Oregon's Workforce System

House Higher Education and Workforce Committee February 14, 2017



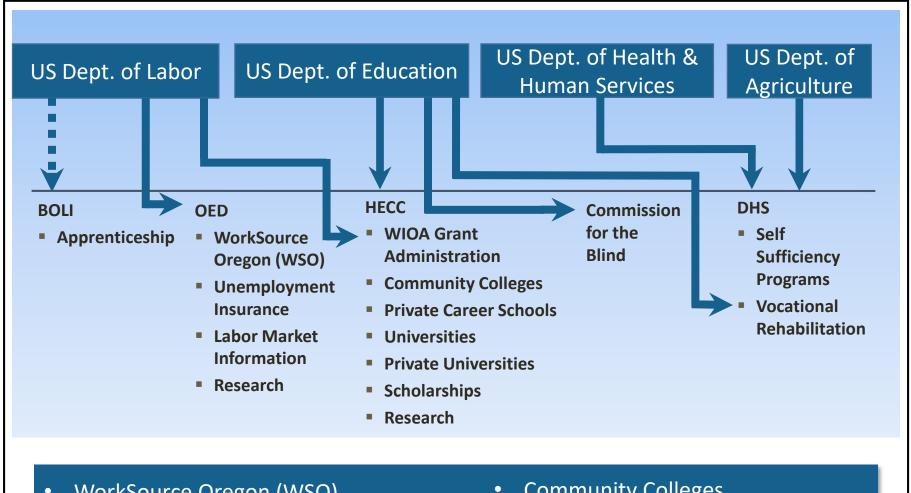








Part of the Nation's Workforce System



- WorkSource Oregon (WSO)
- Local Workforce Development Boards
- **Community Based Organizations**

- **Community Colleges**
- **Economic Development**

Workforce System Services Individuals

- Work readiness skills
- Job placement
- Career advising
- Workplace accommodations
- Adaptive technology
- Academic advising
- Adult Basic Education

- Training
- Continuing education
- Certificates and Degrees
- Supportive services
- Mental health services/referral
- Coordinate local services
- Financial safety net

Workforce System Services **Business**

- Convene Sector Partnerships
- Assess skill needs
- Refer qualified job seekers
- Customized workforce training
- Small business development
- Work-based learning
- Internships

- On-the-Job Training
- Apprenticeship
- Wage subsidies
- Tax credits
- Worksite adaptations
- Train for use of adaptive tech
- Business development

Workforce System Governance

Oregon Workforce Investment Board

- Oversight of the workforce system
- 34 member, majority business
- Hold system accountable for results
- Recommend policy to the Governor
- Feedback to agencies and workforce boards

http://www.oregon.gov/owib/Pages/index.aspx

All Oregonians need to possess the skills and abilities to thrive in the workplace

Training and services must be adaptable and inclusive

Special emphasis on:

- Rural communities
- Families experiencing multi generational poverty
- Communities of color

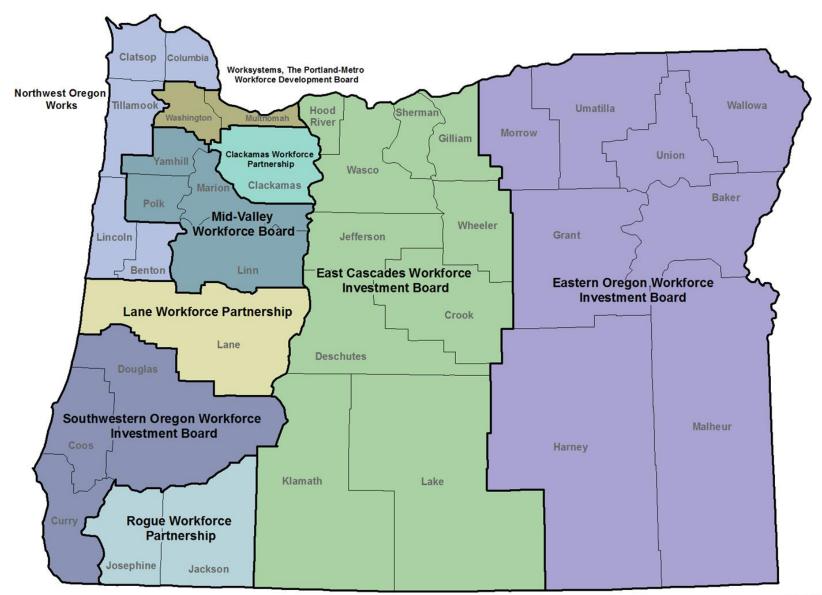
Workforce System Goals

- Workforce system is aligned, integrated, efficient and effective to support businesses and job seekers
- Businesses have skilled workers to innovate and grow
- Oregonians have the skills for high wage/high demand jobs
- Provide young people with information and experiences to spur further career development and connect to Oregon employers

