b>\$394,641</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	(11,022)	(11,022)	0	0.00%
3400 Other Funds Ltd	454,944	454,944	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$443,922</b>	<b>\$443,922</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(11,022)	(11,022)	0	0.00%
3400 Other Funds Ltd	454,944	454,944	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$443,922</b>	<b>\$443,922</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(454,944)	(454,944)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$454,944)</b>	<b>(\$454,944)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Operating Office

Cross Reference Number: 10700-030-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(1,399,145)	(1,399,145)	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	(1,399,145)	(1,399,145)	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$1,399,145)</b>	<b>(\$1,399,145)</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(1,399,145)	(1,399,145)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$1,399,145)</b>	<b>(\$1,399,145)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	(227,305)	(227,305)	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	(733,375)	(733,375)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(960,680)	(960,680)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$960,680)</b>	<b>(\$960,680)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(438,465)	(438,465)	0	0.00%
3400 Other Funds Ltd	(2,231,252)	(2,231,252)	0	0.00%
All Funds	(2,669,717)	(2,669,717)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(438,465)	(438,465)	0	0.00%
3400 Other Funds Ltd	(2,231,252)	(2,231,252)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$2,669,717)</b>	<b>(\$2,669,717)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(1,399,145)	(1,399,145)	0	0.00%
3400 Other Funds Ltd	(2,231,252)	(2,231,252)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$3,630,397)</b>	<b>(\$3,630,397)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	2,231,252	2,231,252	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$2,231,252</b>	<b>\$2,231,252</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	86,715	86,715	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	86,715	86,715	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$86,715</b>	<b>\$86,715</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	86,715	86,715	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$86,715</b>	<b>\$86,715</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	41	41	0	0.00%
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3400 Other Funds Ltd	1,027	1,027	0	0.00%
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All Funds	1,068	1,068	0	0.00%
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4125 Out of State Travel

8000 General Fund	15	15	0	0.00%
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3400 Other Funds Ltd	445	445	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	460	460	0	0.00%
<b>4150 Employee Training</b>				
8000 General Fund	76	76	0	0.00%
3400 Other Funds Ltd	6,451	6,451	0	0.00%
All Funds	6,527	6,527	0	0.00%
<b>4175 Office Expenses</b>				
8000 General Fund	94	94	0	0.00%
3400 Other Funds Ltd	3,192	3,192	0	0.00%
All Funds	3,286	3,286	0	0.00%
<b>4200 Telecommunications</b>				
8000 General Fund	87	87	0	0.00%
3400 Other Funds Ltd	7,924	7,924	0	0.00%
All Funds	8,011	8,011	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	54	54	0	0.00%
3400 Other Funds Ltd	85,160	85,160	0	0.00%
All Funds	85,214	85,214	0	0.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	128	128	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,150	1,150	0	0.00%
All Funds	1,278	1,278	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	721	721	0	0.00%
3400 Other Funds Ltd	27,801	27,801	0	0.00%
All Funds	28,522	28,522	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	5,242	5,242	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	39,262	39,262	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	28	28	0	0.00%
3400 Other Funds Ltd	101	101	0	0.00%
All Funds	129	129	0	0.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	58	58	0	0.00%
3400 Other Funds Ltd	908	908	0	0.00%
All Funds	966	966	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	390	390	0	0.00%
3400 Other Funds Ltd	20,813	20,813	0	0.00%
All Funds	21,203	21,203	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	176	176	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	221	221	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	467	467	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	69	69	0	0.00%
3400 Other Funds Ltd	15,402	15,402	0	0.00%
All Funds	15,471	15,471	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	2,193	2,193	0	0.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	166	166	0	0.00%
3400 Other Funds Ltd	13,771	13,771	0	0.00%
All Funds	13,937	13,937	0	0.00%



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	1,927	1,927	0	0.00%
3400 Other Funds Ltd	231,706	231,706	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$233,633</b>	<b>\$233,633</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	454	454	0	0.00%
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	84,788	84,788	0	0.00%
<b>6085 Other Special Payments</b>				
3400 Other Funds Ltd	6,460	6,460	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	84,788	84,788	0	0.00%
3400 Other Funds Ltd	6,460	6,460	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$91,248</b>	<b>\$91,248</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	86,715	86,715	0	0.00%
3400 Other Funds Ltd	238,620	238,620	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$325,335</b>	<b>\$325,335</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(238,620)	(238,620)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$238,620)</b>	<b>(\$238,620)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(571,375)	(571,375)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(571,375)	(571,375)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$571,375)</b>	<b>(\$571,375)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(571,375)	(571,375)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$571,375)</b>	<b>(\$571,375)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	(399,912)	-	399,912	100.00%
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3400 Other Funds Ltd	399,912	-	(399,912)	(100.00%)
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All Funds	-	-	0	0.00%
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SALARIES & WAGES

8000 General Fund	(399,912)	-	399,912	100.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	399,912	-	(399,912)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	(122)	-	122	100.00%
3400 Other Funds Ltd	122	-	(122)	(100.00%)
All Funds	-	-	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	(67,865)	-	67,865	100.00%
3400 Other Funds Ltd	67,865	-	(67,865)	(100.00%)
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	(30,593)	-	30,593	100.00%
3400 Other Funds Ltd	30,593	-	(30,593)	(100.00%)
All Funds	-	-	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	(116)	-	116	100.00%
3400 Other Funds Ltd	116	-	(116)	(100.00%)
All Funds	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3260 Mass Transit Tax</b>				
8000 General Fund	(2,399)	-	2,399	100.00%
3400 Other Funds Ltd	2,399	-	(2,399)	(100.00%)
All Funds	-	-	0	0.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	(70,368)	-	70,368	100.00%
3400 Other Funds Ltd	70,368	-	(70,368)	(100.00%)
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	(171,463)	-	171,463	100.00%
3400 Other Funds Ltd	171,463	-	(171,463)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	(571,375)	(571,375)	100.00%
3400 Other Funds Ltd	-	571,375	571,375	100.00%
All Funds	-	-	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	(571,375)	(571,375)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	571,375	571,375	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	(571,375)	(571,375)	0	0.00%
3400 Other Funds Ltd	571,375	571,375	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(571,375)	(571,375)	0	0.00%
3400 Other Funds Ltd	571,375	571,375	0	0.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(571,375)	(571,375)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$571,375)</b>	<b>(\$571,375)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4425 Facilities Rental and Taxes**

8000 General Fund	(10,658)	(10,658)	0	0.00%
3400 Other Funds Ltd	(212,765)	(212,765)	0	0.00%
All Funds	(223,423)	(223,423)	0	0.00%

**4650 Other Services and Supplies**

8000 General Fund	10,658	10,658	0	0.00%
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**4715 IT Expendable Property**

3400 Other Funds Ltd	212,765	212,765	0	0.00%
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**SERVICES & SUPPLIES**

8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

**TOTAL SERVICES & SUPPLIES**

-	-	\$0	0.00%
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**EXPENDITURES**

8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

**TOTAL EXPENDITURES**

-	-	\$0	0.00%
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**ENDING BALANCE**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	-	(5,908,106)	(5,908,106)	100.00%
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
0050 General Fund Appropriation				
8000 General Fund	-	3,761,582	3,761,582	100.00%
<b>CHARGES FOR SERVICES</b>				
0410 Charges for Services				
3400 Other Funds Ltd	-	(50,024)	(50,024)	100.00%
0415 Admin and Service Charges				
3400 Other Funds Ltd	-	27,969	27,969	100.00%
<b>CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	-	(22,055)	(22,055)	100.00%
<b>TOTAL CHARGES FOR SERVICES</b>	-	<b>(\$22,055)</b>	<b>(\$22,055)</b>	<b>100.00%</b>
<b>OTHER</b>				
0975 Other Revenues				
3400 Other Funds Ltd	-	(224,820)	(224,820)	100.00%
<b>TRANSFERS IN</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	-	4,768,678	4,768,678	100.00%
<b>TRANSFERS IN</b>				
3400 Other Funds Ltd	-	4,768,678	4,768,678	100.00%
<b>TOTAL TRANSFERS IN</b>	-	<b>\$4,768,678</b>	<b>\$4,768,678</b>	<b>100.00%</b>
<b>REVENUE CATEGORIES</b>				
8000 General Fund	-	3,761,582	3,761,582	100.00%
3400 Other Funds Ltd	-	4,521,803	4,521,803	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$8,283,385</b>	<b>\$8,283,385</b>	<b>100.00%</b>
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	-	458,021	458,021	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	3,761,582	3,761,582	100.00%
3400 Other Funds Ltd	-	(928,282)	(928,282)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$2,833,300</b>	<b>\$2,833,300</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	-	125,853	125,853	100.00%
3400 Other Funds Ltd	-	39,384	39,384	100.00%
All Funds	-	165,237	165,237	100.00%
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	-	(97,898)	(97,898)	100.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	-	125,853	125,853	100.00%
3400 Other Funds Ltd	-	(58,514)	(58,514)	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>\$67,339</b>	<b>\$67,339</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	53	53	100.00%
3400 Other Funds Ltd	-	(8)	(8)	100.00%
All Funds	-	45	45	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	21,357	21,357	100.00%
3400 Other Funds Ltd	-	(9,930)	(9,930)	100.00%
All Funds	-	11,427	11,427	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	9,628	9,628	100.00%
3400 Other Funds Ltd	-	(4,476)	(4,476)	100.00%
All Funds	-	5,152	5,152	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	51	51	100.00%
3400 Other Funds Ltd	-	(7)	(7)	100.00%
All Funds	-	44	44	100.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	-	765	765	100.00%
3400 Other Funds Ltd	-	908	908	100.00%
All Funds	-	1,673	1,673	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	30,786	30,786	100.00%
3400 Other Funds Ltd	-	(4,398)	(4,398)	100.00%
All Funds	-	26,388	26,388	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	62,640	62,640	100.00%
3400 Other Funds Ltd	-	(17,911)	(17,911)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	\$44,729	\$44,729	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	-	(9,041)	(9,041)	100.00%
3400 Other Funds Ltd	-	(393,629)	(393,629)	100.00%
All Funds	-	(402,670)	(402,670)	100.00%
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	571,365	571,365	100.00%
3400 Other Funds Ltd	-	(572,047)	(572,047)	100.00%
All Funds	-	(682)	(682)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	562,324	562,324	100.00%
3400 Other Funds Ltd	-	(965,676)	(965,676)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$403,352)</b>	<b>(\$403,352)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	750,817	750,817	100.00%
3400 Other Funds Ltd	-	(1,042,101)	(1,042,101)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$291,284)</b>	<b>(\$291,284)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
8000 General Fund	-	609	609	100.00%
3400 Other Funds Ltd	-	(672)	(672)	100.00%
All Funds	-	(63)	(63)	100.00%
<b>4125 Out of State Travel</b>				
8000 General Fund	-	(15)	(15)	100.00%
3400 Other Funds Ltd	-	(445)	(445)	100.00%
All Funds	-	(460)	(460)	100.00%
<b>4150 Employee Training</b>				
8000 General Fund	-	3,296	3,296	100.00%
3400 Other Funds Ltd	-	(4,556)	(4,556)	100.00%
All Funds	-	(1,260)	(1,260)	100.00%
<b>4175 Office Expenses</b>				
8000 General Fund	-	1,832	1,832	100.00%
3400 Other Funds Ltd	-	(3,127)	(3,127)	100.00%
All Funds	-	(1,295)	(1,295)	100.00%
<b>4200 Telecommunications</b>				
8000 General Fund	-	1,445	1,445	100.00%
3400 Other Funds Ltd	-	(197)	(197)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	1,248	1,248	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	627	627	100.00%
3400 Other Funds Ltd	-	189	189	100.00%
All Funds	-	816	816	100.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	-	353	353	100.00%
3400 Other Funds Ltd	-	(888)	(888)	100.00%
All Funds	-	(535)	(535)	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	(721)	(721)	100.00%
3400 Other Funds Ltd	-	(27,801)	(27,801)	100.00%
All Funds	-	(28,522)	(28,522)	100.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	(5,242)	(5,242)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	-	357	357	100.00%
3400 Other Funds Ltd	-	65	65	100.00%
All Funds	-	422	422	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	-	423	423	100.00%
3400 Other Funds Ltd	-	(14)	(14)	100.00%
All Funds	-	409	409	100.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	-	(632)	(632)	100.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	-	(176)	(176)	100.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	-	(221)	(221)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(467)	(467)	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	-	412	412	100.00%
3400 Other Funds Ltd	-	(15,195)	(15,195)	100.00%
All Funds	-	(14,783)	(14,783)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	-	2,313	2,313	100.00%
3400 Other Funds Ltd	-	120	120	100.00%



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	2,433	2,433	100.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	-	(166)	(166)	100.00%
3400 Other Funds Ltd	-	(13,771)	(13,771)	100.00%
All Funds	-	(13,937)	(13,937)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	10,765	10,765	100.00%
3400 Other Funds Ltd	-	(73,030)	(73,030)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$62,265)</b>	<b>(\$62,265)</b>	<b>100.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	-	3,000,000	3,000,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	3,000,000	3,000,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	3,761,582	3,761,582	100.00%
3400 Other Funds Ltd	-	(1,115,131)	(1,115,131)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$2,646,451</b>	<b>\$2,646,451</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	186,849	186,849	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$186,849</b>	<b>\$186,849</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	1	1	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	0.76	0.76	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(25,539)	(25,539)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(156,511)	(156,511)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(182,050)	(182,050)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$182,050)</b>	<b>(\$182,050)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(182,050)	(182,050)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$182,050)</b>	<b>(\$182,050)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	182,050	182,050	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$182,050</b>	<b>\$182,050</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Operating Office

Cross Reference Number: 10700-030-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(13,936)	(13,936)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(13,936)	(13,936)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$13,936)</b>	<b>(\$13,936)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(13,936)	(13,936)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$13,936)</b>	<b>(\$13,936)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	13,936	13,936	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$13,936</b>	<b>\$13,936</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	1,000,000	1,000,000	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	1,000,000	1,000,000	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	1,000,000	1,000,000	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(1,000,000)	(1,000,000)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$1,000,000)</b>	<b>(\$1,000,000)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 108,333 - (108,333) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 108,333 - (108,333) (100.00%)

**TOTAL CHARGES FOR SERVICES \$108,333 - (\$108,333) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 108,333 - (108,333) (100.00%)

**TOTAL REVENUE CATEGORIES \$108,333 - (\$108,333) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 108,333 - (108,333) (100.00%)

**TOTAL AVAILABLE REVENUES \$108,333 - (\$108,333) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4250 Data Processing

3400 Other Funds Ltd 100,000 - (100,000) (100.00%)

SERVICES & SUPPLIES

3400 Other Funds Ltd 100,000 - (100,000) (100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$100,000</b>	<b>-</b>	<b>(\$100,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	100,000	-	(100,000)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>-</b>	<b>(\$100,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	8,333	-	(8,333)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$8,333</b>	<b>-</b>	<b>(\$8,333)</b>	<b>(100.00%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	135,119	-	(135,119)	(100.00%)
<b>CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	135,119	-	(135,119)	(100.00%)
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$135,119</b>	<b>-</b>	<b>(\$135,119)</b>	<b>(100.00%)</b>
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	705,120	-	(705,120)	(100.00%)
<b>TRANSFERS IN</b>				
3400 Other Funds Ltd	705,120	-	(705,120)	(100.00%)
<b>TOTAL TRANSFERS IN</b>	<b>\$705,120</b>	<b>-</b>	<b>(\$705,120)</b>	<b>(100.00%)</b>
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	840,239	-	(840,239)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$840,239</b>	<b>-</b>	<b>(\$840,239)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	840,239	-	(840,239)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$840,239</b>	<b>-</b>	<b>(\$840,239)</b>	<b>(100.00%)</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	434,472	240,723	(193,749)	(44.59%)
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	434,472	240,723	(193,749)	(44.59%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$434,472</b>	<b>\$240,723</b>	<b>(\$193,749)</b>	<b>(44.59%)</b>

<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	244	106	(138)	(56.56%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	73,730	40,850	(32,880)	(44.60%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	33,237	18,415	(14,822)	(44.59%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	232	102	(130)	(56.03%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	2,607	1,444	(1,163)	(44.61%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	140,736	61,572	(79,164)	(56.25%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	250,786	122,489	(128,297)	(51.16%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$250,786</b>	<b>\$122,489</b>	<b>(\$128,297)</b>	<b>(51.16%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>\$1</b>	<b>\$1</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	685,258	363,213	(322,045)	(47.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$685,258</b>	<b>\$363,213</b>	<b>(\$322,045)</b>	<b>(47.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	3,556	1,559	(1,997)	(56.16%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	19,764	8,670	(11,094)	(56.13%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	8,780	3,853	(4,927)	(56.12%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	8,780	3,853	(4,927)	(56.12%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	6,152	2,698	(3,454)	(56.14%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	2,196	963	(1,233)	(56.15%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,756	771	(985)	(56.09%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,196	963	(1,233)	(56.15%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	5,854	1,927	(3,927)	(67.08%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	12,296	5,394	(6,902)	(56.13%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	71,330	30,651	(40,679)	(57.03%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$71,330</b>	<b>\$30,651</b>	<b>(\$40,679)</b>	<b>(57.03%)</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Operating Office

Cross Reference Number: 10700-030-00-00-00000  
 Package: Additional Staff Resources for DAS IT  
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	756,588	393,864	(362,724)	(47.94%)
<b>TOTAL EXPENDITURES</b>	<b>\$756,588</b>	<b>\$393,864</b>	<b>(\$362,724)</b>	<b>(47.94%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	83,651	(393,864)	(477,515)	(570.84%)
<b>TOTAL ENDING BALANCE</b>	<b>\$83,651</b>	<b>(\$393,864)</b>	<b>(\$477,515)</b>	<b>(570.84%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	4	2	(2)	(50.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	4.00	1.76	(2.24)	(56.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (2,316,040) - 2,316,040 100.00%

TRANSFERS IN

1100 Tsfr From Human Svcs, Dept of

3400 Other Funds Ltd (176,460) - 176,460 100.00%

TRANSFERS IN

3400 Other Funds Ltd (176,460) - 176,460 100.00%

**TOTAL TRANSFERS IN (\$176,460) - \$176,460 100.00%**

REVENUE CATEGORIES

8000 General Fund (2,316,040) - 2,316,040 100.00%

3400 Other Funds Ltd (176,460) - 176,460 100.00%

**TOTAL REVENUE CATEGORIES (\$2,492,500) - \$2,492,500 100.00%**

AVAILABLE REVENUES

8000 General Fund (2,316,040) - 2,316,040 100.00%

3400 Other Funds Ltd (176,460) - 176,460 100.00%

**TOTAL AVAILABLE REVENUES (\$2,492,500) - \$2,492,500 100.00%**

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	(2,316,040)	-	2,316,040	100.00%
<b>6085 Other Special Payments</b>				
3400 Other Funds Ltd	(176,460)	-	176,460	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(2,316,040)	-	2,316,040	100.00%
3400 Other Funds Ltd	(176,460)	-	176,460	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$2,492,500)</b>	<b>-</b>	<b>\$2,492,500</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(2,316,040)	-	2,316,040	100.00%
3400 Other Funds Ltd	(176,460)	-	176,460	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$2,492,500)</b>	<b>-</b>	<b>\$2,492,500</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	480,808	440,304	(40,504)	(8.42%)
<b>REVENUE CATEGORIES</b>				
8000 General Fund	480,808	440,304	(40,504)	(8.42%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$480,808</b>	<b>\$440,304</b>	<b>(\$40,504)</b>	<b>(8.42%)</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	480,808	440,304	(40,504)	(8.42%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$480,808</b>	<b>\$440,304</b>	<b>(\$40,504)</b>	<b>(8.42%)</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	265,536	232,344	(33,192)	(12.50%)
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	265,536	232,344	(33,192)	(12.50%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$265,536</b>	<b>\$232,344</b>	<b>(\$33,192)</b>	<b>(12.50%)</b>
<b>OTHER PAYROLL EXPENSES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	122	106	(16)	(13.11%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	45,061	39,429	(5,632)	(12.50%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	20,313	17,775	(2,538)	(12.49%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	116	102	(14)	(12.07%)
<b>3260 Mass Transit Tax</b>				
8000 General Fund	1,593	1,394	(199)	(12.49%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	70,368	61,572	(8,796)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	137,573	120,378	(17,195)	(12.50%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$137,573</b>	<b>\$120,378</b>	<b>(\$17,195)</b>	<b>(12.50%)</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	403,109	352,722	(50,387)	(12.50%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$403,109</b>	<b>\$352,722</b>	<b>(\$50,387)</b>	<b>(12.50%)</b>
<b>SERVICES &amp; SUPPLIES</b>				



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
8000 General Fund	1,482	1,301	(181)	(12.21%)
<b>4150 Employee Training</b>				
8000 General Fund	57,661	70,000	12,339	21.40%
<b>4175 Office Expenses</b>				
8000 General Fund	4,390	3,853	(537)	(12.23%)
<b>4200 Telecommunications</b>				
8000 General Fund	3,294	2,890	(404)	(12.26%)
<b>4250 Data Processing</b>				
8000 General Fund	1,428	1,253	(175)	(12.25%)
<b>4275 Publicity and Publications</b>				
8000 General Fund	1,098	963	(135)	(12.30%)
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	878	771	(107)	(12.19%)
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	1,098	963	(135)	(12.30%)
<b>4650 Other Services and Supplies</b>				
8000 General Fund	1,098	963	(135)	(12.30%)
<b>4700 Expendable Prop 250 - 5000</b>				

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Operating Office

Cross Reference Number: 10700-030-00-00-00000  
 Package: Office of Public Records Advocate Staffing  
 Pkg Group: POL Pkg Type: POL Pkg Number: 131

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,272	4,625	(647)	(12.27%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	77,699	87,582	9,883	12.72%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$77,699</b>	<b>\$87,582</b>	<b>\$9,883</b>	<b>12.72%</b>
<b>EXPENDITURES</b>				
8000 General Fund	480,808	440,304	(40,504)	(8.42%)
<b>TOTAL EXPENDITURES</b>	<b>\$480,808</b>	<b>\$440,304</b>	<b>(\$40,504)</b>	<b>(8.42%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	2	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	1.76	(0.24)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3160 Temporary Appointments**

3400 Other Funds Ltd 216 216 0 0.00%

**3170 Overtime Payments**

3400 Other Funds Ltd 292 292 0 0.00%

**3180 Shift Differential**

3400 Other Funds Ltd 1 1 0 0.00%

**3190 All Other Differential**

3400 Other Funds Ltd 993 993 0 0.00%

**SALARIES & WAGES**

3400 Other Funds Ltd 1,502 1,502 0 0.00%

**TOTAL SALARIES & WAGES**

**\$1,502 \$1,502 \$0 0.00%**

**OTHER PAYROLL EXPENSES**

**3220 Public Employees Retire Cont**

3400 Other Funds Ltd 218 218 0 0.00%

**3221 Pension Obligation Bond**

3400 Other Funds Ltd 40,823 40,823 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	114	114	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	4,677	4,677	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	45,832	45,832	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$45,832</b>	<b>\$45,832</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	269,782	269,782	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	269,782	269,782	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$269,782</b>	<b>\$269,782</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	317,116	317,116	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$317,116</b>	<b>\$317,116</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	317,116	317,116	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$317,116</b>	<b>\$317,116</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(317,116)	(317,116)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$317,116)</b>	<b>(\$317,116)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 596 596 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 2,928 2,928 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 2,954 2,954 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 4,241 4,241 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 13,690 13,690 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 4,249 4,249 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 21,644 21,644 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd 6,160 6,160 0 0.00%

**4325 Attorney General**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,920	7,920	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	347	347	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	794	794	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	12,763	12,763	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	178	178	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	3,995	3,995	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	1,686	1,686	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	2,130	2,130	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	86,275	86,275	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$86,275</b>	<b>\$86,275</b>	<b>\$0</b>	<b>0.00%</b>

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	86,275	86,275	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$86,275</b>	<b>\$86,275</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(86,275)	(86,275)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$86,275)</b>	<b>(\$86,275)</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	(95,834)	(95,834)	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	95,834	95,834	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	(545,502)	(545,502)	100.00%
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	-	(724,294)	(724,294)	100.00%
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	-	44,446	44,446	100.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	(1,225,350)	(1,225,350)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$1,225,350)</b>	<b>(\$1,225,350)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	-	(71,856)	(71,856)	100.00%
<b>SALARIES &amp; WAGES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(71,856)	(71,856)	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>(\$71,856)</b>	<b>(\$71,856)</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	-	(61)	(61)	100.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	-	(12,194)	(12,194)	100.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	-	(5,497)	(5,497)	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	-	(58)	(58)	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	-	(35,184)	(35,184)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	-	(52,994)	(52,994)	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>(\$52,994)</b>	<b>(\$52,994)</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(327,066)	(327,066)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(431)	(431)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(327,497)	(327,497)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$327,497)</b>	<b>(\$327,497)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	(452,347)	(452,347)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$452,347)</b>	<b>(\$452,347)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(891)	(891)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(4,409)	(4,409)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(7,648)	(7,648)	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	(1,642)	(1,642)	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(438)	(438)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(1,631)	(1,631)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(21,644)	(21,644)	100.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	(6,160)	(6,160)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	(566)	(566)	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	(1,013)	(1,013)	100.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	-	(178)	(178)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(4,269)	(4,269)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	(1,686)	(1,686)	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	(2,130)	(2,130)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(54,305)	(54,305)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$54,305)</b>	<b>(\$54,305)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(506,652)	(506,652)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$506,652)</b>	<b>(\$506,652)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(718,698)	(718,698)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$718,698)</b>	<b>(\$718,698)</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	(1)	(1)	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	(1.00)	(1.00)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(112,035)	(112,035)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(23,906)	(23,906)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(135,941)	(135,941)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$135,941)</b>	<b>(\$135,941)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(135,941)	(135,941)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$135,941)</b>	<b>(\$135,941)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	135,941	135,941	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$135,941</b>	<b>\$135,941</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(2,811)	(2,811)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(2,811)	(2,811)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$2,811)</b>	<b>(\$2,811)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(2,811)	(2,811)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$2,811)</b>	<b>(\$2,811)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	2,811	2,811	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$2,811</b>	<b>\$2,811</b>	<b>100.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 1,574,932 - (1,574,932) (100.00%)

AVAILABLE REVENUES

3400 Other Funds Ltd 1,574,932 - (1,574,932) (100.00%)

**TOTAL AVAILABLE REVENUES \$1,574,932 - (\$1,574,932) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 173,184 173,184 0 0.00%

SALARIES & WAGES

3400 Other Funds Ltd 173,184 173,184 0 0.00%

**TOTAL SALARIES & WAGES \$173,184 \$173,184 \$0 0.00%**

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd 61 61 0 0.00%

3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	29,389	29,389	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	13,248	13,248	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	58	58	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	1,039	1,039	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	35,184	35,184	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	78,979	78,979	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$78,979</b>	<b>\$78,979</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>\$1</b>	<b>\$1</b>	<b>100.00%</b>

**PERSONAL SERVICES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	252,163	252,164	1	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$252,163</b>	<b>\$252,164</b>	<b>\$1</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	886	886	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	4,926	4,926	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	2,189	2,189	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	2,189	2,189	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	1,533	1,533	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	547	547	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	1,195,156	-	(1,195,156)	(100.00%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	438	438	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	547	547	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	1,095	1,095	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	3,065	3,065	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	1,195,156	17,415	(1,177,741)	(98.54%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,195,156</b>	<b>\$17,415</b>	<b>(\$1,177,741)</b>	<b>(98.54%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,447,319	269,579	(1,177,740)	(81.37%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,447,319</b>	<b>\$269,579</b>	<b>(\$1,177,740)</b>	<b>(81.37%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	127,613	(269,579)	(397,192)	(311.25%)
<b>TOTAL ENDING BALANCE</b>	<b>\$127,613</b>	<b>(\$269,579)</b>	<b>(\$397,192)</b>	<b>(311.25%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	1	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	5,896	5,896	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	5,896	5,896	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,896</b>	<b>\$5,896</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	5,896	5,896	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,896</b>	<b>\$5,896</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	11,231	11,231	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	22,447	22,447	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	33,678	33,678	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$33,678</b>	<b>\$33,678</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	3,808	3,808	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	4,696	4,696	0	0.00%
3400 Other Funds Ltd	92,883	92,883	0	0.00%
All Funds	97,579	97,579	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	2,575	2,575	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	1,200	1,200	0	0.00%
3400 Other Funds Ltd	3,631	3,631	0	0.00%
All Funds	4,831	4,831	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	5,896	5,896	0	0.00%
3400 Other Funds Ltd	102,897	102,897	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$108,793</b>	<b>\$108,793</b>	<b>\$0</b>	<b>0.00%</b>

**P.S. BUDGET ADJUSTMENTS**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	764,128	764,128	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	764,128	764,128	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$764,128</b>	<b>\$764,128</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	5,896	5,896	0	0.00%
3400 Other Funds Ltd	900,703	900,703	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$906,599</b>	<b>\$906,599</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	5,896	5,896	0	0.00%
3400 Other Funds Ltd	900,703	900,703	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$906,599</b>	<b>\$906,599</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(900,703)	(900,703)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$900,703)</b>	<b>(\$900,703)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	(835,468)	(835,468)	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	(2,413,574)	(2,413,574)	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	(6,033,933)	(6,033,933)	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	(12,592)	(12,592)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(9,295,567)	(9,295,567)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$9,295,567)</b>	<b>(\$9,295,567)</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	(2,500,000)	(2,500,000)	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	(2,500,000)	(2,500,000)	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$2,500,000)</b>	<b>(\$2,500,000)</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(11,795,567)	(11,795,567)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$11,795,567)</b>	<b>(\$11,795,567)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	11,795,567	11,795,567	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$11,795,567</b>	<b>\$11,795,567</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	4,631	4,631	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	4,631	4,631	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$4,631</b>	<b>\$4,631</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	4,631	4,631	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$4,631</b>	<b>\$4,631</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	1,359	1,359	0	0.00%
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4125 Out of State Travel

