

CERTIFICATION

I hereby Certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief, and that the accuracy of all numerical information has been verified.

Oregon Business Development Department
Agency Name

775 Summer Street NE, Salem OR 97301
Agency Address


Signature

Director
Title

Notice: Request of those agencies headed by a board of commission must be approved by those bodies of official action and signed by the board of commission chairperson. The request of other agencies must be approved and signed by the agency director or administrator.

ORBITS Budget Narrative

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**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 246-B

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Read
Carrier – Senate: Sen. Beyer**

Action: Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed

Vote: 26 – 0 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: June 28, 2013

Agency

Oregon Business Development Department

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
Lottery Funds	\$ 0	\$ 0	\$ 179,254	\$ 179,254	100.0%
Total	\$ 0	\$ 0	\$ 179,254	\$ 179,254	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The bill requires the Department of Revenue to deposit personal income tax collections into the Oregon Industrial Site Readiness Program Fund, instead of into the General Fund, under certain conditions. Monies in the Fund are then used to fund tax reimbursement arrangement payments to project sponsors, and to reimburse the Oregon Business Development Department (OBDD) for loan amounts that have been forgiven under the program’s loan forgiveness provisions. The bill does not provide funds to OBDD for program loans. Until funding for those loans is provided in another bill, the Department will be unable to enter into loan arrangements, but will be able to enter into tax reimbursement arrangements.

Implementation and administration costs will be funded through Lottery Funds.

Summary of Transportation and Economic Development Subcommittee Action

SB 246-B establishes the Oregon Industrial Site Readiness Program and Fund (of the same name), continuously appropriates moneys in the Fund to the Oregon Business Development Department (OBDD), and directs the Department to establish and administer the Oregon Industrial Site Readiness Program. The Program establishes two types of support to public entities (project sponsors) that prepare sites for industrial development. The Program authorizes OBDD to enter into: (1) tax reimbursement arrangements with, and (2) to make loans to, qualified project sponsors for development of certified regionally significant industrial sites.

The bill allows OBDD to forgive up to 50 percent of the loans when a project sponsor contracts with an eligible employer who sites employees on the site. The program limits the amount of loan forgiveness to 50 percent of eligible site preparation costs, or to an amount equal to 50 percent of the estimated incremental income tax revenues associated with the eligible employer’s on-site employees, whichever is less. Under the

program's tax reimbursement arrangements, project sponsors may receive up to the full amount of their eligible site preparation costs, plus interest. Payment to the project sponsor, in a particular year, is equal to 50 percent of the estimated incremental income tax revenues associated in that year with the eligible employer's on-site employees.

The bill requires the Department of Revenue to deposit personal income tax collections into the Oregon Industrial Site Readiness Program Fund, instead of into the General Fund, under certain conditions. The amounts so deposited equal 50 percent of the estimated incremental income tax revenues associated with all eligible employers' on-site employees that year. Monies in the Fund are then used to fund tax reimbursement arrangement payments to project sponsors, and to reimburse OBDD for loan amounts that have been forgiven under the program's loan forgiveness provisions.

The Subcommittee adopted amendments that (1) limit the amount of tax reimbursement arrangements and loan amounts, authorized under the program, to no more than \$10 million per year; (2) prohibit the Department from entering into tax reimbursement arrangements or loan agreements on or after July 1, 2023; (3) prohibit funds received from the program from being used for environmental remediation of sites listed or proposed to be listed as a national priority pursuant to the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (CERCLA); (4) prohibit a site from being eligible for both a tax reimbursement arrangement and a loan agreement under the program; and (5) prohibit projects located on industrial sites with a tax reimbursement arrangement or loan agreement from also being included for purposes of payments from the Shared Services Fund (a.k.a, "Gain Share Program").

The Subcommittee allocated \$179,254 Lottery Funds to OBDD, increased the agency's Lottery Funds expenditure limitation for Business, Innovation and Trade by the same amount, and added one full-time Program Analyst four position (0.88 FTE) to the Department budget, for administration of the program. The bill does not provide funds to OBDD for program loans. Until funding for those loans is provided in another bill, the Department will be unable to enter into loan arrangements, but will be able to enter into tax reimbursement arrangements.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 246-B

**Oregon Business Development Department
 Tamara Brickman - 503-378-4709**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
<u>Oregon Business Development Department</u>									
SCR 210 - Business, Innovation, Trade									
Personal Services	\$ 0	\$ 155,874	\$ 0	\$ 0	\$ 0	\$ 0	\$ 155,874	1	0.88
Services and Supplies	\$ 0	\$ 23,380	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,380		
SUBCOMMITTEE RECOMMENDATION	\$ 0	\$ 179,254	\$ 0	\$ 0	\$ 0	\$ 0	\$ 179,254	1	0.88

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: SB 813-B

Carrier – House: Rep. McKeown

Carrier – Senate: Sen. Hansell

Action: Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed

Vote: 25 – 0 – 1

House

Yeas: Barker, Buckley, Frederick, Freeman, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc: Hanna

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Tamara Brickman, Department of Administrative Services
Art Ayre, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office
John Borden, Legislative Fiscal Office

Meeting Date: June 21, 2013

Agency

Oregon Military Department

Oregon Business Development Department

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
<u>Oregon Military Department</u>					
General Fund	\$ 0	\$ 0	\$ (288,418)	\$ (288,418)	-100.0%
General Fund Debt Service	\$ 0	\$ 0	\$ (3,180,973)	\$ (3,180,973)	-100.0%
Total	\$ 0	\$ 0	\$ (3,469,391)	\$ (3,469,391)	-100.0%
<u>Oregon Business Development Department</u>					
General Fund Debt Service	\$ 0	\$ 0	\$ 3,180,972	\$ 3,180,972	100.0%
Lottery Funds	\$ 0	\$ 0	\$ 281,076	\$ 281,076	100.0%
Other Funds	\$ 0	\$ 0	\$ 1,458,768	\$ 1,458,768	100.0%
Total	\$ 0	\$ 0	\$ 4,920,816	\$ 4,920,816	100.0%

Position Summary

<u>Oregon Military Department</u>					
Authorized Positions	\$ 0	\$ 0	0	0	
Full-time Equivalent (FTE) positions	\$ 0	\$ 0	-1.50	-1.50	
<u>Oregon Business Development Department</u>					
Authorized Positions	\$ 0	\$ 0	2	2	
Full-time Equivalent (FTE) positions	\$ 0	\$ 0	1.50	1.50	

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Summary of Transportation and Economic Development Subcommittee Action

Senate Bill 813 transfers responsibility for the Seismic Rehabilitation Grant Program from the Oregon Military Department (OMD) to the Oregon Business Development Department (OBDD). The bill directs the Oregon Infrastructure Finance Authority established in OBDD to administer the grant program. The measure has an emergency clause and is effective on passage. The transfer of the program is operative January 1, 2014.

Oregon Military Department

Oregon Emergency Management

The Legislative Fiscal Office notes that one of the three currently budgeted positions in the Seismic Rehabilitation Grant Program is slated to be abolished. During the 2011-13 biennium, the Emergency Board (May 2012, Item #52) approved OMD's proposed elimination of an Administrative Specialist 1 position in the current program as part of a plan to make permanent changes to restructure state government business operations. The position was vacant and funded with 100 percent General Fund at a cost of \$109,174. According to the Department the remaining two positions in the program would be able to handle current and anticipated workload. The 2013-15 Governor's Budget eliminates the Administrative Specialist 1 position as directed by the Emergency Board (\$115,453 General Fund). The Subcommittee approved the transfer of the Seismic Rehabilitation Grant Program from OMD to OBDD on January 1, 2014, which eliminates 18 months of OMD's current program operating costs in the Emergency Management program totaling \$288,418 General Fund and 1.50 FTE associated with the program's remaining two positions.

Additionally, OMD's budget includes \$7,293,839 of Other Funds expenditure limitation for reimbursement of grant project costs that are associated with previously-issued 2012 Series XI-M Bonds. These expenditures represent the outstanding project costs from the previously-issued bonds. OMD expects to disburse 80 percent of this amount in the first six months of the 2013-15 biennium, prior to the transfer of the program to OBDD. However, the Subcommittee left the full expenditure limitation amount in OMD's budget, thereby allowing OMD to fully expend this amount on reimbursements during the first six months of the biennium. The Subcommittee added the expected 20 percent of this expenditure limitation (\$1,458,768 Other Funds) to OBDD's budget to allow OBDD to continue providing these reimbursements if not fully expended by OMD during the first six months of the biennium. The actual bond proceed amount transferred to OBDD January 1, 2014, along with the associated expenditure limitation, may be adjusted if OMD does not achieve the 80 percent objective.

Capital Debt Service and Related Costs

Total General Fund debt service in the 2013-15 biennium on previously sold Seismic Rehabilitation Grant Program bond sales is projected to be \$3,710,464. This amount is included in the Oregon Military Department (OMD) Current Service Level budget. A transfer of the program on January 1, 2014 would require OMD to pay the biennium's first payment in December 2013 in the amount of \$529,491 General Fund and OBDD to pay the remainder (\$3,180,972) of the biennium's debt service payments. (There is a \$1 difference due to rounding). The Subcommittee approved the transfer of the program on January 1, 2014, reduced OMD's budget by \$3,180,973 General Fund, and increased OBDD's budget by \$3,180,972 General Fund.

Oregon Business Development Department

The transfer of this program to the Oregon Business Development Department (Department) is set to occur January 1, 2014. The Subcommittee's recommendation includes two positions (1.50 FTE) to provide the Department with the resources necessary to distribute the remaining grants (\$1.5 million Other Funds), which the Military Department and the Department anticipate will be the amount left to distribute in January 2014, and permanently administer the Seismic Rehabilitation program into the future. The Subcommittee's recommendation also includes a General Fund appropriation of \$3.2 million for debt service payments on previously-issued bonds.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 813-B

Oregon Military Department
Art Ayre - 503-378-3108

Oregon Business Development Department
Tamara Brickman - 503-378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
<u>Oregon Military Department</u>									
SCR 003 - Oregon Emergency Management									
Personal Services	\$ (258,410)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (258,410)	0	-1.50
Services and Supplies	\$ (30,008)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (30,008)		
SCR 087 - Debt Service									
Debt Service	\$ (3,180,973)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (3,180,973)		
<u>Oregon Business Development Department</u>									
SCR 110 - Shared Services/Central Pool									
Personal Services	\$ 0	\$ 120,655	\$ 0	\$ 0	\$ 0	\$ 0	\$ 120,655	1	0.75
SCR 210 - Business, Innovation, Trade									
Personal Services	\$ 0	\$ 130,413	\$ 0	\$ 0	\$ 0	\$ 0	\$ 130,413	1	0.75
Services and Supplies	\$ 0	\$ 30,008	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,008		
SCR 300 - Infrastructure Finance Authority									
Special Payments - Dist to Local School Districts (6040)	\$ 0	\$ 0	\$ 1,458,768	\$ 0	\$ 0	\$ 0	\$ 1,458,768		
SCR 900 - Lottery Bond Debt Service									
Debt Service	\$ 3,180,972	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,180,972		
<u>SUBCOMMITTEE RECOMMENDATION</u>									
	\$ (288,419)	\$ 281,076	\$ 1,458,768	\$ 0	\$ 0	\$ 0	\$ 1,451,425	2	0.00

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 5532-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Nathanson
Carrier – Senate: Sen. Johnson**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 26 – 0 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Jim Carbone, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: July 7, 2013

Agency

Various Agencies – Lottery Allocation

Biennium

2013-15

2011-13

Summary of Revenue Changes

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 16, 2013. As actual amounts vary, the allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the Administrative Services EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 are also funded from this source. Beginning with the 2013-15 biennium, 50 percent of the new funding for Regional Solutions positions in Oregon Business Development Department are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net profits be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.
- Oregon statute requires that one percent of the net profits, not to exceed \$1.53 million annually, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery bonds be satisfied before allocating for other purposes.

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures. During the 2013-15 biennium, debt service requirements will comprise approximately 23.4 percent of the total distributions from this account.

Debt service allocations are paid annually. Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they will remain in the EDF for allocation in future quarters. If in any quarter revenue in the EDF is insufficient to pay for quarterly distribution of allocations, DAS will first fund debt service obligations. Remaining revenues will be distributed in a prorated manner.

Summary of Capital Construction Subcommittee Action

Allocation of Lottery Revenue

Senate Bill 5532 allocates lottery revenue from the EDF. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 16, 2013. The attached tables display the Lottery Funds allocated by the Subcommittee from the EDF. These include allocations authorized in this bill, SB 5532, as well as SB 813 and HB 2323. The 2013-15 allocations are summarized below.

- A total of \$241.6 million Lottery Funds is allocated for debt service for outstanding bonds. These funds are allocated to the DAS since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Department of Education, Oregon University System, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Community Colleges and Workforce Development, Department of Forestry, Department of Energy, and the Water Resources Department for the payment of debt on existing lottery bonds. No allocations are included to pay debt service for lottery revenue bonds issued in the 2013-15 biennium.
- The State School Fund is allocated \$327.4 million Lottery Funds.
- A total of \$65.3 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on Lottery revenue bonds, but includes \$7.7 million in SB 5532 for Shared Services; \$54.2 million in SB 5532 for Business, Innovation and Trade; and \$1.1 million in SB 5532 for the Film and Video Office. Note that additional lottery allocations are made in SB 813 (\$281,076 for Seismic Rehabilitation Grants) and HB 2323 (\$100,000 for the Oregon Growth Board and \$1.9 million for the Oregon Growth Fund).
- The Office of the Governor is allocated \$3.3 million Lottery Funds for the Economic Revitalization Team. Half of this funding will come from a reduction in the video lottery proceeds that are distributed to counties for economic development.
- The Department of Forestry is allocated \$2.9 million Lottery Funds for the Eastern Oregon Forest Collaboration.

Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery bonds that were previously issued for the Department of Education, and 25 percent to the Oregon Student Access Commission for Opportunity Grants.

Ten percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Oregon Student Assistance Commission. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore Senate Bill 5532 does not include provisions relating to them.

Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution. Senate Bill 5532, therefore, does not include provisions relating to it.

County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2013-15 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is \$33,849,166, which is equal to 2.5 percent of the amount of video lottery proceeds forecasted in the May 2013 revenue forecast, minus one-half of the Economic Revitalization Team allocation and one-half of the new funding for Regional Solutions positions in Oregon Business Development Department.

Gambling Addiction Prevention and Treatment

The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$10,545,832 for the 2013-15 biennium.

Oregon University System Sports Lottery Account

Beginning in 2007, one percent of net lottery proceeds are dedicated to the Oregon University System for distribution to institutions to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$8,000,000 for the 2013-15 biennium.

County Fairs

The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of \$3,669,380 for the 2013-15 biennium.

Lottery Funds Expenditure Limitation

Lottery Funds expenditure limitation related to these allocations is generally contained within the respective agency budget bills and in House Bill 5008.

2011-13 Lottery Allocation Change

The 2011-13 allocation of Lottery Funds from the Administrative Services Economic Development Fund for County Fairs is increased by \$10,349.

LOTTERY FUNDS CASH FLOW SUMMARY

	2011-13 Estimated Budget	2013-15 Legislatively Adopted Budget
ECONOMIC DEVELOPMENT FUND		
RESOURCES		
Beginning Balance	\$333,528	\$3,491,087
REVENUES		
Transfers from Lottery		
Net Proceeds	1,071,637,267	1,054,583,137
Administrative Savings	8,005,457	
Other Revenues	4,027,987	1,400,000
Total Revenue	1,083,670,711	1,055,983,137
TOTAL RESOURCES	1,084,004,239	1,059,474,224
DISTRIBUTIONS / ALLOCATIONS		
Allocation of Video Lottery Revenues to Counties	(36,309,783)	(33,849,166)
Allocation to OUS for Sports Lottery Account	(8,405,488)	(8,000,000)
Distribution to the Education Stability Fund	(194,335,690)	(189,824,965)
Distribution to the Parks and Natural Resources Fund	(161,946,409)	(158,187,471)
Allocation to the Problem Gambling Treatment Fund	(10,350,984)	(10,545,832)
Allocation to the State School Fund	(363,665,513)	(327,374,109)
Debt Service Allocations	(248,243,839)	(241,594,783)
Other Agency Allocations	(57,255,446)	(75,097,898)
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,080,513,152)	(1,044,474,224)
ENDING BALANCE	\$3,491,087	\$15,000,000
EDUCATION STABILITY FUND		
(not including Oregon Growth Account)		
RESOURCES		
Beginning Balance	5,061,518	7,584,467
Revenues		
Transfer from the Economic Development Fund	184,804,102	170,842,468
Interest Earnings	618,295	984,890
Total Revenue	185,422,397	171,827,358
TOTAL RESOURCES	190,483,915	179,411,825
DISTRIBUTIONS		
Oregon Education Fund - Lottery Bond Debt Service	(493,010)	(738,668)
Oregon Student Access Commission - Opportunity Grants	(164,337)	(246,222)
State School Fund	(182,239,000)	0
TOTAL DISTRIBUTIONS	(182,896,347)	(984,890)
ENDING BALANCE	\$7,587,568	\$178,426,935

2013-15 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Department of Education					
Outstanding bonds	41,488,406	454,559		41,942,965	
Oregon University System					
Outstanding bonds	25,550,980	20,509		25,571,489	
Oregon Business Development Department					
Outstanding bonds	47,857,951	188,986		48,026,937	
Housing and Community Services Dept.					
Outstanding bonds	9,411,695	17,271		9,428,966	
Department of Transportation					
Outstanding bonds	93,841,992	111,978		93,953,970	
Department of Administrative Services					
Outstanding bonds	8,808,024	84,366		8,892,390	
Community Colleges & Workforce Development					
Outstanding bonds	9,380,970	140,057		9,521,027	
Department of Forestry					
Outstanding bonds	2,519,440	3,692		2,523,132	
Department of Energy					
Outstanding bonds	2,162,153	3,897		2,166,050	
Water Resources Department					
Outstanding bonds	573,172	853		574,025	
OTHER ALLOCATIONS					
Oregon University System					
Sports Lottery Account	8,000,000			8,000,000	
Department of Education					
State School Fund	327,374,109			327,374,109	
Oregon Growth Fund	1,900,000				
DAS - Distribution to County Fairs	3,669,380	23,682		3,669,380	23,682
Oregon Business Development Department					
Shared Services	7,819,653			7,819,653	
Business, Innovation, Trade	54,432,117	4,069,326		58,501,443	
Film and Video	1,130,544			1,130,544	
Office of the Governor					
Economic Revitalization Team	3,261,204	84,902		3,261,204	84,902
Oregon Health Authority					
Problem Gambling Treatment Fund	10,545,832		7,338	10,545,832	7,338
Forestry Department					
Eastern Oregon Forest Collaboration	2,885,000			2,885,000	
TOTAL ECONOMIC DEVELOPMENT FUND	\$662,612,622	\$5,184,078	\$7,338	\$665,788,116	\$2,015,922
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Oregon Student Access Commission					
Oregon Opportunity Grants	246,222	2,704,861		246,223	2,704,860
Department of Education					
Outstanding Education bonds	738,668	271,976		428,111	582,533
TOTAL EDUCATION STABILITY FUND / OEF	\$984,890	\$2,976,837	\$0	\$674,334	\$3,287,393

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: HB 2323-B

**Carrier – House: Rep. Read
Carrier – Senate: Sen. Shields**

Action: Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed

Vote: 22 – 2 – 2

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays: Freeman, Hanna

Exc: McLane

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Whitsett, Winters

Nays:

Exc: Thomsen

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: June 28, 2013

Agency

Oregon Business Development Department

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
<u>Oregon Business Development Department</u>					
Lottery Funds	\$ 0	\$ 0	\$ 100,000	\$ 100,000	100.0%
Total	\$ 0	\$ 0	\$ 100,000	\$ 100,000	100.0%

Position Summary

<u>Oregon Business Development Department</u>					
Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50	

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Summary of Transportation and Economic Development Subcommittee Action

During the 2012 session the Legislature passed HB 4040, which established the Oregon Growth Board with a June 30, 2013 sunset date. HB 2323-A abolishes the sunset, which allows a number of provisions approved in HB 4040 to become operative. These provisions establish the Oregon Growth Fund (OGF), establish authority for the Oregon Growth Board to manage the Oregon Growth Fund, and transfer the management of the Oregon Growth Account (OGA) from the State Treasurer to the Oregon Growth Board. The provisions authorize the Board to use the Oregon Growth Fund to: (1) encourage investment in and availability of capital to instate businesses, and increase resources available to further economic development; and (2) use OGF monies to make investments in, and provide loans or grants to, businesses to promote economic development. The allowable use of OGA funds are expanded to include the allowable uses for Oregon Growth Fund monies, excluding the making of grants.

The Subcommittee adopted amendments to: (1) allocate \$1,900,000 in Lottery Funds to the Oregon Growth Fund; (2) allow the Oregon Growth Board to contract with either state agencies or management companies to manage the funds in the OGF and OGA by repealing a requirement that the Board contract with management companies to manage all of the funds; (3) correct operative dates of certain sections of the bill; and (4) add language to prevent the lapse of provisions before they become operative (to permit the sunset repeal to come into effect without complications).

The allocation of Lottery Funds to the Oregon Growth Fund is approved on a one-biennium basis, and will be phased out in the development of the 2015-17 biennium budget. Any request for an allocation of money to the Fund as part of the 2015-17 biennium budget must be included in a policy option package.

The Subcommittee approved the following budget note to establish reporting requirements for the Oregon Growth Board:

Budget Note:

The Oregon Growth Board shall adopt investment policy statements for management of the Oregon Growth Account and the Oregon Growth Fund. The Board shall report on these statements and include information on how the Board will measure the performance of investments and allocations approved by the Board, and the performance targets proposed by the Board. The report shall be submitted to the Joint Committee on Ways and Means, and to the committees of the Legislative Assembly with authority over the subject area of economic development, for their consideration during the 2014 regular session.

The Subcommittee allocated \$100,000 in Lottery Funds and provided an equivalent amount of Lottery Funds expenditure limitation to the Oregon Business Development Department, and established one half-time Operations and Policy Analyst 4 position (0.50 FTE), for the Department to provide administrative support to the Oregon Growth Board.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2323-B

**Oregon Business Development Department
Tamara Brickman - 503-378-4709**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
<u>Oregon Business Development Department</u>									
<u>SCR 210 - Business, Innovation, Trade</u>									
Personal Services	\$ 0	\$ 90,511	\$ 0	\$ 0	\$ 0	\$ 0	\$ 90,511	1	0.50
Services and Supplies	\$ 0	\$ 9,489	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,489		
SUBCOMMITTEE RECOMMENDATION	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000	1	0.50

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 2700-B

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Unger
Carrier – Senate: Sen. Edwards**

Action: Do Pass the A-Engrossed Measure as Amended and as Printed B-Engrossed

Vote: 18 – 7 – 1

House

Yeas: Barker, Buckley, Frederick, Komp, McLane, Nathanson, Read, Smith, Tomei, Williamson

Nays: Freeman, Hanna, Huffman, Jenson, Richardson

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward

Nays: Whitsett, Winters

Exc: Thomsen

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Krista McDowell, Legislative Fiscal Office

Meeting Date: June 28, 2013

Agency

Oregon Business Development Department

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
Lottery Funds	\$ 0	\$ 0	\$ 227,607	\$ 227,607	100.0%
Total	\$ 0	\$ 0	\$ 227,607	\$ 227,607	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The bill authorizes the State Treasurer to issue bonds to fund loans under the Beginning and Expanding Farmer Loan Program, however no specific bond authority is provided for in this bill. The Legislature will need to authorize bonds for the program each biennium in a bond authorization bill. Without subsequent bond authorization, no funds will be available to the Oregon Business Development Department (OBDD) for the program. The bill provides OBDD with the authority to establish fees, by rule, to derive revenue for the costs of issuance associated with bond sales and for the administration of the program.

For implementation and administration of the program, OBDD is provided with Lottery Funds.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 2700-B directs the Oregon Business Development Department (OBDD), in consultation with the State Department of Agriculture, to establish the Beginning and Expanding Farmer Loan Program (program) for the purposes of facilitating the issuance of loans to beginning farmers. House Bill 2700-B establishes the Beginning and Expanding Farmer Loan Fund in the State Treasury, separate and distinct from the General Fund, to be continuously appropriated to OBDD, and credits the interest earned to the fund. Under provisions of the bill, the State Treasurer may issue revenue bonds at the request of OBDD, secured by the revenue from agricultural project sales that are pledged for this purpose.

House Bill 2700-B directs OBDD to adopt rules for the operation of the program, and also establishes criteria that must exist in order for OBDD to approve any loan under the program. House Bill 2700-B allows OBDD to establish fees charged to lenders and beginning farmers to provide funding for administration of the program and cover the costs of issuance, including bond counsel, related to bond sales.

House Bill 2700-B provides the State Treasurer with two funding mechanisms for administrative expenses: (1) the Treasurer may charge against the proceeds for the revenue bonds, or (2) use Other Funds from fee revenues charged to lenders or beginning farmers. Costs associated with Private Activity Bond sales, to be paid by each individual loan recipient, may include the following:

- \$5,000 Office of the State Treasurer closing fee
- \$500 Oregon Facilities Authority initial application fee
- 0.5 percent of the amount of the bond for the Oregon Facilities Authority processing fee
- \$11,500 Oregon Facilities Authority Bond Counsel compensation fee
- \$800 financial advisor fee (may be waived depending on OBDD rules)
- Private sector bank fees associated with loan processing and closing

The Subcommittee discussed that the maximum principal amount of loans are assumed to comply with Internal Revenue Service tax law, currently 26 USC Sec. 147; which stipulates first-time farmer lending requirements applicable to certain private activity bonds and caps lending at the following amounts for specified purposes:

- \$501,100 for agricultural land, improvements and property (adjusted annually for inflation)
- \$250,000 for depreciable property (i.e. equipment and livestock)
- \$62,500 for depreciable equipment

The Subcommittee allocated \$227,607 of Lottery Funds to OBDD, increased the agency's Lottery Funds expenditure limitation for Business, Innovation and Trade by the same amount, and added one part-time Program Analyst 4 position (0.50 FTE) to the Department budget, for implementation and administration of the program. The bill does not provide funds to OBDD for program loans. Unless funding for those loans is provided in another bill (bond bill), the Department will be unable to enter into loan arrangements.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 2700-B

**Oregon Business Development Department
 Tamara Brickman - (503) 378-4709**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE RECOMMENDATION</u>									
SCR 210 - Business, Innovation, Trade									
Personal Services	\$ 0	\$ 93,202	\$ 0	\$ 0	\$ 0	\$ 0	\$ 93,202	1	0.50
Services and Supplies	\$ 0	\$ 118,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 118,000		
Special Payments - Spc Pmt to Agriculture, Dept of (6603)	\$ 0	\$ 16,405	\$ 0	\$ 0	\$ 0	\$ 0	\$ 16,405		
<u>SUBCOMMITTEE RECOMMENDATION</u>	<u>\$ 0</u>	<u>\$ 227,607</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 227,607</u>	<u>1</u>	<u>0.50</u>

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Regular Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 5008-A

JOINT COMMITTEE ON WAYS AND MEANS

Carrier – House: Rep. Buckley

Carrier – Senate: Sen. Devlin

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 22 – 2 – 2

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, Nathanson, Read, Smith, Tomei, Williamson

Nays: Freeman, Hanna

Exc: McLane, Richardson

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Linda Ames, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: July 8, 2013

Agency

Emergency Board

Various Agencies

Biennium

2013-15

2011-13

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Emergency Board</u>				
General Fund - General Purpose	-	-	\$ 30,000,000	\$ 30,000,000
General Fund - Special Purpose Appropriations				
State employee compensation changes	-	-	\$ 86,500,000	\$ 86,500,000
Home health care worker compensation	-	-	\$ 12,900,000	\$ 12,900,000
Oregon State Library	-	-	\$ 1,702,192	\$ 1,702,192
Department of Education - student assessments	-	-	\$ 4,600,000	\$ 4,600,000
Department of Education - youth development	-	-	\$ 1,789,557	\$ 1,789,557
Department of Housing and Community Development - Oregon Hunger Response Fund	-	-	\$ 225,000	\$ 225,000
Oregon Health Authority - A&D rate increases	-	-	\$ 3,300,000	\$ 3,300,000
Oregon Health Authority - Dental Pilots	-	-	\$ 100,000	\$ 100,000
<u>Various Agencies - Omnibus Adjustments</u>				
General Fund	-	-	\$ (190,669,103)	\$ (190,669,103)
General Fund Debt Service	-	-	\$ (761,790)	\$ (761,790)
Lottery Funds	-	-	\$ (1,719,018)	\$ (1,719,018)
Lottery Funds Debt Service	-	-	\$ (1,307,446)	\$ (1,307,446)
Other Funds	-	-	\$ (5,660,297)	\$ (5,660,297)
Federal Funds	-	-	\$ (1,629,523)	\$ (1,629,523)
<u>ADMINISTRATION PROGRAM AREA</u>				
<u>Department of Administrative Services</u>				
General Fund	-	-	\$ 1,150,000	\$ 1,150,000
Lottery Funds	-	-	\$ 21,380	\$ 21,380
Other Funds	-	-	\$ 54,596,958	\$ 54,596,958

*Excludes Capital Construction

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
General Fund	-	-	\$ 9,174	\$ 9,174
Lottery Funds	-	-	\$ 900,000	\$ 900,000
<u>Department of Revenue</u>				
General Fund	-	-	\$ 3,196,495	\$ 3,196,495
General Fund Debt Service	-	-	\$ 1,554,716	\$ 1,554,716
Other Funds	-	-	\$ 26,903,021	\$ 26,903,021
<u>Secretary of State</u>				
General Fund	-	-	\$ 9,174	\$ 9,174
<u>Treasurer of State</u>				
Other Funds	-	-	\$ 9,174	\$ 9,174
 <u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>Bureau of Labor and Industries</u>				
General Fund	-	-	\$ 6,881	\$ 6,881
Other Funds	-	-	\$ 2,293	\$ 2,293
 <u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund Debt Service	-	-	\$ 280,954	\$ 280,954
Lottery Funds	-	-	\$ 1,374,525	\$ 1,374,525
Other Funds	-	-	\$ 29,752,779	\$ 29,752,779
Other Funds Non-limited	-	-	\$ 12,000,000	\$ 12,000,000
<u>Housing and Community Services Department</u>				
General Fund	-	-	\$ 225,000	\$ 225,000
Other Funds	-	-	\$ 5,076,190	\$ 5,076,190

*Excludes Capital Construction

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Department of Veterans' Affairs</u>				
General Fund Debt Service	-	-	\$ 852,814	\$ 852,814
Other Funds	-	-	\$ 65,000	\$ 65,000
<u>EDUCATION PROGRAM AREA</u>				
<u>Department of Education</u>				
General Fund	-	-	\$ (8,826,545)	\$ (8,826,545)
Lottery Funds	-	-	\$ 12,826,545	\$ 12,826,545
Other Funds	-	-	\$ 12,000,000	\$ 12,000,000
Federal Funds	-	-	\$ 1,000,000	\$ 1,000,000
<u>Department of Community Colleges and Workforce Development</u>				
Other Funds	-	-	\$ (307,051)	\$ (307,051)
Other Funds Debt Service	-	-	\$ 307,051	\$ 307,051
<u>Oregon Health and Science University</u>				
General Fund	-	-	\$ 1,000,000	\$ 1,000,000
<u>Higher Education Coordinating Commission</u>				
General Fund	-	-	\$ 859,630	\$ 859,630
<u>Oregon University System</u>				
General Fund	-	-	\$ 15,674,000	\$ 15,674,000
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Oregon Health Authority</u>				
General Fund	-	-	\$ (1,940,000)	\$ (1,940,000)
Other Funds	-	-	\$ (3,160,291,391)	\$ (3,160,291,391)
Other Funds Nonlimited	-	-	\$ 3,160,291,391	\$ 3,160,291,391

*Excludes Capital Construction

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Department of Human Services</u>				
General Fund	-	-	\$ 5,000,000	\$ 5,000,000
Other Funds	-	-	\$ 1,000,000	\$ 1,000,000
Federal Funds	-	-	\$ 9,700,000	\$ 9,700,000
<u>Long Term Care Ombudsman</u>				
General Fund	-	-	\$ 785,488	\$ 785,488
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	-	-	\$ 634,980	\$ 634,980
Other Funds	-	-	\$ 335,001	\$ 335,001
<u>Public Defense Services Commission</u>				
General Fund	-	-	\$ 2,409,367	\$ 2,409,367
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund Debt Service	-	-	\$ 1,421,341	\$ 1,421,341
Other Funds	-	-	\$ 615,000	\$ 615,000
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>State Department of Agriculture</u>				
General Fund	-	-	\$ 34,060	\$ 34,060
Lottery Funds	-	-	\$ (21,380)	\$ (21,380)
<u>Columbia River Gorge Commission</u>				
General Fund	-	-	\$ (79,873)	\$ (79,873)
<u>Department of Land Conservation and Development</u>				
General Fund	-	-	\$ 196,000	\$ 196,000

*Excludes Capital Construction

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Department of Environmental Quality</u>				
Other Funds Debt Service	-	-	\$ (17,140,278)	\$ (17,140,278)
<u>State Department of Energy</u>				
Other Funds	-	-	\$ 9,876,190	\$ 9,876,190
<u>State Department of Fish and Wildlife</u>				
General Fund	-	-	\$ 115,940	\$ 115,940
<u>State Forestry Department</u>				
Other Funds	-	-	\$ 120,000	\$ 120,000
Federal Funds	-	-	\$ 3,000,000	\$ 3,000,000
<u>Parks and Recreation Department</u>				
Other Funds	-	-	\$ 5,069,882	\$ 5,069,882
<u>Department of State Lands</u>				
Other Funds	-	-	\$ 307,360	\$ 307,360
Federal Funds	-	-	\$ 135,000	\$ 135,000
<u>Water Resources Department</u>				
Other Funds	-	-	\$ 10,242,513	\$ 10,242,513
<u>PUBLIC SAFETY PROGRAM AREA</u>				
<u>Department of Corrections</u>				
General Fund	-	-	\$ 2,340,830	\$ 2,340,830
<u>Oregon Criminal Justice Commission</u>				
General Fund	-	-	\$ 10,190,000	\$ 10,190,000
<u>Department of Justice</u>				
General Fund	-	-	\$ 3,683,276	\$ 3,683,276
General Fund Debt Service	-	-	\$ 1,601,856	\$ 1,601,856
Other Funds	-	-	\$ 14,377,862	\$ 14,377,862
Federal Funds	-	-	\$ 27,447,707	\$ 27,447,707

*Excludes Capital Construction

2013-15 Budget Summary*

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon Military Department</u>				
General Fund	-	-	\$ 290,000	\$ 290,000
General Fund Debt Service	-	-	\$ 314,523	\$ 314,523
Other Funds	-	-	\$ 237,345	\$ 237,345
<u>Oregon State Police</u>				
General Fund	-	-	\$ 3,387,000	\$ 3,387,000
<u>Department of Public Safety Standards and Training</u>				
Other Funds	-	-	\$ 1,000,000	\$ 1,000,000
<u>Oregon Youth Authority</u>				
General Fund	-	-	\$ 126,673	\$ 126,673
Other Funds Debt Service	-	-	\$ 384,877	\$ 384,877
<u>TRANSPORTATION PROGRAM AREA</u>				
<u>Department of Transportation</u>				
General Fund Debt Service	-	-	\$ (757,944)	\$ (757,944)
Other Funds	-	-	\$ 56,885,788	\$ 56,885,788
<hr/>				
2013-15 Budget Summary				
General Fund Total	-	-	\$ (4,568,334)	\$ (4,568,334)
Lottery Funds Total	-	-	\$ 12,074,606	\$ 12,074,606
Other Funds Total	-	-	\$ 218,056,658	\$ 218,056,658
Federal Funds Total	-	-	\$ 39,653,184	\$ 39,653,184

*Excludes Capital Construction

2011-13 Supplemental Appropriations

	2011-13 Legislatively Approved Budget	2011-13 Committee Recommendation	Committee Change
<u>Emergency Board</u>			
General Fund	-	\$ (50,447,306)	\$ (50,447,306)
<u>Oregon University System</u>			
Other Funds	-	\$ (2,329,480,585)	\$ (2,329,480,585)
Other Funds Non-limited	-	\$ (2,236,635,139)	\$ (2,236,635,139)
<u>Military Department</u>			
General Fund	-	\$ (460,000)	\$ (460,000)
General Fund Debt Service	-	\$ (26,748)	\$ (26,748)
<u>Oregon Youth Authority</u>			
General Fund	-	\$ 200,000	\$ 200,000

2013-15 Position Summary

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Office of the Governor</u>				
Authorized Positions	-	-	3	3
Full-time Equivalent (FTE) positions	-	-	3.00	3.00
<u>Department of Revenue</u>				
Authorized Positions	-	-	31	31
Full-time Equivalent (FTE) positions	-	-	31.00	31.00
<u>Oregon Business Development Department</u>				
Authorized Positions	-	-	3	3
Full-time Equivalent (FTE) positions	-	-	3.00	3.00
<u>Department of Education</u>				
Authorized Positions	-	-	3	3
Full-time Equivalent (FTE) positions	-	-	3.38	3.38
<u>Higher Education Coordinating Commission</u>				
Authorized Positions	-	-	6	6
Full-time Equivalent (FTE) positions	-	-	3.69	3.69
<u>Long Term Care Ombudsman</u>				
Authorized Positions	-	-	8	8
Full-time Equivalent (FTE) positions	-	-	3.81	3.81
<u>Department of Corrections</u>				
Authorized Positions	-	-	-197	-197
Full-time Equivalent (FTE) positions	-	-	-65.31	-65.31
<u>Criminal Justice Commission</u>				
Authorized Positions	-	-	1	1
Full-time Equivalent (FTE) positions	-	-	0.88	0.88

2013-15 Position Summary

	<u>2011-13 Legislatively Approved Budget</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Committee Recommendation</u>	<u>Committee Change</u>
<u>Oregon State Police</u>				
Authorized Positions	-	-	15	15
Full-time Equivalent (FTE) positions	-	-	4.38	4.38
<u>Department of Public Safety Standards and Training</u>				
Authorized Positions	-	-	4	4
Full-time Equivalent (FTE) positions	-	-	3.52	3.52
<u>Department of Transportation</u>				
Authorized Positions	-	-	2	2
Full-time Equivalent (FTE) positions	-	-	2.00	2.00

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2013 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in House Bill 2322, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

House Bill 5008 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budget and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$30 million General Fund to the Emergency Board for general purposes.

House Bill 5008 makes eight special purpose appropriations to the Emergency Board, totaling \$111.1 million General Fund:

- \$86.5 million General Fund for allocation to state agencies for state employee compensation changes.
- \$12.9 million General Fund for allocation to state agencies for compensation changes for home health care workers who are not state employees.
- \$1,702,192 General Fund for second year operational costs for the Oregon State Library. The 2013-15 budget for the State Library provides for only one year of budget authority for the agency (see House Bill 5022). The release of this appropriation, by either the Legislature or the Emergency Board, is contingent on a successful reorganization plan being submitted and approved by the Legislature in 2014.
- \$4.6 million for the Department of Education for costs over and above the amount included in the Department's budget bill (Senate Bill 5518) relating to assessments and other resources aligned to common core standards including those assessments required under the federal Elementary and Secondary Education Act (ESEA). The Department of Education must report on what assessments it plans to implement and on the most current estimates of the costs for each component of the assessment when making the request for this special purpose appropriation.
- \$1,789,557 General Fund for the Department of Education's Youth Development Division. This amount represents program funding for the second year of the biennium for youth development grants, performance-based contracts, and services provided at the local level. Prior to requesting this special purpose appropriation, the Youth Development Council will report back to the Joint Committee on Ways and Means during the 2014 Legislative Session with a plan for investing and distributing these funds. The plan must take into account (1) the furtherance of the policy directives and youth academic and developmental outcomes outlined in House Bill 3231; (2) Oregon's

40/40/20 educational goals; and (3) the Oregon Education Investment Board's Strategic Plan. In developing this plan, the Youth Development Council shall consult with representatives of youth, parents, schools, service providers, labor, business, local governments, tribal governments, and communities.

- \$225,000 General Fund one-time funding for the Oregon Hunger Response Fund, for allocation to the Housing and Community Services Department after receipt of the agency's report on alternate, sustainable service delivery models, pursuant to a budget note.
- \$3.3 million General Fund for the Oregon Health Authority for adult residential room and board rate increases within the alcohol and drug system, after receipt of the agency's study on both the youth and adult system, during the 2014 legislative session. Based on the findings of that study, some or all of this funding could be allocated at that time.
- \$100,000 General Fund for the Oregon Health Authority for staffing needs related to the Dental Pilot Projects. These projects were established in Senate Bill 738 (2011), but no funding was provided. While the funding for the pilots is expected to come from foundations and private funders, the agency needs staff to manage the program.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2014, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2013-15 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, a reduction to the Attorney General rates, an increase resulting from a new Secretary of State Archives assessment, and debt service adjustments. Also included is a 5% reduction to services and supplies (excluding the fixed costs of State Government Service Charges, Attorney General charges, rent, and fuel and utilities) that is applied to General Fund and certain Lottery Funds only. Total savings are \$36.5 million General Fund, \$1.7 million Lottery Funds, \$5.7 million Other Funds, and \$1.6 million Federal Funds.

Omnibus adjustments also include a 2% supplemental ending balance holdback that is applied primarily to General Fund, and excludes debt service as well as selected programs. This reduction may be restored during the 2014 legislative session depending on statewide economic conditions. Agency detail for this adjustment is shown in Attachment A. Total budget reductions include \$154.9 million General Fund and \$1.4 million Lottery Funds.

Another statewide adjustment, which is included in agency budget bills and not in House Bill 5008, affects most state agencies. Package 091 (Statewide Administrative Savings) is a placeholder for administrative efficiencies and associated budget reductions in finance, information technology, human resources, accounting, payroll, and procurement expenditures. The Subcommittee affirmed that the reductions, at \$62.0 million total funds, are permanent and ongoing as they reflect fundamental changes in business processes. The Department of Administrative Services (DAS) will continue to work on details of these reductions with agencies and report to the Joint Committee on Ways and Means during the 2014 session. Agencies should direct concerns regarding permanency or implementation of the reductions to DAS. The Department will include a plan for resolving any issues related to these reductions as part of its 2014 report.

ADMINISTRATION

Oregon Department of Administrative Services

House Bill 5008 includes one-time General Fund appropriations to the Department of Administrative Services (DAS) for the following purposes:

- \$500,000 to the East Valley Water District to support completion of an environmental impact study on a proposed water storage project.
- \$250,000 to the Historic Public Market Foundation to assist with development of the James Beard Public Market in Portland.
- \$400,000 for distribution to 211info, which is a statewide, nonprofit information and referral service for community and social services. The state currently supports about one-third of the organization's operating budget, primarily through contracts with individual state agency programs for specific services. 211info also receives funding from local governments, other nonprofits, grants, and foundations. This direct General Fund appropriation is intended to help 211info maintain statewide program access over the 2013-15 biennium. An additional request to support around-the-clock operations was not funded; right now 211info operates Monday through Friday from 8 am to 6 pm. To gain a better understanding of how state agencies can most effectively use 211info and to provide the legislature information to help evaluate potential future funding requests, the Subcommittee adopted a budget note:

Budget Note:

The Department of Administrative Services shall work with other state agencies to identify all information and referral services for state government, with a primary focus on help lines (for example, 1-800 numbers). The Department will submit a report to the Joint Committee on Ways and Means during the 2014 legislative session summarizing the purpose, scope, and cost of each service. For each state agency currently using 2-1-1 the report shall also provide information on the service(s) being provided, including but not limited to, contract provisions, utilization, benefits, costs, and budget. Finally, the report shall include an analysis of potential cost savings or efficiencies that might be achieved by broader use of 2-1-1.

The Subcommittee added \$27,100,007 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from several Lottery Bond sales; projects are detailed below and approved in the Lottery Bond bill (Senate Bill 5533). There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is calculated at a total of \$4,882,645 Lottery Funds: \$2,193,283 for the Lane Transit project; \$1,835,741 for the Portland Convention Center hotel project; \$637,464 for the Confederated Tribes of Umatilla; and \$216,157 for the North Central Education Service District project.

- \$10,239,248 Other Funds for disbursement to Metro for the purpose of assisting with the development of a hotel near the Portland Convention Center.
- \$3,562,986 Other Funds for disbursement to the Confederated Tribes of Umatilla for construction a 1.5 mile road extension from the Port of Umatilla into the Confederated Tribes of Umatilla, which will open additional industrial land for development.
- \$1,042,755 Other Funds for disbursement to North Central Education Service District for partial funding of digital switch technology acquisition that would serve the educational and public safety needs of Wheeler, Gilliam, and Sherman Counties.
- \$12,255,018 Other Funds for disbursement to the Lane Transit District for the West Eugene EmX extension project.

House Bill 5008 includes Other Funds expenditure limitations for the following purposes:

- \$400,000 one-time Other Funds increase to support a DAS contract with the Province of British Columbia on behalf of Multnomah County. The county wants to contract with Partnerships BC, which is a government-owned infrastructure development company, to develop a business case for a new Multnomah County Courthouse. Oregon counties are prohibited from contracting with foreign governments, but the state is allowed. This contract will be issued outside the normal, competitive procurement process because under ORS 190 DAS may enter into intergovernmental agreements with foreign governments and bypass this process. Multnomah County will pay for the planning work through DAS to Partnerships BC.
- \$2,955,118 Other Funds increase to the Enterprise Asset Services budget unit to correct a mistake when too much services and supplies expenditure limitation was inadvertently removed from the program in House Bill 5002, the budget bill for the Department of Administrative Services.
- \$24,141,833 one-time increase to the Shared Services Fund to accommodate first year payments from the Fund to counties. In 2007 the Legislature established a new program, the Shared Services Fund, to provide state support to local taxing districts affected by participation in the Strategic Investment Program. Local taxing districts are now eligible to receive payments from the state that are calculated to equal 50% of the personal income tax revenue attributable to the earnings of persons employed as result of a SIP property tax exemption. These payments would otherwise have gone to the state General Fund.

The Subcommittee increased Lottery Funds by \$21,380 to reflect additional Lottery Funds for County Fairs support. The funding is available due to the termination of the County Fair Commission, for which the Department of Agriculture had received Lottery Funds for minimal administrative support of Commission operations.

The Subcommittee also added the following budget note on how to best meet the information technology needs of small state agencies:

Budget Note:

The Department of Administrative Services is directed to report back to the February 2014 Legislative Session with a plan to address the specific needs of smaller (<300 FTE) agencies with regard to Information Technology and Telecommunications Management. The Department shall also report on resources that will be necessary to implement such a plan and how those resources would be funded.

Office of the Governor

A \$900,000 Lottery Funds limitation and three limited duration Principal Executive/Manager F positions (3.00 FTE) are added to the Office of the Governor. These positions will focus on streamlining the permitting process for significant projects across all levels of government; federal, state, county and city.

The Subcommittee approved budget adjustments for an increase in the statutorily set salary for statewide elected officials as provided for in House Bill 2322. The statewide elected officials include the Governor, Secretary of State, State Treasurer, Attorney General, and the Commissioner of Labor and Industries. Each is to receive a salary increase of \$5,000 per year, beginning on January 1, 2014. The impact on the Office of the Governor is an increase of \$9,174 General Fund, including other payroll expenses. Statewide elected officials last received a salary

increase in July of 2009. Statutory Judgeships are also to receive a salary increase (see Judicial Branch program area narrative). The compensation for members of the Legislative Assembly remains unchanged.

The following budget note was approved:

Budget Note:

The Joint Committee on Ways and Means approved a budget with House Bill 5028, the budget bill for the Oregon Business Development Department, that concerned the Regional Solutions program. That budget note is repealed, and the following, also concerning the Regional Solutions program, is adopted.

The Transportation and Economic Development Subcommittee approved a \$1 Other Funds expenditure limitation for the Oregon Business Development Department for Regional Solutions. Prior to legislative approval of any increase in the expenditure limitation for this program, the Office of the Governor shall report to the Interim Joint Committee on Ways and Means with a request to introduce a bill, for consideration during the 2014 Session of the Legislative Assembly, to establish the Regional Solutions program. In addition to any other provisions in this report that the Governor may include, the report shall include requested provisions to: provide for the establishment of Regional Solutions Centers; identify the membership, governance and duties of the Centers; establish criteria on the use of funds allocated to the program; define the process for the development and approval of funding proposals; establish authority for the Oregon Business Development Department to distribute moneys to projects funded under the program and to provide effective oversight of the uses of the moneys so distributed; and delineate the activities and responsibilities of the Oregon Business Development Department for administering the program. The Office of the Governor shall submit this report to the Interim Joint Committee on Ways and Means no later than during the Legislative Days in November 2013.

Department of Revenue

The Subcommittee approved funding for the implementation of the replacement of the agency's core information technology applications (Core System Replacement project). The estimated one-time cost of implementation totals \$70.9 million and is scheduled to be fully completed by the 2017-19 biennia. Overall, the project will be funded with \$12.5 million of General Fund and \$58.4 million of Article Q-bonds. General Fund will provide for Debt Service repayment. Ongoing costs are roughly estimated at 2-3 times the initial one-time costs.

For the 2013-15 biennium, the Subcommittee approved \$26.5 million of Other Funds expenditure limitation for development costs, which will be financed with Article XI-Q bonds approved in House Bill 5506. Personal Services are increased by \$6.0 million Other Funds (31 positions/31.00 FTE), \$18.8 million Other Funds for Services and Supplies, and \$1.7 million for Capital Outlay. Major costs include: \$11.3 million for vendor contract payments; \$1 million for vendor contracted maintenance; \$1.5 million for an independent quality assurance/control vendor; and \$3 million in vendor contract contingency costs.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the Core System Replacement project are established as permanent full-time positions under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the Core System Replacement program (i.e., CSR summary cross reference) and may not be transferred to any other program or used for any other purpose other than the development to the Core System Replacement project; and (c) the positions may not to be included in any permanent finance plan action.

The Subcommittee appropriated \$3.6 million General Fund for the agency's payments to the Department of Administrative Services for State Data Center charges and for vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation.

The Subcommittee appropriated \$1.6 million in General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5506. General Fund Debt Service for the 2015-17 biennium will total \$10.1 million. Other Funds expenditure limitation of \$521,182 is included for the cost of issuance of the bonds.

The Department of Administrative Services is requested to unschedule \$13 million of Other Funds expenditure limitation related to the May 2014 Article XI-Q bond sale pending a Department of Revenue report to the Legislature in 2014 on the status of the project.

The Subcommittee adopted the following budget note:

Budget Note:

The Department of Revenue (DOR) is directed to work with the Department of Administrative Services (DAS) in the development and implementation of the Core Systems Replacement Project. DAS is to provide DOR with the oversight of the project, including support for project management, information technology systems development lifecycle, procurement, quality assurance, and other needs to successfully complete this project.

DOR is to submit updated key foundational project management documentation, each accompanied by an independent quality control review, to Legislative Fiscal Office (LFO) on or before February 1, 2014, as available for review.

DOR and DAS are directed to report to LFO every six months through the biennium on the status of the project using DOR's standard project management reports as well as provide copies of all Quality Assurance and Quality Control and Independent Verification and Validation reports upon their receipt by the agency.

The Subcommittee disappropriated \$440,937 General Fund and reduced Other Funds expenditure limitation by \$146,979 from the Administration program due to the passage of Senate Bill 184, which allows for agencies to send notification by first class mail, or in some cases by an alternative method such as e-mail, in lieu of certified mail. The reduction is the difference in cost between certified mail and first class postage that is estimated to be realized by the agency.

Secretary of State

The Subcommittee approved budget adjustments for an increase in the statutorily set salary for statewide elected officials as provided for in House Bill 2322. The statewide elected officials include the Governor, Secretary of State, State Treasurer, Attorney General, and the Commissioner of Labor and Industries. Each is to receive a salary increase of \$5,000 per year, beginning on January 1, 2014. The impact on the Secretary of State is an increase of \$9,174 General Fund, including other payroll expenses. Statewide elected officials last received a salary increase in July of 2009. Statutory Judgeships are also to receive a salary increase (see Judicial Branch program area narrative). The compensation for members of the Legislative Assembly remains unchanged.

Treasurer of State

The Subcommittee approved budget adjustments for an increase in the statutorily set salary for statewide elected officials as provided for in House Bill 2322. The statewide elected officials include the Governor, Secretary of State, State Treasurer, Attorney General, and the Commissioner of Labor and Industries. Each is to receive a salary increase of \$5,000 per year, beginning on January 1, 2014. The impact on the Treasurer is an increase of \$9,174 Other Funds expenditure limitation, including other payroll expenses. Statewide elected officials last received a salary increase in July of 2009. Statutory Judgeships are also to receive a salary increase (see Judicial Branch program area narrative). The compensation for members of the Legislative Assembly remains unchanged.

CONSUMER AND BUSINESS SERVICES

Bureau of Labor and Industries

The Subcommittee approved budget adjustments for an increase in the statutorily set salary for statewide elected officials as provided for in House Bill 2322. The statewide elected officials include the Governor, Secretary of State, State Treasurer, Attorney General, and the Commissioner of Labor and Industries. Each is to receive a salary increase of \$5,000 per year, beginning on January 1, 2014. The impact on the Bureau of Labor and Industries is an increase of \$6,881 General Fund and \$2,293 Other Funds expenditure limitation, including other payroll expenses. Statewide elected officials last received a salary increase in July of 2009. Statutory Judgeships are also to receive a salary increase (see Judicial Branch program area narrative). The compensation for members of the Legislative Assembly remains unchanged.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased the General Fund appropriation by \$280,954, to fully-fund 2013-15 biennium debt service costs for Article XI-Q general obligation bonds issued to finance Innovation Infrastructure projects. Debt service costs are higher than originally projected, because the bonds are not eligible to be issued on a tax-exempt basis. This increase will provide a total of \$694,286 General Fund to pay 2013-15 biennium debt service costs on the \$5,000,000 project. Debt service costs will increase to \$1.4 million in the 2015-17 biennium.

The Subcommittee established two new Lottery Funds expenditure limitations, and approved the establishment of three full-time, limited-duration positions (3.00 FTE). The first Lottery Funds expenditure limitation of \$1,124,525 supports three limited-duration positions housed in the Shared Services/Central Pool program area, and associated services and supplies costs. These include two positions in regional governance solutions and one position for West Coast Strategies. The second newly-established Lottery Funds expenditure limitation provides \$250,000 for Business, Innovation and Trade for an ongoing Economic Gardening services pilot project. Both of these Lottery Funds expenditure limitations are approved on a one-biennium basis, and will be phased out in the development of the Department's 2015-17 biennium current service level budget.

The bill includes several budget adjustments to allow expenditures of bond proceeds authorized for the Department by Senate Bill 5506 and Senate Bill 5533, and payment of the costs of issuing those bonds. The Other Funds expenditure limitation for the cost of issuing Article XI-Q bonds for the agency is reduced by \$115,000, and the Other Funds expenditure limitation for the cost of issuing lottery revenue bonds for the re-

capitalization of the Special Public Works Fund is reduced by \$132,221 from the levels approved in House Bill 5028, the Department's budget bill. These adjustments will provide expenditure limitation of \$120,000 for the cost of issuing the Article XI-Q bonds, and \$258,580 for the cost of issuing the lottery revenue bonds. These costs will be funded from bond proceeds.

The Subcommittee increased the Other Funds expenditure limitation for the seismic rehabilitation grant program by \$30,000,000 to permit expenditure of bond proceeds approved for that program. Finally, the Subcommittee increased the agency's Nonlimited Other Funds expenditures in the Infrastructure Finance Authority by \$12,000,000 for expenditure of lottery revenue bond proceeds transferred to the Special Public Works Fund. Loan award expenditures from the Special Public Works Fund are not limited in the Department's budget.

Housing and Community Services Department

The Subcommittee approved Other Funds expenditure limitation to enable the Department to expend \$5 million in bond proceeds and \$76,190 for cost of issuance for preservation of existing affordable housing. The funds will help provide financing for the acquisition of affordable housing properties with expiring subsidies from owners who do not wish to renew their federal contracts; the properties will be acquired by new owners who commit to keeping them affordable to low-income Oregonians, rather than having the units convert to market-rate housing. The proceeds are anticipated to provide gap financing to preserve an estimated 200 units of affordable housing. The bonds are included in Senate Bill 5533.

The bill includes \$225,000 General Fund for one-time funding for the Oregon Hunger Response Fund for the first year of the biennium. An additional \$225,000 General Fund is included as a special purpose appropriation to the Emergency Board.

Department of Veterans' Affairs

Expenditure limitation is provided to the Oregon Department of Veterans' Affairs for cost of issuance in the amount of \$65,000 Other Funds, and a General Fund appropriation for debt service in the amount of \$502,814, related to the issuance of \$4 million in Article XI-Q bonds for completion of construction of a second Veterans' Home skilled nursing facility in Linn County. Other and Federal Funds Capital Construction expenditure limitation to spend the Article XI-Q bonds and federal matching funds from the U.S. Department of Veterans' Affairs is included in Senate Bill 5507.

A one-time General Fund appropriation of \$350,000 is made to the Oregon Department of Veterans' Affairs for veterans' suicide prevention and crisis intervention telephone counseling services, allocated pursuant to the following budget note:

Budget Note:

The Oregon Department of Veterans' Affairs shall establish a veterans' crisis suicide line that offers free, anonymous assistance, 24 hours a day, to active-duty service members, veterans and their families. The Department shall establish an RFP process for the line to contract with a provider that has a contractual affiliation with the National Suicide Prevention Line and the National Veteran's Crisis Line, and has capacity to answer at least 30,000 veteran or suicide calls per year. The Department shall establish the line within 90 days of passage.

EDUCATION

Department of Education

The State School Fund is adjusted in this bill to reflect a rebalance of statewide resources, decreasing General Fund and increasing Lottery Funds expenditure limitation by \$12,826,545.

The Other Funds expenditure limitation of the Department of Education for the Grant-in-Aid budget unit is increased by \$11,341,084 and the Other Funds expenditure limitation for the Operations unit of the Department of Education is increased by \$658,916 for increased resources for the Network of Quality Teaching and Learning. The funding is contingent on the increased distribution of up to \$12 million from the Common School Fund over and above the standard distribution according to the policy adopted by the State Land Board on April 14, 2009. The increased resources for the Network will be used for grants, contracts and other assistance distributed to school districts, education service districts, and other entities as well as for agency staffing and associated costs for the following components of the Network: (1) \$2.6 million for Educator Effectiveness, (2) \$1.2 million for Student Centered Learning, (3) \$500,000 for Educator Preparation, (4) \$1.0 million for Closing the Achievement Gap, (5) \$2.2 million for Aligning Professional Development Plans to School Improvement Objectives and Educators' Needs, and (6) \$4.5 million for Supporting Implementation of Common Core Standards. Three new limited duration positions are established (two Education Program Specialist 2 and a Program Analyst 4) and the FTE is increased on two other Program Analyst 4 positions for a total FTE increase of 3.38 FTE. This \$12 million increase is a one-time increase for only the 2013-15 biennium.

The Subcommittee approved an increase of \$2.0 million General Fund in the amount appropriated for the strategic initiatives in the grant-in-aid budget unit. These additional funds are for an increase in resources for the Seamless Transitions policy package (package 305) for collaboration or consortiums of post-secondary institutions and school districts to increase the award of college or community college credits for high school students. The combined funding of this \$2.0 million and the \$2.0 million appropriated for this purpose in Senate Bill 5518, is to be used to support the Eastern Promise consortium and the expansion of consortiums into other regions of the state.

The bill includes \$1.5 million General Fund for Student Achievement Improvement Grants established in House Bill 2322. The Department of Education is to award at least two grants per congressional district to schools considered high poverty under Title I of the federal Elementary and Secondary Act, serving students in grades Kindergarten to 8th grade that are in the bottom five percent of all schools based on the rating system used by the Department for academic performance. The funds are to be used to hire at least one licensed teacher at the school. The grant program is only authorized for the 2013-15 biennium.

The following budget notes were approved:

Budget Note:

The Oregon Department of Education is instructed to report to the Interim Joint Committee on Ways and Means before January 1, 2014 on progress on implementing its 2013-15 strategic plan. This first report is to be a baseline for future reports to the Legislature for measuring the success of transforming the agency to focus more on assisting and collaborating with educational partners, closing the achievement gaps, and being more "results-focused." The report should include the following:

1. A breakdown of the agency's education programs and services with a description of each program and service, including overall purpose, description of federal or state laws or rule that govern the program, target group served, overall funding by fund type, amount of program funding, amount of staff resources dedicated to the program based on FTE, amount spent on administrative costs at the state level, and description of measurements use to gauge the performance of the program or service.
2. Actions taken by the agency in the past six months to become more collaborative with partners and to improve customer service.
3. Actions taken by the agency in the past six months to increase the share of funding the agency receives that is passed through to educational partners.
4. Comparison of the staffing levels and operations of the Oregon Department of Education with education agencies in other states with similar missions and responsibilities.
5. Description of changes in the overall measures and metrics established by the agency as part of it strategic plan development.

The Department will consult with the Legislative Fiscal Office in determining the level of detail included in item #1 above and how specific the program level that should be in the report to the Legislature. In addition to the report due by January 1, 2014, the Department is instructed to provide updated information on the items above during the budget presentation to the Joint Committee on Ways and Means during the 2015 Legislative Session.

Budget Note:

The Department of Education shall not purchase or acquire the interim item bank and related assessments from Smarter Balance Assessment Consortium. The Department shall provide each district with available funds to administer a locally selected and established interim growth assessment system for students in grades Kindergarten through ninth that is capable of informing instruction and measuring student academic performance against a stable scale irrespective of grade level.

The Subcommittee approved an increase of \$500,000 General Fund for the Farm to School program described in ORS 336.431. This program enables schools to offer fresh, locally sourced products and to promote mutually beneficial educational activities and focus on children's long-term health habits. In addition, Federal Funds expenditure limitation for early learning programs was increased by \$1.0 million to reflect a larger carry-forward of child care related funds from 2011-13.

Department of Community Colleges and Workforce Development

A specific Other Funds expenditure limitation for debt service for Article XI-G bonds is established in the amount of \$307,051 for the Department of Community Colleges and Workforce Development. A corresponding reduction in another Other Funds expenditure limitation for the Department is made for a net change of zero across the entire agency.

Oregon Health and Science University

House Bill 5008 includes a General Fund appropriation of \$1,000,000 through the Department of Administrative Services, for the Primary Health Care Loan Forgiveness Program in the Office of Rural Health at the Oregon Health and Science University. This program provides loans to eligible primary care practitioners enrolled in an approved rural-specific Oregon training Program, and was established in 2011. This provides additional funding for the 2013-15 biennium.

Higher Education Coordinating Commission

The Subcommittee approved an increase of \$859,630 General Fund for the budget for the Higher Education Coordinating Commission (HECC) to reflect the added responsibilities of House Bill 3120 and Senate Bill 270. Both of these bills are related to post-secondary education governance. This funding is in addition to the amount already included in House Bill 5033, the budget bill for the HECC. This funding will be used to fund six permanent positions (3.69 FTE) – a manger, two Operations/Policy Analyst 4 positions, two Education Program Specialist 2 positions, and one Procurement and Contract Specialist 3 position. The manager position is budgeted to start in October of 2013 with the remaining positions to start in April 2014. The following budget note was approved:

Budget Note:

Prior to final adoption of any significant change to the distribution of the Community College Support Fund, the Higher Education Coordinating Commission is directed to consult with the appropriate legislative committees including the interim policy committees with jurisdiction on post-secondary education issues and the interim Joint Committee on Ways and Means or Emergency Board on the proposed distribution change.

Oregon University System

The Subcommittee increased the General Fund appropriation for public university support by \$15,000,000 with direction that the money be used to reduce resident undergraduate tuition increases at the state's seven public universities. The Subcommittee adopted the following budget note to limit tuition increases on resident undergraduate students:

Budget Note:

In adopting the budget for the Oregon University System, the Legislature intends that increases in the base rates for tuition paid by resident undergraduate students on all seven campuses and one branch campus (EOU, OIT, OSU, OSU-Cascades, PSU, SOU, UO and WOU) may not exceed an average of 3.5% at any individual campus in any given year of the 2013-15 biennium. For students choosing the Tuition Promise program at WOU, rates of increase over the prior cohort may not exceed 5.7% in any given year. These limits on tuition shall apply to all seven campuses and one branch campus for the next two academic years (2013-14 and 2014-15) regardless of the outcome of any governance changes that may be implemented during the biennium.

House Bill 5008 includes General Fund appropriations to the Oregon University System (OUS) State Programs budget unit for the following purposes:

- \$1,200,000 to expand fermentation science programs at Oregon State University.
- \$250,000 one-time appropriation to Oregon State University for technical assistance to help shellfish hatchery larval production affected by ocean acidification and assist with the maintenance of OSU's Mollusca Brood Stock Program with the intent to produce larval strains more resilient to the adverse effects of ocean acidification.
- \$80,000 to increase the base funding for the Labor Education and Research Center at the University of Oregon.

The Subcommittee adopted the following budget note related to public university support of State Programs with non-state funding:

Budget Note:

It is the expectation of the Legislature that university support for State Programs housed within the Oregon University System be maintained or increased in the same manner as other university programs during the 2013-15 biennium.

The Subcommittee also approved a decrease of \$856,000 General Fund from the budget for the Oregon University System to reflect the shifting of various responsibilities in House Bill 3120 and Senate Bill 270 from the Chancellor's Office (CO) to the Higher Education Coordinating Commission (HECC). Both of these bills are related to post-secondary education governance. This reduction related to transfer of duties from CO to HECC rolls-up to a \$1,200,000 General Fund reduction in the 2015-17 biennium.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee added \$1,360,000 General Fund to the Oregon Health Authority for the following purposes:

- \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$100,000 General Fund was added for the same purpose for eligible individuals through the Women, Infants and Children Program.
- \$260,000 General Fund to increase reimbursements for ambulance transport services.
- \$200,000 General Fund for the Oregon State Hospital to contract for legal services from the Marion County District Attorney, to address the issue of chronically violent patients at the hospital.
- \$700,000 General Fund for breast and cervical cancer screening services. Of this total, about \$400,000 is needed to backfill funding shortfalls in the first year of the biennium related to reductions in funding from the Komen Foundation, as well as reductions resulting from federal sequestration.

The transfer of \$100,000 General Fund from the CCare program to the Oregon Vasectomy Project was approved. This will supplement the project's \$10,000 Title X federal funds.

The Subcommittee approved additional rate increases for the Alcohol and Drug system in Addictions and Mental Health (AMH). A total of \$800,000 General Fund will be used to provide a 2.4% rate increase effective July 1, 2013, and another \$1.4 million General Fund will be used to increase the room and board rate for youth residential beds from \$60 per day to \$90 per day effective July 1, 2013. (The agency's regular budget bill, House Bill 5030, already increases those rates from \$30 per day to \$60 per day.) The funding for these changes comes from two sources: \$1.7 million from the "reinvested" dollars in the AMH budget, resulting from dollars freed up as more clients will have insurance beginning January 2014, and \$500,000 General Fund from the Intensive Treatment and Recovery Services (ITRS) program. With the Affordable Care Act expansion, many of the ITRS clients will have insurance, and less General Fund will be needed to maintain the program level.

ITRS is reduced an additional \$3.3 million General Fund, and this funding is placed in a special purpose appropriation in the Emergency Board, to be available for rate increases in the adult residential system for alcohol and drug treatment for the second year of the biennium. As documented in the budget report for House Bill 5030, the agency will do a study of both the youth and adult systems and report to the 2014 Legislature. Based on the findings of that study, some or all of this special purpose appropriation could be allocated at that time. The Legislature could also decide to reduce the youth rate based on the results of that study.

House Bill 5030, the budget bill for the Oregon Health Authority, eliminated all Other Funds Nonlimited authority for the Public Employees' Benefit Board and the Oregon Educators Benefit Board, and instead moved all expenditure limitation to Other Funds Limited. This bill reverses that, resulting in a decrease in Other Funds Limited of \$3.2 billion and an increase in Other Funds Nonlimited of the same amount.

The following budget notes related to the Oregon State Hospital and the Blue Mountain Recovery Center were approved:

Budget Note:

The Oregon Health Authority shall report to the interim Joint Committee on Ways and Means or the Emergency Board by December 2013 on recommendations for decreasing the use of overtime and improving patient and staff safety at the Oregon State Hospital.

In order to make recommendations, the Oregon State Hospital will form a work group that will include representation from some of the major classifications of employees, particularly those providing direct care of patients, such as psychologists, psychiatrists, registered nurses, mental health therapists, mental health therapy technicians, mental health security technicians, and managers.

The report should include the following:

- Data on overtime hours worked and costs over the last 12 to 18 months, as well as the reasons for the use of this overtime. Details on mandated overtime should be reported.
- Data on the numbers and types of assaults on patients and staff over the last 12 to 18 months, as well as the costs, both direct and indirect, associated with those assaults. The report should also contain information on the concentration of those assaults involving a small number of individuals.
- Recommendations for reducing overtime and reducing assaults, and the status of implementing those recommendations. The report should include, but not be limited to, recommendations related to the float (relief) pool, such as the appropriate mix of permanent full-time, permanent part-time, limited duration, and temporary positions. The report should also consider recommendations for working with the Marion County District Attorney to address issues related to chronically violent patients.

Budget Note:

The Oregon Health Authority shall report to the appropriate legislative committee in September and December on the planning for the transfer of patients from the Blue Mountain Recovery Center (BMRC) pending its closure on January 1, 2014. Additionally, the Oregon Health Authority shall convene a workgroup comprised of the appropriate representatives of the various stakeholder groups, to identify future options for BMRC staff and facilities. The workgroup will have the following charge:

- (1) To identify needed services for Eastern Oregon's most vulnerable people, including those with:
 - (a) acute and chronic mental illness who require special services to enable them to successfully function in society;

- (b) substance abuse and subsequent involvement with the criminal justice system; and
- (c) mental illness and additional complications arising from age-related conditions.

- (2) To advise the legislature and the Oregon Health Authority on strategies to best retain the existing specialized mental health workforce in the region; and
- (3) To advise the legislature and the Oregon Health Authority on the best utilization of the current facilities and identify additional capital improvements to provide the above-identified services.

Department of Human Services

The Subcommittee added \$5 million General Fund and \$9.7 million Federal Funds expenditure limitation (\$14.7 total funds) to the Aging and People with Disabilities budget for the following purposes:

- \$1,300,000 General Fund and \$2,900,000 Federal Funds limitation to advance the implementation date for home and community based care rate increases from October 1, 2013 to July 1, 2013. Rates have been flat since July 2008 and were increased as part of the Department's budget as approved in Senate Bill 5529.
- \$2,500,000 General Fund and \$5,600,000 Federal Funds limitation to partially restore the instrumental activities of daily living (IADL) reduction that occurred in January 2012. Using available funding, the Department will develop and implement a plan to restore hours to the maximum extent possible. The plan may include a phased-in restoration as the Department conducts eligibility re-assessments for consumers served in long term care programs.
- \$700,000 General Fund to augment \$1.6 million General Fund already approved to support projects (innovations and pilots) to develop new approaches to long term care services. The additional amount includes \$350,000 General Fund for a grant to the Neighborhood Housing and Care Program, which is implementing a model for serving people living with HIV/AIDS in their homes. The average age and acuity of these individuals is growing along with the baby boomer population.
- \$500,000 General Fund and \$1,200,000 Federal Funds limitation to help cover Homecare Worker compensation costs associated with nurse delegation duties.

The 2013-15 budget approved for the Department of Human Services (DHS) in Senate Bill 5529 continued some reductions in developmental disability program budgets for community programs and brokerages. These reductions left equity (parity) relative to state office costs at levels ranging from 85% to 95%, depending on the budget component (e.g., case management and brokerage options). After completion of the DHS budget in Senate Bill 5529, DHS discovered that, within the budgeted funding level for these programs and with some updated assumptions in the budget model, equity for both programs could be brought up to 94% across all components. The Subcommittee approved the Department's plan to realign the budgets for the programs and implement the revised parity level. DHS is currently developing workload-based models for both programs and plans to build those models into the agency's 2015-17 budget proposal.

The Subcommittee added \$1,000,000 Other Funds expenditure limitation for the Employment Related Day Care (ERDC) program to help cover child care provider rate increases while providing subsidies to as many employed parents as possible. This funding is currently available due to lower than expected 2011-13 utilization of federal Child Care Development Fund dollars by the Child Care Division; General Fund may be needed in future biennia to cover these expenditures.

Long Term Care Ombudsman

The Subcommittee added \$585,488 General Fund and seven permanent positions (2.81 FTE) to support work under Senate Bill 626, which expands duties of the Long Term Care Ombudsman to advocate for residents of care facilities who have mental illness or developmental disabilities. There are about 7,600 persons living in 1,816 licensed adult foster homes and group homes in Oregon serving persons with developmental disabilities and mental illness.

To provide the subject matter expertise needed to develop and refine the expanded program, the agency would add one permanent full-time Program Analyst 4 position. Five full-time deputy ombudsman positions (Program Analyst 2 classification) would ultimately be needed to work with approximately 125 new volunteers. Consistent with an expected gradual ramp-up for the new program, four of these positions would be phased in over the last 12 months of the 2013-15 biennium, with the fifth position phased-in at the start of the 2015-17 biennium. A half-time volunteer recruiter position (Program Analyst 1) would also be required to develop and maintain volunteer ranks and an Administrative Specialist would help support the new program, staff, volunteers, and an expanded advisory committee.

In addition, to help the agency better serve its existing clients, the Subcommittee increased the agency's budget by \$200,000 General Fund, which covers salary and other costs associated with adding one full-time deputy ombudsman position (1.00 FTE). This position will supervise 25 to 30 additional volunteers, increasing facility coverage (visits) with an emphasis on adult foster homes.

JUDICIAL BRANCH

Judicial Department

The Subcommittee increased the General Fund appropriation for judicial compensation by \$634,980, to finance a second salary increase for judges during the 2013-15 biennium. Judicial salaries are established by statute. House Bill 2322 increases the salaries of judges by \$5,000 per year beginning January 1, 2014, and by an additional \$5,000 per year beginning January 1, 2015. The 2013-15 biennium cost of the House Bill 2322 salary increases totals \$2,539,916. House Bill 5016, the budget bill for the Judicial Department, includes \$1,934,859 General Fund to fund the first \$5,000 salary increase. The General Fund increase included in this bill provides the additional funds needed to pay the second \$5,000 salary increase for the six months that it will be in effect in the 2013-15 biennium.

An Other Funds expenditure limitation increase of \$335,000 was approved for operations, for costs of issuing Article XI-Q bonds to finance a \$4.4 million capital construction project to renovate the exterior of the Supreme Court Building, and to finance a \$15 million grant to support development of a new courthouse for the Multnomah County Circuit Court in Portland. The cost of issuing the bonds will be financed from the proceeds of the bonds.

The Subcommittee also established a \$1 Other Funds expenditure limitation for the Oregon Courthouse Capital Construction and Improvement Fund. This newly-established Fund will hold Article XI-Q bond proceeds and county matching funds, and will be used to fund the purchase, remodeling or construction of courthouses owned or operated by the State. Senate Bill 5506 authorizes \$15 million of Article XI-Q bond proceeds that would be deposited into this Fund. The Legislative Assembly or the Emergency Board must increase the \$1 expenditure limitation, before bond proceeds and county matching funds could be distributed to the county for a construction project.

The Subcommittee reduced the Other Funds expenditure limitation on expenditures of Article XI-Q bond proceeds for Oregon eCourt by \$190,767, to correct an error in House Bill 5016, the Judicial Department's budget bill.

Public Defense Services Commission

The Subcommittee increased the General Fund appropriation for Professional Services by \$2,409,367. This increase includes three components:

- General Fund is increased \$2,400,000 to reduce trial-level juvenile dependency caseloads and improve the quality of legal services in juvenile dependency and termination of parental rights cases. The approved funding level will support an approximate 4.5% average reduction in the caseloads of attorneys providing these services, however, the agency may choose to distribute available funds on a pilot project basis. The agency will make caseload reductions conditional upon agreement to implement established best practices, and will evaluate the impacts of the caseload reductions.
- General Fund is increased \$864,567 to increase compensation paid to public defender contractors, hourly-paid attorneys, and hourly-paid investigators. The funds provided by this action will be added to the \$2,135,433 General Fund appropriated to the Commission for this same purpose in House Bill 5041, to provide a total of \$3,000,000 for compensation increases. From the \$3,000,000 available, the agency is to allocate \$2,329,729 to reduce the average salary differential between public defender salaries and district attorney salaries, allocate \$218,141 to increase the compensation rates for hourly-paid attorneys, and allocate \$452,130 to increase the compensation rates for hourly-paid investigators.
- General Fund is reduced \$855,200 as a result of passage of Senate Bill 40, which reduces crimes for the unlawful manufacture and possession of marijuana and marijuana products. The fiscal impact of these actions will reduce costs to the Commission by this amount.

LEGISLATIVE BRANCH

Legislative Administration Committee

The Legislative Administration Committee has increased expenditures related to the Capitol Master Plan project. The bill establishes an Other Funds limitation of \$615,000 for the cost of issuance of Article XI-Q bonds for the project. It also includes a General Fund appropriation of \$1,421,341 for the debt service on the bonds issued for the 2013-15 biennium. Expenditure limitation for the project costs are provided in SB 5507 (the capital construction bill).

Legislative Fiscal Officer

House Bill 5008 establishes an Other Funds account called the Legislative Fiscal Office Operating Fund.

NATURAL RESOURCES

State Department of Agriculture

The bill adds \$34,060 General Fund to increase special payments to USDA-APHIS-Wildlife Services for predator control activities. \$65,940 General Fund was also added to the Department of Fish and Wildlife for the same purpose. With these increases, state-support in both

departments for predator control activities will be equalized at \$415,889 for the 2013-15 biennium. The Subcommittee added the following budget note related to this increase:

Budget Note:

The Department of Fish and Wildlife and the Department of Agriculture shall, using information provided by USDA-APHIS-Wildlife Services, report to the appropriate subcommittee of the Joint Committee on Ways and Means during the 2015 Regular Session on wildlife conflicts responded to by Wildlife Services agents by species, resource type, and methods used to address the conflict, summarized by county.

The Subcommittee reduced Lottery Funds by \$21,380 to reflect the ending of the County Fair Commission, for which the Department had received funding for minimal administrative support. The moneys will now instead be added to the Lottery Funds support for County Fair payments by the Department of Administrative Services.

Columbia River Gorge Commission

The budget for the Columbia River Gorge Commission was reduced by \$79,873 General Fund to match the lower appropriation made by the State of Washington for Columbia River Gorge Commission activities.

State Department of Energy

House Bill 5008 increases the Department's Other Funds expenditure limitation by \$9,876,190 for home energy efficiency programs that will further the Ten Year Energy Plan goal of meeting new electric energy load growth through energy efficiency and conservation. This expenditure limitation includes \$76,190 for cost of issuance associated with \$5 million in Lottery Bond proceeds, as well as \$4.8 million in unexpended public purpose charge single family weatherization funding transferred from the Housing and Community Services Department in House Bill 2322.

The bill clarifies the use of Lottery Funds by the Department of Energy, to be consistent with the agency's adopted budget.

Department of Environmental Quality

House Bill 5008 removes \$17,140,248 Other Funds expenditure limitation for debt service payments mistakenly added in Senate Bill 5520. This subsection of Senate Bill 5520, the budget bill for the Department of Environmental Quality, is not necessary because the agency was also provided nonlimited Other Funds authority to pay debt service costs during the 2013-15 biennium in the same bill. This adjustment will prevent authorized Other Fund debt service payments from being erroneously doubled counted in 2013-15.

Department of Land Conservation and Development

The Subcommittee approved \$116,000 General Fund to supplement grant funding for the Southern Oregon Regional Land Use Pilot Program. The bill also includes \$80,000 General Fund for a grant to the Columbia River Gorge Commission for continuation of work on urban planning issues inside the Oregon portion of the National Scenic Area in the Columbia River Gorge. In addition, a reduction of \$35,000 General Fund in the Planning Program was approved because rulemaking will not be required to implement provisions of House Bill 2202 to mining on land zoned for exclusive farm use.

State Department of Fish and Wildlife

The Subcommittee added a one-time \$50,000 General Fund appropriation as state match for a study on the effects of cormorant predation on listed salmonids. The state support will be matched with \$150,000 Federal Funds to hire seasonal positions to conduct population surveys, conduct diet studies to help verify the extent of salmonid predations, and assist in on-going hazing efforts.

The bill also adds \$65,940 General Fund to increase special payments to USDA-APHIS-Wildlife Services for predator control activities. \$34,060 General Fund was also added to the Department of Agriculture for the same purpose. With these increases, state-support in both departments for predator control activities will be equalized at \$415,889 General Fund for the 2013-15 biennium. The Subcommittee added the following budget note for both agencies:

Budget Note:

The Department of Fish and Wildlife and the Department of Agriculture shall, using information provided by USDA-APHIS-Wildlife Services, report to the appropriate subcommittee of the Joint Committee on Ways and Means during the 2015 Regular Session on wildlife conflicts responded to by Wildlife Services agents by species, resource type, and methods used to address the conflict, summarized by county.

State Forestry Department

The Department has received a pre-award notice from the U.S. Department of Agriculture regarding the availability of \$3 million of federal legacy dollars to be applied to the Gilchrist Forest acquisition. Limitation in that amount is added for the 2013-15 biennium. The total amount includes \$600,000 for recently-available infill acreage.

To cover the expense of bond issuance for the Gilchrist Forest purchase and the East Lane construction, the Subcommittee increased Other Funds expenditure limitation by \$120,000.

The Department is directed to use up to \$200,000 of the Forest Revenue CSF account to supplement Policy Package 486, SB 5521 (2013), for the same purposes as Package 486. Package 486 provided \$250,000 Other Funds expenditure limitation to meet statutory requirements for forest research and monitoring on the Elliott State Forest.

The following budget note was approved for the State Forestry Department:

Budget Note:

Senate Bill 5521 (2013) provided \$2,885,000 Lottery Funds limitation to the Department of Forestry for the Governor's dry-side forest health collaboration effort for a new business model to improve federal forest project management and technical and scientific support. In administering the funding, the department is authorized to also consider a small grant program and a limited duration liaison position, from the \$2,885,000, at the department's discretion. The small grants are to be administered by the Oregon Watershed Enhancement Board using the Board's existing expenditure limitation. The position, if created, is to be the state's point of contact for the US Forest Service, congressional delegation, local forest collaborative groups, and the state Legislative Assembly.

The Department is directed to report to the Legislature in February 2014 on specific plans, expected outcomes, progress, and the amount of federal funding and support provided to the collaboration.

Parks and Recreation Department

Other Funds expenditure limitation is increased by \$5,000,000 for lottery bond proceeds designated to be passed through to a local recipient for the Willamette Falls project. In addition, the limitation is increased by \$69,882 for cost of issuance expenses. There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is \$0.9 million Lottery Funds.

Department of State Lands

House Bill 5008 increases the Department's Other Funds expenditure limitation by \$307,360. This is for unspent limitation associated with the conversion of 960 open rangeland acres currently leased for livestock grazing. The acreage will be converted to about 620 acres of irrigated agriculture land. The expenditure limitation was authorized by the Emergency Board in May, 2012. Due diligence review and determination of wetlands, required before undertaking the conversion, has taken longer than expected. After the final wetlands determination report in July 2013, the agency can move ahead to complete the project.

The Subcommittee increased the Federal Funds expenditure limitation in anticipation of two Environmental Protection Agency grants to develop scientifically based tools for functions-based, watershed-scale approach to wetlands mitigation in Oregon. The Department expects final notification on the grants in September 2013. The total amount is \$135,000. The Department of Administrative Services (DAS) is requested to unschedule the limitation until such time as State Lands notifies DAS and the Legislative Fiscal Office that the funds are awarded.

Water Resources Department

The Subcommittee approved \$10,242,513 Other Funds expenditure limitation from bond proceed resources for water supply projects including, but not limited to, statewide piping and lining open, rock or dirt-lined irrigation canal projects; implementation/completion of the Umatilla Basin Aquifer Recovery Project, repairing the Dam at Wallowa Lake and constructing a new reservoir in Juniper Canyon; the Willamette Basin Long-Term Water Allocation Study; the Deschutes Basin Study; and development of above and below ground water storage projects with partners in Oregon, Washington State, and Canada.