Local Workforce Development Boards

- Develop local Strategic Plans
- Labor market research and analysis
- Convene, broker and leverage
- Business engagement
- Develop career pathways
- Identify and promote best practices
- Use technology to maximize access
- Oversee and negotiate local program performance

Local Workforce Boards



HIGHER EDUCATION COORDINATING COMMISSION & STATE STRUCTURE



State **Higher Education Education Coordinating Commission Partners** Clackamas Oregon Governor Partnership | Research &Data: Cascades WIB Chief Education Executive Director, Policy, Office and Communications; Operations, Oregon WIB InCite. Inc. 9 Local (Mid-Valley) State Board of Workforce Office of Student Access and Completion (OSAC) Development HECC **Boards** Commission[®] Oregon Department of Community Colleges and Education Workforce Development **Partnership** (CCWD) **HECC Oregon Legislature Employment** Agency* Department Public University Inc. (Portland-Coordination Metro Oregon Workforce Investment Board Private Postsecondary Oregon Youth Education Community Conservation Corps (CSC) Conservation Corps Commission Advisory Board Conservation (OYCC) Workforce Investments Corps (SCC)



ADULTS AND DISLOCATED WORKERS

- Adult Basic Education
 - General Education Development (GED)
- Career & Technical Education (CTE)
- Training
 - Certificates
 - Career Pathways
 - Degrees
- Work Experience
 - On the Job Training
 - Internships
 - Apprenticeship



ADULT BASIC EDUCATION (WIOA TITLE II)

Funding:

- US Department of Education: Office of Career Technical and Adult Education (OCTAE)
- Approximately \$5 million for Oregon annually

Population Served:

- Adults (ages 16 to 61)
- Beyond age of compulsory school attendance;
- Do not have a secondary school diploma or its equivalent
- Not enrolled in secondary school



ADULT BASIC EDUCATION (WIOA TITLE II)

Program Outcomes:

- Demonstrated improvement in literacy skill levels
 - Reading, writing, and speaking English, numeracy, problem solving, English language acquisition and other literacy skills
- Placement or retention in or completion of: Postsecondary education, training, unsubsidized employment or career advancement
- Receipt of secondary school diploma or equivalent

Current providers:

Oregon Community Colleges & Department of Corrections



GENERAL EDUCATIONAL DEVELOPMENT (GED)

A total of 9,100 students took GED tests in 2016

- 66% were unemployed
- 73% reported annual income of \$5,000 or less
- 39% reported a family member influenced them to obtain their GED.
- 58% of students were male
- The average age of GED Test takers: 24

James: Veteran, Father, GED Completer, Nursing Student





CAREER AND TECHNICAL EDUCATION

Career & Technical Education (CTE):

Educational programs that specialize in the skilled trades, applied sciences, modern technologies, and career preparation.

CTE programs offer academic and career-oriented courses to gain work experience, job shadowing, on-the-job training, and industry certification opportunities.

Cutting edge, rigorous and relevant career and technical education (CTE) prepares youth and adults for a wide range of high-wage, high-skill, high-demand careers.



CAREER PATHWAYS

A series of connected education programs and student supports enabling individuals to get the training they need to secure a job or advance in a demand industry or occupation.

Goals

Increase the number of Oregonians with certificates, credentials and degrees in demand occupations.

To ease student transitions from high school to community college and from pre-college to credit postsecondary.

"My life has been irrevocably changed for the better. It's like the opposite of stepping off a cliff. I have been abruptly propelled skyward."

-Alan, student at PCC upon completing career pathway training



ADULTS, DISLOCATED WORKERS (WIOA TI)

\$25 million annually

- Population served
 - 18+
 - Low Income Adults
 - Dislocated Workers
 - Lost job due to no fault of their own



SERVICES ADULTS AND DISLOCATED WORKERS

- Work readiness skills
- Industry recognized certifications
 - National Career Readiness Certificate
 - ACT Certified Work Ready Communities
- Work Experience
 - On the Job Training
 - Back to Work Oregon
- Apprenticeships



ADULT AND DISLOCATED WORKER PERFORMANCE MEASURES

- Employment, Earnings, Retention
- Measureable Skills Gain
- Credential Attainment
- Certificates
- National Career Readiness Certificates (NCRC)
- On the Job Trainings
- Employment, Wages, Retention



INDUSTRY SECTOR STRATEGIES

Foundation for how we engage with students, job seekers and businesses

Locally and employer driven

Highly responsive to industry demand

- Solution oriented not program oriented
- Interdependent versus independent approach
- Industries collectively versus individually



Northwest

Emerging: Advanced Textiles

Emerging: Maritime

Exploring: Healthcare

Portland Metro

Active: Construction

Clackamas – SW WA Collaborative

Portland Metro -

Active: Manufacturing Active: Healthcare

Active: Technology/Software

North Cascades

Active: Technology

Partnership

Eastern

Oregon

Mid-Willamette

Active: Manufacturing Active: Healthcare

Lane

Active: Technology Collaborative

Active: Food & Beverage

Partnership

South Coast

Active: Healthcare

Emerging:

Manufacturing/Wood

Products

Exploring: Maritime &

Hospitality/Tourism

Southern

Active: Rogue Advanced Manufacturing Partnership

Active: Rogue Tech Collective - Information

Technology/E-Commerce

Active: Healthcare



Clatsop Colum Northwest

Polk

Coast

Oregon



Mid-Willamette Wheeler Jefferson Valley Linn

Benton

Central Oregon South

Douglas Coos

Curry Jackson Southern

South Cascades

Active: Specialty Ag Partnership

Sector

Eastern

Active:

Manufacturing Exploring: Healthcare

Oregon's

Partnerships 2017

Central Cascades

Active: Technology Partnership Active: Outdoor Gear Partnership

YOUNG OREGONIANS

Youth who are not working are missing:

- Preparation for selfsufficiency later in life
- Development of work ethics
- Opportunity for career exploration
- Income that can be saved for future needs



STRATEGIES TO SERVE YOUNG PEOPLE

Federal Youth Programs-\$11m

Oregon Youth Conservation Corps-\$1.3m

- Summer Conservation Corps
- Community Stewardship Corps



YOUNG PEOPLE PERFORMANCE MEASURES

- HS Completion (Degree or Certificate)
- Entered into Education or Employment
- Literacy and Numeracy Gains
- Wages
- OYCC Hours Worked
- High School Diploma Essential Skills Requirement (NCRC)



Oregon Employment Department Workforce Operations

Jim Pfarrer, Division Director



Workforce Operations in Action

- Business Services
 - 51% of customized listings close with a hire.
 - 85% employer satisfaction rate
- Work Opportunity Tax Credit Policy Package #103
 - Processed \$96,502,400 in tax credits to Oregon employers
 - 50,000 Oregonians were hired
- Veteran's Employment Assistance
 - Served 19,165 veterans
- Reemployment and Eligibility Assessment (REA)
 - Conducted 64,847 REA claimant interviews

Workforce Operations in Action

- Trade Adjustment Assistance Policy Package #102
 - Serve 5,000 affected workers each year
 - 70% entered employment rate
- Migrant Seasonal Farmworker Program
 - Provided employment service information to 18,000 migrant workers
- Foreign Labor Certification
 - Averaging 60 applications per year with 2,000 positions certified
- Aligned workforce services through implementation of WorkSource Oregon standards

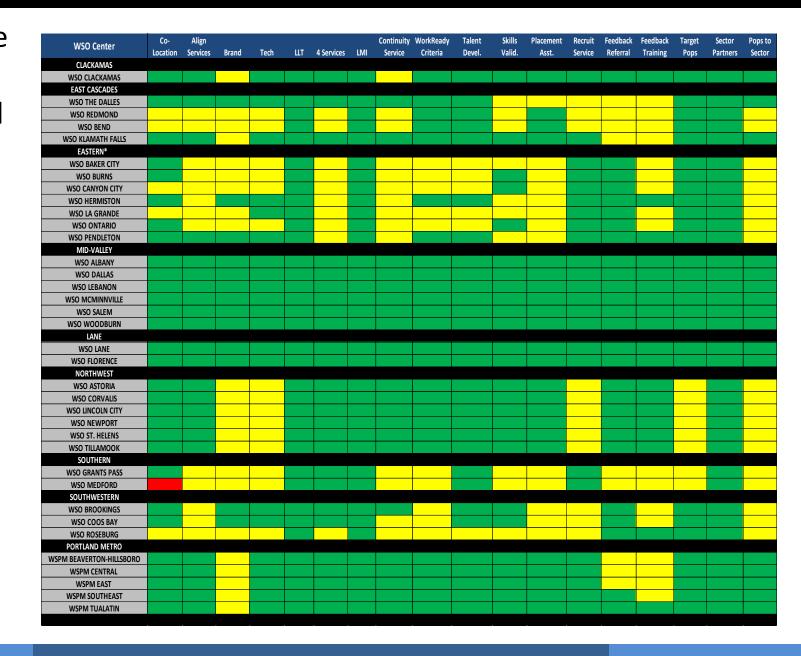
WorkSource Oregon Operational Standards

December 2015



WorkSource Oregon Operational Standards

December 2016



Job Seeker Perspective



Oregon's WorkSource Centers



Job Seekers and Business Served by WorkSource Center

WorkSource Center	Job Seekers Served	Employers Served
Albany	4,974	663
Astoria	1,765	435
Baker City	1,191	216
Beaverton/Hillsboro	9,882	788
Bend	5,580	710
Brookings/Harbor	1,447	205
Burns	497	97
Canyon City	825	73
Coos Bay	2,987	472
Corvallis	28	10
Dallas	1,234	141
Eugene	13,616	1,332
Florence	583	169
Grants Pass	4,454	393
Hermiston	2,216	388
Klamath Falls	3,947	517
La Grande	1,842	337
Lebanon	1,632	180
Lincoln City	379	191