3400 Other Funds Ltd	72	72	0	0.00%
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4150 Employee Training

3400 Other Funds Ltd	4,438	4,438	0	0.00%
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4175 Office Expenses

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,442	2,442	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	50,906	50,906	0	0.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	54,926	54,926	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	483	483	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	95,936	95,936	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	355,907	355,907	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	60,360	60,360	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	491	491	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,661	1,661	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	43,125	43,125	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	52	52	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	49	49	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	5,985	5,985	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	4,631	4,631	0	0.00%
3400 Other Funds Ltd	324,188	324,188	0	0.00%
All Funds	328,819	328,819	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	1,987	1,987	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	29,212	29,212	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	4,631	4,631	0	0.00%
3400 Other Funds Ltd	1,033,579	1,033,579	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,038,210</b>	<b>\$1,038,210</b>	<b>\$0</b>	<b>0.00%</b>

**CAPITAL OUTLAY**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	7,773	7,773	0	0.00%
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	7,594	7,594	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	15,367	15,367	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$15,367</b>	<b>\$15,367</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	4,631	4,631	0	0.00%
3400 Other Funds Ltd	1,048,946	1,048,946	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,053,577</b>	<b>\$1,053,577</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(1,048,946)	(1,048,946)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,048,946)</b>	<b>(\$1,048,946)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(423,480)	(423,480)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(423,480)	(423,480)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$423,480)</b>	<b>(\$423,480)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(423,480)	(423,480)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$423,480)</b>	<b>(\$423,480)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	(199,968)	(199,968)	0	0.00%
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3400 Other Funds Ltd	199,968	199,968	0	0.00%
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All Funds	-	-	0	0.00%
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SALARIES & WAGES

8000 General Fund	(199,968)	(199,968)	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	199,968	199,968	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	(61)	(61)	0	0.00%
3400 Other Funds Ltd	61	61	0	0.00%
All Funds	-	-	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	(33,935)	(33,935)	0	0.00%
3400 Other Funds Ltd	33,935	33,935	0	0.00%
All Funds	-	-	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	(11,270)	(11,270)	0	0.00%
3400 Other Funds Ltd	11,270	11,270	0	0.00%
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	(15,298)	(15,298)	0	0.00%
3400 Other Funds Ltd	15,298	15,298	0	0.00%
All Funds	-	-	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	(58)	(58)	0	0.00%
3400 Other Funds Ltd	58	58	0	0.00%
All Funds	-	-	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	(1,200)	(1,200)	0	0.00%
3400 Other Funds Ltd	1,200	1,200	0	0.00%
All Funds	-	-	0	0.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	(35,184)	(35,184)	0	0.00%
3400 Other Funds Ltd	35,184	35,184	0	0.00%
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	(97,006)	(97,006)	0	0.00%
3400 Other Funds Ltd	97,006	97,006	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	(296,974)	(296,974)	0	0.00%
3400 Other Funds Ltd	296,974	296,974	0	0.00%



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL PERSONAL SERVICES</b>	-	-	\$0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
8000 General Fund	(126,506)	(126,506)	0	0.00%
3400 Other Funds Ltd	126,506	126,506	0	0.00%
All Funds	-	-	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(126,506)	(126,506)	0	0.00%
3400 Other Funds Ltd	126,506	126,506	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	-	\$0	0.00%
<b>EXPENDITURES</b>				
8000 General Fund	(423,480)	(423,480)	0	0.00%
3400 Other Funds Ltd	423,480	423,480	0	0.00%
<b>TOTAL EXPENDITURES</b>	-	-	\$0	0.00%
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(423,480)	(423,480)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$423,480)</b>	<b>(\$423,480)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,628,328	1,628,328	0	0.00%
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3160 Temporary Appointments

3400 Other Funds Ltd	64,584	64,584	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	161,461	161,461	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	1,854,373	1,854,373	0	0.00%
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,854,373</b>	<b>\$1,854,373</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	366	366	0	0.00%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	303,727	303,727	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	95,711	95,711	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	141,861	141,861	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	348	348	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	10,352	10,352	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	211,104	211,104	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	763,469	763,469	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$763,469</b>	<b>\$763,469</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(30,460)	(30,460)	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(30,460)	(30,460)	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$30,460)</b>	<b>(\$30,460)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	2,587,382	2,587,382	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,587,382</b>	<b>\$2,587,382</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	8,159	8,159	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	46,571	46,571	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	18,148	18,148	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	28,632	28,632	0	0.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,434	2,434	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,912	1,912	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	277	277	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	1,014	1,014	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	319	319	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	3,767	3,767	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	177,709	177,709	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	337	337	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(3,844)	(3,844)	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	(1,478)	(1,478)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	283,957	283,957	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$283,957</b>	<b>\$283,957</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,871,339	2,871,339	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,871,339</b>	<b>\$2,871,339</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(2,871,339)	(2,871,339)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,871,339)</b>	<b>(\$2,871,339)</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	6	6	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	6.00	6.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**BEGINNING BALANCE**

**0030 Beginning Balance Adjustment**

3400 Other Funds Ltd	-	(2,793,796)	(2,793,796)	100.00%
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**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	-	4,410,634	4,410,634	100.00%
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**CHARGES FOR SERVICES**

**0410 Charges for Services**

3400 Other Funds Ltd	-	(1,587,327)	(1,587,327)	100.00%
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**0415 Admin and Service Charges**

3400 Other Funds Ltd	-	28,177,708	28,177,708	100.00%
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**CHARGES FOR SERVICES**

3400 Other Funds Ltd	-	26,590,381	26,590,381	100.00%
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**TOTAL CHARGES FOR SERVICES**

	-	<b>\$26,590,381</b>	<b>\$26,590,381</b>	<b>100.00%</b>
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**OTHER**

**0975 Other Revenues**

3400 Other Funds Ltd	-	(93,461)	(93,461)	100.00%
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**REVENUE CATEGORIES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	4,410,634	4,410,634	100.00%
3400 Other Funds Ltd	-	26,496,920	26,496,920	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$30,907,554</b>	<b>\$30,907,554</b>	<b>100.00%</b>

2000

2010 Transfer Out - Intrafund

3400 Other Funds Ltd	-	(1,344,203)	(1,344,203)	100.00%
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AVAILABLE REVENUES

8000 General Fund	-	4,410,634	4,410,634	100.00%
3400 Other Funds Ltd	-	22,358,921	22,358,921	100.00%

<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$26,769,555</b>	<b>\$26,769,555</b>	<b>100.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	-	1,798,230	1,798,230	100.00%
3400 Other Funds Ltd	-	2,181,480	2,181,480	100.00%
All Funds	-	3,979,710	3,979,710	100.00%

SALARIES & WAGES

8000 General Fund	-	1,798,230	1,798,230	100.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	2,181,480	2,181,480	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>\$3,979,710</b>	<b>\$3,979,710</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	605	605	100.00%
3400 Other Funds Ltd	-	689	689	100.00%
All Funds	-	1,294	1,294	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	305,159	305,159	100.00%
3400 Other Funds Ltd	-	370,195	370,195	100.00%
All Funds	-	675,354	675,354	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	137,490	137,490	100.00%
3400 Other Funds Ltd	-	166,879	166,879	100.00%
All Funds	-	304,369	304,369	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	575	575	100.00%
3400 Other Funds Ltd	-	663	663	100.00%
All Funds	-	1,238	1,238	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3260 Mass Transit Tax</b>				
8000 General Fund	-	6,722	6,722	100.00%
3400 Other Funds Ltd	-	14,085	14,085	100.00%
All Funds	-	20,807	20,807	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	348,908	348,908	100.00%
3400 Other Funds Ltd	-	400,218	400,218	100.00%
All Funds	-	749,126	749,126	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	799,459	799,459	100.00%
3400 Other Funds Ltd	-	952,729	952,729	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$1,752,188</b>	<b>\$1,752,188</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(845,272)	(845,272)	100.00%
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	7,009	7,009	100.00%
3400 Other Funds Ltd	-	(997)	(997)	100.00%
All Funds	-	6,012	6,012	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	7,009	7,009	100.00%
3400 Other Funds Ltd	-	(846,269)	(846,269)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$839,260)</b>	<b>(\$839,260)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	2,604,698	2,604,698	100.00%
3400 Other Funds Ltd	-	2,287,940	2,287,940	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$4,892,638</b>	<b>\$4,892,638</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	-	7,386	7,386	100.00%
3400 Other Funds Ltd	-	8,518	8,518	100.00%
All Funds	-	15,904	15,904	100.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	-	(72)	(72)	100.00%
<b>4150 Employee Training</b>				
8000 General Fund	-	20,000	20,000	100.00%
3400 Other Funds Ltd	-	49,990	49,990	100.00%
All Funds	-	69,990	69,990	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4175 Office Expenses</b>				
8000 General Fund	-	5,000	5,000	100.00%
3400 Other Funds Ltd	-	22,600	22,600	100.00%
All Funds	-	27,600	27,600	100.00%
<b>4200 Telecommunications</b>				
8000 General Fund	-	29,706	29,706	100.00%
3400 Other Funds Ltd	-	24,080	24,080	100.00%
All Funds	-	53,786	53,786	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	1,268,916	1,268,916	100.00%
3400 Other Funds Ltd	-	16,092	16,092	100.00%
All Funds	-	1,285,008	1,285,008	100.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	-	74,479	74,479	100.00%
3400 Other Funds Ltd	-	5,774	5,774	100.00%
All Funds	-	80,253	80,253	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	90,000	90,000	100.00%
3400 Other Funds Ltd	-	(95,936)	(95,936)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(5,936)	(5,936)	100.00%
<b>4315 IT Professional Services</b>				
8000 General Fund	-	5,500	5,500	100.00%
3400 Other Funds Ltd	-	(780,794)	(780,794)	100.00%
All Funds	-	(775,294)	(775,294)	100.00%
<b>4325 Attorney General</b>				
8000 General Fund	-	5,643	5,643	100.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	-	3,945	3,945	100.00%
3400 Other Funds Ltd	-	4,520	4,520	100.00%
All Funds	-	8,465	8,465	100.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	-	4,818	4,818	100.00%
3400 Other Funds Ltd	-	4,596	4,596	100.00%
All Funds	-	9,414	9,414	100.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	-	111,270	111,270	100.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	-	(52)	(52)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	-	(49)	(49)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(5,942)	(5,942)	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	-	146,998	146,998	100.00%
3400 Other Funds Ltd	-	(312,625)	(312,625)	100.00%
All Funds	-	(165,627)	(165,627)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	-	26,275	26,275	100.00%
3400 Other Funds Ltd	-	32,308	32,308	100.00%
All Funds	-	58,583	58,583	100.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	-	6,000	6,000	100.00%
3400 Other Funds Ltd	-	5,471,757	5,471,757	100.00%
All Funds	-	5,477,757	5,477,757	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	1,805,936	1,805,936	100.00%
3400 Other Funds Ltd	-	4,444,765	4,444,765	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	\$6,250,701	\$6,250,701	100.00%
<b>EXPENDITURES</b>				
8000 General Fund	-	4,410,634	4,410,634	100.00%
3400 Other Funds Ltd	-	6,732,705	6,732,705	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$11,143,339</b>	<b>\$11,143,339</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	15,626,216	15,626,216	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$15,626,216</b>	<b>\$15,626,216</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	23	23	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	21.36	21.36	100.00%
8280 FTE Reconciliation	-	0.08	0.08	100.00%
<b>TOTAL AUTHORIZED FTE</b>	-	<b>21.44</b>	<b>21.44</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(45,018)	(45,018)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(275,887)	(275,887)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(320,905)	(320,905)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$320,905)</b>	<b>(\$320,905)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(320,905)	(320,905)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$320,905)</b>	<b>(\$320,905)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	320,905	320,905	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$320,905</b>	<b>\$320,905</b>	<b>100.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(21,484)	(21,484)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(21,484)	(21,484)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$21,484)</b>	<b>(\$21,484)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(21,484)	(21,484)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$21,484)</b>	<b>(\$21,484)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	21,484	21,484	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$21,484</b>	<b>\$21,484</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	14,966,625	-	(14,966,625)	(100.00%)
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CHARGES FOR SERVICES

3400 Other Funds Ltd	14,966,625	-	(14,966,625)	(100.00%)
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<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$14,966,625</b>	<b>-</b>	<b>(\$14,966,625)</b>	<b>(100.00%)</b>
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REVENUE CATEGORIES

3400 Other Funds Ltd	14,966,625	-	(14,966,625)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$14,966,625</b>	<b>-</b>	<b>(\$14,966,625)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	14,966,625	-	(14,966,625)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$14,966,625</b>	<b>-</b>	<b>(\$14,966,625)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,300,416	1,449,525	149,109	11.47%
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,300,416	1,449,525	149,109	11.47%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$1,300,416</b>	<b>\$1,449,525</b>	<b>\$149,109</b>	<b>11.47%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	549	583	34	6.19%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	220,683	245,983	25,300	11.46%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	99,482	110,886	11,404	11.46%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	522	561	39	7.47%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	7,802	8,691	889	11.39%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	316,656	338,646	21,990	6.94%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	645,694	705,350	59,656	9.24%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$645,694</b>	<b>\$705,350</b>	<b>\$59,656</b>	<b>9.24%</b>

**P.S. BUDGET ADJUSTMENTS**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(85,146)	(85,146)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(85,146)	(85,146)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$85,146)</b>	<b>(\$85,146)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,946,110	2,069,729	123,619	6.35%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,946,110</b>	<b>\$2,069,729</b>	<b>\$123,619</b>	<b>6.35%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	1,580,562	1,580,562	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	7,600,000	7,600,000	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	2,633,219	4,581,690	1,948,471	74.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	11,813,781	13,762,252	1,948,471	16.49%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$11,813,781</b>	<b>\$13,762,252</b>	<b>\$1,948,471</b>	<b>16.49%</b>

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	13,759,891	15,831,981	2,072,090	15.06%
<b>TOTAL EXPENDITURES</b>	<b>\$13,759,891</b>	<b>\$15,831,981</b>	<b>\$2,072,090</b>	<b>15.06%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	1,206,734	(15,831,981)	(17,038,715)	(1,411.97%)
<b>TOTAL ENDING BALANCE</b>	<b>\$1,206,734</b>	<b>(\$15,831,981)</b>	<b>(\$17,038,715)</b>	<b>(1,411.97%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	9	11	2	22.22%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	9.00	9.68	0.68	7.56%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 866,666 - (866,666) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 866,666 - (866,666) (100.00%)

**TOTAL CHARGES FOR SERVICES \$866,666 - (\$866,666) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 866,666 - (866,666) (100.00%)

**TOTAL REVENUE CATEGORIES \$866,666 - (\$866,666) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 866,666 - (866,666) (100.00%)

**TOTAL AVAILABLE REVENUES \$866,666 - (\$866,666) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4315 IT Professional Services

3400 Other Funds Ltd 800,000 800,000 0 0.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd 800,000 800,000 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	800,000	800,000	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	66,666	(800,000)	(866,666)	(1,300.01%)
<b>TOTAL ENDING BALANCE</b>	<b>\$66,666</b>	<b>(\$800,000)</b>	<b>(\$866,666)</b>	<b>(1,300.01%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 2,239,139 - (2,239,139) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 2,239,139 - (2,239,139) (100.00%)

**TOTAL CHARGES FOR SERVICES \$2,239,139 - (\$2,239,139) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 2,239,139 - (2,239,139) (100.00%)

**TOTAL REVENUE CATEGORIES \$2,239,139 - (\$2,239,139) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 2,239,139 - (2,239,139) (100.00%)

**TOTAL AVAILABLE REVENUES \$2,239,139 - (\$2,239,139) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 801,744 701,526 (100,218) (12.50%)

SALARIES & WAGES



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	801,744	701,526	(100,218)	(12.50%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$801,744</b>	<b>\$701,526</b>	<b>(\$100,218)</b>	<b>(12.50%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	305	265	(40)	(13.11%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	136,056	119,050	(17,006)	(12.50%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	61,333	53,668	(7,665)	(12.50%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	290	255	(35)	(12.07%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	4,810	6,142	1,332	27.69%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	175,920	153,930	(21,990)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	378,714	333,310	(45,404)	(11.99%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$378,714</b>	<b>\$333,310</b>	<b>(\$45,404)</b>	<b>(11.99%)</b>

**P.S. BUDGET ADJUSTMENTS**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(41,191)	(41,191)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(41,191)	(41,191)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$41,191)</b>	<b>(\$41,191)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,180,458	993,645	(186,813)	(15.83%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,180,458</b>	<b>\$993,645</b>	<b>(\$186,813)</b>	<b>(15.83%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	7,615	7,615	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	60,108	60,108	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	785,294	758,904	(26,390)	(3.36%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	853,017	826,627	(26,390)	(3.09%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$853,017</b>	<b>\$826,627</b>	<b>(\$26,390)</b>	<b>(3.09%)</b>

**EXPENDITURES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,033,475	1,820,272	(213,203)	(10.48%)
<b>TOTAL EXPENDITURES</b>	<b>\$2,033,475</b>	<b>\$1,820,272</b>	<b>(\$213,203)</b>	<b>(10.48%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	205,664	(1,820,272)	(2,025,936)	(985.07%)
<b>TOTAL ENDING BALANCE</b>	<b>\$205,664</b>	<b>(\$1,820,272)</b>	<b>(\$2,025,936)</b>	<b>(985.07%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	5	5	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	5.00	4.40	(0.60)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,000,000 - (1,000,000) (100.00%)

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 1,132,246 - (1,132,246) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 1,132,246 - (1,132,246) (100.00%)

**TOTAL CHARGES FOR SERVICES \$1,132,246 - (\$1,132,246) (100.00%)**

REVENUE CATEGORIES

8000 General Fund 1,000,000 - (1,000,000) (100.00%)

3400 Other Funds Ltd 1,132,246 - (1,132,246) (100.00%)

**TOTAL REVENUE CATEGORIES \$2,132,246 - (\$2,132,246) (100.00%)**

AVAILABLE REVENUES

8000 General Fund 1,000,000 - (1,000,000) (100.00%)

3400 Other Funds Ltd 1,132,246 - (1,132,246) (100.00%)

**TOTAL AVAILABLE REVENUES \$2,132,246 - (\$2,132,246) (100.00%)**

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	364,176	-	(364,176)	(100.00%)
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	364,176	-	(364,176)	(100.00%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$364,176</b>	<b>-</b>	<b>(\$364,176)</b>	<b>(100.00%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	183	-	(183)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	61,800	-	(61,800)	(100.00%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	27,859	-	(27,859)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	174	-	(174)	(100.00%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	2,185	-	(2,185)	(100.00%)
<b>3270 Flexible Benefits</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	105,552	-	(105,552)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	197,753	-	(197,753)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$197,753</b>	<b>-</b>	<b>(\$197,753)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	561,929	-	(561,929)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$561,929</b>	<b>-</b>	<b>(\$561,929)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4315 IT Professional Services</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	57,157	-	(57,157)	(100.00%)
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	409,740	-	(409,740)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
3400 Other Funds Ltd	466,897	-	(466,897)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,466,897</b>	<b>-</b>	<b>(\$1,466,897)</b>	<b>(100.00%)</b>

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
3400 Other Funds Ltd	1,028,826	-	(1,028,826)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$2,028,826</b>	-	<b>(\$2,028,826)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	103,420	-	(103,420)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$103,420</b>	-	<b>(\$103,420)</b>	<b>(100.00%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	3	-	(3)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	3.00	-	(3.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	282,255	-	(282,255)	(100.00%)
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CHARGES FOR SERVICES

3400 Other Funds Ltd	282,255	-	(282,255)	(100.00%)
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<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$282,255</b>	<b>-</b>	<b>(\$282,255)</b>	<b>(100.00%)</b>
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REVENUE CATEGORIES

3400 Other Funds Ltd	282,255	-	(282,255)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$282,255</b>	<b>-</b>	<b>(\$282,255)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	282,255	-	(282,255)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$282,255</b>	<b>-</b>	<b>(\$282,255)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	154,944	135,576	(19,368)	(12.50%)
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SALARIES & WAGES



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	154,944	135,576	(19,368)	(12.50%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$154,944</b>	<b>\$135,576</b>	<b>(\$19,368)</b>	<b>(12.50%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	61	53	(8)	(13.11%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	26,294	23,007	(3,287)	(12.50%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	11,853	10,371	(1,482)	(12.50%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	58	51	(7)	(12.07%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	930	813	(117)	(12.58%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	35,184	30,786	(4,398)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	74,380	65,081	(9,299)	(12.50%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$74,380</b>	<b>\$65,081</b>	<b>(\$9,299)</b>	<b>(12.50%)</b>

**P.S. BUDGET ADJUSTMENTS**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(7,711)	(7,711)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(7,711)	(7,711)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$7,711)</b>	<b>(\$7,711)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	229,324	192,946	(36,378)	(15.86%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$229,324</b>	<b>\$192,946</b>	<b>(\$36,378)</b>	<b>(15.86%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	24,669	15,324	(9,345)	(37.88%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	24,669	15,324	(9,345)	(37.88%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$24,669</b>	<b>\$15,324</b>	<b>(\$9,345)</b>	<b>(37.88%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	253,993	208,270	(45,723)	(18.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$253,993</b>	<b>\$208,270</b>	<b>(\$45,723)</b>	<b>(18.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	28,262	(208,270)	(236,532)	(836.93%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	<b>\$28,262</b>	<b>(\$208,270)</b>	<b>(\$236,532)</b>	<b>(836.93%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	1	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	1.00	0.88	(0.12)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	593,212	-	(593,212)	(100.00%)
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CHARGES FOR SERVICES

3400 Other Funds Ltd	593,212	-	(593,212)	(100.00%)
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<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$593,212</b>	<b>-</b>	<b>(\$593,212)</b>	<b>(100.00%)</b>
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REVENUE CATEGORIES

3400 Other Funds Ltd	593,212	-	(593,212)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$593,212</b>	<b>-</b>	<b>(\$593,212)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	593,212	-	(593,212)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$593,212</b>	<b>-</b>	<b>(\$593,212)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	338,472	338,472	0	0.00%
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	338,472	338,472	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$338,472</b>	<b>\$338,472</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	122	122	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	57,438	57,438	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	25,893	25,893	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	116	116	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	2,031	2,031	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	70,368	70,368	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	155,968	155,968	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$155,968</b>	<b>\$155,968</b>	<b>\$0</b>	<b>0.00%</b>

**PERSONAL SERVICES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	494,440	494,440	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$494,440</b>	<b>\$494,440</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	27,724	27,724	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	11,409	7,106	(4,303)	(37.72%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	39,133	34,830	(4,303)	(11.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$39,133</b>	<b>\$34,830</b>	<b>(\$4,303)</b>	<b>(11.00%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	533,573	529,270	(4,303)	(0.81%)
<b>TOTAL EXPENDITURES</b>	<b>\$533,573</b>	<b>\$529,270</b>	<b>(\$4,303)</b>	<b>(0.81%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	59,639	(529,270)	(588,909)	(987.46%)
<b>TOTAL ENDING BALANCE</b>	<b>\$59,639</b>	<b>(\$529,270)</b>	<b>(\$588,909)</b>	<b>(987.46%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	2	0	0.00%
<b>AUTHORIZED FTE</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**PERSONAL SERVICES**

**OTHER PAYROLL EXPENSES**

**3221 Pension Obligation Bond**

3400 Other Funds Ltd (185,542) (185,542) 0 0.00%

**3240 Unemployment Assessments**

3400 Other Funds Ltd 317 317 0 0.00%

**3260 Mass Transit Tax**

3400 Other Funds Ltd 4,955 4,955 0 0.00%

**OTHER PAYROLL EXPENSES**

3400 Other Funds Ltd (180,270) (180,270) 0 0.00%

**TOTAL OTHER PAYROLL EXPENSES**

**(\$180,270) (\$180,270) \$0 0.00%**

**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

3400 Other Funds Ltd 321,448 321,448 0 0.00%

**P.S. BUDGET ADJUSTMENTS**

3400 Other Funds Ltd 321,448 321,448 0 0.00%

**TOTAL P.S. BUDGET ADJUSTMENTS**

**\$321,448 \$321,448 \$0 0.00%**

**PERSONAL SERVICES**



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	141,178	141,178	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$141,178</b>	<b>\$141,178</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	141,178	141,178	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$141,178</b>	<b>\$141,178</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(141,178)	(141,178)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$141,178)</b>	<b>(\$141,178)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd (30,000) (30,000) 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd (89,924) (89,924) 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd (53,529) (53,529) 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd (42,980) (42,980) 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd (106,689) (106,689) 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd (11,603) (11,603) 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd (3,925,348) (3,925,348) 0 0.00%

**4375 Employee Recruitment and Develop**

3400 Other Funds Ltd (9,607) (9,607) 0 0.00%

**4400 Dues and Subscriptions**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(11,603)	(11,603)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(4,035,242)	(4,035,242)	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	(58,440)	(58,440)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(8,374,965)	(8,374,965)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$8,374,965)</b>	<b>(\$8,374,965)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(8,374,965)	(8,374,965)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$8,374,965)</b>	<b>(\$8,374,965)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	8,374,965	8,374,965	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$8,374,965</b>	<b>\$8,374,965</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 1,166 1,166 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 3,176 3,176 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 3,385 3,385 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 3,809 3,809 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 28,857 28,857 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 2,134 2,134 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 30,318 30,318 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd 224,221 224,221 0 0.00%

**4325 Attorney General**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	78,067	78,067	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	625	625	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,835	2,835	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	14,315	14,315	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	11,667	11,667	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	920	920	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	1,961	1,961	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	407,456	407,456	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$407,456</b>	<b>\$407,456</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	407,456	407,456	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$407,456</b>	<b>\$407,456</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(407,456)	(407,456)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$407,456)</b>	<b>(\$407,456)</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Technical Adjustments  
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3400 Other Funds Ltd	227,481	227,481	0	0.00%
<b>BEGINNING BALANCE</b>				
3400 Other Funds Ltd	227,481	227,481	0	0.00%
<b>TOTAL BEGINNING BALANCE</b>	<b>\$227,481</b>	<b>\$227,481</b>	<b>\$0</b>	<b>0.00%</b>
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	2,206,305	2,206,305	0	0.00%
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(208,633)	(208,633)	0	0.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	2,225,153	2,225,153	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,225,153</b>	<b>\$2,225,153</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	1,279,248	1,279,248	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	427	427	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	217,087	217,087	0	0.00%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	72,098	72,098	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	97,860	97,860	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	406	406	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	7,675	7,675	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	246,288	246,288	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	641,841	641,841	0	0.00%



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$641,841</b>	<b>\$641,841</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(60,920)	(60,920)	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	(60,920)	(60,920)	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$60,920)</b>	<b>(\$60,920)</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,860,169	1,860,169	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,860,169</b>	<b>\$1,860,169</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	3,359	3,359	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	15,440	15,440	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	27,197	27,197	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	17,656	17,656	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	77,929	77,929	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	10,890	10,890	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	9,753	9,753	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	(494,569)	(494,569)	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	33,678	33,678	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,698	1,698	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	4,046	4,046	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	572,145	572,145	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	10,124	10,124	0	0.00%
<b>4650 Other Services and Supplies</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	54,583	54,583	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	6,130	6,130	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	14,925	14,925	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	364,984	364,984	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$364,984</b>	<b>\$364,984</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,225,153	2,225,153	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,225,153</b>	<b>\$2,225,153</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	7	7	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	7.00	7.00	0.00	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	(752,175)	(752,175)	100.00%
<b>BEGINNING BALANCE</b>				
3400 Other Funds Ltd	-	(752,175)	(752,175)	100.00%
<b>TOTAL BEGINNING BALANCE</b>	-	<b>(\$752,175)</b>	<b>(\$752,175)</b>	<b>100.00%</b>
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	-	9,710,463	9,710,463	100.00%
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	-	202,128	202,128	100.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	9,160,416	9,160,416	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$9,160,416</b>	<b>\$9,160,416</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>P.S. BUDGET ADJUSTMENTS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(220,026)	(220,026)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(220,026)	(220,026)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$220,026)</b>	<b>(\$220,026)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	(220,026)	(220,026)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$220,026)</b>	<b>(\$220,026)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(1,289)	(1,289)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(3,741)	(3,741)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(4,381)	(4,381)	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(2,533)	(2,533)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(30,711)	(30,711)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	(224,221)	(224,221)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	(687)	(687)	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	(2,983)	(2,983)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(371)	(371)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(13,665)	(13,665)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	(1,144)	(1,144)	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	(2,507)	(2,507)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(288,233)	(288,233)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$288,233)</b>	<b>(\$288,233)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(508,259)	(508,259)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	-	(\$508,259)	(\$508,259)	100.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	9,668,675	9,668,675	100.00%
<b>TOTAL ENDING BALANCE</b>	-	\$9,668,675	\$9,668,675	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(22,937)	(22,937)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(140,563)	(140,563)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(163,500)	(163,500)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$163,500)</b>	<b>(\$163,500)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(163,500)	(163,500)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$163,500)</b>	<b>(\$163,500)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	163,500	163,500	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$163,500</b>	<b>\$163,500</b>	<b>100.00%</b>



Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(29,712)	(29,712)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(29,712)	(29,712)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$29,712)</b>	<b>(\$29,712)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(29,712)	(29,712)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$29,712)</b>	<b>(\$29,712)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	29,712	29,712	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$29,712</b>	<b>\$29,712</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Permanent Staff Resources for Workday  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	2,775,549	-	(2,775,549)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	2,775,549	-	(2,775,549)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,775,549</b>	<b>-</b>	<b>(\$2,775,549)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	1,338,768	1,171,422	(167,346)	(12.50%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	610	530	(80)	(13.11%)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	227,188	198,792	(28,396)	(12.50%)
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3230 Social Security Taxes

3400 Other Funds Ltd	102,415	89,617	(12,798)	(12.50%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	580	510	(70)	(12.07%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	8,033	7,026	(1,007)	(12.54%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	351,840	307,860	(43,980)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	690,666	604,335	(86,331)	(12.50%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$690,666</b>	<b>\$604,335</b>	<b>(\$86,331)</b>	<b>(12.50%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(3)	(3)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(3)	(3)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$3)</b>	<b>(\$3)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	2,029,434	1,775,754	(253,680)	(12.50%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$2,029,434</b>	<b>\$1,775,754</b>	<b>(\$253,680)</b>	<b>(12.50%)</b>
<b>SERVICES &amp; SUPPLIES</b>				