PUBLIC SAFETY

Department of Corrections

If House Bill 3194 becomes law, the operational budget for the Department of Corrections (DOC), excluding Community Corrections, is reduced by \$19.7 million General Fund and 197 positions (65.31 FTE). This reduction eliminates most of the mandated caseload estimate included in House Bill 5005, and reflects a decrease in projected bed utilization of approximately 700 in 2013-15 from the April 2013 corrections forecast. Although the operational budget is decreased overall, the Department did receive \$168,302 General Fund and 0.79 FTE to support the transitional leave program requirements in House Bill 3194.

The Subcommittee made several modifications to DOC's Community Corrections budget. First, \$9 million General Fund was approved to enhance baseline funding for community corrections programs. Further, if House Bill 3194 becomes law, baseline funding is increased to total

\$215 million, or an additional \$8.09 million General Fund. At \$215 million, the Community Corrections baseline would be \$33 million, or 18%, above the 2011-13 legislatively approved budget. Also, conditional on passage of House Bill 3194, \$5 million General Fund was approved for jail support. DOC will distribute these dollars to counties based on each county's proportion of the baseline funding formula.

The following budget note was approved:

Budget Note:

As in the 2011-13 legislatively approved budget, the Department of Corrections is instructed to address the level of unspecified reductions in its budget without closure of existing facilities and without use of layoffs to reach the reduction goal. A report on what steps may be needed to reach reduction goals will be presented to the Joint Committee on Ways and Means during the February, 2014 legislative session.

Criminal Justice Commission

House Bill 3194 creates the Justice Reinvestment Account (Account) to support grants to counties for programs to reduce recidivism and decrease utilization of state prison capacity. However, the bill itself does not establish a funding level. The Subcommittee approved \$10 million General Fund for the Account with the understanding that an additional \$5 million would be approved during the February 2014 legislative session if the legislative assembly receives a 2013-15 General Fund forecast that is higher than the close of session forecast. This approval was made with the understanding that the Governor's Office will also direct the Criminal Justice Commission (CJC) to allocate \$5 million in federal funds from the 2012 and 2013 Byrne/Justice Assistance Grants for similar grants to counties. In the 2015-17 biennium, the current service level is expected to total \$20 million General Fund for the Account.

The Subcommittee also approved \$190,000 General Fund and the phase-in of one Program Analyst 4 (0.88 FTE) to support grant administration and the Task Force on Public Safety as authorized in House Bill 3194.

The following budget note was approved:

Budget Note:

CJC is directed to administer the Justice Reinvestment Program and Specialty Courts Grant Programs during 2013-2015 using General, Other and Federal Funds. CJC will work with the Justice Reinvestment Grant Review Committee and the Criminal Justice Commission to distribute and allocate these different funds in an efficient and effective manner. CJC will report back on the results of this work during the February 2014 legislative session.

Department of Justice

The Subcommittee approved an increase in Other Funds (Criminal Fine Account) expenditure limitation by \$700,000 to support an increased allocation to Child Abuse Multidisciplinary Intervention (CAMI). With this adjustment, CAMI would receive in total General Fund and Criminal Fine Account allocations, \$10.7 million or 9.9% increase over the 2011-13 legislatively approved budget.

An increase of \$1.8 million General Fund was approved for the Oregon Domestic and Sexual Violence Services Fund (ODSVS). If House Bill 3194 becomes law, an additional \$2.2 million General Fund, for a total of \$4 million, is approved. These adjustments augment the \$4.4 million General Fund authorized in House Bill 5018.

This bill includes a reduction in the Other Funds expenditure limitation for the Department of Justice's Civil Enforcement Division of \$471,040. During consideration of House Bill 5018, this amount was shifted from the Non-limited budget category. Upon further review, restitution and refund payments from the Protection and Education Revolving Account can correctly be categorized as Non-limited.

The Subcommittee approved the first phase of funding to replace the Child Support Enforcement Automated System (CSEAS). This approval included \$1.6 million General Fund for debt service on XI-Q Bonds authorized in Senate Bill 5506, \$14.1 million Other Funds expenditure limitation, and \$27.4 million Federal Funds. In total, the CSEA projected is estimated to cost \$109.4 million with federal funding supporting two-thirds of the project. The Subcommittee also approved the following budget note:

Budget Note:

The Department of Justice (DOJ) is directed to work with the Department of Administrative Services (DAS) in the development and implementation of the Child Support System Modernization project. DAS is to provide support to and collaborate with the DOJ in the information technology systems development lifecycle, procurement, quality assurance, and other support needed to successfully complete this project. DOJ and DAS are directed to report to the Legislative Fiscal Office at a minimum of every six months through the remainder of the biennium on the status of the project as well as provide copies of all Quality Assurance, Quality Control, and Independent Verification and Validation reports upon their receipt by the agency. DOJ is also to submit an update on the status of foundational project management documentation, including copies of completed documents, each accompanied by independent quality control review, to LFO by December 1, 2013.

The Subcommittee approved budget adjustments for an increase in the statutorily set salary for statewide elected officials as provided for in House Bill 2322. The statewide elected officials include the Governor, Secretary of State, State Treasurer, Attorney General, and the Commissioner of Labor and Industries. Each is to receive a salary increase of \$5,000 per year, beginning on January 1, 2014. The impact on the Department of Justice is an increase of \$9,174 Other Funds expenditure limitation, including other payroll expenses. Statewide elected officials last received a salary increase in July of 2009. Statutory Judgeships are also to receive a salary increase (see Judicial Branch program area narrative). The compensation for members of the Legislative Assembly remains unchanged.

The Subcommittee also authorized \$75,000 General Fund to support the Oregon Crime Victims Law Center. Further, the Defense of Criminal Conviction program was reduced by \$391,724 General Fund to reflect a smaller increase in mandated caseload.

Oregon Military Department

The Subcommittee appropriated \$275,000 of General Fund for the Oregon Local Disaster Assistance Loan and Grant Account under the Emergency Management program for possible loans or grants from the account. The Department will need to request Other Funds expenditure limitation from either the Legislature or the Emergency Board specific to a local disaster in order to expend funds from the Account.

The bill includes \$15,000 General Fund for the Oregon Youth Challenge program for the reimbursement of fuel costs of participating youths' parents or legal guardians who travel to the program to visit their children. The Oregon Youth Challenge program is to establish a reimbursement policy for such expenses and is to expend no more than the appropriation provided, unless federal matching funds are available for this purpose.

General Fund Debt Service of \$314,523 was approved to support repayment of Article XI-Q General Obligation bond approved in Senate Bill 5506 for the 2013-15 biennium (Sharff Hall – Portland and Roseburg Armory). The appropriation reflects a reduction of \$78,840 for General Fund Debt Service savings from previously issued bonds. The General Fund Debt Service for the 2015-17 biennium will total \$2.2 million and will include Debt Service costs for Sharff Hall, the Medford Armory, the Roseburg Armory, and the Baker City Readiness Center. The Subcommittee also approved \$237,345 Other Funds expenditure limitation for the cost of issuance for the four projects.

Oregon State Police

To address concerns for diminishing availability of public safety services in some Oregon counties, particularly in the areas of patrol and criminal investigations, the Subcommittee approved \$1.16 million General Fund and 10 trooper positions (2.50 FTE) within the Patrol Division, \$462,000 General Fund and four trooper positions (1.00 FTE) within the Criminal Division, \$1.47 million General Fund for forensic equipment and one Forensic Scientist (0.88 FTE), and \$300,000 General Fund to support contractual payments for medical examiner services in Southern Oregon.

Department of Public Safety Standards and Training

The Subcommittee approved \$1 million Other Funds (Criminal Fine Account) expenditure limitation and four Public Safety Training Specialist 2 positions (3.52 FTE) to support the Oregon Center for Policing Excellence.

Oregon Youth Authority

The General Fund appropriation for the East Multnomah County gang funding is increased by \$126,673 for extraordinary inflation associated with personnel costs. Total funding with this addition is \$1,833,428.

Because of savings in capital projects, Oregon Youth Authority is able to redirect unspent funds to debt service, eliminating the need for the same amount of General Fund. The Subcommittee approved establishing a new other Funds expenditure limitation for \$384,877 for debt service. The General Fund reduction is included in the omnibus adjustments.

TRANSPORTATION

Department of Transportation

Senate Bill 665 proposed moving the Statewide Interoperability Coordinator (SWIC) position and support for the Statewide Interoperability Executive Council from the Department of Transportation to the Department of Administrative Services. The bill was not heard. The agencies are instructed to complete planning for the transfer and report to the February 2014 Legislature on status of the federal FirstNet grant funding and how the SWIC's salary and other expenses will be paid. Two positions that were eliminated from the Department of Transportation's Highway Maintenance unit budget in anticipation of Senate Bill 665's passage are restored. They are a Project Manager 3 and an Operations and Policy Analyst 4. Other Funds expenditure limitation is increased by \$391,871 in Personal Services to support the positions.

House Bill 3137 permits an individual to submit to the Department of Transportation a voluntary odometer reading for a vehicle over ten years old as part of transfer of any interest in the motor vehicle. The measure has a fiscal impact to the Driver and Motor Vehicles Division. If the bill becomes law, it is understood that the Department may proceed with implementation if the National Highway Traffic Safety Administration odometer fraud grant in the same amount, for which the Department applied in May, 2013, is awarded. If the grant is not awarded and the Department can find no other funding to implement the measure, the Department may request funding from the Legislature in February 2014.

The Subcommittee approved an increase in Other Funds expenditure limitation in the Transportation Program Development section of \$42,000,000 in lottery bond proceeds for ConnectOregon V. In addition, the limitation is increased by \$691,683 for cost of issuance expenses. There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is \$7.6 million Lottery Funds. The following direction was provided:

Budget Note:

In order to ensure Connect Oregon Funds are used efficiently and effectively, the department shall take steps to ensure that projects are delivered on time and on budget. Actions shall include, but not be limited to, the withholding of five percent of the moneys awarded. Of the amount withheld under this section, the department shall release to the recipient:

- (a) Eighty percent when the recipient has completed the project.
- (b) Twenty percent when the recipient has submitted and the department has accepted the final performance measure report as established by agreement between the department and the recipient. The department may not pay and the recipient forfeits the amount withheld under this paragraph if the recipient does not submit a final performance measure report before the due date in a manner that is acceptable to the department as established by the agreement between the department and the recipient. Additionally, if the recipient does not submit the performance measure report before the due date, the recipient may not apply for another performance grant during the next application cycle.

Public Transit Other Funds expenditure limitation is increased by \$3,500,000 lottery bond proceeds for the Salem Keizer Transit Center. In addition, the Other Funds limitation is increased by \$62,986 for cost of issuance expenses. There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is \$0.6 million Lottery Funds.

General Fund debt service in Senate Bill 5544 for the Lane Transit EmX project is eliminated, for a reduction of \$757,944. Lottery Funds debt service for this borrowing will begin in the 2015-17 biennium.

Other Funds expenditure limitation is increased in the Rail Division by \$10,000,000 for lottery bond proceeds for Coos Bay Rail. In addition, the limitation is increased by \$239,248 for cost of issuance expenses. There is no debt service in the 2013-15 biennium as the bonds will not be sold until the spring of 2015. Debt service in 2015-17 is \$1.8 million Lottery Funds.

Adjustments to 2011-13 Budgets

Emergency Board

House Bill 5008 disappropriates \$50,447,306 General Fund from the Emergency Board. This represents all remaining appropriation in the Emergency Board for the 2011-13 biennium.

Oregon University System

The Subcommittee acted to align 2011-13 Other Funds expenditure limitations, adopted for the Oregon University System (OUS) before Senate Bill 242 (2011) was passed, with current budget reality, by removing a total of \$2,329,480,585 Other Fund limited and \$2,236,635,139 Other Funds non-limited authority approved by the Legislature during the 2011 Regular Session. With the passage of Senate Bill 242 (2011) the Oregon University System and its seven public universities were reorganized as non-state agencies. Part of this change involved removing OUS from being subject to Other Funds expenditure limitation by the Legislature.

Oregon Youth Authority

House Bill 5008 includes a supplemental General Fund appropriation of \$200,000 for operations.

Military Department

The Subcommittee disappropriated \$460,000 of General Fund for the Oregon Local Disaster Assistance Loan and Grant Account, which is in the Emergency Management program. There are currently no outstanding loan or grant requests for the account. The Subcommittee also disappropriated \$26,748 of General Fund Debt Service savings from the Capital Debt Service and Related Costs program.

Agency Name	Appropriation Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
ADMINISTRATION								
ADVOCACY COMMISSIONS OFFICE	Operating Expenses	SB 5501	01	GF	(8,301)	-	-	-
DEPT OF ADMIN SERVICES	Chief Operating Office	HB 5002	01-01	GF	(5,511)	-	-	-
DEPT OF ADMIN SERVICES	Enterprise Asset Management	HB 5002	01-02	GF	(25,298)	-	-	-
DEPT OF ADMIN SERVICES	Oregon Public Broadcasting	HB 5002	01-03	GF	(10,000)	-	-	-
DEPT OF ADMIN SERVICES	Oregon Historical Society	HB 5002	01-04	GF	(15,000)	-	-	-
SECRETARY OF STATE	Administrative Services	SB 5539	01-01	GF	(39,053)	-	-	-
SECRETARY OF STATE	Elections Division	SB 5539	01-02	GF	(136,133)	-	-	-
DEPT OF REVENUE	Administration	SB 5538	01	GF	(1,121,210)	-	-	-
DEPT OF REVENUE	Property Tax	SB 5538	02	GF	(289,008)	-	-	-
DEPT OF REVENUE	Personal Tax and Compliance	SB 5538	03	GF	(1,329,932)	-	-	-
DEPT OF REVENUE	Business	SB 5538	04	GF	(446,852)	-	-	-
DEPT OF REVENUE	Elderly Rental Assistance and Nonprofit Housing	SB 5538	05	GF	(113,440)	-	-	-
EMPLOYMENT RELATIONS BOARD	Operating Expenses	HB 5010	01	GF	(38,817)	-	-	-
OFFICE OF THE GOVERNOR	Operating Expenses	SB 5523	01	GF	(205,081)	-	-	-
OFFICE OF THE GOVERNOR	Expenses for Duties	SB 5523	02	GF	(1,000)	-	-	-
OREGON STATE LIBRARY	Operating Expenses	HB 5022	01	GF	(32,951)	-	-	-
CONSUMER AND BUSINESS SERVICES								
BUREAU OF LABOR AND INDUSTRIES	Operating Expenses	HB 5020	01	GF	(234,674)	-	-	-
ECONOMIC DEVELOPMENT								
ECONOMIC AND COMMUNITY DEVELOP	Arts Commission	HB 5028	01-01	GF	(89,679)	-	-	-
ECONOMIC AND COMMUNITY DEVELOP	Business, Innovation and Trade	HB 5028	03-01	LF	-	(1,178,533)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Business, Innovation and Trade - Seismic Rehab	SB 813	18e-01	LF	-	(3,208)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Shared Services	HB 5028	03-02	LF	-	(136,228)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Shared Services - Seismic Rehab	SB 813	18e-02	LF	-	(2,413)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Oregon Film & Video Office	HB 5028	03-03	LF	-	(23,072)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Oregon Growth Board	HB 2323	14	LF	-	(2,000)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Oregon Industrial Site Readiness Program	SB 246	08	LF	-	(3,585)	-	-
ECONOMIC AND COMMUNITY DEVELOP	Beginning and Expanding Farmer Loan Program	HB 2700	07	LF	-	(4,552)	-	-
DEPT OF HOUSING/COMMUNITY SVCS	Operating Expenses	HB 5015	01	GF	(169,304)	-	-	-
DEPT OF VETERANS AFFAIRS	Services Provided by ODVA	HB 5047	01-01	GF	(82,086)	-	-	-
DEPT OF VETERANS AFFAIRS	County Payments	HB 5047	01-02	GF	(91,535)	-	-	-
DEPT OF VETERANS AFFAIRS	Vet's Services Organizations Payments	HB 5047	01-03	GF	(2,212)	-	-	-
EDUCATION								
DEPT OF EDUCATION	Operations	SB 5518	01-01	GF	(909,397)	-	-	-
DEPT OF EDUCATION	Oregon School for the Deaf	SB 5518	01-02	GF	(222,340)	-	-	-
DEPT OF EDUCATION	Early intervention services and early childhood special education programs	SB 5518	02-01	GF	(2,720,844)	-	-	-
DEPT OF EDUCATION	Other special education programs	SB 5518	02-02	GF	(857,426)	-	-	-
DEPT OF EDUCATION	Blind and Visually Impaired Student Fund	SB 5518	02-03	GF	(19,769)	-	-	-
DEPT OF EDUCATION	Breakfast and summer food programs	SB 5518	02-04	GF	(46,375)	-	-	-
DEPT OF EDUCATION	Strategic investments	SB 5518	02-05	GF	(436,976)	-	-	-

Agency Name	Appropriation Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
DEPT OF EDUCATION	Other grant-in-aid programs	SB 5518	02-06	GF	(80,053)	-	-	-
DEPT OF EDUCATION	Oregon prekindergarten program	SB 5518	02-07	GF	(2,548,483)	-	-	-
DEPT OF EDUCATION	Other early learning programs	SB 5518	02-08	GF	(673,910)	-	-	-
DEPT OF EDUCATION	Youth development programs	SB 5518	02-09	GF	(114,982)	-	-	-
OREGON EDUCATION INVESTMENT BRD	Operating Expenses	SB 5548	01	GF	(123,176)	-	-	-
STUDENT ASSISTANCE COMMISSION	Oregon Opportunity Grants	HB 5032	01-01	GF	(2,269,536)	-	-	-
STUDENT ASSISTANCE COMMISSION	OSAC operations	HB 5032	01-02	GF	(63,076)	-	-	-
STUDENT ASSISTANCE COMMISSION	Other payments to individuals and institutions	HB 5032	01-03	GF	(28,985)	-	-	-
COMMUNITY COLLEGES DEPARTMENT	Operations	HB 5019	01-01	GF	(275,715)	-	-	-
COMMUNITY COLLEGES DEPARTMENT	Skills centers	HB 5019	01-03	GF	(12,000)	-	-	-
HIGHER EDUCATION COORD. COMM.	Operations	HB 5033	01	GF	(45,957)	-	-	-
HUMAN SERVICES								
LONG TERM CARE OMBUDSMAN	Operating Expenses	HB 5024	01	GF	(39,554)	-	-	-
COMMISSION FOR THE BLIND	Operating Expenses	HB 5003	01	GF	(31,287)	-	-	-
PSYCHIATRIC REVIEW BOARD	Operating Expenses	HB 5040	01	GF	(46,969)	-	-	-
DEPT OF HUMAN SERVICES	Central Services, Statewide Assessments & Enterprise-wide Costs	SB 5529	01-01	GF	(3,618,994)	-	-	-
DEPT OF HUMAN SERVICES	Child Welfare, Self Sufficiency, and Vocational Rehabilitation Services	SB 5529	01-02	GF	(16,897,531)	-	-	-
DEPT OF HUMAN SERVICES	Aging and People with Disabilities and Developmental Disabilities Programs	SB 5529	01-03	GF	(25,049,879)	-	-	-
OREGON HEALTH AUTHORITY	Programs	HB 5030	01-01	GF	(36,974,198)	-	-	-
OREGON HEALTH AUTHORITY	Central Services, Statewide Assessments and Enterprise-wide Costs	HB 5030	01-02	GF	(1,834,762)	-	-	-
JUDICIAL BRANCH								
JUDICIAL FIT OR DISABILITY COM	Administration	HB 5017	01-01	GF	(3,849)	-	-	-
JUDICIAL FIT OR DISABILITY COM	Extraordinary expenses	HB 5017	01-02	GF	(206)	-	-	-
JUDICIAL DEPARTMENT	Operations	HB 5016	01-02	GF	(5,455,635)	-	-	-
JUDICIAL DEPARTMENT	Mandated Payments	HB 5016	01-03	GF	(296,940)	-	-	-
JUDICIAL DEPARTMENT	Electronic Court	HB 5016	01-04	GF	(37,415)	-	-	-
JUDICIAL DEPARTMENT	Third-party Debt Collections	HB 5016	01-06	GF	(239,201)	-	-	-
JUDICIAL DEPARTMENT	Oregon Law Commission	HB 5016	05	GF	(4,492)	-	-	-
JUDICIAL DEPARTMENT	Council on Court Procedures	HB 5016	06	GF	(1,040)	-	-	-
JUDICIAL DEPARTMENT	Conciliation & mediation services in circuit courts	HB 5016	07-01	GF	(144,248)	-	-	-
JUDICIAL DEPARTMENT	Operating law libraries or providing law library services	HB 5016	08-01	GF	(144,248)	-	-	-
PUBLIC DEFENSE SERVICES	Appellate Division	HB 5041	01-01	GF	(291,347)	-	-	-
PUBLIC DEFENSE SERVICES	Professional Services	HB 5041	01-02	GF	(4,617,158)	-	-	-
PUBLIC DEFENSE SERVICES	Contract and Business Services Division	HB 5041	01-03	GF	(65,418)	-	-	-
LEGISLATIVE BRANCH								
LEGISLATIVE ADMIN COMMITTEE	General program	HB 5021	01-01	GF	(533,335)	-	-	-
LEGISLATIVE ASSEMBLY	Biennial General Fund	HB 5021	04	GF	(266,482)	-	-	-
LEGISLATIVE ASSEMBLY	77th Leg Assembly	HB 5021	05-01	GF	(338,307)	-	-	-
LEGISLATIVE ASSEMBLY	78th Leg Assembly	HB 5021	05-02	GF	(176,899)	-	-	-
LEGISLATIVE COUNSEL COMMITTEE	Operating Expenses	HB 5021	08	GF	(200,172)	-	-	-

Agency Name	Appropriation Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
LEGISLATIVE FISCAL OFFICER	Operating Expenses	HB 5021	11-01	GF	(73,889)	-	-	-
LEGISLATIVE REVENUE OFFICE	Operating Expenses	HB 5021	12	GF	(51,399)	-	-	-
INDIAN SERVICES COMMISSION	Operating Expenses	HB 5021	13	GF	(9,186)	-	-	-
NATURAL RESOURCES								
DEPT OF GEOLOGY AND INDUSTRIES	General Fund	HB 5014	01	GF	(51,519)	-	-	-
DEPT OF PARKS AND RECREATION	General Fund	HB 5034	01	GF	(20,000)	-	-	-
LAND USE APPEALS BOARD	General Fund	SB 5531	01	GF	(30,950)	-	-	-
DEPT OF WATER RESOURCES	Water resources program	SB 5547	01	GF	(540,096)	-	-	-
DEPT OF AGRICULTURE	Administrative and Support Services	SB 5502	01-01	GF	(33,821)	-	-	-
DEPT OF AGRICULTURE	Food Safety	SB 5502	01-02	GF	(130,436)	-	-	-
DEPT OF AGRICULTURE	Natural Resources	SB 5502	01-03	GF	(140,392)	-	-	-
DEPT OF AGRICULTURE	Agricultural Development	SB 5502	01-04	GF	(79,760)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Air quality	SB 5520	01-01	GF	(114,865)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Water quality	SB 5520	01-02	GF	(392,845)	-	-	-
DEPT OF ENVIRONMENTAL QUALITY	Land quality	SB 5520	01-03	GF	(15,194)	-	-	-
DEPT OF FISH AND WILDLIFE	Fish Division	HB 5013	01-01	GF	(252,570)	-	-	-
DEPT OF FISH AND WILDLIFE	Wildlife Division	HB 5013	01-02	GF	(9,787)	-	-	-
DEPT OF FISH AND WILDLIFE	Administrative Services Division	HB 5013	01-03	GF	(29,412)	-	-	-
DEPT OF FISH AND WILDLIFE	Capital Improvement	HB 5013	01-05	GF	(2,912)	-	-	-
DEPT OF FORESTRY	Agency administration	SB 5521	01-01	GF	(4,000)	-	-	-
DEPT OF FORESTRY	Fire protection	SB 5521	01-02	GF	(771,994)	-	-	-
DEPT OF FORESTRY	Private forests	SB 5521	01-03	GF	(286,486)	-	-	-
DEPT OF LAND CONSERVTN/DEVELOP	Planning program	SB 5530	01-01	GF	(211,684)	-	-	-
DEPT OF LAND CONSERVTN/DEVELOP	Grant Programs	SB 5530	01-02	GF	(24,653)	-	-	-
COLUMBIA RIVER GORGE COMMISSION	Operating Expenses	SB 5511	01	GF	(17,820)	-	-	-
PUBLIC SAFETY								
BOARD OF PAROLE/POST PRISON	General Fund	HB 5035	01	GF	(79,300)	-	-	-
OREGON STATE POLICE	Patrol services, criminal investigations and gaming enforcement	HB 5038	01-01	GF	(2,965,500)	-	-	-
OREGON STATE POLICE	Fish and wildlife enforcement	HB 5038	01-02	GF	(57,000)	-	-	-
OREGON STATE POLICE	Forensic services and State Medical Examiner	HB 5038	01-03	GF	(742,545)	-	-	-
OREGON STATE POLICE	Administrative Services, information management and Office of the State Fire Marshal	HB 5038	01-04	GF	(928,850)	-	-	-
DEPT OF CORRECTIONS	Operations and health services	HB 5005	01-01	GF	(17,849,890)	-	-	-
DEPT OF CORRECTIONS	Administration, general services and human resources	HB 5005	01-02	GF	(2,570,120)	-	-	-
DEPT OF CORRECTIONS	Offender management and rehabilitation	HB 5005	01-03	GF	(1,281,735)	-	-	-
DEPT OF CORRECTIONS	Community corrections	HB 5005	01-04	GF	(4,342,090)	-	-	-
DEPT OF CORRECTIONS	Capital Improvements	HB 5005	01-06	GF	(53,975)	-	-	-
CRIMINAL JUSTICE COMMISSION	General Fund	HB 5007	01	GF	(277,465)	-	-	-
DISTRICT ATTORNEYS/DEPUTIES	Department of Justice for District Attorneys	SB 5517	01	GF	(209,190)	-	-	-
DEPT OF JUSTICE	Office of AG & administration	HB 5018	01-01	GF	(6,000)	-	-	-
DEPT OF JUSTICE	Civil enforcement	HB 5018	01-02	GF	(77,855)	-	-	-
DEPT OF JUSTICE	Criminal Justice	HB 5018	01-03	GF	(168,930)	-	-	-
DEPT OF JUSTICE	Crime victims' services	HB 5018	01-04	GF	(114,900)	-	-	-
DEPT OF JUSTICE	Defense of criminal conviction	HB 5018	01-05	GF	(379,270)	-	-	-

Agency Name	Appropriation Description	Bill Number	Section/ Sub	Fund	General Fund	Lottery Funds	Other Funds	Federal Funds
DEPT OF JUSTICE	Child Support Division	HB 5018	01-06	GF	(465,565)	-	-	-
DEPT OF MILITARY	Administration	SB 5534	01-01	GF	(88,729)	-	-	-
DEPT OF MILITARY	Operations	SB 5534	01-02	GF	(127,396)	-	-	-
DEPT OF MILITARY	Emergency Management	SB 5534	01-03	GF	(37,768)	-	-	-
DEPT OF MILITARY	Community Support	SB 5534	01-04	GF	(4,114)	-	-	-
OREGON YOUTH AUTHORITY	Operations	HB 5050	01-01	GF	(5,017,373)	-	-	-
OREGON YOUTH AUTHORITY	Juvenile crime prevention/diversion	HB 5050	01-02	GF	(351,862)	-	-	-
OREGON YOUTH AUTHORITY	East Multnomah County gang funding	HB 5050	01-03	GF	(34,135)	-	-	-
OREGON YOUTH AUTHORITY	Multnomah County Gang Services	HB 5050	01-04	GF	(67,542)	-	-	-
OREGON YOUTH AUTHORITY	Capital Improvements	HB 5050	01-06	GF	(14,763)	-	-	-
TRANSPORTATION								
OREGON DEPT OF TRANSPORTATION	PTD: Elderly & People w/Disabilities Transportation Pgm	SB 5544	02	GF	(40,000)	-	-	-
TOTAL					(154,895,175)	(1,353,591)	-	-

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 5028-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Read
Carrier – Senate: Sen. Johnson**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 1 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc:

Senate

Yeas: Bates, Devlin, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays: Edwards

Exc:

Prepared By: Tamara Brickman, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: June 28, 2013

Agency

Oregon Business Development Department

Biennium

2013-15

Budget Summary*

	2011-13 Legislatively Approved Budget ⁽¹⁾	2013-15 Current Service Level	2013-15 Committee Recommendation	Committee Change from 2011-13 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 3,842,479	\$ 4,000,961	\$ 4,483,930	\$ 641,451	16.7%
General Fund Debt Service	\$ 0	\$ 0	\$ 413,332	\$ 413,332	100.0%
Lottery Funds	\$ 56,577,026	\$ 41,135,002	\$ 66,891,648	\$ 10,314,622	18.2%
Lottery Funds Debt Service	\$ 82,100,202	\$ 50,460,265	\$ 48,026,937	\$ (34,073,265)	-41.5%
Other Funds	\$ 24,001,179	\$ 23,367,180	\$ 31,576,250	\$ 7,575,071	31.6%
Other Funds Debt Service	\$ 2,119,733	\$ 5,000,000	\$ 5,000,000	\$ 2,880,267	135.9%
Other Funds Nonlimited	\$ 196,333,137	\$ 173,137,649	\$ 173,137,649	\$ (23,195,488)	-11.8%
Other Funds Debt Service Nonlimited	\$ 126,851,051	\$ 37,203,356	\$ 37,203,356	\$ (89,647,695)	-70.7%
Federal Funds	\$ 50,652,649	\$ 38,441,644	\$ 38,782,000	\$ (11,870,649)	-23.4%
Total	\$ 542,477,456	\$ 372,746,057	\$ 405,515,102	\$ (136,962,354)	-25.2%

Position Summary

Authorized Positions	132	125	127	-5
Full-time Equivalent (FTE) positions	129.87	123.50	125.50	-4.37

⁽¹⁾ Includes adjustments through December 2012

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The Oregon Business Development Department is funded through a variety of revenue streams, with direct Lottery Funds and Lottery Bond Funds (Other Funds Nonlimited), Other Funds (Limited and Nonlimited) revenue from loan repayments and interest earnings, investment income, bond proceeds, application fees, service fees, grants and donations, publication sales, and from reimbursement for partnerships and agreements with other state and private entities. Other Funds are expended using both Limited and Nonlimited expenditure authority. Typically, Nonlimited expenditure authority is used for bond-related and revolving loan fund expenditures.

The Community Development Block Grant is the largest source of Federal Funds the department receives on a regular basis. Other federal grant revenues are received from other specific grant sources. The department typically receives other small grants throughout the biennium. Federal Safe Drinking Water Act funds come to the department through an interagency agreement with the Department of Human Services, and are expended as Nonlimited Other Funds.

Excluding Nonlimited Other Funds, Lottery Funds provide the major revenue source for the department's programs. Lottery Funds provide the bulk of funding for the Shared Services, and the Business, Innovation, Trade program units, and are the funding source for the Special Payments to the semi-independent Film and Video Office. Lottery Funds are also spent on Debt Service payments on Lottery revenue bonds, which in turn are a source of Other Funds Nonlimited revenues. More than 52 percent of the agency's Lottery Funds expenditures are to pay debt service costs on Lottery Bonds issued to support the department's programs and other economic development initiatives. The amount in the budget covers debt service on previously-issued Lottery Bonds.

The Arts Commission receives General Fund in addition to Other Funds (largely from private grants) and Federal Funds from the National Endowment for the Arts. Funding for the Cultural Trust comes largely from private contributions received with respect to a related personal income tax credit. Additional funding is also available from the sale of the Cultural Trust license plates to Oregon vehicle owners. The department will receive additional General Fund for Debt Service associated with the sale of Article XI-Q bonds issued to support innovation infrastructure for three programs (described in Package 814, within Business, Innovation, Trade).

The department will receive remaining federal revenue on federal grants from the United States Small Business Administration for a State Trade and Export Promotion Grant (STEP) program and the United States Department of the Treasury for the State Small Business Credit Initiative (SSBCI). The department will receive Oregon's non-entitlement share of the Community Development Block Grant from the United States Department of Housing and Urban Development, as well as federal funds from the Environmental Protection Agency for the Brownfields Program.

Summary of Transportation and Economic Development Subcommittee Action

The Oregon Business Development Department (Business Oregon) is the state agency charged with maintaining and promoting the economic development policy of the state. Business Oregon's mission is to enable the creation, retention, expansion and attraction of business to provide sustainable, living-wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs. Business Oregon delivers services through the Business, Innovation, and Trade and Infrastructure Finance Authority program units. The Oregon Business Development Commission serves an advisory capacity for the entire agency. The Commission consists of nine members appointed by the Governor and two ex-officio legislative members.

The Infrastructure Finance Authority Board assists the department with oversight of the Infrastructure Finance Authority (IFA) and the state's infrastructure activities. The Board consists of nine members: six appointed by the Governor; a representative from the State Treasurer's office; and two ex-officio legislative members. Recommendations by the Board are reviewed and discussed by the Commission at Commission meetings. Business Oregon is functionally organized into two major divisions: Business, Innovation, and Trade and the Infrastructure Finance Authority. The Arts Commission is part of the agency and receives administrative support from the central Shared Services program unit. The Arts Commission and the Oregon Cultural Trust Board provide oversight to the Arts Programs and Oregon Cultural Trust, respectively. The Office of Film and Video is a program unit within the agency's budget, but for funds pass-through purposes only.

The Subcommittee approved a budget of \$405,515,102 total funds and 127 positions (125.50 full-time equivalent) for the department. This is a 25.2 percent decrease from the 2011-13 Legislatively Approved Budget. The decrease is due to a reduction in Lottery Funds debt service

payments for Lottery revenue bonds, and to the 2011-13 biennium expenditures associated with refunding the agency's bonds (Other Funds) that are not budgeted to be repeated in 2013-15. The Subcommittee recommended that the \$114,918,585 of total Lottery Funds expenditures in the 2013-15 biennium budget be expended as follows:

- \$66,891,648 for programs, and
- \$48,026,937 for debt service.

Lottery Fund allocations are not approved in House Bill 5028, but are included in the statewide Lottery Allocation Bill.

Shared Services/Central Pool

The department's shared services functions include:

- The Director's Office, which consists of the department director, deputy director, and an executive assistant. The office is responsible for all activities in support of the Business Development Commission (an agency oversight commission), for supervision of agency operations, and for legislative activities as well as government relations.
- The Strategic Services Section which is responsible for the department's strategic planning efforts, internal/external communications, policy development, and performance reporting.
- The Information Technology Section, which is responsible for maintaining information systems, implementing technology to support the performance of the agency's programmatic service delivery, and managing agency security.
- Fiscal and Budget Services, which is responsible for the department's budget development and administration, financial reporting, accounts receivable, accounts payable, employee payroll and agency contracts.
- Employee Services Section, which is responsible for employee recruitment, human resources, facility services and reception.

The Subcommittee approved the following:

- Package 081, May 2012 E-Board, which reflects the Emergency Board action during the biennium implementing statewide General Fund reductions enacted in the 2012 legislative session to restructure state government business operations and management of agency programs and services. A proposal to permanently offset some Lottery Funding for nine positions in Shared Services by shifting to Other Funds was approved. In the Shared Services/Central Pool program, this package eliminates \$56,393 Lottery Funds expenditure limitation and increases Other Funds expenditure limitation by \$283,968.
- Package 091, Statewide Administrative Savings, eliminates \$160,239 Lottery Funds expenditure limitation and increases Other Funds expenditure limitation by \$100,000. This package is a placeholder for administrative efficiencies in finance, information technology,

human resources, accounting, payroll, and procurement expenditures. The Department of Administrative Services will continue to work on details of these reductions with agencies and report back during the 2014 session.

- Package 092, PERS Tax Policy, eliminates \$14,306 Lottery Funds expenditure limitation and \$2,522 Other Funds expenditure limitation. This package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.
- Package 093, Other PERS Adjustments, eliminates \$114,449 Lottery Funds expenditure limitation and \$20,179 Other Funds. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent.

An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

Business, Innovation, Trade

The Business, Innovation, and Trade Division primarily works with existing Oregon businesses and new businesses. The division also works to recruit business to the state, and works with regional economic development organizations and local government economic development staff. The division's focus is primarily on helping Oregon businesses create or retain jobs. Customers of these services include existing small to medium sized businesses in Oregon. The division has three programs which promote business growth, retention, and job creation. The programs are:

Business Development Services consisting of:

- The Strategic Reserve Fund, which is a forgivable loan program. The funds are used as a strategic investment focused on creating and retaining jobs for Oregon businesses. The terms are negotiated on a case-by-case basis. If a company fails to meet the terms it must repay the loan. This is referred to as a "claw back" provision.
- The Brownfields Program combines state and federal funding to offer low-interest loans with flexible terms to private individuals, local governments and non-profits to determine the impact of brownfields in their community as well as complete the evaluation and cleanup.
- The Industrial Site Certification Program certifies lands as "project ready," which means that the site can be developed within 180 days or less.
- The Lean and High Performance Manufacturing Services program is administered by the Oregon Manufacturing Partnership and assists companies to maintain or gain competitive advantage.

Global Strategies consisting of:

- The International Trade program works to maximize the state’s international presence to better serve Oregon companies. International staff provide one-on-one business counseling, market research and entry strategies, and due diligence assistance to identify or evaluate international partners. The division also operates the Oregon Trade Promotion Program to assist Oregon companies to participate in international trade shows and trade missions.
- The Oregon Innovation Council (Oregon InC) is a public-private board, staffed by the department that brings together leaders from private businesses and higher education to develop and drive the state’s innovation strategy. Oregon InC develops and implements strategic innovative research that leads to new companies built around new discoveries, and increases access that start-up companies have to public and private funding. Examples of initiatives funded by Oregon InC include the Oregon Nanoscience and Microtechnologies Institute (ONAMI), the Oregon Translational Research and Development Institute (OTRADI), and Oregon Built Environment and Sustainable Technologies (BEST) Center.

Business Finance Services consisting of:

- Revolving loan funds for working capital and term loans, loan guarantees on bank loans, loans for startup businesses, and tax-exempt bond financing for manufacturers. The funds include the:
 - Oregon Business Development Fund (OBDF), which provides direct loans that leverage private capital and provide incentives for businesses to expand or locate in Oregon.
 - Oregon Capital Access Program (CAP), which provides a form of loan portfolio insurance so banks may make business loans that carry higher than conventional risks while complying with federal and state banking regulations.
 - Oregon Credit Enhancement Fund (CEF), which provides loan guarantees to banks in order to increase capital availability to small businesses.
 - Oregon Industrial Development Bonds (IDB), which are available to manufacturing projects, exempt facilities and non-profit organizations to help in job creation and access to capital primarily for value-added manufacturing.
 - Entrepreneurial Development Loan Fund (EDLF), which offers direct loans to help new businesses get started.
- Small Business Services works directly with the statewide network of Small Business Development Centers and the Small Business Advisory Council to provide services to Oregon’s small businesses and individuals endeavoring to start a small business.

- The Office of Minority-Owned/Women-Owned/Emerging Small Business (OMWESB) program conducts evaluations and certifications of businesses for minority, women-owned, and emerging small businesses. The certification helps the businesses sell products or services to state and local governments.

The Subcommittee approved the following:

- Package 081, May 2012 E-Board, which reflects the Emergency Board action during the biennium implementing statewide General Fund reductions enacted in the 2012 legislative session to restructure state government business operations and management of agency programs and services. A proposal to transfer a portion of Lottery Funds from the Shared Services Division to the Business, Innovation, Trade Division was approved. In particular this package increases Lottery Funds expenditure limitation by \$68,261 and Federal Funds expenditure limitation by \$120,000.
- Package 092, PERS Tax Policy, eliminates \$21,248 Lottery Funds expenditure limitation, \$10,271 Other Funds expenditure limitation and \$1,025 Federal Fund expenditure limitation. This package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.
- Package 093, Other PERS Adjustments, eliminates \$169,980 Lottery Funds expenditure limitation, \$82,171 Other Funds expenditure limitation and \$8,202 Federal Funds expenditure limitation. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent.

An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

- Package 101, Oregon Innovation Council (Oregon InC), provides \$19,400,000 Lottery Funds expenditure limitation for seven Oregon InC initiatives, in the following amounts:
 - Oregon Nanoscience and Microtechnologies Institute (ONAMI) - \$6,100,000
 - Oregon Translational Research and Development Institute (OTRADI) - \$2,000,000
 - Oregon Built Environment and Sustainable Technologies Center (BEST) - \$6,000,000
 - Oregon Wave Energy Trust (OWET) - \$2,000,000
 - Drive Oregon - \$1,500,000
 - Unmanned Aerial Systems Center of Excellence - \$900,000
 - Oregon Story Board - \$900,000

Oregon InC initiatives are funded on a one-time basis each biennium. Funding for all initiatives will be phased-out in the development of the agency's 2015-17 biennium budget. Furthermore, funding for both the Unmanned Aerial Systems Center of Excellence and the Oregon

Story Board is to be provided for one-biennium only. The Subcommittee understands that additional state funds for these initiatives, and for OTRADI, will not be requested or provided after the 2013-15 biennium.

- Package 103, Industry Competitiveness, provides \$500,000 Lottery Funds expenditure limitation for export promotion and assistance. The total budget for the export promotion and assistance program, including the addition of this package, will equal \$1,030,500 for the 2013-15 biennium.
- Package 106, OMWESB, provides \$532,157 Other Funds expenditure limitation, and adds one full-time Compliance Specialist position (1.00 FTE), to allow the Office of Minority, Women and Emerging Small Business to replace its over 20-year old data base and software system, and establish a legal budget to remedy a federal audit finding for the office. The Subcommittee's recommendation includes \$60,000 of one-time expenditures associated with installing the replacement software system. The agency is expected to phase out these expenditures in the development of its 2015-17 biennium budget request.
- Package 810, LFO Analyst Adjustments, contains two components. (1) Reduces Lottery Funds allocations and expenditures by \$2,800,000, to eliminate Lottery Funds to the Business, Innovation and Trade Division that are not allocated to an operating program in the Division's budget. This elimination will not reduce Lottery Funds support for the Division's operating programs. (2) Increases the Federal Funds expenditure limitation by \$254,049, for 2013-15 biennium expenditures of moneys received under a previously-awarded federal State Trade and Export Promotion grant.
- Package 811, Strategic Reserve Fund, increases Lottery Funds for the Strategic Reserve Fund program by \$700,000. The budget, with this addition, will include \$16 million of Lottery Funds expenditure limitation for the Strategic Reserve Fund. If HB 2225 becomes law, the Oregon Business Development Department may transfer Strategic Reserve Fund monies to the Oregon Business Retention and Expansion Program.
- Package 813, Small Business Support, increases the Lottery Funds allocation and expenditures by \$635,000 to supplement support for two programs that assist small businesses: (1) Oregon Small Business Development Center Network - \$500,000, and (2) Government Contract Assistance Program (GCAP) – \$135,000. The budget, with these additions, will provide approximately \$2,247,000 Lottery Funds to the Oregon Small Business Development Center Network and \$431,960 Lottery Funds to GCAP.
- Package 814, Innovation Infrastructure, increases the Lottery Funds allocation and expenditures by \$3,250,000 to support the operational costs of three programs as follows: (1) Information Technology Infrastructure Upgrades (Oregon Research Collaboratory) - \$300,000, (2) The Oregon Regional Accelerator and Innovation Network (Oregon RAIN) based in the South Willamette Valley - \$1,250,000, and (3) the Oregon Metals Initiative - \$1,700,000. The package also increases Other Funds expenditure limitation by \$5,235,000 for the purposes of paying costs of issuance associated with the sale of Article XI-Q General Obligation bonds and the distribution of bond proceeds for the purpose of making capital investments in the same three programs. The bond proceeds are to be distributed accordingly: (1) Information Technology Infrastructure Upgrades (Oregon Research Collaboratory) - \$2,000,000; (2) the Oregon Rain Accelerator and Innovation Network (Oregon RAIN) based in the south Willamette Valley - \$2,500,000; and (3) the Oregon Metals Initiative - \$500,000.

The bonding recommended in this package would need to be authorized by the Joint Committee on Ways and Means Capital Construction Subcommittee in a separate bill.

This package provides support for Information Technology Infrastructure Upgrades for the purpose of upgrading technology infrastructure links between the Center for Spatial Systems Biomedicine in the Collaborative Life Science Building at Oregon Health and Sciences University, the Portland State University Computer Science Department, the Portland State Business Accelerator and the OTRADI Business Incubator. Funding for all of the projects in this package is provided on a one-time basis and will be phased out in the development of the agency's 2015-17 biennium budget request.

- Package 817, Other One-Biennium Pass-Through Payments, increases the Lottery Funds allocation and expenditures by \$4,540,000 to support two programs that promote economic development: (1) Support for the dredging of South Coast ports - \$3,040,000, which may include but is not limited to acquiring watercraft or equipment necessary for dredging, and (2) the WISE (Water for Irrigation, Streams and Economy) water management project for the Bear Creek and Little Butte Creek watersheds in Jackson County - \$1,500,000. Funding for these projects is provided on a one-time basis and will be phased out in the development of the agency's 2015-17 biennium budget request.

Infrastructure Financing Authority

The Infrastructure Finance Authority's (IFA) mission is to assist communities to build infrastructure capacity to address public health, safety and compliance issues, as well as support their ability to attract, retain and expand businesses. It primarily achieves this mission through revolving loan programs that include state and federal funds. The IFA customers include Oregon cities, counties, ports, special districts, and Indian Tribes. The Programs/Funds include the:

- Special Public Works Fund (SPWF), which provides loans and limited grant funding to municipalities for planning, designing, purchasing, improving and constructing municipally-owned facilities such as water, sewer, road extensions, community buildings or other facilities.
- Safe Drinking Water Revolving Loan Fund (SDWRLF), which uses federal monies (categorized as Other Funds) to provide low cost financing for construction and/or improvements of public and private water systems. The program's financing is available to all sizes of water systems that are subject to federal regulations, although 15 percent of the funds are reserved for systems serving a population of fewer than 10,000 people.
- Water/Wastewater Fund (W/WWF), which provides technical assistance and construction financing for public water and waste water systems needing to meet state and federal water quality standards.
- Community Development Block Grant (CDBG), which uses Federal Funds to support community (non-metropolitan) facilities, public works projects, housing rehabilitation and services to micro-enterprises and other businesses. The program's primary objective is to

develop viable communities through expanding economic opportunities, providing decent housing, and a suitable living environment for people of low and moderate incomes.

- Ports Program, which consists of the Port Revolving Loan Funds (PRLF), the Port Planning and Marketing Funds (PPMF) and the Marine Navigation Improvement Fund (MNIF). The PRLF provides financing for the planning and construction of facilities and infrastructure that promote maritime shipping, aviation and commercial/industrial activities of ports. The PPMF assists with planning and marketing activities to improve a port's trade and commerce capacity. The MNIF has historically provided funding for (1) federally authorized projects (i.e. Columbia River Channel Deepening Project) for which the federal government provides 75 percent of the funding, and (2) smaller projects that do not qualify for federal funding.

The Subcommittee approved the following:

- Package 092, PERS Tax Policy, eliminates \$14,136 Other Funds expenditure limitation, \$2,718 Federal Funds expenditure limitation. This package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.
- Package 093, Other PERS Adjustments, eliminates \$113,087 Other Funds expenditure limitation and \$21,748 Federal Funds expenditure limitation. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent.

An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

- Package 102, SPWF Re-capitalization, provides \$390,801 Other Funds expenditure limitation for payment of the cost of issuance associated with the sale of Lottery revenue bonds to be authorized for issuance in the spring of 2015. The Subcommittee additionally recommended to the Joint Committee of Ways and Means Capital Construction Subcommittee authorization of a Lottery revenue bond sale to generate \$24,452,004 of proceeds for the purpose of recapitalizing the Special Public Works Fund. If approved, the Capital Construction Subcommittee will include the adjustments to the Department's budget that reflect the expenditure of the bond proceeds, in the end-of-session appropriations bill. Bond proceeds used for the purposes of loans from the SPWF are expended in the agency budget as Nonlimited Other Funds.
- Package 109, Rural Capacity, provides \$128,247 Other Funds expenditure limitation, and one full-time position (1.00 FTE) to provide additional assistance to rural communities in addressing the administrative requirements that accompany federal or state funded capital construction projects. The package includes \$154,853 Other Funds for Personal Services and reduces Other Funds for Services and Supplies by \$26,606.

- Package 812, Regional Solutions, establishes a \$1 Other Funds expenditure limitation for Regional Solutions. The original package request included \$20 million of Lottery revenue bond proceeds for Regional Solutions Advisory Committee Funding, for locally-identified priority projects; and \$30 million of Lottery revenue bond proceeds for Regional Conveners Economic Initiatives Funding, for statewide use relating to community and/or regionally identified economic development initiatives. The Subcommittee recommended, to the Joint Committee on Ways and Means Capital Construction Subcommittee, that \$10 million of Lottery revenue bonds be authorized for issue in the spring of 2015, for Regional Solutions Advisory Committee Funding. The Subcommittee also approved a budget note directing the Department to propose legislation to establish the Regional Solutions program, before any actions are taken to increase the expenditure limitation to allow expenditure of the bond proceeds:

Budget Note:

The Subcommittee approves a \$1 Other Funds expenditure limitation for Regional Solutions. Prior to legislative approval of any increase in this expenditure limitation for the program, the Oregon Business Development Department shall report to the Interim Joint Committee on Ways and Means with a request to introduce a bill, for consideration during the 2014 Session of the Legislative Assembly, to establish the Regional Solutions program. In addition to any other provisions in this report that the Department may request, the report shall include provisions to: provide for the establishment of Regional Solutions Centers; identify the membership, governance and duties of the Centers; establish criteria on the use of funds allocated to the program; define the process for the development and approval of funding proposals; establish authority for the Department to distribute moneys to projects funded under the program and to provide effective oversight of the uses of the moneys so distributed; and delineate the activities and responsibilities of the Department for administering the program. The Department shall submit this report to the Interim Joint Committee on Ways and Means no later than during the Legislative Days in November 2013.

Film and Video

The Film and Video Office focuses on promoting the development of the film, video, and multimedia industry in Oregon. The Office also acts to enhance the industry's revenue, profile and reputation within Oregon and among the industry internationally. It also recruits the industry to film features, movies, and television series in Oregon and actively recruits related businesses to relocate to Oregon permanently. The 1995 Legislature made the Film and Video Office a semi-independent state agency. As such, the Office has no state employee positions. Staff is under direction of a five-member Board appointed by the Governor. The Film and Video Office receives Lottery Funds via a special payment from the Department.

The Subcommittee's recommendation for the Film and Video Office did not include any packages, but does provide the office with funding at the Current Service Level.

Arts

The Arts Commission provides leadership, funding and arts programs through grants, special initiatives and services to arts organizations, artists and communities. The Commission was established in 1967. The 1993 Legislature transferred the Commission to the Department to strengthen the development of cultural resources in Oregon communities and to increase the role of the arts in building Oregon's economy. Nine citizen commissioners, appointed by the Governor, are responsible for Commission governance including policy and grant-making decisions. The Commission administers a number of programs, including evaluating the impact of arts on Oregon's economy and providing National

Endowment for the Arts funding for programs in Oregon. It also assesses and maintains Oregon's existing public art and supports Oregon's efforts towards arts education. The Commission is financed with General Fund and receives Federal Funds from the National Endowment for the Arts. Other Funds are received from grants and donations, and from the Percent for Art program.

In 2003, the Legislature transferred management responsibility for the Trust for Cultural Development from the Secretary of State to Business Oregon, under management of the Arts Commission. Funding for the Trust comes largely from private contributions for which individuals receive an income tax credit. Additional funding is also available from the sale of the Cultural Trust license plates to Oregon vehicle owners. Funding for Trust administration is limited to 7.5 percent of funds distributed from the Account each fiscal year. Distributions themselves are limited to 42 percent of the account's fund balance as of July 1 of each year.

The Subcommittee approved the following:

- Package 081, May 2012 E-Board, which reflects the Emergency Board action during the biennium implementing statewide General Fund reductions enacted in the 2012 legislative session to restructure state government business operations and management of agency programs and services. In particular this package provides \$9,006 General Fund.
- Package 092, PERS Tax Policy, eliminates \$2,893 General Fund and \$1,754 Other Funds expenditure limitation. This package reflects the policy change in SB 822 that eliminates the increased retirement benefits resulting from Oregon income taxation of payments if the person receiving payments does not pay Oregon income tax on those benefits and is not an Oregon resident. This change reduces state employer contribution rates by approximately 0.30 percent.
- Package 093, Other PERS Adjustments, eliminates \$23,144 General Fund and \$14,209 Other Funds expenditure limitation. This package reflects the policy change in SB 822 that modifies the cost-of-living adjustment under the Public Employees Retirement System. This change reduces state employer contribution rates by approximately 2.2 percent.

An administrative action by the PERS Board, as directed by a budget note in the SB 822 budget report, will reduce state employer contribution rates by up to an additional 1.9 percent. However, no employer rate is reduced below its 2011-13 biennium rate.

- Package 817, Other One-Biennium Pass-Through Payments, includes two components in the Arts program area: (1) Appropriates \$500,000 General Fund for arts programs that benefit underserved students. The funds are provided for distribution by the Trust for Cultural Development Board. The funds are not to be deposited into the Trust for Cultural Development Account. The Board instead shall review and approve distributions of the funds for the stated purpose during the 2013-15 biennium; and (2) Recommends, to the Ways and Means Capital Construction Subcommittee, that Lottery revenue bonds generating \$1,750,000 of net proceeds be authorized for issue in the spring of 2015, for the purpose of supporting two programs: (1) Confluence Project Celilo Park Project Site - \$1,500,000, and (2) High Desert Museum in Bend – \$250,000. The Arts Commission shall distribute to each program an amount not to exceed the amount of funds raised by the program from other sources. The package also increases the Other Funds expenditure limitation for the Arts Commission by \$1,797,055, for the purposes of distributing those bond proceeds (once received) to program recipients, and for paying the costs of bond

issuance. The funding for this package is provided on a one-time basis and will be phased out in the development of the agency's 2015-17 biennium budget request.

Lottery Bond Debt Service

The Lottery Bond Debt Service program unit has historically been used to track the payment of Lottery Bond Debt Service, including both principal and interest payments. The Lottery Fund revenue in this program unit is almost entirely made up of transfers from the Department of Administrative Services Economic Development Fund. Business Oregon retains the interest on those transfers and uses them as Other Funds to pay a portion of the debt as well. However, in 2013-15 Business Oregon will receive General Fund for the payment of Debt Service associated with the sale of Article XI-Q bonds. The General Fund Debt Service will be added to this program unit within the department's budget. The name of the program area is changed to Lottery and General Obligation Bond Debt Service.

The Subcommittee approved the following:

- Package 810, LFO Analyst Adjustments, includes two components: 1) Appropriates \$413,332 General Fund to pay 2013-15 biennium debt service costs on \$5,235,000 of Article XI-Q bonds issued to support Package 814 in Business, Innovation, Trade for Innovation Infrastructure; and 2) Reduces the Lottery Funds debt service allocation and expenditures by \$2,433,328, to eliminate funds for debt service payments that will not be needed due to the Spring 2013 refunding of outstanding Lottery revenue bond debt and due to favorable interest rates for bonds issued in Spring 2013.

Summary of Performance Measure Action

See attached Legislatively Adopted 2013-15 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5028-A

**Oregon Business Development Department
Tamara Brickman - (503) 378-4709**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2011-13 Legislatively Approved Budget at Dec 2012 *	\$ 3,842,479	\$ 138,677,228	\$ 26,120,912	\$ 323,184,188	\$ 50,652,649	\$ 0	\$ 542,477,456	132	129.87
2013-15 ORBITS printed Current Service Level (CSL)*	\$ 4,000,961	\$ 91,595,267	\$ 28,367,180	\$ 210,341,005	\$ 38,441,644	\$ 0	\$ 372,746,057	125	123.50
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
SCR 110 - Shared Services/Central Pool									
Package 081: May 2012 E-Board									
Personal Services	\$ 0	\$ (292,974)	\$ 283,968	\$ 0	\$ 0	\$ 0	\$ (9,006)	0	0.00
Services and Supplies	\$ 0	\$ 236,581	\$ 0	\$ 0	\$ 0	\$ 0	\$ 236,581		
Package 091: Statewide Administrative Savings									
Personal Services	\$ 0	\$ (100,000)	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00
Services and Supplies	\$ 0	\$ (60,239)	\$ 0	\$ 0	\$ 0	\$ 0	\$ (60,239)		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ (14,306)	\$ (2,522)	\$ 0	\$ 0	\$ 0	\$ (16,828)	0	0.00
Package 093: Other PERS Adjustment									
Personal Services	\$ 0	\$ (114,449)	\$ (20,179)	\$ 0	\$ 0	\$ 0	\$ (134,628)	0	0.00
SCR 210 - Business, Innovation, Trade									
Package 081: May 2012 E-Board									
Services and Supplies	\$ 0	\$ 68,261	\$ 0	\$ 0	\$ 120,000	\$ 0	\$ 188,261		
Package 092: PERS Taxation Policy									
Personal Services	\$ 0	\$ (21,248)	\$ (10,271)	\$ 0	\$ (1,025)	\$ 0	\$ (32,544)	0	0.00
Package 093: Other PERS Adjustment									
Personal Services	\$ 0	\$ (169,980)	\$ (82,171)	\$ 0	\$ (8,202)	\$ 0	\$ (260,353)	0	0.00
Package 101: Oregon Innovation Council									
Special Payments - Dist to Non-Profit Orgs (6050)	\$ 0	\$ 19,400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 19,400,000		
Package 103: Industry Competitiveness									
Special Payments - Dist to Non-Profit Orgs (6050)	\$ 0	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000		
Package 106: OMWESB									
Personal Services	\$ 0	\$ 0	\$ 137,147	\$ 0	\$ 0	\$ 0	\$ 137,147	1	1.00
Services and Supplies	\$ 0	\$ 0	\$ 395,000	\$ 0	\$ 0	\$ 0	\$ 395,000		

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5028-A

Oregon Business Development Department
Tamara Brickman - (503) 378-4709

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE	
			LIMITED	NONLIMITED	LIMITED	NONLIMITED				
Package 810: LFO Analyst Adjustments										
Services and Supplies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 254,049	\$ 0	\$ 254,049		
Special Payments	\$ 0	\$ (2,800,000)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ (2,800,000)		
Package 811: Strategic Reserve Fund										
Special Payments	\$ 0	\$ 700,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 700,000		
Package 813: Small Business Support										
Special Payments	\$ 0	\$ 635,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 635,000		
Package 814: Innovation Infrastructure										
Services and Supplies	\$ 0	\$ 0	\$ 235,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 235,000		
Special Payments	\$ 0	\$ 3,250,000	\$ 5,000,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 8,250,000		
Package 817: Other One-Biennium Pass-Through Payments										
Special Payments	\$ 0	\$ 4,540,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,540,000		
SCR 300 - Infrastructure Financing Authority										
Package 092: PERS Taxation Policy										
Personal Services	\$ 0	\$ 0	\$ (14,136)	\$ 0	\$ (2,718)	\$ 0	\$ 0	\$ (16,854)	0	0.00
Package 093: Other PERS Adjustment										
Personal Services	\$ 0	\$ 0	\$ (113,087)	\$ 0	\$ (21,748)	\$ 0	\$ 0	\$ (134,835)	0	0.00
Package 102: SPWF Re-capitilization										
Services and Supplies	\$ 0	\$ 0	\$ 390,801	\$ 0	\$ 0	\$ 0	\$ 0	\$ 390,801		
Package 109: Rural Capacity										
Personal Services	\$ 0	\$ 0	\$ 154,853	\$ 0	\$ 0	\$ 0	\$ 0	\$ 154,853	1	1.00
Services and Supplies	\$ 0	\$ 0	\$ (26,606)	\$ 0	\$ 0	\$ 0	\$ 0	\$ (26,606)		
Package 812: Regional Solutions										
Special Payments	\$ 0	\$ 0	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1		
SCR 600 - Arts										
Package 081: May 2012 E-Board										
Services and Supplies	\$ 9,006	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 9,006		

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

HB 5028-A

**Oregon Business Development Department
Tamara Brickman - (503) 378-4709**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Package 092: PERS Taxation Policy									
Personal Services	\$ (2,893)	\$ 0	\$ (1,754)	\$ 0	\$ 0	\$ 0	\$ (4,647)	0	0.00
Package 093: Other PERS Adjustment									
Personal Services	\$ (23,144)	\$ 0	\$ (14,029)	\$ 0	\$ 0	\$ 0	\$ (37,173)	0	0.00
Package 817: Other One-Biennium Pass-Through Payments									
Services and Supplies	\$ 0	\$ 0	\$ 47,055	\$ 0	\$ 0	\$ 0	\$ 47,055		
Special Payments	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000		
Special Payments - Dist to Non-Profit Orgs (6050)	\$ 0	\$ 0	\$ 1,750,000	\$ 0	\$ 0	\$ 0	\$ 1,750,000		
SCR 900 - Lottery Bond Debt Service									
Package 810: LFO Analyst Adjustments									
Debt Service	\$ 413,332	\$ (2,433,328)	\$ 0	\$ 0	\$ 0	\$ 0	\$ (2,019,996)		
TOTAL ADJUSTMENTS	\$ 896,301	\$ 23,323,318	\$ 8,209,070	\$ 0	\$ 340,356	\$ 0	\$ 32,769,045	2	2.00
SUBCOMMITTEE RECOMMENDATION *	\$ 4,897,262	\$ 114,918,585	\$ 36,576,250	\$ 210,341,005	\$ 38,782,000	\$ 0	\$ 405,515,102	127	125.50
% Change from 2011-13 Leg Approved Budget	27.5%	-17.1%	40.0%	-34.9%	-23.4%	0.0%	-25.2%		
% Change from 2013-15 Current Service Level	22.4%	25.5%	28.9%	0.0%	0.9%	0.0%	8.8%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2013-2015 Key Performance Measures

Agency: OREGON BUSINESS DEVELOPMENT DEPARTMENT

Mission: Business Oregon works to create, retain, expand and attract businesses that provide sustainable, living-wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2014	Target 2015
1 - Number of jobs created		Approved KPM	1,510.00	2,000.00	2,000.00
2 - Number of jobs retained		Approved KPM	4,998.00	5,000.00	5,000.00
3 - Personal income tax generated by the Department's investment in jobs		Approved KPM	15,937,747.00	18,500,000.00	18,500,000.00
4 - New export sales of assisted clients		Approved KPM	5,590,000.00	17,800,000.00	18,475,000.00
5 - Percentage of small businesses that remain in business at least four years after receiving assistance from the Department.		Approved KPM	61.00	60.00	60.00
6 - Number of new industrial sites/acres certified "project ready."		Approved KPM	2.00	5.00	5.00
7 - Number of community capital projects assisted for planning (infrastructure, community and organizational).		Approved KPM	24.00	30.00	30.00
8 - Number of community capital construction financing projects that address public health and safety issues.		Approved KPM	17.00	20.00	20.00
9 - Number of community capital construction financing projects that assist with future economic and community development.		Approved KPM	32.00	25.00	25.00
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Accuracy	Approved KPM	89.00		
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Availability of Information	Approved KPM	90.00		
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Expertise	Approved KPM	93.00		

Agency: OREGON BUSINESS DEVELOPMENT DEPARTMENT

Mission: Business Oregon works to create, retain, expand and attract businesses that provide sustainable, living-wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2014	Target 2015
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Helpfulness	Approved KPM	92.00		
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved KPM	90.00		
10 - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Timeliness	Approved KPM	83.00		

LFO Recommendation:

Approve Key Performance Measures (KPMs) and KPM targets as shown. The agency has requested deletion of KPM #5 - Percent of small businesses that remain in business at least four years after receiving assistance from the Department. LFO recommends retaining KPM #5 at this time, but directing the Department to propose, in the 2014 Session, a replacement measure of the effectiveness of its small business assistance programs. Note that the targets for KPM #7, KPM #8, and KPM #9 reflect the Subcommittee recommendation to authorize \$24.45 million of Lottery revenue bonds to add capital to the Special Public Works Fund. If that funding is not approved, or approved at a lower level, KPM targets would need to be reduced. The targets for 2014 and 2015 for all components of KPM #10 are established at 90%.

Sub-Committee Action:

The Subcommittee approved the Legislative Fiscal Office recommendation.

**77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY**

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: SB 1527-B

Carrier – House: Rep. Gallegos

Carrier – Senate: Sen. Devlin

Action: Do Pass the A-Engrossed Measure as Amended and Be Printed B-Engrossed

Vote:

House

Yeas:

Nays:

Exc:

Senate

Yeas:

Nays:

Exc:

Prepared By: Dustin Ball, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: February 28, 2014

Agency

Oregon Business Development Department

Biennium

2013-15

Budget Summary⁽¹⁾

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$ Change	% Change
Lottery Funds	\$ 0	\$ 250,000	\$ 250,000	100.0%
Total	\$ 0	\$ 250,000	\$ 250,000	100.0%

Position Summary

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

(1) Excludes Capital Construction expenditures

(2) Includes approved expenditures through November 2013 and administrative actions

Revenue Summary

Senate Bill 1527-B is funded with a one-time Lottery Funds allocation and does not have a long term impact on the revenue of the Oregon Business Development Department (OBDD).

Summary of Education Subcommittee Action

Senate Bill 1527-B directs OBDD, in coordination with local workforce investment boards, to work with private or public entities to develop a Dislocated Worker Training Program and implement a pilot program intended to enable unemployed and underemployed engineers and other professionals to be re-employed in Oregon in the bioscience and manufacturing traded sector industry. OBDD is to work with businesses, educational institutions and traded sector industries in developing the program. The bill specifies that the program shall establish qualifications for applicants, recruit instructors, develop a system to track and report program results, establish program and curriculum guidelines, determine minimum standards for graduation, and devise a means for bioscience and manufacturing traded sector industries to hire graduates from the program.

The Subcommittee provided a one-time \$250,000 Lottery Fund allocation from the Administrative Services Economic Development Fund to OBDD. Costs associated with the development, implementation and reporting requirements outlined in the bill are anticipated to have a minimal budgetary effect on OBDD. The full \$250,000 of Lottery Funds in the bill will fund agreed upon contractor expenses resulting from the implementation of the bill.

OBDD and a representative of the program are required to report back to a committee or interim committee of the Legislative Assembly on or before February 1, 2016.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

SB 1527-B

Oregon Business Development Department
 Dustin Ball - 503-378-3119

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SCR 210: Business Innovation, Trade									
Special Payments	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000	0	0.00
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000	0	0.00
SUBCOMMITTEE RECOMMENDATION	<u>\$0</u>	<u>\$250,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$250,000</u>	<u>0</u>	<u>0.00</u>

**77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: HB 5201-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Buckley
Carrier – Senate: Sen. Devlin**

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 21 – 5 – 0

House

Yeas: Barker, Buckley, Frederick, Huffman, Jenson, Komp, Nathanson, Read, Smith, Tomei, Williamson

Nays: Hanna, Freeman, McLane, Richardson

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Winters

Nays: Whitsett

Exc:

Prepared By: Linda Ames and Laurie Byerly, Legislative Fiscal Office

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: March 6, 2014

Agency

Various Agencies

Emergency Board

Biennium

2013-15

Budget Summary⁽¹⁾

	2013-15 Legislatively Approved Level ⁽²⁾		2014 Committee Recommendation		Committee Change from 2013-15 Leg. Approved	
					\$\$ Change	% Change
<u>Emergency Board</u>						
General Fund - General Purpose	\$	30,000,000	\$	30,000,000	\$	- 0.0%
General Fund - Special Purpose Appropriations						
State employee compensation changes	\$	86,500,000	\$	-	\$	(86,500,000) -100.0%
Home health care worker compensation	\$	12,900,000	\$	-	\$	(12,900,000) -100.0%
Department of Education - student assessments	\$	4,600,000	\$	-	\$	(4,600,000) -100.0%
Department of Education - youth development	\$	1,789,557	\$	-	\$	(1,789,557) -100.0%
Housing & Community Services - various	\$	9,215,066	\$	-	\$	(9,215,066) -100.0%
Oregon Health Authority - A&D rate increases	\$	3,300,000	\$	-	\$	(3,300,000) -100.0%
Oregon Health Authority - dental pilots	\$	100,000	\$	-	\$	(100,000) -100.0%
Seniors	\$	26,000,000	\$	12,704,627	\$	(13,295,373) -51.1%
Oregon Health Authority/Department of Human Services - future costs	\$	-	\$	24,000,000	\$	24,000,000 0.0%
Oregon University System/Higher Ed Coordinating Commission - future costs	\$	-	\$	3,500,000	\$	3,500,000 0.0%
Judicial Department - operations	\$	-	\$	1,300,000	\$	1,300,000 0.0%
Judicial Department - debt collection costs	\$	-	\$	700,000	\$	700,000 0.0%
 <u>ADMINISTRATION PROGRAM AREA</u>						
<u>Department of Administrative Services</u>						
General Fund	\$	11,148,091	\$	11,914,443	\$	766,352 6.9%
Other Funds	\$	877,567,512	\$	907,312,584	\$	29,745,072 3.4%
<u>Oregon Advocacy Commissions Office</u>						
General Fund	\$	399,995	\$	425,525	\$	25,530 6.4%
<u>Employment Relations Board</u>						
General Fund	\$	1,894,849	\$	2,061,040	\$	166,191 8.8%
Other Funds	\$	1,901,273	\$	2,140,264	\$	238,991 12.6%
<u>Government Ethics Commission</u>						
Other Funds	\$	1,935,994	\$	1,976,802	\$	40,808 2.1%
<u>Office of the Governor</u>						
General Fund	\$	10,007,383	\$	11,401,846	\$	1,394,463 13.9%
Lottery Funds	\$	3,261,204	\$	3,376,215	\$	115,011 3.5%
Other Funds	\$	2,809,734	\$	2,910,655	\$	100,921 3.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Oregon State Library</u>				
General Fund	\$ 1,591,908	\$ 1,629,976	\$ 38,068	2.4%
Other Funds	\$ 2,774,285	\$ 2,810,561	\$ 36,276	1.3%
Federal Funds	\$ 2,463,398	\$ 2,478,210	\$ 14,812	0.6%
<u>Oregon Liquor Control Commission</u>				
Other Funds	\$ 150,626,250	\$ 151,875,699	\$ 1,249,449	0.8%
<u>Public Employees Retirement System</u>				
Other Funds	\$ 84,002,344	\$ 88,153,980	\$ 4,151,636	4.9%
<u>Racing Commission</u>				
Other Funds	\$ 5,821,294	\$ 5,905,502	\$ 84,208	1.4%
<u>Department of Revenue</u>				
General Fund	\$ 165,191,130	\$ 166,641,759	\$ 1,450,629	0.9%
Other Funds	\$ 65,256,876	\$ 64,202,113	\$ (1,054,763)	-1.6%
<u>Secretary of State</u>				
General Fund	\$ 8,476,735	\$ 8,663,845	\$ 187,110	2.2%
Other Funds	\$ 48,895,140	\$ 50,265,885	\$ 1,370,745	2.8%
Federal Funds	\$ 7,710,474	\$ 5,045,103	\$ (2,665,371)	-34.6%
<u>Treasurer of State</u>				
Other Funds	\$ 45,149,748	\$ 46,683,387	\$ 1,533,639	3.4%
<u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u>				
<u>Board of Accountancy</u>				
Other Funds	\$ 2,073,326	\$ 2,104,122	\$ 30,796	1.5%
<u>Board of Chiropractic Examiners</u>				
Other Funds	\$ 1,454,717	\$ 1,480,033	\$ 25,316	1.7%
<u>Construction Contractors Board</u>				
Other Funds	\$ 15,874,620	\$ 16,287,732	\$ 413,112	2.6%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of Consumer and Business Services</u>				
Other Funds	\$ 210,350,105	\$ 215,686,144	\$ 5,336,039	2.5%
Federal Funds	\$ 984,288	\$ 5,636,901	\$ 4,652,613	472.7%
<u>Board of Licensed Professional Counselors and Therapists</u>				
Other Funds	\$ 1,096,822	\$ 1,128,319	\$ 31,497	2.9%
<u>Board of Dentistry</u>				
Other Funds	\$ 2,581,266	\$ 2,606,916	\$ 25,650	1.0%
<u>Oregon Health Licensing Agency</u>				
Other Funds	\$ 7,642,521	\$ 3,882,241	\$ (3,760,280)	-49.2%
<u>Health Related Licensing Boards</u>				
State Mortuary and Cemetery Board				
Other Funds	\$ 1,409,105	\$ 1,446,342	\$ 37,237	2.6%
Board of Naturopathic Medicine				
Other Funds	\$ 631,110	\$ 653,339	\$ 22,229	3.5%
Occupational Therapy Licensing Board				
Other Funds	\$ 367,857	\$ 380,132	\$ 12,275	3.3%
Board of Medical Imaging				
Other Funds	\$ 836,832	\$ 856,351	\$ 19,519	2.3%
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	\$ 529,895	\$ 544,232	\$ 14,337	2.7%
Oregon State Veterinary Medical Examining Board				
Other Funds	\$ 740,203	\$ 756,229	\$ 16,026	2.2%
<u>Bureau of Labor and Industries</u>				
General Fund	\$ 11,517,209	\$ 11,846,552	\$ 329,343	2.9%
Other Funds	\$ 9,871,681	\$ 10,550,519	\$ 678,838	6.9%
Federal Funds	\$ 1,495,043	\$ 1,683,613	\$ 188,570	12.6%
<u>Oregon Medical Board</u>				
Other Funds	\$ 10,453,997	\$ 10,729,843	\$ 275,846	2.6%
<u>Board of Nursing</u>				
Other Funds	\$ 14,196,228	\$ 14,493,701	\$ 297,473	2.1%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Board of Pharmacy</u>				
Other Funds	\$ 5,783,198	\$ 5,957,609	\$ 174,411	3.0%
<u>Board of Psychologist Examiners</u>				
Other Funds	\$ 1,005,553	\$ 1,038,215	\$ 32,662	3.2%
<u>Public Utility Commission</u>				
Other Funds	\$ 40,049,729	\$ 40,901,178	\$ 851,449	2.1%
Federal Funds	\$ 2,444,367	\$ 2,474,000	\$ 29,633	1.2%
<u>Real Estate Agency</u>				
Other Funds	\$ 7,053,979	\$ 7,277,657	\$ 223,678	3.2%
<u>Board of Licensed Social Workers</u>				
Other Funds	\$ 1,350,215	\$ 1,395,325	\$ 45,110	3.3%
<u>Board of Tax Practitioners</u>				
Other Funds	\$ 1,157,125	\$ 1,183,845	\$ 26,720	2.3%
<u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u>				
<u>Oregon Business Development Department</u>				
General Fund	\$ 8,250,274	\$ 8,371,867	\$ 121,593	1.5%
Lottery Funds	\$ 115,478,577	\$ 117,386,290	\$ 1,907,713	1.7%
Other Funds	\$ 67,638,351	\$ 77,605,374	\$ 9,967,023	14.7%
Federal Funds	\$ 38,781,008	\$ 38,841,307	\$ 60,299	0.2%
<u>Employment Department</u>				
Other Funds	\$ 120,522,794	\$ 127,704,596	\$ 7,181,802	6.0%
Federal Funds	\$ 159,967,135	\$ 168,973,715	\$ 9,006,580	5.6%
<u>Housing and Community Services Department</u>				
General Fund	\$ 8,593,855	\$ 19,401,247	\$ 10,807,392	125.8%
Other Funds	\$ 73,939,411	\$ 138,522,567	\$ 64,583,156	87.3%
Federal Funds	\$ 77,993,813	\$ 117,493,813	\$ 39,500,000	50.6%

	2013-15 Legislatively Approved Level ⁽²⁾		2014 Committee Recommendation		Committee Change from 2013-15 Leg. Approved		
					\$\$ Change	% Change	
<u>Department of Veterans' Affairs</u>							
General Fund	\$	9,448,781	\$	9,600,742	\$	151,961	1.6%
Other Funds	\$	43,788,902	\$	50,400,107	\$	6,611,205	15.1%
Federal Funds	\$	-	\$	300,000	\$	300,000	0.0%
<u>EDUCATION PROGRAM AREA</u>							
<u>Department of Community Colleges and Workforce Development</u>							
General Fund	\$	496,408,441	\$	496,718,644	\$	310,203	0.1%
Other Funds	\$	115,912,543	\$	116,212,901	\$	300,358	0.3%
Federal Funds	\$	107,203,669	\$	107,441,253	\$	237,584	0.2%
<u>Department of Education</u>							
General Fund	\$	436,954,079	\$	453,469,907	\$	16,515,828	3.8%
Other Funds	\$	134,359,784	\$	134,784,035	\$	424,251	0.3%
Federal Funds	\$	996,058,997	\$	1,005,410,381	\$	9,351,384	0.9%
<u>State School Fund</u>							
Other Funds	\$	400,826	\$	3,936,407	\$	3,535,581	882.1%
<u>Higher Education Coordinating Commission</u>							
General Fund	\$	3,111,497	\$	2,903,360	\$	(208,137)	-6.7%
Other Funds	\$	1,732,885	\$	1,757,474	\$	24,589	1.4%
Federal Funds	\$	342,759	\$	347,571	\$	4,812	1.4%
<u>Oregon Education Investment Board</u>							
General Fund	\$	6,035,608	\$	6,202,578	\$	166,970	2.8%
<u>Oregon Health and Science University</u>							
Other Funds	\$	31,639,826	\$	231,675,116	\$	200,035,290	632.2%
<u>Oregon Student Access Commission</u>							
General Fund	\$	115,718,916	\$	115,806,520	\$	87,604	0.1%
Lottery Funds	\$	246,223	\$	2,546,223	\$	2,300,000	934.1%
Other Funds	\$	20,094,896	\$	20,173,727	\$	78,831	0.4%
<u>Teachers Standards and Practices Commission</u>							
Other Funds	\$	4,904,153	\$	5,004,014	\$	99,861	2.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Oregon University System</u>				
General Fund	\$ 752,677,876	\$ 751,177,876	\$ (1,500,000)	-0.2%
<u>HUMAN SERVICES PROGRAM AREA</u>				
<u>Commission for the Blind</u>				
General Fund	\$ 1,522,942	\$ 1,598,027	\$ 75,085	4.9%
Other Funds	\$ 3,052,021	\$ 2,025,381	\$ (1,026,640)	-33.6%
Federal Funds	\$ 12,129,790	\$ 12,321,894	\$ 192,104	1.6%
<u>Oregon Health Authority</u>				
General Fund	\$ 1,972,206,670	\$ 1,959,774,729	\$ (12,431,941)	-0.6%
Lottery Funds	\$ 10,545,822	\$ 10,592,532	\$ 46,710	0.4%
Other Funds	\$ 3,771,761,551	\$ 3,814,407,180	\$ 42,645,629	1.1%
Federal Funds	\$ 7,485,009,093	\$ 8,632,707,613	\$ 1,147,698,520	15.3%
<u>Department of Human Services</u>				
General Fund	\$ 2,257,307,600	\$ 2,324,079,188	\$ 66,771,588	3.0%
Other Funds	\$ 474,879,587	\$ 501,842,250	\$ 26,962,663	5.7%
Federal Funds	\$ 6,338,409,362	\$ 6,463,843,621	\$ 125,434,259	2.0%
<u>Long Term Care Ombudsman</u>				
General Fund	\$ 2,705,620	\$ 3,784,880	\$ 1,079,260	39.9%
Other Funds	\$ 680,105	\$ 703,321	\$ 23,216	3.4%
<u>Psychiatric Security Review Board</u>				
General Fund	\$ 2,306,552	\$ 2,372,291	\$ 65,739	2.9%
Other Funds	\$ 103,725	\$ 110,734	\$ 7,009	6.8%
<u>JUDICIAL BRANCH</u>				
<u>Judicial Department</u>				
General Fund	\$ 394,466,850	\$ 400,423,412	\$ 5,956,562	1.5%
Other Funds	\$ 61,809,554	\$ 65,078,242	\$ 3,268,688	5.3%
Federal Funds	\$ 1,227,911	\$ 1,233,153	\$ 5,242	0.4%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Commission on Judicial Fitness and Disability</u>				
General Fund	\$ 193,140	\$ 197,316	\$ 4,176	2.2%
<u>Public Defense Services Commission</u>				
General Fund	\$ 244,280,071	\$ 249,451,095	\$ 5,171,024	2.1%
Other Funds	\$ 4,467,042	\$ 4,474,644	\$ 7,602	0.2%
<u>LEGISLATIVE BRANCH</u>				
<u>Legislative Administration Committee</u>				
General Fund	\$ 33,376,264	\$ 33,937,491	\$ 561,227	1.7%
Other Funds	\$ 37,920,316	\$ 37,929,526	\$ 9,210	0.0%
<u>Legislative Assembly</u>				
General Fund	\$ 38,039,318	\$ 38,204,763	\$ 165,445	0.4%
Other Funds	\$ 277,937	\$ 278,847	\$ 910	0.3%
<u>Commission on Indian Services</u>				
General Fund	\$ 444,063	\$ 450,369	\$ 6,306	1.4%
<u>Legislative Counsel</u>				
General Fund	\$ 9,784,658	\$ 9,952,041	\$ 167,383	1.7%
Other Funds	\$ 1,658,313	\$ 1,681,068	\$ 22,755	1.4%
<u>Legislative Fiscal Office</u>				
General Fund	\$ 3,610,997	\$ 3,558,397	\$ (52,600)	-1.5%
Other Funds	\$ 3,000,000	\$ 3,179,547	\$ 179,547	6.0%
<u>Legislative Revenue Office</u>				
General Fund	\$ 2,711,399	\$ 2,769,184	\$ 57,785	2.1%
<u>NATURAL RESOURCES PROGRAM AREA</u>				
<u>Department of Agriculture</u>				
General Fund	\$ 18,720,616	\$ 19,460,351	\$ 739,735	4.0%
Lottery Funds	\$ 6,333,815	\$ 6,473,272	\$ 139,457	2.2%
Other Funds	\$ 53,980,931	\$ 55,589,067	\$ 1,608,136	3.0%
Federal Funds	\$ 15,168,522	\$ 15,320,730	\$ 152,208	1.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Columbia River Gorge Commission</u>				
General Fund	\$ 873,180	\$ 891,000	\$ 17,820	2.0%
<u>Department of Environmental Quality</u>				
General Fund	\$ 29,936,112	\$ 30,961,259	\$ 1,025,147	3.4%
Lottery Funds	\$ 3,824,782	\$ 3,873,265	\$ 48,483	1.3%
Other Funds	\$ 139,956,679	\$ 142,862,396	\$ 2,905,717	2.1%
Federal Funds	\$ 27,563,182	\$ 28,010,107	\$ 446,925	1.6%
<u>Department of Energy</u>				
Other Funds	\$ 49,447,398	\$ 50,489,645	\$ 1,042,247	2.1%
Federal Funds	\$ 2,939,208	\$ 2,977,118	\$ 37,910	1.3%
<u>Department of Fish and Wildlife</u>				
General Fund	\$ 17,157,413	\$ 17,704,434	\$ 547,021	3.2%
Lottery Funds	\$ 4,767,766	\$ 4,921,716	\$ 153,950	3.2%
Other Funds	\$ 182,247,358	\$ 185,369,107	\$ 3,121,749	1.7%
Federal Funds	\$ 131,933,605	\$ 134,778,425	\$ 2,844,820	2.2%
<u>State Forestry Department</u>				
General Fund	\$ 56,437,263	\$ 97,836,604	\$ 41,399,341	73.4%
Other Funds	\$ 339,657,186	\$ 343,086,494	\$ 3,429,308	1.0%
Federal Funds	\$ 33,853,011	\$ 34,108,167	\$ 255,156	0.8%
<u>Department of Geology and Mineral Industries</u>				
General Fund	\$ 2,505,043	\$ 2,582,015	\$ 76,972	3.1%
Other Funds	\$ 7,835,292	\$ 7,955,725	\$ 120,433	1.5%
Federal Funds	\$ 4,303,586	\$ 4,429,263	\$ 125,677	2.9%
<u>Department of Land Conservation and Development</u>				
General Fund	\$ 12,330,059	\$ 12,667,032	\$ 336,973	2.7%
Other Funds	\$ 947,584	\$ 960,315	\$ 12,731	1.3%
Federal Funds	\$ 5,891,950	\$ 6,014,070	\$ 122,120	2.1%
<u>Land Use Board of Appeals</u>				
General Fund	\$ 1,517,044	\$ 1,573,758	\$ 56,714	3.7%
Other Funds	\$ 84,328	\$ 87,401	\$ 3,073	3.6%

	2013-15 Legislatively Approved Level ⁽²⁾		2014 Committee Recommendation		Committee Change from 2013-15 Leg. Approved		
					\$\$ Change	% Change	
<u>Department of State Lands</u>							
Other Funds	\$	29,740,188	\$	30,563,139	\$	822,951	2.8%
Federal Funds	\$	1,831,671	\$	2,881,911	\$	1,050,240	57.3%
<u>State Marine Board</u>							
Other Funds	\$	25,981,329	\$	26,214,465	\$	233,136	0.9%
Federal Funds	\$	7,443,149	\$	7,450,387	\$	7,238	0.1%
<u>Parks and Recreation Department</u>							
Lottery Funds	\$	84,614,432	\$	85,843,436	\$	1,229,004	1.5%
Other Funds	\$	111,999,304	\$	113,690,281	\$	1,690,977	1.5%
Federal Funds	\$	11,819,364	\$	11,858,367	\$	39,003	0.3%
<u>Water Resources Department</u>							
General Fund	\$	26,504,946	\$	27,284,614	\$	779,668	2.9%
Other Funds	\$	34,547,011	\$	34,736,737	\$	189,726	0.5%
Federal Funds	\$	1,272,735	\$	1,275,264	\$	2,529	0.2%
<u>Oregon Watershed Enhancement Board</u>							
Lottery Funds	\$	58,109,189	\$	58,227,336	\$	118,147	0.2%
Other Funds	\$	1,849,375	\$	1,852,224	\$	2,849	0.2%
Federal Funds	\$	32,732,090	\$	32,817,029	\$	84,939	0.3%
<u>PUBLIC SAFETY PROGRAM</u>							
<u>AREA</u>							
<u>Department of Corrections</u>							
General Fund	\$	1,396,990,504	\$	1,448,294,183	\$	51,303,679	3.7%
Other Funds	\$	39,599,876	\$	39,926,693	\$	326,817	0.8%
<u>Oregon Criminal Justice Commission</u>							
General Fund	\$	23,745,288	\$	23,851,046	\$	105,758	0.4%
Other Funds	\$	483,422	\$	479,680	\$	(3,742)	-0.8%
Federal Funds	\$	7,135,487	\$	7,163,318	\$	27,831	0.4%
<u>District Attorneys and Their Deputies</u>							
General Fund	\$	10,239,592	\$	10,849,009	\$	609,417	6.0%

	2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			\$\$ Change	% Change
<u>Department of Justice</u>				
General Fund	\$ 64,380,931	\$ 66,289,084	\$ 1,908,153	3.0%
Other Funds	\$ 259,697,319	\$ 265,469,616	\$ 5,772,297	2.2%
Federal Funds	\$ 142,235,349	\$ 144,356,473	\$ 2,121,124	1.5%
<u>Oregon Military Department</u>				
General Fund	\$ 20,783,532	\$ 21,863,993	\$ 1,080,461	5.2%
Other Funds	\$ 111,646,205	\$ 113,902,017	\$ 2,255,812	2.0%
Federal Funds	\$ 284,930,096	\$ 287,230,606	\$ 2,300,510	0.8%
<u>Board of Parole and Post-Prison Supervision</u>				
General Fund	\$ 4,063,865	\$ 4,189,720	\$ 125,855	3.1%
<u>Department of State Police</u>				
General Fund	\$ 232,126,436	\$ 240,590,265	\$ 8,463,829	3.6%
Lottery Funds	\$ 6,914,543	\$ 7,166,858	\$ 252,315	3.6%
Other Funds	\$ 91,213,655	\$ 93,291,730	\$ 2,078,075	2.3%
Federal Funds	\$ 9,411,098	\$ 9,446,084	\$ 34,986	0.4%
<u>Department of Public Safety Standards and Training</u>				
Other Funds	\$ 34,859,020	\$ 35,668,666	\$ 809,646	2.3%
<u>Oregon Youth Authority</u>				
General Fund	\$ 269,052,312	\$ 275,662,044	\$ 6,609,732	2.5%
Other Funds	\$ 19,508,582	\$ 19,553,725	\$ 45,143	0.2%
Federal Funds	\$ 34,496,051	\$ 34,680,918	\$ 184,867	0.5%
<u>TRANSPORTATION PROGRAM AREA</u>				
<u>Department of Aviation</u>				
Other Funds	\$ 6,202,750	\$ 6,297,654	\$ 94,904	1.5%
Federal Funds	\$ 4,769,741	\$ 4,778,379	\$ 8,638	0.2%
<u>Department of Transportation</u>				
General Fund	\$ 2,060,000	\$ 6,060,000	\$ 4,000,000	194.2%
Other Funds	\$ 3,813,954,090	\$ 3,837,855,561	\$ 23,901,471	0.6%
Federal Funds	\$ 119,483,481	\$ 119,553,108	\$ 69,627	0.1%

2013-15 Legislatively Approved Level ⁽²⁾	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
		\$\$ Change	% Change

2013-15 Budget Summary			
General Fund Total		\$	115,394,418
Lottery Funds Total		\$	6,310,790
Other Funds Total		\$	457,732,914
Federal Funds Total		\$	1,343,927,389

- (1) Excludes Capital Construction
- (2) Includes approved expenditures through November 2013 and administrative actions

Position Summary

	2013-15 Legislatively Approved Level	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			Change	% Change
<u>Department of Administrative Services</u>				
Authorized Positions	790	806	16	2.0%
Full-time Equivalent (FTE) positions	784.68	792.40	7.72	1.0%
<u>Oregon Liquor Control Commission</u>				
Authorized Positions	233	230	(3)	-1.3%
Full-time Equivalent (FTE) positions	227.63	225.13	(2.50)	-1.1%
<u>Department of Revenue</u>				
Authorized Positions	1,081	1,074	(7)	-0.6%
Full-time Equivalent (FTE) positions	1,024.49	1,016.66	(7.83)	-0.8%
<u>Construction Contractors Board</u>				
Authorized Positions	75	75	-	0.0%
Full-time Equivalent (FTE) positions	75.00	74.50	(0.50)	-0.7%
<u>Department of Consumer and Business Services</u>				
Authorized Positions	927	918	(9)	-1.0%
Full-time Equivalent (FTE) positions	919.97	911.97	(8.00)	-0.9%
<u>Oregon Health Licensing Agency</u>				
Authorized Positions	35	35	-	0.0%
Full-time Equivalent (FTE) positions	35.00	17.50	(17.50)	-50.0%
<u>Bureau of Labor and Industries</u>				
Authorized Positions	100	101	1	1.0%
Full-time Equivalent (FTE) positions	98.50	98.38	(0.12)	-0.1%
<u>Oregon Medical Board</u>				
Authorized Positions	40	39	(1)	-2.5%
Full-time Equivalent (FTE) positions	38.79	38.33	(0.46)	-1.2%
<u>Public Utility Commission</u>				
Authorized Positions	131	130	(1)	-0.8%
Full-time Equivalent (FTE) positions	128.25	127.25	(1.00)	-0.8%
<u>Real Estate Agency</u>				
Authorized Positions	30	29	(1)	-3.3%
Full-time Equivalent (FTE) positions	30.00	29.50	(0.50)	-1.7%

	2013-15 Legislatively Approved Level	2014 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
			Change	% Change
<u>Department of Community Colleges and Workforce Development</u>				
Authorized Positions	59	58	(1)	-1.7%
Full-time Equivalent (FTE) positions	58.70	57.70	(1.00)	-1.7%
<u>Department of Education</u>				
Authorized Positions	509	519	10	2.0%
Full-time Equivalent (FTE) positions	480.03	485.39	5.36	1.1%
<u>Employment Department</u>				
Authorized Positions	1,345	1,347	2	0.1%
Full-time Equivalent (FTE) positions	1,287.03	1,286.63	(0.40)	0.0%
<u>Housing and Community Services Department</u>				
Authorized Positions	169	169	-	0.0%
Full-time Equivalent (FTE) positions	77.59	150.33	72.74	93.7%
<u>Department of Veterans' Affairs</u>				
Authorized Positions	82	83	1	1.2%
Full-time Equivalent (FTE) positions	81.20	82.13	0.93	1.1%
<u>Commission for the Blind</u>				
Authorized Positions	51	51	-	0.0%
Full-time Equivalent (FTE) positions	47.73	46.98	(0.75)	-1.6%
<u>Oregon Health Authority</u>				
Authorized Positions	4,482	4,521	39	0.9%
Full-time Equivalent (FTE) positions	4,119.23	4,139.97	20.74	0.5%
<u>Department of Human Services</u>				
Authorized Positions	7,630	7,631	1	0.0%
Full-time Equivalent (FTE) positions	7,480.61	7,477.12	(3.49)	0.0%
<u>Long Term Care Ombudsman</u>				
Authorized Positions	19	24	5	26.3%
Full-time Equivalent (FTE) positions	14.56	16.81	2.25	15.5%
<u>Department of Agriculture</u>				
Authorized Positions	477	480	3	0.6%
Full-time Equivalent (FTE) positions	351.17	352.92	1.75	0.5%

	<u>2013-15 Legislatively Approved Level</u>	<u>2014 Committee Recommendation</u>	<u>Committee Change from 2013-15 Leg. Approved</u>	
			<u>Change</u>	<u>% Change</u>
<u>Department of Energy</u>				
Authorized Positions	115	114	(1)	-0.9%
Full-time Equivalent (FTE) positions	114.02	112.81	(1.21)	-1.1%
<u>Department of Environmental Quality</u>				
Authorized Positions	719	720	1	0.1%
Full-time Equivalent (FTE) positions	706.33	704.87	(1.46)	-0.2%
<u>Department of Fish and Wildlife</u>				
Authorized Positions	1,523	1,520	(3)	-0.2%
Full-time Equivalent (FTE) positions	1,262.41	1,258.99	(3.42)	-0.3%
<u>Department of Land Conservation and Development</u>				
Authorized Positions	61	60	(1)	-1.6%
Full-time Equivalent (FTE) positions	58.06	57.31	(0.75)	-1.3%
<u>Water Resources Department</u>				
Authorized Positions	157	157	-	0.0%
Full-time Equivalent (FTE) positions	154.80	154.55	(0.25)	-0.2%
<u>Department of Corrections</u>				
Authorized Positions	4,490	4,488	(2)	0.0%
Full-time Equivalent (FTE) positions	4,443.68	4,441.68	(2.00)	0.0%
<u>Department of Justice</u>				
Authorized Positions	1,282	1,285	3	0.2%
Full-time Equivalent (FTE) positions	1,265.25	1,266.83	1.58	0.1%
<u>Oregon Military Department</u>				
Authorized Positions	523	522	(1)	-0.2%
Full-time Equivalent (FTE) positions	478.01	477.51	(0.50)	-0.1%
<u>Department of State Police</u>				
Authorized Positions	1,260	1,259	(1)	-0.1%
Full-time Equivalent (FTE) positions	1,247.13	1,245.63	(1.50)	-0.1%
<u>Oregon Youth Authority</u>				
Authorized Positions	1,030	1,025	(5)	-0.5%
Full-time Equivalent (FTE) positions	992.58	989.79	(2.79)	-0.3%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2014 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis, supplemented by one-time savings identified in several agencies, as well as a transfer from Secretary of State's Corporate Division as authorized in House Bill 4157.