WorkSource Center	Job Seekers Served	Employers Served
McMinnville	3,176	444
Medford	9,725	793
Newport	1,574	322
Ontario	2,047	289
Oregon City	8,525	1,119
Pendleton	1,736	283
Portland Metro Central	9,271	2,312
Portland Metro East	10,628	747
Portland Metro SE	7,723	307
Prineville	1102	117
Redmond	3,627	416
Roseburg	5,560	505
Salem	9,594	1,104
St Helens	1,600	209
The Dalles	2,255	437
Tillamook	829	226
Tualatin	9,987	1,921
Woodburn	1,637	272

Fiscal Year
2015
149,675
Job Seekers
19,140
Business

Workforce Operations Positions: 421 FTE: 419.05 Help job seekers and claimants find their next job **Customize services to meet needs of business Customer-Centric service delivery Partner of WorkSource Oregon Central OR** Bend Mid-Valley Northwest OR **Portland Metro Eastern OR** Redmond Beaverton/Hillsboro McMinnville Astoria **Baker City** The Dalles Gresham Salem St. Helens La Grande Klamath Falls **Dallas North Portland Tillamook Pendleton Prineville** Woodburn **Tualatin** Corvallis Hermiston **SE Portland Albany** Newport Ontario Lebanon **Lincoln City** Burns **Canyon City South Coast Coos Bay Brookings Southern OR** Roseburg Lane **Clackamas Grants Pass** Eugene **Oregon City** Medford **Florence**

Areas of Future Focus

- Deliver intensive services to Supplemental Nutrition Assistance Program (SNAP) clients
- Integrate apprenticeship and workforce system
- Expand apprenticeship opportunities
- Expand relationships with Self Sufficiency and Vocational Rehabilitation
- Increase job opportunities for Oregonians through tax credit incentives for Oregon employers
- Revise business processes and modernize IT system
- Help Oregon workers and firms affected by trade to access Trade
 Adjustment Assistance benefits

Self-Sufficiency Programs

Kim Fredlund, Director





Mission

To provide a safety net, family stability and a connection to careers that guide Oregonians out of poverty





Oregonians We Serve

21,148 1,026 30,257 798,580 **Families** Refugee services **TANF JOBS** Food benefits **Cash Assistance** services 32,996 7,374 503,390 10,523 **SNAP Employment Domestic violence Nutrition education Child care Services** services



Self Sufficiency Services

Unemployed

- Basic life skills
- Family stability services
- Soft skill training
- Technical skill training
- On-the-job training

Working Poor

- Skill enhancement
- Technical training
- Child care
- Transportation
- Job retention



How we Measure Success

- Living wage
- Job progression
- Long-term, stable employment



Department of Human Services

Vocational Rehabilitation Overview

House Committee on Higher Education and Workforce Development
February 2017

Trina M. Lee, Director, Vocational Rehabilitation



VR's Mission

Assist Oregonians with disabilities to achieve, maintain and advance in employment and independence





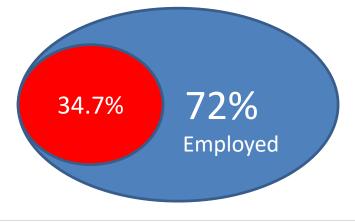






Why Vocational Rehabilitation matters

350,586
working age
Oregonians
with
disabilities





2,186 Oregonians went to work

VR Services – Dual Customer Model

Consumers

 Individuals with disabilities to find, enter, maintain and advance in their employment

Career Counseling and Specialized Job Placement

Employers/Business

- Consultation and support
- Accommodation assessment and support
- Disability awareness
- Americans with Disabilities Act
- 503 compliance support



VR and Workforce

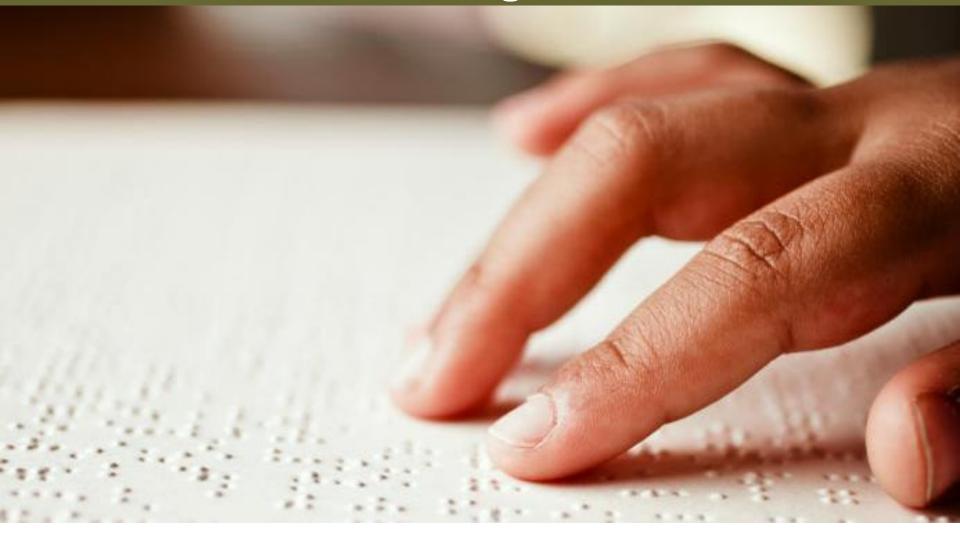
- Work with the Workforce System to:
 - Create access for people with disabilities
 - Expand capacity to provide services
 - As a resource to the Workforce System Partners
 - Coordination of services between partners for Oregonians with disabilities
 - i.e. Referring persons with disabilities to other parts of the system
 - Provide Services to Businesses
 - Employees needing services that are not in the "system"