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Permanent Staff Resources for Workday  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	31,344	27,504	(3,840)	(12.25%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	25,000	25,000	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	41,470	25,000	(16,470)	(39.72%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	6,315	5,542	(773)	(12.24%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	4,503	3,948	(555)	(12.33%)
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	50,000	-	(50,000)	(100.00%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	3,733	3,276	(457)	(12.24%)
<b>4400 Dues and Subscriptions</b>				

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Permanent Staff Resources for Workday  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,503	3,948	(555)	(12.33%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	245,994	293,543	47,549	19.33%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	22,406	19,657	(2,749)	(12.27%)
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	25,000	-	(25,000)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	475,268	422,418	(52,850)	(11.12%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$475,268</b>	<b>\$422,418</b>	<b>(\$52,850)</b>	<b>(11.12%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,504,702	2,198,172	(306,530)	(12.24%)
<b>TOTAL EXPENDITURES</b>	<b>\$2,504,702</b>	<b>\$2,198,172</b>	<b>(\$306,530)</b>	<b>(12.24%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	270,847	(2,198,172)	(2,469,019)	(911.59%)
<b>TOTAL ENDING BALANCE</b>	<b>\$270,847</b>	<b>(\$2,198,172)</b>	<b>(\$2,469,019)</b>	<b>(911.59%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	10	10	0	0.00%
<b>AUTHORIZED FTE</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	10.00	8.80	(1.20)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	5,232,374	-	(5,232,374)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	5,232,374	-	(5,232,374)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,232,374</b>	<b>-</b>	<b>(\$5,232,374)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	996,786	1,128,816	132,030	13.25%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	551	474	(77)	(13.97%)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	169,155	191,560	22,405	13.25%
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3230 Social Security Taxes

3400 Other Funds Ltd	76,254	86,353	10,099	13.24%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	526	454	(72)	(13.69%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	5,981	6,774	793	13.26%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	316,656	272,676	(43,980)	(13.89%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	569,123	558,291	(10,832)	(1.90%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$569,123</b>	<b>\$558,291</b>	<b>(\$10,832)</b>	<b>(1.90%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(1)	(1)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$1)</b>	<b>(\$1)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,565,909	1,687,106	121,197	7.74%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,565,909</b>	<b>\$1,687,106</b>	<b>\$121,197</b>	<b>7.74%</b>
<b>SERVICES &amp; SUPPLIES</b>				



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	32,825	23,811	(9,014)	(27.46%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	30,000	30,000	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	138,117	120,000	(18,117)	(13.12%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	6,754	4,833	(1,921)	(28.44%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	4,723	3,419	(1,304)	(27.61%)
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	2,255,600	2,255,600	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	3,953	2,847	(1,106)	(27.98%)
<b>4400 Dues and Subscriptions</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,723	3,419	(1,304)	(27.61%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	685,114	693,600	8,486	1.24%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	23,724	17,082	(6,642)	(28.00%)
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	20,000	20,000	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	3,220,533	3,189,611	(30,922)	(0.96%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,220,533</b>	<b>\$3,189,611</b>	<b>(\$30,922)</b>	<b>(0.96%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	4,786,442	4,876,717	90,275	1.89%
<b>TOTAL EXPENDITURES</b>	<b>\$4,786,442</b>	<b>\$4,876,717</b>	<b>\$90,275</b>	<b>1.89%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	445,932	(4,876,717)	(5,322,649)	(1,193.60%)
<b>TOTAL ENDING BALANCE</b>	<b>\$445,932</b>	<b>(\$4,876,717)</b>	<b>(\$5,322,649)</b>	<b>(1,193.60%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	11	11	0	0.00%
<b>AUTHORIZED FTE</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	8.25	7.75	(0.50)	(6.06%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Strengthening Training Practices  
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	942,233	-	(942,233)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	942,233	-	(942,233)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$942,233</b>	<b>-</b>	<b>(\$942,233)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	280,056	245,049	(35,007)	(12.50%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	122	106	(16)	(13.11%)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	47,525	41,585	(5,940)	(12.50%)
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3230 Social Security Taxes

3400 Other Funds Ltd	21,424	18,747	(2,677)	(12.50%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	116	102	(14)	(12.07%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	1,680	1,470	(210)	(12.50%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	70,368	61,572	(8,796)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	141,235	123,582	(17,653)	(12.50%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$141,235</b>	<b>\$123,582</b>	<b>(\$17,653)</b>	<b>(12.50%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	421,291	368,631	(52,660)	(12.50%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$421,291</b>	<b>\$368,631</b>	<b>(\$52,660)</b>	<b>(12.50%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	1,482	1,293	(189)	(12.75%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	7,686	6,706	(980)	(12.75%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	4,390	3,831	(559)	(12.73%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	3,294	2,874	(420)	(12.75%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	1,428	1,246	(182)	(12.75%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,098	957	(141)	(12.84%)
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	400,000	400,000	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	878	767	(111)	(12.64%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,098	957	(141)	(12.84%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	9,925	957	(8,968)	(90.36%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	5,272	4,599	(673)	(12.77%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	436,551	424,187	(12,364)	(2.83%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$436,551</b>	<b>\$424,187</b>	<b>(\$12,364)</b>	<b>(2.83%)</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Strengthening Training Practices  
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	857,842	792,818	(65,024)	(7.58%)
<b>TOTAL EXPENDITURES</b>	<b>\$857,842</b>	<b>\$792,818</b>	<b>(\$65,024)</b>	<b>(7.58%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	84,391	(792,818)	(877,209)	(1,039.46%)
<b>TOTAL ENDING BALANCE</b>	<b>\$84,391</b>	<b>(\$792,818)</b>	<b>(\$877,209)</b>	<b>(1,039.46%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	2	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	1.76	(0.24)	(12.00%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Personnel Investigations/Exec Recruiting  
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	836,843	-	(836,843)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	836,843	-	(836,843)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$836,843</b>	<b>-</b>	<b>(\$836,843)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	471,024	274,764	(196,260)	(41.67%)
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	183	106	(77)	(42.08%)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	79,932	46,628	(33,304)	(41.67%)
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3230 Social Security Taxes

3400 Other Funds Ltd	36,033	21,020	(15,013)	(41.66%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	174	102	(72)	(41.38%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	2,826	1,648	(1,178)	(41.68%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	105,552	61,572	(43,980)	(41.67%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	224,700	131,076	(93,624)	(41.67%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$224,700</b>	<b>\$131,076</b>	<b>(\$93,624)</b>	<b>(41.67%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	695,724	405,840	(289,884)	(41.67%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$695,724</b>	<b>\$405,840</b>	<b>(\$289,884)</b>	<b>(41.67%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	2,223	1,301	(922)	(41.48%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	11,529	6,744	(4,785)	(41.50%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	6,585	3,853	(2,732)	(41.49%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Personnel Investigations/Exec Recruiting  
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	4,941	2,890	(2,051)	(41.51%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,142	1,253	(889)	(41.50%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,647	963	(684)	(41.53%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,317	771	(546)	(41.46%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,647	963	(684)	(41.53%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	17,113	963	(16,150)	(94.37%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	7,908	4,625	(3,283)	(41.51%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	57,052	24,326	(32,726)	(57.36%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$57,052</b>	<b>\$24,326</b>	<b>(\$32,726)</b>	<b>(57.36%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	752,776	430,166	(322,610)	(42.86%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Personnel Investigations/Exec Recruiting  
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$752,776</b>	<b>\$430,166</b>	<b>(\$322,610)</b>	<b>(42.86%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	84,067	(430,166)	(514,233)	(611.69%)
<b>TOTAL ENDING BALANCE</b>	<b>\$84,067</b>	<b>(\$430,166)</b>	<b>(\$514,233)</b>	<b>(611.69%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	3	2	(1)	(33.33%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	3.00	1.76	(1.24)	(41.33%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Planning and Integration Resources for OSPS  
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	-	361,296	361,296	100.00%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	-	122	122	100.00%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	-	61,312	61,312	100.00%
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3230 Social Security Taxes

3400 Other Funds Ltd	-	27,639	27,639	100.00%
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	-	116	116	100.00%
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3260 Mass Transit Tax

3400 Other Funds Ltd	-	2,168	2,168	100.00%
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3270 Flexible Benefits

3400 Other Funds Ltd	-	70,368	70,368	100.00%
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OTHER PAYROLL EXPENSES

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Planning and Integration Resources for OSPS  
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	161,725	161,725	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$161,725</b>	<b>\$161,725</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	523,021	523,021	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$523,021</b>	<b>\$523,021</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	1,625	1,625	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	8,758	8,758	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	4,378	4,378	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	3,831	3,831	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	2,245	2,245	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	1,094	1,094	100.00%
<b>4315 IT Professional Services</b>				

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Planning and Integration Resources for OSPS  
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	193,920	193,920	100.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	876	876	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	1,094	1,094	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	3,722	3,722	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	5,693	5,693	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	227,236	227,236	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$227,236</b>	<b>\$227,236</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	750,257	750,257	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$750,257</b>	<b>\$750,257</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(750,257)	(750,257)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$750,257)</b>	<b>(\$750,257)</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				

**Package Comparison Report - Detail  
2019-21 Biennium  
Chief Human Resource Office**

**Cross Reference Number: 10700-045-00-00-00000  
Package: Planning and Integration Resources for OSPS  
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	2	2	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	2.00	2.00	100.00%

Package Comparison Report - Detail  
 2019-21 Biennium  
 Chief Human Resource Office

Cross Reference Number: 10700-045-00-00-00000  
 Package: Additional Staff Resources for CHRO  
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	278,947	-	(278,947)	(100.00%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	278,947	-	(278,947)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$278,947</b>	<b>-</b>	<b>(\$278,947)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	157,008	931,602	774,594	493.35%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	61	318	257	421.31%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	26,644	158,094	131,450	493.36%
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3230 Social Security Taxes

3400 Other Funds Ltd	12,011	71,269	59,258	493.36%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	58	306	248	427.59%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	942	5,689	4,747	503.93%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	35,184	184,716	149,532	425.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	74,900	420,392	345,492	461.27%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$74,900</b>	<b>\$420,392</b>	<b>\$345,492</b>	<b>461.27%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(100)	(100)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(100)	(100)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$100)</b>	<b>(\$100)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	231,908	1,351,894	1,119,986	482.94%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$231,908</b>	<b>\$1,351,894</b>	<b>\$1,119,986</b>	<b>482.94%</b>
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	741	3,514	2,773	374.22%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	3,843	18,160	14,317	372.55%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	2,195	11,269	9,074	413.39%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	1,647	8,670	7,023	426.41%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	714	3,519	2,805	392.86%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	549	2,599	2,050	373.41%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	439	2,119	1,680	382.69%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	549	2,599	2,050	373.41%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	5,704	2,648	(3,056)	(53.58%)
<b>4700 Expendable Prop 250 - 5000</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,636	12,720	10,084	382.55%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	19,017	67,817	48,800	256.61%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$19,017</b>	<b>\$67,817</b>	<b>\$48,800</b>	<b>256.61%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	250,925	1,419,711	1,168,786	465.79%
<b>TOTAL EXPENDITURES</b>	<b>\$250,925</b>	<b>\$1,419,711</b>	<b>\$1,168,786</b>	<b>465.79%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	28,022	(1,419,711)	(1,447,733)	(5,166.42%)
<b>TOTAL ENDING BALANCE</b>	<b>\$28,022</b>	<b>(\$1,419,711)</b>	<b>(\$1,447,733)</b>	<b>(5,166.42%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	6	5	500.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	1.00	5.28	4.28	428.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3160 Temporary Appointments</b>				
3400 Other Funds Ltd	10,165	10,165	0	0.00%
<b>3170 Overtime Payments</b>				
3400 Other Funds Ltd	2,167	2,167	0	0.00%
<b>3190 All Other Differential</b>				
3400 Other Funds Ltd	41,572	41,572	0	0.00%
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	53,904	53,904	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$53,904</b>	<b>\$53,904</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	7,422	7,422	0	0.00%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	58,257	58,257	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	4,123	4,123	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	10,483	10,483	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	80,285	80,285	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$80,285</b>	<b>\$80,285</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	1,070,845	1,070,845	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	1,070,845	1,070,845	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$1,070,845</b>	<b>\$1,070,845</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	1,205,034	1,205,034	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,205,034</b>	<b>\$1,205,034</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,205,034	1,205,034	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$1,205,034</b>	<b>\$1,205,034</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(1,205,034)	(1,205,034)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	<b>(\$1,205,034)</b>	<b>(\$1,205,034)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4200 Telecommunications**

3400 Other Funds Ltd (874,149) (874,149) 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd (2,130,330) (2,130,330) 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd (205,592) (205,592) 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd (1,137,119) (1,137,119) 0 0.00%

**4715 IT Expendable Property**

3400 Other Funds Ltd (7,292,361) (7,292,361) 0 0.00%

**SERVICES & SUPPLIES**

3400 Other Funds Ltd (11,639,551) (11,639,551) 0 0.00%

**TOTAL SERVICES & SUPPLIES**

**(\$11,639,551) (\$11,639,551) \$0 0.00%**

**CAPITAL OUTLAY**

**5600 Data Processing Hardware**

3400 Other Funds Ltd (928,360) (928,360) 0 0.00%

**5900 Other Capital Outlay**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,778,624)	(2,778,624)	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	(3,706,984)	(3,706,984)	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$3,706,984)</b>	<b>(\$3,706,984)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(15,346,535)	(15,346,535)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$15,346,535)</b>	<b>(\$15,346,535)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	15,346,535	15,346,535	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$15,346,535</b>	<b>\$15,346,535</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 5,022 5,022 0 0.00%

**4125 Out of State Travel**

3400 Other Funds Ltd 1,917 1,917 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 27,502 27,502 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 5,568 5,568 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 362,064 362,064 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 962,877 962,877 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 2,274 2,274 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 733 733 0 0.00%

**4315 IT Professional Services**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	90,704	90,704	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	24,100	24,100	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	475	475	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,463	1,463	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	274,288	274,288	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	233	233	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	1,115	1,115	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	3,215	3,215	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	836,640	836,640	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	5,471	5,471	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	487,947	487,947	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	3,093,608	3,093,608	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,093,608</b>	<b>\$3,093,608</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	84,460	84,460	0	0.00%
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	45,267	45,267	0	0.00%
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	87,913	87,913	0	0.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	177,183	177,183	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	394,823	394,823	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$394,823</b>	<b>\$394,823</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	3,488,431	3,488,431	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$3,488,431</b>	<b>\$3,488,431</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(3,488,431)	(3,488,431)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$3,488,431)</b>	<b>(\$3,488,431)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(1,628,328)	(1,628,328)	0	0.00%
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3160 Temporary Appointments

3400 Other Funds Ltd	(64,584)	(64,584)	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	(161,461)	(161,461)	0	0.00%
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SALARIES & WAGES

3400 Other Funds Ltd	(1,854,373)	(1,854,373)	0	0.00%
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**TOTAL SALARIES & WAGES**

<b>(\$1,854,373)</b>	<b>(\$1,854,373)</b>	<b>\$0</b>	<b>0.00%</b>
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	(366)	(366)	0	0.00%
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	(303,727)	(303,727)	0	0.00%
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3221 Pension Obligation Bond

3400 Other Funds Ltd	(95,711)	(95,711)	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	(141,861)	(141,861)	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	(348)	(348)	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	(10,352)	(10,352)	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	(211,104)	(211,104)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	(763,469)	(763,469)	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$763,469)</b>	<b>(\$763,469)</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	30,460	30,460	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	30,460	30,460	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$30,460</b>	<b>\$30,460</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	(2,587,382)	(2,587,382)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$2,587,382)</b>	<b>(\$2,587,382)</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	(8,159)	(8,159)	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	(46,571)	(46,571)	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	(18,148)	(18,148)	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	(28,632)	(28,632)	0	0.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	1,104,239	1,104,239	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	(1,912)	(1,912)	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	210,693	210,693	0	0.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	700,735	700,735	0	0.00%
<b>4325 Attorney General</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(63,781)	(63,781)	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	(319)	(319)	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	(3,767)	(3,767)	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	(862,587)	(862,587)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	(337)	(337)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	32,952	32,952	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	1,478	1,478	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	2,796,070	2,796,070	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	3,811,954	3,811,954	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,811,954</b>	<b>\$3,811,954</b>	<b>\$0</b>	<b>0.00%</b>

**CAPITAL OUTLAY**



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	(27,905)	(27,905)	0	0.00%
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	(1,109,163)	(1,109,163)	0	0.00%
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	(1,419,915)	(1,419,915)	0	0.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	(1,538,928)	(1,538,928)	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	(4,095,911)	(4,095,911)	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>(\$4,095,911)</b>	<b>(\$4,095,911)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(2,871,339)	(2,871,339)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$2,871,339)</b>	<b>(\$2,871,339)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	2,871,339	2,871,339	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$2,871,339</b>	<b>\$2,871,339</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	(6)	(6)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	(6.00)	(6.00)	0.00	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	-	10,600,000	10,600,000	100.00%
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CHARGES FOR SERVICES

3400 Other Funds Ltd	-	10,600,000	10,600,000	100.00%
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**TOTAL CHARGES FOR SERVICES**

-	<b>\$10,600,000</b>	<b>\$10,600,000</b>	<b>100.00%</b>
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	-	(10,000,000)	(10,000,000)	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	600,000	600,000	100.00%
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**TOTAL REVENUE CATEGORIES**

-	<b>\$600,000</b>	<b>\$600,000</b>	<b>100.00%</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	600,000	600,000	100.00%
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**TOTAL AVAILABLE REVENUES**

-	<b>\$600,000</b>	<b>\$600,000</b>	<b>100.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	6	6	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	3,252	3,252	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	8,862	8,862	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	799	799	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(2,131,022)	(2,131,022)	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(780)	(780)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(934)	(934)	100.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	1,580,907	1,580,907	100.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(3,883)	(3,883)	100.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	-	(12,530)	(12,530)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	10,976	10,976	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	1,084,118	1,084,118	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	539,771	539,771	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$539,771</b>	<b>\$539,771</b>	<b>100.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	-	9,459	9,459	100.00%
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	-	25,628	25,628	100.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	-	25,142	25,142	100.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	-	60,229	60,229	100.00%
<b>TOTAL CAPITAL OUTLAY</b>	-	<b>\$60,229</b>	<b>\$60,229</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	600,000	600,000	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	-	\$600,000	\$600,000	100.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	3,292,322	3,292,322	100.00%
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	-	(5,880,041)	(5,880,041)	100.00%
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	-	1,499,863	1,499,863	100.00%
<b>CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	-	(4,380,178)	(4,380,178)	100.00%
<b>TOTAL CHARGES FOR SERVICES</b>				
	-	<b>(\$4,380,178)</b>	<b>(\$4,380,178)</b>	<b>100.00%</b>
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	-	(882,092)	(882,092)	100.00%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	-	(4,359,758)	(4,359,758)	100.00%
<b>1020 Transfer In - Indirect Cost</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	13,441,469	13,441,469	100.00%
<b>TRANSFERS IN</b>				
3400 Other Funds Ltd	-	9,081,711	9,081,711	100.00%
<b>TOTAL TRANSFERS IN</b>	-	<b>\$9,081,711</b>	<b>\$9,081,711</b>	<b>100.00%</b>
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	-	3,819,441	3,819,441	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$3,819,441</b>	<b>\$3,819,441</b>	<b>100.00%</b>
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	-	(56,950)	(56,950)	100.00%
<b>2020 Transfer Out - Indirect Cost</b>				
3400 Other Funds Ltd	-	(13,441,469)	(13,441,469)	100.00%
<b>2000</b>				
3400 Other Funds Ltd	-	(13,498,419)	(13,498,419)	100.00%
<b>TOTAL 2000</b>	-	<b>(\$13,498,419)</b>	<b>(\$13,498,419)</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	(6,386,656)	(6,386,656)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$6,386,656)</b>	<b>(\$6,386,656)</b>	<b>100.00%</b>

**EXPENDITURES**



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>PERSONAL SERVICES</b>				
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(1,085,374)	(1,085,374)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(1,085,374)	(1,085,374)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$1,085,374)</b>	<b>(\$1,085,374)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	(1,085,374)	(1,085,374)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$1,085,374)</b>	<b>(\$1,085,374)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(4,604)	(4,604)	100.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	-	(1,917)	(1,917)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(29,029)	(29,029)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(4,526)	(4,526)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(2,128)	(2,128)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(722)	(722)	100.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	(85,807)	(85,807)	100.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(76)	(76)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	(323)	(323)	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	(1,249)	(1,249)	100.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	-	(233)	(233)	100.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	-	(1,115)	(1,115)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(3,203)	(3,203)	100.00%
<b>4650 Other Services and Supplies</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(842,309)	(842,309)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	(5,091)	(5,091)	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	(1,014,257)	(1,014,257)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(1,996,589)	(1,996,589)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$1,996,589)</b>	<b>(\$1,996,589)</b>	<b>100.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	-	(83,438)	(83,438)	100.00%
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	-	(6,478)	(6,478)	100.00%
<b>5600 Data Processing Hardware</b>				
3400 Other Funds Ltd	-	(115,735)	(115,735)	100.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	-	(189,172)	(189,172)	100.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	-	(394,823)	(394,823)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL CAPITAL OUTLAY</b>	-	(\$394,823)	(\$394,823)	100.00%
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(3,476,786)	(3,476,786)	100.00%
<b>TOTAL EXPENDITURES</b>	-	(\$3,476,786)	(\$3,476,786)	100.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(2,909,870)	(2,909,870)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	(\$2,909,870)	(\$2,909,870)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(65,836)	(65,836)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(403,465)	(403,465)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(469,301)	(469,301)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$469,301)</b>	<b>(\$469,301)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(469,301)	(469,301)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$469,301)</b>	<b>(\$469,301)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	469,301	469,301	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$469,301</b>	<b>\$469,301</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(4,759)	(4,759)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(4,759)	(4,759)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$4,759)</b>	<b>(\$4,759)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(4,759)	(4,759)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$4,759)</b>	<b>(\$4,759)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	4,759	4,759	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$4,759</b>	<b>\$4,759</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd 428,498 - (428,498) (100.00%)

0415 Admin and Service Charges

3400 Other Funds Ltd 383,914 - (383,914) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 812,412 - (812,412) (100.00%)

**TOTAL CHARGES FOR SERVICES**

**\$812,412 - (\$812,412) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 812,412 - (812,412) (100.00%)

**TOTAL REVENUE CATEGORIES**

**\$812,412 - (\$812,412) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 812,412 - (812,412) (100.00%)

**TOTAL AVAILABLE REVENUES**

**\$812,412 - (\$812,412) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	275,112	240,723	(34,389)	(12.50%)
<b>SALARIES &amp; WAGES</b>				
3400 Other Funds Ltd	275,112	240,723	(34,389)	(12.50%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$275,112</b>	<b>\$240,723</b>	<b>(\$34,389)</b>	<b>(12.50%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	122	106	(16)	(13.11%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	46,687	40,850	(5,837)	(12.50%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	21,046	18,415	(2,631)	(12.50%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	116	102	(14)	(12.07%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	1,651	1,444	(207)	(12.54%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	70,368	61,572	(8,796)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	139,990	122,489	(17,501)	(12.50%)



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$139,990</b>	<b>\$122,489</b>	<b>(\$17,501)</b>	<b>(12.50%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(14,524)	(14,524)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(14,524)	(14,524)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$14,524)</b>	<b>(\$14,524)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	415,102	348,688	(66,414)	(16.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$415,102</b>	<b>\$348,688</b>	<b>(\$66,414)</b>	<b>(16.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	1,778	1,553	(225)	(12.65%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	9,882	8,670	(1,212)	(12.26%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	4,390	3,854	(536)	(12.21%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	4,390	3,854	(536)	(12.21%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	3,076	2,698	(378)	(12.29%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	1,098	964	(134)	(12.20%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	878	772	(106)	(12.07%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,098	964	(134)	(12.20%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	14,572	1,928	(12,644)	(86.77%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	6,148	5,394	(754)	(12.26%)
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	350,000	350,000	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	397,310	380,651	(16,659)	(4.19%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$397,310</b>	<b>\$380,651</b>	<b>(\$16,659)</b>	<b>(4.19%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	812,412	729,339	(83,073)	(10.23%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$812,412</b>	<b>\$729,339</b>	<b>(\$83,073)</b>	<b>(10.23%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(729,339)	(729,339)	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>(\$729,339)</b>	<b>(\$729,339)</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	2	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	1.76	(0.24)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 3,000,000 - (3,000,000) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 3,000,000 - (3,000,000) (100.00%)

**TOTAL CHARGES FOR SERVICES \$3,000,000 - (\$3,000,000) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 3,000,000 - (3,000,000) (100.00%)

**TOTAL REVENUE CATEGORIES \$3,000,000 - (\$3,000,000) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 3,000,000 - (3,000,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$3,000,000 - (\$3,000,000) (100.00%)**

EXPENDITURES

SERVICES & SUPPLIES

4715 IT Expendable Property

3400 Other Funds Ltd 3,890,000 3,890,000 0 0.00%

SERVICES & SUPPLIES

3400 Other Funds Ltd 3,890,000 3,890,000 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,890,000</b>	<b>\$3,890,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5150 Telecommunications Equipment</b>				
3400 Other Funds Ltd	3,516,000	3,516,000	0	0.00%
<b>5550 Data Processing Software</b>				
3400 Other Funds Ltd	3,000,000	3,000,000	0	0.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	4,880,000	4,880,000	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	11,396,000	11,396,000	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$11,396,000</b>	<b>\$11,396,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	15,286,000	15,286,000	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$15,286,000</b>	<b>\$15,286,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(12,286,000)	(15,286,000)	(3,000,000)	(24.42%)
<b>TOTAL ENDING BALANCE</b>	<b>(\$12,286,000)</b>	<b>(\$15,286,000)</b>	<b>(\$3,000,000)</b>	<b>(24.42%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3160 Temporary Appointments**

3400 Other Funds Ltd 3,996 3,996 0 0.00%

**3170 Overtime Payments**

3400 Other Funds Ltd 4,528 4,528 0 0.00%

**3180 Shift Differential**

3400 Other Funds Ltd 699 699 0 0.00%

**3190 All Other Differential**

3400 Other Funds Ltd 10,534 10,534 0 0.00%

**SALARIES & WAGES**

3400 Other Funds Ltd 19,757 19,757 0 0.00%

**TOTAL SALARIES & WAGES**

**\$19,757 \$19,757 \$0 0.00%**

**OTHER PAYROLL EXPENSES**

**3220 Public Employees Retire Cont**

3400 Other Funds Ltd 2,675 2,675 0 0.00%

**3221 Pension Obligation Bond**

3400 Other Funds Ltd 41,564 41,564 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	1,512	1,512	0	0.00%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	490	490	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	9,004	9,004	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	55,245	55,245	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$55,245</b>	<b>\$55,245</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	557,742	557,742	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	557,742	557,742	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$557,742</b>	<b>\$557,742</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	632,744	632,744	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$632,744</b>	<b>\$632,744</b>	<b>\$0</b>	<b>0.00%</b>

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	632,744	632,744	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$632,744</b>	<b>\$632,744</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(632,744)	(632,744)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$632,744)</b>	<b>(\$632,744)</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4625 Other COP Costs</b>				
3400 Other Funds Ltd	(214,000)	(214,000)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(7,110,000)	(7,110,000)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(7,324,000)	(7,324,000)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$7,324,000)</b>	<b>(\$7,324,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(7,324,000)	(7,324,000)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$7,324,000)</b>	<b>(\$7,324,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	7,324,000	7,324,000	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$7,324,000</b>	<b>\$7,324,000</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 14,402 14,402 0 0.00%

**4125 Out of State Travel**

3400 Other Funds Ltd 1,615 1,615 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 6,764 6,764 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 6,479 6,479 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 25,102 25,102 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 81,265 81,265 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 1,254 1,254 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 14,432 14,432 0 0.00%

**4315 IT Professional Services**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,839	1,839	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	64,869	64,869	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,432	2,432	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	82,931	82,931	0	0.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	390,939	390,939	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	18,573	18,573	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	744,194	744,194	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	255,737	255,737	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	3,678	3,678	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	4,636	4,636	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	1,721,141	1,721,141	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,721,141</b>	<b>\$1,721,141</b>	<b>\$0</b>	<b>0.00%</b>
<b>CAPITAL OUTLAY</b>				
<b>5350 Industrial and Heavy Equipment</b>				
3400 Other Funds Ltd	2,012	2,012	0	0.00%
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	544,955	544,955	0	0.00%
<b>5900 Other Capital Outlay</b>				
3400 Other Funds Ltd	2,259	2,259	0	0.00%
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	549,226	549,226	0	0.00%
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$549,226</b>	<b>\$549,226</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,270,367	2,270,367	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,270,367</b>	<b>\$2,270,367</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(2,270,367)	(2,270,367)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$2,270,367)</b>	<b>(\$2,270,367)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4200 Telecommunications**

3400 Other Funds Ltd (2,000) (2,000) 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd (390,918) (390,918) 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd (49,408) (49,408) 0 0.00%

**4315 IT Professional Services**

3400 Other Funds Ltd (45,633) (45,633) 0 0.00%

**4425 Facilities Rental and Taxes**

3400 Other Funds Ltd 504,172 504,172 0 0.00%

**4650 Other Services and Supplies**

3400 Other Funds Ltd (16,213) (16,213) 0 0.00%

**SERVICES & SUPPLIES**

3400 Other Funds Ltd - - 0 0.00%

**TOTAL SERVICES & SUPPLIES**

- - \$0 0.00%

**EXPENDITURES**

3400 Other Funds Ltd - - 0 0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Asset Management

Cross Reference Number: 10700-060-00-00-00000  
 Package: Analyst Adjustments  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	5,404,148	5,404,148	100.00%
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	-	(3,031,344)	(3,031,344)	100.00%
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0510 Rents and Royalties</b>				
3400 Other Funds Ltd	-	15,968,932	15,968,932	100.00%
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	-	(100,000)	(100,000)	100.00%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	-	374,171	374,171	100.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	-	13,211,759	13,211,759	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$13,211,759</b>	<b>\$13,211,759</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	-	(18,610,940)	(18,610,940)	100.00%
<b>2050 Transfer to Other</b>				
3400 Other Funds Ltd	-	(22,211,874)	(22,211,874)	100.00%
<b>2634 Tsfr To Parks and Rec Dept</b>				
3400 Other Funds Ltd	-	(400,000)	(400,000)	100.00%
<b>2000</b>				
3400 Other Funds Ltd	-	(41,222,814)	(41,222,814)	100.00%
<b>TOTAL 2000</b>	-	<b>(\$41,222,814)</b>	<b>(\$41,222,814)</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	(22,606,907)	(22,606,907)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$22,606,907)</b>	<b>(\$22,606,907)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	-	115,080	115,080	100.00%
<b>SALARIES &amp; WAGES</b>				