Summary of Capital Construction Subcommittee Action

House Bill 5201 is the omnibus budget reconciliation bill for the 2014 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2013 session. The Subcommittee approved House Bill 5201 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocating \$86.5 million General Fund to state agencies for employee compensation. This amount is 100% of the General Fund special purpose appropriation to the Emergency Board, made by House Bill 5008 (2013) for employee compensation. Also approved were associated expenditure limitation increases of \$2.6 million Lottery Funds, \$84.7 million Other Funds, and \$44.2 million Federal Funds. The General Fund component is expected to cover about 90% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at the full cost estimate level.

Section 105 of the budget bill reflects the employee compensation amounts approved for each agency; adjustments for agencies are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

2% HOLDBACK

House Bill 5008 (2013) included a 2% supplemental ending balance holdback that was primarily applied to General Fund, and excluded debt service as well as selected programs. Agencies' 2013-15 legislatively adopted budgets were reduced by these amounts. With the current statewide economic conditions and revenue forecast, these budget reductions are being partially restored. Generally, 25% of the holdback is being restored to each affected agency, although there are a number of exceptions. Restorations include a total of \$68.3 million General Fund and \$0.3 million Lottery Funds. Section 104 of the budget bill reflects the restoration amounts for each agency. More detail is available in the narrative for each affected agency; agencies without General Fund or Lottery Funds in their budgets were not affected.

PACKAGE 091

Package 091 Statewide Administrative Savings is another 2013-15 adjustment affecting most agency budgets and captured in agency budget bills. The 2013 Legislature approved this package of \$62.0 million total funds in permanent reductions as a placeholder for administrative efficiencies.

The placeholder, which carried forward from the Governor's budget, was simply a pro rata calculation across personal services and services and supplies expenditures in administrative budget structures. The Department of Administrative Services (DAS) committed to work out reduction details with agencies and report to the Joint Committee on Ways and Means during the 2014 session. The areas targeted for reduction were finance, information technology, human resources, accounting, payroll, and procurement expenditures.

The legislative expectation was that DAS would present a statewide plan identifying specific efficiencies and realigning placeholder reductions, if needed. However, DAS did not come forward with a plan, but instead reported that efforts to realize the savings in Package 091 met with unexpected challenges. These include actual savings taking longer than one biennium to materialize and some ideas requiring up front investments that would offset any near term savings. Since DAS failed to deliver a plan, the Legislative Fiscal Office worked with state agencies and their DAS budget analysts to replace placeholders with specific reduction actions. For some agencies, the updated Package 091 will deviate from placeholder expenditure categories or appropriations; these changes are described in the individual agency narratives. Agency narratives, where applicable, will also identify position count and full-time equivalent (FTE) decreases.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. As part of the 2013-15 biennium statewide rebalance plan, House Bill 5201 adjusts the Emergency Board's special purpose appropriations as described below:

- Eliminates a special purpose appropriation for state agencies of \$86.5 million, with corresponding General Fund appropriations to various state agencies for state employee compensation changes.
- Eliminates a special purpose appropriation for state agencies of \$12.9 million, with corresponding General Fund appropriations to the Department of Human Services (\$11,038,678) and the Oregon Health Authority (\$1,861,322) for compensation changes for home health care workers who are not state employees.
- Eliminates a special purpose appropriation for the Oregon Department of Education (ODE) of \$4.6 million, with a General Fund appropriation of \$4.4 million to ODE for assessments including those assessments required under the federal Elementary and Secondary Act and linked to Common Core Standards.
- Eliminates a special purpose appropriation for the Oregon Department of Education (ODE) of \$1,789,557, with a corresponding General Fund appropriation to the ODE for program funding for the second year of the biennium for youth development grants, performance-based contracts, and services at the local level.
- Eliminates multiple special purpose appropriations for the Housing and Community Services Department totaling \$9,215,066, with a General Fund appropriation of \$8,540,066 to the Housing and Community Services Department for second year operations, and an appropriation of \$225,000 to the agency for one-time supplemental funding to the Oregon Hunger Response Fund for fiscal year 2014.
- Eliminates a special purpose appropriation for the Oregon Health Authority of \$3.3 million, with a General Fund appropriation of \$2,942,895 to the Oregon Health Authority for adult residential rate increases within the alcohol and drug system.

- Eliminates a special purpose appropriation for the Oregon Health Authority of \$100,000, with a corresponding General Fund appropriation to the Oregon Health Authority for staffing needs related to the Dental Pilot Projects.
- Reduces the special purpose appropriation of \$26 million for seniors made by House Bill 5101 (2013 Special Session) to appropriate \$13,295,373 General Fund to programs benefitting seniors in multiple agencies, but primarily in the Department of Human Services.
- Establishes a \$24 million special purpose appropriation for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- Establishes a \$3.5 million special purpose appropriation to be allocated for future costs associated with higher education governance changes; including costs incurred by the Higher Education Coordinating Commission as duties and responsibilities are transferred from the Chancellor's Office to the Commission and for impacts on the budgets of the four technical and regional universities.
- Establishes a \$1.3 million special purpose appropriation to be allocated to the Judicial Department for Operations support. The Department may request funds to finance one-time operations investments and service increases.
- Establishes a \$700,000 special purpose appropriation to be allocated to the Judicial Department for third-party debt collection costs.

If remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2014, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$350,000 for the Board of Parole and Post-Prison Supervision (BPPPS) for replacement of the Parole Board Management Information System (PBMS). Allocation of the reservation is contingent upon the Board providing a project budget, project plan, and periodic status reports. BPPPS may request allocation of the reservation from the Emergency Board after the Legislative Fiscal Office approves the project budget and project plan.

A reservation was also established within the general purpose Emergency Fund of \$3.5 million for the Statewide Longitudinal Data System proposed by the Oregon Education Investment Board (OEIB), Oregon Department of Education (ODE), and the Higher Education Coordinating Commission (HECC). Prior to the release of this reservation, the agencies must meet the requirements of the budget note included in this bill for OEIB relating to completing a refined business case, development of a comprehensive set of foundational project management documents, and completion of an assessment of the foundational project management documents and a project risk assessment by an independent Quality Assurance contractor.

Adjustments to Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved an \$8,644,690 Other Funds expenditure limitation increase for Enterprise Technology Services (ETS) to begin a \$40 million technology equipment lifecycle replacement plan. Due to continued use of equipment past its useful life, the state is now experiencing unacceptable levels of technology service outages that impact state government operations. DAS estimates there is now more than \$40 million

worth of equipment and infrastructure past the 5 year useful life. DAS will enter into lease-to-own agreements to finance the equipment replacement. Existing ETS rates are estimated to be sufficient to generate enough revenue to pay the \$8,644,690 Other Funds needed for leases-to-own agreements that will be entered into this biennium. Use of this additional revenue will likely preclude DAS from lowering ETS rates mid-biennium as was being contemplated by the ETS Customer Utility Board. Use of existing rate revenue will avoid costs associated with borrowing the money internally, as was initially recommended by the Department. The \$8,644,690 Other Funds increase for 2013-15 rolls-up to \$18,743,503 in 2015-17 for the second phase of the equipment replacement plan. DAS plans to incorporate a depreciation factor in future ETS rates, which will allow the state to accommodate lifecycle replacement costs on an ongoing basis. The Subcommittee also approved a \$5,121,497 Other Funds expenditure limitation increase and the establishment of 19 positions (10.22 FTE) for ETS to meet the increasing demand for technology services from state and local governments, including implementation of IT projects approved in 2013-15 adopted budgets.

The Subcommittee adopted the following budget note to ensure proper oversight of state information technology assets and projects:

Budget Note:

The Oregon Department of Administrative Services (DAS), working with the State CIO, shall produce a comprehensive inventory report of all current information technology (IT) assets as required under current law with a special emphasis on the planned replacement or modernization status of information systems in use by all executive branch agencies. This inventory report shall include, but not be limited to:

- Agency name, Information System (Application) name, Agency Program owner, and business purpose of the Information System
- Age, Date of last upgrade, and planned changes/enhancements/retirement for the Information System (Application) in the future

In addition, DAS and the State CIO shall produce a comprehensive report of all IT projects underway in the 2013-15 biennium or planned for the 2015-17 biennium. The IT project report shall include, but not be limited to:

- Agency name, project title/name, project description, estimated budget (for all biennia), estimated start and completion date.

Both the IT inventory and project reports shall include:

- A narrative explanation of the methods, assumptions and tools used and any challenges DAS or the State CIO faced in collecting IT asset and/or IT project information;
- A narrative description of any statutory, rule or policy changes or resource allocations DAS or the State CIO believes are necessary to support continued or better IT asset inventory and/or IT project reporting.

The State CIO shall include a narrative section focused on planned statewide information systems modernization as well as the IT inventory and project reports outlined above, in the appendix of the State Information Technology and Telecommunications Plan (changed to Enterprise Information Resources Management Strategy in HB 4135) the State CIO is required to develop and update each biennium under ORS 291.039.

The IT inventory and project reports and a status report on the completion of the State IT and Telecommunications plan (changed to Enterprise Information Resources Management Strategy in HB 4135) shall be presented to the Joint Committee on Legislative Audits, Information Management and Technology and the General Government Subcommittee of the Emergency Board or the interim Joint Committee on Ways and Means before the start of the 2015 session. The State IT and Telecommunications Plan (changed to Enterprise Information Resources Management Strategy in HB 4135) shall be presented to the General Government Subcommittee of the Joint Committee on Ways and Means and other appropriate committees during the 2015 session.

The Subcommittee approved a \$700,000 Other Funds expenditure limitation for the Chief Operating Office for two special projects that cross multiple agencies or require some independence. The first such project is a \$350,000 limitation increase to purchase a statewide license for the Agora software program to be used by multiple state agencies. Agora offers tools to link economic and community development projects with project funders. The second special project involves the expenditure of \$350,000 Other Funds to examine the Cover Oregon Website Project. At the request of the Governor, DAS contracted with First Data Government Solutions through the Enterprise Initiatives Master Price Agreement. First Data Government Solutions will complete a third party assessment of the Cover Oregon Website Project. Funding for the contract will be transferred from the Oregon Health Authority and Cover Oregon to pay the cost of this assessment and any applicable legal fees

The Subcommittee approved a \$1,220,548 Other Funds expenditure limitation increase for Enterprise Asset Management (EAM) for the state motor pool. A \$1,047,548 Other Funds increase is for the purchase of 47 new vehicles and for fuel and maintenance of these vehicles. The Subcommittee also increased the Other Funds expenditure limitation for EAM by \$173,000 to accommodate the transfer of an auto mechanic position from the Oregon Department of Transportation to the state motor pool to consolidate light fleet maintenance in the Salem area.

House Bill 5201 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- \$345,000 for disbursement to the SW Oregon Assessment and Taxation Coalition involving the assessors of Coos, Curry, Douglas, Jackson, Josephine, Klamath, and Lane counties for a pilot project to form partnerships for the delivery of taxation and assessment services, to seek ways to deliver these services more efficiently.
- \$200,000 for disbursement to Oregon Health and Science University Office of Rural Health for the Primary Health Care Loan Forgiveness Program.
- \$100,000 for disbursement to the City of Forest Grove for initial planning costs associated with construction of a community center facility. The building could potentially house city hall, city offices, and a police station.
- \$80,000 for disbursement to Sustainable Northwest for completion of a Western Juniper utilization and marketing project.
- \$20,000 for disbursement to the Medford Senior Center for their Senior Nutrition Program.

The Subcommittee added \$9,033,609 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in in Senate Bill 5703. There is no debt service allocated in the 2013-15 biennium, as the bonds will not be sold until the spring of 2015. Debt service for 2015-17 is estimated at a total of \$1,640,046 Lottery Funds: \$588,086 for the Port of Morrow Community Revitalization Revolving Loan Fund; \$270,707 for the Stayton

Stormwater project; \$176,765 for the Beaverton Community Health Collaborative project; \$176,765 for the Mid-Columbia Medical Center; and \$427,723 for the Cornelius Library matching fund project.

- \$2,958,304 Other Funds for disbursement to the Port of Morrow for a Community Revitalization Revolving Loan Fund that would be available to Malheur, Harney, Grant, Baker, Union, Wallowa, Umatilla, Morrow, Gilliam, Sherman, and Wheeler counties for energy conservation, renewable energy, and general business development projects.
- \$2,451,194 Other Funds for disbursement to the City of Cornelius for a new public library with the stipulation that the City of Cornelius secures matching funds and commitments of no less than \$10.4 million by the end of the 2013-15 biennium, prior to the distribution of the lottery revenue bond proceeds for the project.
- \$1,544,053 Other Funds for disbursement to the City of Stayton to purchase property and develop a storm water detention facility in Stayton. The facility is expected to improve water quality for downstream agricultural users and manage peak storm flows into the Salem Ditch and Mill Creek.
- \$1,040,029 Other Funds for disbursement to the Mid-Columbia Medical Center to support capital construction projects to expand or improve the medical center.
- \$1,040,029 Other Funds for disbursement to the Beaverton Community Health Collaborative for the construction of a multi-service health and wellness facility.

The Subcommittee accepted technical adjustments to the revenue reductions assumed in the Department 2013-15 legislatively adopted budget by increasing the assumed Other Funds revenue by \$1.5 million for the Chief Operating Office, \$1.8 million for Enterprise Human Resource Services, and \$437,180 for the Chief Information Office. In addition, the Subcommittee approved another technical adjustment to move a limited duration position to Enterprise Technology Services from the Chief Information Office where it was added by error in the legislatively adopted budget.

The Subcommittee approved and updated Package 091 Statewide Administrative Savings, eliminating 2 Custodian positions (2.00 FTE) and one Production Supervisor position (1.00 FTE). Because some of the administrative reductions were not achievable, particularly the \$5,771,223 Other Funds in Enterprise Technology Services (ETS), Other Funds reductions were taken in the Chief Information Office (\$3,515,338) to eliminate empty Other Funds expenditure limitation and Enterprise Asset Management (\$130,906) to eliminate the two custodian positions. These reductions allowed restorations of \$3,183,353 Other Funds in ETS and \$462,891 Other Funds in Enterprise Human Resource Services. The Subcommittee also approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$13,953 General Fund.

Oregon Advocacy Commissions Office

The Subcommittee approved a restoration of \$8,301 General Fund for the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. The restoration fully restores the original holdback reduction.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies.

Employment Relations Board

The Subcommittee increased the agency's General Fund appropriation by \$116,236 and Other Funds expenditure limitation by \$148,020 to fund employee pay differentials, unemployment benefits, payment of accrued employee vacation time, a temporary double-fill of an administrative law judge position, and mediator travel expenses. The source of Other Funds is from the agency's state agency assessment ending balance (\$87,998) and fee revenue balance (\$60,022). Projected fee revenue is higher than anticipated in the agency's legislatively adopted budget for 2013-15. With the exception of the employee pay differentials and mediator travel expense, the remaining items are considered one-time increases and are not to carry forward into the 2015-17 biennium.

With this General Fund appropriation, the agency did not require a restoration of its 2% ending balance holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies. The reduction to services and supplies now totals \$7,162 and will come from savings achieved by a renegotiated facilities rental agreement.

An adjustment was made related to the agency's compensation plan that moved \$11,645 of Other Funds expenditure limitation from the Employment Relations Board Administrative Account (i.e., state agency assessments) to expenditures supported by fee revenue.

Government Ethics Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction to personal services was moved to services and supplies.

Office of the Governor

The Subcommittee approved a restoration of \$51,520 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee appropriated \$1,080,000 General Fund for the Public Infrastructure Commission and the West Coast Infrastructure Exchange. The governor's Office may transfer some, or all, of the funds to the State Treasurer for the implementation of House Bill 4111.

Oregon State Library

Of the agency's original \$32,951 supplemental ending balance holdback reduction, the agency has achieved savings of \$14,335 General Fund by reducing Fiscal Year 2014 Ready-to-Read grants. The remainder of the holdback, \$18,616, was restored by the Subcommittee to be used for Fiscal Year 2015 Ready-to-Read grants. The restoration represents 57 % of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency's personal services budget was reduced by \$5,956 General Fund and \$20,209 Other Funds by reducing pay differentials. The remaining personal services reduction was moved to services and supplies.

The Subcommittee adopted the following budget note related to the reorganization of the State Library.

Budget Note:

The Co-Chairs of the Joint Committee on Ways and Means will establish a workgroup to build upon previous State Library reorganization efforts, including the 2012 Joint Committee on Ways and Means report on the consolidation and improvement of library and archives services as well as subsequent proposals this biennium. The purpose of the workgroup is to modernize the delivery of state library services by improving access to public information, eliminating duplicative services and costs, increasing utilization of digital resources, and increasing collaborative partnerships across entities.

The workgroup shall recommend draft legislation for introduction in the 2015 legislative session for the reorganization of state library services, which should, where possible, incorporate national best practices pertaining to library reorganizations.

The workgroup will include Legislative members, and other members chosen to represent the interests of state library service users and employees.

It is the Co-Chairs' expectation that the workgroup will be staffed by the Legislative Fiscal Office with assistance from the State Librarian, State Archivist, State Law Librarian, Department of Administrative Services – Project Management Office, the Department of Administrative Services – Chief Financial Office, and Legislative Committee Services. Staff of the Oregon Historical Society is also invited to participate as staff to the workgroup.

Oregon Liquor Control Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of three positions (2.50 FTE), and making shifts between personal services and services and supplies in various agency programs. As approved, Package 091 now consists of the following elements:

- Personal services reductions totaling \$50,048 and 0.5 FTE (seasonal liquor distribution worker), services and supplies reductions totaling \$137,000, and capital outlay reductions of \$409 in the Distilled Spirits program;
- Personal services reductions of \$239,002 and abolishment of one management position (1.00 FTE) in the Public Safety program; and
- Personal services reductions totaling \$121,390 and 1.00 FTE (Office Specialist 2 position), services and supplies reductions totaling \$85,000 and capital outlay reductions totaling \$1,980 in the Support Services program.

Public Employees Retirement System

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency was able to reduce its personal services by only \$45,651 due a reduction in temporary employees and overtime. The remaining personal services reduction of \$1,041,400 was moved to services and supplies. The reduction to services and supplies now totals \$1,393,957 and will come from savings to employee training, office expense, data processing, and professional services. The capital outlay reduction of \$29,380 reduced the budget for data processing hardware.

The Subcommittee increased the Other Funds expenditure limitation for the Operations program by \$1,022,945 for the implementation of Senate Bill 861, which was passed by the Legislature during the 2013 special session. This includes four limited duration Retirement Counselor 1 positions (3.33 FTE). Personal services total \$392,428 and services and supplies total \$630,517.

The four limited duration positions were established administratively on November 1, 2013; therefore, the agency does not require position or FTE authority, but does require the associated expenditure limitation. The revenue to fund these expenses is from a transfer from the Oregon Public Employees Retirement Fund from current year earnings. The Other Funds expenditure limitation was approved only as a one-time increase and does not carry forward into the 2015-17 biennium.

Other Funds expenditure limitation was increased for the Operations program by \$718,750 in services and supplies for phase two of a three phase project to move the administration of the Individual Account Program from a third-party administrator to the agency. The Other Funds expenditure limitation was approved only as a one-time increase and is not carried forward into the 2015-17 biennium.

The Subcommittee requests that the Department of Administrative Services unschedule the entire amount of the Individual Account Program expenditure limitation, pending a Department of Administrative Services – Chief Information Office review and recommendation to approve the project being submitted to the Legislative Fiscal Office for its review and recommended approval.

Department of Revenue

The agency did not require a restoration of its 2% ending balance holdback that totaled \$3.3 million General Fund, due to vacancy savings. The vacancy savings occurred in programs that did not require a rebalance of the agency's budget.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating eight permanent full-time positions and reducing one permanent full-time position to part-time (8.50 FTE). The alternative plan minimizes the impact to the agency's Information Technology Division so as to support its transition of legacy information technology systems to a new information system entitled the Core System Replacement project.

The positions eliminated include: Accountant 1 position (1.00 FTE); Office Specialist 1 positions (1.00 FTE); Office Assistant 2 position (1.00 FTE); Information System Specialist 4 position (1.00 FTE) and a Fiscal Analyst 2 position is reduced from permanent full time to permanent part-time (0.50 FTE) in the Administrative Services Division. Two Administrative Specialist 1 positions (2.00 FTE) are eliminated from the Personal Tax and Compliance Division. An Information System Specialist 3 position (1.00 FTE) and an Information System Specialist 5 position (1.00 FTE) are eliminated from the Property Tax Division. In addition, \$71,904 of Other Funds for services and supplies is eliminated in the Property Tax Division in order to achieve the reduction target.

The Subcommittee disappropriated \$2.1 million in one-time General Fund savings, which are in addition to the General Fund savings the agency set aside to compensate for its 2% ending balance holdback. The additional vacancy savings include: Administration (\$990,828), Property Tax (\$139,386), Personal and Compliance (\$716,614), and Business Divisions (\$253,172).

The Subcommittee also disappropriated \$500,000 General Fund in one-time services and supplies savings from the Core System Replacement project due to lower than expected Department of Administrative Services – State Data Center charges.

A reduction of \$352,716 in Other Funds personal services expenditure limitation was made to the Administration Division to adjust for an unneeded compensation plan increase. Two million dollars of Other Funds expenditure limitation in the Property Tax Division was reduced for

limitation that does not have a revenue source. The Property Tax Division has historically had Other Funds in its services and supplies expenditure limitation in excess of its actual need. Therefore, this is a permanent reduction.

The primary vendor contract for the Core Systems Replacement project was originally estimated to cost \$29 million; however, the agency was able to negotiate a \$27 million contract. The savings for the current biennium totals \$2.3 million Other Funds, with \$300,000 of the savings being needed in a future biennium.

HB 5008 (2013) requested that the Department of Administrative Services unreschedule \$12,994,327 of Other Funds expenditure limitation for the project that is related to the May 2014 Article XI-Q bond sale. The Subcommittee approved rescheduling \$10,694,327 due to the \$2.3 million in contract savings this biennium. The remaining \$2.3 million is to remain unrescheduled.

The Subcommittee provided the following instruction:

The Department of Administrative Services is requested to reschedule \$10,694,327 Other Funds expenditure limitation for the Core System Replacement project, pending the May 2014 Article XI-Q bond sale.

Additionally, the Department of Revenue is directed to report to the Joint Interim Committee on Ways and Means during Legislative Days in May and September 2014 on the status of the project.

The Subcommittee added one permanent full-time Principle Executive Manager E position (0.67 FTE) for the Core System Replacement project to function as a business team/business process subject matter expert lead for the project. The requested position would be funded with previously authorized Article XI-Q bond proceeds. The agency has sufficient Other Funds expenditure limitation for this position due to initial vacancy savings within the program.

The Subcommittee approved the agency's request to make the following technical adjustments to align the agency's budget with its current operations and the organizational structure. These changes balance overall and result in no increase or decrease to the agency's budget. They include: (a) \$1,892,699 and nine positions (9.00 FTE) to move the Research Section from the Business Division to the Agency Program Management Office Division; (b) \$322,254 and one position (1.00 FTE) to move a Principle Executive Manager G and associated services and supplies from the Administrative Services Division to the Agency Program Management Office Division; (c) \$1,109,718 and seven positions (7.00 FTE) to move the Special Services Section from the Administrative Services Division and the Property Tax Division to the Executive Division; (d) \$219,538 and one position (1.00 FTE) to move a Principle Executive Manager E position from the Administrative Services Division to the Personal Tax and Compliance Division; (e) \$112,092 to move one position (1.00 FTE), an Administrative Specialist position, from the Personal Tax and Compliance Division to the Business Division; (f) \$161,411 to move one Information System Specialist 5 position (1.00 FTE) from the Property Tax Division to the Administrative Services Division; (g) \$4,945,157 to move all operating program's Attorney General into the Administrative Services Division; and (h) \$880,556 to move all the operating program's Information Technology Expendable Property into the Administrative Services Division.

Secretary of State

The Subcommittee increased the General Fund appropriation by \$43,796 to restore 25% of the agency's 2% supplemental General Fund ending balance holdback. The entire amount of the restoration was directed to administrative services.

The Subcommittee also reduced the Federal Funds expenditure limitation by \$2,700,000, to more closely align the limitation with the Secretary's revised plan of expenditure of federal Help America Vote Act (HAVA) moneys. The Secretary reported that HAVA monies, initially budgeted for county election tabulation systems upgrades, are being redirected to finance upgrades to the Oregon Centralized Voter Registration system instead. This redirection reduces current biennium Federal Funds expenditures and will allow HAVA monies to fully support program costs, without need for additional General Fund support, through the remainder of the 2013-15 biennium and through the 2015-17 biennium as well.

Treasurer of State

The Subcommittee increased the Other Funds expenditure limitation for services and supplies for the agency by \$1,080,000 for the Public Infrastructure Commission and the West Coast Infrastructure Exchange. The revenue source is a transfer from the Governor's Office, which was appropriated General Fund for House Bill 4111 (2014), to satisfy the requirement under section 4(1) of the measure.

The Subcommittee adopted the following budget note:

Budget Note:

The State Treasurer is directed to spend a minimum of \$100,000 on section 2(2) of House Bill 4111 from funding the agency received in House Bill 5201 for the Public Infrastructure Commission and the West Coast Infrastructure Exchange.

CONSUMER AND BUSINESS SERVICES

Board of Accountancy

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Chiropractic Examiners

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Construction Contractors Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 0.50 FTE and moving a portion of the reduction from personal services to capital outlay.

Department of Consumer and Business Services

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 9 positions and 8.00 FTE, and shifting \$15,493 from services and supplies to personal services.

A one-time increase of \$4,625,091 Federal Funds expenditure limitation was also approved for the Health Insurance Rate Review Grant Cycle II and III, to support state efforts to enhance the health insurance premium rate review process and increase the transparency of the review process.

Board of Dentistry

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Oregon Health Licensing Agency

No changes were made from the original placeholder budget categories to implement Package 091 Statewide Administrative Savings. However, the agency's budget is moved to the Oregon Health Authority beginning July 1, 2014, as directed by House Bill 2074 (2013). The associated budget change is a reduction of \$3,760,280 Other Funds expenditure limitation and 17.50 FTE, which represents approximately one year of the biennial budget for the Oregon Health Licensing Agency. A corresponding increase is made in the Oregon Health Authority budget.

Health Related Licensing Boards

An updated Package 091 Statewide Administrative Savings was approved for each of the six licensing boards: Mortuary and Cemetery, Naturopathic Medicine, Occupational Therapy, Medical Imaging, Speech-Language Pathology and Audiology, and Veterinary Medical. The boards are shifting reductions from personal services to services and supplies to meet the savings targets.

Bureau of Labor and Industries

To restore a portion of the agency's 2% supplemental ending balance holdback, the Subcommittee added \$67,522 General Fund. This amount represents 29% of the total holdback; to cover the remaining gap BOLI will continue to hold the Apprenticeship Representative position in its Portland office vacant for the rest of the biennium.

An updated Package 091 Statewide Administrative Savings was approved, eliminating a total of 0.75 FTE across 2 positions in accounting and office administration. A portion of the agency's reduction was also moved from personal services to services and supplies.

The Subcommittee approved an increase of \$450,000 Other Funds expenditure limitation and the establishment of a limited duration full-time Office Specialist 2 position (0.63 FTE) to enhance the Support Services Program. The program is part of an interagency agreement with the Oregon Department of Transportation, which provides the funding, to help increase diversity in the highway construction workforce. The Bureau of Labor and Industries (BOLI) will utilize the additional funds to increase support to existing pre-apprenticeship preparation programs and establish new preparation programs in rural areas. The limited duration position will provide administrative support for the program, allowing the program coordinator to focus on development and implementation of the preparation programs.

To provide education and outreach on fair housing laws and to investigate fair housing cases, the Subcommittee approved a one-time increase of \$146,584 Federal Funds expenditure limitation. In partnership with the U.S. Department of Housing and Urban Development (HUD), BOLI will use the funds to complete dated fair housing cases that have been dual-filed with BOLI and HUD, and to work with the Fair Housing Council of Oregon to provide education and outreach. Additionally, BOLI's Technical Assistance Program will provide training sessions throughout the state on changes to fair housing laws.

The Subcommittee approved the following budget note related to workforce needs of employees of Qualified Rehabilitation Facilities:

Budget Note:

The Bureau of Labor and Industries, in consultation with the Department of Administrative Services, will convene a stakeholder workgroup to include not more than four Qualified Rehabilitation Facilities (QRFs) or a representative representing a majority of the QRFs in the state; labor unions representing QRFs; at least one organization representing the disability rights community; and any other interest with employee or business interests related to QRFs that voluntarily participate, during the 2014 interim. The workgroup will meet at least four times to develop concepts to address the workforce support needs of employees with disabilities employed by QRFs. These concepts may be presented to the 2015 Legislative Assembly for possible introduction as a bill.

Oregon Medical Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position and 0.46 FTE in administration and the remaining reductions taken in services and supplies.

Board of Nursing

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Pharmacy

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reallocating among expenditure accounts to affect permanent administrative cost reductions. Other Funds personal services reductions of \$3,693 and services and supplies reductions of \$1,503 are reallocated entirely to agency services and supplies.

Public Utility Commission

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a mailroom assistant position (1.00 FTE). A portion of the reduction originally applied to services and supplies was shifted to personal services.

Real Estate Agency

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position and 0.50 FTE.

Board of Licensed Social Workers

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

Board of Tax Practitioners

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased the General Fund appropriation by \$89,679 to fully restore the Arts Commission's 2% supplemental General Fund ending balance holdback. Lottery Funds expenditure limitations were increased by a total of \$250,000 to partially restore the 2% supplemental Lottery Funds ending balance holdbacks to the Shared Services and Business, Innovation, and Trade Divisions. No additional Lottery Funds are allocated from the Administrative Services Economic Development Fund for this partial restoration of the holdback amounts, or for Lottery Funds expenditure limitation increases provided for compensation cost increases; the agency will finance these expenditures out of sufficient cash balances of Lottery Funds in the division budgets.

The Subcommittee established a \$1,150,000 Lottery Funds expenditure limitation for the Business, Innovation and Trade Division for support of the Oregon Manufacturing Extension Partnership and for port property redevelopment. The expenditure limitation is established on a one-time basis and will be phased out in the development of the agency's 2015-17 biennium current service level. The expenditure limitation was established to provide a special payment of an additional \$750,000 to support the Oregon Manufacturing Extension Partnership, and a special payment of \$400,000 to the Port of Port Orford for redevelopment of the Cannery Building owned by the Port.

The Subcommittee increased the Regional Solutions Other Funds expenditure limitation in the Infrastructure Finance Authority program area by \$9,349,999, and increased the general Infrastructure Finance Authority Other Funds expenditure limitation by \$240,594, to authorize distribution of lottery revenue bond proceeds to support Regional Solutions projects, and to pay bond-related costs, respectively. These Other Funds expenditure limitation increases are approved on a one-time basis only, and will be phased out in the development of the agency's 2015-17 biennium current service level.

The 2013-15 biennium budget includes authorization of up to \$10 million of lottery revenue bond proceeds for Regional Solutions projects. In the 2013 session, the Legislature established a \$1 Other Funds limitation on Regional Solutions project expenditures, pending submission of specific projects for review. A total of \$9,350,000 of Regional Solutions project expenditures were approved. The approved project names and associated funding levels are listed below:

- North Central Region – North Central Oregon Attainable Housing Revolving Loan Fund (\$2 million)
- South Central Region – Removing Stringent Air Quality Permitting Requirements (\$1.5 million)
- South Central Region – Innovation and Learning Center (\$500,000)
- Mid-Valley Region – White's Rail Siding (\$300,000)
- Mid-Valley Region – Carlton Water Infrastructure (\$500,000)
- Mid-Valley Region – Job Growers Workforce Investment Board (\$550,000)
- North Coast Region – Rainier Rail Corridor (\$2 million)
- South Coast Region – Portable Dredge Purchase (\$2 million).

The Subcommittee also approved a change in the use of \$12 million of Other Funds lottery revenue bond proceeds previously authorized in the 2013 session for transfer to the Special Public Works Fund. Of this amount, \$3 million of proceeds are redirected to the Marine Navigation Improvement Fund for coastal port dredging; with the remaining \$9 million of proceeds to be transferred to the Special Public Works Fund.

Finally, the Subcommittee approved the implementation of the agency's Package 091 reductions. The implementation includes permanent fund shifts in the financing of two agency positions in the Shared Services/Central Pool program area. The two positions, formerly Lottery Fund-financed, will now have 22% of their personal services costs funded by Other Funds generated by agency programs. This action supports a \$100,000 fund shift from Lottery Funds to Other Funds approved with Package 091 in the agency budget.

Employment Department

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating two positions in the Unemployment Insurance division (a Public Affairs Specialist at .75 FTE and an Information Support Specialist at 1.00 FTE), eliminating three positions in the Business and Employment Services division (an Executive Support Specialist, a Safety Specialist and an Office Specialist, 3.00 FTE), and eliminating one position in the Research division (an Economist, 1.00 FTE). A portion of the reduction was shifted from personal services to services and supplies.

House Bill 5201 includes an increase of eight positions (5.35 FTE) and additional expenditure limitation in the amount of \$3,947,126 Other Funds and \$4,757,762 Federal Funds for grant awards, supplemental federal funding for unemployment insurance programs, Office of Administrative Hearings caseload, and information technology needs.

Housing and Community Services Department

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reducing number of months on three positions (two Information Systems Specialists with a reduction of 0.50 FTE each, and a Procurement and Contract Specialist reduced by 0.62 FTE). Over all, personal services were reduced by \$227,189 Other Funds and \$99,918 Federal Funds; services and supplies were reduced by a total of \$113,376 Other Funds and \$14,195 Federal Funds; and capital outlay was reduced by \$1,825 Other Funds. All reductions are allocated to the Business Operations unit of the agency's Central Services program.

The Subcommittee approved a restoration of \$42,326 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. The funding is restored to the agency's General Fund programs as follows:

- Foreclosure Counseling (SB 1552): \$10,231
- Emergency Housing Assistance: \$11,625
- State Homeless Assistance Program: \$6,604
- Low Income Rental Assistance: \$1,122
- Oregon Hunger Response Fund: \$6,628
- Court Appointed Special Advocates: \$5,755
- Housing Choice Landlord Guarantee Program: \$361

The Transportation and Economic Development Subcommittee recommended operational funding for the 2014 state fiscal year for the Housing and Community Services Department after receiving a report on the results of the agency's review of services and delivery options. The goals of the review included identifying and eliminating duplication and fragmentation in service delivery, as well as efficiencies that could help to address an anticipated operating deficit of \$8 million in 2015-17. Report recommendations include simplifying program rules and reporting requirements; implementing shared services arrangements for some administrative functions; redesigning policy and governance structure to provide clear guidance and priorities; moving local service delivery partners toward performance based contracting over time; and moving food and volunteer programs to other areas of state government. The Subcommittee discussed the importance and expectation of a more detailed implementation plan for the report recommendations. Subcommittee members also conveyed the expectation that legislative policy committees should be the venue in which changes to agency advisory bodies are discussed and determined, and that such policy discussions not be circumvented by the Executive or budget process.

Given that the majority of recommendations require additional work to develop specific implementation plans, the Subcommittee recommendation for 2014 funding is predicated on continuing programs for the remainder of the biennium within the existing agency structure. The agency will begin the process of administrative rule review immediately, to begin identifying changes that will simplify grant administration and remove unnecessary reporting and monitoring requirements. Recommendations with budget and staffing implications will be proposed for implementation in conjunction with the 2015-17 budget process, along with changes to Key Performance Measures.

House Bill 5201 repeals three special purpose appropriations related to HCSD, and instead appropriates a total of \$8,765,066 million in General Fund to the agency; \$8.5 million of this is for fiscal year 2014 operations and \$225,000 is for a one-time increase in support for the Oregon Hunger Response Fund. Fiscal year 2014 agency operations costs amount to \$60,528,131 Other Funds, \$39,500,000 Federal Funds, \$122,795,359 Other Funds Non-Limited, \$54,000,000 Federal Funds Non-Limited, and 74.36 FTE. The above amounts include employee compensation distribution amounts, and are consistent with the 2014 operating expenditure limitation recommended by the Subcommittee on Transportation and Economic Development.

Additional one-time General Fund in the amount of \$1.5 million for the Emergency Housing Account and \$500,000 for the State Homeless Assistance Program was also approved (along with a corresponding increase of \$1.5 million in Other Funds expenditure limitation for the Emergency Housing Account). As these programs are ongoing, the Housing and Community Services Department is not anticipated to incur or capture additional administrative expenses from this supplemental funding. Other Funds expenditure limitation of \$2,555,025 is added to provide additional one-time support for affordable housing preservation, funded by lottery bonds authorized in Senate Bill 5703; \$55,025 of this amount is attributable to bond-related costs.

Department of Veterans' Affairs

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, shifting the majority of personal services savings in the Loan Program to services and supplies, in consideration of previous position reductions taken in the legislatively adopted budget (elimination of 12.00 FTE in the Loan Program). As modified, Package 091 reductions eliminate one position (0.20 FTE) and total \$16,426 in personal services, and \$136,794 in services and supplies in the Loan Program, and \$153,224 in services and supplies reductions in the Veterans' Home program.

The Subcommittee approved a restoration of \$43,959 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. The funding is restored to the agency's General Fund programs in the following amounts:

- Counseling and Claims: \$2,198
- County Veterans Service Officers special payments: \$21,971
- Aid programs administered by the Oregon Department of Veterans' Affairs: \$19,342
- Special Payments to National Service Organizations: \$448

House Bill 5201 includes additional Other Funds expenditure limitation in the amount of \$6,230,000 for two additional positions (1.13 FTE), and planning, marketing, start up and operating costs associated with the second Veterans' Home in Lebanon, Linn County. The home is scheduled to open in the fall of 2014.

Federal Funds expenditure limitation in the amount of \$300,000 was established to accommodate the possible receipt of a federal grant for transportation services to veterans in highly rural areas of the state. Expenditure limitation was approved, with the understanding that the Department of Administrative Services would unschedule the limitation until the Oregon Department of Veterans' Affairs was notified that its grant application was successful. No additional matching funds or position authority is required to administer the funds, which will be passed through to Baker, Gilliam, Grant, Morrow, Sherman and Wheeler Counties. The agency anticipates a notice of award in April, 2014.

Oregon State Lottery

The Subcommittee approved a budget note requiring the Oregon State Lottery to submit a report to the Emergency Board on the feasibility of establishing a veterans-themed lottery raffle game.

Budget Note:

The Oregon State Lottery shall report to the Emergency Board, no later than September 2014, on the feasibility of establishing a dedicated lottery raffle game that has a veteran-oriented theme or indicates that the proceeds benefit veteran's education and economic development related to veterans. The report shall identify the impacts of establishing the game on the operations of the State Lottery, and include a projection of the level of net revenues available from a dedicated game for veteran's education and economic development, and a projection of the impact of the game on the level of net revenues otherwise available for transfer to the Administrative Services Economic Development Fund.

EDUCATION

Department of Community Colleges and Workforce Development

Based on their budgeted amount for their agency Operations budget, the Department of Community Colleges and Workforce Development (CCWD) has funding for the equivalent of 8.65 FTE in the General Fund budget passed by the 2013 Legislature. Given the demand for the General Fund related workload, the General Fund staff compliment should be closer to 13.00 FTE. As a result, CCWD estimated their General

Fund budget is underfunded by \$884,136. The agency identified almost \$350,000 in savings by keeping three positions vacant and switching the funding on another position, reducing the remaining General Fund gap to \$535,087. To fill this remaining shortfall, the Subcommittee approved the following one-time actions; (1) assumed additional revenue from work done by CCWD staff for the Higher Education Coordinating Commission (HECC) of \$64,000 to offset General Fund need and increased the Other funds expenditure limitation by this amount, (2) assumed \$100,000 of debt service savings from the delay of building projects at community colleges that is freed up to offset the Operations budget gap, (3) appropriated \$250,000 General Fund, and (4) transferred \$121,087 from the Strategic Fund of the Community College Support Fund to the agency Operations budget.

The Subcommittee approved the establishment of an Other Funds expenditure limitation in the amount of \$46,469 for the payment of the issuance costs associated with the sale of Lottery bonds for the Central Oregon Community College's Student Success Center in the remodeled Cascades Hall.

The Subcommittee did not restore any of the \$287,715 General Fund reduced in the Department of Community College and Workforce's legislatively adopted budget for the 2% supplemental ending balance holdback.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, CCWD's Operations budget was reduced by \$357,844 total funds (\$39,363 General Fund, \$55,892 Other Funds and \$262,589 Federal Funds). These reductions will be made by eliminating one Accounting Technician position (1.00 FTE), reducing funding for hiring temporary employees, reducing in-state travel, and reducing the amount of resources for contracting out for services. The impact of these reductions will limit the agency's flexibility in addressing and completing short term projects that are requested of the agency or unanticipated needs like information server failures that might occur. These actions will also limit the agency's ability to hire people with specialized expertise that agency staff does not have.

Department of Education

The Department of Education's (ODE) current budget includes \$9.4 million for the Career and Technical Education Revitalization Grant Program as authorized in ORS 344.075. This bill increases the amount available for the program by a one-time \$2 million General Fund appropriation. Grants awarded through this program must be used to enhance the collaboration between education providers and employers by: (1) developing or enhancing career and technical education programs of study; (2) expanding the professional growth of and career opportunities for students through career and technical education programs; (3) assessing the ability of each career and technical education program to meet workforce needs and give students the skills required for jobs in this state that provide high wages and are in high demand; and (4) supporting the achievement of the high school diploma requirements

The Legislature in 2013 provided an additional \$7.5 million General Fund for the Career and Technical Education (CTE) Revitalization Grant Program, and this bill adds a further \$2 million General Fund to the program without adding any resources for the administration, monitoring and technical assistance related for the program. The Subcommittee approved a transfer of \$230,537 General Fund from the Grant-in-Aid budget of the agency to the Operations budget, and the establishment of three positions (1.25 FTE) for these functions.

A special purpose appropriation to the Emergency Board of \$4.6 million General Fund was made in 2013 for student assessments. The Subcommittee approved the repeal of this special purpose appropriation, and instead approved a \$4.4 million General Fund direct appropriation

to ODE to augment the \$16 million total funds currently in the agency's budget for student assessments. This additional funding is to be used to purchase a summative assessment system tied to the Common Core standards as well as providing resources to school districts for formative and interim assessment tools. The Department of Administrative Services was instructed to unschedule this additional \$4.4 million until final negotiations with the assessment contractors are completed.

Budget Note:

The Department of Education is instructed to provide at least \$2 million of the total amount in the budget for student assessments as payments to school districts for formative and interim assessment tools.

ODE's Early Learning Division received an additional \$10.1 million Federal Funds in resources through the Race to the Top grant program of the U.S. Department of Education. The agency plans to spend \$5.5 million of these funds during the 2013-15 biennium. The funds will be used for a variety of purposes including increasing the use of the Tiered Quality Rating and Improvement System (TQRIS), professional development of early learning providers, and for a statewide referral system for information on early childhood services. The Subcommittee approved Federal Funds expenditure limitation increases split between the Early Learning Grant-in-Aid budget for grants to organizations (\$3,955,190 Federal Funds) and the agency's Operations budget (\$1,547,971 Federal Funds) for contracts, staffing and other agency costs. Seven limited duration new positions (4.11 FTE) were approved for establishment. Five current positions will also be funded with these new resources.

The Subcommittee approved an additional one-time \$1.0 million General Fund appropriation for the Long Term Care and Treatment programs which provide educational services to students in residential and day treatment centers as defined in ORS 343.961. In approving this additional funding, the Subcommittee expects all of the \$1.0 million will be provided to the entities who directly provide educational services to these students.

Budget Note:

Prior to May 1, 2014, the Department of Education is instructed to provide the School Funding Task Force established by House Bill 2506 (2013) with information to assist the Task Force in formulating recommendations relating to the level and allocation of funding for the Long Term Care and Treatment program. This information must include: (1) the actual costs of providing adequate and comparable educational services to students who receive services under the program; (2) various alternatives for allocating and distributing funding to these programs in an equitable manner to maximize the amount that is used for direct educational services to these students; (3) alternatives of metrics for measuring the effectiveness of the programs and providers of these educational services; and (4) other information the Task Force requests. The Task Force, with the assistance of the Department, shall work with various stakeholders including providers, school districts and others in formulating recommendations to the 2015 Legislature regarding the level and distribution of funding for the program.

The 2013 Legislature provided \$1,789,557 General Fund for a special purpose appropriation to the Emergency Board for program funding for the second year of the biennium for youth development grants, performance-based contracts, and services provided at the local level. The Subcommittee approved the repeal of this special purpose appropriation, and redirected those resources as a General Fund appropriation to the Department of Education. The agency's Youth Development Division submitted a plan for investing and distributing these funds to the Interim Joint Ways and Means Committee in January 2014 which approved the use of these funds for the Youth and Innovation Grant Fund. This Fund

provides resources for new innovative approaches to improve education and workforce success for those youth disconnected or at risk of disconnecting from the education system and labor market. Most of this funding (\$1.6 million General Fund) will be for grants to local entities, while the remaining \$189,557 General Fund will be used for the administration of the youth development programs.

The Subcommittee approved a total of \$5,948,790 General Fund in restorations to the ODE budget, representing just under 70% of the amount reduced in the legislatively adopted budget for the 2% supplemental ending balance holdback. All of the 2% reductions were restored for the following programs: (1) Oregon Pre-Kindergarten program (\$2,548,483); (2) other early learning programs (\$673,910) including Early Learning Hub funding, Health Families Oregon, Relief Nurseries, and Early Learning Kindergarten Readiness grants; (3) youth development grant programs (\$114,982); (4) staffing costs at the Oregon School for the Deaf (\$222,340); and (5) the newly authorized strategic education initiatives (\$436,976). Other restorations were \$1,080,405 for the Early Childhood Special Education programs, and \$562,775 for the Early Intervention program. Finally, a total of \$308,919 in the agency Operations budget was restored for nursing program support to school districts, youth development program administration, and licensing of Head Start programs.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, ODE's Operations budget was reduced by \$814,374 total funds. The budget passed by the 2013 Legislature included over \$75 million total funds in new or expanded initiatives without a corresponding increase of resources in administrative activities. Based on this, the Package 091 related reductions for ODE did not include any staff reductions; but included service and supply cuts to the budget, personnel, accounting and payroll, and procurement functions totaling \$280,576 total funds. Another \$533,798 total funds was reduced from the information technology budget, most of it coming from resources for assessment related contracts. Overall, \$276,887 General Fund, \$123,622 Other Funds, and \$413,865 Federal Funds was reduced from the ODE Operations budget.

The Federal Funds expenditure limitation for early learning programs is increased by \$2.2 million to reflect a larger carry-forward of child care related funds from 2011-13 and larger current biennium revenues from the federal Child Care Development Fund. These additional revenues will be used to increase funding for the Employment Related Day Care program administered by the Department of Human Services.

State School Fund

The State provides payments funded by the State School Fund for Local Option Equalization Grants authorized in ORS 327.339. The Department of Education (ODE) makes those grant payments to school districts as Other Funds, but the current budget does not have sufficient Other Funds expenditure limitation for the current biennium. The Subcommittee approved a \$3,535,581 increase in Other Funds expenditure limitation which is the estimate at this time of the grants that must be paid during 2013-15.

Higher Education Coordinating Commission

In development of the 2013-15 budget for the Higher Education Coordinating Commission (HECC), there was an inadvertent double counting of funding of \$249,175 General Fund in the costs of the Commission's meeting and operating costs. The Subcommittee reduced this amount from the HECC budget.

The Subcommittee did not restore any of the \$45,957 General Fund reduced in the Higher Education Coordinating Commission's legislatively adopted budget for the 2% supplemental ending balance holdback.

Oregon Education Investment Board

The Subcommittee restored \$30,794 General Fund to the Oregon Education Investment Board (OEIB) which represents 25% of the amount reduced in the OEIB's legislatively adopted budget for the 2% supplemental ending balance holdback. This restoration will allow the OEIB to fund data analysis and policy research on best practices, investment strategies, and polices relating to early learning and primary literacy.

The OEIB and other education agencies presented an initial business case and related project management materials for the Statewide Longitudinal Data System to the Education Subcommittee of the Joint Committee on Ways and Means. The Education Subcommittee recommended the project staff continue to refine the business case, provide more detailed planning and project management materials, and contract with an independent Quality Assurance contractor to move on to the next steps in the implementation of this project. This work is to be completed with existing resources in the Oregon Department of Education's budget.

Budget Note:

The Oregon Education Investment Board (OEIB) is directed to work with the Oregon Department of Education (ODE), the Higher Education Coordinating Council (HECC), other education related agencies, and the Office of the State Chief Information Officer to refine the business case and develop a comprehensive set of foundational project management documents including a detailed project budget and schedule for the design, development and implementation of the State Longitudinal Data System for P-20W Education. The OEIB, ODE, HECC and other agencies must follow State Chief Information Officer standards in the development of these materials; and submit them to the State Chief Information Officer for review in compliance with Department of Administrative Services and State Chief Information Officer rules, policies and standards for project review, approval and oversight. An independent Quality Assurance contractor must be selected to complete quality control reviews of the refined business case and foundational project management documents. In addition, the independent Quality Assurance contractor must complete a project risk assessment. Prior to requesting additional funding for the Statewide Longitudinal Data System, OEIB and other agencies must submit the quality control reviewed business case and foundational project management documents and the project risk assessment, along with a recommendation on the project from the State Chief Information Officer to the Legislative Fiscal Office. The OEIB and other agencies are directed to report to the Emergency Board during each of the Emergency Board's meetings prior to January 1, 2015 on the status of the project and/or to request the authority to proceed with the project once the above requirements have been met.

Oregon Health and Science University

The Subcommittee approved a total of \$200,035,290 Other Funds expenditure limitation in the Department of Administrative Services for disbursement of bond proceeds to Oregon Health and Science University (OHSU) for the construction of research, clinical, other related facilities, and for bond related costs for the expansion of the OHSU Cancer Institute. Senate Bill 5703 contains authorization to issue up to \$161,490,000 in Article XI-G general obligation bonds (debt service to be paid with General Funds) and \$38,545,290 in lottery bonds (debt service to be repaid with Lottery Funds) for the Cancer Institute for disbursement to OHSU. Before these Article XI-G and Lottery bonds may be issued, OHSU must raise at least \$800 million in gifts, grants and other revenues through OHSU's Cancer Challenge campaign. The bond proceeds will be used: (1) to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space and research support facilities; and (2) for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. Debt service payments on these bonds to be paid beginning in the 2015-17 biennium are estimated at \$23,357,272 General

Fund and \$6,669,787 Lottery Funds. A budget note is included in the Oregon Health Authority section of this budget report instructing OHSU, other health care providers and Coordinated Care Organizations to develop recommendations relating to access to services for Medicaid clients.

Oregon Student Access Commission

Funding for the Oregon Opportunity Grants is increased by \$2.3 million in the Oregon Student Access Commission's (OSAC) budget by increasing the expenditure limitation for Lottery Funds funded by allocations from the Education Stability Fund. This amount is anticipated to provide an estimated 1,150 more grants to post-secondary students at an average of \$2,000 during the 2013-15 biennium. These additional resources are from carry-forward funds from the 2011-13 biennium that are available for this purpose.

The Subcommittee did not restore any of the \$2,332,612 General Fund reduced in the OSAC's legislatively adopted budget for the 2% supplemental ending balance holdback, almost all of which was reduced from the Oregon Opportunity Grant program. As noted above, \$2.3 million of Lottery Funds was added to this program for the remainder of the biennium.

As a result of Package 091 relating to Statewide Administrative Savings in 2013, OSAC's Operations budget was reduced by \$41,153 total funds (\$17,284 General Fund and \$23,869 Other Funds). The Commission plans to take \$19,030 total funds of this reduction in State Government Service Charges since Commission staff has assumed some of the administrative responsibilities (without new resources) that the Department of Administrative Services (DAS) provided in the past. The remaining reductions will be taken from other services and supplies (\$11,290 total funds), Office Expenses, and other services and supplies categories. Since the original 091 reduction was split between personal services and services and supplies, all of the original \$31,666 total funds in the personal services reduction will have to be transferred to services and supplies category.

Teacher Standards and Practices Commission

The Teacher Standards and Practices Commission's (TSPC) budget was reduced by \$13,537 Other Funds as a result of the passage of the Package 091 relating to Statewide Administrative Savings. The Commission will take these reductions by cutting \$8,135 from the budget for overtime and related personal services, and \$5,402 from other services and supplies.

Oregon University System

The Subcommittee approved a special one-time General Fund appropriation of \$2,000,000 for the four technical and regional universities and Portland State University to help fund new compensation agreements for classified staff. Of the \$2,000,000 appropriation, \$850,000 is for Portland State University, with the remainder to be shared by Eastern Oregon University, Southern Oregon University, Western Oregon University, and the Oregon Institute of Technology. The Subcommittee also approved a one-time \$500,000 General Fund appropriation to both Eastern Oregon University and Southern Oregon University as temporary bridge funding to assist the universities for the remainder of the biennium as they address budget shortfalls.

The Subcommittee also disappropriated \$4,500,000 General Fund from the appropriation supporting the Chancellor's Office with direction the Chancellor's Office utilize existing fund balances to continue operations for the remainder of the 2013-15 biennium. A total of \$3.5 million General Fund was appropriated to the Emergency Board as a special purpose appropriation to be allocated for future costs associated with higher

education governance changes, including costs incurred by the Higher Education Coordinating Commission as duties and responsibilities are transferred from the Chancellor's Office to the Commission and for impacts on the budgets of the four technical and regional universities.

The Subcommittee approved the following budget note related to the closure of Blue Mountain Recovery Center in Pendleton, and clarified that this work should be done within the existing Oregon Solutions General Fund budget of \$2.2 million for 2013-15. The parties involved are expected to include a number of local and regional entities, as well as the Department of Administrative Services, Oregon Business Development Department, Department of Corrections, Oregon Health Authority, Department of Veterans' Affairs, and the Regional Solutions program within the Governor's Office. Other parties may be identified as the work proceeds.

Budget Note:

The closure of the Blue Mountain Recovery Center will have a major economic impact on the city of Pendleton and the surrounding region. In order to address the challenges associated with the closure, a state and local conversation needs to occur, and a strategy needs to be developed, to mitigate the effects and chart a path forward for the community. The strategy should address how the state can invest resources in the community to ensure the economic effects on the community as a whole are addressed, to the extent possible. The strategy should also seek to leverage investments from the federal government in addressing the challenge and engage other private and civic organizations to the extent they can be of assistance. In carrying out the development of a strategy, the Oregon Solutions program at Portland State University shall provide staffing to bring the needed parties together to develop a mutually supported plan. The Oregon Solutions program shall report in September 2014 to the Emergency Board on the plan.

HUMAN SERVICES

Commission for the Blind

The Subcommittee approved an updated Package 091 Statewide Administrative Savings in which a small portion of the agency's reduction was moved from services and supplies to personal services. The Subcommittee also approved the restoration of \$31,287 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. This represents 100% of the initial holdback.

The agency's budget is reduced by \$1,043,821 Other Funds expenditure limitation and 0.75 FTE to reflect the elimination of the Oregon Industries for the Blind program effective December 2013. This was an alternative work and vocational program specializing in serving clients with multiple disabilities who are both developmentally disabled and blind. Historically the program had served about 40 clients, and all clients have now been placed in other programs.

Oregon Health Authority

The Oregon Health Authority (OHA) budget is organized into several program areas including Health Care Programs, Addictions and Mental Health, and Public Health, as well as Central and Shared Services. House Bill 5201 adjusts the OHA budget for updated pricing of program caseloads, costs, and revenues to help "rebalance" the budget. This information was presented at the January 2014 meeting of the Interim Joint

Committee on Ways and Means. Most notable are additional costs of \$26.9 million General Fund related to loss of federal match for Alcohol & Drug residential facilities that have more than 16 beds, claims costs for hospital patients thought to be eligible for Medicaid but not yet through the formal eligibility process, and additional costs to keep Blue Mountain Recovery Center open through March 2014. The rebalance also includes \$67.9 million General Fund savings, related to caseload changes, federal match rate changes, and one-time Other Funds revenues received above forecasted amounts.

The approved rebalance plan includes additional Federal Funds expenditure limitation of \$1.1 billion mostly related to faster enrollment of new clients under the Affordable Care Act (ACA) expansion than was originally forecast. The plan also includes some agency restructuring. A new budget structure called Health Policy Programs is created, with budget and staff being transferred from Central Services and Medical Assistance Programs. A second budget structure is created for the transfer of the Oregon Health Licensing Agency into OHA effective July 1, 2014 per House Bill 2074 (2013).

The agency continues to face a number of budget risks that were not explicitly included in the rebalance plan. These include changes to caseloads, federal sequestration reductions, the Oregon State Hospital budget, and state expenditures required to meet the federal Designated State Health Programs (DSHP) waiver conditions. House Bill 5201 establishes a new special purpose appropriation of \$24 million, to be allocated to OHA or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.

In addition to the rebalance adjustments, the adjusted budget reflects a number of actions to be taken as a result of the \$38.8 million General Fund withheld in the legislatively adopted budget for the 2% supplemental ending balance. The Subcommittee approved a restoration of \$9.7 million as part of the statewide restoration. That represents 25% of the initial holdback. Other actions taken include program reductions of \$4 million General Fund and the use of \$25.1 million in one-time revenues.

With the addition of certain other actions beyond that already described, the approved adjustments result in an overall \$1.1 billion increase in the agency's total funds budget, but a \$27.2 million General Fund decrease. These actions also result in a \$36.4 million increase in Other Funds expenditure limitation, a \$1.1 billion increase in Federal Funds limitation, and an increase of 39 positions (20.74 FTE). These numbers do not include changes related to employee compensation cost changes.

A more detailed description of each program area follows.

Health Care Programs

The budget adjustments in House Bill 5201 reflect a net \$62.6 million decrease in General Fund in the Medical Assistance Programs (MAP) budgets, with a \$24.8 million increase in Other Funds limitation and a \$1.2 billion increase in Federal Funds limitation.

The rebalance plan for MAP approved by the Subcommittee includes overall savings of \$67.9 million General Fund, related to caseload changes, federal match rate changes, a reduction in the clawback payment to the federal government, and one-time Other Funds revenues received above forecasted amounts. Increased costs include a \$1.8 million shortfall in tobacco tax revenue as a result of the latest forecast. The loss of federal match for Alcohol and Drug residential facilities that have more than 16 beds results in a \$15.7 million General cost. The approved rebalance includes a cost of \$7.0 million General Fund to cover claims costs for hospital patients thought to be eligible for Medicaid but not yet through the

formal eligibility process. During the period before the patient completes the formal eligibility process, the federal match for services already received is at the state's regular match rate. The rebalance changes also include an additional \$1.2 billion in Federal Funds expenditure limitation, primarily because the state is enrolling new clients under the ACA expansion faster than originally forecast.

The MAP budget is also affected by two organizational changes included in the rebalance. A total of \$34 million General Fund that was previously in the MAP budget is transferred to a new budget structure called Health Policy Programs. In addition, a total of \$16.7 million General Fund and \$50.2 million total funds is transferred from Addictions and Mental Health to MAP. This completes another component of the transfer that eventually moves these programs receiving Medicaid match into the CCOs, and so into the MAP budget.

Health Policy Programs will also include the transfer of the Transformation Center from Central Services. The final resulting budget for Health Policy Programs will be \$44.1 million General Fund, \$129.4 million total funds, and 128 positions (122.37 FTE). All these adjustments net to zero agency-wide. As a part of the approved rebalance, a second new budget structure is created for the Oregon Health Licensing Agency, which will transfer to OHA on July 1, 2014 as a result of House Bill 2074 (2013). This program will then be called the Health Licensing Office. The second year budget amount of \$3.8 million Other Funds is added to OHA, as well as the 35 positions (17.50 FTE) in the current agency. There is a corresponding reduction to the budget of the Oregon Health Licensing Agency.

The Subcommittee approved a restoration of \$20.8 million of the 2% supplemental ending balance holdback that was included in the MAP original legislatively adopted budget for 2013-15. This is funded with one-time revenues available in the budget. The agency expects to address the remaining \$2.1 million shortfall by reducing the 2014-15 fee-for-service inflation adjustment for the Oregon Health Plan from 2.4% to 1.2%.

The final budget adjustments include additional General Fund savings of \$24.4 million as a result of the Children's Health Insurance Reauthorization Act (CHIPRA) bonus that was announced in December. A total of \$1.9 million General Fund and \$5.0 million total funds is added to the MAP budget to cover compensation changes for home health care workers who are not state employees. A total of \$12.9 million had been included in a special purpose appropriation for this purpose. That amount is fully distributed to OHA and the Department of Human Services to cover these costs.

The Subcommittee approved the following budget note relating to the health care system, and the role of Oregon Health and Science University within that system:

Budget Note:

The Oregon Health Authority will work with health systems, Coordinated Care Organizations, and health care providers to develop recommendations that ensure that Medicaid clients have access to medically appropriate and necessary inpatient or outpatient health services. Factors to be considered will include:

- (a) The acuity of the patient's condition and the urgency of the patient's need for treatment;
- (b) The role of Oregon Health and Science University as the state's only public academic health center;
- (c) The role of Oregon Health and Science University as a health care provider as well as its capacity relative to other hospitals, clinics or facilities in the community; and

(d) Advancing the goals of the triple aim, including factors such as:

- (A) delivery of quality care
- (B) cost
- (C) convenience to the patient
- (D) patient's access to care

OHA will report on the recommendations to the appropriate legislative policy committees before the 2015 session.

Addictions and Mental Health

The budget adjustments included in House Bill 5201 for Addiction and Mental Health (AMH) reflect a net decrease of \$3.2 million General Fund, an increase of \$9.2 million Other Funds limitation and a decrease of \$36.6 million Federal Funds limitation.

The rebalance plan approved by the Subcommittee includes a cost of \$2 million General Fund to keep Blue Mountain Recovery Center open until the end of March 2014. This is offset by savings of \$0.2 million General Fund as a result of the increase in the federal match rate. In addition, the budget is decreased by \$19.4 million General Fund as a result of transfers and technical adjustments. This is primarily the result of the transfer of another component of the remaining programs in AMH that will be moved to the CCOs during this biennium.

The Subcommittee approved a restoration of \$11.4 million of the 2% supplemental ending balance holdback that was included in the AMH original legislatively adopted budget for 2013-15. The agency expects to address the remaining \$1.9 million shortfall by eliminating the development of one 5-bed residential treatment home, and delaying the opening of two others by a few months.

If House Bill 4124 becomes law, the current youth suicide prevention coordinator in Public Health will move to AMH and take on a number of new responsibilities, including a new focus on intervention. AMH will coordinate with Public Health on funding to continue a position in Public Health that will continue to focus on prevention. Both these positions will have an important role to play as the new investments in children's mental health are implemented.

The Subcommittee approved a General Fund appropriation of \$50,000 for the Buckley sobering center of Willamette Family Treatment Services. This is one-time funding to establish a pilot at the center, in order to determine the efficacy of allowing the sobering center to sign clients up for the Oregon Health Plan, if appropriate, as well as the effectiveness of including peer support navigators on staff to facilitate on-going treatment. AMH and the center will report the results of the pilot during the 2015 legislative session.

House Bill 5201 includes an additional \$2.9 million General Fund to increase rates for Alcohol and Drug adult residential facilities. House Bill 5008 (2013) set aside a special purpose appropriation of \$3.3 million for this purpose, and the agency was directed to do a study on both the youth and adult systems. The agency presented that study to the 2014 Legislature. The \$2.9 million will allow the agency to increase the indigent (non-Medicaid) rate for adults from the current \$105.50 per bed per day up to \$120.00 (both rates include the current \$20 rate for room and board). This increase will be for both years of the biennium. This brings the indigent rate up to the same level as the Medicaid fee-for-service and CCO rate. In addition, the room and board rate will be increased from \$20.00 to \$24.00 for indigent, fee-for-service and CCOs,

effective January 1, 2014. It is not ideal to increase the room and board rate, because that portion of the total rate cannot be matched. However, an increase in the treatment portion of the rate would flow through the CCO budgets, and they are capped at this time.

The Subcommittee approved the agency plan to spend the remaining \$10 million Other Funds revenues from the increase in the cigarette tax that was dedicated to community mental health programs. AMH plans to invest \$5 million of the funding in rental assistance programs through the current structures within the agency. For the other \$5 million, AMH plans to partner with the National Alliance on Mental Illness (NAMI) and the Oregon Residential Provider Association (ORPA) for development of supported housing for individuals with mental illness, who will seek out grants, gifts and contributions to supplement the state money to support this development. The state funding will provide not more than 20% of the costs for the construction of the housing, and up to 50% of the start-up costs of the housing. The partners will convene a work group to advise in developing and prioritizing the list of projects. In order to ensure that the money available is invested this biennium, timelines will be established for funds to be committed. Funds that are not committed by those deadlines will be utilized for additional rental assistance funding. The partners have agreed on a Memorandum of Understanding that lays out these details. This \$5 million funding is to be considered one-time for purposes of 2015-17 budget development. The Subcommittee approved the following budget note:

Budget Note:

Addictions and Mental Health, the National Alliance on Mental Illness, and the Oregon Residential Provider Association shall report back to each of the interim Emergency Board meetings on the status of all projects being considered or funded. The report should include information on each project, including location, timelines, various funding sources, number of housing units total, and number of housing units specifically for persons with mental illness. At least 10 days before a contract is signed by the Oregon Health Authority for any specific project, the agency shall notify Legislative Leadership and the Legislative Fiscal Office of their intent to sign a contract and the details of the contract.

Public Health

The budget adjustments included in House Bill 5201 for Public Health reflect a net increase of \$1.2 million General Fund, and a decrease of \$0.1 million Other Funds limitation and \$0.5 million Federal Funds limitation.

The Subcommittee approved a restoration of \$0.7 million, or all of the 2 % supplemental ending balance holdback that was included in the Public Health legislatively adopted budget. The special purpose appropriation for dental pilot projects of \$100,000 was eliminated and placed in this budget. This will enable the agency to provide staff to implement the program originally envisioned in Senate Bill 738 (2011). The Subcommittee also approved additional funding of \$270,000 for breast and cervical cancer screening services. About \$100,000 of this was needed to backfill funding shortfalls recently communicated to the agency by the Komen Foundation.

Public Health programs had three fee schedules that were approved by the Department of Administrative Services and implemented administratively during the interim. These were ratified as a part of House Bill 5202, the statewide fee ratification bill. These include the fees related to the regulation of non-transplant anatomical research recovery organizations, registration of medical marijuana facilities, and the Oregon State Public Health Laboratory fees for communicable disease tests.

The Subcommittee approved the following budget note:

Budget Note:

The Oregon Health Authority will report to the Emergency Board in September 2014 on plans to appoint a state dental director as part of the agency's 2015-17 budget request. The report will include a position description outlining the duties of this position and the estimated costs to fill the position.

Central and Shared Services/Statewide Assessments and Enterprise-wide Costs

The budget adjustments included in House Bill 5201 reflect net decreases of \$7.3 million General Fund, \$3.6 million Other Funds limitation and \$81.9 million Federal Funds limitation.

The reductions in these budgets are primarily the result of transferring the budget and staff from the Office of Health Policy and Research and the new Transformation Center, both currently in Central Services, over to the new Health Policy Programs. These actions are included in the rebalance. The Subcommittee approved a restoration of \$1.8 million, or all of the 2% supplemental ending balance holdback that was included in the legislatively adopted budget.

An updated Package 091 Statewide Administrative Savings was approved in which a portion of the agency's reduction was moved from services and supplies to personal services. These reductions are all in Shared Services, which for OHA are the information technology services provided to both OHA and the Department of Human Services. One of the strategies for efficiencies is to do more projects with agency staff, rather than hiring contractors to perform the work at a higher price. The agency also expects to reduce expenditures related to mainframe printing by working with recipients to see which reports are still used. There are also opportunities to standardize software tools and reduce the amount of annual maintenance and support required.

Department of Human Services

The Department of Human Services (DHS) 2013-15 budget is organized through eight budget structures and five appropriations. The budget structures reflect five direct program areas (Self Sufficiency, Child Welfare, Vocational Rehabilitation, Aging and People with Disabilities, and Developmental Disabilities) and three program support functions (Central, Shared Services, and State Assessments and Enterprise-wide Costs). In addition, the agency's rebalance plan approved by the Subcommittee as part of House Bill 5201 adds a new program structure – Program Design Services – to consolidate and better capture cross-program work, such as licensing and regulatory oversight. The funding and position transfers from the programs to the new structure drive decreases in program budgets that net out across the agency; these should not be confused with program reductions.

Setting aside statewide budget issues, the agency's rebalance plan, which was presented at the January 2104 meeting of the Interim Joint Committee on Ways and Means, generates a net savings of \$0.5 million General Fund. This net positive position reflects both costs and savings tied to agency caseloads, costs per case, and a slightly higher federal percentage for FMAP eligible costs. It also accounts for new program funding gaps identified since the 2013 session, including \$2.2 million General Fund needed to avoid going to a wait list for Vocational Rehabilitation services and \$1.9 million General Fund to cover a 6% interim rate increase for employment services providers in the Developmental Disabilities program.

The rebalance plan also contains several technical adjustments/transfers within the agency and between DHS and the Oregon Health Authority. Internal DHS changes, mostly tied to allocating costs and budget with more precision than was used during budget development, net to zero. There is a net increase of \$1.8 million General Fund in the DHS budget due to the realignment of costs between DHS and OHA associated with mental health facility development and outreach services; changes between the two agencies net to zero.

In addition to rebalance adjustments, the Subcommittee approved a direct restoration of \$11.4 million General Fund withheld in the legislatively adopted budget for the 2% supplemental ending balance; this represents 25% of the holdback amount. Through the use of one-time revenues in both OHA and DHS, including \$3.3 million Federal Funds in bonus revenue received under the Supplemental Nutrition Assistance Program (SNAP) and \$15.0 million Federal Funds in Temporary Assistance for Needy Families (TANF) carryforward revenue, the remaining holdback of \$34.2 million General Fund was covered. The Subcommittee did not make any program reductions, but budget risks do remain. These include changes to caseloads, final sequestration actions, potential federal penalties, litigation and other legal costs, and federal rule changes affecting home care workers.

The Subcommittee approved several other changes (additions) beyond the rebalance and statewide actions. The most significant of these is a series of investments totaling \$8.3 million General Fund (\$9.4 million total funds), which is sourced by \$26 million General Fund set aside side for senior programs during the 2013 Special Session. Overall, House Bill 5201 increased the agency's budget by \$66.8 million General Fund, \$27.0 million Other Funds, and \$125.4 million total funds, or about 2.4% overall. The net change to positions is an increase of 1 position and a decrease of 3.49 FTE, which reflects a mix of phase-ins, position eliminations, and classification changes.

A more detailed description of each program area follows. For context regarding caseload changes, the 2013-15 legislatively adopted budget was based on the spring 2013 caseload forecast; the rebalance adjustments in House Bill 5201 factor in caseload and cost changes tied to the fall 2013 forecast, published in December 2013.

Self Sufficiency

The budget adjustments approved by the Subcommittee for the Self Sufficiency (SS) program reflect net decreases of \$19.8 million General Fund, \$13.1 million Other Funds limitation, \$7.4 million Federal Funds limitation, and 77 positions (77.00 FTE).

Rebalance adjustments account for projected growth of about 3% in the overall 2013-15 SNAP caseload from the previous forecast. Embedded in the net increase is a decrease in the number of SS households receiving SNAP, while the number of Aging and People with Disabilities households receiving SNAP continues to grow. Caseloads in the TANF cash assistance programs are down 1% from the spring numbers, at a biennial average of 33,591 families. Overall caseload savings of \$1.0 million General Fund are included in the agency's rebalance calculation. Budget and program risks for these economically-sensitive caseloads include final structure of the SNAP program upon federal reauthorization, growth in participating households associated with increased Medicaid enrollments under the Affordable Care Act, and possible extension of unemployment benefits.

To support implementation of a new program structure, Program and Design Services (PDS), \$9.4 million total funds and 75 positions (75.00 FTE) are transferred out of SS and into PDS. Technical adjustments and transfers account for a decrease of \$44.9 million total funds and 2

positions (2.00 FTE); the largest portion is \$33.4 million totals funds associated with moving the budget for the Modernization project from SS to the Office of IT Business Supports, which is part of the new PDS budget structure.

The Subcommittee approved use of \$18.3 million in one-time federal revenues (SNAP bonus and TANF carryforward) to help fully restore the 2% holdback. Another change outside the agency's rebalance plan is a one-time investment of \$200,000 General Fund to support nutritional programs. Half of the money will help increase the number of summer and after-school food sites by at least 50 over the next year through offering technical assistance and implementing practices to help sustain programs into the futures. The other half, which will be matched with \$100,000 in federal dollars, will be used to help seniors and other eligible groups or individuals with low participation rates access SNAP benefits, update online tools, and develop client education materials around protecting benefit cards.

An increase of \$2,200,000 Other Funds expenditure limitation was also approved by the Subcommittee and should allow the Employment Related Day Care (ERDC) program to achieve an average monthly caseload of 8,500 over the last 12 months of the biennium. One-time funding to support this increase is available due to a higher than anticipated amount of Child Care Development Fund (CCDF) carryforward revenue from the 2011-13 biennium. While the budget continues to be inadequate to meet program needs – there are currently over 800 families on the waiting list – the Legislature is committed to improving program effectiveness and flexibility within available resources. With this goal in mind, the Subcommittee adopted the following budget note:

Budget Note:

The Oregon Department of Education - Early Learning Division's Office of Child Care and the Department of Human Services will convene a workgroup of stakeholders to develop a set of policy recommendations on how best to modify the ERDC program to provide child care subsidies to working parents enrolled in post-secondary higher education. The agencies will report these recommendations back to the Emergency Board in May 2014; the expectation is that rulemaking to implement legislatively approved changes would follow soon after. Program elements to address within the recommendations should include eligibility criteria, work hour requirements, school attendance verification, academic standing expectations, limitations on assistance, TANF leavers, families having children with special needs, program exit income limits, child care quality, data reporting, caseload priorities, and program evaluation.