Vocational Rehabilitation Summary

Mission: Assist Oregonians with disabilities to achieve and maintain and advance in employment and independence

- Part of the State's workforce system that meets the needs of a complex population
- Builds on and extends upon the work of other state programs in and out of DHS
- Leverages resources
- Creates innovative programs that can serve as models for other programs

Commission for the Blind Workforce Program Overview





Roles and Responsibilities

The mission of the Oregon Commission for the Blind is to Empower Oregonians who are Blind to Fully Engage in Life!

Responsibilities within the Workforce System:

Engage in the planning and implementation of the workforce system at a state and local level

Provide specialized vocational rehabilitation training services to Oregonians who are blind and need to maintain employment or return to work

Coordinate pre-employment transition services for inschool youth who are blind to ensure they exit school with an individualized plan leading to employment

Work with businesses to attract, hire and retain qualified workers who are blind

Provide public education, information and referral on vision loss



AGENCY PROGRAMS OVERVIEW



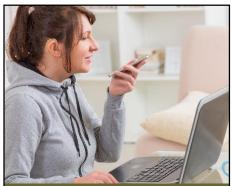
VOCATIONAL REHABILITATION

Assist Oregonians
who are blind to
develop skills of
blindness and obtain
or maintain
employment



OLDER BLIND INDEPENDENT LIVING, IL PART B

Teach skills of blindness for living independently and full participation and integration into the community



ORIENTATION & CAREER CENTER

Residential and commuter based comprehensive training on skills related to blindness such as traveling with a cane, braille, adaptive technology, food preparation, home management, etc.



BUSINESS ENTERPRISE PROGRAM

Training and licensing of business managers who are blind to manage food service/vending businesses located in public buildings throughout the state of Oregon

VOCATIONAL REHABILITATION



PURPOSE

- Help individuals who are legally blind obtain and maintain employment
- Assist Oregon businesses to hire, retain and promote qualified employees who are blind

TARGET GROUP & SERVICE DELIVERY SYSTEM

- Oregonians who are legally blind who have barriers related to employment and want to work, including transition-aged youth
- Services provided statewide from five locations

INDIVIDUALIZED EMPLOYMENT SERVICES

- Professional counseling from specialized rehabilitation counselors
- Evaluation of strengths and challenges
- Service coordination with educational and medical providers
- Adaptive skills evaluation and training
- Adaptive technology for training and employment
- Job training, development and retention
- Pre-Employment Transition Services (Pre-ETS) for youth
- Summer Work Experience Program (SWEP) early intervention for job readiness skills for youth
- Consultation with businesses for job placement and retention

ORIENTATION & CAREER CENTER

PURPOSE

- Provide skills of blindness training/instruction in a comprehensive, coordinated and efficient way
- Maintain specialized expertise in vision rehabilitation as the only training center for the blind in Oregon

TARGET GROUP & SERVICE DELIVERY SYSTEM

- Individuals who have comprehensive training needs in the alternative skills to blindness required for full independence/employment
- Services available in residential and commuter modalities

SERVICES PROVIDED

- Adjustment to blindness
- Adaptive technology training
- Low vision assessments
- Traveling with a white cane
- Braille training
- Career exploration and evaluations
- Meal preparation/shopping

- Techniques of daily living
- Woodshop instruction
- Transition workshops/services
- Accessibility evaluations for business
- Job site modification, evaluations and recommendations



SUMMER WORK EXPERIENCE PROGRAM DESCRIPTION

PURPOSE

- Provide community-based summer jobs for youth who are legally blind
- Assist youth in transitioning from school to work or post-secondary education

ELIGIBILITY & SERVICE DELIVERY SYSTEM

- Blind and visually impaired youth aged 16-21
- Portland program housed at Portland State University
- Salem program housed at Willamette University
- Community-based work experience

SERVICES PROVIDED

- Work in community jobs
- Dormitory-style independent living opportunity
- Competitive or supported employment
- Mentoring
- Independent living skills training
- Training on use of public transportation
- Development of leadership and problem solving skills