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	115,080	115,080	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>\$115,080</b>	<b>\$115,080</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	-	19,529	19,529	100.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	-	8,804	8,804	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	-	28,333	28,333	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$28,333</b>	<b>\$28,333</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(607,092)	(607,092)	100.00%
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	691	691	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(606,401)	(606,401)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$606,401)</b>	<b>(\$606,401)</b>	<b>100.00%</b>

**PERSONAL SERVICES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(462,988)	(462,988)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$462,988)</b>	<b>(\$462,988)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(13,662)	(13,662)	100.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	-	(1,615)	(1,615)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(2,932)	(2,932)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(4,290)	(4,290)	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	(123,358)	(123,358)	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(819,288)	(819,288)	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(707)	(707)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(14,432)	(14,432)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	438	438	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	(2,394)	(2,394)	100.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	-	(99,491)	(99,491)	100.00%
<b>4450 Fuels and Utilities</b>				
3400 Other Funds Ltd	-	(1,257,618)	(1,257,618)	100.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	-	(18,573)	(18,573)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(744,194)	(744,194)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(257,030)	(257,030)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	(3,678)	(3,678)	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	(8,415)	(8,415)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(3,371,239)	(3,371,239)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$3,371,239)</b>	<b>(\$3,371,239)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(3,834,227)	(3,834,227)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$3,834,227)</b>	<b>(\$3,834,227)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(18,772,680)	(18,772,680)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$18,772,680)</b>	<b>(\$18,772,680)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(85,091)	(85,091)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(521,476)	(521,476)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(606,567)	(606,567)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$606,567)</b>	<b>(\$606,567)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(606,567)	(606,567)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$606,567)</b>	<b>(\$606,567)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	606,567	606,567	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$606,567</b>	<b>\$606,567</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(23,024)	(23,024)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(23,024)	(23,024)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$23,024)</b>	<b>(\$23,024)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(23,024)	(23,024)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$23,024)</b>	<b>(\$23,024)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	23,024	23,024	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$23,024</b>	<b>\$23,024</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0510 Rents and Royalties</b>				
3400 Other Funds Ltd	9,681,504	-	(9,681,504)	(100.00%)
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	9,681,504	-	(9,681,504)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$9,681,504</b>	<b>-</b>	<b>(\$9,681,504)</b>	<b>(100.00%)</b>
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(9,681,504)	-	9,681,504	100.00%
<b>2000</b>				
3400 Other Funds Ltd	(9,681,504)	-	9,681,504	100.00%
<b>TOTAL 2000</b>	<b>(\$9,681,504)</b>	<b>-</b>	<b>\$9,681,504</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	385,375	-	(385,375)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	385,375	-	(385,375)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$385,375</b>	<b>-</b>	<b>(\$385,375)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	385,375	-	(385,375)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$385,375</b>	<b>-</b>	<b>(\$385,375)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	235,344	-	(235,344)	(100.00%)
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SALARIES & WAGES

3400 Other Funds Ltd	235,344	-	(235,344)	(100.00%)
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$235,344</b>	<b>-</b>	<b>(\$235,344)</b>	<b>(100.00%)</b>
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OTHER PAYROLL EXPENSES



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	122	-	(122)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	39,938	-	(39,938)	(100.00%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	18,004	-	(18,004)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	116	-	(116)	(100.00%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	1,412	-	(1,412)	(100.00%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	70,368	-	(70,368)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	129,960	-	(129,960)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$129,960</b>	<b>-</b>	<b>(\$129,960)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	365,304	-	(365,304)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$365,304</b>	<b>-</b>	<b>(\$365,304)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	20,071	-	(20,071)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	20,071	-	(20,071)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$20,071</b>	<b>-</b>	<b>(\$20,071)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	385,375	-	(385,375)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$385,375</b>	<b>-</b>	<b>(\$385,375)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd 1,253,563 - (1,253,563) (100.00%)

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd 203,343 - (203,343) (100.00%)

REVENUE CATEGORIES

3400 Other Funds Ltd 1,456,906 - (1,456,906) (100.00%)

**TOTAL REVENUE CATEGORIES \$1,456,906 - (\$1,456,906) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 1,456,906 - (1,456,906) (100.00%)

**TOTAL AVAILABLE REVENUES \$1,456,906 - (\$1,456,906) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 864,096 637,200 (226,896) (26.26%)

SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	864,096	637,200	(226,896)	(26.26%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$864,096</b>	<b>\$637,200</b>	<b>(\$226,896)</b>	<b>(26.26%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	366	244	(122)	(33.33%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	146,637	108,133	(38,504)	(26.26%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	66,104	48,746	(17,358)	(26.26%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	348	232	(116)	(33.33%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	5,185	3,822	(1,363)	(26.29%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	211,104	140,736	(70,368)	(33.33%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	429,744	301,913	(127,831)	(29.75%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$429,744</b>	<b>\$301,913</b>	<b>(\$127,831)</b>	<b>(29.75%)</b>

**PERSONAL SERVICES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,293,840	939,113	(354,727)	(27.42%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$1,293,840</b>	<b>\$939,113</b>	<b>(\$354,727)</b>	<b>(27.42%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	163,066	55,284	(107,782)	(66.10%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	163,066	55,284	(107,782)	(66.10%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$163,066</b>	<b>\$55,284</b>	<b>(\$107,782)</b>	<b>(66.10%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,456,906	994,397	(462,509)	(31.75%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,456,906</b>	<b>\$994,397</b>	<b>(\$462,509)</b>	<b>(31.75%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(994,397)	(994,397)	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>(\$994,397)</b>	<b>(\$994,397)</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	6	4	(2)	(33.33%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	6.00	4.00	(2.00)	(33.33%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	4,000,000	-	(4,000,000)	(100.00%)
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	4,000,000	-	(4,000,000)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$4,000,000</b>	<b>-</b>	<b>(\$4,000,000)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	4,000,000	-	(4,000,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$4,000,000</b>	<b>-</b>	<b>(\$4,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5400 Automotive and Aircraft</b>				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
<b>CAPITAL OUTLAY</b>				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$4,000,000</b>	<b>\$2,500,000</b>	<b>(\$1,500,000)</b>	<b>(37.50%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	4,000,000	2,500,000	(1,500,000)	(37.50%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$4,000,000</b>	<b>\$2,500,000</b>	<b>(\$1,500,000)</b>	<b>(37.50%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(2,500,000)	(2,500,000)	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>(\$2,500,000)</b>	<b>(\$2,500,000)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	257,141	-	(257,141)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	257,141	-	(257,141)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$257,141</b>	<b>-</b>	<b>(\$257,141)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	257,141	-	(257,141)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$257,141</b>	<b>-</b>	<b>(\$257,141)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	132,768	-	(132,768)	(100.00%)
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SALARIES & WAGES

3400 Other Funds Ltd	132,768	-	(132,768)	(100.00%)
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$132,768</b>	<b>-</b>	<b>(\$132,768)</b>	<b>(100.00%)</b>
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OTHER PAYROLL EXPENSES



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	244	-	(244)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	22,532	-	(22,532)	(100.00%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	10,156	-	(10,156)	(100.00%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	232	-	(232)	(100.00%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	797	-	(797)	(100.00%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	140,736	-	(140,736)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	174,697	-	(174,697)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$174,697</b>	<b>-</b>	<b>(\$174,697)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	307,465	-	(307,465)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$307,465</b>	<b>-</b>	<b>(\$307,465)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	(50,000)	-	50,000	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(26,285)	-	26,285	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(76,285)	-	76,285	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$76,285)</b>	<b>-</b>	<b>\$76,285</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	231,180	-	(231,180)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$231,180</b>	<b>-</b>	<b>(\$231,180)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	25,961	-	(25,961)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$25,961</b>	<b>-</b>	<b>(\$25,961)</b>	<b>(100.00%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	4	-	(4)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

REVENUE CATEGORIES

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

**TOTAL REVENUE CATEGORIES \$1,738,000 \$1,226,000 (\$512,000) (29.46%)**

AVAILABLE REVENUES

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

**TOTAL AVAILABLE REVENUES \$1,738,000 \$1,226,000 (\$512,000) (29.46%)**

EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

SERVICES & SUPPLIES

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

**TOTAL SERVICES & SUPPLIES \$1,738,000 \$1,226,000 (\$512,000) (29.46%)**

EXPENDITURES

8000 General Fund 1,738,000 1,226,000 (512,000) (29.46%)

**Package Comparison Report - Detail  
2019-21 Biennium  
Enterprise Asset Management**

**Cross Reference Number: 10700-060-00-00-00000  
Package: Decommissioned Costs for Transferred Property  
Pkg Group: POL Pkg Type: POL Pkg Number: 126**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$1,738,000</b>	<b>\$1,226,000</b>	<b>(\$512,000)</b>	<b>(29.46%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FINES, RENTS AND ROYALTIES

0510 Rents and Royalties

3400 Other Funds Ltd	4,934,299	-	(4,934,299)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	4,934,299	-	(4,934,299)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$4,934,299</b>	<b>-</b>	<b>(\$4,934,299)</b>	<b>(100.00%)</b>
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2000

2010 Transfer Out - Intrafund

3400 Other Funds Ltd	(2,346,155)	-	2,346,155	100.00%
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2000

3400 Other Funds Ltd	(2,346,155)	-	2,346,155	100.00%
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<b>TOTAL 2000</b>	<b>(\$2,346,155)</b>	<b>-</b>	<b>\$2,346,155</b>	<b>100.00%</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	2,588,144	-	(2,588,144)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,588,144</b>	<b>-</b>	<b>(\$2,588,144)</b>	<b>(100.00%)</b>
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,588,144	2,588,144	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	2,588,144	2,588,144	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$2,588,144</b>	<b>\$2,588,144</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	2,588,144	2,588,144	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,588,144</b>	<b>\$2,588,144</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(2,588,144)	(2,588,144)	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>(\$2,588,144)</b>	<b>(\$2,588,144)</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>FINES, RENTS AND ROYALTIES</b>				
<b>0510 Rents and Royalties</b>				
3400 Other Funds Ltd	10,500,000	-	(10,500,000)	(100.00%)
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	10,500,000	-	(10,500,000)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$10,500,000</b>	<b>-</b>	<b>(\$10,500,000)</b>	<b>(100.00%)</b>
<b>2000</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(10,500,000)	-	10,500,000	100.00%
<b>2000</b>				
3400 Other Funds Ltd	(10,500,000)	-	10,500,000	100.00%
<b>TOTAL 2000</b>	<b>(\$10,500,000)</b>	<b>-</b>	<b>\$10,500,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd 8,276 8,276 0 0.00%

3170 Overtime Payments

3400 Other Funds Ltd 859 859 0 0.00%

3180 Shift Differential

3400 Other Funds Ltd 2 2 0 0.00%

3190 All Other Differential

3400 Other Funds Ltd 398 398 0 0.00%

SALARIES & WAGES

3400 Other Funds Ltd 9,535 9,535 0 0.00%

**TOTAL SALARIES & WAGES**

**\$9,535 \$9,535 \$0 0.00%**

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd 213 213 0 0.00%

3221 Pension Obligation Bond

3400 Other Funds Ltd 43,878 43,878 0 0.00%



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	731	731	0	0.00%
<b>3240 Unemployment Assessments</b>				
3400 Other Funds Ltd	455	455	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	6,672	6,672	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	51,949	51,949	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$51,949</b>	<b>\$51,949</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	791,436	791,436	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	791,436	791,436	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$791,436</b>	<b>\$791,436</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	852,920	852,920	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$852,920</b>	<b>\$852,920</b>	<b>\$0</b>	<b>0.00%</b>

EXPENDITURES

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	852,920	852,920	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$852,920</b>	<b>\$852,920</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(852,920)	(852,920)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$852,920)</b>	<b>(\$852,920)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	(30,899)	(30,899)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(30,899)	(30,899)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$30,899)</b>	<b>(\$30,899)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(30,899)	(30,899)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$30,899)</b>	<b>(\$30,899)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	30,899	30,899	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$30,899</b>	<b>\$30,899</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 1,512 1,512 0 0.00%

**4125 Out of State Travel**

3400 Other Funds Ltd 1,703 1,703 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 8,672 8,672 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 26,411 26,411 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 18,232 18,232 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 82,496 82,496 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 6,749 6,749 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 18,336 18,336 0 0.00%

**4315 IT Professional Services**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	96,764	96,764	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	3,424,211	3,424,211	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	51	51	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	1,574	1,574	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	104,771	104,771	0	0.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	2,497	2,497	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	485,684	485,684	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	75,097	75,097	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	7,351	7,351	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	3,570	3,570	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	4,365,681	4,365,681	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,365,681</b>	<b>\$4,365,681</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	4,365,681	4,365,681	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$4,365,681</b>	<b>\$4,365,681</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(4,365,681)	(4,365,681)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$4,365,681)</b>	<b>(\$4,365,681)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	(701,932)	(701,932)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	383,433	383,433	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	318,499	318,499	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	(2,099,640)	(2,099,640)	100.00%
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	-	(1,788,136)	(1,788,136)	100.00%
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	-	24,440,079	24,440,079	100.00%
<b>CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	-	22,651,943	22,651,943	100.00%
<b>TOTAL CHARGES FOR SERVICES</b>				
	-	<b>\$22,651,943</b>	<b>\$22,651,943</b>	<b>100.00%</b>
<b>SALES INCOME</b>				
<b>0705 Sales Income</b>				
3400 Other Funds Ltd	-	(1,698,534)	(1,698,534)	100.00%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	-	(9,860,938)	(9,860,938)	100.00%
<b>REVENUE CATEGORIES</b>				



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	11,092,471	11,092,471	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$11,092,471</b>	<b>\$11,092,471</b>	<b>100.00%</b>

2000

2010 Transfer Out - Intrafund

3200 Other Funds Non-Ltd	-	138,786	138,786	100.00%
3400 Other Funds Ltd	-	10,711,190	10,711,190	100.00%
All Funds	-	10,849,976	10,849,976	100.00%

AVAILABLE REVENUES

3200 Other Funds Non-Ltd	-	138,786	138,786	100.00%
3400 Other Funds Ltd	-	19,704,021	19,704,021	100.00%

**TOTAL AVAILABLE REVENUES**

-	<b>\$19,842,807</b>	<b>\$19,842,807</b>	<b>100.00%</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	-	109,764	109,764	100.00%
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3160 Temporary Appointments

3400 Other Funds Ltd	-	(46,447)	(46,447)	100.00%
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	63,317	63,317	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>\$63,317</b>	<b>\$63,317</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	-	45	45	100.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	-	18,628	18,628	100.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	-	4,845	4,845	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	-	44	44	100.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	-	1,372	1,372	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	-	26,388	26,388	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	-	51,322	51,322	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$51,322</b>	<b>\$51,322</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(847,237)	(847,237)	100.00%
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(714)	(714)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(847,951)	(847,951)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$847,951)</b>	<b>(\$847,951)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	(733,312)	(733,312)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$733,312)</b>	<b>(\$733,312)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(211)	(211)	100.00%
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	-	(1,703)	(1,703)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(1,928)	(1,928)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(52,558)	(52,558)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	2,890	2,890	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	1,253	1,253	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(35,786)	(35,786)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(18,336)	(18,336)	100.00%
<b>4315 IT Professional Services</b>				
3400 Other Funds Ltd	-	(96,764)	(96,764)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	-	720	720	100.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	-	(611)	(611)	100.00%
<b>4475 Facilities Maintenance</b>				
3400 Other Funds Ltd	-	(2,497)	(2,497)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(1,963,473)	(1,963,473)	100.00%
<b>4650 Other Services and Supplies</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(221,373)	(221,373)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	-	(6,388)	(6,388)	100.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	-	1,055	1,055	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(2,395,710)	(2,395,710)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$2,395,710)</b>	<b>(\$2,395,710)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(3,129,022)	(3,129,022)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$3,129,022)</b>	<b>(\$3,129,022)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3200 Other Funds Non-Ltd	-	138,786	138,786	100.00%
3400 Other Funds Ltd	-	22,833,043	22,833,043	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$22,971,829</b>	<b>\$22,971,829</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	1	1	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	0.76	0.76	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(102,639)	(102,639)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(629,004)	(629,004)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(731,643)	(731,643)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$731,643)</b>	<b>(\$731,643)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(731,643)	(731,643)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$731,643)</b>	<b>(\$731,643)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	731,643	731,643	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$731,643</b>	<b>\$731,643</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(1,215,362)	(1,215,362)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(1,215,362)	(1,215,362)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$1,215,362)</b>	<b>(\$1,215,362)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(1,215,362)	(1,215,362)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$1,215,362)</b>	<b>(\$1,215,362)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	1,215,362	1,215,362	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,215,362</b>	<b>\$1,215,362</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 28,486,375 - (28,486,375) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 28,486,375 - (28,486,375) (100.00%)

**TOTAL CHARGES FOR SERVICES \$28,486,375 - (\$28,486,375) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 28,486,375 - (28,486,375) (100.00%)

**TOTAL REVENUE CATEGORIES \$28,486,375 - (\$28,486,375) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 28,486,375 - (28,486,375) (100.00%)

**TOTAL AVAILABLE REVENUES \$28,486,375 - (\$28,486,375) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 3,580,692 2,152,701 (1,427,991) (39.88%)

SALARIES & WAGES



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,580,692	2,152,701	(1,427,991)	(39.88%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$3,580,692</b>	<b>\$2,152,701</b>	<b>(\$1,427,991)</b>	<b>(39.88%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	1,647	1,281	(366)	(22.22%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	607,643	365,312	(242,331)	(39.88%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	272,763	163,524	(109,239)	(40.05%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	1,566	1,218	(348)	(22.22%)
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	-	12,809	12,809	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	949,968	703,680	(246,288)	(25.93%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	1,833,587	1,247,824	(585,763)	(31.95%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,833,587</b>	<b>\$1,247,824</b>	<b>(\$585,763)</b>	<b>(31.95%)</b>

**P.S. BUDGET ADJUSTMENTS**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	(259,747)	(259,747)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	(259,747)	(259,747)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$259,747)</b>	<b>(\$259,747)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	5,414,279	3,140,778	(2,273,501)	(41.99%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$5,414,279</b>	<b>\$3,140,778</b>	<b>(\$2,273,501)</b>	<b>(41.99%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	16,597	9,791	(6,806)	(41.01%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	85,887	51,566	(34,321)	(39.96%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	52,630	28,535	(24,095)	(45.78%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	40,352	22,927	(17,425)	(43.18%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	16,531	11,228	(5,303)	(32.08%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Planning and Integration Resources for OSPS  
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	12,299	6,975	(5,324)	(43.29%)
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	20,361,697	10,340,370	(10,021,327)	(49.22%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	9,987	5,613	(4,374)	(43.80%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	12,299	6,975	(5,324)	(43.29%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	61,311	8,380	(52,931)	(86.33%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	59,969	34,770	(25,199)	(42.02%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	20,729,559	10,527,130	(10,202,429)	(49.22%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$20,729,559</b>	<b>\$10,527,130</b>	<b>(\$10,202,429)</b>	<b>(49.22%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	26,143,838	13,667,908	(12,475,930)	(47.72%)
<b>TOTAL EXPENDITURES</b>	<b>\$26,143,838</b>	<b>\$13,667,908</b>	<b>(\$12,475,930)</b>	<b>(47.72%)</b>
<b>ENDING BALANCE</b>				

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Planning and Integration Resources for OSPS  
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,342,537	(13,667,908)	(16,010,445)	(683.47%)
<b>TOTAL ENDING BALANCE</b>	<b>\$2,342,537</b>	<b>(\$13,667,908)</b>	<b>(\$16,010,445)</b>	<b>(683.47%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	27	21	(6)	(22.22%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	24.50	13.13	(11.37)	(46.41%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd 10,513,020 - (10,513,020) (100.00%)

CHARGES FOR SERVICES

3400 Other Funds Ltd 10,513,020 - (10,513,020) (100.00%)

**TOTAL CHARGES FOR SERVICES \$10,513,020 - (\$10,513,020) (100.00%)**

REVENUE CATEGORIES

3400 Other Funds Ltd 10,513,020 - (10,513,020) (100.00%)

**TOTAL REVENUE CATEGORIES \$10,513,020 - (\$10,513,020) (100.00%)**

AVAILABLE REVENUES

3400 Other Funds Ltd 10,513,020 - (10,513,020) (100.00%)

**TOTAL AVAILABLE REVENUES \$10,513,020 - (\$10,513,020) (100.00%)**

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd 654,360 708,141 53,781 8.22%

SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	654,360	708,141	53,781	8.22%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$654,360</b>	<b>\$708,141</b>	<b>\$53,781</b>	<b>8.22%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	305	318	13	4.26%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	111,044	120,173	9,129	8.22%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	50,059	54,173	4,114	8.22%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	290	306	16	5.52%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	-	4,249	4,249	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	175,920	184,716	8,796	5.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	337,618	363,935	26,317	7.79%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$337,618</b>	<b>\$363,935</b>	<b>\$26,317</b>	<b>7.79%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3465 Reconciliation Adjustment</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	1	1	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	\$1	\$1	100.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	991,978	1,072,077	80,099	8.07%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$991,978</b>	<b>\$1,072,077</b>	<b>\$80,099</b>	<b>8.07%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	3,705	4,031	326	8.80%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	19,215	21,196	1,981	10.31%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	10,975	11,558	583	5.31%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	8,235	9,151	916	11.12%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	3,570	4,482	912	25.55%

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Procurement System Replacement  
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	2,745	2,888	143	5.21%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	8,586,248	8,586,248	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	2,195	2,313	118	5.38%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,745	2,888	143	5.21%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	31,278	3,370	(27,908)	(89.23%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	13,180	14,260	1,080	8.19%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	8,684,091	8,662,385	(21,706)	(0.25%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$8,684,091</b>	<b>\$8,662,385</b>	<b>(\$21,706)</b>	<b>(0.25%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	9,676,069	9,734,462	58,393	0.60%
<b>TOTAL EXPENDITURES</b>	<b>\$9,676,069</b>	<b>\$9,734,462</b>	<b>\$58,393</b>	<b>0.60%</b>
<b>ENDING BALANCE</b>				



Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Procurement System Replacement  
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	836,951	(9,734,462)	(10,571,413)	(1,263.09%)
<b>TOTAL ENDING BALANCE</b>	<b>\$836,951</b>	<b>(\$9,734,462)</b>	<b>(\$10,571,413)</b>	<b>(1,263.09%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	5	6	1	20.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	5.00	5.28	0.28	5.60%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	3,563,262	-	(3,563,262)	(100.00%)
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CHARGES FOR SERVICES

3400 Other Funds Ltd	3,563,262	-	(3,563,262)	(100.00%)
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<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$3,563,262</b>	-	<b>(\$3,563,262)</b>	<b>(100.00%)</b>
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REVENUE CATEGORIES

3400 Other Funds Ltd	3,563,262	-	(3,563,262)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$3,563,262</b>	-	<b>(\$3,563,262)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	3,563,262	-	(3,563,262)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,563,262</b>	-	<b>(\$3,563,262)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	163,632	143,178	(20,454)	(12.50%)
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	163,632	143,178	(20,454)	(12.50%)
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$163,632</b>	<b>\$143,178</b>	<b>(\$20,454)</b>	<b>(12.50%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	122	106	(16)	(13.11%)
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	27,768	24,298	(3,470)	(12.50%)
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	12,518	10,954	(1,564)	(12.49%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	116	102	(14)	(12.07%)
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	70,368	61,572	(8,796)	(12.50%)
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	110,892	97,032	(13,860)	(12.50%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$110,892</b>	<b>\$97,032</b>	<b>(\$13,860)</b>	<b>(12.50%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	860	860	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>P.S. BUDGET ADJUSTMENTS</b>				
3400 Other Funds Ltd	-	860	860	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>\$860</b>	<b>\$860</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	274,524	241,070	(33,454)	(12.19%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$274,524</b>	<b>\$241,070</b>	<b>(\$33,454)</b>	<b>(12.19%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	592	519	(73)	(12.33%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	2,962	2,600	(362)	(12.22%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	3,734	3,275	(459)	(12.29%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	3,294	2,890	(404)	(12.26%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	878	771	(107)	(12.19%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	440	385	(55)	(12.50%)

Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Additional Staff Resources for EGS P&D  
 Pkg Group: POL Pkg Type: POL Pkg Number: 119

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	440	385	(55)	(12.50%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	440	385	(55)	(12.50%)
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	2,984,034	2,984,034	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	7,400	482	(6,918)	(93.49%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	2,636	2,313	(323)	(12.25%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	3,006,850	2,998,039	(8,811)	(0.29%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$3,006,850</b>	<b>\$2,998,039</b>	<b>(\$8,811)</b>	<b>(0.29%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	3,281,374	3,239,109	(42,265)	(1.29%)
<b>TOTAL EXPENDITURES</b>	<b>\$3,281,374</b>	<b>\$3,239,109</b>	<b>(\$42,265)</b>	<b>(1.29%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	281,888	(3,239,109)	(3,520,997)	(1,249.08%)
<b>TOTAL ENDING BALANCE</b>	<b>\$281,888</b>	<b>(\$3,239,109)</b>	<b>(\$3,520,997)</b>	<b>(1,249.08%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	2	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	1.76	(0.24)	(12.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	530,000	530,000	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	530,000	530,000	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$530,000</b>	<b>\$530,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	530,000	530,000	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$530,000</b>	<b>\$530,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(530,000)	(530,000)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$530,000)</b>	<b>(\$530,000)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	157,008	-	(157,008)	(100.00%)
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SALARIES & WAGES

3400 Other Funds Ltd	157,008	-	(157,008)	(100.00%)
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<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$157,008</b>	<b>-</b>	<b>(\$157,008)</b>	<b>(100.00%)</b>
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	61	-	(61)	(100.00%)
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	26,644	-	(26,644)	(100.00%)
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3230 Social Security Taxes

3400 Other Funds Ltd	12,011	-	(12,011)	(100.00%)
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	58	-	(58)	(100.00%)
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3270 Flexible Benefits

3400 Other Funds Ltd	35,184	-	(35,184)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	73,958	-	(73,958)	(100.00%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$73,958</b>	-	<b>(\$73,958)</b>	<b>(100.00%)</b>
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	230,966	-	(230,966)	(100.00%)
<b>TOTAL PERSONAL SERVICES</b>	<b>\$230,966</b>	-	<b>(\$230,966)</b>	<b>(100.00%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	741	-	(741)	(100.00%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	3,843	-	(3,843)	(100.00%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	2,195	-	(2,195)	(100.00%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	1,647	-	(1,647)	(100.00%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	714	-	(714)	(100.00%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	549	-	(549)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	439	-	(439)	(100.00%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	549	-	(549)	(100.00%)
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	6,646	-	(6,646)	(100.00%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	2,636	-	(2,636)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	19,959	-	(19,959)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$19,959</b>	<b>-</b>	<b>(\$19,959)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	250,925	-	(250,925)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$250,925</b>	<b>-</b>	<b>(\$250,925)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(250,925)	-	250,925	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$250,925)</b>	<b>-</b>	<b>\$250,925</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**AUTHORIZED FTE**

8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	915,509	-	(915,509)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	915,509	-	(915,509)	(100.00%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$915,509</b>	<b>-</b>	<b>(\$915,509)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	915,509	-	(915,509)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$915,509</b>	<b>-</b>	<b>(\$915,509)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(915,509)	-	915,509	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$915,509)</b>	<b>-</b>	<b>\$915,509</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	1,146,988	-	(1,146,988)	(100.00%)
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CHARGES FOR SERVICES

3400 Other Funds Ltd	1,146,988	-	(1,146,988)	(100.00%)
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<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$1,146,988</b>	-	<b>(\$1,146,988)</b>	<b>(100.00%)</b>
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REVENUE CATEGORIES

3400 Other Funds Ltd	1,146,988	-	(1,146,988)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,146,988</b>	-	<b>(\$1,146,988)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	1,146,988	-	(1,146,988)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,146,988</b>	-	<b>(\$1,146,988)</b>	<b>(100.00%)</b>
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	648,312	648,312	0	0.00%
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SALARIES & WAGES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	648,312	648,312	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$648,312</b>	<b>\$648,312</b>	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	244	244	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	110,018	110,018	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	49,596	49,596	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	232	232	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	-	3,890	3,890	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	140,736	140,736	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	300,826	304,716	3,890	1.29%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$300,826</b>	<b>\$304,716</b>	<b>\$3,890</b>	<b>1.29%</b>

**PERSONAL SERVICES**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	949,138	953,028	3,890	0.41%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$949,138</b>	<b>\$953,028</b>	<b>\$3,890</b>	<b>0.41%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	2,964	2,956	(8)	(0.27%)
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	15,372	15,328	(44)	(0.29%)
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	8,780	8,756	(24)	(0.27%)
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	6,588	6,568	(20)	(0.30%)
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	2,856	2,848	(8)	(0.28%)
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	2,196	2,188	(8)	(0.36%)
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	1,756	1,752	(4)	(0.23%)
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	2,196	2,188	(8)	(0.36%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	29,333	2,188	(27,145)	(92.54%)
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	10,544	10,512	(32)	(0.30%)
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	82,585	55,284	(27,301)	(33.06%)
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$82,585</b>	<b>\$55,284</b>	<b>(\$27,301)</b>	<b>(33.06%)</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	1,031,723	1,008,312	(23,411)	(2.27%)
<b>TOTAL EXPENDITURES</b>	<b>\$1,031,723</b>	<b>\$1,008,312</b>	<b>(\$23,411)</b>	<b>(2.27%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	115,265	(1,008,312)	(1,123,577)	(974.78%)
<b>TOTAL ENDING BALANCE</b>	<b>\$115,265</b>	<b>(\$1,008,312)</b>	<b>(\$1,123,577)</b>	<b>(974.78%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	4	4	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%