Child Welfare

The budget adjustments approved by the Subcommittee for the Child Welfare (CW) program reflect an increase of \$16.5 million General Fund, a decrease of \$1.6 million Other Funds limitation, an increase of \$5.2 million Federal Funds limitation, and a decrease of 18 positions (18.00 FTE).

While forecasts for individual CW caseloads have fluctuated between the spring and fall forecasts, these changes did not drive any budget adjustments. The rebalance does include savings from a change in the Federal Medical Assistance Percentage (FMAP), decreasing General Fund need by \$0.9 million. Based on the latest federal estimates, the 2013-15 biennial average FMAP rate will increase from 63.06% to 63.40%, which reduces the state contribution percentage. This change also affects other agency programs.

The approved budget adjustments include \$0.3 million General Fund to correct an error made in 2013-15 budget development. In the agency's 2011-13 budget, a one-time revenue source (federal grant) was used to sustain the post-adoptions program. However, the one-time action was not

reversed as planned. A portion of the FMAP General Fund savings is used to cover the oversight and maintain the program at the 2013-15 legislatively adopted level. Also included is spending authority and eight limited duration positions (8.00 FTE) to support work under a federal grant. DHS received legislative approval to apply for the grant, which supports recruiting resource families for foster children, in May 2013.

To support the new program structure, Program and Design Services (PDS), \$4.0 million total funds and 26 positions (16.00 FTE) are transferred out of CW and into PDS. Technical adjustments and transfers account for an increase of \$1.7 million total funds for this program.

The Subcommittee added \$800,000 General Fund to establish necessary legal, financial, and administrative foundations to launch a Pay for Prevention effort in Oregon. The money will go to the Center for Evidence-Based Policy at OHSU for conducting economic research, developing provider capacity, and building a performance measurement, accounting and reporting system. The ultimate goal of the initiative is to identify young children most at-risk, implement evidence-based supports designed to achieve specific outcomes, and invest in performance-based contracting that links payment to outcomes through social impact financing. The Subcommittee approved the following budget note related to the project:

Budget Note:

By January 1, 2015, the Office of the Governor and the Center for Evidence-Based Policy at OHSU will jointly report to the Human Services Subcommittee of the Emergency Board on how the Pay for Prevention money is being spent and project progress. In addition, OHSU shall solicit independent review from a panel of experts on key components of project as it is developed. The report will include a summary of the independent panel's assessment of the project, including project design, research validity, and project viability.

Vocational Rehabilitation

The Subcommittee approved budget adjustments for Vocational Rehabilitation (VR) equating to increases of \$3.6 million General Fund, \$6,703 Other Funds limitation, \$3.0 million Federal Funds limitation, and 10 positions (8.80 FTE).

The fall forecast projects caseload to be about 2% lower than the spring estimate. Any savings associated with fewer clients is masked by higher than expected costs per case, which have grown by about 5% from the spring 2013 forecast. Cost drivers include higher expenses for some services, such as technology devices for communication and mobility, and new referrals having needs more complex or costly to support than existing clients.

To maintain the program and cover these costs without moving to an Order of Selection (priority wait list), the budget approved by the Subcommittee includes an additional \$2.2 million General Fund. The extra state dollars will have implications for future Maintenance of Effort (MOE) requirements. No additional federal dollars are available at this time; there is a slight possibility re-allotment funds could be accessed later in the biennium to reduce General Fund and MOE impacts.

Technical adjustments and transfers account for an increase of \$2.7 million total funds and 10 positions (8.80 FTE); the bulk of the dollars and the positions are associated with moving work tied to the Governor's Executive Order 13-04 (employment services) from Developmental Disabilities to VR.

Aging and People with Disabilities

The budget adjustments approved by the Subcommittee in House Bill 5201 for the Aging and People with Disabilities (APD) program reflect an increase of \$12.2 million General Fund, a decrease of \$6.8 million Other Funds limitation, a decrease of \$4.0 million Federal Funds limitation, and a decrease of 78 positions (82.25 FTE).

Overall caseloads in long-term care facilities are down about 3% from the level funded in the legislatively adopted budget. In-home caseloads are just over 8% higher than budgeted, while both community-based facilities' and nursing facilities' caseloads are lower, by about 10% and 2%, respectively. After costs associated with higher acuity levels and lower than expected provider tax revenues, these changes drive a net savings of \$4.0 million General Fund. In addition to the caseload savings, APD also has \$6.6 million General Fund in savings due to the FMAP change noted previously.

While the caseload trends are consistent with APD policy goals, the Department is concerned that it may be too early in the biennium to safely capture and repurpose the associated savings. Risks include the implementation of the K Plan and the initiative to reduce nursing facility bed capacity.

To support creation of the new program structure, \$15.6 million total funds and 85 positions (85.00 FTE) are transferred out of APD and into PDS. Technical adjustments and transfers account for an increase of \$4.8 million total funds for this program and mostly consist of a net \$4.7 million total funds increase realigning budgets between APD and OHA (Addictions and Mental Health).

In addition to the rebalance changes and statewide adjustments, this program was significantly impacted by the Subcommittee's approval of funding for several senior programs or initiatives, including two pieces of legislation. While APD is not always the directed recipient or primarily participant in these projects, the bulk of the money does flow through DHS and the program has a key role in coordinating activities and reporting. The following section discusses the funding decisions and associated expectations.

Recommendations for 2013 Special Session \$26 million Special Purpose Appropriation for Seniors

During the 2013 Special Session in September 2013, as part of HB 5101 (2013), \$26.0 million General Fund was set aside in a Special Purpose Appropriation (SPA) to the Emergency Board for Board for future distribution to programs or activities supporting seniors. Over the four months between that action and the 2014 Legislative Session, the Department worked with a group of stakeholders to develop a list of proposals for funding allocation.

The Subcommittee approved most of the requested projects; the remaining unallocated General Fund will stay in the Senior SPA for future distribution by the Emergency Board. The legislative intent is that the proposals currently unfunded will have first priority (i.e., portions of the SPA are set aside for these) in the next round of SPA allocations, which is likely to occur as soon as May 2014. Projects are also funded with the caveat that, for ongoing initiatives, overall 2015-17 costs should not exceed the initial 2013 Special Session revenue allocation of \$41 million plus standard inflation. This funding level restriction should be considered as the both the executive and legislative branches develop budgets for the 2015-17 biennium. In addition, some projects were approved as one-time expenditures and are generally not expected to roll forward; these programs have been identified as such in the following narrative. However, these programs' status as one-time expenditures may be evaluated for

ongoing status based on program development and the level of resources available in 2015-17. If included as ongoing, the program costs should be clearly identifiable within the 2015-17 budget build.

Funding recipients are expected to work with the Department of Human Services to provide to the Joint Committee on Ways and Means Subcommittee on Human Services during the 2015 Legislative Session a coordinated update on what was accomplished with these investments.

Projects or proposals brought forward for consideration for Senior SPA funding, along with the Subcommittee's recommendation are summarized in the table below. Subsequent narrative sections describe expectations regarding each project or proposal and next steps, including future allocations for projects for which funds are not being authorized at this time. For reference, summary item numbers 1 through 21 correspond in order to the consensus list developed by the Campaign for Oregon's Seniors & People with Disabilities; three other proposals were added as issues surfaced during the legislative session.

2013 Special Session \$26M Appropriation Allocation Recommendations

Item #	Item	Who	Request	Approved	Recommendation
1	Geriatric/disability/mental health and addiction specialists for each county	OHA - AMH	2,800,000	-	Hold; present plan in May
2	Senior mental health training	OHA - AMH	700,000	-	Hold; present plan in May
3	Enhance funding for elder and disabled transit services	ODOT	4,000,000	4,000,000	Fund
4	Geriatric medication competency training pilot	DHS - APD	1,600,000	1,600,000	Fund but require May report on RFP
5	Training on Alzheimer's/dementias	DHS - APD	450,000	450,000	Fund but require May report on RFP
6	Training for caregivers on challenging behaviors	DHS - APD	400,000	400,000	Fund but require May report on RFP
7	First responder training on Alzheimer's/dementias	DHS - APD	500,000	500,000	Fund but require May report on RFP
8	Increase access to caregiver training statewide	DHS - APD	350,000	350,000	Fund but require May report on RFP
9	Restoration of Quality Care Fund sweep	DHS - APD	1,000,000	1,000,000	Restore fund but report on spending plan
10	SB 1553 - Public Guardianship Program	LTCO	949,183	949,183	Fund
11	Re-establish annual reporting for long term care	DHS - APD	750,000	100,000	Partially fund; report back in May
12	Develop community based care capacity index	DHS - APD	750,000	100,000	Partially fund; report back in May
13	General Assistance study	DHS - APD	112,000	112,000	Fund
14	Collect/analyze data on via annual BRFSS report	OHA - PH	30,000	30,000	Fund
15	Cash Oregon Grant for technology upgrade	DHS - APD	150,000	150,000	Fund
16	Personal Incidental Fund (PIF) from \$30 to \$100 per month	DHS - APD	1,300,000	539,728	Fund at \$60 and start indexing
17	Initiate SB 870 to expand coverage for younger persons with disabilities	DHS - APD	3,000,000	-	Hold; present pilot plan in May
18	HB 4151 - Elder Abuse Task Force Recommendation	DHS - APD	149,365	149,365	Fund
19	Adult Protection Services Technology Investment	DHS - APD	1,000,000	-	Hold; pending business case and plan
20	AAAs - Replace Older Americans Act lost due to sequestration cuts	DHS - APD	2,500,000	-	Hold; pending actual awards/need
21	AAAs - Evidence based health promotion/disease prevention	DHS - APD	1,250,000	1,250,000	Fund
22	Senior Property Tax Deferral Hardship Fund (\$313,800)	DHS - APD	313,800	313,800	Fund
23	SB 1542 - Expand Home Care Registry to Private Payers	DHS - APD	1,281,297	1,281,297	Fund
24	Medford Senior Center Nutrition Program	DAS	20,000	20,000	Fund
Total			25,355,645	13,295,373	

SPA Amount	26,000,000	26,000,000
SPA Remaining	644,355	12,704,627

Items #1 and #2 were not funded by the Subcommittee, pending a report to the May meeting of the Emergency Board. The current \$3.5 million General Fund (\$7.0 million total funds) proposal places geriatric and disability mental health and addiction specialists in all 36 county mental health programs, in order to improve services for older adults with mental illness. Behavioral health services for older adults rest in systems of care that are often times disconnected. These systems include Aging and People with Disabilities long term care, home health, Medicare (including Medicare Advantage plans) and community mental health programs. The geriatric specialist would focus on the coordination of these systems within their community to meet the behavioral health needs of older adults. In its report, the Oregon Health Authority will provide a more detailed plan for both the services and training components of the proposal. The report should include how to structure the program and how to best work with Coordinated Care Organizations, in both the short and long run, considering that these staff would service Medicare clients as well as those eligible for Medicaid. The report should also address the appropriate level of staffing in different areas of the state.

Item #3 was funded, adding \$4.0 million General Fund for senior and disabled transportation budgeted in the Department of Transportation (ODOT). The program distributes funds to counties, transit districts, and tribes that provide transportation services for older adults and persons with disabilities. This infusion brings total funding for the biennium to \$11.0 million, which is about 30% of the estimated need as evaluated in a 2010 study by Portland State University.

Items #4 through #8, at a total of \$3.3 million General Fund were approved on a *one-time* basis for the Department of Human Services to fund a broad scale Caregiver Training Initiative designed to provide consistent, standardized, and evidence-based training across all segments of the long term care services and supports (LTCSS) continuum. The growing population of seniors and people with disabilities requires a well-trained workforce and the development of additional community resources for both professional and family caregivers. Curriculum, trainings, and capacity development will be targeted in the following areas:

- Geriatric medication management and competency
- Alzheimer's disease and related dementias
- Challenging behaviors in non-dementia populations
- Specialized training for the public safety workforce on Alzheimer's and related dementias
- Enhanced training and access to caregiver trainings in underserved areas, populations and settings

DHS will issue a Request for Proposal (RFP) for organizations with the demonstrated experience, competency, expertise and ability to develop, coordinate and conduct trainings, curriculums and materials to reach all the intended audiences identified. Organizations will need to demonstrate the ability to work statewide with both private and public entities in the development, coordination and successful execution of this initiative. Programming should be aligned with current state policy initiatives.

The Subcommittee directed DHS to report back to the Emergency Board in May on the status of the RFP with the goal being for trainings to commence by July 2014.

For **Item #9**, the Subcommittee approved a *one-time* allocation of \$1.0 million General Fund, which allows Quality Care Fund resources to be directed back from general program expenditures to training, technical assistance, quality improvement initiatives and licensing activities. The fund's revenue comes from long-term care facility licensing fees and civil penalties. Prior to formally allocating Quality Care Fund dollars to projects or initiatives, the Department will report to the Emergency Board on the spending plan, the process used to decide on fund allocations,

and the overall plan for managing the fund going forward. This report will be provided in May 2014 in conjunction with the training RFP report discussed above.

Funding for **Item #10**, which was approved in the amount of \$949,183 General Fund, will support a new Public Guardian and Conservator program within the office of the Long Term Care Ombudsman (LTCC). The program is created with passage of SB 1553 (2014); more information on the program is included in the LTCO narrative.

Items #11 and #12 take care of two data and information reporting gaps in the Department of Human Services. The approved initial allocation of \$200,000 General Fund (\$100,000 per project) will allow DHS to develop a work plan and more precise costing for these projects before returning to request the remaining funding. The first project will restart annual Nursing Facility and Community Based Care utilization reports, which were discontinued in 2009 due to budget reductions. The second effort is around improving availability of quality information on community based care facilities, through development of a website that will contain information on facility location, type of care, vacancies and customer satisfaction.

An allocation of \$112,000 General Fund (**Item #13**) will allow the Department of Human Services, with stakeholder participation, to conduct a **one-time** study on and make recommendations for a program designed to provide temporary cash assistance to low-income, childless adults with disabilities (at a minimum). The Department will report the study results and program recommendations to the appropriate House and Senate policy committees and the Joint Committee on Ways and Means during the 2015 Legislative Session. The report should include, but not be limited to, data on special populations, such as homeless persons, veterans, and individuals nearing or on post-prison supervision, eligibility requirements, services offered, desired outcomes, cost avoidance, potential pilot projects, and a menu of program/funding options.

Item #14, funded at \$30,000 will go to the Oregon Health Authority (Public Health) to pay for collecting specialized data on cognitive data and caregiving under the Behavioral Risk Factor Surveillance System. These data are particularly important for the Oregon Chapter of the Alzheimer's Association and its efforts to advance research, to provide and enhance care and support, and to reduce the risk of dementia through the promotion of brain health.

The Subcommittee approved **Item #15**, at \$150,000 General Fund, which supports a grant to Cash Oregon to support the one-time purchase of new laptops for the AARP Tax Aide program. This is a volunteer program that helps low-income seniors prepare tax returns.

Each Medicaid nursing facility resident has a monthly allowance to cover personal incidental needs (**Item #16**); this amount has been set at \$30 per month for the last twenty years. The Subcommittee approved \$539,728 General Fund and \$952,472 Federal Funds for DHS to increase the amount to \$60 per month, effective July 2014. Beginning with the 2015-17 biennium, the Department is directed to begin indexing personal incidental fund increases in nursing facilities to annual increase percentages published by the social security administration. (The approved recommendation was modified from the original proposal, which requested an increase to \$100 without any indexing.)

For **Item #17**, the Subcommittee retained \$3.0 million General Fund within the SPA for distribution in May 2014, after DHS and stakeholders have brought forward a pilot project plan to make Oregon Project Independence services available to people with disabilities, as envisioned by SB 870 (2005). To provide more specific direction, the Subcommittee adopted the following budget note:

Budget Note:

The Department of Human Services shall develop a pilot project to expand Oregon Project Independence services to people with disabilities effective July 1, 2014. To meet this timeline, the Department will need to make emergency rules; that rulemaking will incorporate the feedback of appropriate stakeholders and advocates. Appropriate parties include, but are not limited to, the Oregon Association of Area Agencies on Aging and the Disability Services Advisory Councils. The pilot shall cover a regionally diverse area of Oregon, including both rural and metropolitan areas. The Department shall report on the pilot project plan, which should cover structure, outreach, evaluation, and budget components, and request release of SPA funds at the May 2014 meeting of the Emergency Board.

The Department of Human Services will study and report back to the appropriate 2015 legislative committees on the potential to transition Oregon Project Independence to a statewide, age neutral program that assesses and serves seniors and persons with physical disabilities based on need. This report will include cost projections for the expansion of services, projected caseloads and demographic distribution.

Funding for *Item #18*, which was approved in the amount of \$149,365 General Fund, \$118,680 Federal Funds, and two positions (1.34 FTE) supports work under HB 4151 (2014). This bill sets consistent timelines for investigations of elder abuse cases by DHS and directs the agency to adopt policies and guidelines for the development of an electronic database of abuse reports and to standardize investigation and reporting practices. A registry of persons working or seeking to work in elder care facilities will be implemented by January 1, 2015; the registry will augment the existing criminal background check system. One of the new positions will work with the standardized practices and protocols related to the abuse reporting and investigating components of the bill. The other one will be responsible for the registry work, including coordination with reporting facilities and development of registry rules.

Discussions regarding various systems and worker registries led the Subcommittee to adopt an associated budget note:

Budget Note:

The Department of Human Services will report to the Joint Committee on Ways and Means during the 2015 Legislative Session on the “ready to work” registry and associated rules required under HB 4151 (2014). The report should also include a section on the feasibility of developing a comprehensive (diverse care settings) and multipurpose (employment, referral, certification, background check, abuse) care worker registry, including potential efficiencies, benefits, costs, and barriers. Lastly, the report will provide an update on how administrative rule changes required by HB 3168 (2013) have reduced duplicative background check counts and decreased waiting times for applicants.

The Subcommittee did not fund *Item #19*, which is a DHS request for funding to begin developing a new system to manage adult protective services activities. At a minimum, the Department plans to finalize a system business case and explore opportunities for federal funding before returning the Emergency Board to report on the project’s progress and potentially request at least an initial allocation from the Senior SPA.

Item #20 is a request for \$2.5 million in state funding to backfill anticipated federal reductions in federal Older Americans Act dollars. Several programs administered by the local Area Agencies on Aging (AAA) are potentially affected by sequestration reductions. However, federal funding award letters have not yet been received and more recent information indicates that the shortfall may be much less than expected, if not completely mitigated. Accordingly, the Subcommittee did not allocate funds, but welcomes a SPA allocation request during the interim, depending on final federal awards and demonstrated need. Not taking action on potential sequester reductions at this time is also consistent with the approach taken in other areas of the DHS budget, where sequester impacts continue to remain an unfunded risk.

The Subcommittee approved **Item #21**, which provides \$1,250,000 General Fund to support statewide AAA efforts in the areas of Evidence Based Health Promotion and Disease Prevention. These programs serve individuals with long-term services and supports needs regardless of eligibility for entitlement programs. The money will be distributed through formula, with each region putting together a plan for that will include anticipated numbers of individuals served and outcomes.

To address back taxes for certain seniors who were allowed back into the senior property tax deferral program after being disqualified in 2011, the Subcommittee added \$313,800 General Fund (**Item #22**). The plan is for these *one-time* funds to flow through DHS to one or more Area Agencies on Aging to perform eligibility and authorize payments.

Funding for **Item #23**, which was approved in the amount of \$1,281,297 General Fund and five positions (1.41 FTE) supports work under SB 1542 (2014). This bill requires the Home Care Commission (budgeted within DHS) to administer a program enabling private payers to buy home care services from the Commission's home care registry. Currently, only individuals covered by Medicaid may hire caregivers through the registry. Under the program, the Commission will be responsible for a variety of tasks, including publicizing the registry, screening workers, setting standards, providing referrals, establishing rates, and paying wages. After General Fund pays for *one-time* start-up costs, the program will be self-supporting; the bill allows the Commission to set consumer rates at levels that support recovering up to 107% of program costs.

For **Item #24**, the Subcommittee approved \$20,000 General Fund in the DAS budget as a *one-time* pass-through to the Medford Senior Center to cover emergency need in its senior nutrition program. Last fiscal year, the program provided 17,159 meals for the elderly in Jackson County.

Developmental Disabilities

The budget changes approved by the Subcommittee in House Bill 5201 for the Developmental Disabilities (DD) program reflect net increases of \$21.9 million General Fund, \$1,291 Other Funds expenditure limitation, \$41.8 million Federal Funds expenditure limitation, and a decrease of 80 positions (78.80 FTE).

Both caseloads and cost per case in DD programs are expected to be higher than the previous forecast, driving an increase of \$10.8 General Fund (\$22.0 million Federal Funds). Caseload counts are growing and clients are moving between service categories, primarily because under the K Plan services must be provided to all eligible applicants. Costs per case are also going up due to increasing client acuity. While the legislatively adopted budget attempted to build in K Plan impacts, some elements, such as significantly more children entering the DD system or side effects of brokerages being pushed to capacity, were not anticipated in the previous forecast. These and other issues will continue to be risks moving forward.

The caseload associated costs are partially offset by FMAP rate savings of \$4.9 million General Fund and participation rate adjustments resulting in savings of \$1.3 million General Fund.

Other program costs covered in the rebalance include \$1.3 million General Fund (\$2.6 million total funds) to keep funding for the Community Developmental Disability Programs (CCDP) at 94% equity; a budget estimate error resulted in the equity level being underfunded. Another budget change provides \$1.9 million General Fund (\$5.2 million total funds) to cover a 6% interim rate increase for DD employment services providers; this item was included after discussion during November 2013 Legislative Days.

To support implementation of a new program structure, Program and Design Services (PDS), \$9.9 million total funds and 67 positions (67.00 FTE) are transferred out of APD and into PDS. Technical adjustments and transfers account for a decrease of \$4.4 million total funds and 13 positions (11.80 FTE) for this program.

Another technical change in this program area is a title clarification. To better characterize program clients, DHS is now referring to this program as Intellectual and Developmental Disabilities (I/DD).

The Subcommittee added \$490,000 General Fund (\$1,136,368 total funds) to cover a gap in some CDDP budgets due funding formula changes that left 11 of the programs with budgets below 2011-13 levels. This action corrects that disparity and supports program stability while the Department and the CDDPs are transitioning to a workload, instead of caseload, model for 2015-17 budget development.

Program Design Services

The Subcommittee approved the following budget for Program Design Services (PDS): \$20,225,454 General Fund, \$11,026,715 Other Funds, \$78,907,230 Federal Funds, and 253 positions (253.00 FTE). The idea behind establishing this new structure is to capture program design services and some direct services to DHS clients and programs that span across the Department's five major program areas. The budget is created primarily through budget transfers from other programs. The agency's plan is to increase both program utility and transparency by consolidating certain services, which include the following offices: Program Integrity, Licensing and Regulatory Oversight, IT Business Supports, Business Intelligence, and Continuous Improvement.

In addition to budget transfers, also included is an additional \$38 million Federal Funds expenditure limitation to leverage and spend additional federal match received for the Modernization technology project. The project is now housed in IT Business Supports; previously it was under the Self Sufficiency program.

Initially, the resources for each office were expected to continue to be part of each relevant program budget. However, due to budget and accounting system limitations, DHS was having difficulty providing managers and office customers with meaningful, timely, and accurate budget reports. For each program area receiving services, the Department will still be able to report on the nature and cost of services provided.

Central Services

The budget adjustments included in House Bill 5201 reflect the following net changes for Central Services: an increase of \$542,649 General Fund, a decrease of \$115,287 Other Funds expenditure limitation, and an increase of \$307,909 Federal Funds expenditure limitation. Embedded in these figures is a decrease of \$276,548 total funds associated with technical adjustments and transfers.

Shared Services

The Subcommittee approved a net increase of \$8.2 million Other Funds expenditure limitation and a net decrease of 9 positions (9.24 FTE). The changes are primarily due to technical adjustments and transfers, including five positions moving from APD and OHA-AMH to Shared Services. An increase of \$1.8 million Other Funds expenditure limitation would allow the budget to support activities in DHS and OHA program affected by 2013-15 policy option packages.

An updated Package 091 Statewide Administrative Savings was approved by the Subcommittee, and includes eliminating fourteen permanent full-time positions. The revised plan also attributes \$2 million in General Fund savings to lower leases, budgeted in Statewide Assessments and Enterprise-wide Costs, instead of Personal Services in Shared Services. The eliminated positions are as follows:

- Financial Services (3 positions, 3.00 FTE) – Principal Executive Manager D, Office Specialist 1, Administrative Specialist 2
- Shared Services Administration (1 position, 1.00 FTE) – Executive Support Specialist 2
- Performance Excellence (2 positions, 2.00 FTE) – Operations & Policy Analyst 3, Operations & Policy Analyst 4
- Human Resources (2 positions, 2.00 FTE) – Principal Executive Manger D, Human Resources Assistant
- Budget/Planning/Analysis (2 positions, 2.00 FTE) – Operations & Policy Analyst 3, Fiscal Analyst 2
- Communications (1 position, 1.00 FTE) – Operations & Policy Analyst 3
- Payment Accuracy & Recovery (3 positions, 3.00 FTE) – Revenue Agent 2, Administrative Specialist 2, Human Services Specialist 4

Statewide Assessments and Enterprise-wide Costs

The budget adjustments included in House Bill 5201 reflect the following net increases for this program unit: \$11.6 million General Fund, \$29.4 million Other Funds expenditure limitation, and \$7.6 million Federal Funds expenditure limitation. Within these numbers, technical adjustments and transfers account for an increase of \$6.0 million General Fund (\$11.2 million total funds), primarily to align the assessment budget with policy package changes in program budget structures.

In addition, the approved rebalance plan includes a request for \$30 million Other Funds expenditure limitation to support accessing a line of credit. For several biennia, the agency has used a line of credit and borrowed funds from the Treasury to finance prepayments and account for a lag in receipt of certain revenues, including provider taxes. As was done for the 2011-13 biennium, the Subcommittee requests that the Department of Administrative Services (DAS) unschedule the expenditure limitation to be accessed only as needed depending on cash flow issues. The DAS Chief Financial Office and the Legislative Fiscal Office will jointly approve any rescheduling.

An updated Package 091 Statewide Administrative Savings was approved by the Subcommittee, shifting \$2 million in General Fund savings to account for lower leases, instead of Personal Services savings. The agency identified a list of 99 leases that are set to expire over the course of the biennium and will track and document the savings expected to be achieved through improved contracting and negotiating tools. The

Department and the DAS Chief Financial Office has committed to holding budgets associated with these leases at assumed savings level for 2015-17 budget development, regardless of lease negotiation outcomes.

Long Term Care Ombudsman

The Subcommittee approved an increase of \$39,554 General Fund, which fully restores the agency's 2% supplemental ending balance holdback included in the legislatively adopted budget. The restoration will allow the agency to meet budget needs without jeopardizing implementation of Senate Bill 626 (2013), which expanded the duties of the Long Term Care Ombudsman to advocate for residents of care facilities who have mental illness or developmental disabilities.

No changes were needed to reconcile Package 091 Statewide Administrative Savings, leaving the placeholder budget category reductions intact.

To cover costs associated with Senate Bill 1553 (2104), which establishes the Public Guardian and Conservator within the office of the Long Term Care Ombudsman, the Subcommittee approved \$949,183 General Fund, 5 positions, and 2.25 FTE. This new program helps persons without relatives or friends willing or able to serve as guardians or conservators; services range from making care decisions to handling financial issues. Along with providing direct services, the program will set professional standards for and certify guardians and conservators, produce training materials, develop a volunteer program to assist the guardians and conservators, establish an eligibility process for program services, and work with local programs and organizations to provide services.

The fiscal impact includes Personal Services and related Services and Supplies for the following five positions: a Principal Exec/Manager D (Deputy Long Term Care Ombudsman), a Program Analyst 4 (Public Guardian), an Administrative Specialist 2, and two Program Analyst 2 positions (Deputy Public Guardian). Since the program starts mid-biennium, costs for 2015-17 are projected to more than double due to the additional year and anticipated growth. The budget estimate assumes a caseload of 165 clients/wards per year.

JUDICIAL BRANCH

Commission on Judicial Fitness and Disability

The Subcommittee increased General Fund appropriations by \$2,028 to restore 50% of the agency's 2% supplemental General Fund ending balance holdback.

Judicial Department

The Subcommittee increased General Fund appropriations by \$3,086,092 to restore approximately 49% of the agency's 2% supplemental General Fund ending balance holdback. The amounts of the holdback restored include a \$2 million restoration to Operations (approximately 37%). The Judicial Department's 2% ending balance holdbacks on pass-through appropriations received 25% restorations. General Fund increases to Mandated payments and to Third-party debt collection exceeded the 2% holdbacks to those programs. The Subcommittee appropriated \$762,585 General Fund to Mandated payments, to restore both the 2% supplemental General Fund ending balance holdback, and the 5% General Fund services and supplies reduction, included in the legislatively adopted budget. The Subcommittee appropriated \$250,000 General Fund to the Department, and an additional \$700,000 General Fund in a special purpose appropriation to the Emergency Board, for Third-party debt collection

costs. These costs vary with the amount of debt successfully collected. The special purpose appropriation serves as a set aside to provide additional funding if debt collection levels are high enough to make to the funds necessary. The Subcommittee also approved a \$1,300,000 General Fund special purpose appropriation to the Emergency Board for Operations support. The Department may request funds to finance one-time operations investments and service increases.

The Subcommittee reduced the General Fund appropriation for Judicial compensation by \$108,823, and the General Fund appropriation for Debt service by \$144,201. The Judicial Department carries forward any General Fund appropriations from the prior biennium that remain unspent. Carry-forwards in these two areas were larger than anticipated when the budget was approved in the 2013 session, resulting in funding levels that are higher than needed to fund program costs. The two General Fund appropriation reductions reduce support to the levels needed, and will not require any reduction in judicial compensation or debt service payments. The Subcommittee also approved a one-time \$50,000 General Fund appropriation for transfer to the Douglas County court facilities security account, to assist the county in providing needed security protection at the county courthouse. This appropriation will be phased out in the development of the Department's 2015-17 biennium current service level.

Finally, the Subcommittee approved a \$2,565,968 Other Funds expenditure limitation increase for grant-funded programs. The expenditure limitation increase will accommodate expenditure of both currently awarded grants, and of projected renewals of expiring grants at current levels, that support drug and specialty courts, pretrial release programs, and other initiatives. The grant funds are provided by the Criminal Justice Commission and non-state sources.

Public Defense Services Commission

The Subcommittee increased General Fund appropriations by \$4,868,381 to restore most of the agency's 2% supplemental General Fund ending balance holdback. The amounts of the holdback restored include a 75% restoration to the Appellate Division; 50% restoration to the Contract and Business Services Division; and a full restoration to Professional Services, the portion of the agency's General Fund that finances the Commission's purchases of trial-level public defense services provided by independent contractors and hourly-paid private sector attorneys.

The Subcommittee also increased the General Fund appropriation to the Contract and Business Services Division by \$48,631, to correct the support level for state government services charges in the agency budget. An error in the 2013-15 biennium Governor's recommended budget underfunded support for charges for payroll services.

LEGISLATIVE BRANCH

The Legislative Branch retains its General Fund reversions from the previous biennium. The legislatively adopted budget included anticipated reversions but adjustments are now needed after the actual amounts are known. The following adjustments are included in the bill:

- The Legislative Administration Committee is increased by \$251,000.
- The Legislative Assembly (Biennial Offices) is decreased by \$251,000.
- The Legislative Assembly (Members – Interim) is increased by \$275,000.
- The Legislative Assembly (Members – Session) is decreased by \$275,000.

- The Legislative Revenue Office is increased by \$13,000.
- The Legislative Fiscal Office is decreased by \$13,000.

The bill includes a restoration of 25% of the 2% supplemental ending balance holdback for all of the Legislative Branch agencies.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a one-time \$125,000 General Fund appropriation for use by Portland State University's Consensus Center to support a balanced task force to begin examining labeling requirements, liability, compensation, budgetary requirements and any other areas relating to genetically engineered agricultural products and recommend if new authorities or statutory changes are needed. The Subcommittee also approved a one-time \$65,000 General Fund appropriation to pay the costs necessary to establish administrative rules and put the program processes in place to be able to issue licenses and permits for industrial hemp production.

Other Funds expenditure limitation was increased by \$430,590 for the food safety program. These funds will be used to hire three new inspector positions (1.75 FTE), which will allow the Department to conduct food safety inspections of facilities on a shorter interval than is currently possible.

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$96,102 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which moved some of the Other Funds reductions from administrative support services to agency programs.

Columbia River Gorge Commission

The Subcommittee restored the full 2% supplemental ending balance holdback of \$17,820 General Fund for the Columbia River Gorge Commission. This action brings the Commission's 2013-15 budget back to parity with the budget adopted by the State of Washington for the agency.

Department of Energy

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a part time Office Specialist 1 position (0.63 FTE) and reducing FTE on an Accounting Technician 3 position (-0.58 FTE).

House Bill 5201 includes a net of \$276,190 in additional Other Funds expenditure limitation, to facilitate the expenditure of lottery bond proceeds totaling \$10,152,380. Ten million dollars is intended to be deposited into the Jobs and Energy and Schools Fund and granted by the Oregon Department of Energy to Clean Energy Works Oregon, which will utilize the funding to facilitate the delivery of energy efficiency projects; \$152,380 is for bond-related costs.

Department of Environmental Quality

The Subcommittee approved a \$375,000 General Fund appropriation and three limited duration positions (1.04 FTE) to conduct air toxics monitoring in the Swan Island area. The funds will be used to operate a new air toxics monitor to better understand what air toxics people are exposed to in the vicinity of Swan Island. The monitoring work will continue into the first few months of the 2015-17 biennium, with a roll-up cost of \$120,389 General Fund and three limited duration positions (0.48 FTE).

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$130,726 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which moved some of the reductions from Agency Management to the Air, Water, and Land Quality programs and eliminated 2 positions and 2.50 FTE in Land Quality.

Department of Fish and Wildlife

The Subcommittee approved the transfer of \$613,000 Federal Funds from the Fish Division to Capital Improvement to comply with new federal rules that require states to hold title to any land acquired using federal funds from the Sportfish Restoration Fund. The Department has traditionally used a portion of these funds to partner with the Oregon State Marine Board to improve public boating access. In the past the funds were awarded and a local government held title to any land purchased as part of these projects. The Department will now have to hold title, but local governments will continue to manage and maintain these facilities. The Subcommittee also approved the transfer of \$183,000 Other Funds from the Fish Division to Capital Improvement to replace a condemned residence at the Cedar Creek Hatchery.

The Subcommittee approved the transfer of \$1,104,325 Federal Funds and \$359,548 Other Funds from the Wildlife Division to Capital Improvement to reflect plans to use these monies for land acquisition to increase hunter access, habitat improvement, and for capital improvements to existing facilities. The Federal Funds are from the Pittman Roberts Program (PR) which distributes revenue from a federal excise tax on sporting arms and ammunition. The Other Funds are necessary to meet PR match requirements.

The Subcommittee approved the standard 25% restoration rate for the supplemental ending balance reductions, which resulted in the restoration of \$73,671 General Fund. The Subcommittee also approved an updated Package 091 Statewide Administrative Savings, which eliminated 3 positions and 3.42 FTE in the Administrative Services Division.

State Forestry Department

The Subcommittee approved a restoration of \$457,618 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 50% of the initial holdback for Fire Protection and 25% of the initial holdback for Private Forests. No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

The Subcommittee approved \$40 million General Fund to supplement the 2013-15 Department's Fire Protection Division appropriation. The funding covers the estimated state's share of \$75 million in net costs for the 2013 fire season. \$10 million is the deductible on the state's and landowners' insurance policy. The additional \$30 million covers costs that exceeded the state's \$10 million deductible, the landowners' \$10

million deductible, and the insurance policy \$25 million payout. The Department will reconcile the 2013 and 2014 fire seasons and report on total costs during the 2015 Legislative Session.

Department of Geology and Mineral Industries

The Subcommittee approved a restoration of \$12,880 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee approved an updated Package 091 Administrative Savings, moving a portion, primarily in Other Funds expenditure limitation, from personal services to services and supplies.

Department of Land Conservation and Development

The Subcommittee approved a restoration of \$59,087 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback. Funds restored include \$24,653 in the grants program for grants, and \$34,434 in the operations and planning program for personal services.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating one position (0.75 FTE) and moving a portion of the reduction from personal services to services and supplies.

Land Use Board of Appeals

The Subcommittee approved a restoration of \$7,738 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

Department of State Lands

No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

The Department is planning an agency-wide reorganization. The Subcommittee approved increasing the Department's Other Funds expenditure limitation by \$135,684. The purpose is securing professional services for business process mapping, review, and improvement recommendations, in support of the reorganization.

The South Slough National Estuarine Research Reserve has received a \$1 million grant award notice from the U.S. Fish and Wildlife Services. The grant will enable the Department to add 240 acres to Reserve property. The Subcommittee recommended increasing Federal Funds expenditure limitation by \$1 million and Other Funds expenditure limitation by \$58,700. The Other Funds provide part of the required match. The remaining match will be provided by in-kind work and contributions from supportive local entities.

State Marine Board

The Subcommittee approved an updated Package 091 Statewide Administrative Savings by taking all of the administrative savings in services and supplies. The Board did not have sufficient vacant positions to take additional cuts to personal services.

Parks and Recreation Department

The General Fund reduction taken for the 2% supplemental ending balance holdback was not restored.

No revisions were needed to implement Package 091 Administrative Savings, consistent with the original placeholder reduction.

Water Resources Department

House Bill 5201 includes a 25% restoration of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. The restoration will allow the Water Resources Department to fill a position in the Field Services Division that was held vacant in order to generate the required savings.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, reallocating among expenditure accounts to affect permanent administrative cost reductions. To accommodate the General Fund personal services reduction of \$58,076, a 0.50 FTE grant administration position was reduced to 0.25 FTE. Other Funds personal services reductions of \$28,742 and services and supplies reductions of \$39,053 are allocated entirely to services and supplies.

The Subcommittee included the following budget note:

Budget Note:

The Water Resources Department will dedicate up to \$2.25 million of the \$10 million net proceeds from the lottery bond sale as authorized by Senate Bill 5533 (2013) or utilize authority under Package 204 in Senate Bill 5547 (2013) for the purposes of matching federal funds for ongoing studies conducted by the United States Army Corps of Engineers to allocate stored water in the Willamette Basin Project Reservoirs and to conduct a comprehensive basin study by the United States Bureau of Reclamation in the Deschutes River Basin. Of the up to \$2.25 million, up to \$1.5 million shall be reserved for the Willamette Basin Project Reallocation and \$750,000 shall be reserved for the Deschutes Basin Comprehensive Basin Study. Any reserved funds remaining after the completion of these two studies shall be made available for other purposes of the Water Supply Development Account as authorized under Senate Bill 839 (2013).

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds allocations from the Watershed Conservation Operating Fund to the Department of State Police by \$183,060 and the allocation to the Department of Agriculture by \$141,485 to fund state employee compensation changes. The Department of Fish and Wildlife and the Department of Environmental Quality will use existing Measure 76 fund balances to pay for state employee compensation changes and therefore did not need an increase in Lottery Funds allocation.

No revisions were needed to implement Package 091 Statewide Administrative Savings, consistent with the original placeholder reduction.

PUBLIC SAFETY

Department of Corrections

The Subcommittee restored \$26,043,835 General Fund, nearly the full 2% supplemental ending balance holdback. The funding allocation by division is unchanged from the legislatively adopted budget for 2013-15.

- \$17,849,890 in Operations and Health services
- \$4,342,090 in Community Corrections
- \$2,570,120 in Administration, general services, and human resources
- \$1,281,735 in Offender management and rehabilitation

The Capital Improvements 2% holdback was not restored.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 2 positions and 2.00 FTE in information technology. A portion of the agency's reduction was also moved from personal services to services and supplies.

Criminal Justice Commission

The Subcommittee restored \$69,366 General Fund of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15; this amount represents 25% of the holdback. The Commission will utilize the restored funds for Attorney General costs related to rule-making implementation for the Justice Reinvestment Grant Program established in HB 3194 (2013).

An updated Package 091 Statewide Administrative Savings was approved, that included shifting the full amount of the reduction to services and supplies. This action was taken primarily because the agency's budget is 93% special payments and contains only 9 positions.

District Attorneys and Their Deputies

The Subcommittee restored the full 2% supplemental ending balance holdback of \$209,190 General Fund for the District Attorneys. This action was taken primarily because the agency's budget is 96% personal services and without the restoration the agency would need to reduce district attorney working days.

The Subcommittee added \$240,000 General Fund to the budget of the District Attorneys to provide a one-time \$5,000 compensation increase to the salary plan for each District Attorney effective July 1, 2014. It is the intent of the Subcommittee that this appropriation be used to increase the salary of each District Attorney by the \$5,000 amount regardless of what tier each District Attorney is currently in within the compensation plan.

Department of Justice

The Subcommittee restored the full 2% supplemental ending balance holdback of \$1,212,520 General Fund for the Department of Justice. The Subcommittee, however, repurposed the restoration by restoring the \$1.2 million in the following amounts for the following purposes:

- \$6,000 to the Office of the Attorney General and administration for Project Clean Slate

- \$87,865 to the Crime Victims' Services Division for Oregon Domestic and Sexual Violence Services
- \$25,043 to the Crime Victims' Services Division for Multidisciplinary Teams and Child Abuse Intervention
- \$1,992 to the Crime Victims' Services Division for the Address Confidentiality Program
- \$1,091,620 to the Criminal Justice Division for support of the Internet Crimes Against Children program, the Fusion Center, and district attorneys and law enforcement partners.

The addition of the General Fund to the Criminal Justice Division (\$793,340 personal services and \$298,271 services and supplies) will allow the Department to retain an existing forensic investigator position assigned to the Internet Crimes Against Children program, establish four limited duration positions (3.46 FTE; one PEM D and three Research Analysts) in support of Fusion Center operations once grant funding ends this biennium, and reestablish two permanent senior assistant attorney general positions (1.16 FTE) and establish one permanent criminal investigator position (0.50 FTE) to provide support to district attorneys and law enforcement partners.

In addition, the Subcommittee approved an increase of \$586,354 Other Funds (\$485,702 personal services and \$100,652 services and supplies) in the Criminal Justice Division for support of the Fusion Center. When the 2013-15 legislatively adopted budget was developed, the Department anticipated receiving grant funding through the Oregon Military Department, Office of Emergency Management, to partially support the Fusion Center. However, the grant award had not been made and the corresponding Other Funds expenditure limitation and position authority were not included in the budget. The Fusion Center continued to maintain operations and the agency now has received the first year grant award and is anticipating a second year award.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of four positions and 3.54 FTE and making shifts between personal services and services and supplies. To better align the permanent administrative savings reductions, the Subcommittee made the following adjustments to the original placeholder reduction:

- Office of the Attorney General and administration – added a net \$87,993 Other Funds expenditure limitation increase (increased personal services by \$314,581 and decreased services and supplies by \$226,588) and eliminated 2 positions (2.00 FTE)
- General Counsel Division – reduced the Other Funds expenditure limitation by \$87,993 (personal services) and eliminated 1 position (0.54 FTE)
- Crime Victims' Services Division – no net dollar change, but increased personal services by \$3,400 Other Funds and decreased services and supplies by \$3,400 Other Funds, plus eliminated 1 position (1.00 FTE)

The Subcommittee also authorized \$135,000 General Fund to support the Oregon Crime Victims Law Center.

In addition, to gain a better understanding of work currently underway to identify and evaluate alternative funding models for the agency's programs providing legal support to state agencies, the Subcommittee approved the following budget note:

Budget Note:

Costs of legal representation in an increasingly complex modern legal system continue to drive agency budget and policy decisions. The Department of Justice has begun working with the Department of Administrative Services and agencies to

identify and evaluate alternative funding models to improve the stability, affordability, and effectiveness of legal costs for agencies and to encourage pro-active consultation with the Department by agencies.

As the Department of Justice continues with this effort, it shall prioritize developing options for legal services for the Child Welfare program and report on these efforts to the Joint Committee on Ways and Means during the 2015 legislative session. In addition, no later than September 1, 2014, the Department of Justice and the Department of Human Services will also provide a joint written status report to the Legislative Fiscal Office on the specific options under consideration and progress being made on the development of those options.

Oregon Military Department

The agency received a partial restoration of its 2% ending balance holdback that totaled \$151,000 General Fund. The funds are appropriated to the Operations program to support operations and maintenance costs at the Portland and Kingsley Field airbases. The restoration represents 59% of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings. The agency was able to reduce its personal services by \$259,280 by eliminating one vacant permanent part-time Fiscal Analyst 3 position in the Administration program (0.50 FTE) and reducing overtime and temporaries. The remaining personal services reduction of \$164,517 was moved to services and supplies and capital outlay. The agency has a plan to find efficiencies in various services and supplies line-items, including in-state travel, office expense, employee training, publications, facilities maintenance, expendable property, as well as other line-items. The capital outlay reduction will be to the automotive and aircraft line-item where the agency has identified savings.

The Subcommittee established a \$385,000 Other Funds Capital Improvement expenditure limitation for the purchase of 1.46 acres of commercial property contiguous to the Department's Forest Grove Readiness Center compound. The property and building will be used as a field maintenance shop for Washington County's National Guard contingent. The source of the Other Funds is the agency's Capital Construction Account. This is a one-time expenditure limitation increase and will not continue into future biennia.

The Other Funds expenditure limitation for the Community Support program was increased by \$1,404,971 for the reimbursement of firefighting expenditures related to the 2013 fire season. This is a one-time expenditure limitation that is not to continue into future biennia.

As part of the agency's compensation plan funding, the Subcommittee approved \$734,800 in General Fund for the Operations program. This adjustment is to partially fund the difference between what the federal government will reimburse the state and recently concluded contract negotiations with the Portland and Kingsley Field airbase firefighter unions. This is a one-time appropriation and will not continue into future biennia.

Board of Parole and Post-Prison Supervision

The Subcommittee approved a restoration of \$19,825 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee established a reservation within the general purpose Emergency Fund of \$350,000 for the Board of Parole and Post-Prison Supervision (BPPPS) for replacement of the Parole Board Management Information System (PBMIS). Allocation of the reservation is contingent upon the Board providing a project budget, project plan, and periodic status reports. BPPPS may request allocation of the reservation from the Emergency Board after the Legislative Fiscal Office approves the project budget and project plan.

Department of State Police

The Subcommittee restored \$2,351,854 General Fund of the 2% supplemental ending balance holdback for the Department of State Police. This represents 50% of the total 2% holdback. The agency will use the restored amount to fund the hire of 20 troopers and the purchase of 18 vehicles and associated equipment in September 2014.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating a total of one position and 1.50 FTE, permanently shifting funding for three administrative positions from General Fund to Other Funds, and reducing capital outlay for the Dispatch Centers and Information Technology Services.

Department of Public Safety Standards and Training

The Subcommittee approved an updated Package 091 Statewide Administrative Savings by taking all of the administrative savings in services and supplies.

Oregon Youth Authority

The Subcommittee approved a restoration of \$1,367,729 of the 2% supplemental ending balance holdback that was included in the agency's original legislatively adopted budget for 2013-15. That represents 25% of the initial holdback.

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, eliminating 5 positions and 2.79 FTE; these are administrative support type positions. A very small portion of the agency's reduction was also moved from personal services to services and supplies.

TRANSPORTATION

Department of Aviation

The Subcommittee approved an updated Package 091 Statewide Administrative Savings, moving a small amount from personal services to services and supplies.

Department of Transportation

The General Fund reduction taken for the 2% supplemental ending balance holdback was not restored. The Subcommittee approved an updated Package 091 Statewide Administrative Savings. A portion of the agency's reduction was moved from personal services to services and supplies.

The Seniors special purpose appropriation, described on page 47, provides \$4 million General Fund to the Department for additional Elderly and Disabled Transit support.

**77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 5701-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Smith
Carrier – Senate: Sen. Johnson**

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 26 – 0 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jenson, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Janet Savarro, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: March 6, 2014

Agency

Various Agencies – Lottery and Criminal Fine Account
Allocation Changes

Biennium

2013-15

Revenue Summary

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations.

The March 2014 revenue forecast of 2013-15 biennium lottery resources is \$6,421,394 (or 0.6%) below the level of revenues assumed in the 2013-15 legislatively adopted budget, and \$10,697,667 above the approved allocations in the 2013-15 legislatively adopted budget. The legislatively approved budget allocations, including the allocations specified in the constitution, and in statutory allocations approved in the 2013 and 2014 sessions, total \$1,042,422,873, compared to the \$1,053,052,830 of total lottery resources projected for the biennium in the March 2014 revenue forecast. The forecasted 2013-15 biennium EDF ending balance is \$10,629,957, a reduction of \$4,370,043 (or 29.1%) from the ending balance in the 2013 session legislatively adopted budget.

Summary of Subcommittee Action

Allocation of Lottery Revenue

Two allocations are specified in the constitution. The Education Stability Fund receives 18 percent of net lottery proceeds and the Parks and Natural Resources Fund receives 15 percent of net lottery proceeds. The lottery funds transferred to these two Funds change in direct proportion to revenue changes. The March 2014 lottery revenue forecast translates into a \$1,155,851 reduction in revenue to the Education Stability Fund, and a \$963,210 reduction in revenue to the Parks and Natural Resources Fund, from the levels anticipated in the 2013-15 legislatively adopted budget. Each change is equivalent to a 0.6% reduction.

Program Allocation Changes

Senate Bill 5701 adjusts two existing allocations of lottery revenues from the Administrative Services Economic Development Fund, and establishes one new allocation, as follows:

- The allocation established to the Department of Administrative Services for payment of the debt service costs on lottery revenue bonds is reduced by \$1,379,000. The existing allocation exceeds the allocation amount needed to pay 2013-15 biennium debt service costs by this amount. The allocation level remaining after the reduction, combined with other revenues available for that purpose, fully funds debt service costs on all outstanding lottery revenue bonds. The reduction is composed of allocation reductions for debt services expenses budgeted to the following agencies and systems of the following amounts: a) Department of Education - \$543,000, b) Oregon University System - \$105,000, c) Oregon Business Development Department - \$565,000; d) Department of Transportation - \$87,000, and e) Department of Administrative Services - \$79,000.

- The allocation established to the Problem Gambling Treatment Fund is increased by \$46,710. The increased allocation is provided to address the costs of compensation plan changes as they affect employees paid by Lottery Funds in the Oregon Health Authority's (OHA) Problem Gambling Service Program in the Addiction and Mental Health Division. House Bill 5201 increases the OHA gambling addiction treatment and prevention Lottery Funds expenditure limitation by the same amount, for expenditure of the allocated funds.
- A new \$1,150,000 allocation to the Oregon Business Development Department is established for support of the Oregon Manufacturing Extension Partnership and for port property redevelopment. This allocation to the agency's Business, Innovation, and Trade Division is established to provide \$750,000 of additional support to the Oregon Manufacturing Extension Partnership, and \$400,000 to the Port of Port Orford for redevelopment of the Cannery Building owned by the Port. House Bill 5201 establishes a Lottery Funds expenditure limitation for the Department of the same amount, for expenditure of the allocated funds.

Allocation of Criminal Fine Account Funds

The Committee approved a \$41,347 increase in the allocation of Criminal Fine Account (CFA) revenues to the State Court Facilities and Security Account in the Oregon Judicial Department. The increased allocation is provided to address the costs of compensation plan changes as they affect employees supported by CFA funds in the Department's Security and Emergency Preparedness Office. House Bill 5201 increases the Judicial Department State Court Facilities and Security Account Other Funds expenditure limitation by the same amount, for expenditure of the allocated funds. This allocation increase from the CFA decreases 2013-15 biennium revenue to the General Fund by the same amount.

Summary Tables

The attached tables summarize Lottery Funds allocations and cash flows in the 2013-15 legislatively approved budget. The figures in these tables not restricted to the impacts of SB 5701, but also include the impact of a \$250,000 allocation from the EDF to the Oregon Business Development Department for a Dislocated Worker Training Program established in SB 1527, and the impacts of changes in the Lottery Revenue forecast since the close of the 2013 session.

Administrative Services Economic Development Fund (Lottery Funds) 2013-15 Biennium

		2013 Session 2013-15 Lottery Allocations	March 2014 Lottery Revenue Forecast	Debt Service Allocation Adjustments	2013-15 Program Allocation Adjustments	2014 Session Lottery Allocation Adjustments	Revised 2013-15 Lottery Allocations
<u>Lottery Resources</u>							
Beginning Balance		3,491,087	3,491,087				3,491,087
Other Revenues		1,400,000	1,400,000				1,400,000
Net Lottery Proceeds		1,054,583,137	1,048,161,743				1,048,161,743
Total Lottery Resources		1,059,474,224	1,053,052,830	-	-	-	1,053,052,830
<u>Transfers and Allocations</u>							
<u>Dedicated Transfers</u>							
Ed Stability Fund 18%		189,824,965	188,669,114				188,669,114
Parks & Natural Resources 15%		158,187,471	157,224,261				157,224,261
County Video Lottery		33,849,166	33,849,166		-	-	33,849,166
OUS Sports Lottery Account		8,000,000	8,000,000		-	-	8,000,000
Gambling Addiction Treatment		10,545,832	10,545,832		46,710	46,710	10,592,542
County Fairs Distribution		3,669,380	3,669,380			-	3,669,380
Total Dedicated Transfers		404,076,814	401,957,753	-	46,710	46,710	402,004,463
<u>Program Allocations</u>							
Business Development Dept. - Shared services		7,819,653	7,819,653			-	7,819,653
Business Development Dept. - BIT		54,432,117	54,432,117		1,400,000	1,400,000	55,832,117
Business Development Dept. - Film & Video		1,130,544	1,130,544			-	1,130,544
Oregon Growth Fund		1,900,000	1,900,000			-	1,900,000
Forestry - Eastern Oregon Forest Collaboration		2,885,000	2,885,000			-	2,885,000
Dept. of Education - State School Fund		327,374,109	327,374,109			-	327,374,109
Governor's Office - Econ. Revitalization Team		3,261,204	3,261,204			-	3,261,204
Total Program Allocations		398,802,627	398,802,627	-	1,400,000	1,400,000	400,202,627
<u>Debt Service</u>							
Department of Education		41,488,406	41,488,406	(543,000)		(543,000)	40,945,406
Oregon University System		25,550,980	25,550,980	(105,000)		(105,000)	25,445,980
Oregon Business Development Department		47,857,951	47,857,951	(565,000)		(565,000)	47,292,951
Housing and Community Services Dept.		9,411,695	9,411,695			-	9,411,695
Department of Transportation		93,841,992	93,841,992	(87,000)		(87,000)	93,754,992
Department of Administrative Services		8,808,024	8,808,024	(79,000)		(79,000)	8,729,024
Community Colleges & Workforce Development		9,380,970	9,380,970			-	9,380,970
Department of Forestry		2,519,440	2,519,440			-	2,519,440
Department of Energy		2,162,153	2,162,153			-	2,162,153
Water Resources Department		573,172	573,172			-	573,172
Total Debt Service Allocations		241,594,783	241,594,783	(1,379,000)	-	(1,379,000)	240,215,783
<u>Total Resources</u>							
Total Resources		1,059,474,224	1,053,052,830	-	-		1,053,052,830
<u>Total Transfers and Allocations</u>							
Total Transfers and Allocations		1,044,474,224	1,042,355,163	(1,379,000)	1,446,710	67,710	1,042,422,873
<u>Ending Balance</u>							
Ending Balance		15,000,000					10,629,957

LOTTERY FUNDS CASH FLOW SUMMARY

	2013-15 Legislatively Adopted Budget ¹	2013-15 Legislatively Approved Budget ²	2014 Session Changes
ECONOMIC DEVELOPMENT FUND			
RESOURCES			
Beginning Balance	\$3,491,087	\$3,491,087	\$0
REVENUES			
Transfers from Lottery			
Net Proceeds	1,054,583,137	1,048,161,743	(6,421,394)
Administrative Savings			
Other Revenues	1,400,000	1,400,000	0
Total Revenue	1,055,983,137	1,049,561,743	(6,421,394)
TOTAL RESOURCES	1,059,474,224	1,053,052,830	(6,421,394)
DISTRIBUTIONS / ALLOCATIONS			
Allocation of Video Lottery Revenues to Counties	(33,849,166)	(33,849,166)	0
Allocation to OUS for Sports Lottery Account	(8,000,000)	(8,000,000)	0
Distribution to the Education Stability Fund	(189,824,965)	(188,669,114)	1,155,851
Distribution to the Parks and Natural Resources Fund	(158,187,471)	(157,224,261)	963,210
Allocation to the Problem Gambling Treatment Fund	(10,545,832)	(10,592,542)	(46,710)
Allocation to the State School Fund	(327,374,109)	(327,374,109)	0
Debt Service Allocations	(241,594,783)	(240,215,783)	1,379,000
Other Agency Allocations	(75,097,898)	(76,497,898)	(1,400,000)
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,044,474,224)	(1,042,422,873)	2,051,351
ENDING BALANCE	\$15,000,000	\$10,629,957	(\$4,370,043)
EDUCATION STABILITY FUND			
(not including Oregon Growth Account)			
RESOURCES			
Beginning Balance			
Revenues	7,584,467	7,402,401	(182,066)
Transfer from the Economic Development Fund			
Interest Earnings	170,842,469	169,544,396	(1,298,073)
Total Revenue	171,827,358	170,578,330	(1,249,028)
TOTAL RESOURCES	179,411,825	177,980,731	(1,431,094)
DISTRIBUTIONS			
Oregon Education Fund - Lottery Bond Debt Service	(738,668)	(775,451)	(36,783)
Oregon Student Access Commission - Opportunity Grants	(246,222)	(258,484)	(12,262)
State School Fund	0	0	0
TOTAL DISTRIBUTIONS	(984,890)	(1,033,934)	(49,044)
ENDING BALANCE	\$178,426,935	\$176,946,797	(\$1,480,138)

Administrative Services Economic Development Fund (Lottery Funds) 2013-15 Biennium

	2013 Session 2013-15 Lottery Allocations	March 2014 Lottery Revenue Forecast	Debt Service Allocation Adjustments	2013-15 Program Allocation Adjustments	2014 Session Lottery Allocation Adjustments	Revised 2013-15 Lottery Allocations	
<u>Lottery Resources</u>							
Beginning Balance	3,491,087	3,491,087				3,491,087	
Other Revenues	1,400,000	1,400,000				1,400,000	
Net Lottery Proceeds	1,054,583,137	1,048,161,743				1,048,161,743	
Total Lottery Resources	1,059,474,224	1,053,052,830	-	-	-	1,053,052,830	
<u>Transfers and Allocations</u>							
<u>Dedicated Transfers</u>							
Ed Stability Fund 18%	189,824,965	188,669,114				188,669,114	
Parks & Natural Resources 15%	158,187,471	157,224,261				157,224,261	
County Video Lottery	33,849,166	33,849,166		-	-	33,849,166	
OUS Sports Lottery Account	8,000,000	8,000,000		-	-	8,000,000	
Gambling Addiction Treatment	10,545,832	10,545,832		46,710	46,710	10,592,542	
County Fairs Distribution	3,669,380	3,669,380			-	3,669,380	
Total Dedicated Transfers	404,076,814	401,957,753	-	46,710	46,710	402,004,463	
<u>Program Allocations</u>							
Business Development Dept. - Shared services	7,819,653	7,819,653			-	7,819,653	
Business Development Dept. - BIT	54,432,117	54,432,117		1,400,000	1,400,000	55,832,117	
Business Development Dept. - Film & Video	1,130,544	1,130,544			-	1,130,544	
Oregon Growth Fund	1,900,000	1,900,000			-	1,900,000	
Forestry - Eastern Oregon Forest Collaboration	2,885,000	2,885,000			-	2,885,000	
Dept. of Education - State School Fund	327,374,109	327,374,109			-	327,374,109	
Governor's Office - Econ. Revitalization Team	3,261,204	3,261,204			-	3,261,204	
Total Program Allocations	398,802,627	398,802,627	-	1,400,000	1,400,000	400,202,627	
<u>Debt Service</u>							
Department of Education	41,488,406	41,488,406	(543,000)		(543,000)	40,945,406	
Oregon University System	25,550,980	25,550,980	(105,000)		(105,000)	25,445,980	
Oregon Business Development Department	47,857,951	47,857,951	(565,000)		(565,000)	47,292,951	
Housing and Community Services Dept.	9,411,695	9,411,695			-	9,411,695	
Department of Transportation	93,841,992	93,841,992	(87,000)		(87,000)	93,754,992	
Department of Administrative Services	8,808,024	8,808,024	(79,000)		(79,000)	8,729,024	
Community Colleges & Workforce Development	9,380,970	9,380,970			-	9,380,970	
Department of Forestry	2,519,440	2,519,440			-	2,519,440	
Department of Energy	2,162,153	2,162,153			-	2,162,153	
Water Resources Department	573,172	573,172			-	573,172	
Total Debt Service Allocations	241,594,783	241,594,783	(1,379,000)	-	(1,379,000)	240,215,783	
<u>Total Resources</u>							
Total Resources	1,059,474,224	1,053,052,830	-	-	-	1,053,052,830	
Total Transfers and Allocations	1,044,474,224	1,042,355,163	(1,379,000)	1,446,710	67,710	1,042,422,873	
Ending Balance	15,000,000					10,629,957	

LOTTERY FUNDS CASH FLOW SUMMARY

	2013-15 Legislatively Adopted Budget ¹	2013-15 Legislatively Approved Budget ²	2014 Session Changes
ECONOMIC DEVELOPMENT FUND			
RESOURCES			
Beginning Balance	\$3,491,087	\$3,491,087	\$0
REVENUES			
Transfers from Lottery			
Net Proceeds	1,054,583,137	1,048,161,743	(6,421,394)
Administrative Savings	1,400,000	1,400,000	0
Other Revenues			
Total Revenue	1,055,983,137	1,049,561,743	(6,421,394)
TOTAL RESOURCES	1,059,474,224	1,053,052,830	(6,421,394)
DISTRIBUTIONS / ALLOCATIONS			
Allocation of Video Lottery Revenues to Counties	(33,849,166)	(33,849,166)	0
Allocation to OUS for Sports Lottery Account	(8,000,000)	(8,000,000)	0
Distribution to the Education Stability Fund	(189,824,965)	(188,669,114)	1,155,851
Distribution to the Parks and Natural Resources Fund	(158,187,471)	(157,224,261)	963,210
Allocation to the Problem Gambling Treatment Fund	(10,545,832)	(10,592,542)	(46,710)
Allocation to the State School Fund	(327,374,109)	(327,374,109)	0
Debt Service Allocations	(241,594,783)	(240,215,783)	1,379,000
Other Agency Allocations	(75,097,898)	(76,497,898)	(1,400,000)
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,044,474,224)	(1,042,422,873)	2,051,351
ENDING BALANCE	\$15,000,000	\$10,629,957	(\$4,370,043)
EDUCATION STABILITY FUND			
(not including Oregon Growth Account)			
RESOURCES			
Beginning Balance			
Revenues	7,584,467	7,402,401	(182,066)
Transfer from the Economic Development Fund			
Interest Earnings	170,842,469	169,544,396	(1,298,073)
Total Revenue	171,827,358	170,578,330	(1,249,028)
TOTAL RESOURCES	179,411,825	177,980,731	(1,431,094)
DISTRIBUTIONS			
Oregon Education Fund - Lottery Bond Debt Service	(738,668)	(775,451)	(36,783)
Oregon Student Access Commission - Opportunity Grants	(246,222)	(258,484)	(12,262)
State School Fund	0	0	0
TOTAL DISTRIBUTIONS	(984,890)	(1,033,934)	(49,044)
ENDING BALANCE	\$178,426,935	\$176,946,797	(\$1,480,138)

**77th OREGON LEGISLATIVE ASSEMBLY – 2014 Session
BUDGET REPORT AND MEASURE SUMMARY**

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: SB 5703-A

Carrier – House: Rep. Kotek

Carrier – Senate: Sen. Girod

Action: Do Pass as Amended and be Printed A-Engrossed

Vote:

House

Yeas:

Nays:

Exc:

Senate

Yeas:

Nays:

Exc:

Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: March 6, 2014

Agency

Various agencies

Biennium

2013-15

Summary of Changes in Bonding Authority

<u>Program Designation</u>	<u>2013-15 Legislatively Adopted Budget</u>	<u>2013-15 Legislatively Approved Budget</u>	<u>2014 Session Legislative Adjustments</u>
GENERAL OBLIGATION BONDS			
<u>General Fund Obligations</u>			
Oregon University System (Art. XI-G)	\$ 117,861,000	\$ 117,711,000	\$ (150,000)
Dept of Community Colleges & Workforce Dev. (Art. XI-G)	\$ 125,081,600	\$ 123,451,600	\$ (1,630,000)
Oregon Health and Science University (Art. XI-G)	\$ 0	\$ 161,490,000	\$ 161,490,000
Department of Administrative Services (Art. XI-Q)	\$ 426,052,000	\$ 459,618,100	\$ 33,566,100
REVENUE BONDS			
<u>Direct Revenue Bonds</u>			
Dept of Administrative Services Lottery Revenue Bonds	\$ 157,557,715	\$ 219,717,715	\$ 62,160,000
<u>Pass-Through Revenue Bonds</u>			
Oregon Business Development Department			
Industrial Development Bonds	\$ 65,000,000	\$ 165,000,000	\$ 100,000,000
Beginning and Expanding Farmer Loan Program	\$ 0	\$ 10,000,000	\$ 10,000,000
Oregon Facilities Authority	\$ 450,000,000	\$ 950,000,000	\$ 500,000,000
OTHER FINANCING AGREEMENTS			
Department of Administrative Services	\$ 40,000,000	\$ 55,600,000	\$ 15,600,000

Summary of Subcommittee Action

General Fund Obligations

The Subcommittee reduced the Oregon University System Article XI-G general obligation bond authorization by \$150,000 from \$117,861,000 to \$117,711,000 for the net change to add one project and eliminate a previously approved project. Projects are described later in this report.

The Subcommittee reduced the Department of Community Colleges and Workforce Development Article XI-G general obligation bond authorization by \$1,630,000 from \$125,081,600 to \$123,451,600. The reduction is due to replacement of the Central Oregon Community College (COCC) academic and student services center project, which was previously authorized for \$5,260,000 of Article XI-G bonds, with the COCC Cascades Hall termination of Oregon State University leasehold, reacquisition of unencumbered fee simple ownership, and remodel project authorized for \$3,630,000 Article XI-G general obligation bonds. Cascades Hall will be remodeled for use as a Student Success Center. A portion of the required Article XI-G match for this new project will be met using lottery revenue bonds as noted below.

The Subcommittee approved \$161,490,000 in Article XI-G general obligation bond authorization for the construction of research, clinical, and other related facilities for the Oregon Health and Science University's (OHSU) Cancer Institute. These Article XI-G bonds will be paired with \$41,990,000 in lottery revenue bonds, also authorized under this bill, for this project. Before these Article XI-G bonds may be issued, OHSU must raise at least \$800 million in gifts, grants and other revenues through OHSU's Cancer Challenge campaign. The bond proceeds will be used: (1) to construct a research building on the Schnitzer Campus which will include wet laboratory facilities, bio-computing space and research support facilities; and (2) for additional floors in the Center for Health and Healing II (CHH II) building already planned for construction for clinical trial space. The planned investment in the CHH II building will contribute to the match required under the Constitution for Article XI-G bonds. OHSU plans to begin planning, design and permitting throughout 2014 and 2015, and at this time would likely begin construction in Spring 2016. The 2015 Legislature will have to reauthorize the sale of these bonds under this schedule.

The Subcommittee increased the Department of Administrative Services Article XI-Q general obligation authority from \$426,052,000 to \$459,618,100 to reflect increases in funding of \$33,566,100 for projects owned or operated by the state. Increases include \$29,501,100 for various university system projects (described on page 7), and \$4,065,000 to support a \$4 million increase in funding for the Oregon Courthouse Capital Construction and Improvement Fund. The \$4 million of additional funding is designated for construction of a new three-story Jefferson County Courthouse. After the Judicial Department reviews the financing proposal for the project, and determines that the requirements as established by law for distribution of moneys from the Oregon Courthouse Capital Construction and Improvement Fund have been met, the Department will then need to request an Other Funds expenditure limitation increase from the Legislative Assembly or Emergency Board, prior to distributing any bond proceeds for this project. The bill additionally clarifies statutory language relating to the use of moneys in the Oregon Courthouse Capital Construction and Improvement Fund, and relating to the courthouse lease agreements or long-term intergovernmental agreements required of funded projects. The bill also allows the purchase price or value of land a county purchases specifically for a courthouse facility to be credited against the county matching fund requirements of the program.

Direct Revenue Bonds

The Subcommittee increased the 2013-15 biennium Department of Administrative Services, lottery revenue bond limit by \$62,160,000, from \$157,557,715 to \$219,717,715. The projected debt service costs for the lottery revenue bonds authorized in this bill total \$10.2 million Lottery Funds per biennium, when these costs are fully phased-in starting in the 2015-17 biennium. That amount is added to the \$26.9 million of debt service costs projected for lottery revenue bonds approved in the 2013 session, to generate a total 2015-17 biennium debt service cost for all \$219.7 million of lottery revenue bonds authorized in the legislatively approved budget of \$37.1 million Lottery Funds. Because the lottery revenue bonds will not be issued until the spring of 2015, there are no debt service payments due in the 2013-15 biennium.

The increased lottery revenue bond authorization provides funding for the following projects:

- *OHSU Cancer Institute*: \$41,990,000 of lottery revenue bonds were authorized to provide \$38 million of proceeds for the construction of research, clinical, and other related facilities for the Oregon Health and Science University's (OHSU) Cancer Institute. These lottery revenue bonds are paired with \$161,490,000 in Article XI-G general obligation bond authorization described above, with the issuance of the lottery revenue bonds also contingent on OHSU raising at least \$800 million in gifts, grants and other revenues through the OHSU's Cancer Challenge campaign. The bonds will be used for the same general purposes as the Article XI-G bonds described above.
- *Clean Energy Works*: \$5,600,000 of lottery revenue bonds were authorized to provide \$5 million of proceeds to the Oregon Department of Energy. This increases lottery revenue bond proceeds provided to the Department this biennium to \$10 million in total. The bill also directs that the \$10 million in proceeds be deposited into the Jobs, Energy and Schools Fund to provide a grant to Clean Energy Works Oregon for the purposes specified in ORS 470.575, namely, the promotion of energy efficiency, renewable energy and energy conservation projects. The Subcommittee received testimony and concurs that this support will eliminate the need for additional operating subsidies of the organization in the future, and expects that no additional support will be requested.
- *Community Revitalization Revolving Loan Fund*: \$3,265,000 of lottery revenue bonds were authorized to provide \$2.9 million of proceeds for distribution to the Port of Morrow for a revolving loan program that supports energy conservation, renewable energy and general business development projects.
- *Affordable Housing Preservation*: \$2,820,000 of lottery revenue bonds were approved to provide an additional \$2.5 million of proceeds to the Housing and Community Services Department for grants to preserve existing affordable housing with expiring federal subsidies. The bonds increase the total amount of proceeds available for this purpose from the \$5 million previously authorized in the 2013 session, to a total of \$7.5 million for the biennium.
- *Cornelius Library*: \$2,675,000 of lottery revenue bonds were approved to provide \$2.4 million of proceeds to support the construction of a new public library in Cornelius. The facility to be constructed will contain both the Cornelius Library and housing for seniors. The Subcommittee stipulated that the City of Cornelius must secure matching funds and commitments of no less than \$10.4 million by the end of the 2013-15 biennium, prior to the distribution of any lottery revenue bond proceeds for the project.

- *Central Oregon Community College (COCC) Cascades Hall* termination of Oregon State University leasehold, reacquisition of unencumbered fee simple ownership, and remodel: \$1,850,000 of lottery revenue bonds were authorized to provide \$1,630,000 of proceeds to the Department of Community Colleges and Workforce Development to retire outstanding COCC general obligation bonds sold for construction of a building leased to Oregon State University (OSU) for operation of its Cascades campus. The lottery bond proceeds were approved with the intent the proceeds would serve as part of the constitutionally required match to the \$3,630,000 Article XI-G bonds also approved for this project. Once the debt is repaid, the COCC will terminate the contract with OSU and remodel the building for use as a Student Success Center.
- *Stayton Storm Water Infrastructure*: \$1,690,000 of lottery revenue bonds were authorized to provide \$1.5 million of proceeds to purchase property and develop a storm water detention facility in Stayton. The facility is expected to improve water quality for downstream agricultural users and manage peak storm flows into the Salem Ditch and Mill Creek.
- *Beaverton Community Health Collaborative*: \$1,135,000 of lottery revenue bonds were authorized to provide \$1 million of proceeds to support the construction of a multi-service health and wellness facility by the Beaverton Community Health Collaborative, which will be designed to integrate several different types of health care services currently being delivered by multiple providers.
- *Mid-Columbia Medical Center*: \$1,135,000 of lottery revenue bonds were authorized to provide \$1 million of proceeds to support capital construction projects to expand or improve the medical center.
- *Special Public Works Fund and Marine Navigation Improvement Fund*: The Subcommittee approved a redirection of lottery revenue bond proceeds provided to the Oregon Business Development Department in the 2013 session by enactment of section 1, chapter 786, Oregon Laws 2013. That section provides \$12 million of bond proceeds to the Economic Infrastructure Project Fund. In the 2013 session, the Legislature specified that these proceeds were for the purpose of transfer to the Special Public Works Fund. The Subcommittee revised the distribution of the \$12 million of proceeds, directing that \$9 million are to be transferred to the Special Public Works Fund and that \$3 million are to be transferred to the Marine Navigation Improvement Fund for coastal port dredging. Because this redirection of the use of proceeds does not change the total amount of bond proceeds authorized, no statutory change is required.

Pass-Through Revenue Bonds

The Subcommittee increased Oregon Business Development Department's pass-through revenue bond authority for Industrial Development Bonds by \$100,000,000 from \$65,000,000 to \$165,000,000 to provide funding for various manufacturing and solid waste disposal projects.

The Subcommittee established Oregon Business Development Department's pass-through revenue bond authority of \$10,000,000 for a new program, the Beginning and Expanding Farmer Loan Program. This program was established in the 2013 session through HB 2700 to facilitate making loans to beginning farmers to finance acquisition of approved agricultural projects.

The Subcommittee increased Oregon Facilities Authority pass-through revenue bond authority by \$500 million from \$450 million to \$950 million to facilitate financing of an increasing number of projects for which applicants have indicated interest.

Other Financing Agreements

The Subcommittee increased authority for Other Financing Agreements by \$15,600,000 from \$40,000,000 to \$55,600,000 based on projected use of capital leases.

Other Legislative Changes

Senate Bill 5703 also changes the fund into which lottery bond proceeds are to be deposited for the Department of Energy for a \$5 million project that was authorized in the 2013 Session. In addition, the bill changes the recipient of lottery bond proceeds to be used for digital switching equipment in Gilliam, Sherman, and Wheeler Counties.

The subcommittee also approved statutory changes to clarify how constitutional requirements for personal property obtained with proceeds from the sale of Article XI-Q would be met when such bonds are issued by the state on behalf of projects undertaken by state public universities with governing boards.

The Subcommittee approved a number of reports and requirements for OHSU in relation to the OHSU Cancer Institute. First, prevailing wages must be paid during construction of the project as well as the terms of OHSU's existing construction agreements relating to apprenticeship targets must be extended. In addition, OHSU must consult with the Departments of Environmental Quality (DEQ) to establish a framework for contract preferences for contractors who take steps to minimize diesel emissions during construction of the project. OHSU may not use the proceeds of state bonds issued for the project to pay any certification fees relating to LEED or Leadership in Energy and Environmental Design. OHSU will also be required to report to the Legislature on the following:

- Number and nature of new and ongoing jobs created at OHSU as a result of the project (annual report through 2024);
- Geographic distribution of vendors, contractors and subcontractors used during the construction of the project or through December 2018, whichever is later;

- Number of Oregonians by geographic location who participate in clinical trials associated with the Cancer Institute (annual report through 2024);
- Potential of providing Cancer Institute related clinical trials outside the Portland Metropolitan Area to the 2015 Legislature; and
- Collaboration with the Oregon Business Development Department (OBDD) to develop a plan to encourage private sector development of technologies developed as a result of efforts at the Cancer Institute (joint report to 2015 Legislature).

Detail of projects authorized for the Oregon University System (OUS) through bond financing is included below.

Oregon University System

The Subcommittee approved five new projects totaling \$33,351,100 and eliminated a previously approved project authorized at \$4,000,000.

Oregon Institute of Technology

Utility tunnel failure and repair: approved \$1,101,100 Article XI-Q bonds for structural analysis, emergency remediation, and permanent repair of failing underground tunnels that house the main heating and cooling pipes, drinking water lines, high voltage electrical conduits, and communications infrastructure at the Klamath Falls campus. Debt service on the Article XI-Q bonds will be paid with General Fund.

Oregon State University

The Subcommittee took the following actions:

- Cascades Academic Building: approved \$3,850,000 Article XI-G bonds to increase funding for a new campus in Bend. In the 2013 session, the legislature approved \$16 million in state-backed bonds, to which OSU-Cascades will add \$8 million in donor funds and campus-backed bonds. The purchase price for 56 acres on which the campus will be located was larger than anticipated, leaving insufficient funds for design and construction of the first academic building. Match for the additional Article XI-G bonds is expected to come from the sale of OSU revenue bonds. Debt service on the Article XI-G bonds will be paid with General Fund.
- Biofuels demonstration project: eliminated a \$4,000,000 Article XI-G bond project originally approved in 2009 and extended in 2013.

Southern Oregon University

McNeal Hall deferred maintenance and seismic upgrades: approved \$21,300,000 Article XI-Q bonds to remedy failing structural steel columns and concrete walls, address fire and HVAC deficiencies, replace and upgrade external and internal systems, fixtures, and other building components. Debt service on the Article XI-G bonds will be paid with General Fund.

University of Oregon

Utility tunnel failure and repair: approved \$2,100,000 Article XI-Q bonds to make repairs to a deteriorating utility tunnel that lies beneath a city street between the university's central plant and the main campus. The tunnel carries nearly half of campus utilities and is reaching the point of near failure. Debt service on the bonds will be paid with General Fund.

Western Oregon University

Acquisition of the Oregon Military Academy Phase 1: approved \$5,000,000 Article XI-Q bonds to allow the university to purchase the Oregon Military Department's training facility. The academy was constructed on land leased from WOU in 1991. WOU and the Military Department have not completed negotiations on the purchase price for the facility. Debt service on the bonds will be paid with General Fund. The Subcommittee directed that the amount of bonds issued not exceed the purchase price of the facility.

**77th OREGON LEGISLATIVE ASSEMBLY – 2013 Regular Session
BUDGET REPORT AND MEASURE SUMMARY**

MEASURE: SB 5506-A

JOINT COMMITTEE ON WAYS AND MEANS

**Carrier – House: Rep. Kotek
Carrier – Senate: Sen. Girod**

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 24 – 2 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jenson, Komp, Nathanson, Read, Smith, Tomei, Williamson

Nays: McLane, Richardson

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters

Nays:

Exc:

Prepared By: Jack Kenny, Department of Administrative Services

Reviewed By: Daron Hill, Legislative Fiscal Office

Meeting Date: July 7, 2013

Agency

Various

Biennium

2013-15

Summary of Subcommittee Action

Senate Bill 5506 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to Senate Bill 5506 for the following purposes:

- 1) The Subcommittee increased the Oregon University System (OUS), Article XI-G general obligation bond authorization to \$117,861,000 for eight newly approved projects and two projects approved during previous legislative sessions. Amendments identify maximum amounts for specifically identified projects. Projects are described later in this report.
- 2) The Subcommittee increased the Department of Community Colleges and Workforce Development Article XI-G general obligation bond authorization to \$125,081,600. The Subcommittee approved the XI-G general obligation bond authorization for capital construction financing for 16 Oregon Community College projects approved in Senate Bill 5507 totaling \$108,581,600 and to reauthorize \$16,500,000 for two projects approved during previous legislative sessions.

The Subcommittee approved the establishment of certain limits on future requests for state-funded projects.

- 3) The Subcommittee increased the Oregon University System, Article XI-F general obligation authorization to \$390,977,500 to provide the bond financing for the University System's self-supporting capital construction projects including \$316,800,000 for 12 new projects, as well as reauthorization of certain projects approved during previous legislative sessions. Amendments identify maximum amounts for specifically identified projects. The Oregon University System was also provided \$50,000,000 in direct revenue bond authority. Projects are described later in this report.
- 4) The Subcommittee amended the issuing agency reference for Article XI-M and Article XI-N Seismic Rehabilitation Bonds to the Oregon Business Development Department reflecting changes made in Senate Bill 813. The Subcommittee authorized \$15,000,000 for Article XI-M (Seismic Rehabilitation of Public Education Buildings) and \$15,000,000 for Article XI-N (Seismic Rehabilitation of Emergency Services Buildings) bonds.
- 5) The Subcommittee approved the Department of Environmental Quality, Article XI-H general obligation authority of \$10,000,000.
- 6) The Subcommittee increased the Department of Administrative Services Article XI-Q general obligation authority to \$426,052,000 to reflect net changes in funding for projects owned or operated by the state. Increases include the following: various university system projects, the Linn County Veterans' Home, Gilchrist Forest acquisition, detailed planning and design for the State Capitol renovation, and the Multnomah County Courthouse. A table listing all projects comprising the XI-Q authorization is included later in this report.

The Subcommittee approved amendments directing an amount not to exceed \$15 million in Article XI-Q bond proceeds be deposited to the Oregon Courthouse Capital Construction and Improvement Fund, and identified allowable uses of bond proceeds in that fund. Prior to issuance of bonds for such purposes, there are a number of triggers that must occur. There are also amendments to make this project an allowable use of Article XI-Q bonds.

- 7) The Subcommittee increased the Department of Transportation's Article XI, Section 7 general obligation authority to \$453,725,000 to provide Oregon's share of the initial contribution for construction of the Interstate 5 Bridge Replacement Project. The Subcommittee also approved an authorization to the Department of Transportation of \$663,000,000 in Toll-backed revenue bonds for the Interstate-5 Bridge Replacement Project. The bill prohibits the State Treasurer from issuing any bonds for the Interstate 5 Bridge Replacement Project until the conditions set forth in section 3 (4), chapter 4, Oregon Laws 2013 (Enrolled House Bill 2800), including commitment of sufficient funds by the State of Washington by September 30, 2013. The bill permits substitution of Highway User Tax Bonds for Article XI, Section 7 bonds (with corresponding and offsetting changes in amounts approved for each bond type).

An authorization of \$846,690,000 in Department of Transportation Highway User Tax revenue bonds was approved for eligible construction projects. Oregon Transportation Infrastructure revenue bonds were authorized at \$20,400,000.

- 8) The Subcommittee reduced the State Department of Energy Article XI-J general obligation authority to \$60,000,000 from \$100,000,000 in the Governor's Budget to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session if necessary. The Subcommittee reduced the State Department of Energy's direct revenue bond authority to \$20,000,000 from \$25,000,000 with the understanding the agency can return to request additional authority in the 2014 Session, if necessary.
- 9) The Subcommittee reduced the Department of Veterans' Affairs' Article XI-A general obligation authority to \$60,000,000 from \$100,000,000 in the Governor's Budget to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session if necessary.
- 10) The Subcommittee approved a \$10,235,000 authorization to the Water Resources Department for issuance of Article XI-I (1) General Obligation bonds.
- 11) The Subcommittee reduced Housing and Community Services Department, Article XI-I (2) general obligation authority to \$25,000,000 from \$50,000,000 in the Governor's Budget to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session if necessary. The Subcommittee reduced Housing and Community Services Department's direct revenue bond authority to \$150,000,000 from \$300,000,000 and pass-through revenue bond authority to \$150,000,000 from \$200,000,000 to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session.
- 12) The Subcommittee increased the Department of Administrative Services, Lottery Revenue Bond limit to \$157,557,715. The increase reflects reauthorization of funding for the Roseburg Veterans' Home approved in the 2011 Session. Other increases include funding for

the following projects: Coos Bay Rail Link; Salem-Keizer Transit Center; Oregon Convention Center hotel, Umatilla Industrial Park Road Extension; North Central Education Service District digital switch infrastructure; and grants to maintain affordable housing, Connect Oregon V; and the Lane Transit EmX extension. Amounts for regional planning grants and for Oregon Business Development Department's Special Public Works Fund were reduced from levels in the Governor's Budget. The Subcommittee also funded a Willamette Falls property acquisition, certain arts projects, funding for home energy efficiency programs, and grants for water development and infrastructure.