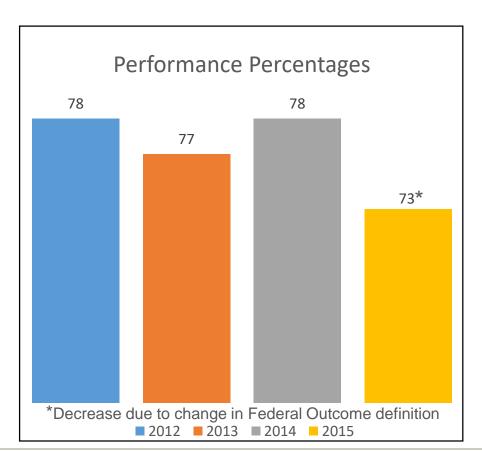


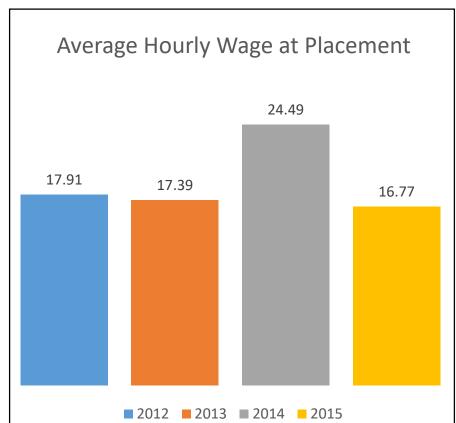
KEY PERFORMANCE INDICATORS

(PRIOR TO PASSAGE OF WORKFORCE INNOVATION AND OPPORTUNITY ACT IN 2014)

EMPLOYMENT-

Percentage of individuals who enter into individualized plans for employment in the vocational rehabilitation program who are successful in reaching their outcome.







KEY PERFORMANCE INDICATORS

NEWLY CREATED PRIMARY INDICATORS FOR FUTURE REPORTING UNDER WIOA:

EMPLOYMENT RATE

2nd Quarter after Exit

4th Quarter after Exit

MEDIAN EARNINGS

2nd Quarter after Exit

CREDENTIAL ATTAINMENT

Attaining a diploma and/or a recognized post-secondary credential

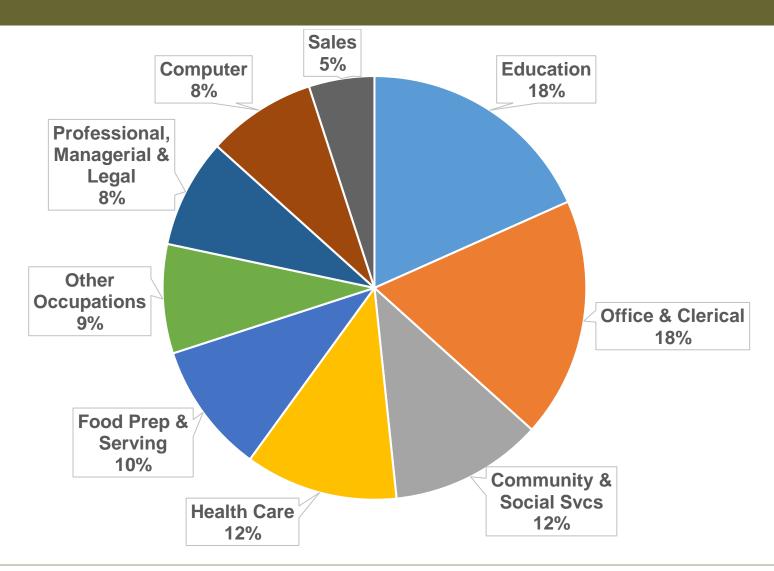
MEASURABLE SKILLS GAIN

Progress toward attaining credential or employment

EFFECTIVENESS IN SERVING EMPLOYERS

Measure yet to be defined

FY 2016 JOB PLACEMENT DATA BY OCCUPATION





VOCATIONAL REHABILITATION SERVICES ARE A GOOD INVESTMENT

Successfully Employed Clients Pay State and Federal Taxes Throughout Their Working Life!

78.7% FEDERAL FUNDS

21.3%
GENERAL/OTHER FUNDS



Oregon's contribution is paid back in state taxes in approximately **15 months**The Federal contribution is paid back in federal taxes in less than **28 months**

* Services Reduce Dependence on Public Assistance:

Successfully employed clients are less likely to be dependent on public assistance programs.