Package Comparison Report - Detail  
 2019-21 Biennium  
 Enterprise Goods & Services

Cross Reference Number: 10700-065-00-00-00000  
 Package: Increase Assessment for Risk Management  
 Pkg Group: POL Pkg Type: POL Pkg Number: 128

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
<b>0415 Admin and Service Charges</b>				
3200 Other Funds Non-Ltd	24,626,937	10,000,000	(14,626,937)	(59.39%)
<b>CHARGES FOR SERVICES</b>				
3200 Other Funds Non-Ltd	24,626,937	10,000,000	(14,626,937)	(59.39%)
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$24,626,937</b>	<b>\$10,000,000</b>	<b>(\$14,626,937)</b>	<b>(59.39%)</b>
<b>REVENUE CATEGORIES</b>				
3200 Other Funds Non-Ltd	24,626,937	10,000,000	(14,626,937)	(59.39%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$24,626,937</b>	<b>\$10,000,000</b>	<b>(\$14,626,937)</b>	<b>(59.39%)</b>
<b>AVAILABLE REVENUES</b>				
3200 Other Funds Non-Ltd	24,626,937	10,000,000	(14,626,937)	(59.39%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$24,626,937</b>	<b>\$10,000,000</b>	<b>(\$14,626,937)</b>	<b>(59.39%)</b>
<b>ENDING BALANCE</b>				
3200 Other Funds Non-Ltd	24,626,937	10,000,000	(14,626,937)	(59.39%)
<b>TOTAL ENDING BALANCE</b>	<b>\$24,626,937</b>	<b>\$10,000,000</b>	<b>(\$14,626,937)</b>	<b>(59.39%)</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>OTHER PAYROLL EXPENSES</b>				
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	6,226	6,226	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	(154)	(154)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	6,072	6,072	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$6,072</b>	<b>\$6,072</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	(60,920)	(60,920)	0	0.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	(54,848)	(54,848)	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$54,848)</b>	<b>(\$54,848)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(54,848)	(54,848)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$54,848)</b>	<b>(\$54,848)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	54,848	54,848	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$54,848</b>	<b>\$54,848</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd 123 123 0 0.00%

**4150 Employee Training**

3400 Other Funds Ltd 565 565 0 0.00%

**4175 Office Expenses**

3400 Other Funds Ltd 996 996 0 0.00%

**4200 Telecommunications**

3400 Other Funds Ltd 646 646 0 0.00%

**4250 Data Processing**

3400 Other Funds Ltd 2,853 2,853 0 0.00%

**4275 Publicity and Publications**

3400 Other Funds Ltd 399 399 0 0.00%

**4300 Professional Services**

3400 Other Funds Ltd 393 393 0 0.00%

**4325 Attorney General**

3400 Other Funds Ltd 5,646 5,646 0 0.00%

**4375 Employee Recruitment and Develop**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	62	62	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	148	148	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	2,840	2,840	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	371	371	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	1,998	1,998	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	224	224	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	546	546	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	17,810	17,810	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$17,810</b>	<b>\$17,810</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	17,810	17,810	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$17,810</b>	<b>\$17,810</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(17,810)	(17,810)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$17,810)</b>	<b>(\$17,810)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	(227,481)	(227,481)	0	0.00%
<b>REVENUE CATEGORIES</b>				
<b>CHARGES FOR SERVICES</b>				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(2,206,305)	(2,206,305)	0	0.00%
<b>2000</b>				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	208,633	208,633	0	0.00%
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	(2,225,153)	(2,225,153)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$2,225,153)</b>	<b>(\$2,225,153)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(1,279,248)	(1,279,248)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	(427)	(427)	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	(217,087)	(217,087)	0	0.00%
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	(72,098)	(72,098)	0	0.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	(97,860)	(97,860)	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	(406)	(406)	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	(7,675)	(7,675)	0	0.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	(246,288)	(246,288)	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	(641,841)	(641,841)	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>(\$641,841)</b>	<b>(\$641,841)</b>	<b>\$0</b>	<b>0.00%</b>

**P.S. BUDGET ADJUSTMENTS**

3455 Vacancy Savings



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	60,920	60,920	0	0.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	(1,860,169)	(1,860,169)	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$1,860,169)</b>	<b>(\$1,860,169)</b>	<b>\$0</b>	<b>0.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	(3,359)	(3,359)	0	0.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	(15,440)	(15,440)	0	0.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	(27,197)	(27,197)	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	(17,656)	(17,656)	0	0.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	(77,929)	(77,929)	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	(10,890)	(10,890)	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	(9,753)	(9,753)	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	(33,678)	(33,678)	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	(1,698)	(1,698)	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	(4,046)	(4,046)	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	(77,576)	(77,576)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	(10,124)	(10,124)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	(54,583)	(54,583)	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	(6,130)	(6,130)	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	(14,925)	(14,925)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	(364,984)	(364,984)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$364,984)</b>	<b>(\$364,984)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(2,225,153)	(2,225,153)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$2,225,153)</b>	<b>(\$2,225,153)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	(7)	(7)	0	0.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	(7.00)	(7.00)	0.00	0.00%

Package Comparison Report - Detail  
 2019-21 Biennium  
 DAS Business Services

Cross Reference Number: 10700-075-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**EXPENDITURES**

**PERSONAL SERVICES**

**OTHER PAYROLL EXPENSES**

**3221 Pension Obligation Bond**

3400 Other Funds Ltd	7,642	7,642	0	0.00%
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**3260 Mass Transit Tax**

3400 Other Funds Ltd	(265)	(265)	0	0.00%
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**OTHER PAYROLL EXPENSES**

3400 Other Funds Ltd	7,377	7,377	0	0.00%
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<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$7,377</b>	<b>\$7,377</b>	<b>\$0</b>	<b>0.00%</b>
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**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

3400 Other Funds Ltd	101,771	101,771	0	0.00%
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**PERSONAL SERVICES**

3400 Other Funds Ltd	109,148	109,148	0	0.00%
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<b>TOTAL PERSONAL SERVICES</b>	<b>\$109,148</b>	<b>\$109,148</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

3400 Other Funds Ltd	109,148	109,148	0	0.00%
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<b>TOTAL EXPENDITURES</b>	<b>\$109,148</b>	<b>\$109,148</b>	<b>\$0</b>	<b>0.00%</b>
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**Package Comparison Report - Detail  
2019-21 Biennium  
DAS Business Services**

**Cross Reference Number: 10700-075-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(109,148)	(109,148)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$109,148)</b>	<b>(\$109,148)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 19 19 0 0.00%

4150 Employee Training

3400 Other Funds Ltd 1,482 1,482 0 0.00%

4175 Office Expenses

3400 Other Funds Ltd 1,797 1,797 0 0.00%

4200 Telecommunications

3400 Other Funds Ltd 380 380 0 0.00%

4225 State Gov. Service Charges

3400 Other Funds Ltd 4,287,592 4,287,592 0 0.00%

4250 Data Processing

3400 Other Funds Ltd 380 380 0 0.00%

4275 Publicity and Publications

3400 Other Funds Ltd 41 41 0 0.00%

4300 Professional Services

3400 Other Funds Ltd 17,927 17,927 0 0.00%

4315 IT Professional Services

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,573	6,573	0	0.00%
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	3,212	3,212	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	5,599	5,599	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	380	380	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	14,090	14,090	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	4,339,472	4,339,472	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$4,339,472</b>	<b>\$4,339,472</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	4,339,472	4,339,472	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$4,339,472</b>	<b>\$4,339,472</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(4,339,472)	(4,339,472)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$4,339,472)</b>	<b>(\$4,339,472)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	(19,871)	(19,871)	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	19,871	19,871	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL EXPENDITURES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
3400 Other Funds Ltd	-	1,390,683	1,390,683	100.00%
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	-	(4,154,753)	(4,154,753)	100.00%
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	-	1,439,214	1,439,214	100.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	-	(2,715,539)	(2,715,539)	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>(\$2,715,539)</b>	<b>(\$2,715,539)</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	(1,324,856)	(1,324,856)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$1,324,856)</b>	<b>(\$1,324,856)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	-	(278,088)	(278,088)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	-	(122)	(122)	100.00%
<b>3220 Public Employees Retire Cont</b>				
3400 Other Funds Ltd	-	(47,191)	(47,191)	100.00%
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	-	(21,274)	(21,274)	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	-	(116)	(116)	100.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	-	(1,669)	(1,669)	100.00%
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	-	(70,368)	(70,368)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	-	(140,740)	(140,740)	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>(\$140,740)</b>	<b>(\$140,740)</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3455 Vacancy Savings</b>				
3400 Other Funds Ltd	-	(109,367)	(109,367)	100.00%
<b>PERSONAL SERVICES</b>				
3400 Other Funds Ltd	-	(528,195)	(528,195)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$528,195)</b>	<b>(\$528,195)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
3400 Other Funds Ltd	-	(19)	(19)	100.00%
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	-	(5,959)	(5,959)	100.00%
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	-	(1,797)	(1,797)	100.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	-	(2,141)	(2,141)	100.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	-	(41)	(41)	100.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	-	(17,927)	(17,927)	100.00%
<b>4315 IT Professional Services</b>				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(6,573)	(6,573)	100.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	-	(380)	(380)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(25,309)	(25,309)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(60,146)	(60,146)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$60,146)</b>	<b>(\$60,146)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(588,341)	(588,341)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$588,341)</b>	<b>(\$588,341)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	(736,515)	(736,515)	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>(\$736,515)</b>	<b>(\$736,515)</b>	<b>100.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	(2)	(2)	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	(2.00)	(2.00)	100.00%

Package Comparison Report - Detail  
 2019-21 Biennium  
 DAS Business Services

Cross Reference Number: 10700-075-00-00-00000  
 Package: Statewide Adjustment DAS Chgs  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 091

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	-	(1,160,958)	(1,160,958)	100.00%
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	-	(5,613)	(5,613)	100.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	-	(34,400)	(34,400)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(1,200,971)	(1,200,971)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$1,200,971)</b>	<b>(\$1,200,971)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(1,200,971)	(1,200,971)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$1,200,971)</b>	<b>(\$1,200,971)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	1,200,971	1,200,971	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,200,971</b>	<b>\$1,200,971</b>	<b>100.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4325 Attorney General</b>				
3400 Other Funds Ltd	-	(1,140)	(1,140)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	(1,140)	(1,140)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$1,140)</b>	<b>(\$1,140)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	-	(1,140)	(1,140)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$1,140)</b>	<b>(\$1,140)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	1,140	1,140	100.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,140</b>	<b>\$1,140</b>	<b>100.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Improvements

Cross Reference Number: 10700-088-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3010 Other Funds Cap Improve	167,321	167,321	0	0.00%
<b>ENDING BALANCE</b>				
3010 Other Funds Cap Improve	(167,321)	(167,321)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$167,321)</b>	<b>(\$167,321)</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3010 Other Funds Cap Improve	9,681,504	-	(9,681,504)	(100.00%)
<b>AVAILABLE REVENUES</b>				
3010 Other Funds Cap Improve	9,681,504	-	(9,681,504)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$9,681,504</b>	<b>-</b>	<b>(\$9,681,504)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3010 Other Funds Cap Improve	9,681,504	-	(9,681,504)	(100.00%)
<b>ENDING BALANCE</b>				
3010 Other Funds Cap Improve	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3020 Other Funds Cap Construct	-	13,750,000	13,750,000	100.00%
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	-	13,750,000	13,750,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$13,750,000</b>	<b>\$13,750,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	-	13,750,000	13,750,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$13,750,000</b>	<b>\$13,750,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	-	13,750,000	13,750,000	100.00%
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Construction

Cross Reference Number: 10700-089-00-00-00000  
 Package: Planning Money for OR Resilience Building  
 Pkg Group: POL Pkg Type: POL Pkg Number: 200

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3020 Other Funds Cap Construct	10,500,000	-	(10,500,000)	(100.00%)
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	10,500,000	-	(10,500,000)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$10,500,000</b>	<b>-</b>	<b>(\$10,500,000)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	10,500,000	-	(10,500,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$10,500,000</b>	<b>-</b>	<b>(\$10,500,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	10,500,000	-	(10,500,000)	(100.00%)
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Construction

Cross Reference Number: 10700-089-00-00-00000  
 Package: Justice Building Exterior Updates  
 Pkg Group: POL Pkg Type: POL Pkg Number: 201

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3020 Other Funds Cap Construct	5,000,000	5,000,000	0	0.00%
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	5,000,000	5,000,000	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	5,000,000	5,000,000	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,000,000</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	5,000,000	5,000,000	0	0.00%
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Construction

Cross Reference Number: 10700-089-00-00-00000  
 Package: Revenue Building Electrical System Upgrades  
 Pkg Group: POL Pkg Type: POL Pkg Number: 202

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3020 Other Funds Cap Construct	10,000,000	10,000,000	0	0.00%
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	10,000,000	10,000,000	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$10,000,000</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	10,000,000	10,000,000	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$10,000,000</b>	<b>\$10,000,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	10,000,000	10,000,000	0	0.00%
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Construction

Cross Reference Number: 10700-089-00-00-00000  
 Package: Executive Building Interior Upgrades  
 Pkg Group: POL Pkg Type: POL Pkg Number: 203

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3020 Other Funds Cap Construct	25,000,000	-	(25,000,000)	(100.00%)
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	25,000,000	-	(25,000,000)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	25,000,000	-	(25,000,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	25,000,000	-	(25,000,000)	(100.00%)
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Capital Construction

Cross Reference Number: 10700-089-00-00-00000  
 Package: Portland State Office Building Upgrades  
 Pkg Group: POL Pkg Type: POL Pkg Number: 204

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3020 Other Funds Cap Construct	8,600,000	8,600,000	0	0.00%
<b>REVENUE CATEGORIES</b>				
3020 Other Funds Cap Construct	8,600,000	8,600,000	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$8,600,000</b>	<b>\$8,600,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
3020 Other Funds Cap Construct	8,600,000	8,600,000	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$8,600,000</b>	<b>\$8,600,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>CAPITAL OUTLAY</b>				
<b>5900 Other Capital Outlay</b>				
3020 Other Funds Cap Construct	8,600,000	8,600,000	0	0.00%
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construct	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>BOND SALES</b>				
<b>0555 General Fund Obligation Bonds</b>				
3400 Other Funds Ltd	590,000	-	(590,000)	(100.00%)
<b>0560 Dedicated Fund Oblig Bonds</b>				
3400 Other Funds Ltd	-	470,000	470,000	100.00%
<b>BOND SALES</b>				
3400 Other Funds Ltd	590,000	470,000	(120,000)	(20.34%)
<b>TOTAL BOND SALES</b>	<b>\$590,000</b>	<b>\$470,000</b>	<b>(\$120,000)</b>	<b>(20.34%)</b>
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3430 Other Funds Debt Svc Ltd	2,346,155	2,346,155	0	0.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	590,000	470,000	(120,000)	(20.34%)
3430 Other Funds Debt Svc Ltd	2,346,155	2,346,155	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$2,936,155</b>	<b>\$2,816,155</b>	<b>(\$120,000)</b>	<b>(4.09%)</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	590,000	470,000	(120,000)	(20.34%)
3430 Other Funds Debt Svc Ltd	2,346,155	2,346,155	0	0.00%

Package Comparison Report - Detail  
 2019-21 Biennium  
 DAS Debt Service

Cross Reference Number: 10700-093-00-00-00000  
 Package: Additional Debt Service/Cost of Issuance  
 Pkg Group: POL Pkg Type: POL Pkg Number: 127

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,936,155</b>	<b>\$2,816,155</b>	<b>(\$120,000)</b>	<b>(4.09%)</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4625 Other COP Costs</b>				
3400 Other Funds Ltd	590,000	470,000	(120,000)	(20.34%)
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
3430 Other Funds Debt Svc Ltd	1,070,000	1,070,000	0	0.00%
<b>7150 Interest - Bonds</b>				
3430 Other Funds Debt Svc Ltd	1,276,155	1,276,155	0	0.00%
<b>DEBT SERVICE</b>				
3430 Other Funds Debt Svc Ltd	2,346,155	2,346,155	0	0.00%
<b>TOTAL DEBT SERVICE</b>	<b>\$2,346,155</b>	<b>\$2,346,155</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	590,000	470,000	(120,000)	(20.34%)
3430 Other Funds Debt Svc Ltd	2,346,155	2,346,155	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$2,936,155</b>	<b>\$2,816,155</b>	<b>(\$120,000)</b>	<b>(4.09%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%



**Package Comparison Report - Detail  
2019-21 Biennium  
DAS Debt Service**

**Cross Reference Number: 10700-093-00-00-00000  
Package: Additional Debt Service/Cost of Issuance  
Pkg Group: POL Pkg Type: POL Pkg Number: 127**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3430 Other Funds Debt Svc Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	(130,148)	(130,148)	0	0.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	130,148	130,148	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$130,148</b>	<b>\$130,148</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2019-21 Biennium  
 Special Governmental Payments

Cross Reference Number: 10700-099-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(13,041,000)	(13,041,000)	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	(13,041,000)	(13,041,000)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$13,041,000)</b>	<b>(\$13,041,000)</b>	<b>\$0</b>	<b>0.00%</b>
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AVAILABLE REVENUES

8000 General Fund	(13,041,000)	(13,041,000)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$13,041,000)</b>	<b>(\$13,041,000)</b>	<b>\$0</b>	<b>0.00%</b>
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EXPENDITURES

SERVICES & SUPPLIES

4625 Other COP Costs

3400 Other Funds Ltd	(816,303)	(816,303)	0	0.00%
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SPECIAL PAYMENTS

6020 Dist to Counties

8000 General Fund	(200,000)	(200,000)	0	0.00%
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6085 Other Special Payments

8000 General Fund	(12,841,000)	(12,841,000)	0	0.00%
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Package Comparison Report - Detail  
 2019-21 Biennium  
 Special Governmental Payments

Cross Reference Number: 10700-099-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(46,450,990)	(46,450,990)	0	0.00%
All Funds	(59,291,990)	(59,291,990)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(13,041,000)	(13,041,000)	0	0.00%
3400 Other Funds Ltd	(46,450,990)	(46,450,990)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$59,491,990)</b>	<b>(\$59,491,990)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(13,041,000)	(13,041,000)	0	0.00%
3400 Other Funds Ltd	(47,267,293)	(47,267,293)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$60,308,293)</b>	<b>(\$60,308,293)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	47,267,293	47,267,293	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$47,267,293</b>	<b>\$47,267,293</b>	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund - 9,400,000 9,400,000 100.00%

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd - 35,224,558 35,224,558 100.00%

REVENUE CATEGORIES

8000 General Fund - 9,400,000 9,400,000 100.00%

3400 Other Funds Ltd - 35,224,558 35,224,558 100.00%

**TOTAL REVENUE CATEGORIES - \$44,624,558 \$44,624,558 100.00%**

AVAILABLE REVENUES

8000 General Fund - 9,400,000 9,400,000 100.00%

3400 Other Funds Ltd - 35,224,558 35,224,558 100.00%

**TOTAL AVAILABLE REVENUES - \$44,624,558 \$44,624,558 100.00%**

EXPENDITURES

SERVICES & SUPPLIES

4625 Other COP Costs

3400 Other Funds Ltd - 724,558 724,558 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	-	9,400,000	9,400,000	100.00%
3400 Other Funds Ltd	-	34,500,000	34,500,000	100.00%
All Funds	-	43,900,000	43,900,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	9,400,000	9,400,000	100.00%
3400 Other Funds Ltd	-	34,500,000	34,500,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$43,900,000</b>	<b>\$43,900,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	9,400,000	9,400,000	100.00%
3400 Other Funds Ltd	-	35,224,558	35,224,558	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$44,624,558</b>	<b>\$44,624,558</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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REVENUE CATEGORIES

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
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EXPENDITURES

SPECIAL PAYMENTS

6085 Other Special Payments

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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SPECIAL PAYMENTS

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
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EXPENDITURES

8000 General Fund	25,000,000	-	(25,000,000)	(100.00%)
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$25,000,000</b>	<b>-</b>	<b>(\$25,000,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



# 2019-21 BUDGET NARRATIVE

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REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 000 Chief Operating Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MEAHZ7018	HP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	16,699.00		400,776			400,776
000	MENNZ0830	AP	EXECUTIVE ASSISTANT	1	1.00	24.00	4,666.00		111,984			111,984
000	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	5,614	275,090			280,704
000	MESNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,213.00		341,112			341,112
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	2	2.00	48.00	7,437.00		356,976			356,976
000	MMN X1162	AP	ECONOMIST 2	1	1.00	24.00	5,127.00		123,048			123,048
000	MMN X1164	AP	ECONOMIST 4	3	3.00	72.00	9,177.00	175,207	485,537			660,744
000	MMN X5618	AP	INTERNAL AUDITOR 3	1	1.00	24.00	7,942.00		190,608			190,608
000	MMN X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	7,208.00		172,992			172,992
000	MMS X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,542.00	157,008				157,008
000	MMS X7008	IP	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,473.50		454,728			454,728
000	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904
000	MMS X7012	IP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,121.00	242,904				242,904
000	OAS C0118	AP	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,096.00		98,304			98,304
000	OAS C0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,590.00		158,160			158,160
000	OAS C1483	IP	INFO SYSTEMS SPECIALIST 3	4	4.00	96.00	5,101.75		489,768			489,768
000	OAS C1484	IP	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	6,182.00		148,368			148,368
000	OAS C1485	IP	INFO SYSTEMS SPECIALIST 5	9	9.00	216.00	6,224.55		1,344,504			1,344,504
000	OAS C1486	IP	INFO SYSTEMS SPECIALIST 6	9	9.00	216.00	6,314.55		1,363,944			1,363,944
000	OAS C1487	IP	INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	6,882.20		825,864			825,864
000	OAS C1488	IP	INFO SYSTEMS SPECIALIST 8	8	8.00	192.00	8,767.87		1,683,432			1,683,432
000	UA C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,262.00		78,288			78,288
000	UA C0865	AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00		173,808			173,808
000	UA C0871	AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,585.00		158,040			158,040

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

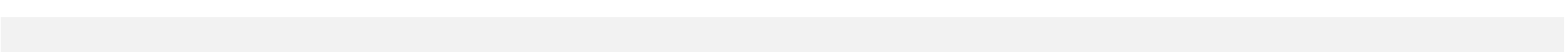
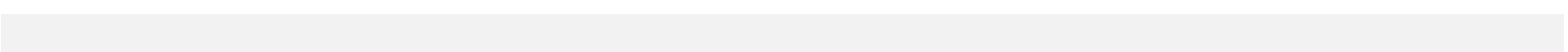
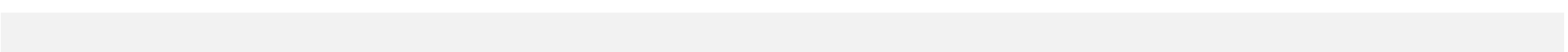
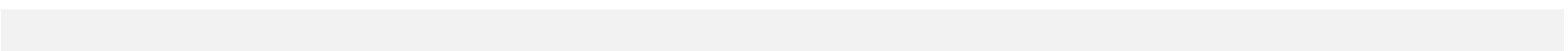
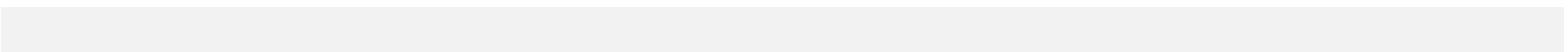
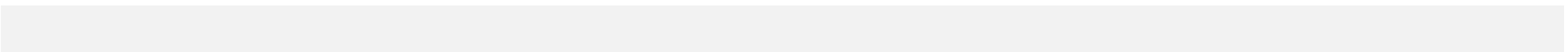
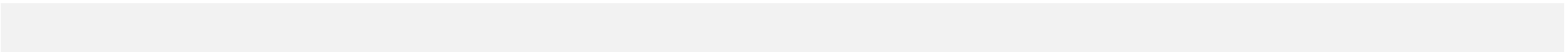
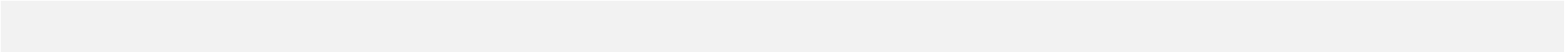
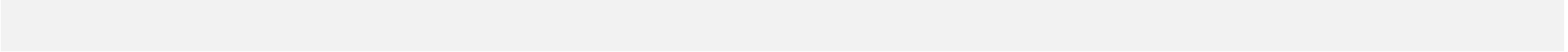
PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 000 Chief Operating Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000				59	59.00	1416.00	7,443.27	580,733	9,958,939			10,539,672



REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 090 Chief Operating Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MENNZ0830	AP	EXECUTIVE ASSISTANT	1-	1.00-	24.00-	4,666.00		111,984-			111,984-
090	MMN X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	7,208.00		151,368			151,368
090	OAS C0873	AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	5,993.00	125,853				125,853
090				1	.76	18.00	5,955.66	125,853	39,384			165,237

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 109 Chief Operating Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3		.00	.00	4,134.00					
109	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,481.00					
109	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	.88	21.00	5,007.00		105,147			105,147
109	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	6,456.00		135,576			135,576
109				2	1.76	42.00	5,019.50		240,723			240,723

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 131 Chief Operating Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
131	MMN	X0871	AP OPERATIONS & POLICY ANALYST	2	1	.88	21.00	5,127.00	107,667			107,667
131	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.88	21.00	5,937.00	124,677			124,677
131					2	1.76	42.00	5,532.00	232,344			232,344
					64	63.28	1518.00	7,178.85	938,930	10,239,046		11,177,976

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 000 Chief Financial Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		1,200			1,200
000	MENNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	11,512.66		828,912			828,912
000	MESNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,213.00		341,112			341,112
000	MMC X1488	IP	INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	9,082.00		435,936			435,936
000	MMN X0863	AP	PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968			199,968
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	7	7.00	168.00	8,462.85		1,421,760			1,421,760
000	MMN X1143	AP	POLICY AND BUDGET ANALYST	12	12.00	288.00	9,627.08		2,772,600			2,772,600
000	MMN X1178	AP	PUBLIC ADMINISTRATIVE TRAINEE	2	2.00	48.00	4,775.50		229,224			229,224
000	MMN X1218	AP	ACCOUNTANT 4	3	3.00	72.00	7,942.00		571,824			571,824
000	MMN X1488	IP	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	9,082.00		217,968			217,968
000	MMN X7000	AP	PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,937.00		142,488			142,488
000	MMN X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,542.00		157,008			157,008
000	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,642.00		231,408			231,408
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,994.00		71,856			71,856
000	OAS C1216	AP	ACCOUNTANT 2	1	1.00	24.00	4,514.00		108,336			108,336
000	OAS C1217	AP	ACCOUNTANT 3	3	3.00	72.00	6,391.00		460,152			460,152
000	UA C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,736.00		89,664			89,664
000	UA C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,095.00		98,280			98,280
000				44	44.00	1056.00	7,760.33		8,941,104			8,941,104



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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 090 Chief Financial Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	2,994.00		71,856-			71,856-
090				1-	1.00-	24.00-	2,994.00		71,856-			71,856-

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 123 Chief Financial Offi

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
123	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	7,216.00		173,184			173,184
123				1	1.00	24.00	7,216.00		173,184			173,184
				44	44.00	1056.00	7,654.12		9,042,432			9,042,432

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AO	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,915.00		213,960			213,960
000	MESNZ	7014	IP PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	17,266.00		828,768			828,768
000	MESNZ	7016	IP PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	19,033.00		456,792			456,792
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,026.00		96,624			96,624
000	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968			199,968
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	13	13.00	312.00	8,375.92		2,613,288			2,613,288
000	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	3	3.00	72.00	8,351.33		601,296			601,296
000	MMN	X1499	IP SR INFO TECH PORTFOLIO MGR	6	6.00	144.00	11,512.66		1,657,824			1,657,824
000	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	9,088.00		436,224			436,224
000	MMN	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	11,696.00		280,704			280,704
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	7,561.00		544,392			544,392
000	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	6	6.00	144.00	10,312.16	199,968	1,284,984			1,484,952
000	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	12,849.00		925,128			925,128
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00		130,608			130,608
000	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,176.00		392,448			392,448
000	OAH	C1488	IP INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,916.00		427,968			427,968
000	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,056.00		169,344			169,344
000	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,409.00		81,816			81,816
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	1	1.00	24.00	4,514.00		108,336			108,336
000	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	4,322.50		207,480			207,480
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	6	6.00	144.00	5,442.00		783,648			783,648
000	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	1	1.00	24.00	4,976.00		119,424			119,424
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	6,070.00		291,360			291,360
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	2	2.00	48.00	6,600.50		316,824			316,824
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	10	10.00	240.00	7,398.70		1,775,688			1,775,688

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
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 SUMMARY XREF:042-00-00 000 Office of the State

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2019-21  
 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	16	16.00	384.00	8,424.87		3,235,152			3,235,152
000	UA	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	3	3.00	72.00	4,436.33		319,416			319,416
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,437.00		130,488			130,488
000	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	5,921.00		142,104			142,104
000	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	3	3.00	72.00	8,915.00		641,880			641,880
000				98	98.00	2352.00	8,339.24	199,968	19,413,936			19,613,904

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AGENCY:10700 DEPT OF ADMIN SERVICES  
SUMMARY XREF:042-00-00 050 Office of the State

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	8,332.00	199,968-	199,968			
050					.00	.00	8,332.00	199,968-	199,968			

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	10,615.00		254,760			254,760
060	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	4,514.00		108,336-			108,336-
060	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	1-	1.00-	24.00-	3,918.00		94,032-			94,032-
060	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,600.00		182,400			182,400
060	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	1-	1.00-	24.00-	4,976.00		119,424-			119,424-
060	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,390.00		177,360			177,360
060	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	6	6.00	144.00	8,700.60		1,335,600			1,335,600
060				6	6.00	144.00	7,876.18		1,628,328			1,628,328