Budget Note:

If the local and/or regional public sponsors acquire the portion of the property immediately adjacent to Willamette Falls, the partners will work with the State Parks and Recreation Commission to designate the site as a State Historic Site to be managed by Oregon Parks and Recreation Department and developed in partnership with the public sponsors.

If the local and/or regional public sponsors do not acquire the property adjacent to Willamette Falls, the State Parks and Recreation Commission will seek to acquire the property necessary for public access to that property.

- 13) The Subcommittee reduced Oregon Business Development Department's direct revenue bond authority from \$60,000,000 in the Governor's Budget to \$35,000,000, and its pass-through revenue bond authority for industrial development bonds from \$125,000,000 to \$65,000,000 to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session.
- 14) The Subcommittee reduced the Oregon Facilities Authority pass-through revenue bond authority from \$750 million in the Governor's Budget to \$450 million to reflect recent activity history with the understanding the agency can return to request additional authority in the 2014 Session.

Detail of projects authorized for the Oregon University System through bond financing is included below.

Oregon University System

System-wide projects

The Subcommittee approved the following four system-wide projects and financing authorizations totaling \$85,000,000 total funds:

- Capital renewal, code compliance, and safety: approved \$30,000,000 Article XI-Q bonds to maintain facilities throughout the Oregon University System and keep the deferred maintenance backlog from growing. These projects do not involve acquisition of buildings, structures, or land. Debt service on the Article XI-Q bonds will be paid with General Fund.

- Miscellaneous Student Building Fee projects: approved \$20,000,000 Article XI-F (1) bonds for small planning, code compliance, acquisition, additions, remodels, and other projects. Student building fees constitute the source for debt service on the Article XI-F (1) bonds.
- Commercial Paper: approved \$15,000,000 Article XI-F (1) bonds to provide short-term financing for capital projects. Debt service on the Article XI-F (1) bonds will be repaid with revenues from long-term project financing or other campus revenues.
- Financing Agreements: approved \$20,000,000 to provide system-wide capacity to enter into leases or other arrangements that contractually result in ownership of land, improvements, structures, or other property.

Eastern Oregon University

The Subcommittee approved the following project for Eastern Oregon University:

- Eastern Learning Commons planning and design development: approved \$2,000,000 Article XI-Q bonds for the development of plans for a multi-building complex for on-campus and distance education, including a classroom building with a data center and information technology space and a separate residence hall. Following completion of the planning process, EOU is expected to request authorization of approximately \$26 million in state bonds to execute the project over two phases. Debt service on the bonds will be paid with General Fund.

Oregon Institute of Technology

The Subcommittee approved the following two projects for the Oregon Institute of Technology, totaling \$12,000,000 total funds.

- Cornett Hall renovation study, design and planning: approved \$2,000,000 Article XI-Q bonds for the development of plans for renovation or replacement of a 1960's era building. Following completion of the planning process, OIT is expected to request authorization of approximately \$30 million in state bonds to execute the project. Debt service on the planning bonds will be paid with General Fund.
- Wilsonville Campus Renovation: approved \$10,000,000 Article XI-F (1) bonds to complete the purchase of the In-Focus building and make tenant improvements. OIT will pay debt service on the bonds with tuition and building lease revenues.

Oregon State University

The Subcommittee approved the following seven projects, totaling \$98,920,000 total funds.

- Classroom building and quad: approved the sale of \$32,500,000 Article XI-G bonds to construct a new classroom building with space for the University Honors College and an integrated resource center. OSU intends to use OUS revenue bonds as match for the Article XI-G bonds; debt service on the revenue bonds will be repaid with forecasted growth in non-resident tuition revenue. Debt service on the Article XI-G bonds will be paid with General Fund.
- Cascades Campus Expansion: approved \$4,000,000 Article XI-G bonds, \$12,000,000 Article XI-Q bonds and \$4,000,000 Article XI-F (1) bonds to acquire and renovate several buildings to expand the campus in Bend to offer a four-year undergraduate program. The number and

location of buildings to be acquired have not been determined. The Article XI-G bonds will be matched with donations. Debt service on the Article XI-G and Article XI-Q bonds will be paid with General Fund. Debt service on the Article XI-F (1) bonds will be paid with tuition revenue.

- Chemical, Biological, and Environmental Engineering Building: approved \$20,000,000 Article XI-G bonds to construct an instructional and research building intended to promote collaboration among OSU researchers, start-up companies, and established businesses in the science and engineering of sustainable energy and materials. Match for the Article XI-G bonds will come from gifts and donations. Debt service on the Article XI-G bonds will be paid with General Fund.
- Modular Data Center: approved \$7,000,000 Article XI-Q bonds to create small data centers throughout campus intended to support research, instructional and administrative activities. Debt service on the Article XI-Q bonds will be paid with tuition revenue.
- Underground communications infrastructure: approved \$10,000,000 Article XI-Q bonds to expand OSU's communications system to increase internet and other communications capacity. Debt service on the Article XI-Q bonds will be paid with tuition.
- Housing and dining upgrades: approved \$9,500,000 Article XI-F (1) bonds to make improvements in five residence halls. Debt service on the Article XI-F (1) bonds will be paid with housing and dining fees.

Portland State University

The Subcommittee approved the following three projects, totaling \$74,000,000 total funds:

- School of Business Administration addition, renovation, and deferred maintenance: approved \$10,000,000 Article XI-G bonds and \$30,000,000 Article XI-Q bonds to expand and modernize an existing building housing the School of Business Administration and the Graduate School of Education. Gifts and donations will be used as match for the Article XI-G bonds. Debt service on the Article XI-G bonds and Article XI-Q bonds will be paid with General Fund.
- Stott Center Educational Facility renovations and deferred maintenance: approved \$20,000,000 Article XI-G bonds, \$2,000,000 Article XI-Q bonds, and \$2,000,000 Article XI-F (1) bonds to renovate and expand a 1960s facility for athletics, health and physical education classes, student recreation, and inter-mural sports. The project will add a new 5,000 seat basketball arena, athletics sports courts and practice courts that will also be used for credit bearing classes and offices. It will also replace outdated building systems and address deferred maintenance needs. Gifts and donations will be used to fund the Article XI-G bond match. Debt service on the Article XI-G and Article XI-Q bonds will be paid with General Fund. Debt service on the Article XI-F (1) bonds will be paid with revenues from ticket sales and concession sales received during events held at the arena.
- Land acquisition: approved \$10,000,000 Article XI-F (1) bonds for purchase of land under the university-owned University Center building. Debt service on the Article XI-F (1) bonds will be paid with savings from lease payments that will no longer be owed.

Southern Oregon University

The Subcommittee approved the following three projects totaling \$38,000,000 total funds:

- Theatre Arts Building expansion and remodel: approved \$11,000,000 Article XI-Q bonds to expand and remodel of the Theatre Arts Building. This replaces a \$5.5 million allocation of Article XI-G bonds approved in 2009 but not sold because the university was unable to raise matching funds. Debt service on the Article XI-Q bonds will be paid with General Fund.
- Student Recreation Center: approved \$20,000,000 Article XI-F (1) bonds to create a new student fitness center. Debt service on the Article XI-F (1) bonds will be paid with student building fee revenues.
- Cascades Hall replacement: approved \$7,000,000 Article XI-F (1) bonds to construct a new dining facility that will serve as a space for campus meetings and events. Food service revenues will be used to pay debt service on the Article XI-F (1) bonds.

University of Oregon

The Subcommittee approved the following six projects, totaling \$239,665,000 total funds:

- Straub and Earl Halls classrooms expansion: approved \$11,000,000 Article XI-G bonds to expand and remodel two existing buildings to add classroom capacity and address deferred maintenance needs. Gift and grant revenues will be used as match for the Article XI-G bonds. Debt service on the bonds will be paid with General Fund.
- Science Commons and Research Library expansion and remodel: approved \$8,375,000 Article XI-G bonds to remodel the existing underground library and construct an above ground expansion for instruction and research. UO will match the Article XI-G bonds with gifts and donations. Debt service on the bonds will be paid with General Fund.
- Museum of Natural and Cultural History library shelving project: \$990,000 Article XI-Q bonds for equipment and exhibition space needs. Debt service on the Article XI-G bonds will be paid with General Fund.
- Student Recreation Center expansion and renovation: approved \$50,250,000 Article XI-F (1) bonds to renovate and expand the existing student recreation center. Debt service on the Article XI-F (1) bonds will be paid with a new \$38 per term student building fee approved in a fall 2012 student referendum.
- Erb Memorial Student Union expansion and renovation: approved \$84,300,000 Article XI-F (1) bonds to renovate and expand the existing Erb Memorial Union that houses student organization and programs, student government, multi-cultural programs, and food and other retail operations. Debt service on the Article XI-F (1) bonds will be paid with a new \$69 per term student building fee approved in a fall 2012 student referendum.

- University Housing expansion: approved \$84,750,000 Article XI-F (1) bonds to construct four separate housing facilities with approximately 800 beds. Revenues from housing rents and retail food service will be used to pay debt service on the Article XI-F (1) bonds.

Western Oregon University

The Subcommittee approved the following project at \$17,200,000 total funds:

- New College of Education Facility: approved \$1,400,000 Article XI-G bonds and \$15,800,000 Article XI-Q to construct a new building for the College of Education. The Article XI-G bonds will be matched with donations. Debt service on the bonds will be paid with General Fund.

Reauthorized projects: The Subcommittee reauthorized the sale of bonds for the following six projects totaling \$89,610,500 total funds, approved in prior biennia:

- Oregon University System Capital Renewal, Code, and Safety, originally approved in 2007: \$3,300,000 Article XI-F (1) bonds;
- Oregon State University Strand Agricultural Hall deferred maintenance, originally approved in 2009: \$6,586,000 Article XI-G bonds and \$4,847,000 Article XI-Q bonds;
- Oregon State University Biofuels Demonstration Project, originally approved in 2009: \$4,000,000 Article XI-G bonds;
- Oregon State University Student Experience Center, originally approved in 2011: \$42,700,000 Article XI-F (1) bonds;
- Oregon State University New Residence Hall, originally approved in 2011: \$19,000,000 Article XI-F (1) bonds; and
- Oregon State University Memorial Union Renovation, originally approved in 2011: \$9,177,500 Article XI-F (1) bonds.

Article Xi-Q Authority

<u>Oregon Health Authority</u>		
State Hospital Replacement Project	\$	<u>86,860,000</u>
<u>Department of Human Services</u>		
Self-Sufficiency Modernization System	\$	<u>14,360,000</u>
<u>Department of Corrections</u>		
Deferred Maintenance	\$	<u>5,050,000</u>
<u>Oregon Youth Authority</u>		
Electronic Security & Deferred Maint.	\$	<u>5,165,000</u>
<u>Military Department</u>		
Scharff Hall Armory	\$	2,870,000
Roseburg Armory		2,280,000
Medford Armory		2,445,000
Baker County Readiness Center		<u>1,235,000</u>
Subtotal	\$	<u>8,830,000</u>
<u>Department of Justice</u>		
Support Enforcement System	\$	<u>14,410,000</u>
<u>Judicial Department</u>		
e-Court System	\$	24,855,000
Supreme Court Building		4,465,000
Multnomah County Courthouse		<u>15,270,000</u>
Subtotal	\$	<u>44,590,000</u>
<u>Oregon University System</u>		
Stott Center PSU	\$	2,000,000
School of Business PSU		30,000,000
Theater Arts SOU		11,000,000
New College of Ed WOU		15,800,000
Cornett Hall OIT		2,000,000
Learning Commons EOU		2,000,000
Strand Hall OSU (auth in 2009)		4,847,000
Cascades Campus OSU		12,000,000
Modular Data Center OSU		7,000,000
Underground Commun. Infrastructure OSU		10,000,000
Library Shelving		990,000
Capital Renewal, Code and Safety		<u>30,000,000</u>
Subtotal	\$	<u>127,637,000</u>
<u>Department of Revenue</u>		
Core System Replacement	\$	<u>27,050,000</u>
<u>Legislative Administration</u>		
Capitol Master Plan	\$	<u>35,115,000</u>
<u>Department of Transportation</u>		
State Radio Project	\$	<u>40,730,000</u>
<u>Department of Forestry</u>		
Gilchrist Forest Acquisition	\$	5,275,000
Eastern Lane Headquarters		<u>1,795,000</u>
Subtotal	\$	<u>7,070,000</u>
<u>Department of Veterans' Affairs</u>		
Linn County (Lebanon) Veterans' Home	\$	<u>4,065,000</u>
<u>Oregon Business Development Dept</u>		
Innovation Infrastructure	\$	<u>5,120,000</u>
TOTAL	\$	<u>426,052,000</u>

Senate Bill 5506, SECTIONS 1 - 3.

<u>Program Designation</u>	<u>2011-13 Legislatively Approved</u>	<u>2013-15 Governor's Budget</u>	<u>2013-15 Committee Recommendations</u>	<u>Changes from Governor's Budget</u>
<u>GENERAL OBLIGATION BONDS</u>				
General Fund Obligations				
Oregon University System (Art. XI-G)	\$ 17,608,000	\$ 17,608,000	\$ 117,861,000	\$ 100,253,000
Dept of Com. Col. & Workforce Dev. (Art. XI-G)	\$ 24,500,000	\$ 16,500,000	\$ 125,081,600	\$ 108,581,600
Dept of Environmental Quality (Art. XI-H)	\$ 16,740,000	\$ 10,000,000	\$ 10,000,000	\$ 0
Oregon Business Development Dept. (Art. XI-M)	\$ 7,614,000	\$ 15,000,000	\$ 15,000,000	\$ 0
Oregon Business Development Dept. (Art. XI-N)	\$ 0	\$ 15,000,000	\$ 15,000,000	\$ 0
Dept of Administrative Services (Art. XI-Q)	\$ 200,645,000	\$ 332,265,000	\$ 426,052,000	\$ 93,787,000
Dedicated Fund Obligations				
Dept. of Transportation (Art. XI, Sec. 7)	\$ 0	\$ 453,320,000	\$ 453,725,000	\$ 405,000
Dept of Veterans' Affairs (Art. XI-A)	\$ 100,000,000	\$ 100,000,000	\$ 60,000,000	\$ (40,000,000)
Oregon University System (Art. XI-F(1))	\$ 166,722,070	\$ 348,222,070	\$ 390,977,500	\$ 42,755,430
Water Resources Department (Art. XI-I(1))	\$ 15,000,000	\$ 10,235,000	\$ 10,235,000	\$ 0
Housing and Com. Services Dept (Art. XI-I(2))	\$ 50,000,000	\$ 50,000,000	\$ 25,000,000	\$ (25,000,000)
Department of Energy (Art. XI-J)	\$ 150,000,000	\$ 100,000,000	\$ 60,000,000	\$ (40,000,000)
Total General Obligation Bonds	\$ <u>748,829,070</u>	\$ <u>1,468,150,070</u>	\$ <u>1,708,932,100</u>	\$ <u>240,782,030</u>
<u>REVENUE BONDS</u>				
Direct Revenue Bonds				
Housing and Com. Services Department	\$ 300,000,000	\$ 300,000,000	\$ 150,000,000	\$ (150,000,000)
Department of Transportation				0
Infrastructure Fund	\$ 18,360,000	\$ 20,400,000	\$ 20,400,000	\$ 0
Highway User Tax	\$ 663,000,000	\$ 846,690,000	\$ 846,690,000	\$ 0
Toll-Backed Revenue Bonds	\$ 0	\$ 0	\$ 663,000,000	\$ 663,000,000
Oregon Business Development Department	\$ 100,000,000	\$ 60,000,000	\$ 35,000,000	\$ (25,000,000)
Department of Energy	\$ 25,000,000	\$ 25,000,000	\$ 20,000,000	\$ (5,000,000)
Oregon University System	\$ 0	\$ 5,880,000	\$ 50,000,000	\$ 44,120,000
Department of Administrative Services Lottery				0
Revenue Bonds	\$ 233,330,000	\$ 155,380,000	\$ 157,557,715	\$ 2,177,715
Total Direct Revenue Bonds	\$ <u>1,339,690,000</u>	\$ <u>1,413,350,000</u>	\$ <u>1,942,647,715</u>	\$ <u>529,297,715</u>

Pass Through Revenue Bonds

Oregon Business Development Department				
Industrial Development Bonds	\$ 125,000,000	\$ 125,000,000	\$ 65,000,000	\$ (60,000,000)
Oregon Facilities Authority	\$ 550,000,000	\$ 750,000,000	\$ 450,000,000	\$ (300,000,000)
Housing and Com. Services Department	\$ 125,000,000	\$ 200,000,000	\$ 150,000,000	\$ (50,000,000)
Total Revenue Bonds	\$ 2,139,690,000	\$ 2,488,350,000	\$ 2,607,647,715	\$ 119,297,715

OTHER FINANCING AGREEMENTS

Department of Administrative Services	\$ 12,500,000	\$ 103,975,000	\$ 40,000,000	\$ (63,975,000)
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**Senate Bill 5006, SECTION 4.
Private Activity Bond Allocation for 2014 and 2015 Calendar Years.**

Allocation For:	2011-13 Legislatively Approved Budget		Subcommittee Recommendation	
	2012 Calendar Year	2013 Calendar Year	2014 Calendar Year	2015 Calendar Year
Oregon Business Development Department:	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Housing & Community Services Department:	\$125,000,000	\$125,000,000	\$125,000,000	\$125,000,000
State Department of Energy:	\$ 15,000,000	\$ 15,000,000	\$ 10,000,000	\$ 10,000,000
Private Activity Bond Committee:	\$183,952,030	\$183,952,030	\$195,438,535	\$195,438,535
TOTAL:	\$363,952,030	\$363,952,030	\$370,438,535	\$370,438,535

Joint Committee on Ways and Means

Carrier – House: Rep. Kotek
Carrier – Senate: Sen. Johnson

Revenue: Revenue statement issued

Fiscal: Fiscal statement issued

Action: Do Pass as Amended and be Printed A-Engrossed

Vote: 26 – 0 – 0

House

Yeas: Barker, Buckley, Frederick, Freeman, Hanna, Huffman, Jensen, Komp, McLane, Nathanson, Read, Richardson, Smith, Tomei, Williamson

Nays:

Exc:

Senate

Yeas: Bates, Devlin, Edwards, Girod, Hansell, Johnson, Monroe, Steiner Hayward, Thomsen, Whitsett, Winters
Nays:
Exc:

Prepared By: Steve Bender, Legislative Fiscal Office

Meeting Date: July 7, 2013

WHAT THE MEASURE DOES: Authorizes the issuance of lottery revenue bonds for specified projects. All lottery revenue bond issues that are authorized for the 2013-15 biennium are authorized in this bill.

A total of \$141,250,000 of lottery bonds proceeds are authorized to be spent. A total of \$157,557,715 of lottery revenue bonds are authorized in SB 5506 to generate the proceeds for the approved projects and to pay associated bond-related costs.

Authority to spend the bond proceeds for projects, and to pay for the cost of issuing the bonds, is included in individual agency budget bills, the capital construction bill (SB 5507), or in the budget reconciliation bill (HB 5008). Lottery revenue bonds will not be issued until the spring of 2015. As a result, debt service charges on the bonds first become due in the 2015-17 biennium.

Lottery revenue bonds are authorized for the following projects at the amounts indicated:

Lottery Bond Projects	SB 5533 Bill Section	Project Amount		2013-15		2015-17	
		Amount	Debt Service	Debt Service	Debt Service		
OBDD - Special Public Works Fund	1	12,000,000	0			2,511,791	
OBDD - Regional Solutions Projects	2 - 4	10,000,000	0			2,094,966	
OBDD - Arts and Cultural Programs	5 - 6	1,750,000	0			328,192	
WRD - Water Supply Projects	7 - 7b	10,000,000	0			1,835,741	
DOE - Clean Energy Deployment Fund	8	5,000,000	0			1,043,590	
SPRD - Willamette Falls	9 - 10	5,000,000	0			912,494	
ODOT - Connect Oregon V	11 - 12	42,000,000	0			7,639,029	
Lane Transit District EmX Extension	13 - 14	12,000,000	0			2,193,283	
Roseburg Veterans' Home	15 - 16	10,500,000	0			2,093,963	
Oregon Convention Center Hotel	17	10,000,000	0			1,835,741	
Tribal Industrial Development	18	3,500,000	0			637,464	
Housing - Preservation of affordable housing	19	5,000,000	0			1,043,590	
North Central ESD Digital Switching Equipment	20	1,000,000	0			216,157	
Coos Bay Rail Link	21	10,000,000	0			1,835,741	
Salem-Keizer Transit Center	22	3,500,000	0			637,464	
Total Lottery Bond Projects		141,250,000	0			26,859,206	

ISSUES DISCUSSED:

- Purpose of the bill
- Amounts of bonding authorized, and projects authorized to receive lottery revenue bond proceeds

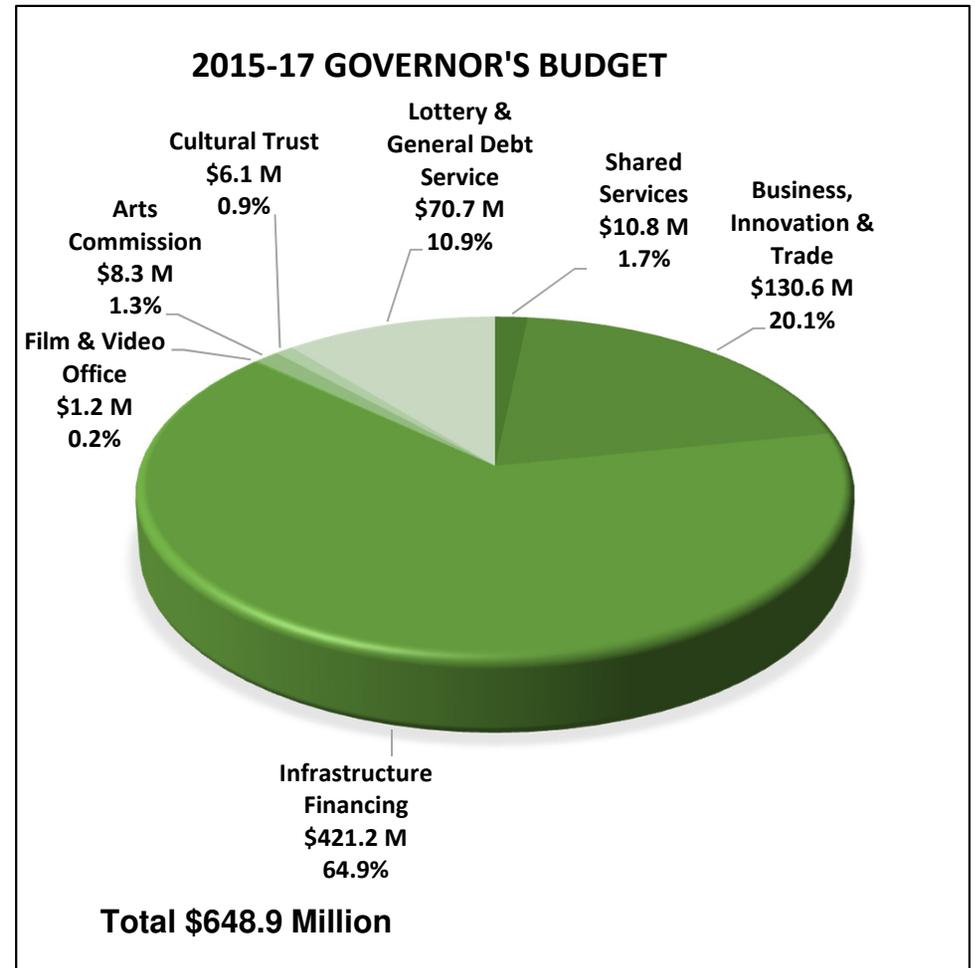
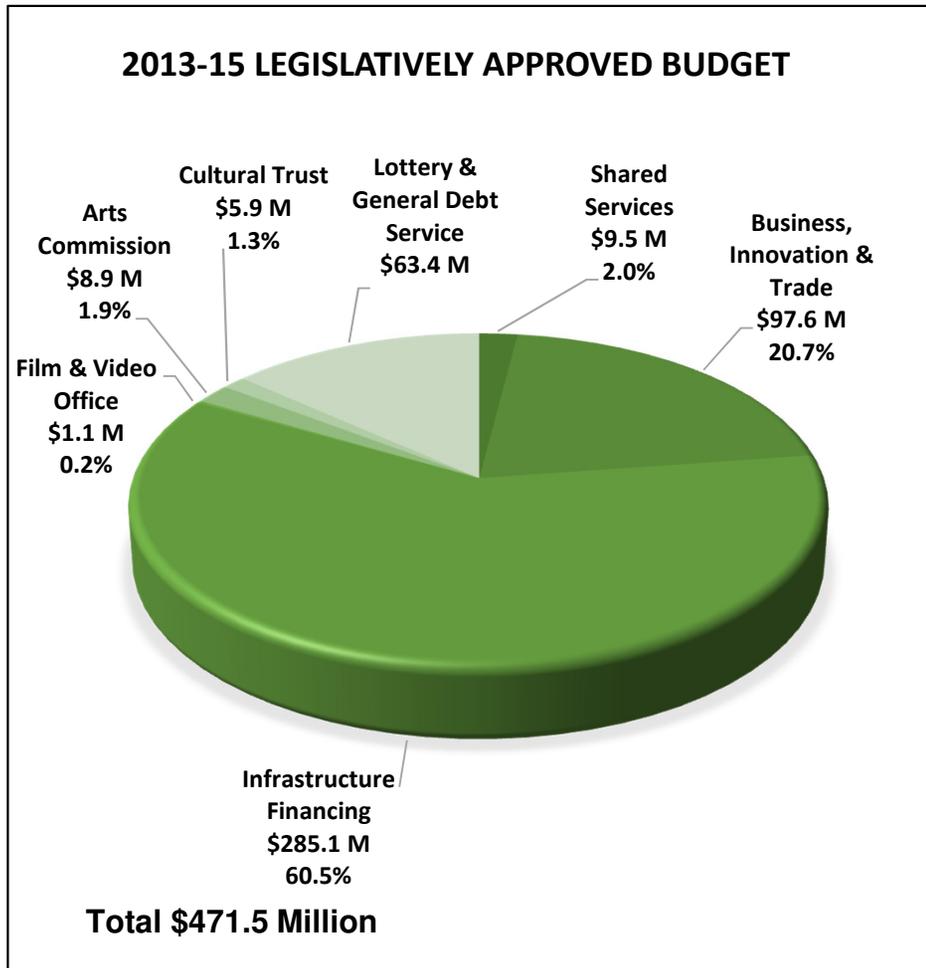
EFFECT OF COMMITTEE AMENDMENT: Establishes authority for the approved lottery revenue bonds.

BACKGROUND: This is an omnibus bill that authorizes the issuance of lottery revenue bonds for various projects. Debt service on lottery revenue bonds is paid by lottery revenues.

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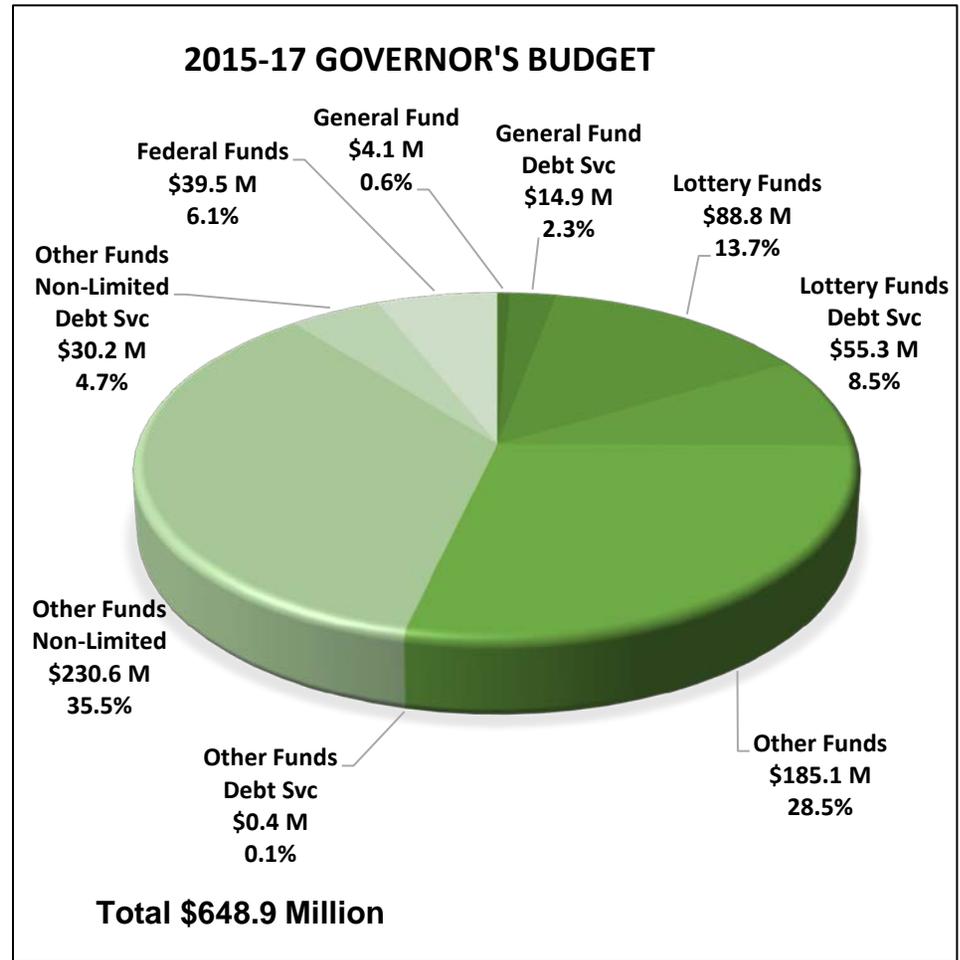
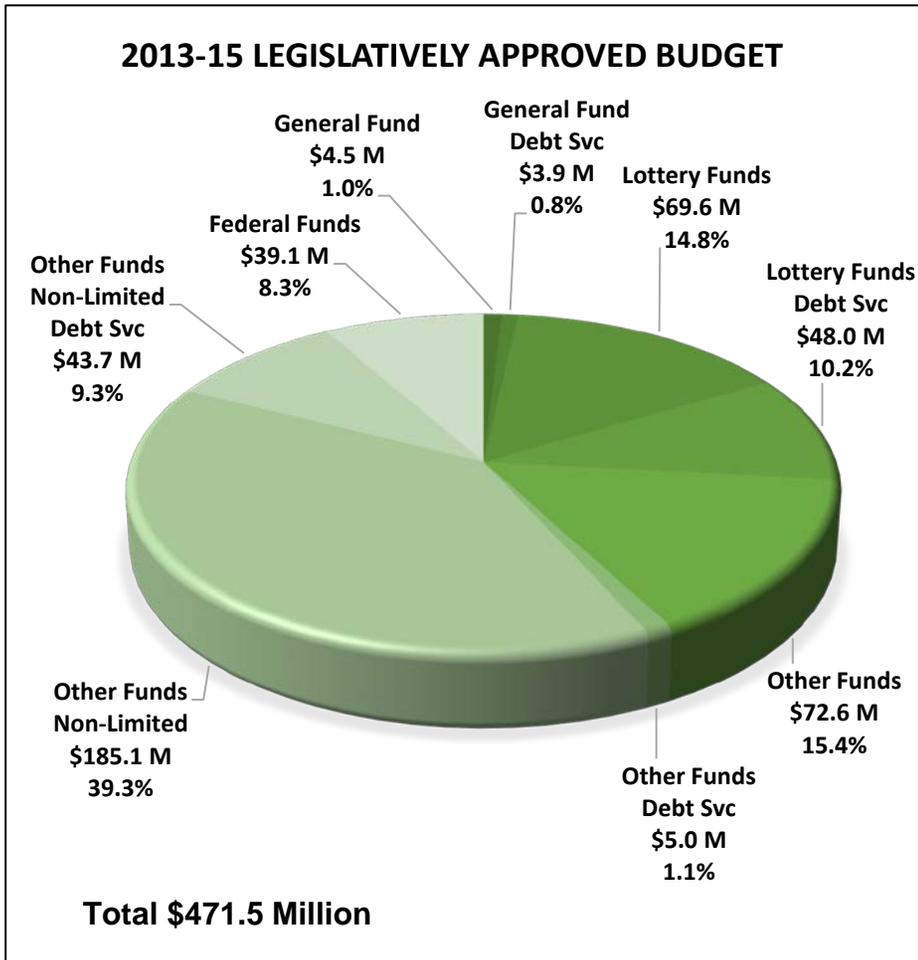
ORBITS Budget Narrative

OREGON BUSINESS DEVELOPMENT DEPARTMENT Budget by Program



ORBITS Budget Narrative

OREGON BUSINESS DEVELOPMENT DEPARTMENT Budget by Fund Type



ORBITS Budget Narrative

Mission Statement & Statutory Authority

The Oregon Business Development Department (Business Oregon) is the state agency charged with developing and implementing the economic development policy and strategy of the state. As outlined, the mission of Business Oregon is to create, retain, expand and attract businesses that provide sustainable, living-wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs.

Business Oregon's role in state government is unique; it is **the official** state agency proactively creating an environment where enterprising entrepreneurs and companies alike find the support to invest and put people to work. Oregon has done this for generations. An incredible quality of life, rich natural resources, global connectivity, and a pioneering workforce have written a compelling economic history, authored by generations of enterprising people. Despite this legacy, though, today's reality is this: the assets that made us competitive in the past will not be the only things that make us competitive going forward. The world's challenges are different today and so too must be our answers to solve them. Business Oregon must evolve from a straightforward service delivery model, in which programs are managed, to an outcome-focused model in which our role as a convener, dot-connector and catalyst allow us to drive targeted results through innovative partnerships at the state, regional and local levels. By focusing on outcomes, and not programs we will break down silos both inside the agency and with partner agencies, and our metrics will shift from administering programs to achieving results.

To that end, Business Oregon will "Grow Our Own", investing in industries and businesses that already call Oregon home – working to retain and expand existing businesses, helping spur new startups, and strategically attracting companies that strengthen existing industry clusters.

Business Oregon accomplishes its mission and enhances Oregon's economy by implementing the following goals:

1. Help existing businesses retain jobs while growing and attracting sustainable businesses with a focus on value-added services in key industries of: advanced manufacturing, clean technology, natural resource products, high technology and outdoor gear & apparel;
2. Enhance Oregon's position in the global economy by assisting Oregon businesses in accessing global markets and by recruiting international companies to Oregon;
3. Advocate on behalf of Oregon businesses to capitalize on those areas where Oregon has demonstrated a competitive advantage by making targeted strategic investments; and

ORBITS Budget Narrative

4. Assist communities building infrastructure capacity in community facilities to address public health safety and compliance issues, as well as support their ability to attract, retain and expand businesses.

The above four goals were adopted by the Oregon Business Development Commission, the policy oversight body for Business Oregon. Other department policy and advisory bodies include the Infrastructure Finance Authority Board, the Oregon Arts Commission, and the Oregon Cultural Trust Board.

The Department receives its statutory authority from Oregon Revised Statutes (ORS) Chapters 284, 285A, 285B, 285C, 359.010 through 359.142, 329.925, 777.267 and 777.277 through 777.287. The Department is also subject to Oregon Administrative Rule Chapter 123.

ORBITS Budget Narrative

Agency Strategic Plans

1. Long-Term Plan

The Oregon Business Development Director established a strategic framework, intended to work in concert with the Oregon Business Plan, for Business Oregon to further job and wage growth throughout the state. Put simply, by 2018 Business Oregon will be recognized as the single most effective and sophisticated state economic development agency in the United States. In order to realize that outcome in four years, several things need to be true of the agency and its work.

1. **An Informed Influencer** – Business Oregon is a respected and valued partner to the Oregon Legislature and the Governor in shaping the tools, programs, and policies necessary for Oregon to thrive in the global economy. We will earn this role on the basis of building an unprecedented inventory of objective and actionable data, analysis and research, enabling the agency to more accurately target financial and staff resources to tactics with a higher return on investment.
2. **A Smart Investor** – Business Oregon holds an important responsibility for all Oregonians – to invest state resources in a manner that produces economic results with impeccable ethics. We leverage the role of an investor to enable work that produces quality jobs and economic capacity. On a foundation of thoughtful research, diligent underwriting and diverse discussion, we provide exceptional fiduciary and investment acumen to drive economic results.
3. **Outward Facing** – Business Oregon is a proactive, outward-facing agency, relentlessly connecting with employers and communities to shape our priorities and actions, while strategically and aggressively communicating Oregon’s economic value proposition to growing businesses, sophisticated investors, emerging entrepreneurs, and next-generation talent.
4. **Outcome Driven** – Business Oregon is outcome-driven, holding itself accountable to tangible and relevant metrics that support Oregon’s desired economic outcomes and incentivize staff to perform to their maximum potential.

In particular, the long-term approach focuses on the following priorities:

- **Business Retention, Expansion & Recruitment.** Capitalize on economic opportunities by first supporting the retention and expansion of existing Oregon businesses within traded sectors and fostering a dynamic startup and entrepreneurial environment. Second, selectively recruit new companies that fill supply chain gaps and/or represent consolidation opportunities tied to existing Oregon businesses.
 - **Innovation & Entrepreneurship.** Invest in partner organizations to ensure a robust and diverse environment for entrepreneurial support; continue to expand its investment in transformative technology research with quantifiable payback; and focus investment into growing the state’s general availability of early and venture stage capital.
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ORBITS Budget Narrative

- **Global Trade.** Capture growth abroad for the benefit of Oregon, to aggressively and surgically connect Oregon-based firms with overseas sales opportunities, open new markets and attract foreign direct investment by attracting north American headquarter operations.
- **Access to Capital.** Invest in traded-sector firms, identified by and connected to on-the-ground business development efforts, providing “but for” funding that will catalyze or sustain small-to-medium sized firms consequential to a region’s economy.
- **Infrastructure.** Extend and upgrade physical infrastructure to local communities and catalyze job creation to enhance Oregon’s competitiveness for traded-sector industry growth.
- **Research & Policy.** Drive sophisticated decision making. Provide objective research and analysis that informs the state’s wide economic development strategy and the agency’s tactical actions within its divisions.

In short, the above areas directly support the Governor’s 10-Year Plan and Economy and Jobs strategies for Oregon. The primary outcome of the Economy and Jobs strategies is to have a diverse and dynamic economy that provides jobs and prosperity for all Oregonians. Business Oregon’s programs and staff implement the state’s economic development strategy and help create living-wage jobs for Oregonians throughout the state. Business Oregon’s role in the 10-Year Plan is as follows:

Business, Innovation and Trade (BIT). BIT implements the strategies of Economy and Jobs within the following areas:

- **Business Development.**
 - **Business Retention, Expansion & Recruitment.** Building future job growth from today’s industry leaders.
 - **Global Trade.** Connecting Oregon businesses to international markets to drive sales.
 - **Access to Capital.** Investing in high growth companies to accelerate job creation.
- **Innovation & Entrepreneurship.** Harnessing research and technology to startup the companies of tomorrow.
 - **Talent.** Ensuring Oregon trains and attracts globally competitive talent.
- **Research & Policy.** Business Oregon’s internal economic “think tank”.

The areas of focus and the strategies of BIT were modeled after, and work in sync with the Oregon Business Plan. Furthermore, BIT coordinates with economic development organizations at the federal and local level, as well as with private enterprises, to drive a unified approach to grow Oregon’s economy. As mentioned above, BIT focuses its efforts on key strategies to retain and expand Oregon-based companies, as well as recruit new businesses to the state. All of the components of the BIT program area are directly aimed at achieving the Economy and Jobs outcomes and all can be associated with one or more of the identified strategies.

ORBITS Budget Narrative

Infrastructure Finance Authority (IFA). IFA primarily helps carry out the Governor's 10-Year Plan, Economy and Jobs strategies, by leveraging private dollars for investments in local infrastructure. The IFA enables communities to efficiently and effectively plan and execute infrastructure projects that both set the stage for job growth through business growth and enhance the quality of life for Oregonians. The IFA helps coordinate and finance infrastructure projects in Oregon communities and assists in accessing external financing resources. Between the pipe-line of incoming projects to fund, established funding mechanisms, ongoing collaboration with federal partners and meticulous tracking of project status, the IFA can serve as an effective tool to achieve the Economy and Jobs strategies related to local infrastructure and regional solutions.

Arts Division. The work of the Arts Division relates directly to the Governor's 10-Year Plan for Oregon Education strategies: Oregonians are prepared for lifelong learning, rewarding work and engaged citizenship. Over 400,000 youth benefit directly from arts and cultural programs in their schools and communities. As active citizens, they continue to engage on many levels during their life through hundreds of concerts, exhibitions, readings and performances, lectures and demonstrations. The arts permeate racial, geographic and generational walls. Recent national research indicates that students who have arts-rich experiences in school do better across-the-board academically, becoming more engaged citizens; voting, volunteering and generally participating at levels higher than their peers, preparing students for engaged citizenship. The Cultural Trust, Oregon's national model for integrated cultural funding, is unique in its engagement of Oregonians around culture. Cultural coalitions in each of Oregon's 36 counties and the 9 federally-recognized tribes not only bring community volunteers together for cultural planning, but facilitate community dialogue about what cultural investments should be made.

Oregon Film and Video Office (OFVO). Oregon's film and video industry is a traded sector industry that uses both blue collar and highly skilled workers. A major project includes upwards of 30 drivers; teams of construction workers; highly skilled technicians; and talented actors, writers and directors. The scale of these projects can have great potential for job growth and high wages, bringing new capital into the state as outlined in the Governor's 10-Year Plan, Economy and Jobs strategies. OFVO also supports the Economy and Jobs strategies by efforts to develop a workforce that is attractive to incoming projects. Talent recruitment for animation, digital media and video game production is now proving to be a necessary pursuit for the continued growth of the industry.

ORBITS Budget Narrative

Business Oregon directs its attention on Oregon companies to help retain and create jobs and provide businesses with the services necessary to continue and grow their operations. These efforts primarily focus on the following strategic priority areas:

- **Business Retention, Expansion & Recruitment.**
 - Business Retention & Expansion
 - Targeted Business Recruitment
 - Global Marketing
- **Innovation & Entrepreneurship.**
 - Ecosystem Support
 - Transformative Research & Development
 - Entrepreneurial Capital
 - Talent
- **Global Trade.**
 - Foreign Direct Investment Attraction
 - International Trade Missions
- **Access to Capital.**
 - Oregon Capital Connections
 - Growth and Operating Capital
 - Innovation and Early Stage Funding
 - Federal Tax Credit Funds
- **Infrastructure Finance.**
 - Industrial Land Availability & Site Prep
 - Catalyze Job Creation Projects
 - Community Health, Safety & Infrastructure
- **Research & Policy.**
 - Actionable Economic Research
 - Economic Policy & Government Affairs

ORBITS Budget Narrative

Key performance measures & relevant Oregon Benchmarks

Business Oregon's key performance measures (KPMs) demonstrate the agency's progress towards achieving its mission. The ten KPMs cover the work of the Business, Innovation, and Trade to create and retain jobs for Oregonians, as well as the work of the Infrastructure Finance Authority in the creation of healthy communities where jobs can be located. All KPMs are listed below and show the direct relationship to the 2007 Oregon Benchmarks.

Department KPM #1: Total Jobs Created

- Benchmark 1 (Employment in Rural Oregon)
- Benchmark 3 (New Employers)
- Benchmark 4 (Net Job Growth)
- Benchmark 6 (Economic Diversification)
- Benchmark 7a (Research & Development)
- Benchmark 8 (Venture Capital Investments)
- Benchmark 12 (Pay Per Worker)
- Benchmark 15 (Unemployment Rate)
- Benchmark 29 (Labor Force Skills Training)

Department KPM #2: Total Jobs Retained

- Benchmark 1 (Employment in Rural Oregon)
- Benchmark 15 (Unemployment Rate)

Department KPM #3: Impact on State Income Tax Revenue

- Benchmark 4 (Net Job Growth)
- Benchmark 12 (Pay Per Worker)
- Benchmark 15 (Unemployment Rate)

Department KPM #4: Export Sales

- Benchmark 2 (Trade Outside of Oregon)
- Benchmark 6 (Economic Diversification)

ORBITS Budget Narrative

- Benchmark 16 (Export Stability)

Department KPM #5: Small Business Survival Rate

- Benchmark 1 (Employment in Rural Oregon)
- Benchmark 15 (Unemployment Rate)

Department KPM #6: Industrial Site Certification

- Benchmark 3 (New Employers)
- Benchmark 4 (Net Job Growth)
- Benchmark 6 (Economic Diversification)
- Benchmark 85 (Hazardous Substance Cleanup)

Department KPM #7: Planning Projects

- Benchmark 10b (On Time Permits-Wastewater Discharge)
- Benchmark 32 (Feeling of Community)
- Benchmark 69 (Drinking Water)

Department KPM #8: Construction Projects for Public Health & Safety

- Benchmark 10b (On Time Permits-Wastewater Discharge)
- Benchmark 69 (Drinking Water)
- Benchmark 84 (Municipal Waste Disposal)

Department KPM #9: Construction Projects for Community Development

- Benchmark 32 (Feeling of Community)

ORBITS Budget Narrative

2. 2015-2017 Short-Term Plan

Department Programs

Business Oregon seeks to enable the creation, retention, expansion and attraction of businesses that provide sustainable, living-wage jobs for Oregonians through public-private partnerships, leveraged funding and support of economic opportunities for Oregon companies and entrepreneurs. In order to accomplish its mission, specific programs have been established in partnership with the Legislative Assembly. These programs are described below in the three 2015-2017 budget program units (Business, Innovation, and Trade Programs, Infrastructure Finance Programs, and Other Programs-including Shared Services, Arts/Cultural Trust, and Film & Video). The programs are grouped by primary outcome area recognizing there are programs which often support more than one outcome area.

The short and long-term term plan of the department is to retain and create jobs, and support new company formation throughout the state. Working with partners across Oregon, in order to accomplish the immediate goal of job retention and creation, specific attention and priority must be placed on the people and programs that will help aid in this effort.

Business, Innovation, and Trade Programs exist for the primary purpose of helping Oregon businesses create or retain jobs. The primary customers of these programs are small to medium-sized businesses in Oregon. The programs are staffed by 64 positions. This program area is funded primarily by Lottery dollars, but also includes Other Funds and Federal Funds that support the Business Finance Programs.

Business Retention, Expansion & Recruitment

- **Governor's Strategic Reserve Fund (SRF).** A direct investment, forgivable loan program and is the most effective and flexible job creation tool at the department's disposal. The funds are used as a strategic investment focused on creating and retaining jobs for Oregon businesses and contain clawback provisions to protect the state's investment.
- **Business Expansion Program (BEP).** A program that supports high-wage job growth in Oregon, available to traded sector firms with at least 150 employees that create at least 50 new, full-time jobs at 150 percent of the state or county average wage.
- **Business Retention Services.** Provides technical assistance for companies to work with business consultants to evaluate the operational structure and costs to ensure they have framework in place to continue their operations.
- **Industry Competitiveness Fund (ICF).** Implements and supports strategies to increase the local, national and global competitiveness of Oregon businesses and high-value industries.

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- **Oregon Minority, Women and Emerging Small Business (OMWESB) Certification.** Provides services to promote job retention and job creation and help support Oregon's small businesses.
- **Global Marketing.** Invest in targeted, modern marketing initiatives using mobile, web, video and social channels as well as earned media and fly-out campaigns intended to drive brand awareness with CEOs, site selectors, talent and investors in key industry clusters.

Innovation & Entrepreneurship

- **Oregon Innovation Council Initiatives (Oregon Inc).** Develops, champions and implements strategic initiatives that make existing Oregon companies more profitable by making them more competitive and sustainable; bolstering innovative research that leads to not only new discoveries but new companies built around them and increases access to public and private funding for start-up companies.
- **Innovation Infrastructure.**
 - Oregon Regional Accelerator and Innovation Network (RAIN) links the resources of the University of Oregon (UO), Oregon State University (OSU), and the cities of Eugene-Springfield, Albany, and Corvallis to incubate new businesses in the scientific research, high-tech manufacturing and software-development sectors. RAIN will house the physical space entrepreneurs need to get their ideas out of the lab and into the marketplace, including office space, labs and specialized equipment most fledgling companies cannot afford individually, with access to core research facilities on the UO and OSU campuses.
 - Oregon Metals Initiative (OMI). Helps develop new technologies and new applications of existing technologies for Oregon's metals industry through basic research at PSU or OSU that is funded 1:1 between industry and Oregon University System. The NW Center for Sustainable Manufacturing builds on the Oregon Metals model with a focus on Technology Readiness Levels 4-7, moving from basic research to strategic, multi-company collaborations focused on manufacturing and supply chain solutions.

Global Trade (funded through Industry Competitiveness Fund and Federal Funds)

- **Export Promotion.** Assists small to mid-sized Oregon companies with the export of goods and services to ultimately help grow their business and operations.

Access to Capital

- **Business Finance Programs.** Provides access to capital for existing Oregon businesses seeking to expand and to entrepreneurs that are trying to establish businesses in Oregon.

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- **New Market Tax Credit.** The Oregon Low Income Community Jobs Initiative (Oregon New Market Tax Credit) program helps finance investments and creates jobs in low-income communities; delivers below market-rate investment options to Oregon businesses; attracts additional Federal New Market Tax Credit investments in Oregon; and sparks revitalization in Oregon's low-income communities.

Research and Policy

- **Economic Research.** Research and Policy is the business intelligence unit that is comprised of research analysts, the agency economist, government affair and federal partnership manager, and policy project management that are tasked with understanding the state's core business strengths and needs that are critical to developing programs and services that will further Oregon's economy, and help position it for future and long-term growth. The interpretation of industry data will help evaluate department programs, and formulate policy recommendations for senior agency management, the Governor's Office, legislators/staff, and business leaders in the state to improve Oregon's economic viability. These efforts help identify potential business development prospects for Oregon and the development of strategies to promote the state's long-term economic stability and development.
- **Economic Policy & Government Affairs.** A forward-leaning stance in shaping economic policy in Oregon, most especially policy and regulations that affect the agency's ability to successfully fulfill its mission.

The department's **Infrastructure Finance Programs** exist to assist communities in building infrastructure capacity to address public health safety and compliance issues, as well as support their ability to attract, retain and expand businesses. The primary customers of this program area are cities, counties, ports, special districts, and the nine federally recognized Indian Tribes in Oregon. These programs are staffed by 31 positions and is primarily funded by loan repayments and interest earnings for all programs except the Community Development Block Grant and Safe Drinking Water Program which are federally funded. In addition, the Brownfields Redevelopment program includes Other Funds and Federal Funds.

Infrastructure financing is accomplished with the use of several department programs, including:

- **Special Public Works Fund (SPWF).** Provides market rate (or below) loans and grants for municipal infrastructure and other facilities that support economic and community development.
- **Water/Waste Water Fund (WWF).** Provides market rate (or below) loans and grants for municipal design and construction of public infrastructure needed to ensure compliance with the Safe Drinking Water Act or the Clean Water Act.
- **Safe Drinking Water Fund (SDWF).** Provides market rate (or below) loans and grants for the construction or improvement of public and private water systems to address regulatory compliance issues.

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- **Community Development Block Grant (CDBG).** Uses Federal Funds to provide rural non-metropolitan cities and counties with grants to develop economic opportunities and create suitable living environments for lower-income households.
- **Ports.** Collectively the Port Revolving Loan Fund, the port Planning and Marketing Fund and the Marine Navigation Improvement Fund make up the Ports program. These programs are designed to support Oregon Ports as a major contributor to Oregon’s economy.
- **Seismic Rehabilitation Grant.** Provides funding for the seismic rehabilitation of public schools and emergency services facilities.
- **Regional Infrastructure Fund.** Business Oregon is the fiscal agent for Regional Solutions project funding provided via the Regional Infrastructure Fund.
- **Brownfields Program.** Combines state and federal funding to offer low-interest loans with flexible terms to private individuals, local governments and non-profit organizations to determine the impact of brownfields in their community as well as to complete the evaluation and cleanup of brownfields.¹
- **Industrial Site Certification.** Certifies industrial lands as “project ready” (i.e. providing assurance that a site can be developed in 180 days or less) for specific industry profiles, saving prospective companies significant cost, time and risk with development opportunities. Most sites will move through a new decision-ready designation before they become certified. The decision-ready designation is a fast track tool that allows site owners and communities to quickly assess the readiness of their industrial sites (not offer the 180-day employment-ready guarantee).
- **Oregon Industrial Development.** Two programs were implemented in the 2011 legislative session to create an environment where agencies work together to meet a 120-day timeline for industrial development designations. Through Industrial Development Projects of State Significance, up to 10 projects per biennium may be subjected to an expedited process when job creation, wage and other criteria. Through Regionally Significant Industrial Areas, between 5 and 15 areas planned and zoned for industrial use that have potential long-term job creation and meet legislatively defined criteria.

In addition to jobs and infrastructure, a strong and healthy state requires a well-rounded approach to economic and non-economic opportunities. To ensure that Oregon is viewed as a desirable place to expand or recruit businesses, it is important that the state showcase its artistic and cultural resources. Business Oregon serves as the bridge to ensure this is made possible.

¹ The Brownfields and Industrial Lands programs funding are budgeted in the Business, Innovation & Trade division of the Governor’s Budget. Organizationally, the programs are being administered in the Infrastructure division. Business Oregon is requesting that the program budgets and associated operations funding be moved in the Legislatively Adopted Budget.

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Collectively, the department's Shared Services Division, the Arts Commission and Cultural Trust Programs, and the Film & Video Office make up the "Other Program" unit for this narrative.

The department's **Shared Services Division** exists to provide essential central services to the programmatic units of the agency. These include Accounting, Budgeting, Communications, Human Resources and Information Systems. The primary customers of this program area are the agency staff working in all program units as well as their customers for external functions such as disbursements of loans & grants. The programs are staffed by 38 positions. This program area is primarily funded by Lottery Funds, a small amount of Federal Funds, and the remaining with Other Funds.

The **Art Commission and Oregon Cultural Trust Programs** exist to build public support for and access to arts in Oregon communities, to increase and stabilize funding for the arts, and to increase arts education opportunities for Oregonians. The primary customers of these programs are citizens of Oregon, and Oregon's arts organizations, artists, other non-profit entities, Oregon's cultural coalitions (within each of the 36 counties and nine federally recognized tribes in Oregon) and independent cultural organizations. The Cultural Trust Programs raise significant new public and private funds to invest in Oregon's arts, humanities and heritage. In addition to the creation of a long-term, protected endowment, Trust funds are distributed annually through competitive grants to cultural organizations, grants to cultural coalitions in Oregon counties and within federally recognized tribes and grants to statewide cultural agencies. Collectively, the programs are staffed by 11 positions (representing 11 FTE). This program area is funded by State General Fund dollars, Federal Funds, Other Funds and private donations.

The **Film & Video Office (Office)** is a semi-independent agency designed to recruit and facilitate film and television production throughout the state. The Office is the first point of entry for both out-of-state and in-state film and TV production companies and by using key recruitment tools, tax credit incentive programs, such as the Oregon Production Investment Fund and the Greenlight Oregon Labor rebate. The primary customers of this program are film, video and multimedia production companies. The Office's employees are not included in the department's FTE totals. This program area is funded by State Lottery Funds.

Environmental Factors

Business Oregon, in conjunction with the Oregon Business Plan and Regional Solutions, hosted a set of twelve regional economic development forums across the state during the summer of 2014. One of the many outcomes of the forums were four emerging themes.

- **A focus on supporting regions and their economic priorities**
- **More focus on retention, growth and expansion efforts of existing businesses**
- **Enhanced coordination of infrastructure support and financing**

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- **Greater exposure and coordination of innovation & entrepreneurial resources**

In addition to providing specific programs and services, attendees wanted to see Business Oregon take a more active and visible role as an advocate for the economy; someone at the table defending the economic benefits of projects and the unintended consequences of policies and regulations. Business Oregon's Grow Our Own document, the department's strategic platform to strengthen the state's economy, addresses each of these themes/environmental factors.

The Arts Division, comprised of the Oregon Art Commission (OAC) and the Oregon Cultural Trust (OCT), began a long range strategic planning process in the fall of 2014, which was highly participatory and inclusive. The process has enabled the Arts Division to grow the following areas and allow for more innovation and service to the state.

- **Support statewide, regional and local partnerships.** The OCT in partnership with the OAC, Oregon Humanities, Oregon Heritage Commission, Oregon Historical Society, State Historic Preservation Office, and the Oregon Folklife Network, provides support to a wide variety of cultural programs across the state.
- **Reach and infrastructure:** The OCT supports 43 county cultural and tribal coalitions with operations and annual grants, which the coalition members and tribes sub-grant to local projects. These projects respond to community specific needs and goals.
- **Job creation and retention:** In fiscal year 2014 the Arts Division supported 390 arts and cultural organizations and programs, which employ more than 1,700 people.
- **Leverage of public and private funding:** The Arts Division funding enables organizations to leverage public and private support. The combined budgets of arts organizations and projects is \$219,500,000; the total investment from the OAC is \$1,299,500. The OAC receives about \$1.8 million from the National Endowment for the Arts (federal) each biennium. Those funds are required to be matched and re-granted to organizations throughout the state.
- **Enhancement of the state's business climate:** The Arts Division's support of arts and cultural organizations enables communities to attract business development and retention by creating a higher level of quality of life. The annual combined attendance and participation of individuals in nonprofit arts and cultural activities is over 5.7 million.
- **Education and lifelong learning:** The OAC supports and provides a high level of technical service to organizations that conduct residencies in K-12, over 400,000 youth are reached each year. Community based arts and cultural organizations provide learning experiences for all Oregonians. Programs also address the diverse populations of the state, including people with learning disabilities and adjudicated youth.

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- **Provide service technical assistance:** Annually, the OAC reaches more than 250 individual artists and creative workers to advance their careers and organizational capacity. The OCT provides annual conferences and regional summits, and partners with other statewide organizations (Nonprofit Association of Oregon) to enhance learning experiences.
- **Management of Oregon's Percent for Art Program:** OAC's management of the state's Percent for Art Program engages community dialogue and brings contemporary artwork to public buildings including state university campuses. Since the statewide Percent for Art Program statute was enacted in 1979 more than 230 public art projects have been involved in new and renovation construction projects. In the past 13 years, 91 public art projects were completed with a total budget of \$18.9 million.

Agency Initiatives

As Oregon emerges from the Great Recession, the recovery in urban communities is much greater than in rural communities. Business Oregon recognizes the disparity and has identified the following initiatives and Policy Option Packages (POP) for the 2015-17 biennium:

Build Future Job Growth from Today's Industry Leaders. No less than 70 percent of new jobs created in the average American community come from existing businesses already in a region. Retaining, expanding and starting up companies is the most effective way to create jobs.

- **POP 105 Industry Competitiveness Fund (ICF).** Increase in funding for the Industry Competitiveness Fund which enables the department to proactively and strategically target and respond to time-sensitive opportunities in industries with high growth and with statewide economic significance. The agency has requested an increase in funding of \$750,000 for **Oregon Manufacturing Extension Program (OMEP)**. An increase in funding would double the number of Oregon companies served and further increase our companies' competitive edge in the global market. OMEP works with company leaders to learn new approaches and strategies for innovation, new product development, an engaged workforce, operational excellence, supply chain management, enhanced sustainability/efficiency efforts, business transition planning and global competitiveness. OMEP works primarily with small- to mid-sized manufacturing firms to identify improvements that will help them reduce costs, increase sales and expand into new markets.
- **POP 115 West Coast Energy Plan.** The Pacific Coast Collaborative (PCC) is a multi-state alliance between the states of Oregon, California, Washington, Alaska, and British Columbia. Formed in 2008, the PCC streamlines efforts to attract, grow and support businesses by improving the coordination among state, local and regional agencies, and by zeroing in on regional industry sectors and clusters that will help businesses thrive across the states diverse economy. With the proposed funds, the PCC will continue to be able to implement the Action Plan for the next two years.

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Harness Research and Technology to Startup the Companies of Tomorrow. A high degree of innovation in a region signals support for future growth in knowledge- or technology-based industries and is the key to driving growth and prosperity. For every one high-tech job, five additional jobs are created outside of the sector (on average). Quality job growth depends on a thriving startup ecosystem in which cutting-edge research translates into commercialized technology and job-creating companies. To capture this segment of the future economy, Oregon must emphasize high-growth tech-transfer opportunities and new business creation directly linked to that commercialization.

- **POP 101 Oregon Innovation Council (Oregon InC).** Oregon InC is key to keeping our state’s commitment to innovation growing. Business Oregon formally requests that Oregon InC be made part of the department’s base budget starting with the 2015-17 biennium.
- **POP 109 Oregon Growth Board – Entrepreneur/Investment Specialist.** The department was not able to fund the position at 0.50 FTE and had difficulty realizing suitable interest when opening the position to third-party contractors. With the additional 0.50 FTE, the department will be able recruit an individual with the expertise necessary. The investment is direction tied to Business Oregon’s Innovation and Entrepreneurship priority to attract more research and development funding through increased tech transfer and by nurturing a thriving entrepreneurship ecosystem.
- **POP 111 Innovation Initiatives.** Continue operations funding for the following innovation initiatives that were provided as “one-time” funding in the 2013-15 biennium: RAIN, Oregon Metal/Composite Initiative, and Northwest Collaboratory for Sustainable Manufacturing. The innovation initiatives are tied to linking university assets with industry needs and the acceleration of fast growing companies that will benefit from the cross disciplinary research and development base universities and its federal partners (grant resources) foster.
- **POP 114 Transformative Technology Grant Program.** Establish a Natural Resources Transformative Technology Grant program in support of HB 2434. This new program will provide grants on a competitive basis to assist Oregon’s businesses and research institutions to invest in and commercialize transformative natural resource technologies.
- **POP 119 Advanced Transportation Technology Center.** The mission of the Advanced Transportation Technology Center (ATTC) is to advance statewide transportation energy policy by providing solutions to strategy #3 as outlined in the Governors 10 Year Energy Policy while meeting the core mission goals associated with training and education of students in Linn and Benton counties. The students include degree seekers, incumbent workers, and fleet operators, as well as business and industry associated with the transportation sector. Through fundraising and private donation Linn-Benton Community College has purchased an 11.03 acre parcel and has begun to build out an ATTC that when complete will include an automotive technician training center with an alternate fuel area, a heavy transportation/diesel training center, an innovation center to host industry for training and research, a fueling island for commercial sized CNG and propane dispensing, fast

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charge electric, and an anaerobic digester for renewable gas production. The proposed \$1.5 million of funding will be used towards necessary construction and capital expenditures.

Invest Capital into Communities with Catalytic Growth Opportunities. Oregon must prioritize an increase of investment in statewide infrastructure in order to foster the growth of the economy and engage middle-income and middle-skill workers. Over the next decade, infrastructure occupations are projected to increase 9.1 percent, including the need to replace more than 2.7 million workers. In addition to the immediate job creation effects, targeted physical infrastructure investments can have an outsized impact on business growth. Infrastructure projects not only bring upfront capital investment and employment, but if targeted correctly can jump-start new economic activity.

- **POP 106 Regional & Local Infrastructure Development.** Establish a predictable and sustainable funding resource for the ongoing local infrastructure financing needs of the state; establish ‘Patient Capital’ for financing utilities that service municipally owned industrial land; and establish levee inspection, repair, certification and accreditation funding.
- **POP 107 Recapitalization of Brownfields Redevelopment Fund.** The increase in recapitalization is needed to assist individuals, non-profit organizations and local governments with financing to evaluate, cleanup and redevelop brownfields. The result of these efforts is site readiness for economic and community growth.
- **POP 110 Seismic Rehabilitation Grant Program.** Recapitalize the Seismic Rehabilitation Grant Program to address the seismic needs of schools and emergency service buildings statewide.
- **POP 112 Public Art Project Coordinators.** The addition of two positions (2.00 FTE) to manage public arts projects. The additional positions will provide consistent staff for the coordination and management of Percent for Art projects and ensure compliance with Oregon’s Percent for Public Art requirements. The Arts Commission will be able to improve its compliance with the established rules governing public art, improve relations with its customers and reduce the waiting time for project leadership in public art projects.
- **POP 113 Regional Governance Solutions/Multi-State Strategies.** In a new era when Congressional earmarks have ended and innovative delivery models are a competitive advantage for attracting federal and national foundation funding, Oregon’s pioneering efforts to pilot and scale community-based and regional partnerships in such areas as energy efficiency, innovative infrastructure finance, and health care merit special attention. The Governor’s Office of Multi-State Initiatives position works with our Congressional delegation, the state legislature, federal agencies, the business and higher education community and other key stakeholders to maximize funding outcomes for Oregon. Regional Solutions is an innovative, collaborative approach to community and economic development in Oregon. Through Regional Solutions, state resources have been strategically aligned throughout Oregon to identify priorities, solve problems, and seize opportunities to get projects

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done through Regional Solutions Advisory Committees, Centers, and Teams. This package supports two of the Regional Solutions Team Coordinator positions.

- **POP 116 Regional Solutions Community Development.** Establishes three new full-time permanent Planner 3 position (3.00 FTE) that will work with Regional Solutions to enhance community development in Oregon.
- **POP 117 Regional Solutions.** The Governor's budget provides \$7 million in Lottery revenue and \$14 million in Lottery-backed bond proceeds, plus the cost of issuance, to fund local and regional economic development projects identified after public input by each of the Regional Solutions Advisory Committees established under HB 4015. Each of these projects leverages other public, private and philanthropic funds to address priority regional needs.
- **POP 118 Oregon Infrastructure Opportunity Program.** Establish the Oregon Infrastructure Opportunity Program in support of HB 2435 (LC 523), which would invest in catalytic infrastructure projects that unlock near-term job creation opportunities tied to specific business expansion and recruitments in rural Oregon that, but for the investment, would not occur otherwise.
- **POP 502 Working Forests and Farms.** Establish a loan guarantee program as well as a fixed-rate loan program for Working Forests and Farms. This package is in support of SB 204 and adds Lottery Bond proceeds (plus associated issuance costs). A new Loan Specialist 3 position (0.50 FTE) and associated Services and Supplies in support of this position.

Connect Oregon Businesses to International Markets to Drive Sales. On average, an export related job pays 17 percent more than the average American income, supporting middle-skill, middle-income jobs and families. To capture growth abroad for the benefit of Oregon, our economic development efforts must aggressively, and surgically, connect Oregon-based firms with overseas sales opportunities, open new markets, and attract foreign direct investment (FDI) by attracting North American headquarter operations.

- **POP 104 Increasing Business Oregon's Internal Trade Capacity.** Increase the international trade capacity of the department's ability to manage the growing foreign direct investment opportunities that bring new capital and global business operations to Oregon through a new position (0.87 FTE). The position will coordinate the development of a comprehensive international trade strategy that includes both export promotion and inbound investment opportunities.

Invest in High Growth Companies to Accelerate Job Creation. In the case of innovative companies, the capital being sought must come from individuals and institutions that are well accustomed to dealing with technology, market, management, and production risks. These financiers often become closely involved in the operations of the company, adding expertise and relationships along with financing. Public finance mechanisms provided by the state are not intended to supplant private capital, yet can play a critical role in reducing the hurdles for companies to create jobs.

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- **POP 105 Industry Competitiveness Fund (ICF).** Increase in funding for the Industry Competitiveness Fund which enables the department to proactively and strategically target and respond to time-sensitive opportunities in industries with high growth and with statewide economic significance. The agency requests \$300,000 for **Rural Entrepreneurs and a High-Growth Small Business Program.** These funds would create a competitive pool of funds to assist Oregon’s smallest businesses can help to build new, home-grown companies through access to business know-how, executive mentoring and capital in funding would enable Business Oregon in cooperation with OEN, Rural Development Initiative (RDI), and local partners to expand outreach networks. The increase and educational programs, especially in rural areas. In addition, the agency requests \$200,000 for the Grow Oregon program which is a separate contract with **Small Business Development Centers Network (SBDCN)** to deliver more robust services to qualified, traded-sector firms (10-99 employees, \$1MM or more in gross sales, demonstrate business growth in 3 of the last 5 years). The current Grow Oregon budget for the biennia is approximately \$200,000 and will provide services to approximately 30 businesses statewide. Finally, the agency requests \$500,000 for **Small Business Innovation Research (SBIR) & Small Business Technology Transfer (STTR)**. The SBIR/STTR federal programs are critical to reducing the risk and expense of conducting serious research and development efforts that are often beyond the means of many small businesses.

Drive Sophisticated Decision-making. Providing objective research and analysis that informs the state’s wider economic development strategy and the agency’s tactical actions within its divisions is foundational to the agency’s work. This work can be thought of as an internal think-tank, partnering with outside stakeholders or internal agency divisions to generate quantitative analysis that informs the state’s economic development work.

- **POP 102 Research Capacity.** The department needs a Research & Policy division within Business Oregon to support the work of the other divisions through research, data collection and analysis. The packages requests an “Industry/Business Research” position that will be principally responsible for interpreting data, formulating reports and making recommendations based upon the research findings that will help the agency understand and document the business case for the state’s key industry clusters and economic impacts of programs and policies. The analyses of key industry data and issues will support understanding business trends, across a variety of industries, regions and countries which is foundational to furthering the department’s job creation and retention goals.

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The agency initiatives identified above exceeds the Current Service Level budget as provided for by the 2013-15 biennium. The specific initiatives and funding required is further defined in the Policy Option Packages portion of the Agency Request Budget. A summary is outlined below:

Policy Option Package Description	FTE	General Fund Debt Service	Lottery Funds	Lottery Funds Debt Service	Other Funds	Other Funds Non- Limited	Total Request
Pkg. 101 - Oregon Innovation Council	-	-	29,350,000	-	-	-	29,350,000
Pkg. 102 - Research Capacity	0.87	-	189,111	-	-	-	189,111
Pkg. 104 - Increasing International Trade Capacity	0.87	-	221,932	-	-	-	221,932
Pkg. 105 - Industry Competiveness Fund	-	-	1,550,000	-	-	-	1,550,000
Pkg. 106 - Regional & Local Infrastructure Development	1.00	-	-	4,055,452	648,675	28,000,000	32,704,127
Pkg. 107 - Recapitalization of Brownfields Redevelopment Fund	-	-	-	1,014,938	132,499	7,000,000	8,147,437
Pkg. 109 - Oregon Growth Board - Entrepreneur/Invest Specialist	0.50	-	83,968	-	-	-	83,968
Pkg. 110 - Seismic Rehabilitation Grant Program	-	5,800,233	-	-	100,000,000	-	105,800,233
Pkg. 111 - Innovation Initiatives	-	-	3,200,000	-	-	-	3,200,000
Pkg. 112 - Public Art Project Coordinators	2.00	-	-	-	331,084	-	331,084
Pkg. 113 - Regional and West Coast Strategies	3.00	-	1,233,618	-	-	-	1,233,618
Pkg. 114 - Transformative Technology Grant Program	-	-	5,000,000	-	-	-	5,000,000
Pkg. 115 - West Coast Energy Plan	-	-	200,000	-	-	-	200,000
Pkg. 116 - Regional Solutions Community Development	3.00	-	625,000	-	-	-	625,000

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Pkg. 117 - Regional Solutions		7,000,000	1,474,380	14,260,620		22,735,000
Pkg. 118 - Oregon Infrastructure Opportunity Program	0.50		1,059,880	326,545	9,903,462	11,289,887
Pkg. 119 - Advanced Transportation Technology Center			142,820	1,542,202		1,685,022
Pkg. 502 - Working Forests and Farms	0.50			397,522	14,903,462	15,300,984
Total Policy Option Package Requests	12.24	5,800,233	48,653,629	7,747,470	117,639,147	59,806,924

Legislation

The Governor’s Budget for the Oregon Business Development Department includes the following legislative concepts and associated bills:

HB 2437: Remedies a technical issue that has been identified with respect to ORS 285B.280 to 285B.290. The statutory language does not provide explicit authorization to make grants, loans or enter into personal service contracts for eligible activities. Currently, statute only allows the department to “provide funds” under the program. The changes remedy that issue.

HB 2434 (POP 114): Creates the Natural Resource Transformative Technology Fund with the purpose to assist Oregon’s business and higher education research centers to invest in transformational natural resource technologies, entrepreneurial expansion, commercialization of economically viable ideas and technologies and scaling-up ideas with quantitatively proven potential.

HB2435 (POP 118): Creates the Infrastructure Opportunity Fund with the purpose of funding catalytic infrastructure projects that unlock near-term job creation opportunities tied to specific business expansion and recruitments in rural Oregon.

HB 2436 (POP 106): The Infrastructure Finance Authority of the Oregon Business Development Department is requesting funding and statutory clarification that levee accreditation services and funding for levee repair is an eligible activity of the existing Special Public Works fund. Further, statutory determination is sought to identify more than ‘municipal entities’ are eligible for the program including private and nonprofit entities.

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SB 241 (POP 117): Remedies a technical issue that has come to light as a result of working with various Regional Solutions Teams projects. Specifically, ORS 285B.551, Section 3(2) requires moneys in the Regional Infrastructure Fund be disbursed to local governments. However, there are instances when the capacity of community to effectively contract and manage a project requires state-agency involvement to use those funds on behalf of the local government. The proposed changes address the fund disbursement issue.

Criteria for 2015-2017 Budget Development

Business, Innovation, Trade Program Criteria

- Will the program directly lead to job or business development?
- Will the program lead to the commercialization of innovative products?
- Will the program address a critical barrier to job or business development?
- Will the program enhance the development of competitive industry clusters to expand existing businesses and attract related businesses and services?
- Will the program enhance the state's business climate in a way that attracts and expands businesses while maintaining a high quality of life?

Infrastructure Financing Criteria

- Will the program increase the capacity or quality of local infrastructure systems?
- Will the program enhance the community's ability to compete for or develop new economic opportunities?
- Will the program streamline the time and costs associated with infrastructure?

Overall Criteria

- In addition to meeting one or more of the above criteria, budget priorities were also based on:
 - Will the program leverage other public and private resources?
 - Can the outcomes of the program be sustained if state funding is reduced or eliminated?
 - Does the program develop long-term capacity as well as short-term outcomes?