Average Savings over a lifetime per individual Social Security recipient (Supplemental Security Income or SSI) who goes off benefits:

FEMALES \$343,044

MALES \$301,703 \$
AVERAGE
SAVINGS
\$

Average savings to the Oregon Health Plan over a lifetime per individual who goes off benefits:

FEMALES \$178,692 MALES \$157,157

APPRENTICESHIP AND TRAINING DIVISION

OREGON BUREAU OF LABOR AND INDUSTRIES

Oregon Apprenticeship and Training Council

Apprenticeship Division Fast Facts

4,346

Active Employers

8,026

Active Apprentices

4,600

Individuals Served Through
Direct Outreach

3,508

New Apprenticeship Registrations in 2016

281

New Female and Minority Journey Workers in FY 2014

1,087

New Journey Workers 2016



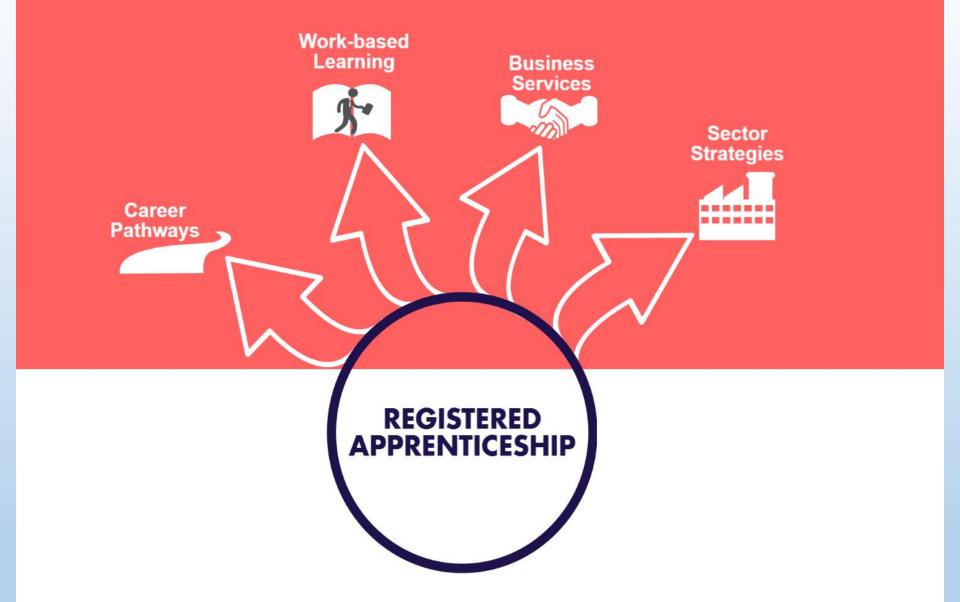
Apprenticeship and Training Division

- Assists business and industry in identifying skills training gaps and developing registered training programs.
- Registers and monitors the operation of registered apprenticeship programs, tracking and certifying skills attainment by participants and provides oversight to programs to ensure that they meet all statutory obligations.
- Provides technical assistance to employers, labor unions and industry groups operating apprenticeship programs.
- Certifies approximately 1,200 new journey workers annually.
- The Equal Employment Opportunity requirements of registered apprenticeship programs have led to an increase in the proportion of protected class minorities enrolled in registered apprenticeship programs – from 12.67% of all participants in June 2009 to 18.5% in January 2016.



Services to Business

- Creation and development of training programs and standards;
- Assistance in securing related classroom instruction;
- Information about best training practices;
- Credentialing of apprentices;
- Technical assistance and program support;
- Applicant outreach and recruitment;
- Facilitation of partnerships with other workforce agencies.



Alignments and Efficiencies

Goal: Integrate registered apprenticeship as a key component in State workforce strategies by:

- Cross-training for apprenticeship and Worksource Oregon (WSO) staff;
- Increasing data sharing capacities between agencies;
- Use WSO Sector Strategies and Employer Engagement capacity to assist employers in developing structured work based learning and apprenticeship programs;
- Provide employers, local boards and community colleges support to expand RA in any occupation with demonstrated demand.

Barriers

 Lack of knowledge or understanding of registered apprenticeship by employers and the workforce system;

Insufficient data sharing capacity;

 Underdeveloped connectivity between registered apprenticeship and career pathways and sector strategies.

Recommendations

 Develop relationship building between ATD and workforce partners;

Develop processes for data and making referrals;

Changing the conversation about apprenticeship;

 Identify start up funding for industries interested in starting apprenticeship programs.

Oregon Workforce System Performance Measures

Performance Reporting Information System Measures (PRISM)

Partners:

- Department of Human Services
- Employment Department
- Higher Education Coordinating Commission

Measures:

- Employment Rate
- Median Earnings
- Credential Rate
- Measurable Skill Gain
- Services to Employers
- Wage Gain
- Business Satisfaction
- Individual Satisfaction

Moving PRISM Forward

2013: Grant awarded from the U.S. Department of Labor for PRISM redesign / upgrade.

Goals:

- Develop new workforce performance measures.
- Develop new data sharing and analysis system.
- Develop new online, user-friendly data tools.
- Link workforce and education data.

https://www.qualityinfo.org/pm

Performance Measures

August 26, 2015

Oregon's Performance Reporting Information SysteM (PRISM) produces information about the effectiveness of workforce system programs and services. This performance data helps policymakers, administrators, and educators make informed program and service delivery decisions. A suite of user-friendly reporting tools provides easy access for anyone who is interested in learning about the results that Oregon's workforce system produces for its customers.