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 AGENCY:10700 DEPT OF ADMIN SERVICES  
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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	2	1.76	42.00	6,542.00			274,764	274,764
090	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER	E	1	1.00	24.00	10,121.00	242,904			242,904
090	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER	F	1	1.00	24.00	7,942.00	190,608			190,608
090	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER	F	1	1.00	24.00	11,696.00	280,704			280,704
090	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER	G	6	5.28	126.00	10,121.00		1,275,246		1,275,246
090	OAS	C1486	IP INFO SYSTEMS SPECIALIST	6	2	1.76	42.00	5,351.00			224,742	224,742
090	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	3	2.64	63.00	6,456.00			406,728	406,728
090	UA	C0870	AP OPERATIONS & POLICY ANALYST	1	1	1.00	24.00	4,724.00	113,376			113,376
090	UA	C1117	AP RESEARCH ANALYST	3	1	.92	22.00	4,509.00	99,198			99,198
090	UA	C1118	AP RESEARCH ANALYST	4	1	1.00	24.00	5,437.00	130,488			130,488
090	UA	C1483	IP INFO SYSTEMS SPECIALIST	3	1	1.00	24.00	4,128.00	99,072			99,072
090	UA	C1488	IP INFO SYSTEMS SPECIALIST	8	3	3.00	72.00	8,915.00	641,880			641,880
090					23	21.36	511.00	7,790.52	1,798,230	2,181,480		3,979,710

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
100	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	2	1.76	42.00	6,542.00		274,764			274,764
100	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	5,351.00		112,371			112,371
100	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	2	1.76	42.00	5,927.00		248,934			248,934
100	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	6	5.28	126.00	6,456.00		813,456			813,456
100				11	9.68	231.00	6,275.00		1,449,525			1,449,525



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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	MMN	X0856	AP PROJECT MANAGER 3	1	.88	21.00	6,542.00		137,382			137,382
111	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	2	1.76	42.00	6,542.00		274,764			274,764
111	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	2	1.76	42.00	6,890.00		289,380			289,380
111				5	4.40	105.00	6,681.20		701,526			701,526

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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	.00	.00	6,542.00					
112	UA	C0119	AP EXECUTIVE SUPPORT SPECIALIST	2	.00	.00	3,262.00					
112	UA	C1486	IP INFO SYSTEMS SPECIALIST	6	.00	.00	5,344.00					
112					.00	.00	5,049.33					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	6,456.00		135,576			135,576
114				1	.88	21.00	6,456.00		135,576			135,576

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF:042-00-00 124 Office of the State

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
124	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	2	2.00	48.00	7,051.50		338,472			338,472
124				2	2.00	48.00	7,051.50		338,472			338,472
				146	142.32	3412.00	7,933.22	1,798,230	26,048,811			27,847,041

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 000 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		1,050			1,050
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,213.00		341,112			341,112
000	MMC X0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,846.00		92,304			92,304
000	MMC X0118	AP	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,219.00		101,256			101,256
000	MMC X0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,219.00		101,256			101,256
000	MMC X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMC X1320	AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,650.00		135,600			135,600
000	MMC X1324	AP	STATE LABOR RELATIONS MANAGER	8	8.00	192.00	10,061.12		1,931,736			1,931,736
000	MMC X1326	AP	HR CONSULTANT 1	1	1.00	24.00	6,862.00		164,688			164,688
000	MMC X1327	AP	HR CONSULTANT 2	2	2.00	48.00	8,740.00		419,520			419,520
000	MMN X0870	AP	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,219.00		101,256			101,256
000	MMN X0871	AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,862.00		164,688			164,688
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,751.50		372,072			372,072
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	7	7.00	168.00	8,234.85		1,383,456			1,383,456
000	MMN X1319	AP	HUMAN RESOURCE ASSISTANT	2	2.00	48.00	3,491.00		167,568			167,568
000	MMN X1320	AP	HUMAN RESOURCE ANALYST 1	3	3.00	72.00	4,770.66		343,488			343,488
000	MMN X1321	AP	HUMAN RESOURCE ANALYST 2	2	2.00	48.00	6,542.00		314,016			314,016
000	MMN X1326	AP	HR CONSULTANT 1	1	1.00	24.00	7,942.00		190,608			190,608
000	MMN X1327	AP	HR CONSULTANT 2	5	5.00	120.00	8,059.20		967,104			967,104
000	MMN X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904
000	UA C1339	AP	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,988.00		143,712			143,712
000	UA C1488	IP	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,915.00		213,960			213,960
000				46	46.00	1104.00	6,288.75		8,604,066			8,604,066

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 060 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,650.00		135,600			135,600
060	MMN	X1326	AP HR CONSULTANT 1	6	6.00	144.00	7,942.00		1,143,648			1,143,648
060				7	7.00	168.00	7,614.57		1,279,248			1,279,248

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 101 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
101	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.88	21.00	5,937.00			124,677	124,677
101	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	4	3.52	84.00	6,542.00			549,528	549,528
101	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER	F	1	.88	21.00	7,208.00			151,368	151,368
101	UA	C0870	AP OPERATIONS & POLICY ANALYST	1	1	.88	21.00	3,915.00			82,215	82,215
101	UA	C0871	AP OPERATIONS & POLICY ANALYST	2	1	.88	21.00	4,724.00			99,204	99,204
101	UA	C1338	AP TRAINING & DEVELOPMENT SPEC	1	2	1.76	42.00	3,915.00			164,430	164,430
101					10	8.80	210.00	5,578.20			1,171,422	1,171,422

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 102 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MMN	X0855	AP PROJECT MANAGER 2	1	.75	18.00	5,937.00		106,866			106,866
102	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	3	2.25	54.00	7,273.66		392,778			392,778
102	MMS	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.75	18.00	7,561.00		136,098			136,098
102	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.75	18.00	3,915.00		70,470			70,470
102	UA	C1243	AP FISCAL ANALYST 1	1	.75	18.00	5,188.00		93,384			93,384
102	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	2	1.00	24.00	4,509.00		108,216			108,216
102	UA	C1486	IP INFO SYSTEMS SPECIALIST 6	2	1.50	36.00	6,139.00		221,004			221,004
102				11	7.75	186.00	5,974.36		1,128,816			1,128,816



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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 103 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
103	MMN	X0871	AP OPERATIONS & POLICY ANALYST	2	1	.88	21.00	5,127.00		107,667		107,667
103	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	.88	21.00	6,542.00		137,382		137,382
103				2		1.76	42.00	5,834.50		245,049		245,049

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SUMMARY XREF:045-00-00 104 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	MMN	X1327	AP HR CONSULTANT 2	2	1.76	42.00	6,542.00		274,764			274,764
104				2	1.76	42.00	6,542.00		274,764			274,764

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 106 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	6,542.00		157,008		157,008
106	UA	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	8,512.00		204,288		204,288
106					2	2.00	48.00	7,527.00		361,296		361,296

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 113 Chief Human Resource

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
113	MMC	X0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	.88	21.00	3,658.00		76,818			76,818
113	MMC	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	7,942.00		166,782			166,782
113	MMC	X1327	AP HR CONSULTANT 2	2	1.76	42.00	8,740.00		367,080			367,080
113	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	6,542.00		137,382			137,382
113	MMN	X1327	AP HR CONSULTANT 2	1	.88	21.00	8,740.00		183,540			183,540
113				6	5.28	126.00	7,393.66		931,602			931,602
				86	80.35	1926.00	6,365.25		13,996,263			13,996,263

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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7012	IP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7014	IP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	16,447.00		394,728			394,728
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMS X0806	AP	OFFICE MANAGER 2	1	1.00	24.00	5,382.00		129,168			129,168
000	MMS X7008	IP	PRINCIPAL EXECUTIVE/MANAGER E	9	9.00	216.00	10,059.44		2,172,840			2,172,840
000	MMS X7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	11,696.00		842,113			842,113
000	OAS C0104	AP	OFFICE SPECIALIST 2	2	2.00	48.00	2,880.00		138,240			138,240
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,096.00		98,304			98,304
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,737.00		89,688			89,688
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,514.00		108,336			108,336
000	OAS C0872	AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,600.00		182,400			182,400
000	OAS C1482	IP	INFO SYSTEMS SPECIALIST 2	1	1.00	24.00	3,610.00		86,640			86,640
000	OAS C1483	IP	INFO SYSTEMS SPECIALIST 3	8	8.00	192.00	5,073.62		974,136			974,136
000	OAS C1484	IP	INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	5,864.50		562,992			562,992
000	OAS C1485	IP	INFO SYSTEMS SPECIALIST 5	6	6.00	144.00	5,958.16		857,976			857,976
000	OAS C1486	IP	INFO SYSTEMS SPECIALIST 6	24	24.00	576.00	6,579.12		3,789,576			3,789,576
000	OAS C1487	IP	INFO SYSTEMS SPECIALIST 7	20	20.00	480.00	7,483.00		3,591,840			3,591,840
000	OAS C1488	IP	INFO SYSTEMS SPECIALIST 8	73	73.00	1752.00	8,499.02		14,890,296			14,890,296
000				158	158.00	3792.00	7,874.04		29,399,737			29,399,737

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	10,615.00		254,760-			254,760-
060	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	1	1.00	24.00	4,514.00		108,336			108,336
060	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	3,918.00		94,032			94,032
060	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	7,600.00		182,400-			182,400-
060	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	1	1.00	24.00	4,976.00		119,424			119,424
060	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1-	1.00-	24.00-	7,390.00		177,360-			177,360-
060	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	6-	6.00-	144.00-	8,700.60		1,335,600-			1,335,600-
060				6-	6.00-	144.00-	7,876.18		1,628,328-			1,628,328-

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DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	OAS	C1485	IP INFO SYSTEMS SPECIALIST	5	1	.88	21.00	5,007.00		105,147		105,147
114	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	.88	21.00	6,456.00		135,576		135,576
114					2	1.76	42.00	5,731.50		240,723		240,723
					154	153.76	3690.00	7,850.55		28,012,132		28,012,132

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 000 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,286.00		294,864			294,864
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	7	7.00	168.00	7,847.42		1,318,368			1,318,368
000	MMN X1099	AP	PLANNER 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMN X3269	AP	CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	8,740.00		629,280			629,280
000	MMS X0863	AP	PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS X4046	AP	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	6,862.00		164,688			164,688
000	MMS X4439	AP	AUTO/HEAVY EQUIP REPAIR SUPVR	1	1.00	24.00	7,208.00		172,992			172,992
000	MMS X7000	AP	PRINCIPAL EXECUTIVE/MANAGER A	2	2.00	48.00	5,937.00		284,976			284,976
000	MMS X7002	AP	PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,666.00		111,984			111,984
000	MMS X7004	AP	PRINCIPAL EXECUTIVE/MANAGER C	4	4.00	96.00	6,167.50		592,080			592,080
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	8,728.25		837,912			837,912
000	OAS C0103	AP	OFFICE SPECIALIST 1	1	1.00	24.00	2,766.00		66,384			66,384
000	OAS C0104	AP	OFFICE SPECIALIST 2	8	8.00	192.00	3,335.62		640,440			640,440
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	5	5.00	120.00	3,988.60		478,632			478,632
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	8	8.00	192.00	4,497.75		863,568			863,568
000	OAS C0211	AP	ACCOUNTING TECHNICIAN 2	2	2.00	48.00	4,096.00		196,608			196,608
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	4,514.00		108,336			108,336
000	OAS C0323	AP	PUBLIC SERVICE REP 3	1	1.00	24.00	3,264.00		78,336			78,336
000	OAS C0324	AP	PUBLIC SERVICE REP 4	2	2.00	48.00	3,680.00		176,640			176,640
000	OAS C0435	AP	PROCUREMENT AND CONTRACT ASST	3	3.00	72.00	3,898.66		280,704			280,704
000	OAS C0437	AP	PROCUREMENT & CONTRACT SPEC 2	3	3.00	72.00	5,844.33		420,792			420,792
000	OAS C0759	AP	SUPPLY SPECIALIST 2	5	5.00	120.00	4,175.80		501,096			501,096
000	OAS C0783	AP	PARTS SPECIALIST 2	1	1.00	24.00	4,727.00		113,448			113,448



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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 000 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0855	AP PROJECT MANAGER 2	3	3.00	72.00	7,263.33		522,960			522,960
000	OAS	C0860	AP PROGRAM ANALYST 1	4	4.00	96.00	5,378.75		516,360			516,360
000	OAS	C0861	AP PROGRAM ANALYST 2	2	2.00	48.00	6,590.00		316,320			316,320
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	6,590.00		316,320			316,320
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,189.00		124,536			124,536
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,590.00		158,160			158,160
000	OAS	C3265	AP CONSTRUCTION INSPECTOR	1	1.00	24.00	5,711.00		137,064			137,064
000	OAS	C3267	AP CONSTRUCTION PROJECT MANAGER 1	2	2.00	48.00	6,590.00		316,320			316,320
000	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	1	1.00	24.00	7,600.00		182,400			182,400
000	OAS	C4005	AP PLUMBER	1	1.00	24.00	5,711.00		137,064			137,064
000	OAS	C4008	AP ELECTRICIAN 2	6	6.00	144.00	6,280.00		904,320			904,320
000	OAS	C4012	AP FACILITY MAINTENANCE SPEC	7	7.00	168.00	3,476.28		584,016			584,016
000	OAS	C4014	AP FACILITY OPERATIONS SPEC 1	2	2.00	48.00	5,711.00		274,128			274,128
000	OAS	C4015	AP FACILITY OPERATIONS SPEC 2	2	2.00	48.00	5,397.00		259,056			259,056
000	OAS	C4033	AP FACILITY ENERGY TECHNICIAN 2	5	5.00	120.00	4,402.80		528,336			528,336
000	OAS	C4034	AP FACILITY ENERGY TECHNICIAN 3	7	7.00	168.00	5,636.42		946,920			946,920
000	OAS	C4035	AP FACILITY ENERGY TECHNICIAN 4	3	3.00	72.00	6,280.00		452,160			452,160
000	OAS	C4037	AP PHYSCL/ELECTRNC SECRTY TECH	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS	C4051	AP ELECTRONIC SECURITY TECH 2	3	3.00	72.00	6,280.00		452,160			452,160
000	OAS	C4101	AP CUSTODIAN	51	51.00	1224.00	2,898.96		3,548,328			3,548,328
000	OAS	C4103	AP CUSTODIAL SERVICES COORDINATOR	3	3.00	72.00	3,409.00		245,448			245,448
000	OAS	C4109	AP GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	3,237.33		233,088			233,088
000	OAS	C4110	AP GROUNDS MAINTENANCE WORKER 2	3	3.00	72.00	3,774.00		271,728			271,728
000	OAS	C4116	AP LABORER/STUDENT WORKER	1	1.00	24.00	2,766.00		66,384			66,384
000	OAS	C4402	AP TRUCK DRIVER 2	1	1.00	24.00	4,727.00		113,448			113,448

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 000 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C4417	AP AUTOMOTIVE SERVICE TECHNICIAN	5	5.00	120.00	3,030.40		363,648			363,648
000	OAS	C4418	AP AUTOMOTIVE TECHNICIAN 1	2	2.00	48.00	3,591.00		172,368			172,368
000	OAS	C4419	AP AUTOMOTIVE TECHNICIAN 2	3	3.00	72.00	4,591.00		330,552			330,552
000	OAS	C5550	AP PARKING SERVICES REPRESENTATIV	2	1.50	36.00	3,336.50		119,244			119,244
000				196	195.50	4692.00	4,657.58		21,868,356			21,868,356

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 090 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,561.00		181,464			181,464
090	OAS	C4101	AP CUSTODIAN	1-	1.00-	24.00-	2,766.00		66,384-			66,384-
090					.00	.00	5,163.50		115,080			115,080

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 115 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
115	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	.00	.00	6,542.00					
115	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST	2	.00	.00	3,264.00					
115					.00	.00	4,903.00					

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 116 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	OAS	C3267	AP CONSTRUCTION PROJECT MANAGER 1		.00	.00	4,727.00					
116	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	4	4.00	96.00	6,637.50		637,200			637,200
116				4	4.00	96.00	6,000.66		637,200			637,200

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 118 Enterprise Asset Man

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
118	OAS	C4417	AP AUTOMOTIVE SERVICE TECHNICIAN		.00	.00	2,766.00					
118					.00	.00	2,766.00					
				200	199.50	4788.00	4,667.08		22,620,636			22,620,636

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 000 Enterprise Goods &amp; S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	9,177.00		220,248			220,248
000	MMN X0863	AP	PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968			199,968
000	MMN X0871	AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,862.00		164,688			164,688
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	11	11.00	264.00	7,332.54		1,935,792			1,935,792
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	12	12.00	288.00	8,477.83		2,441,616			2,441,616
000	MMN X1218	AP	ACCOUNTANT 4	3	3.00	72.00	7,146.66		514,560			514,560
000	MMN X1245	AP	FISCAL ANALYST 3	3	3.00	72.00	7,815.00		562,680			562,680
000	MMS X7000	AP	PRINCIPAL EXECUTIVE/MANAGER A	2	2.00	48.00	5,659.50		271,656			271,656
000	MMS X7004	AP	PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	7,208.00		518,976			518,976
000	MMS X7004	IP	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS X7006	AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS X7008	AP	PRINCIPAL EXECUTIVE/MANAGER E	7	7.00	168.00	8,519.28		1,431,240			1,431,240
000	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	9,932.20		1,191,864			1,191,864
000	MMS X7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	OAS C0103	AP	OFFICE SPECIALIST 1	1	1.00	24.00	3,264.00		78,336			78,336
000	OAS C0104	AP	OFFICE SPECIALIST 2	4	4.00	96.00	3,737.00		358,752			358,752
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	7	7.00	168.00	3,725.71		625,920			625,920
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	5	5.00	120.00	4,478.80		537,456			537,456
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	4,039.50		193,896			193,896
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	17	17.00	408.00	4,038.70		1,647,792			1,647,792
000	OAS C0403	AP	MAIL EQUIPMENT OPERATOR 1	2	2.00	48.00	2,938.50		141,048			141,048
000	OAS C0404	AP	MAIL EQUIPMENT OPERATOR 2	12	12.00	288.00	3,607.58		1,038,984			1,038,984
000	OAS C0435	AP	PROCUREMENT AND CONTRACT ASST	3	3.00	72.00	3,622.33		260,808			260,808
000	OAS C0436	AP	PROCUREMENT & CONTRACT SPEC 1	2	2.00	48.00	4,732.00		227,136			227,136
000	OAS C0437	AP	PROCUREMENT & CONTRACT SPEC 2	6	6.00	144.00	5,983.66		861,648			861,648

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 000 Enterprise Goods &amp; S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC 3	5	5.00	120.00	6,292.00		755,040			755,040
000	OAS	C0759	AP SUPPLY SPECIALIST 2	2	2.00	48.00	3,741.50		179,592			179,592
000	OAS	C0770	AP STATE PROCUREMENT ANALYST	18	18.00	432.00	7,541.72		3,258,024			3,258,024
000	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,950.00		118,800			118,800
000	OAS	C0862	AP PROGRAM ANALYST 3	2	2.00	48.00	6,918.00		332,064			332,064
000	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	7	7.00	168.00	4,919.85		826,536			826,536
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	4	4.00	96.00	6,285.75		603,432			603,432
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	6,796.50		326,232			326,232
000	OAS	C1117	AP RESEARCH ANALYST 3	2	2.00	48.00	6,280.00		301,440			301,440
000	OAS	C1216	AP ACCOUNTANT 2	7	7.00	168.00	4,271.71		717,648			717,648
000	OAS	C1217	AP ACCOUNTANT 3	10	10.00	240.00	6,072.40		1,457,376			1,457,376
000	OAS	C1243	AP FISCAL ANALYST 1	2	2.00	48.00	4,680.00		224,640			224,640
000	OAS	C1244	AP FISCAL ANALYST 2	2	2.00	48.00	5,084.50		244,056			244,056
000	OAS	C1339	AP TRAINING & DEVELOPMENT SPEC 2	4	4.00	96.00	5,812.00		557,952			557,952
000	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	2	2.00	48.00	4,976.00		238,848			238,848
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	7	7.00	168.00	5,488.00		921,984			921,984
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,902.00		165,648			165,648
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	2	2.00	48.00	7,390.00		354,720			354,720
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	8,176.00		196,224			196,224
000	OAS	C2446	AP PRINT SERVICES TECHNICIAN	12	12.00	288.00	3,682.16		1,060,464			1,060,464
000	OAS	C2475	AP PRINTING PRODUCTION COORD	3	3.00	72.00	4,447.00		320,184			320,184
000	OAS	C2510	AP ELECTRONIC PUB DESIGN SPEC 1	2	2.00	48.00	4,096.00		196,608			196,608
000	OAS	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	2	2.00	48.00	5,084.50		244,056			244,056
000	OAS	C4116	AP LABORER/STUDENT WORKER	1	1.00	24.00	2,994.00		71,856			71,856
000	OAS	C4401	AP TRUCK DRIVER 1	1	1.00	24.00	4,096.00		98,304			98,304



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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C4404	AP MAIL DELIVERY DRIVER	17	17.00	408.00	3,390.11		1,383,168			1,383,168
000	OAS	C5207	AP CLAIMS REPRESENTATIVE 1	2	2.00	48.00	5,189.00		249,072			249,072
000	OAS	C5208	AP CLAIMS REPRESENTATIVE 2	2	2.00	48.00	5,711.00		274,128			274,128
000	UA	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	5,437.00		130,488			130,488
000				237	237.00	5688.00	5,610.81		31,914,288			31,914,288

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 090 Enterprise Goods & S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	OAS	C0770	AP STATE PROCUREMENT ANALYST	2	1.76	42.00	5,442.00		228,564			228,564
090	OAS	C0860	AP PROGRAM ANALYST 1	1-	1.00-	24.00-	4,950.00		118,800-			118,800-
090				1	.76	18.00	5,278.00		109,764			109,764

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 106 Enterprise Goods &amp; S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	8	4.00	96.00	6,187.62		594,012			594,012
106	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	3	3.00	72.00	6,542.00		471,024			471,024
106	MMN	X1217	AP ACCOUNTANT 3	1	.50	12.00	5,127.00		61,524			61,524
106	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,642.00		231,408			231,408
106	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	12,286.00		294,864			294,864
106	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	3,403.00		40,836			40,836
106	UA	C0854	AP PROJECT MANAGER 1		.00	.00	4,724.00					
106	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	5,437.00		130,488			130,488
106	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.50	12.00	4,724.00		56,688			56,688
106	UA	C1243	AP FISCAL ANALYST 1	1	.13	3.00	3,915.00		11,745			11,745
106	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1		.00	.00	3,915.00					
106	UA	C1339	AP TRAINING & DEVELOPMENT SPEC 2		.00	.00	4,724.00					
106	UA	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.50	12.00	5,344.00		64,128			64,128
106	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	2	1.00	24.00	8,166.00		195,984			195,984
106				21	13.13	315.00	5,942.40		2,152,701			2,152,701

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 107 Enterprise Goods & S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
107	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	2	1.76	42.00	6,542.00		274,764		274,764
107	OAS	C0871	AP OPERATIONS & POLICY ANALYST	2	3	2.64	63.00	4,727.00		297,801		297,801
107	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	.88	21.00	6,456.00		135,576		135,576
107					6	5.28	126.00	5,620.16		708,141		708,141

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SUMMARY XREF:065-00-00 119 Enterprise Goods & S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
119	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	1.76	42.00	3,409.00		143,178			143,178
119				2	1.76	42.00	3,409.00		143,178			143,178

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 121 Enterprise Goods & S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
121	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	6,542.00					
121					.00	.00	6,542.00					

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 124 Enterprise Goods & S

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
124	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	3	3.00	72.00		7,274.66		523,776	523,776
124	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC	3	1	1.00	24.00		5,189.00		124,536	124,536
124					4	4.00	96.00		6,753.25		648,312	648,312
				271	261.93	6285.00	5,643.33			35,676,384		35,676,384

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:070-00-00 000 Enterprise Human Res

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,650.00		135,600			135,600
000	MMN	X1326	AP HR CONSULTANT 1	6	6.00	144.00	7,942.00		1,143,648			1,143,648
000				7	7.00	168.00	7,614.57		1,279,248			1,279,248



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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:070-00-00 060 Enterprise Human Res

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	5,650.00		135,600-			135,600-
060	MMN	X1326	AP HR CONSULTANT 1	6-	6.00-	144.00-	7,942.00		1,143,648-			1,143,648-
060				7-	7.00-	168.00-	7,614.57		1,279,248-			1,279,248-
					.00	.00	7,614.57					

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:075-00-00 000 DAS Business Service

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MMN X0806	AP	OFFICE MANAGER 2	1	1.00	24.00	4,026.00		96,624			96,624
000	MMN X0872	AP	OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	7,751.50		372,072			372,072
000	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMN X1244	AP	FISCAL ANALYST 2	2	2.00	48.00	6,233.00		299,184			299,184
000	MMN X1245	AP	FISCAL ANALYST 3	3	3.00	72.00	7,118.33		512,520			512,520
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	2,994.00		71,856			71,856
000	OAS C1243	AP	FISCAL ANALYST 1	1	1.00	24.00	5,442.00		130,608			130,608
000	OAS C1488	IP	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,916.00		213,984			213,984
000				13	13.00	312.00	7,010.61		2,187,312			2,187,312

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:075-00-00 090 DAS Business Service

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	MMN	X0806	AP OFFICE MANAGER 2	1-	1.00-	24.00-	4,026.00		96,624-			96,624-
090	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	7,561.00		181,464-			181,464-
090				2-	2.00-	48.00-	5,793.50		278,088-			278,088-
				11	11.00	264.00	6,848.33		1,909,224			1,909,224
				976	956.14	22939.00	6,464.72	2,737,160	147,544,928			150,282,088

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PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:075-00-00 090 DAS Business Service

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				976	956.14	22939.00	6,464.72	2,737,160	147,544,928			150,282,088



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AO	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,915.00		213,960			213,960
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		2,250			2,250
000	MEAHZ7018	HP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	16,699.00		400,776			400,776
090	MENNZ0830	AP	EXECUTIVE ASSISTANT		.00	.00	4,666.00					
000	MENNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7010	IP	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	11,696.00		561,408			561,408
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	6	6.00	144.00	11,604.33	5,614	1,665,410			1,671,024
000	MESNZ7012	IP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	10,731.50		515,112			515,112
000	MESNZ7014	IP	PRINCIPAL EXECUTIVE/MANAGER H	3	3.00	72.00	16,993.00		1,223,496			1,223,496
000	MESNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	3	3.00	72.00	14,213.00		1,023,336			1,023,336
000	MESNZ7016	IP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	19,033.00		456,792			456,792
000	MMC X0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,846.00		92,304			92,304
113	MMC X0118	AP	EXECUTIVE SUPPORT SPECIALIST 1	2	1.88	45.00	3,938.50		178,074			178,074
000	MMC X0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,219.00		101,256			101,256
113	MMC X0872	AP	OPERATIONS & POLICY ANALYST 3	1	.88	21.00	7,942.00		166,782			166,782
000	MMC X0873	AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMC X1320	AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	5,650.00		135,600			135,600
000	MMC X1324	AP	STATE LABOR RELATIONS MANAGER	8	8.00	192.00	10,061.12		1,931,736			1,931,736
000	MMC X1326	AP	HR CONSULTANT 1	1	1.00	24.00	6,862.00		164,688			164,688
113	MMC X1327	AP	HR CONSULTANT 2	4	3.76	90.00	8,740.00		786,600			786,600
000	MMC X1488	IP	INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	9,082.00		435,936			435,936
000	MMN X0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,026.00		96,624			96,624
090	MMN X0806	AP	OFFICE MANAGER 2		.00	.00	4,026.00					
102	MMN X0855	AP	PROJECT MANAGER 2	1	.75	18.00	5,937.00		106,866			106,866

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	MMN	X0856	AP PROJECT MANAGER 3	1	.88	21.00	6,542.00		137,382			137,382
000	MMN	X0863	AP PROGRAM ANALYST 4	3	3.00	72.00	8,332.00		599,904			599,904
000	MMN	X0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,219.00		101,256			101,256
131	MMN	X0871	AP OPERATIONS & POLICY ANALYST 2	4	3.76	90.00	5,994.50	107,667	437,043			544,710
131	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	28	23.01	552.00	6,999.40	124,677	3,791,403			3,916,080
106	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	73	71.32	1710.00	7,754.10		13,368,612			13,368,612
000	MMN	X1099	AP PLANNER 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMN	X1143	AP POLICY AND BUDGET ANALYST	12	12.00	288.00	9,627.08		2,772,600			2,772,600
000	MMN	X1162	AP ECONOMIST 2	1	1.00	24.00	5,127.00		123,048			123,048
000	MMN	X1164	AP ECONOMIST 4	3	3.00	72.00	9,177.00	175,207	485,537			660,744
000	MMN	X1178	AP PUBLIC ADMINISTRATIVE TRAINEE	2	2.00	48.00	4,775.50		229,224			229,224
106	MMN	X1217	AP ACCOUNTANT 3	1	.50	12.00	5,127.00		61,524			61,524
000	MMN	X1218	AP ACCOUNTANT 4	6	6.00	144.00	7,544.33		1,086,384			1,086,384
000	MMN	X1244	AP FISCAL ANALYST 2	2	2.00	48.00	6,233.00		299,184			299,184
000	MMN	X1245	AP FISCAL ANALYST 3	6	6.00	144.00	7,466.66		1,075,200			1,075,200
000	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	2	2.00	48.00	3,491.00		167,568			167,568
060	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	4	4.00	96.00	5,210.33		479,088			479,088
000	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	2	2.00	48.00	6,542.00		314,016			314,016
060	MMN	X1326	AP HR CONSULTANT 1	7	7.00	168.00	7,942.00		1,334,256			1,334,256
113	MMN	X1327	AP HR CONSULTANT 2	8	7.64	183.00	7,765.00		1,425,408			1,425,408
111	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	7	6.76	162.00	7,876.00		1,281,828			1,281,828
000	MMN	X1499	IP SR INFO TECH PORTFOLIO MGR	6	6.00	144.00	11,512.66		1,657,824			1,657,824
000	MMN	X3269	AP CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	8,740.00		629,280			629,280
000	MMN	X5618	AP INTERNAL AUDITOR 3	1	1.00	24.00	7,942.00		190,608			190,608
000	MMN	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,937.00		142,488			142,488