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Oregon Business Development Department
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	135	131.88	452,489,215	8,250,274	115,478,577	67,638,351	38,781,008	222,341,005	-
2013-15 Emergency Boards	-	-	12,306,628	121,593	2,157,713	9,967,023	60,299	-	-
2013-15 Leg Approved Budget	135	131.88	464,795,843	8,371,867	117,636,290	77,605,374	38,841,307	222,341,005	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(2.38)	90,487	1,551	(494,592)	485,433	98,095	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(6,783,002)	5,261,372	(439,679)	(4,600,000)	-	(7,004,695)	-
Base Nonlimited Adjustment			(14,371,054)	-	-	-	-	(14,371,054)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	132	129.50	443,732,274	13,634,790	116,702,019	73,490,807	38,939,402	200,965,256	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	6,894	-	(20,906)	21,526	6,274	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	92,134	2,510	27,014	58,673	3,937	-	-
Subtotal	-	-	99,028	2,510	6,108	80,199	10,211	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	14,465,000	-	3,570,000	10,895,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(52,743,825)	(500,000)	(32,668,979)	(19,320,797)	(254,049)	-	-
Subtotal	-	-	(38,278,825)	(500,000)	(29,098,979)	(8,425,797)	(254,049)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,117,777	85,671	650,923	1,266,063	1,115,120	-	-
State Gov't & Services Charges Increase/(Decrease)			553,134	25,415	310,518	216,917	284	-	-

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Oregon Business Development Department
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	3,670,911	111,086	961,441	1,482,980	1,115,404	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	333,225	(333,225)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	132	129.50	409,223,388	13,248,386	88,570,589	66,961,414	39,477,743	200,965,256	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Oregon Business Development Department
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	132	129.50	409,223,388	13,248,386	88,570,589	66,961,414	39,477,743	200,965,256	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	132	129.50	409,223,388	13,248,386	88,570,589	66,961,414	39,477,743	200,965,256	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	(900,000)	900,000	-	-	-
502 - Working Forests and Farms	1	0.50	15,300,984	-	-	397,522	-	14,903,462	-
101 - Oregon Innovation Council	-	-	29,350,000	-	29,350,000	-	-	-	-
102 - Research Analyst	1	0.87	189,111	-	189,111	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	1	0.87	221,932	-	221,932	-	-	-	-
105 - Industry Competitiveness Fund	-	-	1,550,000	-	1,550,000	-	-	-	-
106 - Regional & Local Infrastructure Development	1	1.00	32,704,127	-	4,055,452	648,675	-	28,000,000	-
107 - Brownfields Recapitalization	-	-	8,147,437	-	1,014,938	132,499	-	7,000,000	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	0.50	83,968	-	83,968	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	105,800,233	5,800,233	-	100,000,000	-	-	-
111 - Innovation Initiative	-	-	3,200,000	-	3,200,000	-	-	-	-
112 - Public Art Coordinators	2	2.00	331,084	-	-	331,084	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Oregon Business Development Department
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	3	3.00	1,233,618	-	1,233,618	-	-	-	-
114 - Transformative Technology Grant Program	-	-	5,000,000	-	5,000,000	-	-	-	-
115 - West Coast Energy Plan	-	-	200,000	-	200,000	-	-	-	-
116 - Regional Solutions Community Development	3	3.00	625,000	-	625,000	-	-	-	-
117 - Regional Solutions	-	-	22,735,000	-	8,474,380	14,260,620	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	0.50	11,289,887	-	1,059,880	326,545	-	9,903,462	-
119 - Advanced Transportation Technology Center	-	-	1,685,022	-	142,820	1,542,202	-	-	-
Subtotal Policy Packages	12	12.24	239,647,403	5,800,233	55,501,099	118,539,147	-	59,806,924	-
Total 2015-17 Governor's Budget	144	141.74	648,870,791	19,048,619	144,071,688	185,500,561	39,477,743	260,772,180	-
Percentage Change From 2013-15 Leg Approved Budget	6.67%	7.48%	39.60%	127.53%	22.47%	139.03%	1.64%	17.28%	-
Percentage Change From 2015-17 Current Service Level	9.09%	9.45%	58.56%	43.78%	62.66%	177.03%	-	29.76%	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Shared Services/Central Pool
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	34	33.75	9,101,728	-	7,819,653	1,282,075	-	-	-
2013-15 Emergency Boards	-	-	393,248	-	357,303	35,945	-	-	-
2013-15 Leg Approved Budget	34	33.75	9,494,976	-	8,176,956	1,318,020	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.25	23,190	-	(740,815)	580,483	183,522	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	35	35.00	9,518,166	-	7,436,141	1,898,503	183,522	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	4,892	-	8,481	(3,589)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	20,136	-	(20,366)	32,837	7,665	-	-
Subtotal	-	-	25,028	-	(11,885)	29,248	7,665	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(224,930)	-	(224,930)	-	-	-	-
Subtotal	-	-	(224,930)	-	(224,930)	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	56,391	-	43,789	12,602	-	-	-
State Gov't & Services Charges Increase/(Decrease)			164,385	-	164,385	-	-	-	-

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Shared Services/Central Pool
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	220,776	-	208,174	12,602	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	24,259	-	-	18,232	6,027	-	-
Subtotal: 2015-17 Current Service Level	35	35.00	9,563,299	-	7,407,500	1,958,585	197,214	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Shared Services/Central Pool
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	35	35.00	9,563,299	-	7,407,500	1,958,585	197,214	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	35	35.00	9,563,299	-	7,407,500	1,958,585	197,214	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
502 - Working Forests and Farms	-	-	-	-	-	-	-	-	-
101 - Oregon Innovation Council	-	-	-	-	-	-	-	-	-
102 - Research Analyst	-	-	-	-	-	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	-	-	-	-	-	-	-	-	-
105 - Industry Competitiveness Fund	-	-	-	-	-	-	-	-	-
106 - Regional & Local Infrastructure Development	-	-	-	-	-	-	-	-	-
107 - Brownfields Recapitalization	-	-	-	-	-	-	-	-	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	-	-	-	-	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
111 - Innovation Initiative	-	-	-	-	-	-	-	-	-
112 - Public Art Coordinators	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Shared Services/Central Pool
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	3	3.00	1,233,618	-	1,233,618	-	-	-	-
114 - Transformative Technology Grant Program	-	-	-	-	-	-	-	-	-
115 - West Coast Energy Plan	-	-	-	-	-	-	-	-	-
116 - Regional Solutions Community Development	-	-	-	-	-	-	-	-	-
117 - Regional Solutions	-	-	-	-	-	-	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	-	-	-	-	-	-	-	-
119 - Advanced Transportation Technology Center	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	3	3.00	1,233,618	-	1,233,618	-	-	-	-
Total 2015-17 Governor's Budget	38	38.00	10,796,917	-	8,641,118	1,958,585	197,214	-	-
Percentage Change From 2013-15 Leg Approved Budget	11.76%	12.59%	13.71%	-	5.68%	48.60%	-	-	-
Percentage Change From 2015-17 Current Service Level	8.57%	8.57%	12.90%	-	16.65%	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Business, Innovation, Trade
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-210-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	58	55.13	95,410,862	-	58,501,443	13,624,058	7,978,609	15,306,752	-
2013-15 Emergency Boards	-	-	1,939,315	-	1,800,410	119,205	19,700	-	-
2013-15 Leg Approved Budget	58	55.13	97,350,177	-	60,301,853	13,743,263	7,998,309	15,306,752	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.37	433,042	-	246,223	151,298	35,521	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			(227,063)	-	-	-	-	(227,063)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	58	55.50	97,556,156	-	60,548,076	13,894,561	8,033,830	15,079,689	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(43,039)	-	(29,387)	(12,245)	(1,407)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	62,812	-	47,380	16,635	(1,203)	-	-
Subtotal	-	-	19,773	-	17,993	4,390	(2,610)	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	5,320,000	-	3,570,000	1,750,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(37,878,098)	-	(32,444,049)	(5,180,000)	(254,049)	-	-
Subtotal	-	-	(32,558,098)	-	(28,874,049)	(3,430,000)	(254,049)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	942,423	-	573,218	148,305	220,900	-	-
State Gov't & Services Charges Increase/(Decrease)			229,490	-	146,133	83,295	62	-	-

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Business, Innovation, Trade
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,171,913	-	719,351	231,600	220,962	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	333,225	(333,225)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	58	55.50	66,189,744	-	32,411,371	11,033,776	7,664,908	15,079,689	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Business, Innovation, Trade
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-210-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	58	55.50	66,189,744	-	32,411,371	11,033,776	7,664,908	15,079,689	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	58	55.50	66,189,744	-	32,411,371	11,033,776	7,664,908	15,079,689	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	(900,000)	900,000	-	-	-
502 - Working Forests and Farms	1	0.50	15,300,984	-	-	397,522	-	14,903,462	-
101 - Oregon Innovation Council	-	-	29,350,000	-	29,350,000	-	-	-	-
102 - Research Analyst	1	0.87	189,111	-	189,111	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	1	0.87	221,932	-	221,932	-	-	-	-
105 - Industry Competitiveness Fund	-	-	1,550,000	-	1,550,000	-	-	-	-
106 - Regional & Local Infrastructure Development	-	-	-	-	-	-	-	-	-
107 - Brownfields Recapitalization	-	-	7,132,499	-	-	132,499	-	7,000,000	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	0.50	83,968	-	83,968	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
111 - Innovation Initiative	-	-	3,200,000	-	3,200,000	-	-	-	-
112 - Public Art Coordinators	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Business, Innovation, Trade
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-210-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	-	-	-	-	-	-	-	-	-
114 - Transformative Technology Grant Program	-	-	5,000,000	-	5,000,000	-	-	-	-
115 - West Coast Energy Plan	-	-	200,000	-	200,000	-	-	-	-
116 - Regional Solutions Community Development	3	3.00	625,000	-	625,000	-	-	-	-
117 - Regional Solutions	-	-	-	-	-	-	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	-	-	-	-	-	-	-	-
119 - Advanced Transportation Technology Center	-	-	1,542,202	-	-	1,542,202	-	-	-
Subtotal Policy Packages	6	5.74	64,395,696	-	39,520,011	2,972,223	-	21,903,462	-
Total 2015-17 Governor's Budget	64	61.24	130,585,440	-	71,931,382	14,005,999	7,664,908	36,983,151	-
Percentage Change From 2013-15 Leg Approved Budget	10.34%	11.08%	34.14%	-	19.29%	1.91%	-4.17%	141.61%	-
Percentage Change From 2015-17 Current Service Level	10.34%	10.34%	97.29%	-	121.93%	26.94%	-	145.25%	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Infrastructure Financing Authority
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	34	34.00	275,288,605	-	-	39,288,139	28,966,213	207,034,253	-
2013-15 Emergency Boards	-	-	9,814,515	-	-	9,773,916	40,599	-	-
2013-15 Leg Approved Budget	34	34.00	285,103,120	-	-	49,062,055	29,006,812	207,034,253	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	(4.00)	(410,729)	-	-	(289,781)	(120,948)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(7,004,695)	-	-	-	-	(7,004,695)	-
Base Nonlimited Adjustment			(14,143,991)	-	-	-	-	(14,143,991)	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	30	30.00	263,543,705	-	-	48,772,274	28,885,864	185,885,567	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	20,463	-	-	12,782	7,681	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,884	-	-	4,409	(2,525)	-	-
Subtotal	-	-	22,347	-	-	17,191	5,156	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	8,000,000	-	-	8,000,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(12,343,742)	-	-	(12,343,742)	-	-	-
Subtotal	-	-	(4,343,742)	-	-	(4,343,742)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,771,636	-	-	932,548	839,088	-	-
State Gov't & Services Charges Increase/(Decrease)			121,001	-	-	120,779	222	-	-

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Infrastructure Financing Authority
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	1,892,637	-	-	1,053,327	839,310	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(24,259)	-	-	(18,232)	(6,027)	-	-
Subtotal: 2015-17 Current Service Level	30	30.00	261,090,688	-	-	45,480,818	29,724,303	185,885,567	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Infrastructure Financing Authority
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	30	30.00	261,090,688	-	-	45,480,818	29,724,303	185,885,567	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	30	30.00	261,090,688	-	-	45,480,818	29,724,303	185,885,567	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
502 - Working Forests and Farms	-	-	-	-	-	-	-	-	-
101 - Oregon Innovation Council	-	-	-	-	-	-	-	-	-
102 - Research Analyst	-	-	-	-	-	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	-	-	-	-	-	-	-	-	-
105 - Industry Competitiveness Fund	-	-	-	-	-	-	-	-	-
106 - Regional & Local Infrastructure Development	1	1.00	28,648,675	-	-	648,675	-	28,000,000	-
107 - Brownfields Recapitalization	-	-	-	-	-	-	-	-	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	-	-	-	-	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	100,000,000	-	-	100,000,000	-	-	-
111 - Innovation Initiative	-	-	-	-	-	-	-	-	-
112 - Public Art Coordinators	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Infrastructure Financing Authority
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-300-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	-	-	-	-	-	-	-	-	-
114 - Transformative Technology Grant Program	-	-	-	-	-	-	-	-	-
115 - West Coast Energy Plan	-	-	-	-	-	-	-	-	-
116 - Regional Solutions Community Development	-	-	-	-	-	-	-	-	-
117 - Regional Solutions	-	-	21,260,620	-	7,000,000	14,260,620	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	0.50	10,230,007	-	-	326,545	-	9,903,462	-
119 - Advanced Transportation Technology Center	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	1	1.50	160,139,302	-	7,000,000	115,235,840	-	37,903,462	-
Total 2015-17 Governor's Budget	31	31.50	421,229,990	-	7,000,000	160,716,658	29,724,303	223,789,029	-
Percentage Change From 2013-15 Leg Approved Budget	-8.82%	-7.35%	47.75%	-	-	227.58%	2.47%	8.09%	-
Percentage Change From 2015-17 Current Service Level	3.33%	5.00%	61.33%	-	-	253.37%	-	20.39%	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Film and Video
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-500-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	1,130,544	-	1,130,544	-	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	1,130,544	-	1,130,544	-	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	1,130,544	-	1,130,544	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	33,916	-	33,916	-	-	-	-
Subtotal	-	-	33,916	-	33,916	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Film and Video
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-500-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	1,164,460	-	1,164,460	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Film and Video
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-500-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	1,164,460	-	1,164,460	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	1,164,460	-	1,164,460	-	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
502 - Working Forests and Farms	-	-	-	-	-	-	-	-	-
101 - Oregon Innovation Council	-	-	-	-	-	-	-	-	-
102 - Research Analyst	-	-	-	-	-	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	-	-	-	-	-	-	-	-	-
105 - Industry Competitiveness Fund	-	-	-	-	-	-	-	-	-
106 - Regional & Local Infrastructure Development	-	-	-	-	-	-	-	-	-
107 - Brownfields Recapitalization	-	-	-	-	-	-	-	-	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	-	-	-	-	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
111 - Innovation Initiative	-	-	-	-	-	-	-	-	-
112 - Public Art Coordinators	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Film and Video
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-500-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	-	-	-	-	-	-	-	-	-
114 - Transformative Technology Grant Program	-	-	-	-	-	-	-	-	-
115 - West Coast Energy Plan	-	-	-	-	-	-	-	-	-
116 - Regional Solutions Community Development	-	-	-	-	-	-	-	-	-
117 - Regional Solutions	-	-	-	-	-	-	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	-	-	-	-	-	-	-	-
119 - Advanced Transportation Technology Center	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2015-17 Governor's Budget	-	-	1,164,460	-	1,164,460	-	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	-	-	3.00%	-	3.00%	-	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Arts
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-600-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	9	9.00	14,655,281	4,375,016	-	8,444,079	1,836,186	-	-
2013-15 Emergency Boards	-	-	159,550	121,593	-	37,957	-	-	-
2013-15 Leg Approved Budget	9	9.00	14,814,831	4,496,609	-	8,482,036	1,836,186	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	44,984	1,551	-	43,433	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	9	9.00	14,859,815	4,498,160	-	8,525,469	1,836,186	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	24,578	-	-	24,578	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	7,302	2,510	-	4,792	-	-	-
Subtotal	-	-	31,880	2,510	-	29,370	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	1,145,000	-	-	1,145,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,297,055)	(500,000)	-	(1,797,055)	-	-	-
Subtotal	-	-	(1,152,055)	(500,000)	-	(652,055)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	313,411	85,671	-	172,608	55,132	-	-
State Gov't & Services Charges Increase/(Decrease)			38,258	25,415	-	12,843	-	-	-

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Arts
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	351,669	111,086	-	185,451	55,132	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	9	9.00	14,091,309	4,111,756	-	8,088,235	1,891,318	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Arts
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-600-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	9	9.00	14,091,309	4,111,756	-	8,088,235	1,891,318	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	9	9.00	14,091,309	4,111,756	-	8,088,235	1,891,318	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
502 - Working Forests and Farms	-	-	-	-	-	-	-	-	-
101 - Oregon Innovation Council	-	-	-	-	-	-	-	-	-
102 - Research Analyst	-	-	-	-	-	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	-	-	-	-	-	-	-	-	-
105 - Industry Competitiveness Fund	-	-	-	-	-	-	-	-	-
106 - Regional & Local Infrastructure Development	-	-	-	-	-	-	-	-	-
107 - Brownfields Recapitalization	-	-	-	-	-	-	-	-	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	-	-	-	-	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	-	-	-	-	-	-	-
111 - Innovation Initiative	-	-	-	-	-	-	-	-	-
112 - Public Art Coordinators	2	2.00	331,084	-	-	331,084	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
Arts
2015-17 Biennium**

**Governor's Budget
Cross Reference Number: 12300-600-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	-	-	-	-	-	-	-	-	-
114 - Transformative Technology Grant Program	-	-	-	-	-	-	-	-	-
115 - West Coast Energy Plan	-	-	-	-	-	-	-	-	-
116 - Regional Solutions Community Development	-	-	-	-	-	-	-	-	-
117 - Regional Solutions	-	-	-	-	-	-	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	-	-	-	-	-	-	-	-
119 - Advanced Transportation Technology Center	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	2	2.00	331,084	-	-	331,084	-	-	-
Total 2015-17 Governor's Budget	11	11.00	14,422,393	4,111,756	-	8,419,319	1,891,318	-	-
Percentage Change From 2013-15 Leg Approved Budget	22.22%	22.22%	-2.65%	-8.56%	-	-0.74%	3.00%	-	-
Percentage Change From 2015-17 Current Service Level	22.22%	22.22%	2.35%	-	-	4.09%	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
 Lottery & General Obligation Bond Debt Svc
 2015-17 Biennium**

**Governor's Budget
 Cross Reference Number: 12300-900-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2013-15 Leg Adopted Budget	-	-	56,902,195	3,875,258	48,026,937	5,000,000	-	-	-
2013-15 Emergency Boards	-	-	-	-	-	-	-	-	-
2013-15 Leg Approved Budget	-	-	56,902,195	3,875,258	48,026,937	5,000,000	-	-	-
2015-17 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	221,693	5,261,372	(439,679)	(4,600,000)	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
Subtotal 2015-17 Base Budget	-	-	57,123,888	9,136,630	47,587,258	400,000	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2015-17 Biennium Budget

Oregon Business Development Department
 Lottery & General Obligation Bond Debt Svc
 2015-17 Biennium

Governor's Budget
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2015-17 Current Service Level	-	-	57,123,888	9,136,630	47,587,258	400,000	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
 Lottery & General Obligation Bond Debt Svc
 2015-17 Biennium**

**Governor's Budget
 Cross Reference Number: 12300-900-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2015-17 Current Service Level	-	-	57,123,888	9,136,630	47,587,258	400,000	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2015-17 Current Service Level	-	-	57,123,888	9,136,630	47,587,258	400,000	-	-	-
080 - E-Boards									
080 - May 2014 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2014 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
502 - Working Forests and Farms	-	-	-	-	-	-	-	-	-
101 - Oregon Innovation Council	-	-	-	-	-	-	-	-	-
102 - Research Analyst	-	-	-	-	-	-	-	-	-
103 - Rural Business Development Specialist	-	-	-	-	-	-	-	-	-
104 - International Trade Promotion Capacity	-	-	-	-	-	-	-	-	-
105 - Industry Competitiveness Fund	-	-	-	-	-	-	-	-	-
106 - Regional & Local Infrastructure Development	-	-	4,055,452	-	4,055,452	-	-	-	-
107 - Brownfields Recapitalization	-	-	1,014,938	-	1,014,938	-	-	-	-
108 - Data Warehouse Upgrade	-	-	-	-	-	-	-	-	-
109 - Oregon Growth Board	-	-	-	-	-	-	-	-	-
110 - Seismic Rehabilitation Grant Program	-	-	5,800,233	5,800,233	-	-	-	-	-
111 - Innovation Initiative	-	-	-	-	-	-	-	-	-
112 - Public Art Coordinators	-	-	-	-	-	-	-	-	-

Summary of 2015-17 Biennium Budget

**Oregon Business Development Department
 Lottery & General Obligation Bond Debt Svc
 2015-17 Biennium**

**Governor's Budget
 Cross Reference Number: 12300-900-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
113 - Regional and West Coast Strategies	-	-	-	-	-	-	-	-	-
114 - Transformative Technology Grant Program	-	-	-	-	-	-	-	-	-
115 - West Coast Energy Plan	-	-	-	-	-	-	-	-	-
116 - Regional Solutions Community Development	-	-	-	-	-	-	-	-	-
117 - Regional Solutions	-	-	1,474,380	-	1,474,380	-	-	-	-
118 - Oregon Infrastructure Opportunity Program	-	-	1,059,880	-	1,059,880	-	-	-	-
119 - Advanced Transportation Technology Center	-	-	142,820	-	142,820	-	-	-	-
Subtotal Policy Packages	-	-	13,547,703	5,800,233	7,747,470	-	-	-	-
Total 2015-17 Governor's Budget	-	-	70,671,591	14,936,863	55,334,728	400,000	-	-	-
Percentage Change From 2013-15 Leg Approved Budget	-	-	24.20%	285.44%	15.22%	-92.00%	-	-	-
Percentage Change From 2015-17 Current Service Level	-	-	23.72%	63.48%	16.28%	-	-	-	-

Agencywide Program Unit Summary
2015-17 Biennium

Version: Y - 01 - Governor's Budget

<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>2011-13 Actuals</i>	<i>2013-15 Leg Adopted Budget</i>	<i>2013-15 Leg Approved Budget</i>	<i>2015-17 Agency Request Budget</i>	<i>2015-17 Governor's Budget</i>	<i>2015-17 Leg Adopted Budget</i>
110-00-00-00000	Shared Services/Central Pool						
	Lottery Funds	6,494,693	7,819,653	8,176,956	7,859,268	8,641,118	-
	Other Funds	569,974	1,282,075	1,318,020	2,034,160	1,958,585	-
	Federal Funds	-	-	-	197,214	197,214	-
	All Funds	7,064,667	9,101,728	9,494,976	10,090,642	10,796,917	-
210-00-00-00000	Business, Innovation, Trade						
	Lottery Funds	39,924,575	58,501,443	60,301,853	68,250,377	71,931,382	-
	Other Funds	12,458,201	28,930,810	29,050,015	76,687,318	50,989,150	-
	Federal Funds	3,068,129	7,978,609	7,998,309	7,998,702	7,664,908	-
	All Funds	55,450,905	95,410,862	97,350,177	152,936,397	130,585,440	-
300-00-00-00000	Infrastructure Financing Authority						
	Lottery Funds	-	-	-	-	7,000,000	-
	Other Funds	161,925,854	246,322,392	256,096,308	434,388,367	384,505,687	-
	Federal Funds	20,043,600	28,966,213	29,006,812	29,724,756	29,724,303	-
	All Funds	181,969,454	275,288,605	285,103,120	464,113,123	421,229,990	-
500-00-00-00000	Film and Video						
	Lottery Funds	1,102,030	1,130,544	1,130,544	1,164,460	1,164,460	-
600-00-00-00000	Arts						
	General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-

Agencywide Program Unit Summary
2015-17 Biennium

Version: Y - 01 - Governor's Budget

Summary Cross Reference Number	Cross Reference Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
600-00-00-00000	Arts						
	Other Funds	5,382,871	8,444,079	8,482,036	8,421,812	8,419,319	-
	Federal Funds	1,792,733	1,836,186	1,836,186	1,891,318	1,891,318	-
	All Funds	11,018,083	14,655,281	14,814,831	14,429,054	14,422,393	-
900-00-00-00000	Lottery & General Obligation Bond Debt Svc						
	General Fund	-	3,875,258	3,875,258	13,216,185	14,936,863	-
	Lottery Funds	82,100,202	48,026,937	48,026,937	56,547,062	55,334,728	-
	Other Funds	97,633,218	5,000,000	5,000,000	400,000	400,000	-
	All Funds	179,733,420	56,902,195	56,902,195	70,163,247	70,671,591	-
TOTAL AGENCY							
	General Fund	3,842,479	8,250,274	8,371,867	17,332,109	19,048,619	-
	Lottery Funds	129,621,500	115,478,577	117,636,290	133,821,167	144,071,688	-
	Other Funds	277,970,118	289,979,356	299,946,379	521,931,657	446,272,741	-
	Federal Funds	24,904,462	38,781,008	38,841,307	39,811,990	39,477,743	-
	All Funds	436,338,559	452,489,215	464,795,843	712,896,923	648,870,791	-

PROGRAM PRIORITIZATION FOR 2015-17

Agency Name: Oregon Business Development Department (Business Oregon)																				Agency Number: 12300	
2015-17 Biennium																					
Agency-Wide																					
Program/Division Priorities for 2015-17 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	S	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Governor's Budget	
Agcy	Prgm/Div																				
1	1	OBDD	BITD, IFA	Operations costs	1, 2, 3, 4, 5, 6, 7, 8, 9, 10	6	11,998,320	11,833,802	0	1,778,353	0	\$ 25,610,475	82	79.50	Y	Y				POP #102 - Research Capacity adds 0.87 new FTE and associated lottery fund limitation of \$189,011 for a research analyst position; POP #104 - Increasing International Trade Capacity adds 0.87 new FTE and associated lottery fund limitation of \$221,932 for a foreign direct investment officer; POP #109 - Oregon Growth Board includes a 0.5 FTE and associated lottery fund limitation of \$83,968 to increase the existing 0.5 FTE Growth Board position to full-time; POP #116 - Regional Solutions Community Development includes \$625,000 lottery funds to support 3 new FTE to assist rural communities; POP #502 - Working Forests and Farms includes 0.50 FTE and \$96,538 other funds for a Loan Specialist 3 to administer the program; POP #106 - Regional & Local Infrastructure Development includes 1 new FTE and associated other fund limitation of \$199,699 to support a regional coordinator position; POP #118 - Oregon Infrastructure Opportunity Program includes 0.50 FTE and \$96,538 other funds for a Loan Specialist 3 to administer the program	
2	2	OBDD	SRF	Strategic Reserve Fund	1, 2, 3	6	15,696,489	328,491	0	0	0	\$ 16,024,980	0	0.00	N	Y					
3	3	OBDD	ICF	Industry Competitiveness Fund	4	6	1,845,407	388	0	0	0	\$ 1,845,795	0	0.00	Y	Y				POP #105 - Industry Competitiveness Fund includes \$1,550,000 lottery funds increase	
4	2	OBDD	IFA Pgm	Infrastructure Financing Programs	7, 8, 9	2	0	38,581,352	155,686,906	28,198,173	0	\$ 222,466,431	0	0.00	Y	Y				POP #106 - Regional & Local Infrastructure Development includes a \$28 million lottery bond sale to recapitalize the Special Public Works Fund; POP #110 - Seismic Rehabilitation Grant Program includes a \$98.6 million general obligation bond sale for Seismic grants; POP #117 - Regional Solutions includes \$7 million lottery funds and a \$14 million lottery bond sale for projects; POP #118 - Oregon Infrastructure Opportunity Program includes a \$10 million lottery bond sale for rural infrastructure projects that lead to immediate job creation	
5	4	OBDD	BFS	Business Finance Programs	1, 2, 3, 10	6	0	1,118,381	12,483,466	4,688,190	0	\$ 18,290,037	0	0.00	Y	Y				POP #502 - Working Forests and Farms includes a \$15 million lottery bond sale to create a \$10 million revolving loan fund and \$5 million loan guarantee program to improve the financial viability of Oregon's private working farms, forests and ranches	
6	5	OBDD	Brlflds	Brownfields	N/A	6			2,596,223	2,724,495		\$ 5,320,718	0	0.00	Y	Y				POP #107 - Recapitalization of Brownfields Redevelopment Fund Program includes a \$7 million lottery bond sale for brownfields loans and grants	
7	1	OBDD	F&V	Film & Video Office	N/A	6	1,164,460					\$ 1,164,460	0	0.00	N	Y					
8	6	OBDD	Sm Bus	Small Business Assistance Programs	5	6	2,857,090	90,279				\$ 2,947,369	0	0.00	N	Y				POP #112 - Public Art Project Coordinators includes 2 new FTE and \$331,084 associated other fund limitation for additional staff to administer public art projects	
9	1	OBDD	OAC	Arts Commission	10	11	4,111,756	0	1,953,725	0	1,891,318	0	\$ 7,956,799	6	6.00	Y	Y				
10	2	OBDD	OCF	Cultural Trust	10	11						\$ 6,134,510	0	3.00	N	Y					
11	7	OBDD	OMWESB	Office of Minority, Women, & Emerging Small Business	10	6			1,582,048			\$ 1,582,048	6	6.00	N	Y					
12	8	OBDD	Inn Cntr	Innovation Center	N/A	6		1,750,000				\$ 1,750,000	0	0.00	Y	Y				POP #111 - Innovation Initiatives includes \$3.2 million lottery funds to support RAIN and OMI/NWCSCM	
13	9	OBDD	Ind Lnds	Industrial Lands	6	6		211,695				\$ 211,695	0	0.00	N	Y					
14	10	OBDD	Unalloc	Unallocated/Miscellaneous Business, Innovation & Trade Program Funds	N/A	6	14,065	1,018,158				\$ 1,032,223	0	0.00	N	Y					
unranked		OBDD	SS	Operations costs	N/A	6	7,407,500	1,958,585	0	197,214		\$ 9,563,299	30	35.00	Y	Y				POP #113 - Multi-State Strategies/Regional Governance Solutions includes \$1.2 million to support 3 FTE for the Governor's Office of Multi-State Strategies and Regional Solutions.	
unranked		OBDD	IFA DS	Infrastructure Financing Debt Service	7, 8, 9	2			30,198,661			\$ 30,198,661	0	0.00	N	N	D				

PROGRAM PRIORITIZATION FOR 2015-17

Agency Name: Oregon Business Development Department (Business Oregon)																					
2015-17 Biennium																			Agency Number: 12300		
Agency-Wide																					
Program/Division Priorities for 2015-17 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)	Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL Included in Governor's Budget	
unranked	OBDD	LB DS	Lottery Bond Debt Service - Bonds prim	7, 8, 9	6		47,587,258	400,000				\$ 47,987,258	0	0.00	Y	N	D			POP #106 - Regional & Local Infrastructure Development includes a \$28 million lottery bond sale and \$4,055,452 lottery debt service; POP #107 - Recapitalization of Brownfields Redevelopment Fund Program includes a \$7 million lottery bond sale and \$1,014,938 lottery debt service; POP #117 - Regional Solutions includes a \$14 million lottery bond sale and \$1,474,380 lottery debt service; POP #118 Oregon Infrastructure Opportunity Program includes a \$10 million lottery bond sale and \$1,059,880 lottery debt service; POP #119 - Advanced Transportation Technology Center includes a \$1.5 million lottery bond sale and \$142,820 lottery debt service	
unranked	OBDD	GOB DS	General Obligation Bond Debt Service -	7, 8, 9	10	9,136,630						\$ 9,136,630	0	0.00	Y	N	D			POP #110 - Seismic Rehabilitation Grant Program includes a \$98.6 million general obligation bond sale and \$5,800,233 general fund debt service	
						13,248,386	88,570,589	66,961,414	200,965,256	39,477,743		\$ 409,223,388	132	129.50							

6. Performance Measures

- 1 # jobs created
- 2 # jobs retained
- 3 Income tax generated
- 4 New export sales
- 5 Survivability of small businesses
- 6 # of industrial lands sites certified
- 7 # of capital planning projects awarded
- 8 # of capital construction projects for public health & safety
- 9 # of capital construction projects for economic/community development
- 10 Customer service

Prioritize each program activity for the Agency as a whole

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
- 7 Education & Skill Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Document criteria used to prioritize activities:

The agency executive team determined that retaining agency staff necessary to administer programs in support of the agency mission is our first priority. The remainder of agency programs were prioritized based on return on investment (# of jobs retained/created, personal income tax revenue to the General Fund, and leveraged funds) and alignment to the agency mission and strategic plan.

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT	RANK AND JUSTIFICATION
5% OPTIONS			
Business, Innovation and Trade - Unallocated	Reduction to the Business, Innovation and Trade unallocated Lottery Funds, which are used to support trustee fees on the agency's lottery bond Debt Service.	\$14,065	1 – minimal impact to existing programs
Shared Services – Information Technology	Reduction in excess Facilities Rental Services and Supplies expenditure limitation that is used to cover shortage in IT Professional Services expenditure limitation budget. This reduction will have an impact on the IT services provided to the agency for internal database functionality associated with loan software program and project data for key performance measure tracking. Additional reductions to data processing, which will require the department to significantly reduce the amount of electronic data storage and back-up frequency available for all divisions. Option also eliminates training for information technology staff that will decrease their ability to support new technology.	\$215,000	2 – reduction can be absorbed by significantly altering information technology professional services and data storage methods without impacting staff
Film and Video	5% reduction to the Office of Film and Video operations. Represents a 23% reduction to the advertising and marketing budget, which will affect the Film Office's ability to attract new business to Oregon and will lower awareness of Oregon in the Film market. Reduction to travel will lower the presence of the Film Office around the state.	\$58,223	3 – based on priority ranking of programs
Business, Innovation and Trade - Programs	Reductions in Strategic Reserve Fund (\$784,824), Industry Competitiveness Fund (\$92,270), Business Retention (\$7,644) and Small Business Assistance programs (\$135,211) will negatively impact job creation and retention, and reduce the ability to provide state matching funds to leverage private and federal funding. The option impacts job creation and	\$1,019,950	4 – Offers significant budget reduction with minimal direct impact to staff and other program resources

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

	profitability of Oregon manufacturers and small businesses who participate in these technical assistance programs. Reductions to small business assistance programs impact delivery of services statewide and hamper assistance to Oregon most vulnerable businesses.		
Shared Services	Eliminates the Shared Services division's Other Services and Supplies budget. This reduction diminishes the agency's ability to cover unforeseen costs outside of the normal course of business. Reduces the Shared Services division's Attorney General budget. This reduction diminishes the department's ability to engage outside counsel regarding public records requests, employee disputes and other legal matters. Reduces office supplies budget available for the Shared Services division to support the agency operations.	\$92,824	5 – reduction can be absorbed by division without impacting staff
Business, Innovation and Trade – Business Services Operations	Eliminate 1 position (0.5 FTE) that provides support to the Portland Metro markets. Eliminate state participation with most minority, women and underserved businesses development organizations. Eliminate Services and Supplies budget supporting eliminated position (phone, office expense, travel). Reduction option will minimize the department's ability to provide technical assistance to underserved communities.	\$135,391	6 – reduction will be mitigated by other staff assuming these responsibilities
Business, Innovation and Trade – Global Trade Operations	Eliminate 1 position (1.0 FTE) that provides administrative support to the global strategies team. Eliminate Services and Supplies budget supporting eliminated position (phone, office expense). Reduction of \$50,000 to the global trade team's travel budget, which will reduce the number of state-wide outreach trips global trade team is able to conduct to recruit, train, and consult on exporting and export financing. Option	\$206,183	7 – reduction will be mitigated by other staff assuming these responsibilities

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

	will reduce number of international trade events global trade team can travel to in order to support Oregon SMEs. Will reduce number of networking and educational events team can attend.		
Shared Services – Director’s Office	Reduces the Deputy Director position in the Directors Office from a PEM G to a PEM E classification. The current Deputy Director is acting in the capacity as both the Deputy and the IFA Director. The current situation allows the department to have one individual performing both functions and another senior advisor position at a lower classification. However, when the current Deputy/IFA Executive Director is no longer with the department, there may be difficulty finding another individual to perform both roles. Eliminates Instate Travel necessary to promote the state's economic development strategy and maintain a regional presence throughout the state. Eliminates Out of State Travel necessary to promote Oregon exports in foreign markets.	\$62,551	8 – option can be implemented without affecting current staffing
Business, Innovation and Trade – Japan Representative Office	Eliminate one position in the Japan Representative Office. Diminishes the department's foreign presence and capacity to serve businesses.	\$119,980	9 – based on priority ranking of programs
Business, Innovation and Trade – Business Development Operations	Reduction to business development section services and supplies budget. Professional services that support industry research and analysis that supports recruitment work of agency will be reduced. Business development officer Instate and Out of State Travel reductions will significantly impact outreach efforts. Reduction to Professional Services, Publicity and Out of State travel for recruitment officer. Reduced travel will hamper recruitment leads which will result in fewer new jobs, lower sales for existing businesses,	\$125,000	10 – reduction in professional services funds will be partially mitigated through requests from other local economic development partners

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

	and less investment in Oregon. These reductions affect ability of team to do contracted due diligence, or speed up responses on projects.		
10% OPTIONS			
Business, Innovation and Trade - Programs	Reductions in Strategic Reserve Fund (\$784,824), Industry Competitiveness Fund (\$92,270), Business Retention (\$7,644) and Small Business Assistance programs (\$135,211) will negatively impact job creation and retention, and reduce the ability to provide state matching funds to leverage private and federal funding. The option impacts job creation and profitability of Oregon manufacturers and small businesses who participate in these technical assistance programs. Reductions to small business assistance programs impact delivery of services statewide and hamper assistance to Oregon most vulnerable businesses. At the 10% level, reductions will reduce ability to support business cluster initiatives and support for the Oregon Trade Promotion Program (OTPP) grants.	\$1,019,950	11 – Offers significant budget reduction with minimal direct impact to staff and other program resources
Film and Video	Additional 5% reduction to the Office of Film and Video operations; cumulative reduction is 10%. Reduces advertising and marketing budget by an additional 22%, reduces travel budget by another 47.5% and eliminates funds dedicated for Los Angeles recruitment. These cuts would reduce the office’s ability to market Oregon and recruit projects to the state. While it is still the case that the film incentive programs are the most important aspect of project recruitment, the inability to market those programs will present significant challenges in the future.	\$58,223	12 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

Business, Innovation and Trade – Japan Representative Office	Eliminate the remaining two positions in the Japan Representative Office and close the office. Diminishes the department's foreign presence and capacity to serve businesses. Replace with professional services contract.	\$600,618	13 – Japan office can be closed, but foreign representation can still occur through a professional services contract
Shared Services – Information Technology	Eliminates 1 position (1.0 FTE) in the Information Services Section (ISS). Eliminating this position will severely limit the ISS's ability to respond to agency issues. This will create a workload issue for remaining staff and reduce the agency's ability to take on medium to large size projects. The position is funded through 85% lottery funds and 15% other funds. The other fund reduction is included in the other fund 10% options. Reduces the Information Systems Services Manager in the Information Technology Section from a PEM D to an ISS classification. Elimination of the section manager will create additional management responsibilities for the CIO. Reduces Services and Supplies budget supporting eliminated position (phone, office expense, etc.).	\$255,717	14 – based on priority ranking of programs
Shared Services – Fiscal and Budget	Eliminates 1 position (1.0 FTE) in Fiscal and Budget Services (FABS). Eliminating this position will reduce the accounts receivable support, as well as daily duties including preparation of deposits and administrative support to the section. Reduces Services and Supplies budget supporting eliminated position (phone, office expense, etc.). Eliminates FABS Out of State Travel used to attend Employee Training and professional conferences.	\$114,658	15 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

10% OPTIONS ON DEBT SERVICE (ADDITIONAL 11.6% REDUCTION TO OPERATIONS AND PROGRAMS)*			
15% OPTIONS			
Business, Innovation and Trade - Programs	Reductions in Strategic Reserve Fund (\$784,824), Industry Competitiveness Fund (\$92,270), Business Retention (\$7,644) and Small Business Assistance programs (\$135,211) will negatively impact job creation and retention, and reduce the ability to provide state matching funds to leverage private and federal funding. The option impacts job creation and profitability of Oregon manufacturers and small businesses who participate in these technical assistance programs. Reductions to small business assistance programs impact delivery of services statewide and hamper assistance to Oregon most vulnerable businesses.	\$1,019,950	16 – Offers significant budget reduction with minimal direct impact to staff and other program resources
Film and Video	Additional 5% reduction to the Office of Film and Video operations; 15% cumulative reduction. The OFVO would eliminate a staff position or do an across-the-board salary reduction of about 20%. In addition, almost all travel would be eliminated (allowance for mileage would remain). Such cuts would require the office to reduce the amount of services it provides such as location scouting, coordinating between state and local agencies for filming and general community outreach.	\$58,223	17 – based on priority ranking of programs
Shared Services - Communications	Eliminates 1 position (1.0 FTE) in the Communications section. Eliminating this position will severely limit the agency's ability to respond to media inquiries, public records requests, public meeting notices and other critical communications between citizens and the agency. At the 15% level, if the communications position was eliminated, an additional \$15,500 in Professional Services to contract for a minimal amount critical functions would be required.	\$245,145	18 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

	Reduces Services and Supplies budget supporting eliminated position (phone, office expense, etc.).		
Shared Services - Director's Office	Eliminates 1 position (1.0 FTE) in the Director's Office. Eliminating this position will decrease the support to the Director's office executive staff. The Director's executive assistant will not have any back-up for Commission and Board meeting preparation of agenda's, materials, public meeting notices and minutes. Reduces Services and Supplies budget supporting eliminated position (phone, office expense, etc.).	\$125,230	19 – based on priority ranking of programs
Business, Innovation and Trade – Business Development	Eliminate one Business Development Officer position (1.0 FTE). This will reduce statewide retention and expansion opportunities by 15 percent or appropriately 45 business opportunities. Eliminate Services and Supplies budget supporting eliminated positions (phone, office expense). Reduced sponsorship funds will impact economic development partners and reduce Business Oregon's outreach efforts.	\$334,701	20 – Staff reduction and travel reductions are significant but will be mitigated by other staff assuming these responsibilities
Business, Innovation and Trade – Global Trade	Eliminate one Global Trade Specialist position (1.0 FTE), reducing the number of Oregon SMEs we are able to service regarding export promotion. Will reduce number of state-wide outreach trips Global Trade team is able to conduct to recruit, train and consult on exporting and export financing. Will reduce number of international trade events Global Trade team can travel to in order to support Oregon SMEs.	\$265,918	21 – Staff reduction and travel reductions are significant but will be mitigated by other staff assuming these responsibilities
21.6% OPTIONS			
Business, Innovation, Trade – Global Trade	Will reduce number of state-wide outreach trips Global Trade team is able to conduct to recruit, train, and consult on	\$140,500	22 – Critical impact on agency's ability to perform core business mission.

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

	exporting and export financing. Will reduce number of international trade events Global Trade team can travel to in order to support Oregon SMEs. Will reduce number of networking and educational events team can attend. Will eliminate EU trade representation for one year of the biennium.		
Business, Innovation and Trade - Programs	A 21.6% total reduction to programs would result in a reduction of \$3,390,442 in SRF funds; \$398,608 in ICF; \$33,021 in BRS; and \$584,110 in Small Business Assistance Programs. Reductions in SRF would result in loss of over 3,000 jobs created/retained in Oregon. The ROI for this reduction would be above \$11M annually and \$55M over a 5 year period. Small Business Assistance programs would be cut by 24% which would result in a loss of \$1M in leverage and affect more than 1,500 businesses.	\$1,346,333	23 – Additional program reductions will be significant to organization partners operations; efforts to reduce contract work requirements and identifying alternative funding sources for organizations.
Shared Services - Information Technology	Reduces 1 position in the Information Services Section (ISS) from 1.0 to 0.5 FTE. Reducing this position will diminish the ISSs ability to respond to agency issues and support programs. This position is partially other funded, the full reduction would be taken in Lottery Funds.	\$100,370	24 – based on priority ranking of programs
Shared Services - Strategic Services Section	Reduces 1 position in the Strategic Services Section from 1.0 to 0.5 FTE. This reduction will reduce support to the Tribal Cluster for Economic Development and Community Services, Economic Recovery Review Council, Oregon Business Development Commission, and the Director of the agency. This will also affect the agency key performance measure (KPM) tracking. This position is partially other funded, the full reduction would be taken in Lottery Funds.	\$133,419	25 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

Film and Video	Additional 6.6% reduction to the Office of Film and Video operations; 21.6% cumulative reduction. In addition to the reductions previously lists, the OFVO would eliminate all sponsorships and draw on an anticipated ending balance used for cash flow purposes and contingencies.	\$76,854	26 – based on priority ranking of programs
Shared Services - Operations	Reduces 1 position in the Shared Services division from 1.0 to 0.50 FTE. This reduction changes the agency's receptionist from full-time to part-time. Reducing this position will decrease the agency's customer service and presence with the public. Workload will have to be absorbed by other positions. Eliminate additional Services and Supplies budget supporting eliminated positions (travel, phone, training, office expense, etc.).	\$74,648	27 – impacts the agency's customer service
Business, Innovation and Trade – Operations	Eliminate 1 administrative position (1.0 FTE) in the Portland office. Reduction will affect the efficiency of the office and customer service. Reduce broadband program administrator from full-time to 0.5 FTE. Will decrease support for the Broadband Council. Option also reduces Professional Services that support industry research and analysis that supports recruitment work of agency.	\$240,002	28 – impacts the agency's customer service
Shared Services – Fiscal and Budget	Eliminates 1 position (1.0 FTE) in the Fiscal and Budget Services Section. Eliminating this position will reduce the accounts receivable and payable support, as well daily duties including preparation of deposits due to elimination of fiscal position in the 15% option. This will also eliminate budget development and execution support and create workload issues for remaining staff.	\$180,458	29 – impact on agency's fiscal internal controls and segregation of duties

10% REDUCTIONS OPTIONS (ORS 291.216)

LOTTERY FUNDS

Business, Innovation, Trade – Business Development	Eliminate 1 business development position (1.0 FTE). Will decrease ACT database management and employee support of Oregon prospector site selector website. Reduce the industrial lands position from full-time to 0.5 FTE. Decreases the department's capacity for industrial land certification and reduces the number of sites certified and renewed. Increase professional services budget by \$30,000 to contract critical functions lost by reducing FTE. Reduce Instate and Out of State Travel. The reductions in travel will significantly impact BDO staff and industrial lands specialist outreach efforts.	\$412,315	30 – Critical impact on agency’s ability to perform core business mission.
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***Note:** The reduction in lottery funded operations and programs is greater than 10% when lottery fund debt service is included in the current service level budget from which the reductions are calculated. In order to reach the 10% level of **all** lottery funds within the department, it will require a total 21.6% reduction in operation and programs, as debt service requirements cannot be reduced.

10% REDUCTIONS OPTIONS (ORS 291.216)

OTHER FUNDS

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT	RANK AND JUSTIFICATION
5% OPTIONS			
Cultural Trust	Reduces the Cultural Trust’s total other fund expenditure limitation. Based on current donation projections, this reduction would not negatively impact the Cultural Trust. However, if total donations received were higher than projected, the Trust would not have sufficient limitation to disperse funds as required by statute.	\$347,162 (Cultural Trust Donations)	1 – minimal impact to existing programs
Business, Innovation and Trade - Unallocated	Reduce the BITD unallocated other fund expenditure limitation. This limitation is not associated with dedicated other fund revenues; however, the department uses this limitation to receive and expend other funds. Reduction of this limitation would limit the department's ability to take advantage of unanticipated opportunities and collaborate with partners on projects.	\$677,019 (No Dedicated Revenue Source)	2 – minimal impact to existing programs
Business, Innovation and Trade – Office of Minority, Women and Emerging Small Business	Reduce certification specialist position from full-time to 0.5 FTE. Would delay the certification of firms applying to the OMWESB programs. Workload exceeds current staffing levels and further FTE reductions would cause applications to be processed well beyond the statutory limitations established for these programs. A backlog of certifications and/or certification reviews may also create opportunities for ineligible firms to benefit from contracting opportunities reserved for DBE certified firms, which creates compliance issues for agencies using federal funds.	\$79,102 (Price List Assessment to State Agencies)	3 – based on priority ranking of programs
Arts	Reduction in disbursements to the Celilo Falls Confluence Project (\$51,000) and High Desert Museum Project (\$6,250). Projects were funded during the 2013-15 biennium with a	\$57,250 (Lottery)	4 - based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

OTHER FUNDS

	January 2015 lottery bond sale. Funds and expenditure limitation have been phased into the 2015-17 budget. Each project will be reduced by 5%.	bond proceeds)	
Infrastructure Finance Authority (IFA) - Programs	Reductions in Port Planning and Marketing (PPM) Fund (\$36,890), Regional Solutions (\$400,000), and Seismic Rehabilitation Grant (\$1,492,167) programs. This impact will eliminate one PPM grant for a strategic plan, one Seismic grant to a School for seismic upgrades and reduces each of the Regional Solutions project awards by 5%.	\$1,929,057 (PPM – Ports Transfer, Reg. Sol. and Seismic – bond proceeds)	5 - based on priority ranking of programs
Infrastructure Finance Authority (IFA) - Operations	Eliminates 1 position (1.0) FTE and reduces 1 position from 1.0 to 0.5 FTE in IFA operations. This option will reduce administrative support for the IFA executive director, program regional services manager and support for the IFA Board. Administrative duties will be shifted to remaining administrative staff and will create workload issues. The IFA will also need to rely on template documents that have been approved by DOJ and may increase the time necessary to develop and execute contracts with communities. Impact limits the department's ability to spend infrastructure finance program earnings on administration of the programs.	\$258,481 (IFA program earnings)	6 – based on priority ranking of programs
10% OPTIONS			
Cultural Trust	Reduces the Cultural Trust’s total other fund expenditure limitation. Based on current donation projections, this reduction would not negatively impact the Cultural Trust. However, if total donations received were higher than projected, the Trust would not have sufficient limitation to disperse funds as required by statute.	\$147,162 (Cultural Trust Donations)	7 – minimal impact to existing programs

10% REDUCTIONS OPTIONS (ORS 291.216)

OTHER FUNDS

Business, Innovation and Trade - Unallocated	Reduce the BITD unallocated other fund expenditure limitation. This limitation is not associated with dedicated other fund revenues; however, the department uses this limitation to receive and expend Other Funds. Reduction of this limitation would limit the department's ability to take advantage of unanticipated opportunities and collaborate with partners on projects.	\$232,235 (No Dedicated Revenue Source)	8 – minimal impact to existing programs
Business, Innovation and Trade – Office of Minority, Women and Emerging Small Business	Eliminate certification specialist position that was reduced to 0.5 FTE in the 5% option. Would further delay the certification of firms applying to the OMWESB programs. Workload exceeds current staffing levels and further FTE reductions would cause applications to be processed well beyond the statutory limitations established for these programs. A backlog of certifications and/or certification reviews may also create opportunities for ineligible firms to benefit from contracting opportunities reserved for DBE certified firms, which creates compliance issues for agencies using federal funds.	\$79,102 (Price List Assessment to State Agencies)	9 – based on priority ranking of programs
Arts	Reduction in disbursements to the Celilo Falls Confluence Project (\$51,000) and High Desert Museum Project (\$6,250). Projects were funded during the 2013-15 biennium with a January 2015 lottery bond sale. Funds and expenditure limitation have been phased into the 2015-17 budget. Each project will be reduced by 5%.	\$57,250 (Lottery bond proceeds)	10 - based on priority ranking of programs
Arts	Eliminates the Arts Acquisition Grant program, which helps Oregon institutions purchase major new works from Oregon Artists. The program is funded through a private foundation grant, so If it was eliminated, the Arts Commission would be forced to return these funds to the foundation.	\$200,000 (Private Foundation Grant)	11 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

OTHER FUNDS

Infrastructure Finance Authority (IFA) - Programs	Reductions in Port Planning and Marketing (PPM) Fund (\$36,890), Regional Solutions (\$400,000) and Seismic Rehabilitation Grant (\$1,492,167) programs. This impact will eliminate one PPM grant for a strategic plan, one Seismic grant to a School for seismic upgrades, and reduces each of the Regional Solutions project awards by 5%.	\$1,929,057 (PPM – Ports Transfer, Reg. Sol. and Seismic – bond proceeds)	12 - based on priority ranking of programs
Shared Services	Eliminates 2 positions (2.0 FTE) in Shared Services operations. The Information Services Section's (ISS) ability to respond to agency issues will be impacted. The Fiscal and Budget Services Section (FABS) will have decreased budget development and execution support. This will create a workload issue for remaining staff in both sections. Reduces the Shared Services division's other Services and Supplies budget. This reduction diminishes the agency's ability to cover unforeseen costs outside of the normal course of business.	\$195,859 (Assessment to Other Funded Agency Programs)	13 – based on priority ranking of programs
Infrastructure Finance Authority (IFA) - Operations	Eliminates 1 position (1.0) FTE and reduces 1 position from 1.0 to 0.5 FTE in IFA Operations. Contract management and project tracking activities will be reduced. This impact eliminates a regional coordinator position, which will decrease the services provided to communities and interaction with the Statewide Regional Economic teams. Existing regional coordinators will be required to cover the region resulting in less capacity to service communities. Reduces the IFA division's Professional Services, Attorney General and other Services and Supplies budgets. This reduction diminishes the IFA's ability to engage outside counsel and contractors to perform services for lean processes and bond	\$431,487 (IFA program earnings)	14 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

OTHER FUNDS

	counsel. This reduction diminishes the agency's ability to cover other Services and Supplies costs. Impact limits the department's ability to spend infrastructure finance program earnings on administration of the programs.		
Business, Innovation and Trade – Operations	Reduction in business finance Professional Services expenditure limitation. Impact limits the department's ability to spend business finance program earnings on administration of the programs.	\$75,920 (Business Finance program earnings)	15 – based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

FEDERAL FUNDS

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT	RANK AND JUSTIFICATION
5% OPTIONS			
Infrastructure Finance Authority (IFA) – Community Development Block Grant Program	Reduction in excess CDBG expenditure limitation. Prior to the economic downturn, HUD grants totaled \$15 million per year. The current fiscal year 2014 grant is \$11.9 million. Excess limitation exists due to the reduction in grant levels over the past several years. Reduction in limitation will not negatively impact the department based on current funding. However, if HUD grants return to prior levels, the department will not have sufficient limitation to expend funds.	\$1,496,076 (HUD Grant)	1 – no impact to current program funding
Brownfields Cleanup Fund	Reduction in excess EPA brownfields federal expenditure limitation. Annual supplemental grants amounts are variable. Estimated annual grant funding is \$500,000, so a 5% reduction in total limitation will not negatively impact the department. However, if there is any increase in future annual grants, the department will not have sufficient limitation to expend funds.	\$383,245 (EPA Grant)	2 – no impact to current program funding
Arts	Reduction in excess NEA federal expenditure limitation. Prior to the economic downturn, NEA grants totaled approximately \$100,000 more per year than current grants. Reduction in limitation will not negatively impact the department based on current funding. However, if there is any increase in future annual grants, the department will not have sufficient limitation to expend funds.	\$94,566 (NEA Grant)	3 – no impact to current program funding

10% REDUCTIONS OPTIONS (ORS 291.216)

FEDERAL FUNDS

10% OPTIONS			
Infrastructure Finance Authority (IFA) – Community Development Block Grant Program	Reduction in excess CDBG expenditure limitation. Prior to the economic downturn, HUD grants totaled \$15 million per year. The current fiscal year 2014 grant is \$11.9 million. Excess limitation exists due to the reduction in grant levels over the past several years. Reduction in limitation will not negatively impact the department based on current funding. However, if HUD grants return to prior levels, the department will not have sufficient limitation to expend funds.	\$1,476,332 (HUD Grant)	4 – no impact to current program funding
Brownfields Cleanup Fund	Reduction in excess EPA brownfields federal expenditure limitation. Annual supplemental grants amounts are variable. Current annual grant is \$500,000, so reduction in limitation will not negatively impact the department based on current funding. However, if there is any increase in future annual grants, the department will not have sufficient limitation to expend funds.	\$383,246 (EPA Grant)	5 – no impact to current program funding
Arts	Reduction in excess NEA federal expenditure limitation. Prior to the economic downturn, NEA grants totaled approximately \$100,000 more per year than current grants. Reduction in limitation will not negatively impact the department based on current funding. However, if there is any increase in future annual grants, the department will not have sufficient limitation to expend funds.	\$94,566 (NEA Grant)	6 – no impact to current program funding
Shared Services	Reduces 1 position in the Fiscal Services Section from 1.0 to 0.8 FTE. This position serves as the budget analyst for the infrastructure finance authority. This will reduce budget development and execution support within the section and create workload issues for remaining staff. The position is 50% federal funded through the CDBG grant and 50% other	\$19,743 (HUD Grant)	7 – based on priority ranking of programs and agency impact

10% REDUCTIONS OPTIONS (ORS 291.216)

FEDERAL FUNDS

	funded. The reduction in other funds is included in the other fund 10% options.		
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10% REDUCTIONS OPTIONS (ORS 291.216)

GENERAL FUND

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT	RANK AND JUSTIFICATION
5% OPTIONS			
Arts – Capacity Building Services	Eliminates over 90% of technical assistance services available to Oregon arts organizations. These services include skills building workshops, mentorships, and webinars. Without these services, arts organizations will be less able to learn about and adopt best practices, reducing their capacity to serve their audiences.	\$85,588	1 – based on priority ranking of programs
Arts – Oregon Arts Summit	Eliminates the annual Oregon Arts Summit put on by the Arts Commission. The Arts Summit convenes Oregon's arts and cultural community to address collaboration, innovation, engagement and leadership.	\$120,000	2 – based on priority ranking of programs
10% OPTIONS			
Arts – Capacity Building Services	Eliminates all technical assistance services available to Oregon arts organizations. These services include skills building workshops, mentorships, and webinars. Without these services, arts organizations will be less able to learn about and adopt best practices, reducing their capacity to serve their audiences.	\$5,588	3 - based on priority ranking of programs
Arts – Operating Support Grants	Reduces the total grant awards for Operating Support by 9%. This reduction would mean that over 100 medium- and large-sized arts organizations would receive less support from the Arts Commission. These funds support the infrastructure of Oregon's arts community. Even a small reduction would likely lead to lost jobs, fewer activities available to the public, and increase in instability for the sector.	\$200,000	4 - based on priority ranking of programs

10% REDUCTIONS OPTIONS (ORS 291.216)

GENERAL FUND

10% OPTION ON DEBT SERVICE (ADDITIONAL 22.2% REDUCTION TO OPERATIONS & PROGRAMS)*			
Arts Commission	<p>The Seismic Rehabilitation Grant Program is administered by the Infrastructure Finance division of the department. The Seismic program is funded through General Obligation Bond proceeds. Therefore, the department has \$9.1 million of general fund Debt Service owed on the outstanding bonds. 10% reduction options are required to be calculated on the Debt Service; however, the Debt Service cannot be reduced. Reduction options must be taken within the same fund type. The only other General Fund within the department is the Oregon Arts Commission. Taking the 10% reduction on Debt Service from the Arts Commission would reduce their funding by over 20%, cut core services and put federal NEA funding at risk.</p>	\$913,663	N/A

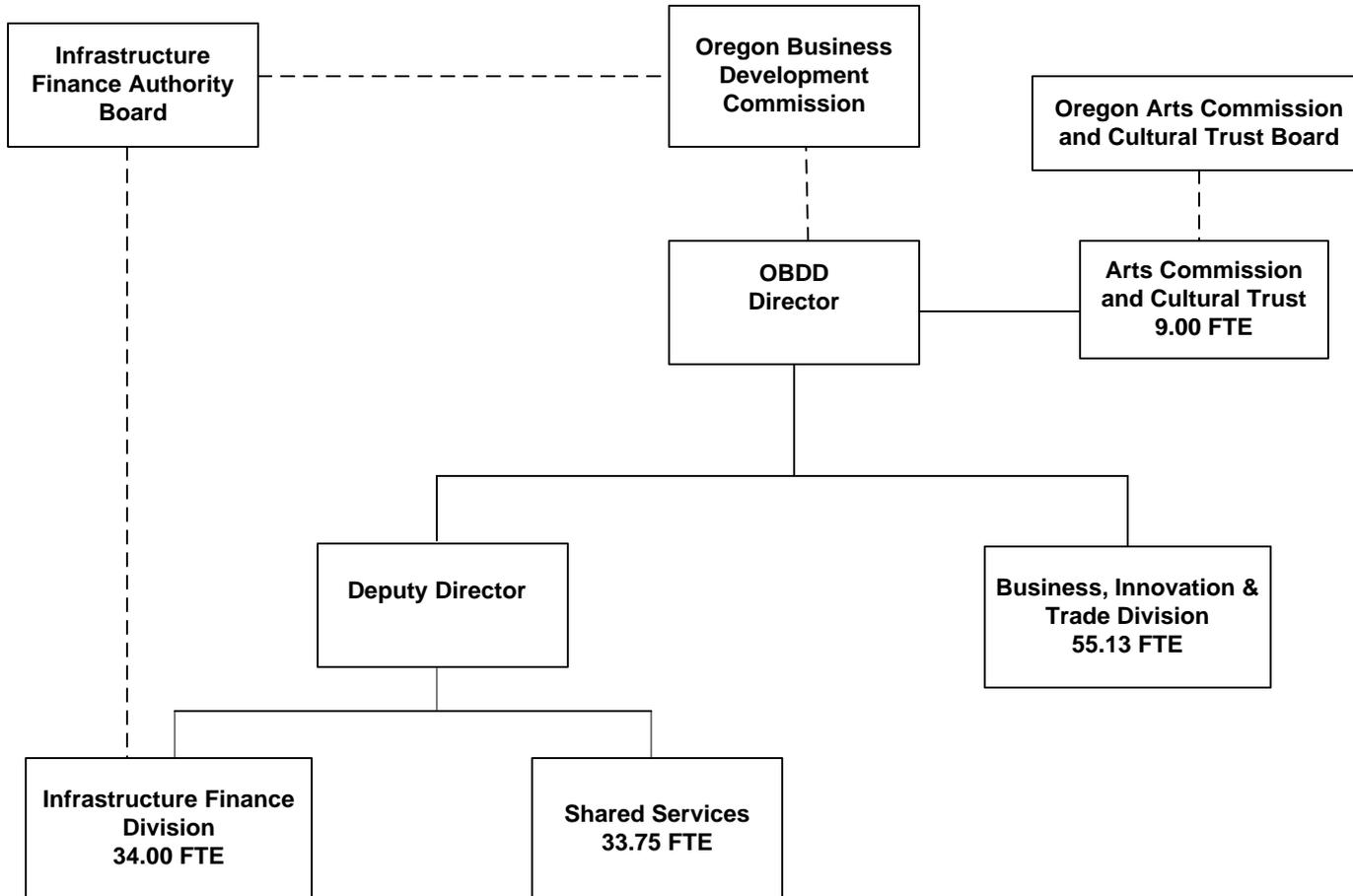
***Note:** The reduction in general funded operations and programs is greater than 10% when general fund debt service is included in the current service level budget from which the reductions are calculated. In order to reach the 10% level of **all** general funds within the department, it will require a total 32.2% reduction in operation and programs, as debt service requirements cannot be reduced.

Oregon Business Development Department

Overall Structure

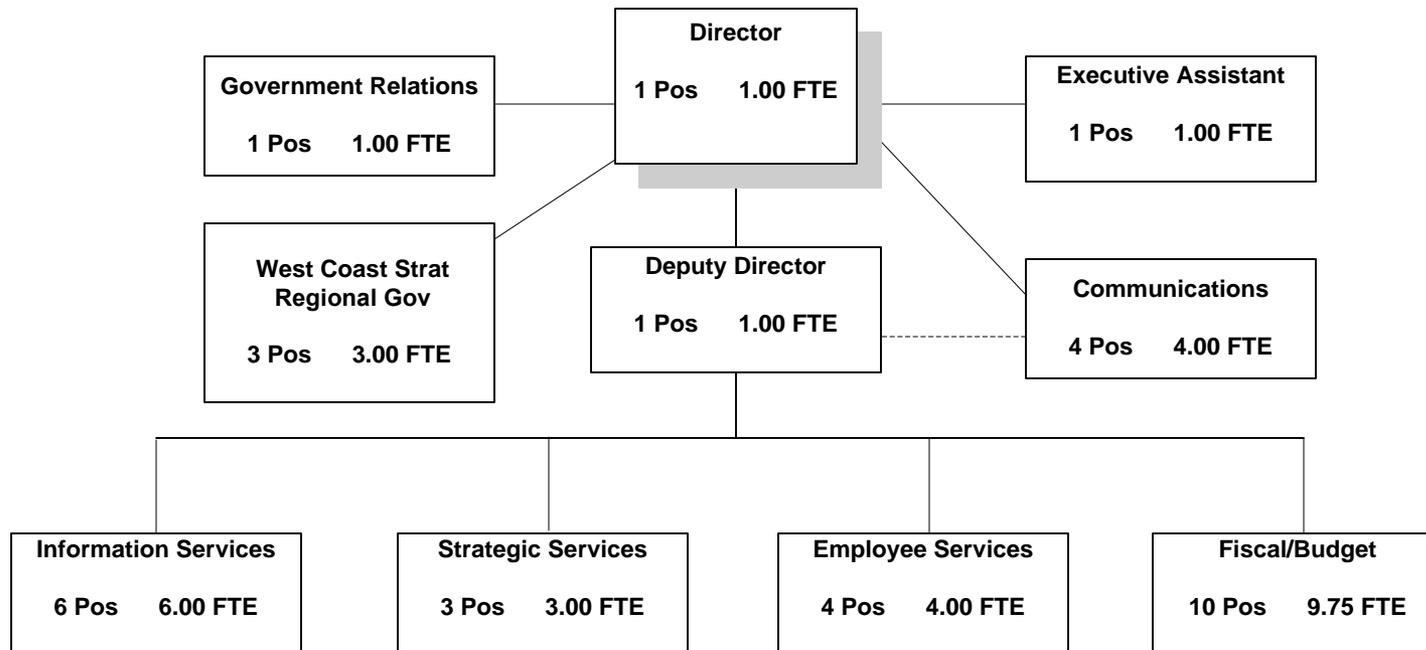
2013 – 15 Legislative Adopted Budget

Total FTE 131.88



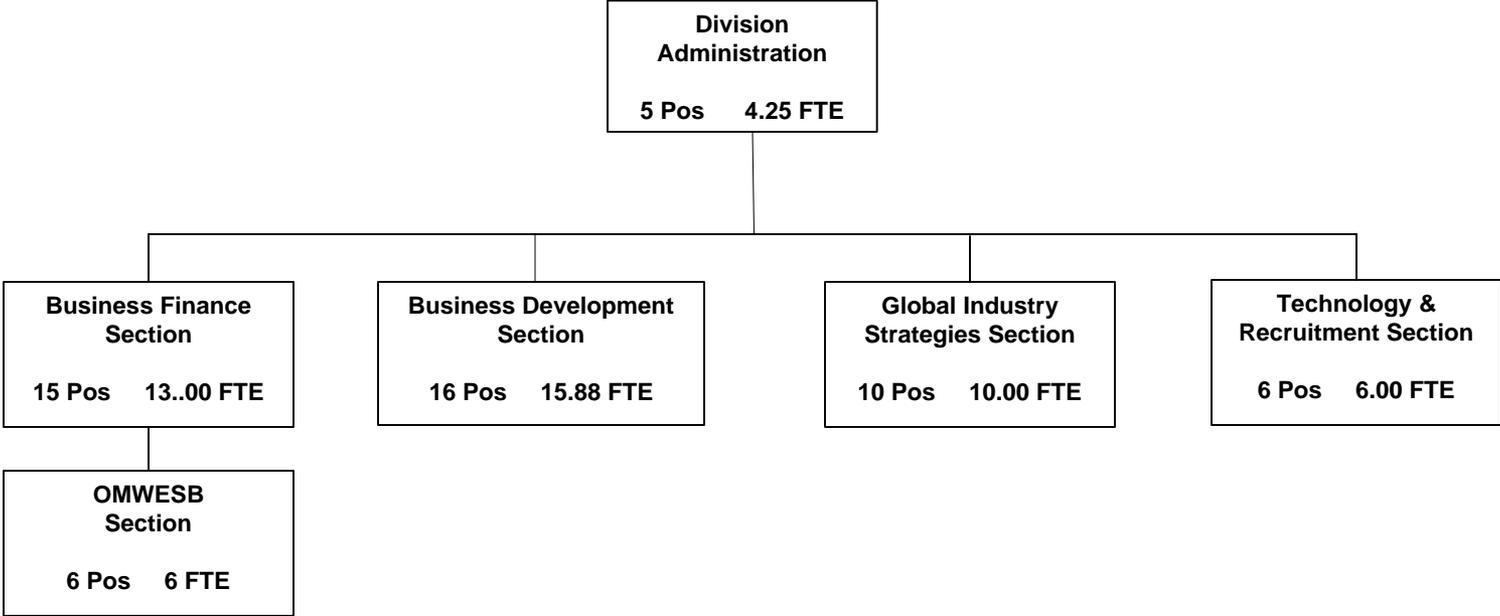
Oregon Business Development Department

Shared Services Division 2013 – 15 Legislative Adopted Budget Total FTE 33.75



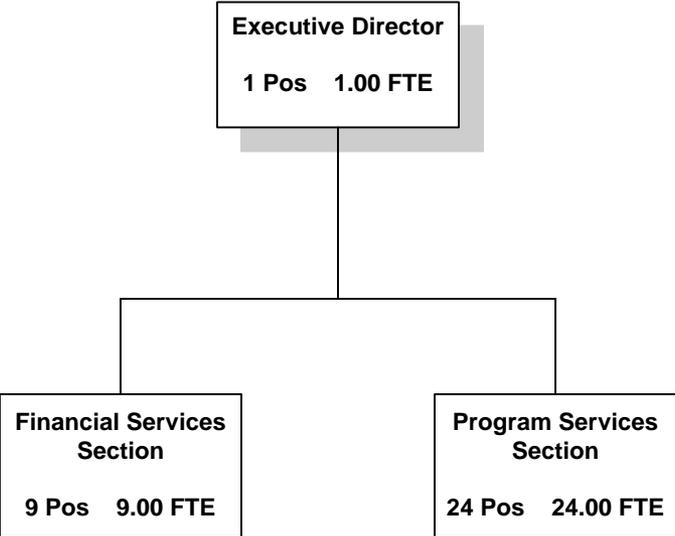
Oregon Business Development Department

Business, Innovation and Trade Division
2013 – 15 Legislative Adopted Budget
Total FTE 55.13



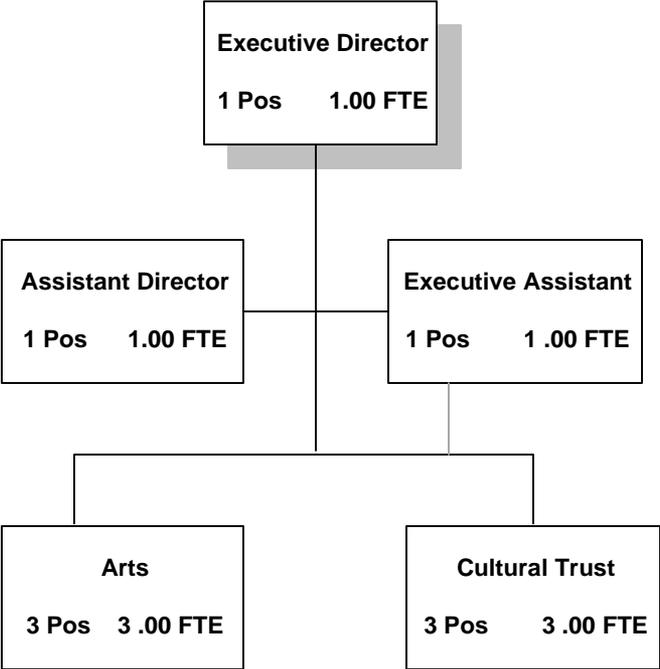
Oregon Business Development Department

Infrastructure Financing Division
2013 - 15 Legislative Adopted Budget
Total FTE 34.00



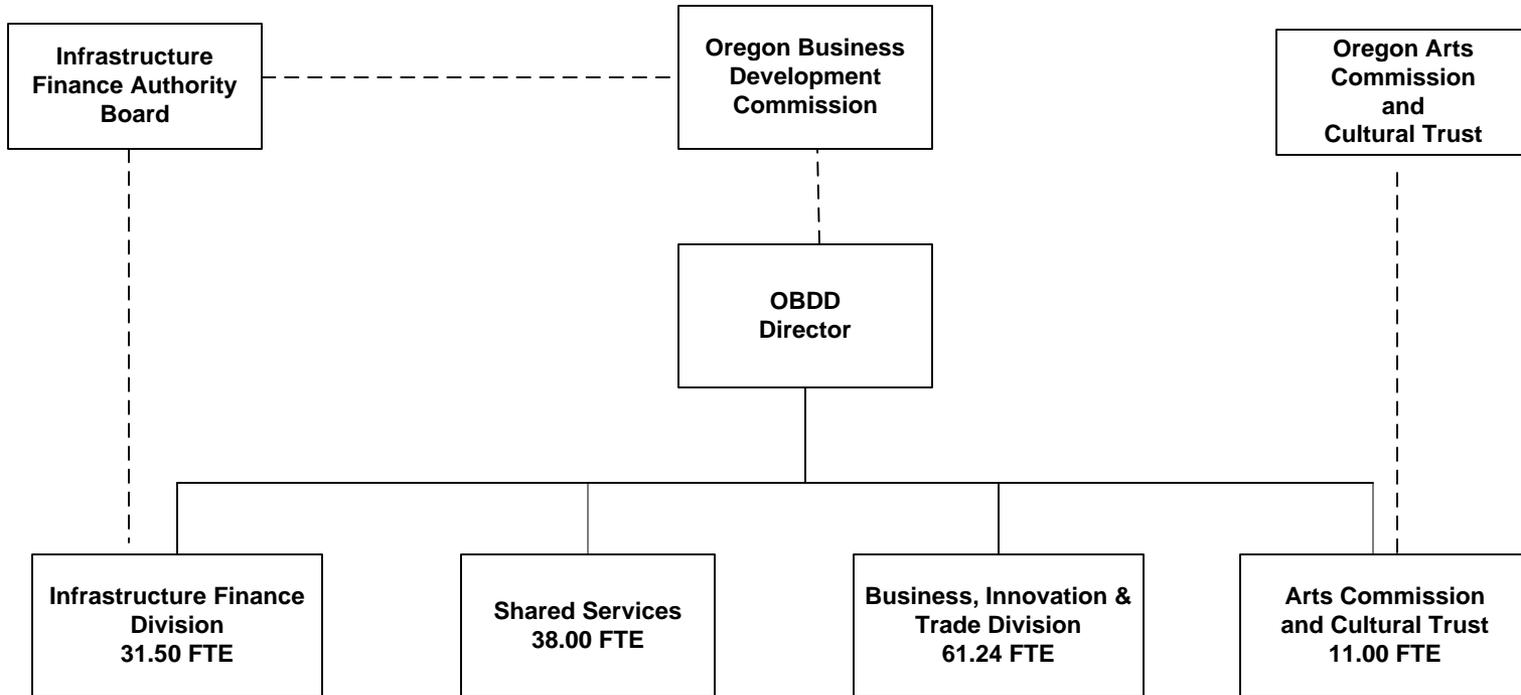
Oregon Business Development Department

Arts Commission & Cultural Trust
2013 – 15 Legislative Adopted Budget
Total FTE = 9.00



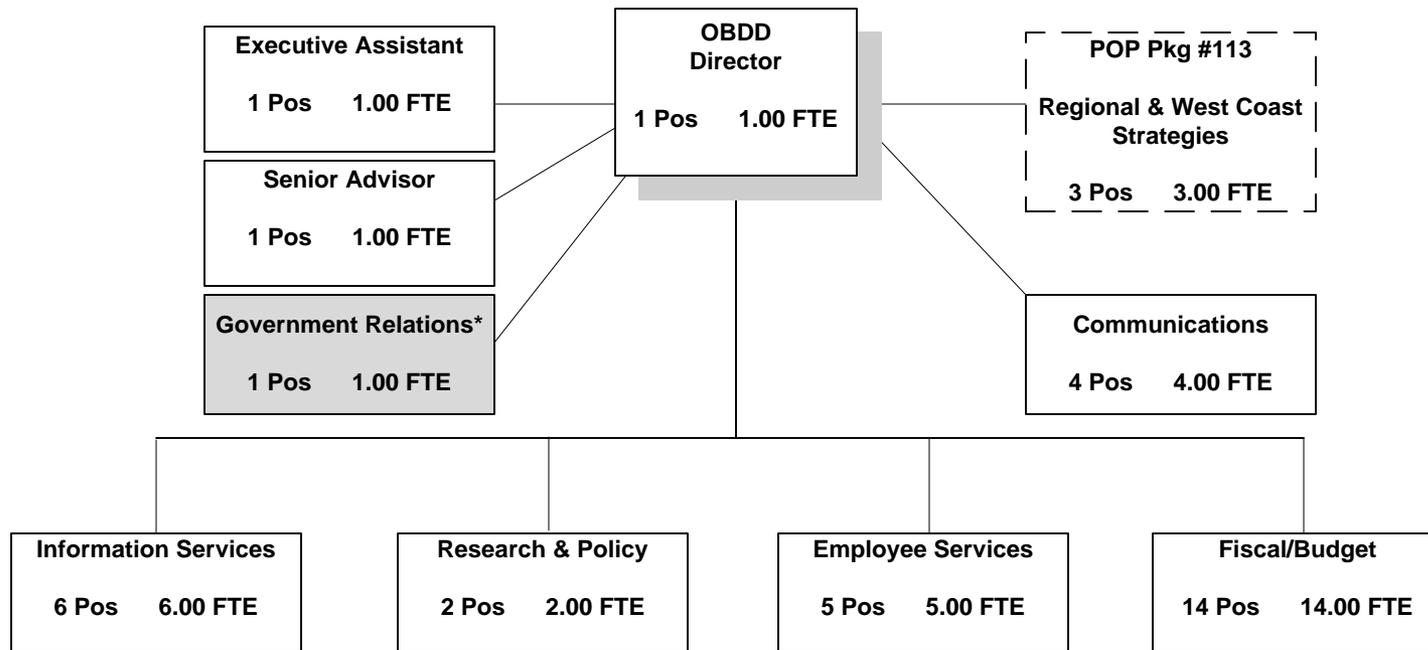
Oregon Business Development Department

Overall Structure 2015 – 17 Governor's Budget Total FTE = 141.74



Oregon Business Development Department

Shared Services Division 2015 – 17 Governor’s Budget Total FTE 38.00



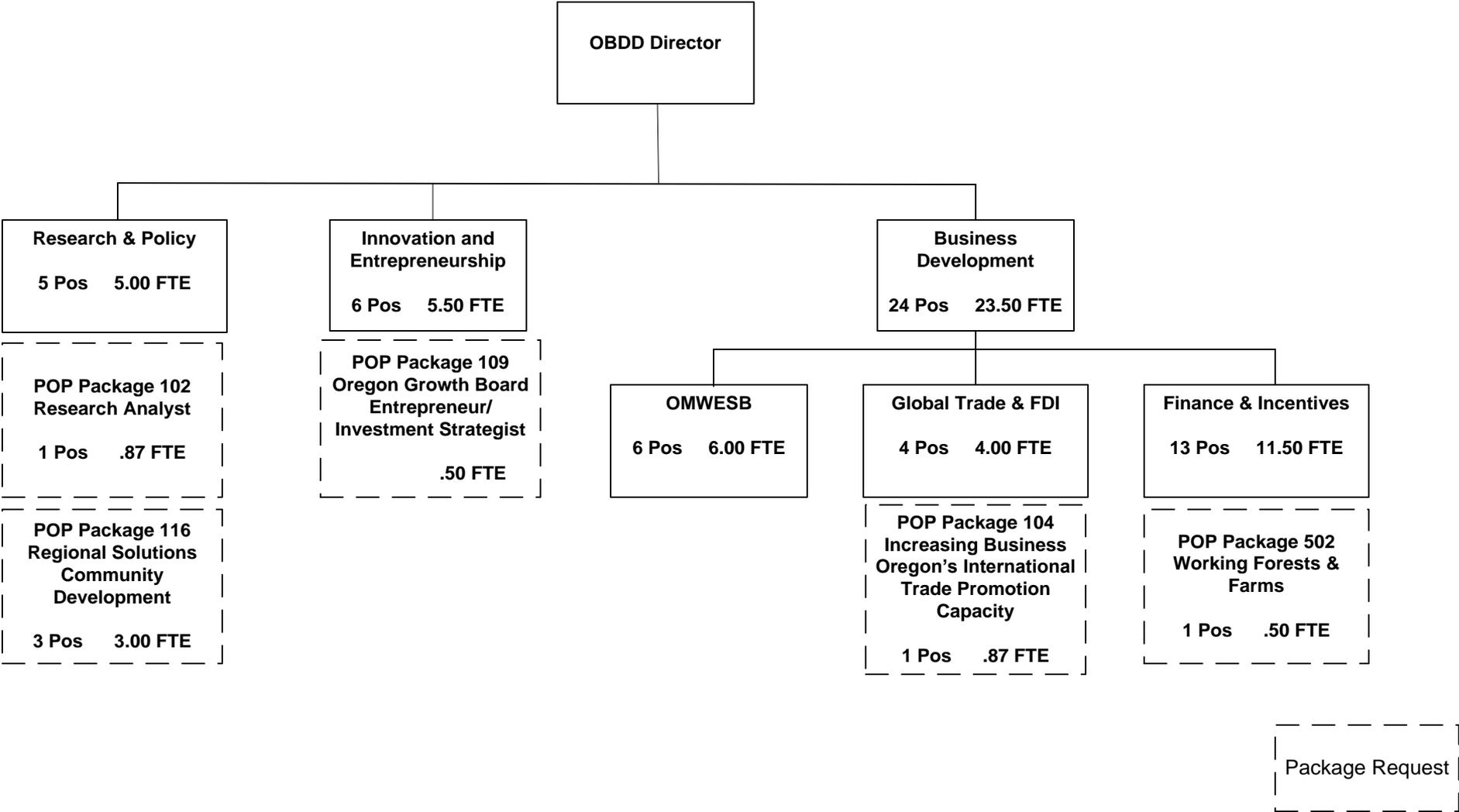
* Position Abolished during 2013-2015 through a Permanent Finance Plan

Oregon Business Development Department

Business, Innovation and Trade Division

2015 – 17 Governor’s Budget

Total FTE 61.24

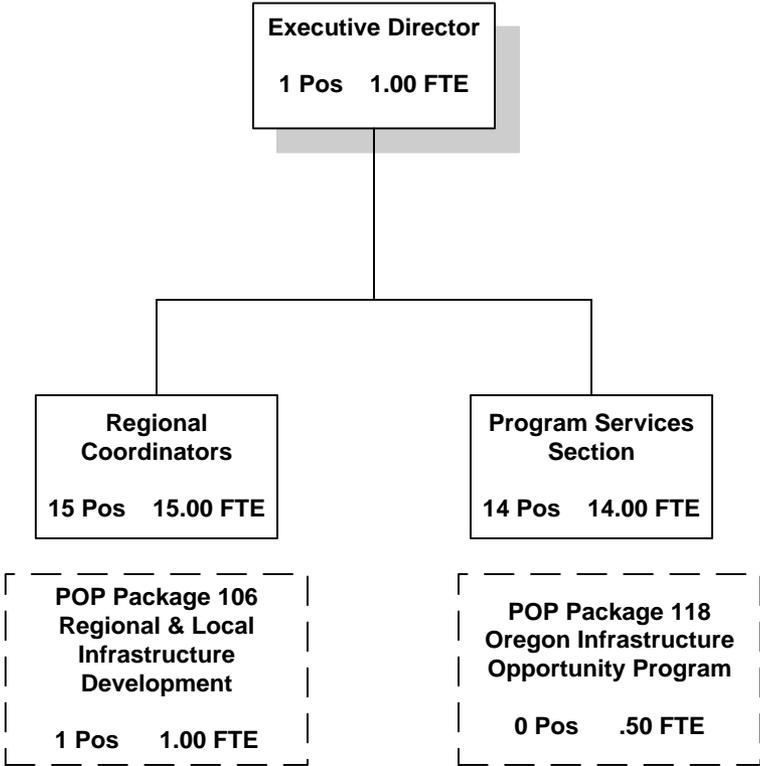


Oregon Business Development Department

Infrastructure Financing Division

2015 - 17 Governor's Budget

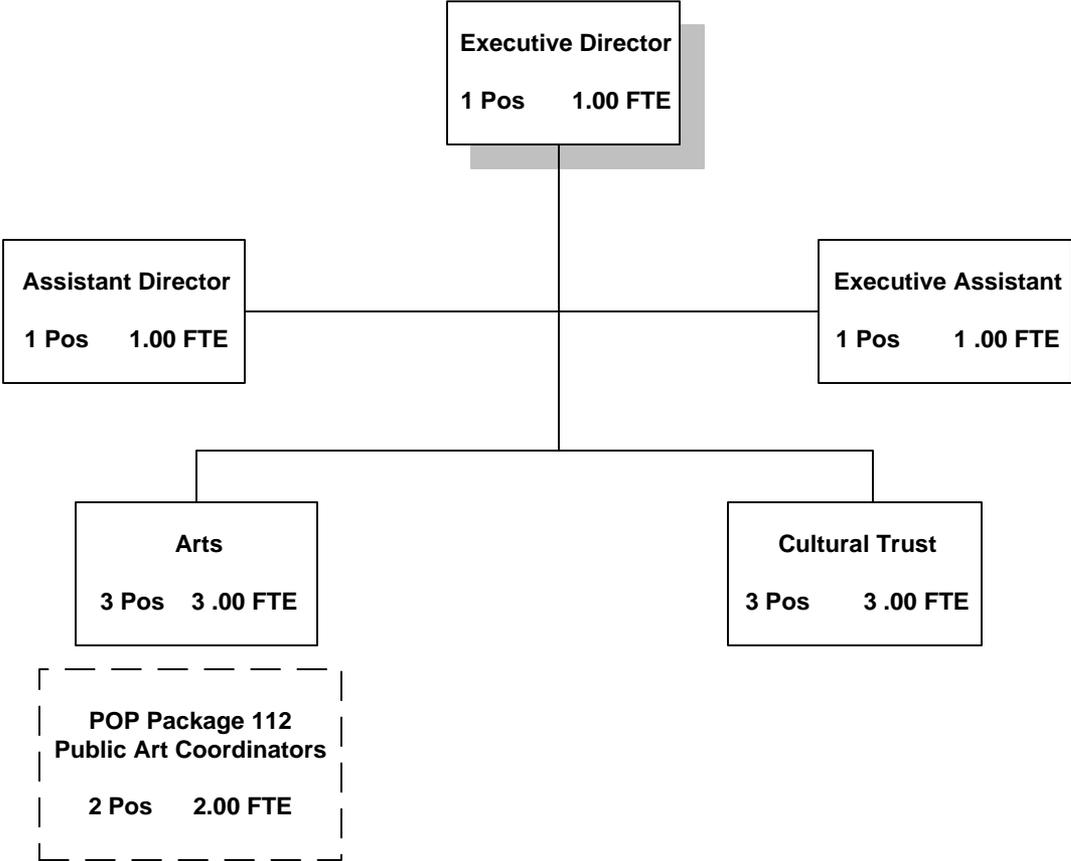
Total FTE 31.50



Package Request

Oregon Business Development Department

Arts Commission & Cultural Trust
2015 - 17 Governor's Budget
Total FTE = 11.00



Package Request

ORBITS Budget Narrative

Revenue Discussion

Source of funds: Lottery Funds

Lottery Funds are constitutionally dedicated for creating jobs, furthering economic development, financing public education, restoring and protecting parks, beaches, watersheds and critical fish and wildlife habitats.

Any required matching funds? No.

Agency programs funded with Lottery Funds:

- Shared Services – includes the following sections:
 - Director’s Office
 - Fiscal & Budget
 - Information Technology
 - Employee Services
- Business, Innovation and Trade services:
 - Business Development
 - Business Retention, Expansion & Recruitment
 - Global Trade
 - Business Finance
 - Small Business Services
 - Innovation and Entrepreneurship
 - Research & Policy
- Strategic Reserve Fund
- Business Expansion Program
- Industry Competitiveness Fund
- Business Retention Program
- Oregon Innovation Council
- Innovation Initiatives (RAIN, OMI, NWCSM)
- Small Business Assistance Programs
- Transformative Technology Grant Program
- Pass through funding to the Film and Video Office
- Lottery Bond Debt Service

ORBITS Budget Narrative

The following charts show Lottery Funds received or requested, expended and carried forward for three biennia:

Lottery Funds

2011-13 Biennium (Actual)

Program Area	11-13 Beg Balance	11-13 Received	11-13 Expended	11-13 Carried Forward
Shared Services	930,767	6,537,891	6,494,693	973,965
Business, Innovation & Trade	4,089,569	44,325,269	39,924,575	8,490,263
Office of Film and Video	-	1,102,030	1,102,030	-
Lottery Bond Debt Service	10,394	82,347,752	82,100,202	257,944
Total 2011-13 Lottery Funds	\$ 5,030,730	\$ 134,312,942	\$ 129,621,500	\$ 9,722,172

2013-15 Biennium (Projected)

Program Area	13-15 Beg Balance	13-15 Received	13-15 Expended	13-15 Reverted*
Shared Services	973,965	7,819,653	8,176,956	616,662
Business, Innovation & Trade	8,490,263	55,900,123	56,818,473	7,571,913
Office of Film and Video	-	1,130,544	1,130,544	-
Lottery Bond Debt Service	257,944	47,768,993	48,026,937	-
Total 2013-15 Lottery Funds	\$ 9,722,172	\$ 112,619,313	\$ 114,152,910	\$ 8,188,575

2015-17 Biennium - Governor's Budget

Program Area	15-17 Beg Balance	15-17 Received	15-17 Expended	15-17 Reverted
Shared Services	-	8,641,118	8,641,118	-
Business, Innovation & Trade	-	71,931,382	71,931,382	-
Infrastructure Finance Authority	-	7,000,000	7,000,000	-
Office of Film and Video	-	1,164,460	1,164,460	-
Lottery Bond Debt Service	-	55,334,728	55,334,728	-
Total 2015-17 Lottery Funds	\$ -	\$ 144,071,688	\$ 144,071,688	\$ -

*HB 2322 (2013 Session) created Lottery Fund reversion for all amounts remaining unspent by a state agency from statutory allocations made from the Administrative Services Economic Development Fund. Any 2013-15 Lottery Fund balances remaining at December 31, 2015, will be reverted to the Administrative Services Economic Development fund at Department of Administrative Services; therefore, the Department will not have any 2015-17 Lottery Fund beginning balances.

ORBITS Budget Narrative

Source of funds: Other Funds

Revenues that support the department's Other Fund programs include loan principal and interest repayments, investment interest earnings, lottery revenue, General Obligation Bond (GOB) and Oregon Bond Bank revenue bond proceeds, loan and service fees, donations, pass through monies received from Oregon Health Authority for the Safe Drinking Water Program and an assessment from state agencies for certification of Minority, Women and Emerging Small Businesses.

Any required matching funds? No

Agency programs funded with Other Funds:

- Strategic Reserve Fund
- Business Retention Program
- Business Finance Programs and Administration
 - Oregon Business Development Fund
 - Entrepreneurial Development Loan Fund
 - Capital Access Program
 - Credit Enhancement Fund
- Working Forests and Farms
- Industrial Lands
- Brownfields Program and Administration
- Office of Minority, Women and Emerging Small Business
- Infrastructure Finance Authority Programs
 - Special Public Works Fund
 - Water/Waste Water Fund
 - Safe Drinking Water Program
 - Ports Programs
 - Seismic Rehabilitation Grant Program
 - Regional Infrastructure Fund
 - Infrastructure Opportunity Program
- Arts Commission Public Art Program
- Oregon Cultural Trust

ORBITS Budget Narrative

Basis for 2015-17 biennium estimates: Cash flow analysis of the revolving loan funds and estimated level of revenue bond sales.

Source of funds: Federal Funds

- Community Development Block Grant (CDBG), Housing and Urban Development
- Brownfields, Environmental Protection Agency
- State Small Business Credit Initiative (SSBCI), U.S. Department of the Treasury
- State Trade & Export Promotion Grant (STEP), U.S. Small Business Administration
- Arts Across Oregon, National Endowment for the Arts

Any required matching funds? Yes

- CDBG: Administration is 2% of allocation and requires 100% match provided by department other funds.
- Brownfields: 20% match. Approximately 14% is matched by OBDD administration other funds and remainder is local match.
- State Small Business Credit Initiative: match is not required
- State Trade & Export Promotion Grant: 25% match provided by Oregon Trade Promotion Program ICF funds.
- Arts Across Oregon: 100% match provided by state General Fund.