•••

Tools

View »

Performance Measures Contact

Contact: Brenda Turner

Performance Reporting Information

System Coordinator

Phone: (800) 262-3912 ext. 7-1234 Email: brenda.p.turner@oregon.gov

Address: 875 Union St NE

December, 2016

Salem, OR 97311

Employment Rate Q2 displays the number and percentage of workforce system participants who were employed during the second quarter after exiting the program.

Employment Rate Q2

Select Report Type:

Summary

Get Report

Employment Rate Q4

Employment Rate Q4 displays the number and percentage of workforce system participants who were employed during the fourth quarter after exiting the program.

Select Report Type:

Summary

Get Report

Median Earnings Q2

1 — 3 of 6

The median earnings of program participants who are in unsubsidized employment during the second quarter after exit from the program. The median earning is the mid-point between the value of the lowest wage reported and the value of the highest wage reported.

Select Report Type:

Summary

Get Report

PRISM Key Indicators			
Employment Rate Q2 2016 - Q1	69% All Areas	0 pts.	
Employment Rate Q4 2015 - Q3	65% All Areas	3 pts.	
Median Earnings Q2 2016 - Q1	\$7,020.00 All Areas	\$	
Entered Employment Rate Q2 2016 - Q1	64% All Areas	1 pts.	
Wage Gain 2015 - Q4	57% All Areas	1 pts.	
Individual Satisfaction Overall Quality of Service December, 2016	75% % Excellent / Good	5 pts.	
Business Satisfaction Overall Quality of Service	81%	•	

% Excellent / Good

5 pts.

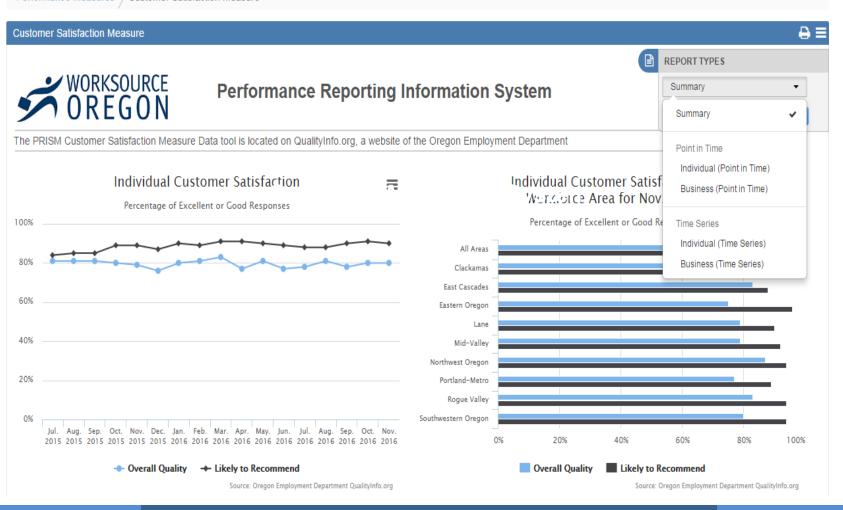




Performance Measures

Customer Satisfaction Measure

Economic Data - Business & Industry - Training & Education - Local Areas -



System Barriers

- Lack of high level communication of the vision of a unified, solution-based model that is implemented consistently by all workforce system partners.
- Program focused, rather than customer focused structures are a barrier to ensuring customers are served holistically regardless of funding stream or program.
- Outdated technology systems create a barrier to collect, share and analyze detailed outcomes of our collective investments.
 Uniformity of collected data elements and a common, accessible repository for the data is critical.

System Barriers

- Non-standardized data sharing agreements across agencies and programs make collaboration more challenging.
- Federal requirements, restrictions and definitions can prohibit the most efficient use of dollars and flexibility to focus on targeted populations.
- Performance mandates are negotiated by each federal funding agency, creating inconsistent goals for each program and furthering challenges to our system approach to serving Oregonians.

System Funding

- Engage federal funding agencies to increase flexibility in program and eligibility requirements that would optimize serving Oregonians including strategic waivers.
- Agencies are very successful in discretionary funding opportunities, but complex legislative, fiscal and data systems create lags in getting funds to Oregonians quickly.
- Investments in vocational preparatory activities have not included requirements to work across programs-agencies. This creates a gap between secondary and postsecondary levels of career and technical education to better prepare Oregonians for the workforce.

System Recommendations

- Expand leadership table to include Business Oregon and other key agencies that support businesses.
- 2. Review, improve and standardize data sharing agreements across agencies and programs.
- 3. Assure that intersections among data and technology systems are considered as agencies modernize their systems.
- 4. Expand capacity to analyze data and inform policy decisions.

System Recommendations

- 5. Conduct a comprehensive review of existing data and reporting systems across programs to identify and resolve incompatibility or gaps.
- Develop a common methodology that is consistent across workforce system programs to enable like comparisons for prioritization and investment decisions.
- 7. Fully utilize the business led Oregon Workforce Investment Board to continue accountability and improvements in the system.

Coming Thursday: Local Workforce Boards and Businesses



Thank You