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,859.50		377,256			377,256
090	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	9,432.33	242,904	436,224			679,128
090	MMN	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	2	1.88	45.00	7,208.00		324,360			324,360
000	MMN	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	11,696.00		280,704			280,704
000	MMS	X0806	AP OFFICE MANAGER 2	1	1.00	24.00	5,382.00		129,168			129,168
000	MMS	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	8,332.00		199,968			199,968
102	MMS	X0873	AP OPERATIONS & POLICY ANALYST 4	2	1.75	42.00	7,051.50	157,008	136,098			293,106
000	MMS	X4046	AP MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	6,862.00		164,688			164,688
000	MMS	X4439	AP AUTO/HEAVY EQUIP REPAIR SUPVR	1	1.00	24.00	7,208.00		172,992			172,992
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	4	4.00	96.00	5,798.25		556,632			556,632
000	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	4,666.00		111,984			111,984
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	7	7.00	168.00	6,613.42		1,111,056			1,111,056
000	MMS	X7004	IP PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	8,332.00		399,936			399,936
121	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	8	8.00	192.00	8,372.66		1,651,488			1,651,488
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	14	14.00	336.00	9,587.18		3,171,960			3,171,960
090	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	15	14.88	357.00	9,283.33	190,608	3,129,768			3,320,376
090	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	10	10.00	240.00	10,811.82	280,704	2,327,065			2,607,769
000	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
090	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	11	10.28	246.00	11,061.81	242,904	2,495,238			2,738,142
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00		130,608			130,608
000	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,176.00		392,448			392,448
000	OAH	C1488	IP INFO SYSTEMS SPECIALIST 8	2	2.00	48.00	8,916.00		427,968			427,968
000	OAO	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	7,056.00		169,344			169,344
000	OAS	C0103	AP OFFICE SPECIALIST 1	2	2.00	48.00	3,015.00		144,720			144,720



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0104	AP OFFICE SPECIALIST 2	15	15.00	360.00	3,359.13		1,209,288			1,209,288
000	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1	13	13.00	312.00	3,740.46		1,202,856			1,202,856
119	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	17	16.76	402.00	4,255.29		1,715,706			1,715,706
000	OAS	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,096.00		98,304			98,304
115	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	3	3.00	72.00	3,964.25		302,232			302,232
000	OAS	C0211	AP ACCOUNTING TECHNICIAN 2	2	2.00	48.00	4,096.00		196,608			196,608
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	19	19.00	456.00	4,129.23		1,864,464			1,864,464
000	OAS	C0323	AP PUBLIC SERVICE REP 3	1	1.00	24.00	3,264.00		78,336			78,336
000	OAS	C0324	AP PUBLIC SERVICE REP 4	2	2.00	48.00	3,680.00		176,640			176,640
000	OAS	C0403	AP MAIL EQUIPMENT OPERATOR 1	2	2.00	48.00	2,938.50		141,048			141,048
000	OAS	C0404	AP MAIL EQUIPMENT OPERATOR 2	12	12.00	288.00	3,607.58		1,038,984			1,038,984
000	OAS	C0435	AP PROCUREMENT AND CONTRACT ASST	6	6.00	144.00	3,760.50		541,512			541,512
000	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1	2	2.00	48.00	4,732.00		227,136			227,136
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	9	9.00	216.00	5,937.22		1,282,440			1,282,440
124	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC 3	6	6.00	144.00	6,108.16		879,576			879,576
000	OAS	C0759	AP SUPPLY SPECIALIST 2	7	7.00	168.00	4,051.71		680,688			680,688
090	OAS	C0770	AP STATE PROCUREMENT ANALYST	20	19.76	474.00	7,331.75		3,486,588			3,486,588
000	OAS	C0783	AP PARTS SPECIALIST 2	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS	C0855	AP PROJECT MANAGER 2	3	3.00	72.00	7,263.33		522,960			522,960
090	OAS	C0860	AP PROGRAM ANALYST 1	4	4.00	96.00	5,235.83		516,360			516,360
000	OAS	C0861	AP PROGRAM ANALYST 2	2	2.00	48.00	6,590.00		316,320			316,320
000	OAS	C0862	AP PROGRAM ANALYST 3	2	2.00	48.00	6,918.00		332,064			332,064
000	OAS	C0870	AP OPERATIONS & POLICY ANALYST 1	9	9.00	216.00	4,629.09		1,034,016			1,034,016
107	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	9	8.64	207.00	5,833.77		1,217,553			1,217,553
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	10	10.00	240.00	6,186.16		1,416,816			1,416,816

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
090	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	2	1.88	45.00	6,291.50	125,853	158,160			284,013
000	OAS	C1117	AP RESEARCH ANALYST 3	2	2.00	48.00	6,280.00		301,440			301,440
000	OAS	C1216	AP ACCOUNTANT 2	8	8.00	192.00	4,302.00		825,984			825,984
000	OAS	C1217	AP ACCOUNTANT 3	13	13.00	312.00	6,145.92		1,917,528			1,917,528
000	OAS	C1243	AP FISCAL ANALYST 1	3	3.00	72.00	4,934.00		355,248			355,248
000	OAS	C1244	AP FISCAL ANALYST 2	3	3.00	72.00	5,586.33		402,216			402,216
000	OAS	C1339	AP TRAINING & DEVELOPMENT SPEC 2	4	4.00	96.00	5,812.00		557,952			557,952
000	OAS	C1482	IP INFO SYSTEMS SPECIALIST 2	4	4.00	96.00	4,748.33		444,912			444,912
109	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	19	19.00	456.00	5,177.30		2,385,888			2,385,888
109	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4	5	5.00	120.00	5,686.83		711,360			711,360
114	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	20	19.76	474.00	6,041.30		2,869,782			2,869,782
090	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	40	39.64	951.00	6,512.95		6,162,177			6,162,177
100	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	38	37.76	906.00	7,318.10		6,638,550			6,638,550
107	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	111	109.44	2625.00	8,337.60		21,785,352			21,785,352
000	OAS	C2446	AP PRINT SERVICES TECHNICIAN	12	12.00	288.00	3,682.16		1,060,464			1,060,464
000	OAS	C2475	AP PRINTING PRODUCTION COORD	3	3.00	72.00	4,447.00		320,184			320,184
000	OAS	C2510	AP ELECTRONIC PUB DESIGN SPEC 1	2	2.00	48.00	4,096.00		196,608			196,608
000	OAS	C2512	AP ELECTRONIC PUB DESIGN SPEC 3	2	2.00	48.00	5,084.50		244,056			244,056
000	OAS	C3265	AP CONSTRUCTION INSPECTOR	1	1.00	24.00	5,711.00		137,064			137,064
116	OAS	C3267	AP CONSTRUCTION PROJECT MANAGER 1	2	2.00	48.00	5,658.50		316,320			316,320
116	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	6,830.00		819,600			819,600
000	OAS	C4005	AP PLUMBER	1	1.00	24.00	5,711.00		137,064			137,064
000	OAS	C4008	AP ELECTRICIAN 2	6	6.00	144.00	6,280.00		904,320			904,320
000	OAS	C4012	AP FACILITY MAINTENANCE SPEC	7	7.00	168.00	3,476.28		584,016			584,016
000	OAS	C4014	AP FACILITY OPERATIONS SPEC 1	2	2.00	48.00	5,711.00		274,128			274,128

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C4015	AP FACILITY OPERATIONS SPEC 2	2	2.00	48.00	5,397.00		259,056			259,056
000	OAS	C4033	AP FACILITY ENERGY TECHNICIAN 2	5	5.00	120.00	4,402.80		528,336			528,336
000	OAS	C4034	AP FACILITY ENERGY TECHNICIAN 3	7	7.00	168.00	5,636.42		946,920			946,920
000	OAS	C4035	AP FACILITY ENERGY TECHNICIAN 4	3	3.00	72.00	6,280.00		452,160			452,160
000	OAS	C4037	AP PHYSCL/ELECTRNC SECRTY TECH	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS	C4051	AP ELECTRONIC SECURITY TECH 2	3	3.00	72.00	6,280.00		452,160			452,160
000	OAS	C4101	AP CUSTODIAN	50	50.00	1200.00	2,896.40		3,481,944			3,481,944
000	OAS	C4103	AP CUSTODIAL SERVICES COORDINATOR	3	3.00	72.00	3,409.00		245,448			245,448
000	OAS	C4109	AP GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	3,237.33		233,088			233,088
000	OAS	C4110	AP GROUNDS MAINTENANCE WORKER 2	3	3.00	72.00	3,774.00		271,728			271,728
000	OAS	C4116	AP LABORER/STUDENT WORKER	2	2.00	48.00	2,880.00		138,240			138,240
000	OAS	C4401	AP TRUCK DRIVER 1	1	1.00	24.00	4,096.00		98,304			98,304
000	OAS	C4402	AP TRUCK DRIVER 2	1	1.00	24.00	4,727.00		113,448			113,448
000	OAS	C4404	AP MAIL DELIVERY DRIVER	17	17.00	408.00	3,390.11		1,383,168			1,383,168
118	OAS	C4417	AP AUTOMOTIVE SERVICE TECHNICIAN	5	5.00	120.00	2,912.88		363,648			363,648
000	OAS	C4418	AP AUTOMOTIVE TECHNICIAN 1	2	2.00	48.00	3,591.00		172,368			172,368
000	OAS	C4419	AP AUTOMOTIVE TECHNICIAN 2	3	3.00	72.00	4,591.00		330,552			330,552
000	OAS	C5207	AP CLAIMS REPRESENTATIVE 1	2	2.00	48.00	5,189.00		249,072			249,072
000	OAS	C5208	AP CLAIMS REPRESENTATIVE 2	2	2.00	48.00	5,711.00		274,128			274,128
000	OAS	C5550	AP PARKING SERVICES REPRESENTATIV	2	1.50	36.00	3,336.50		119,244			119,244
000	UA	C0104	AP OFFICE SPECIALIST 2	1	1.00	24.00	3,736.00		89,664			89,664
106	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	3	2.25	54.00	3,804.33		209,586			209,586
112	UA	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,966.60		397,704			397,704
106	UA	C0854	AP PROJECT MANAGER 1		.00	.00	4,724.00					
106	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	5,437.00		130,488			130,488

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	5,437.00		130,488			130,488
000	UA	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,242.00		173,808			173,808
090	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	2	1.88	45.00	4,319.50	113,376	82,215			195,591
106	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	3	2.38	57.00	5,344.33		313,932			313,932
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,437.00		130,488			130,488
090	UA	C1117	AP RESEARCH ANALYST 3	1	.92	22.00	4,509.00	99,198				99,198
090	UA	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	5,437.00	130,488				130,488
106	UA	C1243	AP FISCAL ANALYST 1	2	.88	21.00	4,551.50		105,129			105,129
106	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	4	2.76	66.00	4,063.50		272,646			272,646
106	UA	C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,356.00		143,712			143,712
090	UA	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,128.00	99,072				99,072
106	UA	C1486	IP INFO SYSTEMS SPECIALIST 6	3	2.00	48.00	5,741.50		285,132			285,132
106	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	3	2.00	48.00	7,417.66		338,088			338,088
106	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	8	8.00	192.00	8,864.62	641,880	1,060,128			1,702,008
				976	956.14	22939.00	6,464.72	2,737,160	147,544,928			150,282,088





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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0108301	000708670	030-01-00-00000	090 0 PF	MENNZ0830	AP	25	02	1-	1.00-	4,666.00	24.00-		111,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100108	001360600	030-01-00-00000	090 0 PF	OAS C0873	AP	32	02	1	.88	5,993.00	21.00	125,853				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
2100116	001360610	030-01-00-00000	090 0 PF	MMN X7010	AP	35X	02	1	.88	7,208.00	21.00		151,368			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			090					1	.76		18.00	125,853	39,384			

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100001	001317980	030-05-03-00000	109	0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01															
2100002	001318000	030-05-03-00000	109	0 PF	OAS C1485 IP	28 02	1	.88	5,007.00	21.00		105,147			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01															
2100003	001318010	030-05-03-00000	109	0 PF	OAS C1484 IP	25 02		.00	4,481.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
2100004	001318020	030-05-03-00000	109	0 PF	OAS C1483 IP	24 02		.00	4,134.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
			109				2	1.76			42.00	240,723			



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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100106	001321570	030-01-00-00000	131 0 PF	MMN X0871	AP	27	02	1	.88	5,127.00	21.00	107,667				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
2100107	001321580	030-01-00-00000	131 0 PF	MMN X0872	AP	30	02	1	.88	5,937.00	21.00	124,677				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			131					2	1.76		42.00	232,344				
								5	4.28		102.00	358,197	280,107			

12/26/18 REPORT NO.: PPDPLWSBUD  
REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
AGENCY: 10700 DEPT OF ADMIN SERVICES  
SUMMARY XREF: 035-00-00 090 Chief Financial Offi

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0111072	001027840	035-04-00-00000	090 0 PF	OAS C0107	AP	17	02	1-	1.00-	2,994.00	24.00-		71,856-			
			EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
			090					1-	1.00-		24.00-		71,856-			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 035-00-00 123 Chief Financial Offi

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
2100005	001318030	035-04-00-00000	123	0	PF	MMN X1488	IP	32	03	1	1.00	7,216.00	24.00		173,184			
EST DATE: 2019/07/01			EXP DATE: 9999/01/01															
			123							1	1.00	24.00		173,184				
											.00	.00		101,328				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 050 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1970122	001308560	042-06-01-00000	050 0 PF	MMS X7010 IP	35X 02	1-	1.00-	8,332.00	24.00-	199,968-				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
1970122	001308560	042-06-01-00000	050 0 PF	MMS X7010 IP	35X 02	1	1.00	8,332.00	24.00		199,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			050				.00		.00	199,968-	199,968			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 060 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0510002	000002920	042-04-01-00000	060 0 PF	OAS C1488 IP	33 03 1-	1.00-	6,762.00	24.00-		162,288-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2514859	001058740	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548201	000972160	042-04-01-00000	060 0 PF	OAS C1482 IP	21 09 1-	1.00-	4,976.00	24.00-		119,424-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548621	000979950	042-07-02-00000	060 0 PF	OAS C1486 IP	29 09 1	1.00	7,390.00	24.00		177,360			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548727	000979770	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548813	000971470	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548814	000971480	042-07-02-00000	060 0 PF	MMS X7008 IP	33X 09 1	1.00	10,615.00	24.00		254,760			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548829	000979410	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548856	000980060	042-04-01-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548858	001129700	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548861	001129730	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548873	001223430	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548875	001223450	042-07-02-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5502121	001215380	042-04-01-00000	060 0 PF	OAS C0212 AP	19 09 1-	1.00-	4,514.00	24.00-		108,336-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5508701	001248720	042-04-01-00000	060 0 PF	OAS C0870 AP	23 02 1-	1.00-	3,918.00	24.00-		94,032-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5508721	001252750	042-07-02-00000	060 0 PF	OAS C0872 AP	30 09 1	1.00	7,600.00	24.00		182,400			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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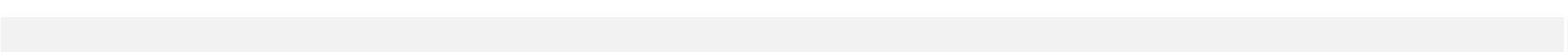
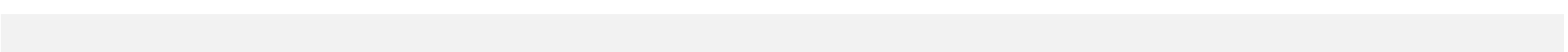
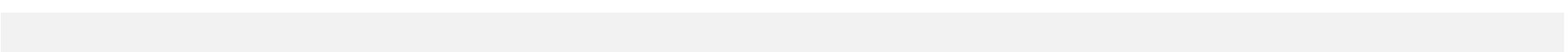
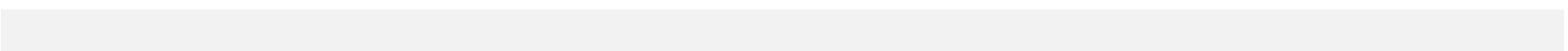
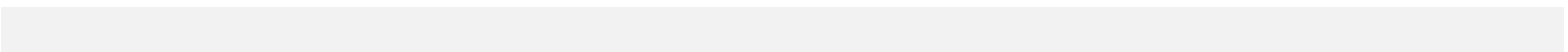
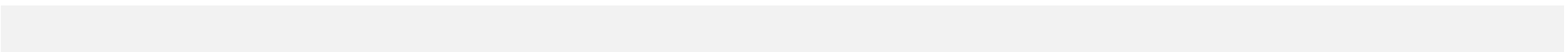
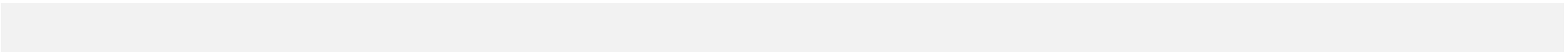
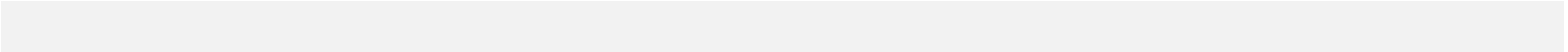
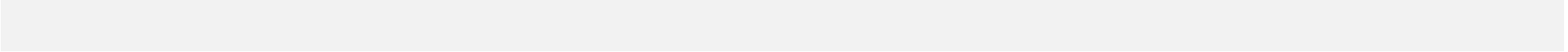
AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 060 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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			060				6	6.00		144.00		1,628,328			
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REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

2019-21

PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 090 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100119	001360770	042-07-02-00000	090 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100120	001360780	042-07-02-00000	090 0 PF	OAS C1486 IP	29 02	1	.88	5,351.00	21.00		112,371			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100121	001360790	042-07-02-00000	090 0 PF	OAS C1486 IP	29 02	1	.88	5,351.00	21.00		112,371			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100122	001360800	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100123	001360810	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100124	001360820	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100125	001360830	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100126	001360840	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100127	001360850	042-01-01-00000	090 0 PF	MMS X7012 IP	38X 02	1	.88	10,121.00	21.00		212,541			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100128	001360860	042-07-02-00000	090 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100129	001360870	042-07-02-00000	090 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100130	001360880	042-07-02-00000	090 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100131	001360890	042-07-02-00000	090 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100135	001360900	042-01-01-00000	090 0 PF	MMS X7010 IP	35X 09	1	1.00	11,696.00	24.00	280,704				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100136	001360910	042-01-01-00000	090 0 PF	MMN X7008 IP	33X 08	1	1.00	10,121.00	24.00	242,904				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100137	001360920	042-01-01-00000	090 0 PF	UA C1488 IP	33 09	1	1.00	8,915.00	24.00	213,960				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 090 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100138	001360930	042-01-01-00000	090 0 PF	UA C1488 IP	33 09	1	1.00	8,915.00	24.00	213,960				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100139	001360940	042-01-01-00000	090 0 PF	UA C1488 IP	33 09	1	1.00	8,915.00	24.00	213,960				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100140	001360950	042-01-01-00000	090 0 PF	UA C1483 IP	24 02	1	1.00	4,128.00	24.00	99,072				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100141	001360960	042-01-01-00000	090 0 PF	MMS X7010 AP	35X 04	1	1.00	7,942.00	24.00	190,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100142	001360970	042-01-01-00000	090 0 PF	UA C1118 AP	30 02	1	1.00	5,437.00	24.00	130,488				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100143	001360980	042-01-01-00000	090 0 PF	UA C1117 AP	26 02	1	.92	4,509.00	22.00	99,198				
EST DATE: 2019/09/01 EXP DATE: 9999/01/01														
2100144	001360990	042-01-01-00000	090 0 PF	UA C0870 AP	23 06	1	1.00	4,724.00	24.00	113,376				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			090				23	21.36	511.00	1,798,230	2,181,480			



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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 100 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100008	001318060	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100009	001318070	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100010	001318080	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100011	001318090	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100012	001318100	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100013	001318110	042-03-02-00000	100 0 PF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100014	001318120	042-03-02-00000	100 0 PF	OAS C1487 IP	31 02	1	.88	5,927.00	21.00		124,467			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100015	001318130	042-03-02-00000	100 0 PF	OAS C1487 IP	31 02	1	.88	5,927.00	21.00		124,467			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100016	001318140	042-03-02-00000	100 0 PF	OAS C1486 IP	29 02	1	.88	5,351.00	21.00		112,371			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100117	001360750	042-03-02-00000	100 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100118	001360760	042-03-02-00000	100 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
			100				11	9.68	231.00		1,449,525			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 111 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
2100017	001318150	042-04-08-00000	111 0 PF	MMN X0873	AP	32	02	1	.88	6,542.00	21.00		137,382				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
2100018	001318160	042-04-08-00000	111 0 PF	MMN X1488	IP	32	02	1	.88	6,890.00	21.00		144,690				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
2100022	001318170	042-01-01-00000	111 0 LF	MMN X0856	AP	32	02	1	.88	6,542.00	21.00		137,382				
EST DATE: 2019/10/01 EXP DATE: 2021/06/30																	
2100023	001318180	042-01-01-00000	111 0 LF	MMN X1488	IP	32	02	1	.88	6,890.00	21.00		144,690				
EST DATE: 2019/10/01 EXP DATE: 2021/06/30																	
2100024	001318190	042-01-01-00000	111 0 LF	MMN X0873	AP	32	02	1	.88	6,542.00	21.00		137,382				
EST DATE: 2019/10/01 EXP DATE: 2021/06/30																	
			111					5	4.40			105.00			701,526		

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 112 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2011120	001318210	042-06-03-00000	112 0 PF	UA	C1486 IP	29	02		.00	5,344.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100019	001318200	042-06-03-00000	112 0 PF	MMN	X0873 AP	32	02		.00	6,542.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100021	001318220	042-06-03-00000	112 0 PF	UA	C0119 AP	19	02		.00	3,262.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
									112	.00	.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 042-00-00 114 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
2100025	001318230	042-07-02-00000	114	0	LF	OAS C1488	IP	33	02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01			EXP DATE: 2021/06/30															
			114							1	.88		21.00		135,576			

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 AGENCY: 10700 DEPT OF ADMIN SERVICES  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100006	001318040	042-04-02-00000	124	0	PF	MMN X0873 AP	32	05	1	1.00	7,561.00	24.00		181,464			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
2100007	001318050	042-04-02-00000	124	0	PF	MMN X0873 AP	32	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			124						2	2.00		48.00		338,472			
									48	44.32		1060.00	1,598,262	6,634,875			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 045-00-00 060 Chief Human Resource

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0113211	000815560	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0520055	000003180	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530013	000003300	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530026	000003360	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530030	000003390	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0951203	000672040	045-08-00-00000	060 0 PF	MMN X1320 AP	23 08	1	1.00	5,650.00	24.00		135,600			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
9013261	001235670	045-08-00-00000	060 0 PF	MMN X1326 AP	30 08	1	1.00	7,942.00	24.00		190,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			060				7	7.00	168.00		1,279,248			

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100026	001318240	045-02-00-00000	101 0 PF	MMS X7010 AP	35X 02	1	.88	7,208.00	21.00		151,368			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100027	001318250	045-02-00-00000	101 0 PF	UA C1338 AP	23 02	1	.88	3,915.00	21.00		82,215			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100028	001318260	045-02-00-00000	101 0 PF	UA C1338 AP	23 02	1	.88	3,915.00	21.00		82,215			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100029	001318270	045-02-00-00000	101 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100030	001318280	045-02-00-00000	101 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100031	001318290	045-02-00-00000	101 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100032	001318300	045-02-00-00000	101 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100033	001318310	045-02-00-00000	101 0 PF	MMN X0872 AP	30 02	1	.88	5,937.00	21.00		124,677			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100034	001318320	045-02-00-00000	101 0 PF	UA C0871 AP	27 02	1	.88	4,724.00	21.00		99,204			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100035	001318330	045-02-00-00000	101 0 PF	UA C0870 AP	23 02	1	.88	3,915.00	21.00		82,215			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
			101				10	8.80		210.00	1,171,422			

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 045-00-00 102 Chief Human Resource

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100036	001318340	045-02-00-00000	102 0 LF	MMS X0873 AP	32 05	1	.75	7,561.00	18.00		136,098			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100037	001318350	045-02-00-00000	102 0 LF	MMN X0872 AP	30 08	1	.75	7,942.00	18.00		142,956			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100038	001318360	045-02-00-00000	102 0 LF	MMN X0872 AP	30 08	1	.75	7,942.00	18.00		142,956			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100039	001318370	045-02-00-00000	102 0 LF	UA C1338 AP	23 05	1	.50	4,509.00	12.00		54,108			
EST DATE: 2020/04/01 EXP DATE: 2021/03/31														
2100040	001318380	045-02-00-00000	102 0 LF	UA C1338 AP	23 05	1	.50	4,509.00	12.00		54,108			
EST DATE: 2020/04/01 EXP DATE: 2021/03/31														
2100041	001318390	045-02-00-00000	102 0 LF	MMN X0872 AP	30 02	1	.75	5,937.00	18.00		106,866			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100042	001318400	045-02-00-00000	102 0 LF	UA C1486 IP	29 05	1	.75	6,139.00	18.00		110,502			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100043	001318410	045-02-00-00000	102 0 LF	UA C1486 IP	29 05	1	.75	6,139.00	18.00		110,502			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100044	001318420	045-02-00-00000	102 0 LF	MMN X0855 AP	30 02	1	.75	5,937.00	18.00		106,866			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100045	001318430	045-02-00-00000	102 0 LF	UA C1243 AP	23 08	1	.75	5,188.00	18.00		93,384			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
2100046	001318440	045-02-00-00000	102 0 LF	UA C0108 AP	20 05	1	.75	3,915.00	18.00		70,470			
EST DATE: 2019/10/01 EXP DATE: 2021/03/31														
			102				11	7.75		186.00		1,128,816		



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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100047	001318450	045-05-00-00000	103 0 PF	MMN X0873 AP	32 02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
2100048	001318460	045-05-00-00000	103 0 PF	MMN X0871 AP	27 02	1	.88	5,127.00	21.00		107,667			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01														
			103				2	1.76		42.00	245,049			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 045-00-00 104 Chief Human Resource

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100049	001318470	045-02-00-00000	104	0	PF	MMN X1327 AP	32	02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
2100050	001318480	045-02-00-00000	104	0	PF	MMN X1327 AP	32	02	1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
									104			2	1.76		42.00	274,764	

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 045-00-00 106 Chief Human Resource

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100114	001361000	045-02-00-00000	106	0	PF	UA	C1488	IP	33 08	1	1.00	8,512.00	24.00		204,288		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
2100115	001361010	045-02-00-00000	106	0	PF	MMN	X0873	AP	32 02	1	1.00	6,542.00	24.00		157,008		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			106							2	2.00		48.00		361,296		

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 045-00-00 113 Chief Human Resource

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS	P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
2100051	001318490	045-02-00-00000	113 0 PF	MMN	X0873	AP	32	02	1	.88	6,542.00	21.00		137,382				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
2100052	001318500	045-04-00-00000	113 0 PF	MMC	X1327	AP	32	08	1	.88	8,740.00	21.00		183,540				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
2100109	001361020	045-04-00-00000	113 0 PF	MMC	X1327	AP	32	08	1	.88	8,740.00	21.00		183,540				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
2100110	001361030	045-04-00-00000	113 0 PF	MMN	X1327	AP	32	08	1	.88	8,740.00	21.00		183,540				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
2100111	001361040	045-04-00-00000	113 0 PF	MMC	X0872	AP	30	08	1	.88	7,942.00	21.00		166,782				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
2100112	001361050	045-04-00-00000	113 0 PF	MMC	X0118	AP	17	05	1	.88	3,658.00	21.00		76,818				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
									113			6	5.28			126.00	931,602	
									40			34.35			822.00	5,392,197		

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 052-00-00 060 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0510002	000002920	052-05-01-00000	060 0 PF	OAS C1488 IP	33 03 1	1.00	6,762.00	24.00		162,288			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2514859	001058740	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548201	000972160	052-01-01-00000	060 0 PF	OAS C1482 IP	21 09 1	1.00	4,976.00	24.00		119,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548621	000979950	052-05-02-00000	060 0 PF	OAS C1486 IP	29 09 1-	1.00-	7,390.00	24.00-		177,360-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548727	000979770	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548813	000971470	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548814	000971480	052-05-02-00000	060 0 PF	MMS X7008 IP	33X 09 1-	1.00-	10,615.00	24.00-		254,760-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548829	000979410	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548856	000980060	052-05-01-00000	060 0 PF	OAS C1488 IP	33 09 1	1.00	8,916.00	24.00		213,984			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548858	001129700	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548861	001129730	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548873	001223430	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
2548875	001223450	052-05-02-00000	060 0 PF	OAS C1488 IP	33 09 1-	1.00-	8,916.00	24.00-		213,984-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5502121	001215380	052-01-01-00000	060 0 PF	OAS C0212 AP	19 09 1	1.00	4,514.00	24.00		108,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5508701	001248720	052-05-01-00000	060 0 PF	OAS C0870 AP	23 02 1	1.00	3,918.00	24.00		94,032			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													
5508721	001252750	052-05-02-00000	060 0 PF	OAS C0872 AP	30 09 1-	1.00-	7,600.00	24.00-		182,400-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01													