Agency programs funded with Federal Funds:

- CDBG
- Brownfields
- Business Finance - State Small Business Credit Initiative
- STEP Program
- Arts Across Oregon

Basis for 2015-17 biennium estimates: Expected level of grants to be received.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2011-2013 Actual	2013-15 Legislatively Adopted	2013-15 Estimated	2015-17		
						Agency Request	Governor's Budget	Legislatively Adopted
<u>Agency-Wide</u>								
Limited								
Business Lic and Fees	3400	0205	5,000	7,500	7,500	7,500	7,500	
Charges for Services	3400	0410	178,000	177,650	268,550	287,650	287,650	
General Fund Obligation Bonds	3400	0555	0	35,120,000	35,120,000	101,340,000	100,000,000	
Lottery Bonds	3400	0565	0	11,646,229	11,646,229	2,333,573	17,108,364	
Interest Income	3400	0605	557,298	853,250	110,000	888,055	888,055	
Interest Income	3430	0605	783,154	0	0	0	0	
Interest Income	4400	0605	75,031	0	68,006	0	0	
Interest Income	4430	0605	521,028	0	606,940	0	0	
Donations	3400	0905	8,642,762	8,100,000	8,280,000	8,269,356	8,269,356	
Grants	3400	0910	0	460,000	520,000	460,000	460,000	
Loan Repayments	3400	0925	603,179	200,000	223,050	212,194	212,194	
Other Revenues	3400	0975	587,760	2,548,867	1,664,315	11,246,791	11,246,791	
Federal Revenue	6400	0995	38,873,526	39,685,377	36,657,280	35,260,349	35,260,349	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Source	Fund	ORBITS Revenue Acct	2011-2013 Actual	2013-15 Legislatively Adopted	2013-15 Estimated	2015-17		
						Agency Request	Governor's Budget	Legislatively Adopted
Non-limited								
Business Lic and Fees	3200	0205	0	2,000	1,000	2,000	2,000	
Non-Bus Lic and Fees	3200	0210	532	0	600	0	0	
Charges for Services	3200	0410	612,546	1,169,670	845,000	1,124,670	1,124,670	
Rents and Royalties	3200	0510	6,746	0	18,000	18,000	18,000	
Lottery Bonds	3200	0565	0	12,000,000	12,000,000	165,676,427	59,806,924	
Revenue Bonds	3200	0570	10,246,249	27,521,174	25,000,000	30,000,000	30,000,000	
Refunding Bonds	3200	0575	689,813	0	0	0	0	
Refunding Bonds	3230	0575	85,942,901	0	0	0	0	
Interest Income	3200	0605	39,510,215	43,759,963	36,882,905	35,957,730	35,957,730	
Interest Income	3230	0605	831	36,000	675	36,000	36,000	
Loan Repayments	3200	0925	99,341,345	69,339,696	71,303,360	65,701,606	65,701,606	
Other Revenues	3200	0975	20,502	18,000	30,000	241,830	241,830	

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-000-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	596,059	-	-	-	-	-
Transfer In - Intrafund	46,287,550	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	45,172,325	-	-
Tsfr From Administrative Svcs	133,716,883	111,240,265	112,075,265	88,648,842	135,805,336	-
Transfer Out - Intrafund	(46,287,550)	-	-	-	-	-
Total Lottery Funds	\$134,312,942	\$111,240,265	\$112,075,265	\$133,821,167	\$135,805,336	-
Other Funds						
Business Lic and Fees	5,000	7,500	7,500	7,500	7,500	-
Charges for Services	178,000	177,650	177,650	287,650	287,650	-
General Fund Obligation Bonds	-	35,120,000	35,120,000	101,340,000	100,000,000	-
Lottery Bonds	-	2,055,636	11,646,229	2,333,573	17,108,364	-
Interest Income	1,340,452	853,250	853,250	888,055	888,055	-
Donations	8,642,762	8,100,000	8,100,000	8,269,356	8,269,356	-
Grants (Non-Fed)	-	460,000	460,000	460,000	460,000	-
Loan Repayments	603,179	200,000	200,000	212,194	212,194	-
Other Revenues	587,760	2,548,867	2,548,867	11,246,791	11,246,791	-
Transfer In - Intrafund	36,064,727	11,317,523	11,317,523	12,584,709	12,509,709	-
Transfer In Other	-	1,458,768	1,458,768	-	-	-
Tsfr From Administrative Svcs	3,861,098	6,361,675	6,361,675	1,598,550	1,598,550	-
Tsfr From Energy, Dept of	400,000	-	-	-	-	-
Tsfr From Oregon Health Authority	821,158	529,000	529,000	548,000	548,000	-
Tsfr From Transportation, Dept	1,320,200	1,828,919	1,828,919	1,661,911	1,661,911	-
Tsfr From Public Utility Comm	171,196	99,471	99,471	-	-	-
Transfer Out - Intrafund	(12,472,806)	(115,104)	(115,104)	(174,153)	(174,153)	-

2015-17 Governor's Budget

Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-000-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Transfer to General Fund	(3,692,501)	-	-	-	-	-
Tsfr To Administrative Svcs	(28,897,154)	-	-	-	-	-
Tsfr To Governor, Office of the	(640,000)	(565,000)	(565,000)	(723,200)	(723,200)	-
Tsfr To Revenue, Dept of	(5,000)	-	-	-	-	-
Tsfr To Consumer/Bus Svcs	(22,085)	(53,865)	(53,865)	-	-	-
Tsfr To Parks and Rec Dept	(196,748)	-	-	-	-	-
Total Other Funds	\$8,069,238	\$70,384,290	\$79,974,883	\$140,540,936	\$153,900,727	-
Federal Funds						
Federal Funds	38,873,526	39,625,078	39,685,377	35,260,349	35,260,349	-
Tsfr To Housing and Com Svcs	(4,005,602)	(200,000)	(200,000)	-	-	-
Total Federal Funds	\$34,867,924	\$39,425,078	\$39,485,377	\$35,260,349	\$35,260,349	-
Nonlimited Other Funds						
Business Lic and Fees	-	2,000	2,000	2,000	2,000	-
Non-business Lic. and Fees	532	-	-	-	-	-
Charges for Services	612,546	1,169,670	1,169,670	1,124,670	1,124,670	-
Rents and Royalties	6,746	-	-	18,000	18,000	-
Lottery Bonds	-	12,000,000	12,000,000	165,676,427	59,806,924	-
Revenue Bonds	10,246,249	27,521,174	27,521,174	30,000,000	30,000,000	-
Refunding Bonds	86,632,714	-	-	-	-	-
Interest Income	39,511,046	43,795,963	43,795,963	35,993,730	35,993,730	-
Loan Repayments	99,341,345	69,339,696	69,339,696	65,701,606	65,701,606	-
Other Revenues	20,502	18,000	18,000	241,830	241,830	-
Transfer In - Intrafund	122,578,726	39,903,356	39,903,356	34,398,661	34,398,661	-
Tsfr From OR Business Development	950,000	-	-	-	-	-

2015-17 Governor's Budget

Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300

Cross Reference Number: 12300-000-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Nonlimited Other Funds						
Tsfr From Oregon Health Authority	26,369,043	16,901,791	16,901,791	17,736,000	17,736,000	-
Transfer Out - Intrafund	(146,170,647)	(51,105,775)	(51,105,775)	(46,809,217)	(46,734,217)	-
Transfer to Other	-	-	-	(15,676,427)	-	-
Tsfr To Administrative Svcs	(187,225)	-	-	-	-	-
Total Nonlimited Other Funds	\$239,911,577	\$159,545,875	\$159,545,875	\$288,407,280	\$198,289,204	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-210-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	75,031	-	-	-	-	-
Transfer In - Intrafund	46,273,717	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	35,807,457	-	-
Tsfr From Administrative Svcs	44,250,238	54,432,117	55,832,117	32,442,920	64,359,469	-
Transfer Out - Intrafund	(46,273,717)	-	-	-	-	-
Total Lottery Funds	\$44,325,269	\$54,432,117	\$55,832,117	\$68,250,377	\$64,359,469	-
Other Funds						
Business Lic and Fees	5,000	7,500	7,500	7,500	7,500	-
Charges for Services	178,000	177,650	177,650	287,650	287,650	-
General Fund Obligation Bonds	-	5,120,000	5,120,000	-	-	-
Lottery Bonds	-	-	-	886,133	2,072,223	-
Interest Income	441,153	45,000	45,000	51,450	51,450	-
Loan Repayments	603,179	200,000	200,000	212,194	212,194	-
Other Revenues	281,143	2,242,067	2,242,067	2,574,611	2,574,611	-
Transfer In - Intrafund	2,285,921	3,360,488	3,360,488	3,591,234	3,591,234	-
Tsfr From Administrative Svcs	1,178,663	1,361,675	1,361,675	1,198,550	1,198,550	-
Tsfr From Energy, Dept of	400,000	-	-	-	-	-
Tsfr From Transportation, Dept	568,103	1,114,098	1,114,098	980,632	980,632	-
Tsfr From Public Utility Comm	171,196	99,471	99,471	-	-	-
Transfer Out - Intrafund	(794,509)	(115,104)	(115,104)	(174,153)	(174,153)	-
Transfer to General Fund	(3,692,501)	-	-	-	-	-
Tsfr To Governor, Office of the	(640,000)	(565,000)	(565,000)	(723,200)	(723,200)	-
Tsfr To Revenue, Dept of	(5,000)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-110-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Transfer In Lottery Proceeds	-	-	-	425,000	-	-
Tsfr From Administrative Svcs	6,537,891	7,819,653	7,819,653	7,434,268	8,024,456	-
Total Lottery Funds	\$6,537,891	\$7,819,653	\$7,819,653	\$7,859,268	\$8,024,456	-
Other Funds						
Interest Income	12,993	8,000	8,000	8,000	8,000	-
Other Revenues	6,046	-	-	-	-	-
Transfer In - Intrafund	1,453,027	994,546	994,546	1,734,160	1,659,160	-
Transfer Out - Intrafund	(788,602)	-	-	-	-	-
Total Other Funds	\$683,464	\$1,002,546	\$1,002,546	\$1,742,160	\$1,667,160	-
Federal Funds						
Federal Funds	-	-	-	197,214	197,214	-
Total Federal Funds	-	-	-	\$197,214	\$197,214	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-210-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Tsfr To Consumer/Bus Svcs	(22,085)	(53,865)	(53,865)	-	-	-
Total Other Funds	\$958,263	\$12,993,980	\$12,993,980	\$8,892,601	\$10,078,691	-
Federal Funds						
Federal Funds	13,616,723	8,622,679	8,642,379	3,447,061	3,447,061	-
Total Federal Funds	\$13,616,723	\$8,622,679	\$8,642,379	\$3,447,061	\$3,447,061	-
Nonlimited Other Funds						
Business Lic and Fees	-	2,000	2,000	2,000	2,000	-
Non-business Lic. and Fees	532	-	-	-	-	-
Charges for Services	612,346	885,000	885,000	840,000	840,000	-
Rents and Royalties	6,746	-	-	18,000	18,000	-
Lottery Bonds	-	-	-	55,283,867	21,903,462	-
Interest Income	3,274,715	3,229,274	3,229,274	3,216,006	3,216,006	-
Loan Repayments	9,341,006	7,996,162	7,996,162	9,075,988	9,075,988	-
Other Revenues	20,502	18,000	18,000	241,830	241,830	-
Transfer In - Intrafund	2,874,508	-	-	-	-	-
Tsfr From OR Business Development	950,000	-	-	-	-	-
Transfer Out - Intrafund	(4,014,529)	(2,920,621)	(2,920,621)	(3,333,763)	(3,316,888)	-
Transfer to Other	-	-	-	(5,283,867)	-	-
Total Nonlimited Other Funds	\$13,065,826	\$9,209,815	\$9,209,815	\$60,060,061	\$31,980,398	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-300-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	-	-	-	-	7,000,000	-
Total Lottery Funds	-	-	-	-	\$7,000,000	-
Other Funds						
General Fund Obligation Bonds	-	30,000,000	30,000,000	101,340,000	100,000,000	-
Lottery Bonds	-	258,581	9,849,174	1,447,440	15,036,141	-
Interest Income	4,247	-	-	214	214	-
Other Revenues	-	-	-	8,021,489	8,021,489	-
Transfer In - Intrafund	4,806,541	6,962,489	6,962,489	7,259,315	7,259,315	-
Transfer In Other	-	1,458,768	1,458,768	-	-	-
Tsfr From Oregon Health Authority	821,158	529,000	529,000	548,000	548,000	-
Transfer Out - Intrafund	(1,546,688)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(196,748)	-	-	-	-	-
Total Other Funds	\$3,888,510	\$39,208,838	\$48,799,431	\$118,616,458	\$130,865,159	-
Federal Funds						
Federal Funds	24,033,304	29,166,213	29,206,812	29,724,756	29,724,756	-
Tsfr To Housing and Com Svcs	(4,005,602)	(200,000)	(200,000)	-	-	-
Total Federal Funds	\$20,027,702	\$28,966,213	\$29,006,812	\$29,724,756	\$29,724,756	-
Nonlimited Other Funds						
Charges for Services	200	284,670	284,670	284,670	284,670	-
Lottery Bonds	-	12,000,000	12,000,000	110,392,560	37,903,462	-
Revenue Bonds	10,246,249	27,521,174	27,521,174	30,000,000	30,000,000	-
Interest Income	36,236,331	40,566,689	40,566,689	32,777,724	32,777,724	-
Loan Repayments	90,000,339	61,343,534	61,343,534	56,625,618	56,625,618	-
Transfer In - Intrafund	117,048,790	39,903,356	39,903,356	34,398,661	34,398,661	-

2015-17 Governor's Budget

Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-300-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Nonlimited Other Funds						
Tsfr From Oregon Health Authority	26,369,043	16,901,791	16,901,791	17,736,000	17,736,000	-
Transfer Out - Intrafund	(121,324,458)	(48,185,154)	(48,185,154)	(43,475,454)	(43,417,329)	-
Transfer to Other	-	-	-	(10,392,560)	-	-
Tsfr To Administrative Svcs	(187,225)	-	-	-	-	-
Total Nonlimited Other Funds	\$158,389,269	\$150,336,060	\$150,336,060	\$228,347,219	\$166,308,806	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300

Cross Reference Number: 12300-500-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Tsfr From Administrative Svcs	1,102,030	1,130,544	1,130,544	1,164,460	1,164,460	-
Total Lottery Funds	\$1,102,030	\$1,130,544	\$1,130,544	\$1,164,460	\$1,164,460	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-600-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Lottery Bonds	-	1,797,055	1,797,055	-	-	-
Interest Income	98,282	800,000	800,000	828,141	828,141	-
Donations	8,642,762	8,100,000	8,100,000	8,269,356	8,269,356	-
Grants (Non-Fed)	-	460,000	460,000	460,000	460,000	-
Other Revenues	272,565	300,000	300,000	650,691	650,691	-
Transfer In - Intrafund	3,298,105	-	-	-	-	-
Tsfr From Transportation, Dept	752,097	714,821	714,821	681,279	681,279	-
Transfer Out - Intrafund	(3,298,105)	-	-	-	-	-
Total Other Funds	\$9,765,706	\$12,171,876	\$12,171,876	\$10,889,467	\$10,889,467	-
Federal Funds						
Federal Funds	1,223,499	1,836,186	1,836,186	1,891,318	1,891,318	-
Total Federal Funds	\$1,223,499	\$1,836,186	\$1,836,186	\$1,891,318	\$1,891,318	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300
Cross Reference Number: 12300-900-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Lottery Funds						
Interest Income	521,028	-	-	-	-	-
Transfer In - Intrafund	13,833	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	8,939,868	-	-
Tsfr From Administrative Svcs	81,826,724	47,857,951	47,292,951	47,607,194	55,256,951	-
Transfer Out - Intrafund	(13,833)	-	-	-	-	-
Total Lottery Funds	\$82,347,752	\$47,857,951	\$47,292,951	\$56,547,062	\$55,256,951	-
Other Funds						
Interest Income	783,154	-	-	-	-	-
Transfer In - Intrafund	24,221,133	-	-	-	-	-
Tsfr From Administrative Svcs	2,682,435	5,000,000	5,000,000	400,000	400,000	-
Transfer Out - Intrafund	(6,044,902)	-	-	-	-	-
Tsfr To Administrative Svcs	(28,897,154)	-	-	-	-	-
Total Other Funds	(\$7,255,334)	\$5,000,000	\$5,000,000	\$400,000	\$400,000	-
Nonlimited Other Funds						
Refunding Bonds	86,632,714	-	-	-	-	-
Transfer In - Intrafund	2,655,428	-	-	-	-	-
Transfer Out - Intrafund	(20,831,660)	-	-	-	-	-
Total Nonlimited Other Funds	\$68,456,482	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

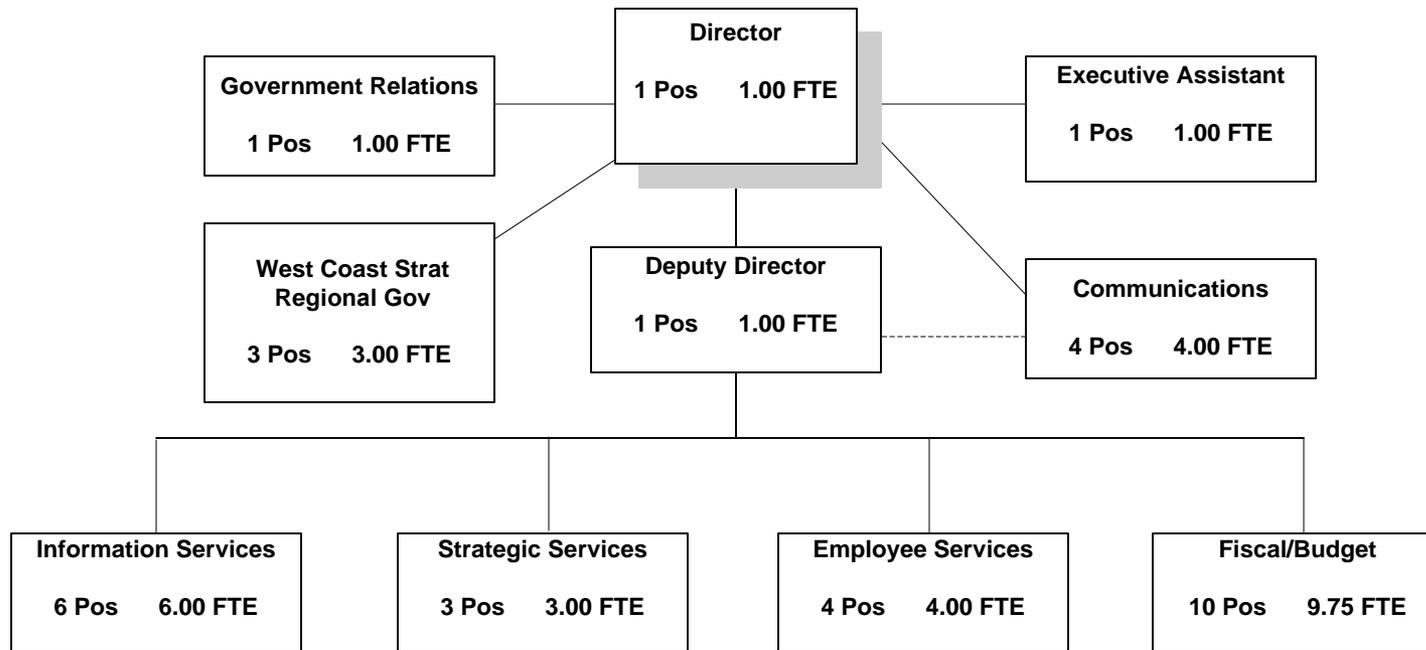
Agency Number: 12300

Cross Reference Number: 12300-910-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Interest Income	623	250	250	250	250	-
Other Revenues	28,006	6,800	6,800	-	-	-
Total Other Funds	\$28,629	\$7,050	\$7,050	\$250	\$250	-

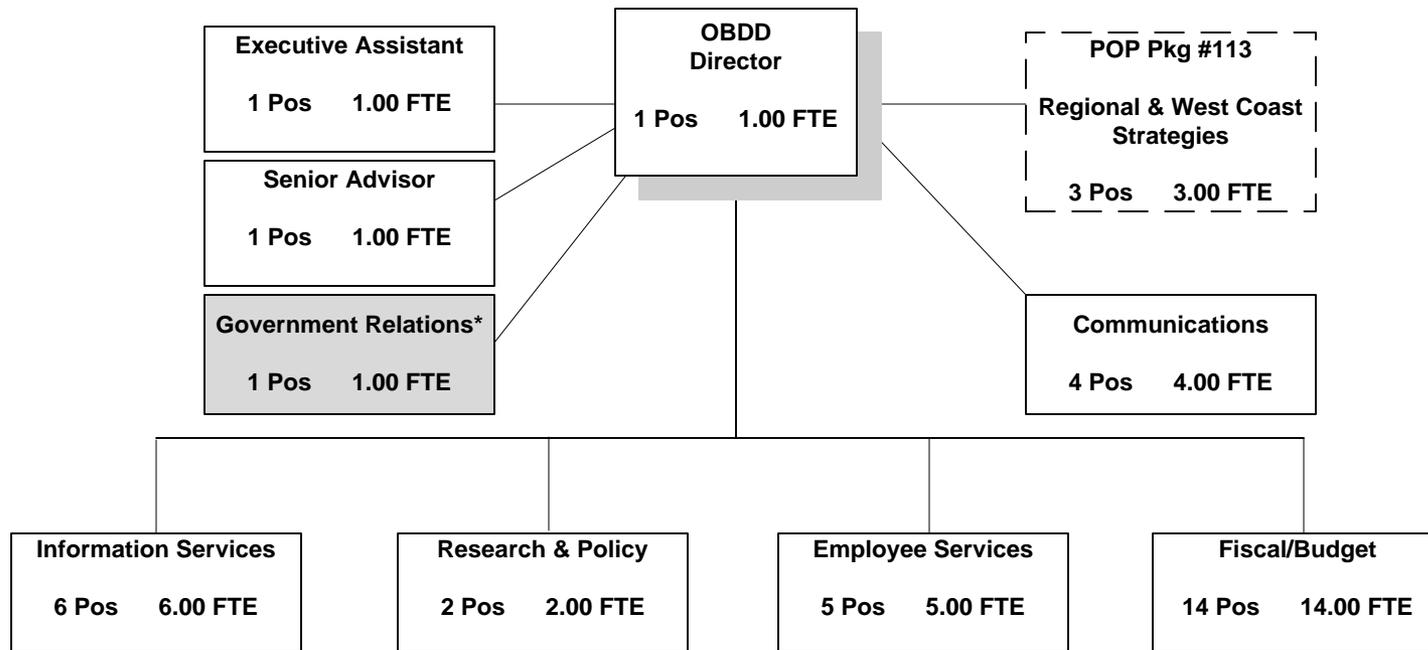
Oregon Business Development Department

Shared Services Division 2013 – 15 Legislative Adopted Budget Total FTE 33.75



Oregon Business Development Department

Shared Services Division 2015 – 17 Governor’s Budget Total FTE 38.00



* Position Abolished during 2013-2015 through a Permanent Finance Plan

ORBITS Budget Narrative

Shared Services

Program Description

Purpose, customers and source of funding:

The Department's shared service functions include: Director's Office, Employee Services, Fiscal and Budget Services, Strategic Services and the Technology Project Office.

- The Director's Office includes the department director, deputy director, executive assistant, government relations manager and the marketing and communication team. The office is responsible for all activities in support of the Business Development Commission, for oversight of agency operations, for legislative activities, government relations and internal/external communications. The government relations manager position within the Director's Office was abolished through a permanent finance plan approved during the 2013-15 biennium. An existing position in the Research & Policy division within Business, Innovation & Trade is being utilized for legislative and government affairs. The agency marketing function within the communications team has become part of the Business Development division within Business, Innovation & Trade. The department is requesting that the 3 positions (3.00 FTE) within Shared Services be moved into the Business, Innovation & Trade division in the 2015-17 Legislatively Adopted Budget.
- Employee Services is responsible for employee recruitment, human resources, facility services and reception services.
- Fiscal and Budget Services is responsible for the department's budget development and administration, financial reporting, accounts receivable, accounts payable, employee payroll and agency contracts.
- Strategic Services is responsible for the department's strategic planning efforts, policy development, performance reporting, project management of strategic initiatives and legislative support. The Strategic Services section has become part of the new Research & Policy division within Business, Innovation & Trade. The department is requesting that the 2 positions (2.00 FTE) within Strategic Services be moved into the Business, Innovation & Trade division in the 2015-17 Legislatively Adopted Budget.
- Technology Project office is responsible for maintaining and implementing system technology to support the performance of the Agency's programmatic service delivery.

The majority of Shared Service customers are department staff or stakeholders. Shared Services functions are funded using 78% Lottery Funds, 20% Other Funds and 2% Federal Funds.

ORBITS Budget Narrative

Activities, programs and issues in the program unit base budget:

- Communication services, including public information officer
- Marketing services, including collateral development
- Website & external newsletter services
- Employee services, including employee recruitment, human resources, facility supervision and reception
- Budget services, including budget development and monitoring
- Financial reporting
- Fiscal services, including payroll, accounts receivable, accounts payable and agency contracts
- Legislative Key Performance Measure tracking and Annual Performance Progress Reporting
- Policy services, including rules coordination and promulgation
- Project management of strategic initiatives
- Information Technology services, including help desk, application development and support, support for portable devices

Important background information for decision makers:

The costs of delivering the shared service functions of the department are almost exclusively staffing related. There is very little programmatic funding. If staff are lost due to budget reductions, shared services cannot continue the same level of support to the job creation and administrative arms of the agency.

Expected results from the 2015-17 budget:

These functions provide support to the other programmatic areas of the agency. The results of Shared Services will assist the IFA, BITD and Arts/Cultural Trust in achieving their programmatic missions.

Additionally, the department will be in compliance with state and federal reporting requirements and timelines as a result of shared service functions.

Revenue sources and proposed revenue changes:

The Revenue sources for the Shared Services Division are direct Lottery and Other Funds from the Infrastructure Finance Authority, Business Finance and OMWESB programs. There are no proposed revenue changes.

ORBITS Budget Narrative

Proposed new laws that apply to the program unit:

The department is not proposing any new laws that apply to the Shared Services Division.

2015-17 Governor's Budget

Shared Services

Description	Lottery Funds	Other Funds	Federal Funds	Total Funds	Positions	FTE
Base Budget	\$ 7,436,141	\$ 1,898,503	\$ 183,522	\$ 9,518,166	35	35.00
Current Service Level Packages						
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor	(11,885)	29,248	7,665	25,028	-	-
Pkg. 021 - Phase-In	-	-	-	-	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs	(224,930)	-	-	(224,930)	-	-
Pkg. 031 - Standard Inflation	208,107	12,448	-	220,555	-	-
Pkg. 032 - Above Standard Inflation	67	154	-	221	-	-
Pkg. 060 - Technical Adjustments	-	18,232	6,027	24,259	-	-
Total Current Service Level Packages	\$ (28,641)	\$ 60,082	\$ 13,692	\$ 45,133	-	-
Total Current Service Level (CSL)	\$ 7,407,500	\$ 1,958,585	\$ 197,214	\$ 9,563,299	35	35.00
Policy Option Packages						
Pkg. 108 - Data Warehouse Upgrade (NOT FUNDED)			-	-	-	-
Pkg. 113 - Regional Solutions and West Coast Strateg	1,233,618			1,233,618	3	3.00
Total Policy Option Packages	\$ 1,233,618	\$ -	\$ -	\$ 1,233,618	\$ 3	3.00
Governor's Budget	\$ 8,641,118	\$ 1,958,585	\$ 197,214	\$ 10,796,917	38	38.00

Shared Services

Essential Packages

Essential packages present budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium.

ORBITS Budget Narrative

010 Non-PICS Personal Services/Vacancy Factor

This package includes standard inflation of 3% on non-PICS items such as overtime, differential, temporary appointments and unemployment assessment, including OPE associated with them. The vacancy factor calculation projects budget changes related to staff turnover and position vacancies during the 2015-17 biennium.

022 Phase-Out

This package is used to phase out decreased cost resulting from the elimination of pilot programs and other one-time costs that will not be funded in the 2015-17 biennium. It is also used to remove excess/empty limitation. This package includes:

Lottery Funds

- Removes the one-time allocation of \$224,930 for Regional Governance Solutions and West Coast Strategies Services and Supplies. Total limitation of \$1,124,525 was provided to support 3 limited duration positions. Position limitation was eliminated through PICS.

031 Inflation & Price List Adjustments

This package includes a 3% increase for biennial general inflation; a 19.2% increase for Attorney General services; and a 3% increase for Facilities Rent. This package also includes changes to State Government Services Charges for the 2015-17 biennium.

032 Above Standard Inflation

This package includes the additional 0.3% increase over the standard 3% general inflation for Professional Services and IT Professional Services (contract providers).

060 Technical Adjustments

To move \$24,259 in Services and Supplies for 4 positions moved from IFA to Shared Services, Fiscal and Budget Services in PICS freeze.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	7,665	-	-	7,665
Transfer In - Intrafund	-	-	26,973	-	-	-	26,973
Tsfr From Administrative Svcs	-	(8,577)	-	-	-	-	(8,577)
Total Revenues	-	(\$8,577)	\$26,973	\$7,665	-	-	\$26,061
Personal Services							
Temporary Appointments	-	2,088	22	-	-	-	2,110
Overtime Payments	-	-	85	-	-	-	85
All Other Differential	-	-	157	-	-	-	157
Public Employees' Retire Cont	-	-	38	-	-	-	38
Pension Obligation Bond	-	(20,421)	30,298	7,665	-	-	17,542
Social Security Taxes	-	160	21	-	-	-	181
Unemployment Assessments	-	1,115	-	-	-	-	1,115
Mass Transit Tax	-	(3,308)	2,275	-	-	-	(1,033)
Vacancy Savings	-	8,481	(3,589)	-	-	-	4,892
Reconciliation Adjustment	-	-	(59)	-	-	-	(59)
Total Personal Services	-	(\$11,885)	\$29,248	\$7,665	-	-	\$25,028
Total Expenditures							
Total Expenditures	-	(11,885)	29,248	7,665	-	-	25,028
Total Expenditures	-	(\$11,885)	\$29,248	\$7,665	-	-	\$25,028

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	3,308	(2,275)	-	-	-	1,033
Total Ending Balance	-	\$3,308	(\$2,275)	-	-	-	\$1,033

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	(224,930)	-	-	-	-	(224,930)
Total Revenues	-	(\$224,930)	-	-	-	-	(\$224,930)
Services & Supplies							
Instate Travel	-	(33,665)	-	-	-	-	(33,665)
Out of State Travel	-	(33,000)	-	-	-	-	(33,000)
Telecommunications	-	(3,360)	-	-	-	-	(3,360)
Professional Services	-	(135,405)	-	-	-	-	(135,405)
Dues and Subscriptions	-	(10,000)	-	-	-	-	(10,000)
Facilities Rental and Taxes	-	(500)	-	-	-	-	(500)
Agency Program Related S and S	-	(9,000)	-	-	-	-	(9,000)
Total Services & Supplies	-	(\$224,930)	-	-	-	-	(\$224,930)
Total Expenditures							
Total Expenditures	-	(224,930)	-	-	-	-	(224,930)
Total Expenditures	-	(\$224,930)	-	-	-	-	(\$224,930)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	13,023	-	-	-	13,023
Tsfr From Administrative Svcs	-	19,935	-	-	-	-	19,935
Total Revenues	-	\$19,935	\$13,023	-	-	-	\$32,958

Services & Supplies

Instate Travel	-	1,866	498	-	-	-	2,364
Out of State Travel	-	1,368	260	-	-	-	1,628
Employee Training	-	1,081	-	-	-	-	1,081
Office Expenses	-	2,052	-	-	-	-	2,052
Telecommunications	-	988	111	-	-	-	1,099
State Gov. Service Charges	-	164,385	-	-	-	-	164,385
Data Processing	-	5,176	1,839	-	-	-	7,015
Publicity and Publications	-	391	2,146	-	-	-	2,537
Professional Services	-	439	-	-	-	-	439
IT Professional Services	-	229	1,542	-	-	-	1,771
Attorney General	-	7,263	1,401	-	-	-	8,664
Employee Recruitment and Develop	-	220	-	-	-	-	220
Dues and Subscriptions	-	78	-	-	-	-	78
Facilities Rental and Taxes	-	17,336	386	-	-	-	17,722
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	1,194	4,065	-	-	-	5,259
Expendable Prop 250 - 5000	-	2,511	200	-	-	-	2,711

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	1,530	-	-	-	-	1,530
Total Services & Supplies	-	\$208,107	\$12,448	-	-	-	\$220,555
Capital Outlay							
Data Processing Hardware	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	208,107	12,448	-	-	-	220,555
Total Expenditures	-	\$208,107	\$12,448	-	-	-	\$220,555
Ending Balance							
Ending Balance	-	(188,172)	575	-	-	-	(187,597)
Total Ending Balance	-	(\$188,172)	\$575	-	-	-	(\$187,597)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	154	-	-	-	154
Tsfr From Administrative Svcs	-	67	-	-	-	-	67
Total Revenues	-	\$67	\$154	-	-	-	\$221
Services & Supplies							
Professional Services	-	44	-	-	-	-	44
IT Professional Services	-	23	154	-	-	-	177
Total Services & Supplies	-	\$67	\$154	-	-	-	\$221
Total Expenditures							
Total Expenditures	-	67	154	-	-	-	221
Total Expenditures	-	\$67	\$154	-	-	-	\$221
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 060 - Technical Adjustments

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	6,027	-	-	6,027
Transfer In - Intrafund	-	-	18,232	-	-	-	18,232
Total Revenues	-	-	\$18,232	\$6,027	-	-	\$24,259
Services & Supplies							
Instate Travel	-	-	1,500	500	-	-	2,000
Out of State Travel	-	-	3,750	1,250	-	-	5,000
Employee Training	-	-	3,000	1,000	-	-	4,000
Office Expenses	-	-	3,000	1,000	-	-	4,000
Telecommunications	-	-	300	50	-	-	350
Facilities Rental and Taxes	-	-	6,682	2,227	-	-	8,909
Total Services & Supplies	-	-	\$18,232	\$6,027	-	-	\$24,259
Total Expenditures							
Total Expenditures	-	-	18,232	6,027	-	-	24,259
Total Expenditures	-	-	\$18,232	\$6,027	-	-	\$24,259
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #108

POP NOT FUNDED IN GOVERNOR'S BUDGET

POP Title: Data Warehouse Upgrade
\$425,000 Lottery Funds and \$75,000 Other Funds

Purpose:

The purpose of this request provides for development of a new reporting tool to replace a soon to be unsupported software application. Oregon Business Development Department (Business Oregon) will explore alternative solutions for replacing a soon to be obsolete department information infrastructure from which all department programs pull data from. Business Oregon currently uses a Data Warehouse to bring disparate data together for analysis and reporting. The current Data Warehouse (Business Objects from SAP) has been in place since 2009 and will reach the end of its developer support services on 12/31/2017. To complete the research and implementation of a replacement software requires the effort be completed during the 2015-2017 biennium in order to be operational December 2017.

The traditional approach to implement a system upgrade includes procuring and updating the current version of the software product to the vendor's most recent release. Unfortunately, the current vendor has changed the technical underpinnings of its product resulting in the need to use a migration path for its existing customers. This means the department must rebuild the data marts into the new vendor product instead of simply running a program update. The activity required to migrate to a new version of Business Objects is estimated to take four to six months. However, the department will not simply migrate to the updated Business Objects, but will additionally explore other solutions presently used by other state agencies in coordination with the state Chief Information Officer in Administrative Services (DAS).

If the Data Warehouse is not migrated to a new version or different vendor product there will be a negative impact to the department. One impact will be the loss of ability to produce accurate KPMs for the legislature. Staff time to manually produce KPMs will increase dramatically over the present process and the accuracy of data will decrease. If no action is taken to replace the system, the department's ability to be "transparent" through sharing its data with business partners and the public will be hampered.

Business Oregon is transitioning to a more performance based assessment of its activity. The inability to develop 'dashboard' views of performance will limit monitoring accountability. The department is clearly moving to a data driven decision making process for management evaluation of performance and failure to have a capable Data Warehouse will impede the transition. The Data Warehouse is used internally to report out metrics, manage projects and serve businesses and communities. Additionally, reports are generated for other state departments.

ORBITS Budget Narrative

The return on investment for this project will be realized when the selected solution is implemented prior to vendor support being withdrawn. This will ensure operations, both internal and external, will have support for any transition issues and be seamless to the department's customers.

Alignment with Governor's 10-Year Plan

This request can indirectly assist with the "Economy and Jobs" area strategies of growing Oregon's traded sector industry clusters and increasing access to capital, markets and support for small businesses. The package enables Business Oregon to have dependable data by which to make strategic decisions to maximize return on investments in these areas.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Access to Capital.** Increase growth capital available to high-growth, high-impact firms in key industries.
- **Global Trade.** Grow global exports and attract foreign direct investments.
- **Infrastructure.** Modernize infrastructure, create middle-income jobs and expand industrial/ready land.

This request enables the department to have dependable data by which to make many strategic decisions related to Business Development.

How achieved:

The migration from one system to another includes comparing the current vendor's offering against what is competitively available. A review of systems employed by other state agencies along with staff research will assure the department identifies the best solution for its needs. The review of what other state agencies, counties, and municipalities use will also include learning if there is a common platform being used in the public sector to hopefully leverage the expertise of other partners and provide for information extraction from other systems that complement the department's interests. An additional consideration will include determination of which solution best fits into the department's existing infrastructure. After initial analysis and review, the department staff will work with a third party Data Warehouse expert to develop the statement of work needed to migrate or replace the current application. Develop and execute a project plan to implement selected solution.

Staffing Impact:

No additional staff are requested.

Quantifying Results:

The expected outcomes of this effort include:

- review of 3 to 4 possible solutions;
- selection of the solution;
- development of project plan and
- implementation solution.

ORBITS Budget Narrative

Revenue Source:

\$425,000 Lottery Funds and \$75,000 Other Funds. Business Oregon funds shared services operations primarily through Lottery Funds. However, approximately 14% of shared services operations is funded through an assessment to the department's other funded programs.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 108 - Data Warehouse Upgrade

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Data Processing	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #113

POP Title: Multi-State Strategies/Regional Governance Solutions
\$1,233,618 Lottery Funds (3.00 FTE)

Purpose:

In the 2013 session HB 5008 established through Lottery Funds three full-time, limited-duration positions (3.00 FTE) for the Governor's Office of Multi-State Initiatives (1.00 FTE) and Regional Governance Solutions (2.00 FTE). This request establishes these as permanent full-time positions for the 2015-17 biennium.

Alignment with Governor's 10-Year Plan

Funding capacity in the areas of Regional Governance Solutions aligns with the Governor's 10-Year Plan around "Economy and Jobs" by empowering Regional Solution Centers to identify and prioritize economic development opportunities, priorities and needs, and to promote public-private partnerships. Funding capacity in the Governor's Office of Multi-State Initiatives aligns with the Governor's 10-Year Plan around coordination with local (and federal) governments and other state agencies.

Alignment with Department's Six Priorities

Regional Governance Solutions and the Governor's Office of Multi-State Strategies support **Business Retention, Expansion and Recruitment; Innovation & Entrepreneurship; and Infrastructure.**

How achieved:

In a new era when Congressional earmarks have ended and innovative delivery models are a competitive advantage for attracting federal and national foundation funding, Oregon's pioneering efforts to pilot and scale community-based and regional partnerships in such areas as energy efficiency, innovative infrastructure finance, and health care merit special attention. The Governor's Office of Multi-State Initiatives works with our Congressional delegation, the state legislature, federal agencies, the business and higher education community and other key stakeholders to maximize funding outcomes for Oregon. Building on its earlier success in teaming for new federal funding for the Coordinated Care Organizations and Rockefeller and MacArthur foundation funding for Oregon's West Coast Regional Partnerships agenda, the Multi-State Strategies agenda for 2015-17 will continue this work plus new initiatives to attract social impact investor interest in early childhood programs, pay for success and outcomes-based budgeting and resiliency for natural disasters across the region.

Regional Solutions is an innovative, collaborative approach to community and economic development in Oregon. Through Regional Solutions, state resources have been strategically aligned throughout Oregon to identify priorities, solve problems, and seize opportunities to get projects done through Regional Solutions Advisory Committees, Centers, and Teams. This package supports two of the Regional Solutions Team Coordinator

ORBITS Budget Narrative

positions. Regional coordinators' primary job is to be the catalyst for action in their regions. In addition to being the Governor's representative in the region, they assist in the formation and staffing of advisory committees and bring state agencies, local governments, and the other sectors together to undertake projects that address regional priorities

Staffing Impact:

Three permanent full-time positions (3.00 FTE) are requested; one Principal Executive Manager G (Z7012) for Multi-State Strategies and two Principal Executive Manager F (Z7010) for Regional Governance Solutions.

Revenue Source:

Lottery Funds are requested to support the three full-time (3.00 FTE) positions. The requested \$1,233,618 limitation for the one PEM G (Z7012) position and two PEM F (Z2010) positions includes \$1,029,397 for Personal Services at salary range step 9 and an additional \$204,221 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 113 - Regional and West Coast Strategies

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	1,233,618	-	-	-	-	1,233,618
Total Revenues	-	\$1,233,618	-	-	-	-	\$1,233,618
Personal Services							
Class/Unclass Sal. and Per Diem	-	675,360	-	-	-	-	675,360
Empl. Rel. Bd. Assessments	-	132	-	-	-	-	132
Public Employees' Retire Cont	-	106,640	-	-	-	-	106,640
Social Security Taxes	-	51,666	-	-	-	-	51,666
Worker's Comp. Assess. (WCD)	-	207	-	-	-	-	207
Flexible Benefits	-	91,584	-	-	-	-	91,584
Reconciliation Adjustment	-	103,808	-	-	-	-	103,808
Total Personal Services	-	\$1,029,397	-	-	-	-	\$1,029,397
Services & Supplies							
Instate Travel	-	38,280	-	-	-	-	38,280
Out of State Travel	-	6,180	-	-	-	-	6,180
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	5,290	-	-	-	-	5,290
Telecommunications	-	9,097	-	-	-	-	9,097
Professional Services	-	80,000	-	-	-	-	80,000
Employee Recruitment and Develop	-	5,000	-	-	-	-	5,000
Facilities Rental and Taxes	-	57,474	-	-	-	-	57,474
Expendable Prop 250 - 5000	-	1,400	-	-	-	-	1,400

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 113 - Regional and West Coast Strategies

Cross Reference Name: Shared Services/Central Pool
 Cross Reference Number: 12300-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	1,500	-	-	-	-	1,500
Total Services & Supplies	-	\$204,221	-	-	-	-	\$204,221
Total Expenditures							
Total Expenditures	-	1,233,618	-	-	-	-	1,233,618
Total Expenditures	-	\$1,233,618	-	-	-	-	\$1,233,618
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

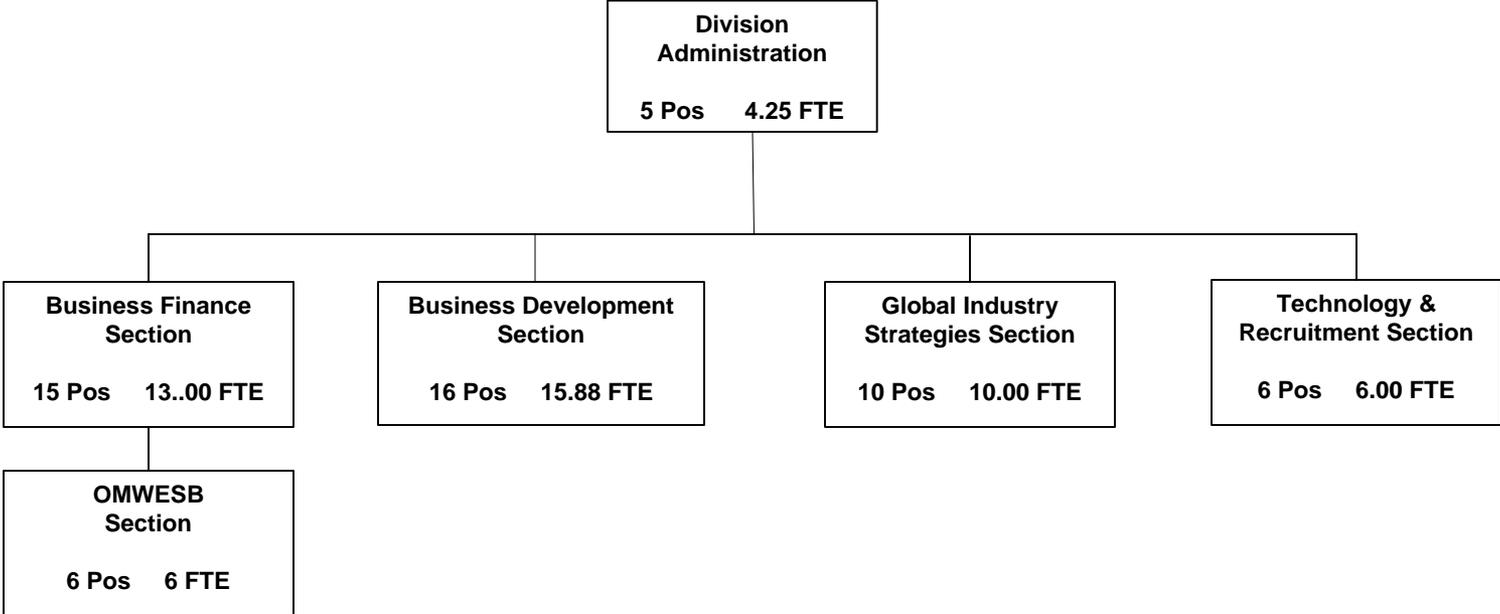
SUMMARY XREF:110-00-00 Shared Services/Central Pool

PACKAGE: 113 - Regional and West Coast Strate

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3014034	MENNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER	G	1	1.00	24.00	09	10,306.00			247,344 88,619	247,344 88,619
3014035	MENNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER	F	1	1.00	24.00	09	8,917.00			214,008 80,805	214,008 80,805
3014036	MENNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER	F	1	1.00	24.00	09	8,917.00			214,008 80,805	214,008 80,805
TOTAL PICS SALARY												675,360	675,360
TOTAL PICS OPE												250,229	250,229
TOTAL PICS PERSONAL SERVICES =				---	3	3.00	72.00					925,589	925,589

Oregon Business Development Department

Business, Innovation and Trade Division
2013 – 15 Legislative Adopted Budget
Total FTE 55.13

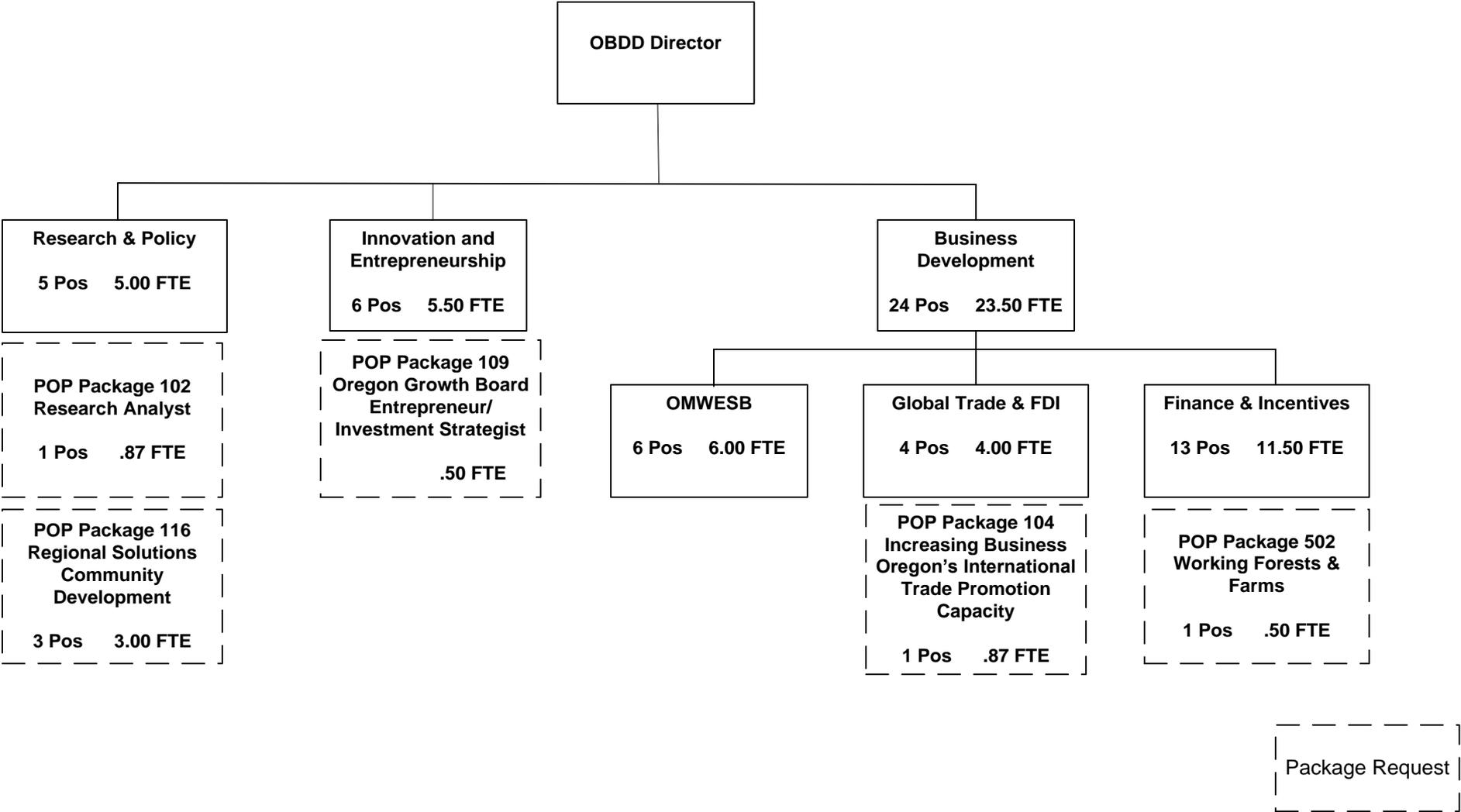


Oregon Business Development Department

Business, Innovation and Trade Division

2015 – 17 Governor’s Budget

Total FTE 61.24



ORBITS Budget Narrative

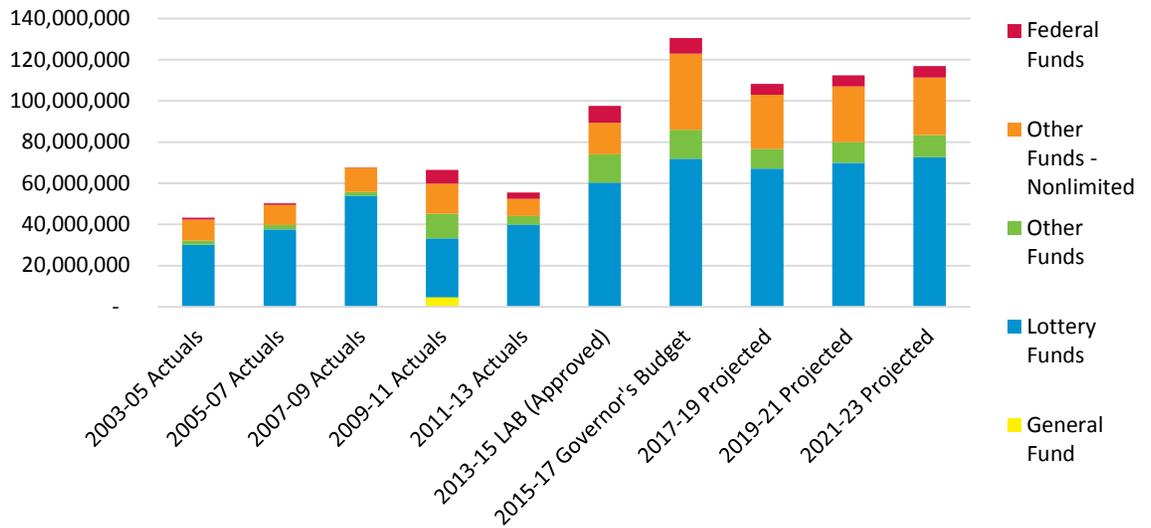
Business, Innovation and Trade (BIT)

Primary Outcome Area: Economy and Jobs
 Secondary Outcome Area: N/A
 Program Contact: Samantha Julian, Assistant Director, BIT (503) 229-6050

Program Overview

The mission of Oregon Business Development Department (Business Oregon) and Business Innovation and Trade (BIT) is to enable the creation, retention, expansion and attraction of businesses that provide diverse living-wage jobs for Oregonians – jobs that generate critical revenues that support state services. Business Oregon achieves this through public-private partnerships, professional assistance and leveraged funding to support Oregon companies and entrepreneurs.

Business, Innovation & Trade Total Funds Budget



Program Funding Request

The budget proposal for the 2015-17 biennium is \$130,585,440 total funds.

	Lottery Funds	Other Funds	Revolving Loan Funds (Other Funds Non-Limited)	Federal Funds	General Funds	Total Funds
2015-17 Request	\$71,931,382	\$14,005,999	\$36,983,151	\$7,664,908	\$0	\$130,585,440

ORBITS Budget Narrative

Lottery funds support the business development and innovation divisions in the department. Programs funded by \$58,813,051 in Lottery dollars represent 81.8% of the Lottery fund request and 45% of the total fund request. These programs include: Governor's Strategic Reserve Fund, Industry Competitiveness Fund, Oregon Innovation Council, Business Retention Services, and Small Business Assistance.

The Office of Minority, Women and Emerging Small Business, \$1,582,048, is comprised of Other Funds from statewide assessments and revenue from the Department of Transportation. This office represents 1.21% of the total fund request and supports 6 FTE. Additional Other Funds authority of \$7,393,077 supports the limited expenses in the BIT Program areas, which include: Business Finance Programs; Brownfields Program; Strategic Reserve Fund; Innovation Initiatives; and Business Retention Program.

The remaining Lottery Funds, \$13,118,331 and Other Funds, \$5,030,874, support 55.24 FTE and the operation of all BIT Programs. These funds support the Business Development Officers, Global Trade Specialists, Recruitment Officers, and Finance Officers.

Two federal grant programs are included in this request. These programs include: the State Small Business Credit Initiative (SSBCI), \$4,688,190, through the U.S. Treasury; and the Brownfields Program, \$2,724,495, through the U.S. Environmental Protection Agency. These two programs represent 5.7% of the funding request.

There are two major program areas that comprise the "Other Fund non-limited" authority for revolving loan portfolios, representing 28.3% of the total funding request. The Business Finance Programs, \$12,483,466, include: the Entrepreneurial Development Loan Fund (EDLF), the Oregon Business Development Fund (OBDF); and the Credit Enhancement Fund (CEF). The Brownfields Program is \$9,596,223 (to be transferred to IFA in LAB) and the new Working Forests & Farms is \$14,903,462.

There is no General Fund in this funding request.

Program Description

BIT programs promote business growth, job retention, and job creation by working with Oregon businesses to address common needs and to remove industry competitiveness barriers. BIT works to create prosperity for Oregonians through a robust economy that provides living-wage jobs.

BIT's primary customers are existing Oregon businesses, working with small- and medium-sized companies to keep them operating and growing in Oregon. BIT also works with potential new businesses expanding to Oregon. BIT services include professional and technical assistance to Oregon companies, direct investments for job creation, loan guarantees, small business loans, trade promotion and export assistance.

ORBITS Budget Narrative

These program services are delivered within the following Grow Our Own strategies:

- 1. Business, Retention, Expansion & Recruitment.** To capitalize on economic opportunities, we first support the retention and expansion of existing Oregon businesses within traded sectors and foster a dynamic startup and entrepreneurial environment. We then selectively recruit new companies that fill supply chain gaps and/or represent consolidation opportunities tied to existing Oregon businesses as a complementary, not a leading, tactic. In all three cases, Business Oregon's approach will trade sheer quantity of relationships for proactive and substantive partnerships with key decision-makers in the state's growth industry clusters. Because the state is actually a compilation of unique economic regions, our approach to business development will reflect localized plans of action, eleven in total to reflect the Regional Solutions Center boundaries.
- 2. Innovation & Entrepreneurship**
Harness research and technology to start-up the companies of tomorrow. Business Oregon's innovation and entrepreneurial communities are central to the agency's long-term ability to deliver on its mission. To date, the agency has embarked on a number of fronts in support of the state's innovation ecosystem, but there remain great opportunities to link those efforts together into a more cohesive and strategic program. This is a top priority for Business Oregon, organizing and driving a focused innovation strategy on which the state's investments can rely. The strategic investment priorities include ecosystem support; and transformative research and development.
- 3. Global Trade**
Approximately 95 percent of the world's consumers live outside of the United States and represent an increasingly affluent and demand-rich environment for American goods and services. On average, an export related job pays 17 percent more than the average American income, supporting middle-skill, middle-income jobs and families. To capture growth abroad for the benefit of Oregon, our economic development efforts must aggressively, and surgically, connect Oregon-based firms with overseas sales opportunities, open new markets, and attract foreign direct investment (FDI) by attracting North American headquarter operations. The strategic investment priorities include small-medium sized company exports; foreign direct investment attraction; and international trade missions.
- 4. Access to Capital**
The investment philosophy of Business Oregon's capital access strategy is to invest in traded-sector firms, identified by and connected to on-the-ground business development efforts, providing "but for" funding that will catalyze or sustain small-to-medium sized firms consequential to a regions' economy. Generally, investment priorities are as follows: potential for payback or firm success (in case of grant), fit with state recognized traded sector industries, state investment coupled with sufficient private sector funds, and size of firm. The work of on-the-ground business development officers and the 25 targeted small-to-medium sized businesses will comprise a first tier lending group served by our programs.

ORBITS Budget Narrative

5. Research & Policy

This portfolio of work operates as an agency consulting team, offering direct and timely research and strategies that drive the agency's tactics, inform policymakers, and expand local capacity throughout Oregon's communities. Sound research will produce clear strategies and tactics for the agency and will shape economic policy and the subsequent government affairs work necessary to make it a reality.

Program Justification and Link to 10-Year Outcome

The BIT program area and its staff implement the state's economic development strategy and help create living-wage jobs for Oregonians throughout the state. As noted, this is achieved by providing professional business assistance, engaging in public-private partnerships and offering leveraged funding to support Oregon companies and entrepreneurs.

The BIT program area is a vital component of the Governor's 10-Year Plan to have *a diverse and dynamic economy that provides jobs and prosperity for all Oregonians*. BIT implements the strategies of Economy and Jobs by: growing Oregon's traded sector and industry clusters; leveraging Oregon's global competitive advantage for industries like advanced manufacturing, clean technology, high technology, forestry products, specialty agriculture and apparel; seeding innovation and bringing new ideas to market through Signature Research Centers; increasing access to capital, markets, and support for small businesses and increasing access to opportunities for state contracts among minority- and women-owned businesses. The areas of focus and the strategies of BIT were modeled after, and work in sync, with the Oregon Business Plan. Furthermore, BIT coordinates with economic development organizations at the federal and local level, as well as with private enterprises, to drive a unified approach to grow Oregon's economy.

BIT focuses its efforts on key strategies to retain and expand Oregon-based companies, as well as recruit new businesses to the state. All of the components of the BIT program area are directly aimed at achieving the Economy and Jobs outcomes and all can be associated with one or more of the identified strategies.

The BIT program area has been very successful in helping create and retain jobs and generate critical revenues with the limited resources at its disposal. In addition, BIT is also nationally recognized for its implementation of export assistance programs, administration of federal finance tools and partnerships with other entities to develop industry cluster strategies.

Program Performance

Funding allocated towards BIT is an investment in Oregon that ultimately provides a positive return back to the state. This program area is intended to create jobs that create prosperity for Oregon families, as well as generate revenue to support critical state services. The foremost performance measures used by Business Oregon are number of jobs created, number of jobs retained and income tax revenue generated. The primary data source

ORBITS Budget Narrative

for jobs created is the Oregon Employment Department. Job levels are collected for each business that received financial assistance and directly benefited in job creation/retention efforts. The table below provides a snapshot of the department's performance over the past five years in these key areas:

	2016	2015	2014	2013	2012	2011	2010	2009*	2008	2007
Direct Jobs Created	1500	2000	2000	1,754	1,510	1,957	2,005	1,559	3,538	4,041
Direct Jobs Retained	4220	5000	5000	5,835	4,998	3,760	5,035	6,060	3,169	3,884
Income Tax Revenue	\$15.5	\$18.5	\$18.5	\$22.3	\$15.9	\$13.9	\$18.9	\$17.2	\$6.2	N/A

**The information above is taken from Key Performance Measure (KPM) reports submitted by the department to the Legislature. In 2009, the department significantly changed the methodology it employed to track and report jobs to the Legislature, and the variance between jobs created/retained reflects the new improved process.*

Since 2003, the state's \$78 million investment in Oregon InC has leveraged an additional \$400 million in federal and private grants. More than 300 companies use the labs and researchers available at Oregon InC's Signature Research Centers, gaining access to cutting-edge R&D technologies, and 76 new companies have been created to date. These new companies have raised over \$130 million in venture capital that wouldn't have been realized otherwise.

Enabling Legislation/Program Authorization

The BIT program receives its statutory authority from Oregon Revised Statutes (ORS) Chapters 284, 285A, 285B, and 285C. The Department is also subject to Oregon Administrative Rule (OAR) Chapter 123.

Funding Streams

BIT is primarily supported by direct Lottery Funds. Federal Funds support the Brownfields sub-program and State Small Business Credit Initiative (SSBCI) grant. Other Funds are from loan principal and interest repayments, loan and service fees, investment interest earnings and miscellaneous receipts.

Federal matching funds operate as follows:

- Brownfields: 20% match. Approximately 14% is matched by Business Oregon's "Other Funds-administration" and the remainder is local match.
- State Small Business Credit Initiative: match not required.

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Significant Proposed Program Changes from 2013-15

This 2015-17 request has the following additions requested from the 2013-15 budget. The increase in the 2015-17 request is by design, to maximize the state's ability to continue to help business growth as the economy rebounds from the recession:

Oregon Innovation Council (\$29,350,000 Lottery Funds)

- Funding for the 2015-17 Innovation Plan approved by Oregon InC. Oregon InC funding is an additional request for the department each biennium. Agency is recommending that Oregon InC be made part of Business Oregon's base budget in 2015-2017. Oregon InC develops, champions and implements strategic industry initiatives and signature research centers that help Oregon industries and companies access the state's research and development assets to become more competitive. Oregon InC is designed to attract research dollars into Oregon and lead to new discoveries and companies built around those breakthroughs.

Innovation Initiatives (\$3,200,000 Lottery Funds)

- Regional Accelerator Innovation Network (RAIN) - \$1 million for continued operations funding for the Eugene and Corvallis accelerators. Oregon Metals Initiative - \$1.3 million that will be matched 1:1 by industry. Northwest Collaboratory for Sustainable Manufacturing - \$500,000 to share equipment to be purchased in a matched 1:1 by industry. \$400,000 for NWCSM Executive Director and operations.

Oregon Growth Board (\$83,968 Lottery Funds)

- Increases the existing Entrepreneur & Investment Specialist position from a half-time position to full-time to better integrate the activities of the Board into the department's economic development strategy (0.50 FTE).

Increasing Business Oregon's International Trade Capacity (\$221,932 Lottery Funds)

- Requests a Foreign Direct Investment Officer position to manage the growing foreign direct investment opportunities that bring new capital to Oregon and global business operations (0.87 FTE).

Industry Competitiveness (\$1,550,000 Lottery Fund)

- Provides \$750,000 funding for Oregon Manufacturing Extension Program (OMEP), increasing the number of clients served and enhancing their suite of services.
- Provides \$500,000 funding for Small Business Innovation Research (SBIR) and Small Business Technology Transfer Research (STTR), both proven tools to convert university research into commercial ventures.
- Provides \$100,000 funding for Entrepreneurs and \$200,000 Small Business Services.

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Research Capacity (\$189,111 Lottery Funds)

- Requests a Research analyst position to provide economic research and data to allow the Department to evaluate programs, provide economic policy recommendations and identify business development prospects (0.87 FTE).

Recapitalization of Brownfields Redevelopment Fund (\$7,132,499 Lottery Bonds; \$1,014,938 Lottery Debt Service)

- Recapitalizes the Brownfields Redevelopment Fund to address the demand for financing for assessment and cleanup of contaminated industrial/employment properties.

Transformative Technology Grant Program (\$5,000,000 Lottery Funds)

- Establishes a Natural Resources Transformative Technology Grant program in support of HB 2434 (LC 522).

West Coast Energy Plan (\$200,000 Lottery Funds)

- Supports the multi-state “Pacific Coast Collaborative” (PCC) alliance formed in 2008. The PCC focuses on information sharing and cooperation on clean energy; regional transportation; innovation, research and development; enhancing a sustainable regional economy, especially with respect to environmental good and services; emergency management; and other future topics.

Regional Solutions Community Development (\$625,000 Lottery Funds)

- Requests three Planner positions; two of which will provide capacity assistance for rural communities and one of which will provide research capacity assistance on economic opportunities analysis for rural communities. (3.00 FTE).

Advanced Transportation Technology Center (\$1,542,202 Other Funds; \$142,820 Lottery Debt Service)

- Establishes the Advanced Transportation Technology Center to advance statewide transportation energy policy.

Working Forests and Farms (\$15,300,984 Lottery Bonds)

- Establishes a loan guarantee program as well as a fixed-rate loan program for Working Forests and Farms in support of SB 204 and proposes to create a voluntary non-regulatory working lands program that will provide financial assistance and incentives to both existing and new landowners who wish to keep lands in working farms and forest

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ORBITS Budget Narrative

Business, Innovation & Trade

Program Description

Purpose, customers, and source of funding:

Business, Innovation & Trade programs (BIT) exist for the primary purpose of helping Oregon businesses create or retain jobs. The primary customers of these programs are small to medium-sized businesses in Oregon. The programs are staffed by 64 positions and funded primarily by Lottery dollars, but also includes Other Funds and Federal Funds.

Activities, programs, and issues in the program unit base budget:

BIT's programs promote business growth, job retention, and job creation by working with Oregon businesses to address common needs and to remove industry competitiveness barriers. Business development officers, global trade specialists, key industry strategists, and loan officers work to achieve these goals. BIT's main programs include the administration of the Governor's Strategic Reserve Fund, Industry Competitiveness Fund, Strategic Investment Program, and Business Finance Programs. These programs are delivered within the following Grow Our Own strategies:

Business Retention, Expansion & Recruitment

Governor's Strategic Reserve Fund. A direct investment forgivable loan program that is the most effective and flexible job creation tool available to leverage by the department in partnership with the Governor's Office. The funds are used as a strategic investment focused on creating and retaining jobs for Oregon businesses, and contain claw back provisions to protect the state's investment.

Business Expansion Program. A program that supports high-wage job growth in Oregon, available to traded sector firms with at least 150 employees that create at least 50 new, full-time jobs at 150 percent of the state or county average wage. An award under this program is based on two years of estimated personal income tax revenues generated by the new hires from the expansion or relocation project and contains claw back provisions if the requirements are not met.

Business Retention Services. Provides technical assistance for companies to work with business consultants to evaluate the operational structure and costs to ensure they have framework in place to continue their operations.

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Industry Competitiveness Fund (ICF). Implements and supports strategies to increase the local, national and global competitiveness of Oregon businesses and high-value industries. ICF is a resource that increases the competitiveness, capacity, growth and profitability of industry clusters, statewide and regional economic development partners, and international trade (export) businesses through the Oregon Trade Promotion Program. ICF is also used as a state match that may be used or required to leverage federal and private funding for programs such as the State Trade and Export Program and Oregon Manufacturing Extension Partnership (OMEP). Additionally, ICF dollars help the state partner with regional economic development entities to cohesively advance the state's economy.

Small Business Services. Business Oregon staff works directly with the statewide network of Small Business Development Centers (SBDC's) to provide services such as information, referral, technical assistance and training to current and aspiring small business owners.

Government Contract Assistance Program. Assists small businesses to compete for federal and state government contracts through technical assistance grants and training workshops.

Incentive Programs.

- **Strategic Investment Program.** Exempts a portion of large capital investments from property taxes over 15 years, pursuant to local government agreement and procedures with oversight of the Oregon Business Development Commission. The program is available statewide for projects developed by "traded-sector" businesses. "Traded sector" is defined in Oregon law as "industries in which member firms sell their goods or services into markets for which national or international competition exists." Depending on the investment size, the Strategic Investment Program can offer exceptional benefits in terms of net present value.
- **Oregon Investment Advantage.** This income tax exemption helps businesses start or locate in many Oregon counties with a multi-year income tax holiday. Companies setting up operations in an eligible county (rural regions have benefitted primarily) can be certified at least eight times to annually deduct or subtract taxable income related to those operations. This potentially eliminates any state business income tax liability for that period, which begins at least 24 months after the commencement of new operations, under current law.
- **Enterprise Zones.** Oregon's enterprise zones offer a unique resource to Oregon communities, most of which are rural, and an excellent opportunity for numerous businesses growing or locating in Oregon. Primarily, enterprise zones exempt businesses from local property taxes on new investments for a limited period. Sponsored by municipal or tribal governments and approved through the Business Oregon Commission based on statutory provisions, an enterprise zone typically serves as a focal point for local development efforts. Several enterprise zones also have investments in electronic commerce operations.

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The Office of Minority, Women, and Emerging Small Business (OMWESB). Provides services to promote job retention and job creation and help support Oregon's small businesses through certification. Certification provides an evaluation and certification of businesses by disadvantaged business owners. This certification helps these businesses in selling their products or services to state and local governments.

Global Marketing. Invest in targeted, modern marketing initiatives using mobile, web, video and social channels as well as earned media and fly-out campaigns intended to drive brand awareness with CEOs, site selectors, talent and investors in key industry clusters.

Innovation & Entrepreneurship

Oregon Innovation Council. Business Oregon has integrated innovation into the state's economic development strategy through its work with the Oregon Innovation Council (Oregon InC), a public-private board that brings together leaders from private business and higher education to develop and drive the state's innovation strategy. While we do not currently have Oregon InC funding in our base budget, we have provided the leadership necessary to administer the initiatives sponsored by the Council.

Oregon InC develops, champions and implements strategic initiatives that make existing Oregon companies more profitable by making them more competitive and sustainable; bolsters innovative research that leads to not only new discoveries but new companies built around them; and increases access to public and private funding for start-up companies.

Innovation Infrastructure.

- Oregon Regional Accelerator and Innovation Network (RAIN). Links the resources of the University of Oregon (UO), Oregon State University (OSU), and the cities of Eugene-Springfield, Albany, and Corvallis to incubate new businesses in the scientific research, high-tech manufacturing and software-development sectors. RAIN houses the physical space entrepreneurs need to get their ideas out of the lab and into the marketplace, including office space, labs and specialized equipment most fledgling companies cannot afford individually, with access to core research facilities on the UO and OSU campuses.
- Oregon Metals Initiative. Helps develop new technologies and new applications of existing technologies for Oregon's metals industry through basic research at Portland State University or Oregon State University that is funded 1:1 between industry and Oregon University System. The NW Center for Sustainable Manufacturing builds on the Oregon Metals model with a focus on Technology Readiness Levels 4-7, moving from basic research to strategic, multi-company collaborations focused on manufacturing and supply chain solutions.

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Global Trade

Export Promotion. Understanding the need to diversify the state's economy and recognizing the opportunity to grow Oregon's economy through exports, Business Oregon works to maximize the state's international presence to better serve Oregon companies. International staff provides one-on-one business counseling, market research and entry strategies, due diligence assistance to identify or evaluate international partners, and facilitates export financing solutions for Oregon companies by working with federal export financing entities. Additionally, BIT operates the Oregon Trade Promotion Program (OTPP) and the federally-funded State Trade Export Promotion (STEP) program to assist Oregon companies in participating in international trade shows and trade missions. International staff also serves as primary points of contact for trade missions to foreign markets and incoming delegations with an interest in Oregon's economic landscape.

Access to Capital

Business Finance Programs. The Business Finance Team provides 5 financial tools to Oregon businesses and lending partners. These services include revolving loan funds for working capital and term loans; loan guarantees on bank loans; loans for startup businesses; and tax-exempt bond financing for manufacturers. Below is a list of the financing programs and what each program provides.

- Oregon Business Development Fund (OBDF) provides direct loans that leverage private capital and provides an incentive for businesses to expand or locate in Oregon
- Oregon Capital Access Program (CAP) provides a form of loan portfolio insurance so banks may make business loans that carry higher than conventional risks while complying with federal and state banking regulations
- Oregon Credit Enhancement Fund (CEF) provides loan guarantees to banks in order to increase capital availability to small businesses
- Oregon Industrial Development Bonds (IDB) are available to manufacturing projects, exempt facilities and non-profit organizations to help in job creation and access to capital primarily for value-added manufacturing
- Entrepreneurial Development Loan Fund (EDLF) offers direct loans to help new businesses get started
- Beginning and Expanding Farmer Loan Program provides affordable financing to new farmers for financing capital purchases

New Market Tax Credit program. The Oregon Low Income Community Jobs Initiative (Oregon New Market Tax Credit, or NMTC) program helps finance investments and create jobs in low-income communities; delivers below-market-rate investment options to Oregon businesses; attracts additional Federal New Market Tax Credit investments in Oregon; and sparks revitalization in Oregon's low-income communities.

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Research & Policy

Economic Research. Research and Policy is the business intelligence unit that is comprised of research analysts, the agency economist, government affair and federal partnership manager, and policy project management that are tasked with understanding the state's core business strengths and needs that are critical to developing programs and services that will further Oregon's economy, and help position it for future and long-term growth. The interpretation of industry data will help evaluate department programs, and formulate policy recommendations for senior agency management, the Governor's Office, legislators/staff, and business leaders in the state to improve Oregon's economic viability. These efforts help identify potential business development prospects for Oregon and the development of strategies to promote the state's long-term economic stability and development.

Economic Policy & Government Affairs. A forward-leaning stance in shaping economic policy in Oregon, most especially policy and regulations that affect the agency's ability to successfully fulfill its mission.

The following two programs are budgeted in the Business, Innovation & Trade division of the Governor's Budget. Organizationally, the programs are being administered in the Infrastructure Division. Business Oregon is requesting that the program budgets and associated operations funding be moved in the Legislatively Adopted Budget.

The following two programs are budgeted in the Business, Innovation & Trade division of the Governor's Budget. Organizationally, the programs are being administered in the Infrastructure Division. Business Oregon is requesting that the program budgets and associated operations funding be moved in the Legislatively Adopted Budget.

Brownfields Program. Combines state and federal funding to offer low-interest loans with flexible terms to private individuals, local governments and non-profit organizations to determine the impact of brownfields in their community as well as to complete the evaluation and cleanup of brownfields.

Industrial Lands

Industrial Site Certification Program. Certifies industrial lands as "project ready" (i.e. providing assurance that a site can be developed in 180 days or less) for specific industry profiles, saving prospective companies significant cost, time and risk with development opportunities. Most sites will

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move through a new **decision-ready** designation before they become certified. The decision-ready designation is a fast track tool that allows site owners and communities to quickly assess the readiness of their industrial sites (not offer the 180-day employment-ready guarantee).

Oregon Industrial Development. In order to advance critical job creation and economic development activities, industrial development must occur without lengthy approval processes through multiple agencies. Senate Bill 766 passed during the 2011 legislative session. The Oregon Legislature reviewed the permit processes at state agencies, and created an environment where agencies work together to meet a 120-day timeline.

To oversee this process, the [Economic Recovery Review Council](#) (ERRC) was created to administer two distinct programs. The council is made up of agency directors from five state agencies: Business Oregon, Environmental Quality, Land Conservation and Development, State Lands and Transportation. The council also must include a representative from an affected local government if requested.

The two programs are:

Industrial Development Projects of State Significance—Up to 10 projects per biennium may be subjected to an expedited process when job creation, wage and other criteria are met.

Regionally Significant Industrial Areas—Between five and 15 areas planned and zoned for industrial use that have potential long-term job creation and meet legislatively defined criteria.

Oregon Industrial Site Readiness Program. The program established two types of support to public entities (project sponsors) that prepare sites for industrial development: (1) tax reimbursement arrangements with, and (2) loans to qualified project sponsors for development of certified regionally significant industrial sites. **No funding has been appropriated to provide loans under the program.**

Oregon Industrial Site Readiness Assessment Program. The program would provide direct assistance (grant funding) for designated regions across the state to perform due diligence assessments of regionally significant industrial sites, creating readiness and development plans to move industrial

Important background information for decision makers:

The efforts of the Business, Innovation, and Trade programs focus on enhancing relationships that strategically advance the state's economic development strategy.

1. **Implementing Oregon InC 2.0.** Provide support to continue the state's commitment to connecting Oregon's universities with Oregon businesses to support research and development of innovative products and allow them to remain more competitive in the global marketplace.

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Recognize the need to include permanent financing for Oregon InC in the department's base budget. Solidify the department's relationship with the federal delegation to continue the spotlight on Oregon's innovation model as leader nationwide, potentially directing increased federal resources to the state as a result. Continue to grow the number of companies served by the High-Tech Extension Service program that link Oregon businesses with the Research & Development (R&D) resources of Oregon InC's three Signature Research Centers (SRC's) to develop new products and/or solve technical challenges. The program has assisted more than 400 businesses using the service.

2. **Meeting federal match requirements.** Dedicate resources necessary to prevent the loss of available federal funding from state programs.
3. Developing a global economic strategy for the state. Capitalize on foreign direct investment opportunities, particularly with Asia to create jobs for Oregonians. Create new opportunities for Oregon companies to access foreign markets to export their products and services.
4. **Improve land readiness and redevelopment opportunities.** Maintain and improve Oregon's competitive advantage for business expansion and recruitment on industrial sites and employment lands through education, programs, interagency collaboration, strategies, and marketing.

Expected results from the 2015-17 budget:

Based on the Current Service Level funding, in the 2015-17 biennium, BIT expects to:

1. Create 4,000 jobs (KPM#1)
2. Retain 10,000 jobs (KPM #2)
3. Return \$37 million revenue to the state general fund in income tax generated from jobs created or retained (KPM #3)
4. Assist with \$37 million in export sales (KPM #4)
5. Total amount of federal government contracts awarded through services provided by Government Contract Assistance program (KPM #5)
6. Certify 10 sites within the biennium (KPM #6)

Revenue sources:

Direct Lottery Funds; Federal Funds for the Brownfields program, State Small Business Credit Initiative (SSBCI) and State Trade and Export Program (STEP) grant; and Other Funds from loan principal and interest repayments, loan and service fees, investment interest earnings and miscellaneous receipts.

Matching Funds:

- Brownfields: 20% match. Approximately 14% is matched by OBDD administration other funds and remainder is local match.
- State Small Business Credit Initiative: match is not required

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- State Trade and Export Program: 25% match provided by Lottery Funds.

New laws that apply to the program unit:

HB 2434: Creates the Natural Resource Transformative Technology Fund with the purpose to assist Oregon’s business and higher education research centers to invest in transformational natural resource technologies, entrepreneurial expansion, commercialization of economically viable ideas and technologies and scaling-up ideas with quantitatively proven potential.

HB 2437: Remedies a technical issue that has been identified with respect to ORS 285B.280 to 285B.290. The statutory language does not provide explicit authorization to make grants, loans or enter into personal service contracts for eligible activities. Currently, statute only allows the department to “provide funds” under the program. The changes remedy that issue.

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2015-17 Governor's Budget

Business, Innovation and Trade Division

Description	Lottery Funds	Other Funds	Other Funds		Total Funds	Positions	FTE
			Non-Limited	Federal Funds			
Base Budget	\$ 60,548,076	\$ 13,894,561	\$ 15,079,689	\$ 8,033,830	\$ 97,556,156	58	55.50
Current Service Level Packages							
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor	17,993	4,390	-	(2,610)	19,773	-	-
Pkg. 021 - Phase-In	3,570,000	1,750,000	-	-	5,320,000	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs	(32,444,049)	(5,180,000)	-	(254,049)	(37,878,098)	-	-
Pkg. 031 - Standard Inflation	717,425	226,564	-	220,571	1,164,560	-	-
Pkg. 032 - Above Standard Inflation	1,926	5,036	-	391	7,353	-	-
Pkg. 050 - Fund Shift	-	333,225	-	(333,225)	-	-	-
Pkg. 090 - Analyst Adjustments	(900,000)	900,000	-	-	-	-	-
Total Current Service Level Packages	\$ (29,036,705)	\$ (1,960,785)	\$ -	\$ (368,922)	\$ (31,366,412)	-	-
Total Current Service Level (CSL)	\$ 31,511,371	\$ 11,933,776	\$ 15,079,689	\$ 7,664,908	\$ 66,189,744	58	55.50
Policy Option Packages							
Pkg. 101 - Oregon Innovation Council	29,350,000	-	-	-	29,350,000	-	-
Pkg. 102 - Research Capacity	189,111	-	-	-	189,111	1	0.87
Pkg. 103 - Business Development Officer - Rural (NOT FUNDED IN GOV'S BUDGET)	-	-	-	-	-	-	-
Pkg. 104 - Increasing International Trade Capacity	221,932	-	-	-	221,932	1	0.87
Pkg. 105 - Industry Competiveness Fund	1,550,000	-	-	-	1,550,000	-	-
Pkg. 107 - Recapitalization of Brownfields	-	132,499	7,000,000	-	7,132,499	-	-
Pkg. 109 - Oregon Growth Board	83,968	-	-	-	83,968	-	0.50
Pkg. 111 - Innovation Initiatives (POSITION NOT FUNDED IN GOV'S BUDGET)	3,200,000	-	-	-	3,200,000	-	-
Pkg. 114 - Transformative Technology Grant Program	5,000,000	-	-	-	5,000,000	-	-
Pkg. 115 - West Coast Energy Plan	200,000	-	-	-	200,000	-	-
Pkg. 116 - Regional Solutions Community Development	625,000	-	-	-	625,000	-	3.00
Pkg. 119 - Advanced Transportation Technology Center	-	1,542,202	-	-	1,542,202	-	-
Pkg. 502 - Working Forests and Farms	-	397,522	14,903,462	-	15,300,984	1	0.50
Total Policy Option Packages	\$ 40,420,011	\$ 2,072,223	\$ 21,903,462	\$ -	\$ 64,395,696	3	5.74
Governor's Budget	\$ 71,931,382	\$ 14,005,999	\$ 36,983,151	\$ 7,664,908	\$ 130,585,440	61	61.24

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Business, Innovation & Trade

Essential Packages

Essential packages include budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium.

010 Non-PICS Personal Services/Vacancy Factor

This package includes standard inflation of 3% on such non-PICS items as overtime, differential, temporary appointments and unemployment assessment, including OPE associated with them. The vacancy factor calculation projects budget changes related to staff turnover and position vacancies during the 2015-17 biennium.

021 Phase-In

This package includes spending authority for the amount of funds expected to carry-forward from the 2013-15 biennium into the 2015-17 biennium. This amount is comprised of:

Lottery Funds

- Lottery Funds of \$3,570,000 for Strategic Reserve Fund projects that have been awarded or committed but have not been fully drawn down.

Other Funds

- Other Funds of \$1,750,000 for the Innovation Center – Regional Accelerator Innovation Network (RAIN) for projects that will not be fully expended by June 30, 2015.

022 Phase-Out

This package is used to phase out decreased cost resulting from the elimination of pilot programs, and other one-time costs that will not be funded in the 2015-17 biennium. It is also used to remove excess/empty limitation. This package includes:

Lottery Funds

- Removes \$4,056,478 of spending authority for Lottery Funds carried-forward from 2013-15 biennium
- Removes the one-time allocation of \$19,012,000 for Oregon InC

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- Remove the one-time allocation of \$79,905 for Agricultural Bonds
- Remove the one-time allocation of \$250,000 for Economic Gardening
- Removes the one-time allocation of \$3,185,000 for Innovation Infrastructure
- Removes the one-time allocation of \$2,979,200 for South Coast Dredging
- Removes the one-time allocation of \$250,000 for Dislocated Worker Training
- Removes the one-time allocation of \$1,150,000 for Oregon Manufacturing Extension Partnership (OMEP) and Port of Port Orford Cannery Building
- Removes the one-time allocation of \$11,466 for Attorney General costs associated with Industrial Land Readiness (SB246-2)
- Removes the one-time allocation of \$1,470,000 for Water for Irrigation, Streams and Economy (WISE)

Other Funds limitation

- Removes the one-time allocation of \$5,120,000 for Innovation Infrastructure
- Removes the one-time allocation of \$60,000 for Oregon Minority, Women, and Emerging Small Business (OMWESB) software enhancement

Federal Funds limitation

- Removes \$254,049 spending authority related to the State Trade Export Program (STEP) Grant (year 2)

031 Inflation & Price List Adjustments

This package includes a 3% increase for biennial general inflation; a 19.2% increase for Attorney General services; and a 3% increase for facilities rent. This package also includes changes to State Government Services Charges for the 2015-17 biennium.