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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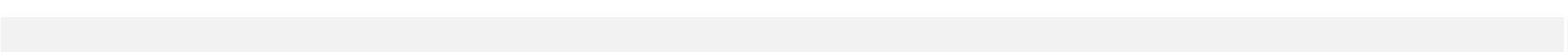
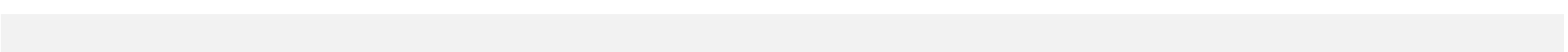
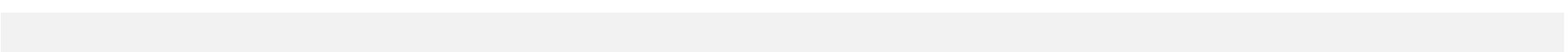
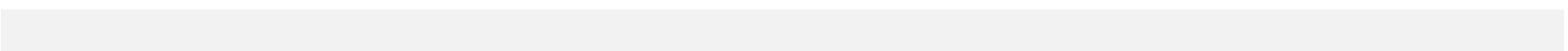
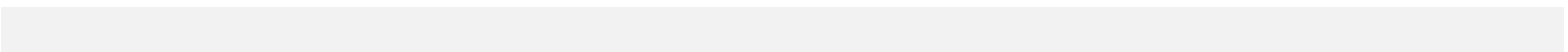
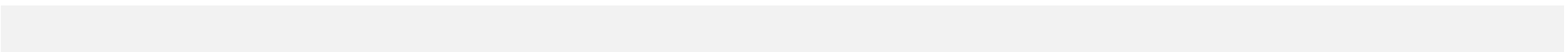
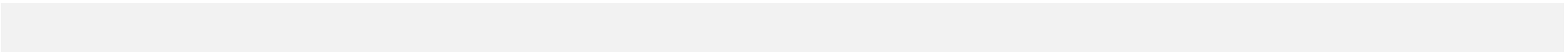
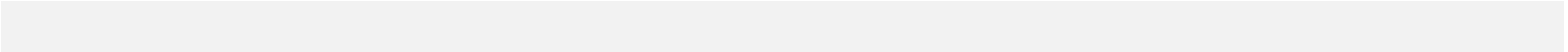
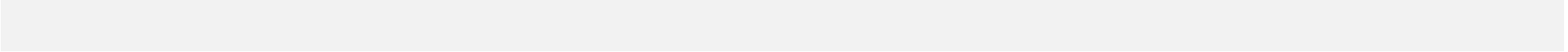
AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 052-00-00 060 Office of the State

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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			060				6-	6.00-		144.00-			1,628,328-	
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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 052-00-00 114 Office of the State

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100053	001318510	052-04-03-00000	114 0 LF	OAS C1485 IP	28 02	1	.88	5,007.00	21.00		105,147			
EST DATE: 2019/10/01 EXP DATE: 2021/06/30														
2100054	001318520	052-05-01-00000	114 0 LF	OAS C1488 IP	33 02	1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 2021/06/30														
			114			2	1.76		42.00		240,723			
						4-	4.24-		102.00-		1,387,605-			

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 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 060-00-00 090 Enterprise Asset Man

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2208723	001129660	060-01-00-00000	090	0	PF	MMN X0872	AP	30	07	1	1.00	7,561.00	24.00		181,464		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
2533018	000010540	060-03-00-00000	090	0	PF	OAS C4101	AP	10	07	1-	1.00-	2,766.00	24.00-		66,384-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			090								.00		.00		115,080		



REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 060-00-00 115 Enterprise Asset Man

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100055	001318530	060-01-00-00000	115	0	PF	OAS C0119	AP	19	02	.00	3,264.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
2100056	001318540	060-01-00-00000	115	0	PF	MMN X0873	AP	32	02	.00	6,542.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
										115	.00	.00					

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 060-00-00 116 Enterprise Asset Man

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R NG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100057	001318550	060-02-00-00000	116 0 PF	OAS C3267 AP	27 02		.00	4,727.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100058	001318560	060-02-00-00000	116 0 PF	OAS C3267 AP	27 02		.00	4,727.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100063	001318570	060-02-00-00000	116 0 PF	OAS C3268 AP	30 04	1	1.00	5,993.00	24.00		143,832			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100064	001318580	060-02-00-00000	116 0 PF	OAS C3268 AP	30 03	1	1.00	5,711.00	24.00		137,064			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100065	001318590	060-02-00-00000	116 0 PF	OAS C3268 AP	30 08	1	1.00	7,246.00	24.00		173,904			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
2100066	001318600	060-02-00-00000	116 0 PF	OAS C3268 AP	30 09	1	1.00	7,600.00	24.00		182,400			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			116			4	4.00		96.00		637,200			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 060-00-00 118 Enterprise Asset Man

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100059	001318610	060-06-00-00000	118	0 PP	OAS C4417 AP	12	05	.00	2,766.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
2100060	001318620	060-06-00-00000	118	0 PP	OAS C4417 AP	12	05	.00	2,766.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
2100061	001318640	060-06-00-00000	118	0 PP	OAS C4417 AP	12	05	.00	2,766.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
2100062	001318670	060-06-00-00000	118	0 PP	OAS C4417 AP	12	05	.00	2,766.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01															
118								.00		.00					
							4	4.00		96.00		752,280			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 065-00-00 090 Enterprise Goods & S

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1908600	001275080	065-03-00-00000	090	0	PF	OAS C0860	AP	23	07	1-	1.00-	4,950.00	24.00-		118,800-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
2100132	001361080	065-03-00-00000	090	0	PF	OAS C0770	AP	30	02	1	.88	5,442.00	21.00		114,282		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
2100133	001361090	065-03-00-00000	090	0	PF	OAS C0770	AP	30	02	1	.88	5,442.00	21.00		114,282		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
			090							1	.76		18.00		109,764		

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 065-00-00 106 Enterprise Goods & S

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100067	001318720	065-02-00-00000	106 0 LF	MMS X7012 IP	38X 06	1	1.00	12,286.00	24.00		294,864			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100068	001318750	065-02-00-00000	106 0 LF	MMS X7010 AP	35X 08	1	1.00	9,642.00	24.00		231,408			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100069	001318770	065-02-00-00000	106 0 LF	MMN X0873 AP	32 02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100070	001318800	065-02-00-00000	106 0 LF	MMN X0873 AP	32 02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100071	001318810	065-02-00-00000	106 0 LF	MMN X0873 AP	32 02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100072	001318820	065-02-00-00000	106 0 LP	UA C1487 IP	31 09	1	.50	8,166.00	12.00		97,992			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100073	001318830	065-02-00-00000	106 0 LP	UA C1487 IP	31 09	1	.50	8,166.00	12.00		97,992			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100074	001318840	065-02-00-00000	106 0 LP	MMN X0872 AP	30 08	1	.50	7,942.00	12.00		95,304			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100075	001318850	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100076	001318860	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100077	001318870	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100078	001318880	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100079	001318890	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100080	001318900	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100081	001318910	065-02-00-00000	106 0 LP	UA C1486 IP	29 02	1	.50	5,344.00	12.00		64,128			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100082	001318920	065-02-00-00000	106 0 LP	MMN X0872 AP	30 02	1	.50	5,937.00	12.00		71,244			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														

12/26/18 REPORT NO.: PPDPLWSBUD  
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 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 065-00-00 106 Enterprise Goods & S

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS CNT	RNG P	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100083	001318930	065-02-00-00000	106 0 LP	MMN X1217 AP	27 02	1	.50	5,127.00	12.00		61,524			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100084	001318940	065-02-00-00000	106 0 LP	UA C0871 AP	27 02	1	.50	4,724.00	12.00		56,688			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100085	001318950	065-02-00-00000	106 0 LP	UA C0854 AP	27 02		.00	4,724.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100086	001318960	065-02-00-00000	106 0 LP	UA C0855 AP	30 02	1	1.00	5,437.00	24.00		130,488			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100087	001318970	065-02-00-00000	106 0 LP	UA C1339 AP	27 02		.00	4,724.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100088	001318980	065-02-00-00000	106 0 LP	UA C1243 AP	23 02	1	.13	3,915.00	3.00		11,745			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100089	001318990	065-02-00-00000	106 0 LP	UA C1338 AP	23 02		.00	3,915.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100090	001319000	065-02-00-00000	106 0 LP	UA C1338 AP	23 02		.00	3,915.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100091	001319010	065-02-00-00000	106 0 LP	UA C1338 AP	23 02		.00	3,915.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100092	001319020	065-02-00-00000	106 0 LP	UA C1338 AP	23 02		.00	3,915.00	.00					
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
2100093	001319030	065-02-00-00000	106 0 LP	UA C0108 AP	20 02	1	.50	3,403.00	12.00		40,836			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30														
			106			21	13.13		315.00		2,152,701			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 065-00-00 107 Enterprise Goods & S

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100098	001318690	065-03-00-00000	107 0 LF	OAS C0871 AP	27 02 1	.88	4,727.00	21.00		99,267			
EST DATE: 2019/10/01 EXP DATE: 2021/06/30													
2100099	001318700	065-03-00-00000	107 0 LF	OAS C0871 AP	27 02 1	.88	4,727.00	21.00		99,267			
EST DATE: 2019/10/01 EXP DATE: 2021/06/30													
2100100	001318710	065-03-00-00000	107 0 LF	MMN X0873 AP	32 02 1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 2021/06/30													
2100101	001318730	065-03-00-00000	107 0 PF	OAS C0871 AP	27 02 1	.88	4,727.00	21.00		99,267			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01													
2100102	001318740	065-03-00-00000	107 0 PF	MMN X0873 AP	32 02 1	.88	6,542.00	21.00		137,382			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01													
2100134	001361060	065-03-00-00000	107 0 PF	OAS C1488 IP	33 02 1	.88	6,456.00	21.00		135,576			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01													
			107			6	5.28	126.00		708,141			

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 065-00-00 119 Enterprise Goods & S

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100103	001318760	065-04-00-00000	119	0	PF	OAS C0108 AP	20	02	1	.88	3,409.00	21.00		71,589			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
2100104	001318780	065-04-00-00000	119	0	PF	OAS C0108 AP	20	02	1	.88	3,409.00	21.00		71,589			
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																	
									119			2	1.76		42.00	143,178	



REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 065-00-00 121 Enterprise Goods & S

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100105	001318790	065-05-00-00000	121	0 PF	MMS X7008 AP	33X 02		.00	6,542.00	.00					
EST DATE: 2019/07/01			EXP DATE: 9999/01/01												
			121					.00		.00					

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY

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PROD FILE

AGENCY: 10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF: 065-00-00 124 Enterprise Goods & S

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2100094	001318630	065-03-00-00000	124 0 PF	OAS C0438	AP	29	02	1	1.00	5,189.00	24.00		124,536			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100095	001318650	065-03-00-00000	124 0 PF	MMN X0873	AP	32	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100096	001318660	065-03-00-00000	124 0 PF	MMN X0873	AP	32	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100097	001318680	065-03-00-00000	124 0 PF	MMN X0873	AP	32	08	1	1.00	8,740.00	24.00		209,760			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
								124	4	4.00	96.00	648,312				
								34	24.93	597.00	3,762,096					

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 070-00-00 060 Enterprise Human Res

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PROD FILE

PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0113211	000815560	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0520055	000003180	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530013	000003300	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530026	000003360	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0530030	000003390	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
0951203	000672040	070-02-00-00000	060 0 PF	MMN X1320 AP	23 08	1-	1.00-	5,650.00	24.00-		135,600-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
9013261	001235670	070-02-00-00000	060 0 PF	MMN X1326 AP	30 08	1-	1.00-	7,942.00	24.00-		190,608-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01														
			060			7-	7.00-		168.00-		1,279,248-			
						7-	7.00-		168.00-		1,279,248-			

12/26/18 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 10700 DEPT OF ADMIN SERVICES  
 SUMMARY XREF: 075-00-00 090 DAS Business Service

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
2208723	001129660	075-01-00-00000	090 0 PF	MMN X0872	AP	30	07	1-	1.00-	7,561.00	24.00-		181,464-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2548740	000979900	075-01-00-00000	090 0 PF	MMN X0806	AP	22	02	1-	1.00-	4,026.00	24.00-		96,624-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			090					2-	2.00-		48.00-		278,088-			
								2-	2.00-		48.00-		278,088-			
								118	98.64		2359.00	1,956,459	13,977,942			

12/26/18 REPORT NO.: PPDPLWSBUD  
REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
AGENCY: 10700 DEPT OF ADMIN SERVICES  
SUMMARY XREF: 075-00-00 090 DAS Business Service

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
						118	98.64		2359.00	1,956,459	13,977,942			

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REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0108301	MENNZ0830 AP	EXECUTIVE ASSISTANT	1-	1.00-	24.00-	02	4,666.00		111,984- 62,874-			111,984- 62,874-
2100108	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,993.00	125,853 61,875				125,853 61,875
2100116	MMN X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	02	7,208.00		151,368 68,157			151,368 68,157
TOTAL PICS SALARY								125,853	39,384			165,237
TOTAL PICS OPE								61,875	5,283			67,158
TOTAL PICS PERSONAL SERVICES =			1	.76	18.00			187,728	44,667			232,395



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 109 - Additional Staff Resources for

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100001	OAS C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100002	OAS C1485	IP INFO SYSTEMS SPECIALIST 5	1	.88	21.00	02	5,007.00		105,147 56,777			105,147 56,777
TOTAL PICS SALARY									240,723			240,723
TOTAL PICS OPE									121,045			121,045
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00				361,768			361,768

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:030-00-00 Chief Operating Office

PACKAGE: 131 - Office of Public Records Advoc

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100106	MMN X0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	5,127.00	107,667 57,398				107,667 57,398
2100107	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,937.00	124,677 61,586				124,677 61,586
TOTAL PICS SALARY								232,344				232,344
TOTAL PICS OPE								118,984				118,984
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00			351,328				351,328

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 Chief Financial Office

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0111072	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	1-	1.00-	24.00-	02	2,994.00		71,856- 52,994-			71,856- 52,994-
TOTAL PICS SALARY									71,856-			71,856-
TOTAL PICS OPE									52,994-			52,994-
TOTAL PICS PERSONAL SERVICES =			1-	1.00-	24.00-				124,850-			124,850-

REPORT: PACKAGE FISCAL IMPACT REPORT

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AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:035-00-00 Chief Financial Office

PACKAGE: 123 - Capital Facility Planning

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100005	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	03	7,216.00		173,184			173,184
									77,940			77,940
TOTAL PICS SALARY									173,184			173,184
TOTAL PICS OPE									77,940			77,940
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				251,124			251,124

PACKAGE: 050 - Fundshifts

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1970122	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	02	8,332.00	199,968- 84,536-				199,968- 84,536-
1970122	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	8,332.00		199,968 84,536			199,968 84,536
TOTAL PICS SALARY								199,968-	199,968			
TOTAL PICS OPE								84,536-	84,536			
TOTAL PICS PERSONAL SERVICES =				.00	.00			284,504-	284,504			

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0510002	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	03	6,762.00	162,288-	75,258-		162,288-	75,258-
2514859	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548201	OAS	C1482	IP INFO SYSTEMS SPECIALIST	2	1-	1.00-	24.00-	09	4,976.00	119,424-	64,705-		119,424-	64,705-
2548621	OAS	C1486	IP INFO SYSTEMS SPECIALIST	6	1	1.00	24.00	09	7,390.00	177,360	78,969		177,360	78,969
2548727	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548813	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548814	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1	1.00	24.00	09	10,615.00	254,760	98,025		254,760	98,025
2548829	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548856	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548858	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548861	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548873	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548875	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5502121	OAS C0212 AP	ACCOUNTING TECHNICIAN 3	1-	1.00-	24.00-	09	4,514.00		108,336- 61,976-			108,336- 61,976-
5508701	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	1-	1.00-	24.00-	02	3,918.00		94,032- 58,454-			94,032- 58,454-
5508721	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	09	7,600.00		182,400 80,210			182,400 80,210
TOTAL PICS SALARY									1,628,328			1,628,328
TOTAL PICS OPE									612,713			612,713
TOTAL PICS PERSONAL SERVICES =			6	6.00	144.00				2,241,041			2,241,041

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100119	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100120	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100121	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100122	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100123	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100124	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100125	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100126	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100127	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	10,121.00		212,541 83,217			212,541 83,217
2100128	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100129	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100130	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100131	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:042-00-00 Office of the State Inform Off

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE		
2100135	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	11,696.00	280,704 104,338				280,704 104,338		
2100136	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	08	10,121.00	242,904 95,106				242,904 95,106		
2100137	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980		
2100138	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980		
2100139	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	09	8,915.00	213,960 87,980				213,960 87,980		
2100140	UA	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,128.00	99,072 59,694				99,072 59,694		
2100141	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	04	7,942.00	190,608 82,230				190,608 82,230		
2100142	UA	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	02	5,437.00	130,488 67,429				130,488 67,429		
2100143	UA	C1117	AP RESEARCH ANALYST 3	1	.92	22.00	02	4,509.00	99,198 56,784				99,198 56,784		
2100144	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	06	4,724.00	113,376 63,216				113,376 63,216		
TOTAL PICS SALARY									1,798,230	2,181,480			3,979,710		
TOTAL PICS OPE									792,737	938,644			1,731,381		
TOTAL PICS PERSONAL SERVICES =									23	21.36	511.00	2,590,967	3,120,124		5,711,091

PACKAGE: 100 - IT Security Compliance

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100008	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100009	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100010	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100011	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100012	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100013	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
2100014	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.88	21.00	02	5,927.00		124,467 61,534			124,467 61,534
2100015	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.88	21.00	02	5,927.00		124,467 61,534			124,467 61,534
2100016	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00		112,371 58,555			112,371 58,555
2100117	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100118	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY										1,449,525			1,449,525
TOTAL PICS OPE										696,659			696,659
TOTAL PICS PERSONAL SERVICES =				11	9.68	231.00				2,146,184			2,146,184

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100017	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100018	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,890.00		144,690 66,513			144,690 66,513
2100022	MMN	X0856	AP PROJECT MANAGER 3	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100023	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,890.00		144,690 66,513			144,690 66,513
2100024	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY										701,526			701,526
TOTAL PICS OPE										327,168			327,168
TOTAL PICS PERSONAL SERVICES =				5	4.40	105.00				1,028,694			1,028,694

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100025	OAS C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
TOTAL PICS SALARY									135,576			135,576
TOTAL PICS OPE									64,268			64,268
TOTAL PICS PERSONAL SERVICES =			1	.88	21.00				199,844			199,844

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100006	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	05	7,561.00		181,464 79,979			181,464 79,979
2100007	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
TOTAL PICS SALARY									338,472			338,472
TOTAL PICS OPE									153,937			153,937
TOTAL PICS PERSONAL SERVICES =			2	2.00	48.00				492,409			492,409

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0113211	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0520055	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530013	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530026	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0530030	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
0951203	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,650.00		135,600 68,688			135,600 68,688
9013261	MMN	X1326	AP HR CONSULTANT 1	1	1.00	24.00	08	7,942.00		190,608 82,230			190,608 82,230
TOTAL PICS SALARY										1,279,248			1,279,248
TOTAL PICS OPE										562,068			562,068
TOTAL PICS PERSONAL SERVICES =				7	7.00	168.00				1,841,316			1,841,316

PACKAGE: 101 - Permanent Staff Resources for

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100026	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	02	7,208.00		151,368 68,157			151,368 68,157
2100027	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
2100028	UA	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
2100029	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100030	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100031	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100032	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100033	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,937.00		124,677 61,586			124,677 61,586
2100034	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,724.00		99,204 55,314			99,204 55,314
2100035	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	1	.88	21.00	02	3,915.00		82,215 51,132			82,215 51,132
TOTAL PICS SALARY										1,171,422			1,171,422
TOTAL PICS OPE										597,309			597,309
TOTAL PICS PERSONAL SERVICES =				10	8.80	210.00				1,768,731			1,768,731

PACKAGE: 102 - Learning Management Module

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100036	MMS	X0873	AP OPERATIONS & POLICY ANALYST	4	1	.75	18.00	05	7,561.00	136,098 59,986			136,098 59,986
2100037	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	08	7,942.00	142,956 61,674			142,956 61,674
2100038	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	08	7,942.00	142,956 61,674			142,956 61,674
2100039	UA	C1338	AP TRAINING & DEVELOPMENT SPEC	1	1	.50	12.00	05	4,509.00	54,108 30,972			54,108 30,972
2100040	UA	C1338	AP TRAINING & DEVELOPMENT SPEC	1	1	.50	12.00	05	4,509.00	54,108 30,972			54,108 30,972
2100041	MMN	X0872	AP OPERATIONS & POLICY ANALYST	3	1	.75	18.00	02	5,937.00	106,866 52,788			106,866 52,788
2100042	UA	C1486	IP INFO SYSTEMS SPECIALIST	6	1	.75	18.00	05	6,139.00	110,502 53,683			110,502 53,683
2100043	UA	C1486	IP INFO SYSTEMS SPECIALIST	6	1	.75	18.00	05	6,139.00	110,502 53,683			110,502 53,683
2100044	MMN	X0855	AP PROJECT MANAGER	2	1	.75	18.00	02	5,937.00	106,866 52,788			106,866 52,788
2100045	UA	C1243	AP FISCAL ANALYST	1	1	.75	18.00	08	5,188.00	93,384 49,469			93,384 49,469
2100046	UA	C0108	AP ADMINISTRATIVE SPECIALIST	2	1	.75	18.00	05	3,915.00	70,470 43,828			70,470 43,828
TOTAL PICS SALARY										1,128,816			1,128,816
TOTAL PICS OPE										551,517			551,517
TOTAL PICS PERSONAL SERVICES =				11	7.75	186.00				1,680,333			1,680,333



POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100047	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100048	MMN X0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	5,127.00		107,667 57,398			107,667 57,398
TOTAL PICS SALARY									245,049			245,049
TOTAL PICS OPE									122,112			122,112
TOTAL PICS PERSONAL SERVICES =			2	1.76	42.00				367,161			367,161

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100049	MMN	X1327	AP HR CONSULTANT 2	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100050	MMN	X1327	AP HR CONSULTANT 2	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
TOTAL PICS SALARY										274,764			274,764
TOTAL PICS OPE										129,428			129,428
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
				2	1.76	42.00				404,192			404,192

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100114	UA	C1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	8,512.00		204,288 85,599			204,288 85,599
2100115	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
TOTAL PICS SALARY										361,296			361,296
TOTAL PICS OPE										159,557			159,557
TOTAL PICS PERSONAL SERVICES =				2	2.00	48.00				520,853			520,853

REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:045-00-00 Chief Human Resource Office

PACKAGE: 113 - Additional Staff Resources for

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100051	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100052	MMC X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100109	MMC X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100110	MMN X1327	AP HR CONSULTANT 2	1	.88	21.00	08	8,740.00		183,540 76,078			183,540 76,078
2100111	MMC X0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	08	7,942.00		166,782 71,952			166,782 71,952
2100112	MMC X0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	.88	21.00	05	3,658.00		76,818 49,803			76,818 49,803
TOTAL PICS SALARY									931,602			931,602
TOTAL PICS OPE									414,703			414,703
TOTAL PICS PERSONAL SERVICES =			6	5.28	126.00				1,346,305			1,346,305

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE	
0510002	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	03	6,762.00	162,288	75,258		162,288	75,258
2514859	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548201	OAS	C1482	IP INFO SYSTEMS SPECIALIST	2	1	1.00	24.00	09	4,976.00	119,424	64,705		119,424	64,705
2548621	OAS	C1486	IP INFO SYSTEMS SPECIALIST	6	1-	1.00-	24.00-	09	7,390.00	177,360-	78,969-		177,360-	78,969-
2548727	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548813	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548814	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1-	1.00-	24.00-	09	10,615.00	254,760-	98,025-		254,760-	98,025-
2548829	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548856	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	09	8,916.00	213,984	87,986		213,984	87,986
2548858	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548861	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548873	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-
2548875	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1-	1.00-	24.00-	09	8,916.00	213,984-	87,986-		213,984-	87,986-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5502121	OAS C0212 AP	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	09	4,514.00		108,336 61,976			108,336 61,976
5508701	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	02	3,918.00		94,032 58,454			94,032 58,454
5508721	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	09	7,600.00		182,400- 80,210-			182,400- 80,210-
TOTAL PICS SALARY									1,628,328-			1,628,328-
TOTAL PICS OPE									612,713-			612,713-
TOTAL PICS PERSONAL SERVICES =			6-	6.00-	144.00-				2,241,041-			2,241,041-

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100053	OAS	C1485	IP INFO SYSTEMS SPECIALIST	5	1	.88	21.00	02	5,007.00	105,147 56,777			105,147 56,777
2100054	OAS	C1488	IP INFO SYSTEMS SPECIALIST	8	1	.88	21.00	02	6,456.00	135,576 64,268			135,576 64,268
TOTAL PICS SALARY										240,723			240,723
TOTAL PICS OPE										121,045			121,045
TOTAL PICS PERSONAL SERVICES =				---	2	1.76	42.00			-----	-----	-----	-----
										361,768			361,768

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2208723	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	07	7,561.00		181,464 79,979			181,464 79,979
2533018	OAS C4101	AP CUSTODIAN	1-	1.00-	24.00-	07	2,766.00		66,384- 51,646-			66,384- 51,646-
TOTAL PICS SALARY									115,080			115,080
TOTAL PICS OPE									28,333			28,333
TOTAL PICS PERSONAL SERVICES =			---	-----	-----			-----	-----	-----	-----	-----
				.00	.00				143,413			143,413



REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:060-00-00 Enterprise Asset Management

PACKAGE: 116 - Additional Staff Resources for

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100063	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER	2	1	1.00	24.00	04	5,993.00	143,832 70,714			143,832 70,714
2100064	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER	2	1	1.00	24.00	03	5,711.00	137,064 69,048			137,064 69,048
2100065	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER	2	1	1.00	24.00	08	7,246.00	173,904 78,119			173,904 78,119
2100066	OAS	C3268	AP CONSTRUCTION PROJECT MANAGER	2	1	1.00	24.00	09	7,600.00	182,400 80,210			182,400 80,210
TOTAL PICS SALARY										637,200			637,200
TOTAL PICS OPE										298,091			298,091
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00				935,291			935,291

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1908600	OAS C0860 AP	PROGRAM ANALYST 1	1-	1.00-	24.00-	07	4,950.00		118,800- 64,551-			118,800- 64,551-
2100132	OAS C0770 AP	STATE PROCUREMENT ANALYST	1	.88	21.00	02	5,442.00		114,282 59,027			114,282 59,027
2100133	OAS C0770 AP	STATE PROCUREMENT ANALYST	1	.88	21.00	02	5,442.00		114,282 59,027			114,282 59,027
TOTAL PICS SALARY									109,764			109,764
TOTAL PICS OPE									53,503			53,503
TOTAL PICS PERSONAL SERVICES =			1	.76	18.00				163,267			163,267

PACKAGE: 106 - Planning and Integration Resou

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100067	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	06	12,286.00		294,864 106,741			294,864 106,741
2100068	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	08	9,642.00		231,408 92,276			231,408 92,276
2100069	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100070	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100071	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008 73,958			157,008 73,958
2100072	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	09	8,166.00		97,992 59,428			97,992 59,428
2100073	UA	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	09	8,166.00		97,992 59,428			97,992 59,428
2100074	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	08	7,942.00		95,304 58,767			95,304 58,767
2100075	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100076	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100077	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100078	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100079	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843

REPORT: PACKAGE FISCAL IMPACT REPORT

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PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:065-00-00 Enterprise Goods & Services

PACKAGE: 106 - Planning and Integration Resou

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100080	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100081	UA	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.50	12.00	02	5,344.00		64,128 51,092			64,128 51,092
2100082	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	.50	12.00	02	5,937.00		71,244 52,843			71,244 52,843
2100083	MMN	X1217	AP ACCOUNTANT 3	1	.50	12.00	02	5,127.00		61,524 50,451			61,524 50,451
2100084	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.50	12.00	02	4,724.00		56,688 49,260			56,688 49,260
2100086	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	02	5,437.00		130,488 67,429			130,488 67,429
2100088	UA	C1243	AP FISCAL ANALYST 1	1	.13	3.00	02	3,915.00		11,745 3,011			11,745 3,011
2100093	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	02	3,403.00		40,836 45,357			40,836 45,357
TOTAL PICS SALARY										2,152,701			2,152,701
TOTAL PICS OPE										1,235,015			1,235,015
TOTAL PICS PERSONAL SERVICES =				21	13.13	315.00				3,387,716			3,387,716

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100098	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100099	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100100	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100101	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00		99,267 55,330			99,267 55,330
2100102	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00		137,382 64,714			137,382 64,714
2100134	OAS	C1488	IP INFO SYSTEMS SPECIALIST 8	1	.88	21.00	02	6,456.00		135,576 64,268			135,576 64,268
TOTAL PICS SALARY										708,141			708,141
TOTAL PICS OPE										359,686			359,686
TOTAL PICS PERSONAL SERVICES =				6	5.28	126.00				1,067,827			1,067,827

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100103	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	02	3,409.00		71,589 48,516			71,589 48,516
2100104	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	02	3,409.00		71,589 48,516			71,589 48,516
TOTAL PICS SALARY										143,178			143,178
TOTAL PICS OPE										97,032			97,032
TOTAL PICS PERSONAL SERVICES =				2	1.76	42.00				240,210			240,210

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2100094	OAS	C0438	AP PROCUREMENT & CONTRACT SPEC	3	1	1.00	24.00	02	5,189.00		124,536 65,964		124,536 65,964
2100095	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	6,542.00		157,008 73,958		157,008 73,958
2100096	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	6,542.00		157,008 73,958		157,008 73,958
2100097	MMN	X0873	AP OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	08	8,740.00		209,760 86,946		209,760 86,946
TOTAL PICS SALARY										648,312			648,312
TOTAL PICS OPE										300,826			300,826
TOTAL PICS PERSONAL SERVICES =				4	4.00	96.00					949,138		949,138

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0113211	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0520055	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530013	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530026	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0530030	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
0951203	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,650.00		135,600- 68,688-			135,600- 68,688-
9013261	MMN	X1326	AP HR CONSULTANT 1	1-	1.00-	24.00-	08	7,942.00		190,608- 82,230-			190,608- 82,230-
TOTAL PICS SALARY										1,279,248-			1,279,248-
TOTAL PICS OPE										562,068-			562,068-
TOTAL PICS PERSONAL SERVICES =				7-	7.00-	168.00-				1,841,316-			1,841,316-



REPORT: PACKAGE FISCAL IMPACT REPORT

2019-21

PROD FILE

AGENCY:10700 DEPT OF ADMIN SERVICES

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:075-00-00 DAS Business Services

PACKAGE: 090 - Analyst Adjustments

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
2208723	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	07	7,561.00		181,464- 79,979-			181,464- 79,979-
2548740	MMN X0806	AP OFFICE MANAGER 2	1-	1.00-	24.00-	02	4,026.00		96,624- 59,092-			96,624- 59,092-
TOTAL PICS SALARY									278,088-			278,088-
TOTAL PICS OPE									139,071-			139,071-
TOTAL PICS PERSONAL SERVICES =			2-	2.00-	48.00-				417,159-			417,159-