032 Above Standard Inflation

This package includes the additional 0.3% increase over the standard 3% general inflation for professional services and IT professional services (contract providers).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	3,386	-	-	-	3,386
Federal Funds	-	-	-	(2,610)	-	-	(2,610)
Tsfr From Administrative Svcs	-	17,017	-	-	-	-	17,017
Tsfr From Treasury, Or State	-	-	-	-	-	-	-
Total Revenues	-	\$17,017	\$3,386	(\$2,610)	-	-	\$17,793
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	32,253	12,559	(1,203)	-	-	43,609
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	976	1,004	-	-	-	1,980
Other OPE	-	14,151	3,072	-	-	-	17,223
Vacancy Savings	-	(29,387)	(12,245)	(1,407)	-	-	(43,039)
Total Personal Services	-	\$17,993	\$4,390	(\$2,610)	-	-	\$19,773
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	17,993	4,390	(2,610)	-	-	19,773
Total Expenditures	-	\$17,993	\$4,390	(\$2,610)	-	-	\$19,773
Ending Balance							
Ending Balance	-	(976)	(1,004)	-	-	-	(1,980)
Total Ending Balance	-	(\$976)	(\$1,004)	-	-	-	(\$1,980)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 021 - Phase-in

Cross Reference Name: Business, Innovation, Trade
Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	3,570,000	-	-	-	-	3,570,000
Total Revenues	-	\$3,570,000	-	-	-	-	\$3,570,000
Special Payments							
Dist to Non-Gov Units	-	3,570,000	1,750,000	-	-	-	5,320,000
Total Special Payments	-	\$3,570,000	\$1,750,000	-	-	-	\$5,320,000
Total Expenditures							
Total Expenditures	-	3,570,000	1,750,000	-	-	-	5,320,000
Total Expenditures	-	\$3,570,000	\$1,750,000	-	-	-	\$5,320,000
Ending Balance							
Ending Balance	-	-	(1,750,000)	-	-	-	(1,750,000)
Total Ending Balance	-	-	(\$1,750,000)	-	-	-	(\$1,750,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Business, Innovation, Trade
Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	(5,120,000)	-	-	-	(5,120,000)
Other Revenues	-	-	(60,000)	-	-	-	(60,000)
Federal Funds	-	-	-	(254,049)	-	-	(254,049)
Tsfr From Administrative Svcs	-	(28,795,722)	-	-	-	-	(28,795,722)
Total Revenues	-	(\$28,795,722)	(\$5,180,000)	(\$254,049)	-	-	(\$34,229,771)

Services & Supplies

Instate Travel	-	-	-	(3,000)	-	-	(3,000)
Out of State Travel	-	-	-	(90,000)	-	-	(90,000)
Employee Training	-	-	(20,000)	-	-	-	(20,000)
Office Expenses	-	-	-	(2,099)	-	-	(2,099)
Telecommunications	-	284	-	-	-	-	284
Data Processing	-	-	(40,000)	-	-	-	(40,000)
Publicity and Publications	-	-	-	(138,000)	-	-	(138,000)
Professional Services	-	(19,600)	-	(15,000)	-	-	(34,600)
IT Professional Services	-	-	-	(1,500)	-	-	(1,500)
Attorney General	-	(14,700)	-	-	-	-	(14,700)
Dispute Resolution Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	(450)	-	-	(450)
Facilities Rental and Taxes	-	-	-	(4,000)	-	-	(4,000)
Other Services and Supplies	-	(50,666)	(120,000)	-	-	-	(170,666)
Expendable Prop 250 - 5000	-	(1,960)	-	-	-	-	(1,960)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	(\$86,642)	(\$180,000)	(\$254,049)	-	-	(\$520,691)
Special Payments							
Dist to Other Gov Unit	-	(4,849,200)	-	-	-	-	(4,849,200)
Dist to Non-Gov Units	-	(7,491,478)	(5,000,000)	-	-	-	(12,491,478)
Dist to Non-Profit Organizations	-	(20,012,000)	-	-	-	-	(20,012,000)
Spc Pmt to Agriculture, Dept of	-	(4,729)	-	-	-	-	(4,729)
Total Special Payments	-	(\$32,357,407)	(\$5,000,000)	-	-	-	(\$37,357,407)
Total Expenditures							
Total Expenditures	-	(32,444,049)	(5,180,000)	(254,049)	-	-	(37,878,098)
Total Expenditures	-	(\$32,444,049)	(\$5,180,000)	(\$254,049)	-	-	(\$37,878,098)
Ending Balance							
Ending Balance	-	3,648,327	-	-	-	-	3,648,327
Total Ending Balance	-	\$3,648,327	-	-	-	-	\$3,648,327

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Interest Income	-	-	-	-	-	-	-
Other Revenues	-	-	246,993	-	-	-	246,993
Federal Funds	-	-	-	221,140	-	-	221,140
Tsfr From Administrative Svcs	-	544,615	-	-	-	-	544,615
Total Revenues	-	\$544,615	\$246,993	\$221,140	-	-	\$1,012,748

Services & Supplies

Instate Travel	-	9,314	2,110	-	-	-	11,424
Out of State Travel	-	16,100	709	-	-	-	16,809
Employee Training	-	1,270	319	-	-	-	1,589
Office Expenses	-	2,744	1,199	-	-	-	3,943
Telecommunications	-	2,080	1,426	-	-	-	3,506
State Gov. Service Charges	-	146,133	83,295	62	-	-	229,490
Data Processing	-	108	1,947	-	-	-	2,055
Publicity and Publications	-	1,762	2,168	-	-	-	3,930
Professional Services	-	19,264	48,836	3,908	-	-	72,008
IT Professional Services	-	-	1,518	-	-	-	1,518
Attorney General	-	11,869	1,420	1,340	-	-	14,629
Dispute Resolution Services	-	-	6,799	-	-	-	6,799
Employee Recruitment and Develop	-	160	97	-	-	-	257
Dues and Subscriptions	-	1,695	146	-	-	-	1,841
Facilities Rental and Taxes	-	13,977	2,053	-	-	-	16,030
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	14	567	-	-	-	581

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	769	219	-	-	-	988
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	\$227,259	\$154,828	\$5,310	-	-	\$387,397
Capital Outlay							
Data Processing Hardware	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Cities	-	10,647	-	7,096	-	-	17,743
Dist to Counties	-	3,875	-	-	-	-	3,875
Dist to Other Gov Unit	-	10,245	8,954	-	-	-	19,199
Dist to Non-Gov Units	-	445,946	62,782	118,058	-	-	626,786
Dist to Individuals	-	-	-	-	-	-	-
Dist to Comm College Districts	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	15,000	-	-	-	-	15,000
Loans Made - Other	-	-	-	90,107	-	-	90,107
Other Special Payments	-	4,453	-	-	-	-	4,453
Spc Pmt to OR Business Development	-	-	-	-	-	-	-
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Comm Coll/Wkfr Dev	-	-	-	-	-	-	-
Spc Pmt to Agriculture, Dept of	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Forestry, Dept of	-	-	-	-	-	-	-
Total Special Payments	-	\$490,166	\$71,736	\$215,261	-	-	\$777,163
Total Expenditures							
Total Expenditures	-	717,425	226,564	220,571	-	-	1,164,560
Total Expenditures	-	\$717,425	\$226,564	\$220,571	-	-	\$1,164,560
Ending Balance							
Ending Balance	-	(172,810)	20,429	569	-	-	(151,812)
Total Ending Balance	-	(\$172,810)	\$20,429	\$569	-	-	(\$151,812)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	5,036	-	-	-	5,036
Federal Funds	-	-	-	391	-	-	391
Tsfr From Administrative Svcs	-	1,926	-	-	-	-	1,926
Total Revenues	-	\$1,926	\$5,036	\$391	-	-	\$7,353
Services & Supplies							
Professional Services	-	1,926	4,884	391	-	-	7,201
IT Professional Services	-	-	152	-	-	-	152
Total Services & Supplies	-	\$1,926	\$5,036	\$391	-	-	\$7,353
Total Expenditures							
Total Expenditures	-	1,926	5,036	391	-	-	7,353
Total Expenditures	-	\$1,926	\$5,036	\$391	-	-	\$7,353
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 050 - Fundshifts

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	225,272	(225,272)	-	-	-
Empl. Rel. Bd. Assessments	-	-	78	(78)	-	-	-
Public Employees' Retire Cont	-	-	35,572	(35,572)	-	-	-
Social Security Taxes	-	-	17,234	(17,234)	-	-	-
Worker's Comp. Assess. (WCD)	-	-	123	(123)	-	-	-
Flexible Benefits	-	-	54,948	(54,948)	-	-	-
Reconciliation Adjustment	-	-	(2)	2	-	-	-
Total Personal Services	-	-	\$333,225	(\$333,225)	-	-	-
Total Expenditures							
Total Expenditures	-	-	333,225	(333,225)	-	-	-
Total Expenditures	-	-	\$333,225	(\$333,225)	-	-	-
Ending Balance							
Ending Balance	-	-	(333,225)	333,225	-	-	-
Total Ending Balance	-	-	(\$333,225)	\$333,225	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	(900,000)	-	-	-	-	(900,000)
Total Revenues	-	(\$900,000)	-	-	-	-	(\$900,000)
Special Payments							
Dist to Non-Gov Units	-	(900,000)	900,000	-	-	-	-
Total Special Payments	-	(\$900,000)	\$900,000	-	-	-	-
Total Expenditures							
Total Expenditures	-	(900,000)	900,000	-	-	-	-
Total Expenditures	-	(\$900,000)	\$900,000	-	-	-	-
Ending Balance							
Ending Balance	-	-	(900,000)	-	-	-	(900,000)
Total Ending Balance	-	-	(\$900,000)	-	-	-	(\$900,000)

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #101

POP Title: Oregon Innovation Council
\$29,350,000 Lottery Funds

Purpose:

The Oregon Innovation Council (Oregon InC) develops, champions and implements strategic initiatives that make existing Oregon companies more profitable by making them more competitive and sustainable; bolstering innovative research that leads to not only new discoveries but new companies built around them; and increases access start-up companies have to public and private funding. Oregon InC is a significant component of the Oregon Business Plan and industry cluster strategy.

Over the past eight years, Oregon Business Development Department (Business Oregon) has integrated innovation into the state's economic development strategy through its work with the Oregon InC, a public-private board that brings together leaders from private business and the state's research universities to develop and drive the state's innovation strategy. Innovation drives business; it invests in new opportunities that provide the energy to diversify and grow traded sector economies; it keeps existing businesses vital by continually developing new products and reimagining existing ones; it infuses new sources of capital and talent into the economic ecosystem and helps train the next generation of workers in the skills the state needs to compete globally.

To accomplish these goals, the Legislature allocates Lottery Fund dollars which Oregon InC invests in emerging and established industries and Signature Research Centers (SRCs). The exact number and funding level of the individual programs that make up the Oregon InC portfolio are determined by a competitive process each biennium.

Over the past eight years, the return on investment for Oregon InC initiatives have:

- leveraged more than \$490M in federal grants on a \$77M state investment (6-1 ROI);
- created more than 75 companies;
- secured \$130M in private capital formation;
- built 11 shared labs formed on university campuses, with equipment and research support targeted at commercialization provided by SRCs and available to any company or organization;
- allowed more than 300 companies to utilize SRC shared labs and
- created 258 FTEs in the last biennium. (Please note that Oregon InC, at the state's direction, does not capture some direct or all indirect and induced job creation. It also does not capture jobs or economic activity associated with the research dollars brought back into the state. Jobs are only measured using the state KPM formula applicable to covered employment only.)

ORBITS Budget Narrative

Oregon InC is key to keeping our state's commitment to innovation growing. Business Oregon formally requests that Oregon InC be made part of the department's base budget starting with the 2015-17 biennium.

The Council's innovation plan would fund the following:

- \$4.75 million – Oregon Transitional & Drug Discovery Institute
- \$0.9 million – Oregon Storyboard
- \$7.6 million – Oregon Built Environment & Sustainable Technologies Center
- \$8.1 million – Oregon Nanoscience & Microtechnologies Institute
- \$1.5 million – Drive Oregon
- \$1.5 million – Oregon Internet of Things Center
- \$3.5 million – Soar Oregon
- \$1.5 million – Oregon Wave Energy Trust

Alignment with Governor's 10-Year Plan

Oregon InC is directly called out in the "Economy and Jobs" area strategies, to "seed innovation and bring new ideas to market through Signature Research Centers".

This package additionally addresses strategies of:

- prepare Oregon's workforce for the 21st century economy;
- grow Oregon's traded sector industry clusters;
- leverage Oregon's global competitive advantage for key industries and
- increase access to capital, markets and support for small businesses.

The Oregon InC package is an integral piece of the original "Jobs and Innovation" vision that connects university research with commercial enterprise to foster innovation, and build up Oregon's next generation industries. It is a significant component of the Oregon Business Plan and works in concert with the Oregon Cluster Network.

Alignment with Department's Six Priorities

This package is critical in carrying out the department's following strategic priorities:

- **Innovation and Entrepreneurship.** This package attracts research and development funding, increases the rate of technology transfer and nurtures a thriving entrepreneurial ecosystem. Competitiveness of the workforce is positively impacted.
- **Access to Capital.** Increases growth capital.

ORBITS Budget Narrative

How achieved:

Oregon InC has a unique system to ensure that state funding for its individual initiatives is limited, transparent and accountable. All initiatives are funded for two years, and then Oregon InC reopens a state-wide competition to identify and prioritize those ideas with the greatest potential to diversify, drive and innovate Oregon's economy. While current initiatives may apply, there is no guarantee of continued funding. Those ideas that survive the vetting process conducted by Oregon InC's private sector leadership will make up the 2015 Innovation Plan.

The goal of the 2015 Innovation Plan is to find those ideas that use innovation to spur creation of high wage jobs and business growth across entire industry clusters. Proposals must show the anticipated return on investment in the form of increased federal and private sector grants coming back to Oregon; new high wage job creation; new company formation; and show a high probability of significantly accelerating the growth of a traded sector in Oregon over the next 5-10 years. Winning proposals should also be aligned with one of the state's five identified key industry clusters identified as providing our state a competitive advantage: Advanced Manufacturing; Clean Technology; Forestry & Wood Products; High Technology; Outdoor Gear & Apparel.

In recent biennia, the winning proposals have included nanotechnology, clean tech and green building, bioscience, wave energy, electric vehicles, unmanned aerial systems and digital storytelling.

For example, the initiative Drive Oregon was funded to coalesce an electric vehicle cluster around Oregon's national strengths in software, design, sensor development, grid infrastructure, charging stations, battery storage and advanced manufacturing. While the state does not possess the population or capital to be the Detroit of EVs, Oregon InC is showing it can be a major player in the sophisticated part of the supply chain where small, traded sector companies can flourish and create well-paying jobs.

Drive Oregon's development advances three of seven of Business Oregon's strategic priorities.

1. Innovation and Entrepreneurship: KersTech, a startup with an innovative hydraulic-electric hybrid motor technology, is using Drive Oregon funding and leadership to work with the maker of Hyster forklifts on a new kind of electric forklift. A \$42,000 grant helped E4Oregon build a prototype battery-backup fast charger that is now in operation in Tualatin, with an additional 24 test sites agreements in place, including 10 Tri-Met transit sites, and supported in part by a partnership with Nissan, one of several large vehicle manufactures that are members of Drive Oregon (Ford, GM, BMW).
2. Train and Attract Talent: Conscious Commuter, using Drive Oregon grants, worked with Portland State University students to develop a new kind of electric bike that won a \$220,000 federal grant to be used to study transportation patterns.
3. Access to Capital: A Drive Oregon matching grant of \$50,000 to RYNO Motors of Beaverton helped the company secure a \$1.2 million federal grant to produce its one-wheel motorcycle, part of more than \$4 million in federal grants Drive Oregon has helped bring back to the state.

ORBITS Budget Narrative

Staffing Impact:

No additional staff are requested.

Quantifying Results:

To ensure Legislative goals are met on a rigorous time schedule, Oregon InC's Audit & Accountability Committee, comprised of private sector leaders and legislators, reviews each initiative's progress quarterly, provides technical assistance and make changes if necessary – or stops funding altogether. In line with the Council's private sector genesis, initiatives continue only as long as they can show they are proving a significant ROI back to the state or when they become mature enough to support themselves.

Three of Oregon InC's original seven initiatives no longer receive state funds. A manufacturing initiative in conjunction with Portland State University was de-funded in March 2009 because the university ended its commitment to on-going faculty support. A second initiative supporting increased innovation among Oregon's seafood processors, the Consumer Seafood Initiative (CSI), is now funded wholly by federal, local and industry grants, and state support concluded on June 30, 2011. A third original initiative developed by the Northwest Food Processors Association has become independent of state support at the conclusion of the 2011-13 biennium.

Business Oregon has also worked to refine and develop rigorous methodology to measure the current Innovation Plan's contributions to the state's economy if this package is fully funded. Once the 2015 Innovation Plan is funded, the department and Oregon InC will work on performance-based contracts that will measure the following outcomes during the 2015-17 biennium:

- amount of leveraged private, federal and foundation dollars;
- number of new start-up companies supported and/or spun out of SRC research;
- number of Oregon companies utilizing the SRC and industry initiative infrastructure to ensure their future competitiveness and
- number of job creation and retention during the biennium.

Each of these metrics will be reported quarterly for the Oregon InC's Audit & Accountability Committee.

Revenue Source:

\$29,350,000 in Lottery Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 101 - Oregon Innovation Council

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	29,350,000	-	-	-	-	29,350,000
Total Revenues	-	\$29,350,000	-	-	-	-	\$29,350,000
Special Payments							
Dist to Non-Profit Organizations	-	29,350,000	-	-	-	-	29,350,000
Total Special Payments	-	\$29,350,000	-	-	-	-	\$29,350,000
Total Expenditures							
Total Expenditures	-	29,350,000	-	-	-	-	29,350,000
Total Expenditures	-	\$29,350,000	-	-	-	-	\$29,350,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #102

POP Title: Research Capacity
\$189,111 Lottery Funds (0.87 FTE)

Purpose:

In an era of scarce resources, when we must achieve more with less, the agency's ability to develop and implement targeted and high impact strategies need to build on accurate and timely information. Oregon is not comprised of one single economy, but made up of a diverse range of industries, geography and demographic factors. With the explosive growth of data from the Internet, social networks, and business CRM databases, we have the ability to amass a wealth of information that can be analyzed and used to support the state's greatest chance of success in assisting and aligning economic growth in the various regions. Mapping and understanding the state's core business strengths and needs is critical to developing programs and services that will further Oregon's economic recovery and help position it for future and long-term growth.

The interpretation of industry data will help evaluate department programs, and formulate policy recommendations for senior agency management, the Governor's Office, legislators/staff and business leaders in the state to improve Oregon's economic viability. These efforts will help identify potential business development prospects for Oregon and the development of strategies to promote the state's long-term economic stability and development.

Alignment with Governor's 10-Year Plan

This Policy Option Package supports the "Economy and Jobs" priority of the Governor's 10-Year Plan and the Department's "Grow our Own" and Traded-Sector strategic approach.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Innovation and Entrepreneurship.** Attracts more research and development funding, increases the rate of tech transfer and nurtures a thriving entrepreneurial ecosystem;
- **Global Trade.** Grows global exports and attracts foreign direct investments.
- **Business Development.** The goal of the package is to increase the department's capacity to help identify potential business development prospects for Oregon and the development of strategies to promote the state's long-term economic stability and development.
- **Research & Policy.**

ORBITS Budget Narrative

How achieved:

The agency has need to create a Research, Policy and Strategy division within Business Oregon to support the work of the other divisions through research, data collection and analysis. This division will enable the department to make data driven decisions and investments. The analyses of key industry data and issues will support understanding business trends, across a variety of industries, regions and countries which is foundational to furthering the department's job creation and retention goals.

Staffing Impact:

A permanent **Research Analyst 4** position (0.87 FTE) is requested. This “Industry/Business Research” position will be principally responsible for interpreting data, formulating reports and making recommendations based upon the research findings that will help the agency understand and document the business case for the state’s key industry clusters and economic impacts of programs and policies. The work will include managing global trends that affect Oregon industries and businesses and the development of key performance indicators metrics and other analysis as needed.

Quantifying Results:

The state is committed to growing economic opportunities for its citizens and a core function of this effort involves assisting in the retention, growth, attraction and creation of new businesses. Understanding the critical needs of companies and communities through asset mapping, data analysis, market/industry research and global trends will serve to achieve this goal. The research will support the department's work with business and government leaders in devising strategies and solving complex economic problems. The analyses of key industry data and issues will support understanding business trends, across a variety of industries, regions and countries which is foundational to furthering the department's job creation/retention goals, and the ability to identify new initiatives, trends and emerging market opportunities. The ability to drive an efficient decision-making processes based on timely, reliable information will help reduce costs by finding cost-effective solutions to economic and industry problems.

Effectiveness of the additional FTE will be measured by:

- production of 12 market studies and analysis to inform business expansion, inbound attraction targets and export markets;
- reduction in the use of outside consultants to performance research analysis and
- creation of industry dashboard data and metrics measuring key indicators of agency’s strategic plan.

Revenue Source:

Lottery Funds are requested to support the full-time Research Analyst 4 (C1118) (0.87 FTE) position. The requested \$189,111 limitation for the position includes \$151,011 for Personal Services at salary range step 2 and an additional \$38,100 in associated Services and Supplies expenditures. As the position will need access to large amount of data, the Services and Supplies expenditures include \$25,000 for membership dues and subscriptions as well as Professional Services related business database services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 102 - Research Analyst

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	189,111	-	-	-	-	189,111
Total Revenues	-	\$189,111	-	-	-	-	\$189,111
Personal Services							
Class/Unclass Sal. and Per Diem	-	100,611	-	-	-	-	100,611
Empl. Rel. Bd. Assessments	-	39	-	-	-	-	39
Public Employees' Retire Cont	-	15,887	-	-	-	-	15,887
Social Security Taxes	-	7,697	-	-	-	-	7,697
Worker's Comp. Assess. (WCD)	-	60	-	-	-	-	60
Flexible Benefits	-	26,712	-	-	-	-	26,712
Reconciliation Adjustment	-	5	-	-	-	-	5
Total Personal Services	-	\$151,011	-	-	-	-	\$151,011
Services & Supplies							
Instate Travel	-	2,500	-	-	-	-	2,500
Employee Training	-	1,100	-	-	-	-	1,100
Office Expenses	-	2,200	-	-	-	-	2,200
Telecommunications	-	2,900	-	-	-	-	2,900
Professional Services	-	20,000	-	-	-	-	20,000
Dues and Subscriptions	-	5,000	-	-	-	-	5,000
Expendable Prop 250 - 5000	-	1,400	-	-	-	-	1,400

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 102 - Research Analyst

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	189,111	-	-	-	-	189,111
Total Revenues	-	\$189,111	-	-	-	-	\$189,111
Personal Services							
Class/Unclass Sal. and Per Diem	-	100,611	-	-	-	-	100,611
Empl. Rel. Bd. Assessments	-	39	-	-	-	-	39
Public Employees' Retire Cont	-	15,887	-	-	-	-	15,887
Social Security Taxes	-	7,697	-	-	-	-	7,697
Worker's Comp. Assess. (WCD)	-	60	-	-	-	-	60
Flexible Benefits	-	26,712	-	-	-	-	26,712
Reconciliation Adjustment	-	5	-	-	-	-	5
Total Personal Services	-	\$151,011	-	-	-	-	\$151,011
Services & Supplies							
Instate Travel	-	2,500	-	-	-	-	2,500
Employee Training	-	1,100	-	-	-	-	1,100
Office Expenses	-	2,200	-	-	-	-	2,200
Telecommunications	-	2,900	-	-	-	-	2,900
Professional Services	-	20,000	-	-	-	-	20,000
Dues and Subscriptions	-	5,000	-	-	-	-	5,000
Expendable Prop 250 - 5000	-	1,400	-	-	-	-	1,400

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 Business, Innovation, Trade

PACKAGE: 102 - Research Analyst

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3013026	UA	C1118	AA RESEARCH ANALYST 4	1	.88	21.00	02	4,791.00				100,611 50,395	100,611 50,395
TOTAL PICS SALARY												100,611	100,611
TOTAL PICS OPE												50,395	50,395
TOTAL PICS PERSONAL SERVICES =				1	.88	21.00						151,006	151,006

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #103

POP NOT FUNDED IN GOVERNOR'S BUDGET

POP Title: Business Development Officer- Rural \$268,333 Lottery Funds (1.00 FTE)

Purpose:

The purpose of this package is to build capacity and support the expanded Governor's Regional Solution Centers with an additional position. Rural areas of the state have not seen the same economic recovery that urban regions are experiencing. As the state's economic development department, we use the tools, resources and expertise available to us to facilitate job growth in both rural and urban Oregon. Targeted and focused efforts are needed to address both the long-term and immediate needs of rural communities. The Governor's Regional Solution Centers (RST) have been expanded to cover 11 regions, which requires 3 different Business Development Officers (BDOs) (Metro, Greater Eastern Oregon, and Central Oregon) to cover the areas the new position would serve.

Regional Business Development work is accomplished through direct business relationships and regional partners (economic development organizations, local governments, industry associations, ports, state agencies and higher education centers). Currently, one of the two METRO BDOs serves the North Central region and Multnomah County. The METRO region BDO's work supports active Business Retention/Expansion opportunities, over 1,800 businesses and 142 partners. The economic impact of the METRO area is undeniably important to Oregon's economy and has advantages for the location and expansion of high tech industries, advanced manufacturing, outdoor gear and business services. Overall, 44% of all the department's business retention/expansion leads are in the Metro region. The BDOs serving the region require experience in key industries, corporate relationships, exports, large-lot industrial development, complex deal structures and larger incentive proposals. The three county METRO regions are the most compact regions in Oregon with slightly over 3,000 square miles and the highest business density of all regions.

In contrast, the North-Central RST Region (Hood River, Wasco, Sherman, Wheeler and Gillian) supports a dozen plus Business Retention/Expansion opportunities, over 129 businesses and 39 regional partners (including 4 port districts). The region encompasses 6,123 square miles, twice the area of the Metro service region and average density of one business per 6 square miles. In stark contrast, travel times to serve the partners and the region are much greater than the METRO region due to transportation systems, climate and resource-related industry.

Alignment with Governor's 10-Year Plan

This package supports the "Economy and Jobs" strategies:

- preparing Oregon's workforce for the 21st century economy;
- growing Oregon's traded sector industry clusters;

ORBITS Budget Narrative

- increasing access to capital, markets and support for small business and
- supporting regional solutions and aligning local, regional and state economic development priorities.

Addition of this position helps align Oregon Business Development Department's (Business Oregon) regional staff with the identified Regional Solutions regions and provides additional capacity to serve rural Oregon.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Innovation and Entrepreneurship.** Attracts more research and development funding, increases the rate of tech transfer and nurtures a thriving entrepreneurial ecosystem;
- **Global Trade.** Grows global exports and attracts foreign direct investments.
- **Business Development.** The goal of the package is to increase the department's capacity to help identify potential business development prospects for Oregon and the development of strategies to promote the state's long-term economic stability and development, particularly in rural Oregon.

How achieved:

Hiring a BDO for the North Central region will provide community based business development services for this region which will allow the BDO to have the ability to focus on key opportunities, partnerships and community relationships, with less time traveling to cover the expansive geographical regions. The North Central's region of Hood River County and the Columbia River Gorge is attracting and growing technology enterprises and a homegrown cluster of outdoor gear and apparel business entrepreneurs. Local economic development practitioners work closely with the Business Oregon staff but would further benefit from having a local, full-time agency representative permanently based in the area. Sherman and Wasco counties are served by two different BDOs who need to travel great distances to attend meetings or events which limits the amount of business development attention that can be provided to local companies. The North Central BDO can also help to back-up other regional BDOs covering Central Oregon and Eastern Oregon.

Upon legislative approval of funding the new position, the department will recruit and hire the position immediately.

Staffing Impact:

A permanent non-supervisory **Principal Executive Manager F** (1.00 FTE) is requested. This Business Development Officer (BDO) would live and serve the North Central Region (Hood River, Wasco and Sherman counties) as well as cover Gilliam and Wheeler counties in the Greater Eastern Oregon Region to better serve the business development opportunities.

ORBITS Budget Narrative

Quantifying Results:

The BDO serving this region requires skills in small partner relationships, community development, entrepreneurs and innovation; working with local government staff, elected officials, and developing smaller deals with meaningful impacts. As a region, Business Oregon believes that the area has opportunity for future growth due to the unique water-rail-highway transportation systems, availability of power, attractive locations for start-ups and small companies and growing agriculture value-added products for markets. In addition, each BDO tracks and record programs and services provided to clients in their regions. Quarterly and annual reports provide data that can be analyzed to show the job creation and retention impact of their work, and partnership support they provide.

The BDO position is envisioned to achieve:

- increased response to opportunities;
- increase the number and effectiveness of businesses served;
- improve the development and implementation of local and regional strategies;
- increase number of successful business expansions and
- effective execution of RST regional priorities.

Revenue Source:

Lottery Funds are requested to support the full-time non-supervisory PEMF (X7010) position (1.00 FTE). Classification mirrors the existing BDO positions. The \$268,333 limitation request includes \$218,793 for Personal Services at salary range step 2 and \$49,540 in associated Services and Supplies expenditures. As the position is located in rural Oregon, Services and Supplies expenditures include costs for rent and increased travel.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 103 - Rural Business Development Specialist

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #104

POP Title: Increasing Business Oregon's International Trade Capacity
\$221,932 Lottery Funds (0.87 FTE)

Purpose:

The purpose of this package is to increase the international trade capacity of the Oregon Business Development Department's (Business Oregon) ability to manage the growing foreign direct investment (FDI) opportunities that bring new capital and global business operations to Oregon through a new position. The position will coordinate the development of a comprehensive international trade strategy that includes both export promotion and inbound investment opportunities. The attraction of international investments, along with export sales, are key building blocks to growing Oregon's economy and creating family-wage jobs.

Foreign-owned businesses are an important component of the U.S. economy, supporting millions of jobs across every economic sector. In Oregon, U.S. subsidiaries of global companies play a vital role, insourcing 46,000 jobs; writing paychecks to 3.4% of Oregon's private-sector workforce. Over 32 % of these Oregon based jobs are in the manufacturing industry-accounting for 15,000 jobs. The state has also realized major gains from its two export promotion programs with an estimated \$36 million in new export sales and assistance to 160 small and medium-sized Oregon companies in 2013-2015.

The return on investment for this type of activity is envisioned to be:

- increase in FDI activities;
- increase of FDI leads due to the increased capacity to act upon opportunities and
- increase export sales facilitated by the department due to the increase in companies accessing our services.

Alignment with Governor's 10-Year Plan

This package supports the "Economy and Jobs" strategies of:

- growing Oregon's traded sector industry clusters and
- leveraging Oregon's global competitive advantage for key industries.

The additional capacity and expertise focused on inbound investment can help both existing Oregon industries and bring new business opportunities and new capital to the state.

ORBITS Budget Narrative

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Global Trade.** Grows global exports and attracts foreign direct investments.
- **Business Development.** Proactively retain, expand and attract companies in key growth industries.

This package provides capacity to focus on inbound foreign investment and can support outbound export growth for Oregon small businesses as well.

How achieved:

The new Foreign Direct Investment Officer will increase the department's capacity to help support business attraction activities carried out by Business Oregon's two recruitment officers and the interrelated work of the four Global Trade Specialists. Both on the export promotion and on the FDI side, the Foreign Direct Investment Officer will work closely with federal, state, regional and local entities to ensure cooperation and coordination of the department's international trade efforts, by building collaborative partnerships; providing technical advice and support to partners and companies; and developing programs that will help recruit more international businesses to Oregon.

Business Oregon has signed agreements with Israel and Taiwan to foster areas of innovation and R&D between our respective businesses and universities. The new FDI officer will serve as the principle point of contact to further project cooperation and opportunities and be the lead on strategic planning and teambuilding, focusing efforts for global strategies work with Oregon businesses. In addition, the new position will help identify and pursue grant opportunities that leverage the department's resources dedicated to international trade.

Upon legislative approval of the new position, the department will recruit and hire the position with October 1, 2015, start date.

Staffing Impact:

A permanent Operations and **Policy Analyst 4** (0.87 FTE) is requested. This position would manage programs aimed at fostering global competitiveness including managing overseas contractors, designing programs that target activities that generate new global investment and job creating projects in Oregon. This position is the lead position in department-wide international trade activities and will work closely with global trade specialists, foreign trade organizations, business associations, senior business executives and local economic development associations in carrying out work.

Quantifying Results:

The Foreign Direct Investment Officer is envisioned to achieve the following outcomes:

- identify the top 5 global FDI markets;
- identify the top 5 sectors and markets that will present the best opportunity for Oregon's FDI efforts;
- draft and lead implementation of the department's FDI strategy;

ORBITS Budget Narrative

- ensure 25% of the department's new inbound recruitment will represent international FDI investment and
- coordinate efforts with partners on at least 8 new FDI opportunities per year.

Revenue Source:

Lottery Funds are requested to support a management service non-supervisory Operations and Policy Analyst 4 position. The \$221,932 limitation includes \$176,232 for Personal Services at salary range step 2 and \$45,700 in associated Services and Supplies expenditures. The Services and Supplies expenditures include \$35,000 in travel due to the nature of the position.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 104 - International Trade Promotion Capacity

Cross Reference Name: Business, Innovation, Trade
Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	221,932	-	-	-	-	221,932
Total Revenues	-	\$221,932	-	-	-	-	\$221,932
Personal Services							
Class/Unclass Sal. and Per Diem	-	121,044	-	-	-	-	121,044
Empl. Rel. Bd. Assessments	-	39	-	-	-	-	39
Public Employees' Retire Cont	-	19,113	-	-	-	-	19,113
Social Security Taxes	-	9,260	-	-	-	-	9,260
Worker's Comp. Assess. (WCD)	-	60	-	-	-	-	60
Flexible Benefits	-	26,712	-	-	-	-	26,712
Reconciliation Adjustment	-	4	-	-	-	-	4
Total Personal Services	-	\$176,232	-	-	-	-	\$176,232
Services & Supplies							
Instate Travel	-	5,000	-	-	-	-	5,000
Out of State Travel	-	30,000	-	-	-	-	30,000
Employee Training	-	1,000	-	-	-	-	1,000
Office Expenses	-	1,500	-	-	-	-	1,500
Telecommunications	-	5,300	-	-	-	-	5,300
Expendable Prop 250 - 5000	-	1,400	-	-	-	-	1,400
IT Expendable Property	-	1,500	-	-	-	-	1,500
Total Services & Supplies	-	\$45,700	-	-	-	-	\$45,700

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 104 - International Trade Promotion Capacity

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	221,932	-	-	-	-	221,932
Total Expenditures	-	\$221,932	-	-	-	-	\$221,932
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.87
Total FTE	-	-	-	-	-	-	0.87

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 Business, Innovation, Trade

PACKAGE: 104 - International Trade Promotion

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3013028	MMN X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	5,764.00				121,044 55,184	121,044 55,184
TOTAL PICS SALARY											121,044	121,044
TOTAL PICS OPE											55,184	55,184
TOTAL PICS PERSONAL SERVICES =			1	.88	21.00						176,228	176,228

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #105

POP Title: Industry Competitiveness Fund **\$1,550,000 Lottery Funds**

Purpose:

The Oregon Business Development Department (Business Oregon) requests an increase in funding for the Industry Competitiveness Fund (ICF), which enables the department to proactively and strategically target and respond to time-sensitive opportunities in industries with high growth and with statewide economic significance. ICF funds are a resource for industry clusters, statewide and regional economic development groups and international trade-oriented businesses to increase their competitiveness, capacity and growth in the global marketplace. Firms are looking to make process and product changes to stay competitive, act on business expansion opportunities and relocate their businesses to Oregon. In addition, these funds also provide matches for federal programs like the Oregon Manufacturing Extension Partnership (OMEP). The funds help the state partners with regional economic development entities to cohesively advance the state's economy.

The return on investment for these types of activities are:

- increased number of manufacturing companies able to receive lean and other business improvement services thus enhancing their global competitiveness;
- assisting start-ups and entrepreneurs with accessing federal funding to help commercialize R&D ventures and
- assisting companies with technical and capacity building services that can support small business growth prospects.

Alignment with Governor's 10-Year Plan

These funds would be used for a wide variety of strategies that affect competitiveness and economic growth. Specifically they address the "Economy and Jobs" strategies of:

- preparing Oregon's workforce for the 21st century economy;
- grow Oregon's traded sector industry clusters and
- leverage Oregon's global competitive advantage for key industries.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Innovation and Entrepreneurship.** Attracts more research and development funding, increases the rate of tech transfer and nurtures a thriving entrepreneurial ecosystem; trains and attracts a globally competitive workforce;
- **Access to Capital.** Increases growth capital for high-impact firms in key industries and
- **Business Development.** Proactively retain, expand and attract companies in key growth industries.

ORBITS Budget Narrative

How achieved:

Oregon Manufacturing Extension Program (OMEP) (\$750,000)

Increased funding would double the number of Oregon companies served and further increase our companies' competitive edge in the global market. OMEP works with company leaders to learn new approaches and strategies for innovation, new product development, an engaged workforce, operational excellence, supply chain management, enhanced sustainability/efficiency efforts, business transition planning and global competitiveness. OMEP works primarily with small- to mid-sized manufacturing firms to identify improvements that will help them reduce costs, increase sales and expand into new markets. Oregon businesses are also part of the growing trend among U.S. manufacturers to “onshore” production back to the state and are helping to bolster growth in the manufacturing sector. Oregon has seen an uptick in firms bringing production back to Oregon or setting up new operations based on an employment survey commissioned by Business Oregon. An independent analysis conducted by Northwest Economic Research Center (NERC) and Portland State Research Institute, found that from 2002-2013, OMEP's work with manufacturing firms supported \$11.2 million in taxes and fees, and that OMEP activity directly supported 376 jobs that would not otherwise have existed, and indirectly supported an additional 265 jobs.

During the February 2014 session, OMEP was awarded an increase in funding of \$750,000 for the balance of the 2013-2015 biennium. In addition, OMEP is seeking recertification through the federal process and anticipates receiving an additional \$1.25 million in new funding during the FY 2015 period. The new state and federal funding will provide the opportunity for OMEP to expand its services in Technology Acceleration – introduction of new technology to enhance production/product; New Product Development, Supply Chain Optimization and Workforce Development support. These specific services include:

- ***Cohort Training in Rural Communities.*** Tools for Operational Excellence is a program offering at a heavily subsidized rate to companies in the Bend and Medford areas. Six sessions will be offered with each session serving 4-5 companies and up to 20 individuals. Tools for Operational Excellence will provide participants with the rudiments of lean enterprise including analysis and implementation tools. One classroom session per month will be provided over four months. During each of the four months, each company will receive an implementation visit from an OMEP consultant during which the consultant will review practical applications of classroom teachings at the company site. Budget: \$155,000
- ***Growth and Innovation Services.*** Smaller companies often suffer from a limited understanding of market potential, lack of awareness of technology solutions and poor processes for the development of new product offerings. OMEP will undertake the following activities to assist companies in this arena:
 - Develop market understanding—through research of primary and secondary sources, OMEP will develop a detailed understanding of manufacturing supply systems particularly as it applies to rural communities. Through this increased understanding, OMEP will be able to identify gap opportunities that can either facilitate business growth and expansion or be directly filled by existing companies.

ORBITS Budget Narrative

- Provide direct assistance—OMEP has developed expertise or identified partner resources in business model innovation, new product development, supply chain optimization and other tools aimed at supporting top-line growth. These resources will be provided to smaller and rural companies at steeply discounted rates. Budget: \$243,000
- ***Small Business Operational Excellence Assistance.*** To ensure that smaller companies with limited budgets and internal resources can reap the benefits of an operational excellence program, OMEP will provide subsidized operational excellence training and implementation services to small manufacturers as defined by number of employees for a period designed to ensure that improved company financial performance will allow them to continue their improvement efforts upon the expiration of the subsidized period. Budget: \$245,000
- ***Outreach and Public Education.*** In June 2014, OMEP launched the OMEP Network. The OMEP Network is conceived as a community of Oregon manufacturers brought together to address common issues and challenges across sectors in the broader manufacturing industry. Network members have the opportunity to come together at round table and educational events to share successes, gain exposure and make personal connections with leading industry thinkers. OMEP would increase the frequency of the events and host them throughout the state. Budget: \$107,000

Rural Entrepreneurs and High-Growth Small Business Program (\$300,000)

Economic growth is closely connected to the creation and development of new firms and entrepreneurial activities. Creating a competitive pool of funds to assist Oregon's smallest businesses can help to build new, home-grown companies through access to business know-how, executive mentoring and capital in funding would enable Business Oregon in cooperation with Oregon Entrepreneurs' Network (OEN), Rural Development Initiative (RDI) and local partners to expand outreach networks. This would increase educational programs, especially in rural areas. These funds will result in the launch of two pilot projects that will include convening a local advisory board and conducting "feet-on-the-ground" community based research to identify:

- experimenters, innovators and entrepreneurs;
- growth opportunities for the companies/individuals and
- barriers that keep the companies/individuals from growing and adding jobs. The research will result in a local plan to take advantage of the identified growth opportunities and to address the identified barriers. Budget: \$100,000

The Grow Oregon program is a separate contract with Small Business Development Center Network (SBDCN) to deliver more robust services to qualified, traded-sector firms (10-99 employees, \$1M or more in gross sales, demonstrate business growth in 3 of the last 5 years). The current Grow Oregon budget for the biennia is approximately \$200,000 and will provide services to approximately 30 businesses statewide. The services provided by the SBDCN are typically measured by determining businesses survivability 5 years after the services provided. Budget: \$200,000

ORBITS Budget Narrative

Small Business Innovation Research (SBIR) & Small Business Technology Transfer Research (STTR) (\$500,000)

The U.S. Small Business Administration (SBA) Office of Technology administers the SBIR and the STTR programs. Companies compete for funding by submitting proposals in response to solicitations issued by participating federal agencies. The federal program provides for funding competitions in two phases: Phase I – to conduct feasibility research; Phase II – to expand on Phase I results and develop a commercially-viable product.

The SBIR/STTR federal programs are critical to reducing the risk and expense of conducting serious research and development efforts that are often beyond the means of many small businesses. Oregon has a number of groups that are involved in providing some type of support to companies interested in applying for SBIR/STTR funding. These efforts, however, are small-scale and mostly ad hoc. SBA data shows that Oregon ranks in the middle-tier of states in total number of SBIR Phase I awards which is below where it should be as an innovation economy. More can be done to help Oregon businesses and entrepreneurs' access and utilize SBIR funds to innovate and grow their businesses. By expanding the department's efforts we will be able to enhance our support in two key areas:

- help more entrepreneurs and companies' access SBIR funding and
- leverage SBIR awarded dollars through a matching grant program which will better position companies for future growth.

The first component of Business Oregon's SBIR program will consist of coordination and capacity-building among the various groups involved in helping businesses and entrepreneurs access SBIR dollars and also to utilize the department's Phase I funds that helps companies prepare SBIR applications. Business Oregon intends to devote staff-time in the 15-17 biennium to facilitate the coordination among groups around the state and to conduct workshops with these groups to increase their knowledge and understanding of the SBIR program. These workshops would be a "train-the-trainer" model and allow Business Oregon to leverage the activities of partners so that they carry the information to a much larger audience than we currently reach independently. Examples of these partners are the SBDCs, accelerators, incubators, OEN, Oregon InC initiatives, industry associations and university tech transfer staff. The state funds would also be used to support the development of Phase I applications by helping companies and researchers pay for grant reviewers and writers to revise and improve the applications. Having this application support will increase the likelihood that applications are funded by the federal agencies. Budget: \$100,000

The second component will establish a matching grant funds to assist SBIR awardees by increasing their ability to innovate and bring new technological advances to the marketplace. The grant program will help to level the playing field by allowing Oregon's small businesses to compete with larger businesses who have access to funding that are critical to startup and development stages of a technology ventures. The program will match a percentage of the Phase I award to better position the company for growth and assist them in new and additional work tasks that are complementary to the SBIR federal award. Budget: \$400,000

Staffing Impact:

No additional staff are requested.

ORBITS Budget Narrative

Quantifying Results:

The expected results of the program are measured in the following ways:

- quarterly reporting on businesses receiving lean and high performance services and an annual report on the total number of jobs created, retained and increased sales/company profits;
- semi-annual reporting on number of companies served, outreach events and educational conferences (by regions) and an annual report containing entrepreneurs receiving angel funding and
- annual report that tracks the number of SBIR Phase I and II grant applications and awards from companies working with Business Oregon or its partners, the leveraged funds companies receive and results from the “train the trainer” workshops conducted with partners around the State.

The anticipated targets are:

- 125 companies will receive OMEP services and/or assessments annually;
- 10-14 individuals and/or emerging businesses will receive assistance through Rural Entrepreneurship and Small Business programs;
- 20% increase in participation in the SBIR workshops and
- 15% increase in total number of Oregon firms applying for SBIR grants.

Revenue Source:

Lottery Funds.

Additional Information:

ICF funds directly support the implementation of the state’s strategies to increase the local, national and global competitiveness of Oregon’s companies. These programs also align with the goals to amplify local and state economic effects to make Oregon’s economy more resilient by building and funding programs that create a fertile economic environment in Oregon for all businesses and workers.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 105 - Industry Competitiveness Fund

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	1,550,000	-	-	-	-	1,550,000
Total Revenues	-	\$1,550,000	-	-	-	-	\$1,550,000
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Special Payments							
Dist to Non-Gov Units	-	500,000	-	-	-	-	500,000
Dist to Comm College Districts	-	200,000	-	-	-	-	200,000
Dist to Non-Profit Organizations	-	850,000	-	-	-	-	850,000
Total Special Payments	-	\$1,550,000	-	-	-	-	\$1,550,000
Total Expenditures							
Total Expenditures	-	1,550,000	-	-	-	-	1,550,000
Total Expenditures	-	\$1,550,000	-	-	-	-	\$1,550,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #107

POP Title: Recapitalization of Brownfields Redevelopment Fund Program

\$7,000,000 Other Funds from new Lottery Bonds; \$132,499 Other Funds (Cost of Issuance); \$1,014,938 Lottery Funds (Debt Service)

Purpose:

The Department originally requested \$50,000,000 of Brownfields recapitalization in the agency request budget. The policy option packages was reduced to \$7,000,000 in the Governor's Budget.

Demand for financing to address assessment and cleanup of contaminated industrial/employment properties is steadily increasing at a time of tight commercial lending. The Brownfields Redevelopment Fund (BRF) is the lender of last resort yet, as of November 30, 2014, only \$459,862 remains unobligated and current demand for financing exceeds \$10.9 million. Loan repayments approximate \$55,000 per month. Recapitalization of the BRF is needed in order for the department to assist with readiness of these sites for economic growth.

Recapitalizing the BRF supports industrial/employment lands readiness, community needs, reuse of underutilized properties, and other public infrastructure investments which lead to increased local and state tax revenues, and a healthier environment. Research shows that business development results from having a readily available land supply and financing tools that companies can use to address growth needs.

The Brownfields Redevelopment Fund is a revolving loan fund created in 1997 through Chapter 738, Oregon Laws 1997, and amended by Chapter 96, Oregon Laws 2001. The BRF also provides a small technical assistance grant program for publically owned projects. The BRF has been capitalized over the past ten years at just over \$9.5 million. The last capitalization with lottery revenue bond funds occurred in the 2005-07 biennium. As of June 2014, BRF total revenues equal \$13.1 million. Beginning July 1, 2009, the BRF also provides administrative costs of approximately \$192,000 (1 FTE).

Since 2001, \$10,029,818 in loans (representing 15 projects) and \$2,807,807 in grants (representing 71 projects) have been issued. 82% of grant funding has been to projects outside of the Portland Metro Region while 98% of the loan funding has been to projects within the Portland Metro Region. The Metro/Rural loan ratio is expected to change over the next two biennia as cleanup financing needs for rural industrial sites located within Regionally Significant Industrial Areas are better defined. Loan terms are flexible, depend on financial underwriting and public benefit review, and range from 1%/20 years to 5.5%/5 years. To date, six (6) loans have paid off and principal and interest payments on remaining loans total approximately \$55,000 per month.

ORBITS Budget Narrative

Demand for brownfields financing assistance increased from 2 projects in 2008 to more than 28 awarded projects and several loan increases in the 2011-13 biennium. As of June 30, 2014, the BRF has awarded 11 new projects, amended awards to 4 ongoing projects since July 2013, and has 12 projects with an identified \$10.9 million funding need in the project pipeline. An additional 8 projects (two within Regionally Significant Industrial Areas) for which cleanup costs have not yet been established have expressed interest in seeking financing assistance through the BRF. By the end of calendar year 2014, the projected unobligated balance of the BRF will only be able to fund a project when sufficient repayments accumulate in the Fund to cover the needed amount – this will represent a limited number of technical assistance grants or 1 small cleanup project.

Redevelopment of industrial-zoned brownfields, especially those properties retained as part of a jurisdiction's industrial land base, provides a two-fold improvement to the economy of the local jurisdiction, the region, and ultimately the State. First, by returning the assessed value of the property to its real market value for property taxation purposes, and second by providing the marketplace an adequate number of accessible shovel ready sites for business expansion and recruitment.

As capitalized to date, the BRF has provided funding assistance, in whole or as gap financing, to cleanup several industrial and/or infill sites. For example:

- \$1.758 million loan for cleanup of a contaminated groundwater plume at a 9-acre industrial site in northeast Portland which impacted several City of Portland drinking water wells. With cleanup completed, redevelopment of the property is expected to add up to 60 new jobs to the area.
- \$2.315 million loan assisted a 15-acre industrial site within Portland's industrial sanctuary with removal of an estimated 45,000 cubic yards of contaminated soils thereby making available up to 6 previously unusable acres of the site and allowing expansion of the current leases' operations.
- \$3.959 million loan closed the financing gap in an estimated \$24 million cleanup. Completion of the cleanup allowed for the scheduled construction start of the new Tri-Met light rail transit bridge over the Willamette River in Southeast Portland.
- \$300,000 loan assisted with removal of contaminated soils and enabled development of a high-density transit-orientated mixed use commercial/affordable housing project in the historic downtown center of Hillsboro.

Without recapitalization, the BRF will no longer be of assistance to the larger more costly cleanups needed to ready industrial/employment lands sites for economic growth. Cleanup of industrial lands are more complex and costlier than cleanup of smaller commercial/retail sites (such as former gas stations) with the possible exception of drycleaner and metal plating sites. Commercial lending for brownfields assessment and cleanup is tight and difficult to obtain and the BRF is the lender of last resort. On any particular property, contamination may exist within a multitude of media – soil, surface water, groundwater or sediment. Cleanup costs vary tremendously from brownfield to brownfield. A 2013 review of 100 cleanup projects found the costs ranged from \$58,920 to \$695,639 per acre. The current \$459,862 of unobligated funding in the BRF is insufficient for larger industrial site cleanup projects typically costing \$1.5 to \$5 million.

ORBITS Budget Narrative

The increase in recapitalization is needed to assist individuals, non-profit organizations and local governments with financing to evaluate, cleanup and redevelop brownfields. The result of these efforts is site readiness for economic and community growth.

The return on investment for this type of activity is:

- reduced regulatory compliance issues;
- enhanced leverage of funds and government entities working together to foster job growth and
- redevelopment of brownfields properties.

Alignment with Governor's 10-Year Plan

This request addresses the “Economy and Jobs” strategies of:

- increasing access to capital, markets and support for small businesses and
- improving the regulatory environment for businesses.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Access to Capital.** BRF provides access to capital to assist property owners with converting properties from liabilities to economic assets.
- **Business Development.** BRF, either as a pre-construction activity or during construction, addresses contamination issues associated with a property to ensure that adequately zoned land and infrastructure are available to meet community livability needs, expand industrial-ready land to retain and attract employers and to ensure middle-income jobs remain in Oregon's communities.

How achieved:

Recapitalization of Revolving Loan Fund (\$7,000,000)

Projects funded by the BRF must be linked to redevelopment that facilitates economic development or community revitalization. An estimated 13,501 brownfields exist in Oregon. However, only 35% have been assessed or worked on to date. DEQ's database identifies just over 5,000 contaminated and potentially contaminated sites representing over 45,000 acres statewide. Through fiscal year 2013, DEQ has made “no further action” decisions at a total of these 1,746 sites – approximately 1/3rd of the sites are in its database. Since 2008 the tightening in commercial lending has essentially eliminated access to financing for assessment and/or cleanup activities, particularly for industrial redevelopment projects. Consequently, these properties remain undeveloped, abandoned or underused. This results in millions of dollars in underused public infrastructure and investments, environmental and public health risks, and decreased property tax revenues to local governments.

In 2013, the department contracted with ECONorthwest to assess the economic impact of selected projects which had received state assistance through either the department's Brownfields Program and/or DEQ's Cleanup Program. The study focused on direct jobs created or retained, the value of private and other public sector investments leveraged, and contributions to local and state tax revenues. The study resulted in a

ORBITS Budget Narrative

comprehensive database that describes the redevelopment impacts (both planned and constructed) for 92 of the 250 sites that received assistance from the department and/or DEQ between 2004 and 2014. Analysis of the results estimates that the State's assistance in brownfields has facilitated site redevelopment that results in \$2.3¹ billion in economic activity in Oregon annually through on-site and indirect impacts. More specifically, the redevelopment of these properties has generated 8,900 total jobs through site operations. Of those, 4,300 are on-site operations jobs and 4,600 are indirect jobs. The ongoing on-site and indirect jobs are estimated to generate \$470 million in annual personal income annually (approximately \$53,000 per job), \$19.4 million in income taxes annually and \$10.5 million in property taxes annually. The construction associated with the redevelopment also has generated economic activity totaling nearly \$1.5 billion in on-site and indirect impacts and supports nearly 5,100 direct jobs in the years that construction occurred. The full report, describing methods, assumptions and providing additional detail, is available on the department's website at: <http://www.orinfrastructure.org/Infrastructure-Programs/Brownfields/>.

Additionally, in 2013, the City of Portland and Metro undertook concurrent studies of brownfield economic impacts and policy solutions. Both of these studies incorporated financial feasibility analysis of brownfields projects and review of potential policy tools and reforms to promote cleanup and redevelopment of these brownfield properties. While the two studies complemented one another through a robust inventory effort and an in-depth review process, there were important distinctions between the studies most notable, on a geographic scale; the City of Portland's study focused on issues related to the city, in particular employment lands, while the Metro study incorporated the three-county area in a broader context, including a diversity of property types (commercial, mixed-use, industrial and residential). In summary:

- Within the City of Portland approximately 910 acres of potential brownfields properties have been identified – this includes 558 industrial zoned acres which could offset the projected 720-acre shortfall of industrial land forecasted for the next 20 years.
- The total cost of cleanup for all potential brownfields properties in Portland is estimated at \$240 million; however redevelopment of all potential brownfields could result in 31,000 new jobs and over \$40 million and \$196 million in additional annual tax revenues to the City of Portland and the State respectively.
- It is estimated that there are up to 2,300 brownfields properties, of which only 580 are identified in DEQ's Environmental Cleanup Site Information (ECSI) database, in the Metro region covering approximately 6,300 acres of land – this represents nearly 7% of all commercial, mixed-use, and industrial-zoned land within the Metro Urban Growth Boundary (UGB).
- Approximately 50% of the total reported and potential brownfields in the Metro UGB are in, or within, 1,000 feet of sensitive environmental areas, such as wetlands and streams. Brownfields are also three times more likely to be located in underserved communities and/or neighborhoods.
- Under current land use regulations, redevelopment of the entire inventory of brownfields within the Metro region could yield an upper bound limit of almost 71 million square feet of new development, which would generate approximately \$324 million to \$427 million

¹ All dollar amounts are in 2011 dollars.

ORBITS Budget Narrative

in new property tax revenue for the Region. Moreover, full build out has the potential to produce up to 138,000 new dwelling units and work space for approximately 69,000 more jobs, generating as much as \$1.4 billion in additional wages.

Increasingly, the department's BRF is the lender of last resort. Recapitalization will provide the department with the ability to assist with closing the financing gap that commercial lending is unable to provide especially as part of large industrial lands redevelopment projects.

Staffing Impact:

No additional staff are requested.

Quantifying Results:

The proposed action will support a system with the ability to track the following and thereby demonstrate program effectiveness:

Proposed Measures	Target Milestone by June 30, 2017
# of Properties Assessed ²	20
Redevelopment of the Site Underway	50%
# of Properties Cleaned Up ³	1

Program success will result in reduced regulatory compliance issues, enhanced leverage of funds and government entities working together to help foster job growth and redevelopment of brownfields properties.

Revenue Source:

\$7,925,000 taxable Lottery Bond sale. \$7,000,000 of the bond proceeds will be used to recapitalize the Brownfields Revolving Loan Fund, \$132,499 will pay for bond costs of issuance, and \$792,501 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold October 2015.

Debt Service costs are estimated to be \$1,014,938 for the 2015-17 biennium and \$1,484,940 for the 2017-19 biennium. Lottery Funds are requested to be allocated for Debt Service requirements.

² A Phase One Environmental Site Assessment (ESA) is completed first and based on its findings a determination is made whether a Phase Two ESA (soil/water sampling) is needed. Generally an estimated 50% of Phase One ESA's will indicate the need for additional assessment; approximately 50% of Phase Two ESA's will support (based on proposed reuse of the property) a need for cleanup. Additionally, successful redevelopment of a brownfield necessitates additional offsite planning to address changes made over time to infrastructure, zoning, transportation requirements – the BRF offers a small integrated planning grant to assist public entities with this planning component.

³ Cleanup activities can either occur pre-development or during development as an element of the redevelopment.

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Additional Information:

In March 2014, a Coalition of stakeholders, representing both public and private interests in brownfields redevelopment, formed to begin building a coalition of partners to help adopt statewide policies that support an increase in brownfields redevelopment. From the beginning, the Coalition identified recapitalization of the BRF as a priority in order to meet the long-term assessment, remediation and redevelopment planning financing needs throughout the State.

Below is a list of stakeholders who have attended one or more Coalition meetings since March 2014:

City of Portland	METRO
Port of Portland	League of Oregon Cities
Association of Oregon Counties	Columbia Corridor Association
Association of Oregon Industries	Portland Business Alliance
Oregon Public Ports Association	Oregon Economic Development Association
Northwest Environmental Business Council	Oregon Business Council
Oregon Health Authority	Oregon Department of Environmental Quality
Ater Wynne, LLP	Tonkon Torp, LLP
Maul Foster & Alongi	City of Salem
City of Beaverton	City of Tigard
Audubon Society	1000 Friends of Oregon
Multnomah County	Metro Regional Solutions Center
Greater Portland Inc	City of Bend
City of Wilsonville	Washington County
Westside Economic Alliance	Oregon State Building & Construction Trades Council
Clackamas County Business Alliance	Oregon State Chamber of Commerce
Hart Crowser	Sussman Shank LLP

Additionally, the following stakeholders have expressed an interest in tracking brownfields policy initiatives:

Mid-Willamette Valley Council of Governments
 Northeast Oregon Economic Development District

ORBITS Budget Narrative

Throughout the initiative vision, the need to partner with local communities and engage proactively in development projects that balance economic and environmental priorities is highlighted. This package provides access to capital to convert properties negatively impacting the environmental, economic and community needs; and works with communities to make them environmental, economic and community assets.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 107 - Brownfields Recapitalization

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	132,499	-	7,000,000	-	7,132,499
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Total Revenues	-	-	\$132,499	-	\$7,000,000	-	\$7,132,499
Transfers Out							
Transfer to Other	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	-	-	-
Services & Supplies							
Other Services and Supplies	-	-	132,499	-	-	-	132,499
Total Services & Supplies	-	-	\$132,499	-	-	-	\$132,499
Special Payments							
Dist to Non-Gov Units	-	-	-	-	1,400,000	-	1,400,000
Loans Made - Other	-	-	-	-	5,600,000	-	5,600,000
Total Special Payments	-	-	-	-	\$7,000,000	-	\$7,000,000
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 107 - Brownfields Recapitalization

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	132,499	-	7,000,000	-	7,132,499
Total Expenditures	-	-	\$132,499	-	\$7,000,000	-	\$7,132,499
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #109

POP Title: Oregon Growth Board – Entrepreneur/Investment Specialist \$83,968 Lottery Funds (0.50 FTE)

Purpose:

The Oregon Business Development Department (Business Oregon) is requesting an additional 0.50 FTE to support the Oregon Growth Board (OGB).

HB 4040 (2012 Regular Session) established the OGB with an initial 06/30/2013 sunset date. HB 2323 (2013 Regular Session) abolished the sunset and formally established the Oregon Growth Fund (OGF). HB 2323 also established authority for the OGB to manage the OGF and transferred oversight and management of the Oregon Growth Account (OGA) from the State Treasurer to the OGB. The OGB was authorized to use the OGF to encourage investment in and enhance the availability of capital to Oregon businesses and increase resources to further economic development. Additionally, the bill allowed OGF monies to be used to make investments in, and provide loans or grants to, businesses to promote economic development. The allowable use of OGA funds, previously restricted to making investments in or providing seed capital for emerging growth businesses, was expanded to include the allowable uses for OGF monies, excluding the making of grants. There is approximately \$33 million available for investment within the OGA and approximately \$110 million in total OGA investments. In addition, the OGF was allocated \$1.9 million in funds for the 2013-15 biennium.

Business Oregon was provided \$100,000 for administrative costs associated with providing staff support to the OGB in the 2013-15 budget. The expenditure limitation included the addition of one half-time Operations & Policy Analyst 4 position (0.50 FTE), and \$5,800 for other Services and Supplies expenditures.

The OGB was unable to recruit an individual with the expertise necessary to fill a half-time position. Therefore, the OGB used the funding received to contract for an Executive Director. Contracting for the services provided a greater cost-benefit to the OGB, yet still proved difficult in attracting a large pool of candidates of the caliber necessary to support its work and portfolio. The Executive Director contract is effective through the 2013-15 biennium (June 30, 2015), which would allow the department to hire a staff position starting July 1, 2015.

Alignment with Governor’s 10-Year Plan

This request fits directly with the “Economy and Jobs” strategies of increasing access to capital, markets and support for small businesses; and to grow Oregon’s traded-sector industry clusters. The request would also positively impact Oregon’s global competitive advantage for key industries.

ORBITS Budget Narrative

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Innovation and Entrepreneurship.** This investment is directly tied to Business Oregon's Innovation and Entrepreneurship priority to attract more research and development funding through increased tech transfer and by nurturing a thriving entrepreneurship ecosystem.
- **Global Trade.** This request would also positively impact Oregon's global competitive advantage for key industries.

How achieved:

Addition of a full-time position will allow Business Oregon to not only provide administrative support to the OGB, but better integrate the activities of the OGB into the department's economic development strategy.

As noted, the department was not able to fund the position at 0.50 FTE and had difficulty realizing suitable interest when opening the position to third-party contractors. Subsequent conversations with the Legislative Fiscal Office (LFO), direct interactions with other state agencies (DAS and Treasury), and the uniqueness of certain transactions before the OGB have shed light on administrative complexities beyond those initially contemplated by the legislation and demonstrated the need for a full-time position.

Incorporating the work of the OGB into Business Oregon's strategic framework is a shift that seeks to align shared priorities and support those activities and investments that give our state the greatest chance of success. Full-time staff recognizes this important aspect of the Oregon's economy and allows the department to better partner and provide support for these priority areas.

Upon legislative approval of the 0.50 FTE, the department will recruit and hire the position immediately.

Staffing Impact:

Package requests a permanent half-time **Operations & Policy Analyst 4** position be increased to a full-time position (0.50 FTE). This position will nurture a thriving statewide startup and entrepreneurial ecosystem by coordinating the investment activities of the OGA and OGF to align with a more comprehensive and integrated economic development strategy. In addition, a full-time position will further the strategic priority of increasing growth capital to high-growth, high-impact firms in key industries. The OGA by design is focused on providing capital to emerging-growth businesses. Full-time staff provides greater connection with the OGB and the department to help ensure investments align with key industries.

Quantifying Results:

The full-time position is envisioned to achieve the following outcomes.

ORBITS Budget Narrative

- Improved coordination and efficiency between the OGB, Business Oregon and the Department of Justice to improve the cost and timeliness of legal review. Presently, legal-related costs have been between \$6,000-7,000 a month. A full-time staff person will coordinate more closely with the three parties to save on legal costs (an aspirational reduction of 25%) as well as provide a quicker turnaround time on contract drafting and review from more than a month to aspirational target of 14 days from award approval.
- Increased deal flow of projects to be reviewed and supported from the OGA or the OGF. To date 15 potential projects have been submitted to the OGB or are in the pipeline. As a result of a full-time, dedicated staff person to these efforts and improve outreach, the department would hope to see this increase by 5-10% over the same period of time.

The work of the OGB and their recommendations to the Legislature focuses on four key outcome areas:

- job and wage growth;
- return on investment;
- leveraged resources and
- increase in the number of businesses served.

Revenue Source:

Lottery Funds are requested to support the additional 0.50 FTE for an Operations & Policy Analyst 4 (C0873). The \$83,968 limitation includes \$78,168 for Personal Services at salary range step 2 and \$5,800 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 109 - Oregon Growth Board

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	83,968	-	-	-	-	83,968
Total Revenues	-	\$83,968	-	-	-	-	\$83,968
Personal Services							
Class/Unclass Sal. and Per Diem	-	63,324	-	-	-	-	63,324
Public Employees' Retire Cont	-	9,999	-	-	-	-	9,999
Social Security Taxes	-	4,845	-	-	-	-	4,845
Total Personal Services	-	\$78,168	-	-	-	-	\$78,168
Services & Supplies							
Employee Training	-	1,100	-	-	-	-	1,100
Telecommunications	-	2,500	-	-	-	-	2,500
Expendable Prop 250 - 5000	-	1,000	-	-	-	-	1,000
IT Expendable Property	-	1,200	-	-	-	-	1,200
Total Services & Supplies	-	\$5,800	-	-	-	-	\$5,800
Total Expenditures							
Total Expenditures	-	83,968	-	-	-	-	83,968
Total Expenditures	-	\$83,968	-	-	-	-	\$83,968

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 109 - Oregon Growth Board

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 Business, Innovation, Trade

PACKAGE: 109 - Oregon Growth Board

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3013022	UA	C0873	AA OPERATIONS & POLICY ANALYST	4	1-	.50-	12.00-	02	5,277.00			63,324- 45,484-	63,324- 45,484-
3013022	UA	C0873	AA OPERATIONS & POLICY ANALYST	4	1	1.00	24.00	02	5,277.00			126,648 60,328	126,648 60,328
TOTAL PICS SALARY												63,324	63,324
TOTAL PICS OPE												14,844	14,844
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
					.50	12.00						78,168	78,168

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #111

POSITION NOT FUNDED IN GOVERNOR'S BUDGET

POP Title: Innovation Initiatives \$3,200,000 Lottery Funds

Purpose:

The purpose of this request is to continue operations funding for innovation initiatives that was provided as “one-time” funding in the Oregon Business Development Department’s (Business Oregon) 2013-15 budget for the state’s innovation initiatives Regional Accelerator Innovation Network (RAIN), Oregon Metal/Composite Initiative (OMI) and Northwest Collaboratory for Sustainable Manufacturing (NWCSM). The innovation initiatives are tied to linking university assets with industry needs and the acceleration of fast growing companies that will benefit from the cross disciplinary research and development base universities and its federal partners (grant resources) foster.

Operations funding requests for 2015-17:

Oregon RAIN - **\$1,000,000** and
Oregon OMI/NWCSM - **\$2,200,000**.

Regional Accelerator Innovation Network

Business Oregon is making a request of \$1,000,000 for RAIN’s operations in its 2015-17 budget. RAIN has a current request for \$2,000,000 in operational funding to Southern Willamette Valley Regional Solutions. Regional Solutions requested funding in the Governor’s Budget of \$2 million for each of its 11 regions (\$22 million total). The Regional Solutions policy option package #117 added in the Governor’s Budget includes a total of \$21 million in funding for regional economic development projects. POP #117 was reduced from \$22 million to \$21 million for the \$1 million in dedicated funding to the RAIN project added in this package. All requested state funds will seek one-to-one matching from other sources including foundations, community and regional economic development entities, universities and the private sector.

Approximately 75% of RAIN’s \$2,000,000 in total requested operating funds will be used to support and expand the accelerator programs in Eugene, Corvallis and entrepreneurial services throughout the region. Such services include specialized facilities and labs, mentoring, networking, access to capital and legal services. In addition, funds will be used to host regional events showcasing emerging companies and resources. Remaining funds will be used to support overall RAIN operations. These costs include marketing outreach; board support such as insurance, accounting, audit and legal services and support of the executive director position.

ORBITS Budget Narrative

Oregon Metals Initiative/Northwest Collaboratory for Sustainable Manufacturing

Business Oregon is requesting \$2,200,000 to support OMI/NWCSM operations in its 2015-17 budget. OMI/NWCSM projects that, based on the current biennium industry participation and need, it forecasts \$1,300,000 in OMI projects, matched 1-1 by industry. In addition, based on the work of successful collaborators worldwide, shared equipment needs will cost \$500,000, matched 1-1 from private sources. The remaining \$400,000 would be used to pay for the NWCSM Executive Director, matched partially (to fully) with industry funding.

Alignment with Governor's 10-Year Plan

These innovation initiatives are an integral piece of the Governor's "Economy and Jobs" vision that connects university research and resources with commercial enterprise to foster innovation, and build up Oregon's next generation industries. They are focused on the collaborations between government and the private sector that seed sector growth and expand capacity. It specifically addresses the identified strategies of:

- preparing Oregon's workforce for the 21st century economy, growing Oregon's traded sector industry clusters;
- leveraging Oregon's global competitive advantages for key industries;
- seeding innovation and bringing new ideas to market through Signature Research Centers; and
- increasing access to capital, markets and support for small businesses.

The jobs created are in sectors where wages are above the state mean, addressing Oregon's middle-income gap.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Innovation and Entrepreneurship.** Aligns with department's priority of attracting more research and development funding, increases the rate of tech transfer and nurtures a thriving entrepreneurial ecosystem; trains and attracts a globally competitive workforce and
- **Access to Capital.** Increases growth capital for high-impact firms in key industries.

How achieved:

Regional Accelerator Innovation Network (RAIN)

In the 2013-15 biennium, two accelerators (in Corvallis and Eugene) began housing physical space for entrepreneurs, including office space, labs and specialized equipment most fledgling companies cannot afford to purchase individually. The accelerators also serve as a link to resources at the University of Oregon (UO), Oregon State University (OSU) and the cities of Eugene-Springfield, Albany and Corvallis; with a focus on the scientific research, high-tech manufacturing and software-development sectors.

Eugene companies have access to campus core research facilities, such as the Oregon Nanoscience and Microtechnologies Institute(ONAMI)/UO Center for Advanced Materials Characterization in Oregon (CAMCOR) and the Genomics and Cell Services Center; those in the Corvallis area, work with OSU's Electron Microscopy and Imaging Facility and the ONAMI Microproducts Breakthrough Institute.

ORBITS Budget Narrative

RAIN is also building a regional “innovation network” to provide new companies with business and legal advice, connections to entrepreneurs-in-residence and access to potential investors.

If funded, RAIN’s metrics in the 2015-17 biennium include, graduating 40 companies in total from the two accelerators and assisting an additional 200 in the Valley through its various services. These companies are projected to create 160 jobs and generate \$8 million in revenue.

Oregon Metals Initiative/Northwest Collaboratory for Sustainable Manufacturing

The State of Oregon has funded the OMI since 1990 to improve the long term competitiveness of the Oregon’s metals industry and develop new technologies and new applications of existing technologies. Interested companies work with Portland State University or OSU to develop basic metals research proposals that, if approved, are funded 1:1 between industry and the state. The program is focused on basic research at Technology Readiness Levels (TRL) 1-3. In the 2013-15 biennium, NWCSM is building on this model with a focus on TRL 4-7, moving from basic research to strategic, multi-company collaborations focused on manufacturing and supply chain solutions. Successful proposals are expected to generate as much as 4-7 leverage. Initial state funding is budgeted to hire 6 FTE metals faculty to conduct industry-targeted research.

If funded, the NWCSM will hire an additional 4-6 metals faculty to work on joint research projects proposed by participating industry members in the 2015-17 biennium. NWCSM anticipates membership that will include four Tier 1 industry members and 8-12 Tier 2/3 industry members. Tier levels are determined by the amount of money an individual member invests in NWCSM to match state dollars for research. The NWCSM is currently determining the dollar amounts that will be represented by each tier. It is anticipated Tier 1 will represent an investment of approximately \$40,000-\$60,000 and Tier 2/3, an investment of \$5,000-\$25,000. The number of research projects to be undertaken in 2015-17 biennium has not been determined.

Staffing Impact:

No staffing impact

Quantifying Results:

The expected outcomes are listed under each initiative.

Regional Accelerator Innovation Network

To date, RAIN has incorporated as a 501c (3) and recruited a board and executive director. A visioning process with stakeholders has been completed, and Eugene and Corvallis accelerators launched. In Corvallis, 13 companies have graduated, with a second cohort of 10 companies accepted. The Eugene accelerator launched in July 2014 with 10 companies. A Capital Formation Working Group has been formed, and region-

ORBITS Budget Narrative

wide RAIN sponsored events for entrepreneurs established with partners including Willamette Angel Conference and Oregon Entrepreneurs Network.

Oregon Metals Initiative/Northwest Collaboratory for Sustainable Manufacturing

In the last seven years (2006-2013), OMI has provided \$3.63M in state dollars for applied metals research at Oregon universities, funds matched 1:1 by sponsoring industries. Those combined dollars have funded 138 projects in support of 30 individual companies. In 2013-14, 20 projects supporting 15 companies at a value of \$667,000 were matched by OMI; contracts for 13 projects supporting 9 companies at a value of \$455,158 have been signed for 2014-15.

To date, NWCSM has recruited an executive director and board, held a series of five “roadshows” to identify and link industry partners to the resources of NWCSM, solicit input and discuss shared research projects to be jointly funded. Three top priority projects have been identified; the most promising is an existing Boeing project of interest to potential industry partners Blount, Benchmade and Silver Eagle. (Roadblocks include shared intellectual property and contracting issues. Based on the experience of other collaborators, NWCSM believes these are not serious obstacles.) In addition, a values summit was held in May with 80 attendees, including 28 from industry; 39 research projects with potential for collaboration were reviewed.

While the formal NWCSM does not yet exist, the transitional board guiding its development in June concluded there was enough industry interest to take “the next steps of refining the business plan and establishing the non-profit organization.” There are no current research projects, but the board believes that 3-4 will be started by January, 2015. The board is currently soliciting letters of intent from industry partners and the tier at which they will participate in NWCSM. Currently, the board has identified Boeing, Daimler, Leatherman, Oregon Iron Works and ESCO as potential partners.

Revenue Source:

Lottery Funds will be used to fund the \$3,200,000 for the innovation expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 111 - Innovation Initiative

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	3,200,000	-	-	-	-	3,200,000
Total Revenues	-	\$3,200,000	-	-	-	-	\$3,200,000

Personal Services

Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-

Services & Supplies

Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 111 - Innovation Initiative

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Dist to Non-Gov Units	-	3,200,000	-	-	-	-	3,200,000
Total Special Payments	-	\$3,200,000	-	-	-	-	\$3,200,000
Total Expenditures							
Total Expenditures	-	3,200,000	-	-	-	-	3,200,000
Total Expenditures	-	\$3,200,000	-	-	-	-	\$3,200,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE	-	-	-	-	-	-	-
Total FTE	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #114

**POP Title: Transformative Technology Grant Program
\$5,000,000 Lottery Funds**

Purpose:

To establish a Natural Resource Transformative Technology Grant Program in support of HB 2434 (LC 522). Currently, there is no dedicated commercialization fund to invest in innovative technologies in the forest and wood products, agriculture and food processing. The purpose of the program is to assist Oregon’s businesses and higher education research centers to invest in transformational natural resource technologies, entrepreneurial expansion, commercialization of economically viable ideas and technologies, and scaling-up ideas with quantitatively proven potential.

Alignment with Governor’s 10-Year Plan

Creation of a Transformative Technology Grant Program aligns with the Governor’s 10-Year Plan for “Economy and Jobs” by improving coordination of private and public resources to cultivate emerging businesses and entrepreneurship – focused on natural resource based innovation which will benefit rural Oregon by finding new ways to create value-added natural resource-based products.

Alignment with Department’s Six Priorities

Creation of a Transformative Technology Grant Program supports the department’s goals and priorities of **Business Retention, Expansion, and Recruitment; Innovation and Entrepreneurship; Global Trade; and Access to Capital.**

How achieved:

This new program will provide grants on a competitive basis to assist Oregon’s businesses and research institutions to invest in and commercialize transformative natural resource technologies. This will further economic development by facilitating the development of natural resource industries and technologies and encouraging quality job growth in Oregon.

Staffing Impact:

No additional staff is requested.

Revenue Source:

Lottery Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 114 - Transformative Technology Grant Program

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	5,000,000	-	-	-	-	5,000,000
Total Revenues	-	\$5,000,000	-	-	-	-	\$5,000,000
Special Payments							
Dist to Non-Gov Units	-	5,000,000	-	-	-	-	5,000,000
Total Special Payments	-	\$5,000,000	-	-	-	-	\$5,000,000
Total Expenditures							
Total Expenditures	-	5,000,000	-	-	-	-	5,000,000
Total Expenditures	-	\$5,000,000	-	-	-	-	\$5,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #115

**POP Title: West Coast Energy Plan
\$200,000 Lottery Funds**

Purpose:

The Pacific Coast Collaborative (PCC) is a multi-state alliance between the states of Oregon, California, Washington, Alaska, and British Columbia. Formed in 2008 by California Governor Schwarzenegger, Alaska Governor Sarah Palin, BC Premier Gordon Campbell, Washington Governor Gregoire and Oregon Governor Ted Kulongoski, PCC focuses on information sharing and cooperation on clean energy; regional transportation; innovation, research and development; enhancing a sustainable regional economy, especially with respect to environmental good and services; emergency management; and other future topics.

Alignment with Governor’s 10-Year Plan

The Pacific Coast Collaborative aligns with the Governor’s 10-Year Plan on “Economy and Jobs” by streamlining efforts to attract, grow and support businesses by improving the coordination among state, local and regional agencies, and by zeroing in on regional industry sectors and clusters that will help businesses thrive across the states diverse economy.

Alignment with Department’s Six Priorities

Pacific Coast Collaborative aligns with the Department’s goals and priorities regarding **Business Retention, Expansion and Recruitment.**

How achieved:

Representing a population of over 53 million people and an economy that is the 5th largest in the world, the Collaborative is a unique and groundbreaking partnership with the potential to create up to a million jobs, generate regional revenues of \$2.3 trillion, and expand GDP contributions on the west coast to \$142.7 billion by 2020. These figures are from a 2010 HSBC Global Research report. With the proposed funds, the PCC will continue to implement the Action Plan for the next two years.

Staffing Impact:

No additional staff is requested.

Revenue Source:

Lottery Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 115 - West Coast Energy Plan

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	200,000	-	-	-	-	200,000
Total Revenues	-	\$200,000	-	-	-	-	\$200,000
Services & Supplies							
Professional Services	-	200,000	-	-	-	-	200,000
Total Services & Supplies	-	\$200,000	-	-	-	-	\$200,000
Total Expenditures							
Total Expenditures	-	200,000	-	-	-	-	200,000
Total Expenditures	-	\$200,000	-	-	-	-	\$200,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #116

POP Title: **Regional Solutions Community Development
\$625,000 Lottery Funds (3.00 FTE)**

Purpose:

Assist rural communities in creating and implementing local economic and community development plans, conduct research on promising local economic development opportunities, support cities in aligning its comprehensive plan and local code to support these opportunities, and assist communities in obtaining funds to build infrastructure necessary to achieve their overall vision.

Alignment with Governor’s 10-Year Plan

Regional Solutions Community Development aligns with the Governor’s 10-Year Plan on “Economy and Jobs” by improving coordination among state agencies and local governments in order to streamline efforts to attract, grow and support businesses.

Alignment with Department’s Six Priorities

Regional Solutions Community Development aligns with the Department’s goals and priorities by focusing on **Infrastructure; Business Retention, Expansion and Recruitment; and Research and Policy.**

How achieved:

Two Community Development Specialists will be located in the department’s Infrastructure division and will provide capacity assistance for rural communities. Capacity assistance is more than technical assistance. Technical assistance provides advice and guidance; capacity assistance performs work tasks to complete activities a community is not capable of performing either due to limited staffing availability or a lack of staffing expertise. Contemplated activities include pursuit and coordination of project funding on behalf of communities including completing applications on behalf of the community and performing negotiations between funding entities. Permit pursuit and approval on behalf of communities is another anticipated activity these positions will perform. The positions will act as ‘circuit riders’ for the benefit of rural communities statewide addressing economic and community development needs. Target community projects will be identified via the knowledge and guidance of the Regional Solutions Teams and priorities of the Regional Solutions Advisory Committees. Coordination with Regional Solutions will be carried out at all phases of work performance.

One Planner 3 position will be located in the newly formed Research and Policy division to provide research capacity assistance on Economic Opportunities Analysis (EOA) for rural communities. The EOA process helps communities implement their local economic development objectives and forms the basis for industrial and other employment development policies. Many small cities are not large enough to have trained staff or the

ORBITS Budget Narrative

expertise to conduct the level of research and analysis that is needed to complete this work. Consultants are expensive and may not be readily available in rural areas to carry out the work that communities would be hiring them to perform. The economic research specialist would provide technical advice, guidance, analysis to explain the factors, data, assumptions, and conclusions used to estimate industrial and other employment land demand for the forecast planning period. Contemplated activities include the review of national, state, regional, county and local trends; identification of required site types; inventory of industrial and other employment lands; and assessment of community economic development potential. The community development projects will be identified through the guidance of the Regional Solutions Teams and priorities of the Regional Solutions Advisory Committees. Coordination with Regional Solutions, Infrastructure Regional Coordinators and Business Development staff will be critical in carrying out the phases of work performance.

Staffing Impact:

Three permanent full-time **Planner 3** positions (3.00 FTE) are requested.

Revenue Source:

Lottery Funds are requested to support three full-time Planner 3 (C1098) (3.00 FTE) positions. The requested \$625,000 limitation for the positions includes \$517,731 for Personal Services at salary range step 2 and an additional \$107,269 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 116 - Regional Solutions Community Development

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	625,000	-	-	-	-	625,000
Total Revenues	-	\$625,000	-	-	-	-	\$625,000
Personal Services							
Class/Unclass Sal. and Per Diem	-	344,952	-	-	-	-	344,952
Empl. Rel. Bd. Assessments	-	132	-	-	-	-	132
Public Employees' Retire Cont	-	54,468	-	-	-	-	54,468
Social Security Taxes	-	26,388	-	-	-	-	26,388
Worker's Comp. Assess. (WCD)	-	207	-	-	-	-	207
Flexible Benefits	-	91,584	-	-	-	-	91,584
Total Personal Services	-	\$517,731	-	-	-	-	\$517,731
Services & Supplies							
Instate Travel	-	20,448	-	-	-	-	20,448
Out of State Travel	-	12,000	-	-	-	-	12,000
Employee Training	-	6,300	-	-	-	-	6,300
Office Expenses	-	9,600	-	-	-	-	9,600
Telecommunications	-	12,300	-	-	-	-	12,300
Data Processing	-	3,600	-	-	-	-	3,600
Facilities Rental and Taxes	-	29,521	-	-	-	-	29,521
Expendable Prop 250 - 5000	-	13,500	-	-	-	-	13,500
Total Services & Supplies	-	\$107,269	-	-	-	-	\$107,269

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 116 - Regional Solutions Community Development

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	625,000	-	-	-	-	625,000
Total Expenditures	-	\$625,000	-	-	-	-	\$625,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 Business, Innovation, Trade

PACKAGE: 116 - Regional Solutions Community D

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3014037	UA	C1098	AA PLANNER 3	1	1.00	24.00	02	4,791.00				114,984 57,593	114,984 57,593
3014038	UA	C1098	AA PLANNER 3	1	1.00	24.00	02	4,791.00				114,984 57,593	114,984 57,593
3014039	UA	C1098	AA PLANNER 3	1	1.00	24.00	02	4,791.00				114,984 57,593	114,984 57,593
TOTAL PICS SALARY												344,952	344,952
TOTAL PICS OPE												172,779	172,779
TOTAL PICS PERSONAL SERVICES =				3	3.00	72.00						517,731	517,731

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #119

POP Title: **Advanced Transportation Technology Center**
\$1,500,000 Other Funds from new Lottery Bonds; \$42,202 Other Funds (Cost of Issuance); \$142,820 Lottery Funds (Debt Service)

Purpose:

Establish the Advanced Transportation Technology Center (ATTC) to advance statewide transportation energy policy by providing solutions to strategy #3 as outlined in the Governors 10 Year Energy Policy while meeting the core mission goals associated with training and education of students in Linn and Benton counties. The students include degree seekers, incumbent workers, and fleet operators, as well as business and industry associated with the transportation sector.

Alignment with Governor’s 10-Year Plan

Advanced Transportation Technology Center aligns with the Governor’s 10-Year Plan on Energy by focusing on accelerating the market transition to a more efficient, cleaner transportation system. It also aligns with the Governor’s 10-Year Plan on “Economy and Jobs” by accelerating the implementation of industry sector and cluster strategies to support business growth, increased employment and good wages.

Alignment with Department’s Six Priorities

Advanced Transportation Technology Center aligns with the Department’s priority on **Innovation and Entrepreneurship**.

How achieved:

Through fundraising and private donation Linn-Benton Community College has purchased an 11.03 acre parcel and has begun to build out an ATTC that when complete will include an automotive technician training center with an alternate fuel area, a heavy transportation/diesel training center, an innovation center to host industry for training and research, a fueling island for commercial sized CNG and propane dispensing, fast charge electric, and an anaerobic digester for renewable gas production. The proposed \$1.5 million of funding will be used towards necessary construction and capital expenditures.

Staffing Impact:

No additional staff is requested.

ORBITS Budget Narrative

Revenue Source:

\$1,690,000 tax-exempt Lottery Bond Sale. \$1,500,000 of the bond proceeds will be used for project costs, \$42,202 will pay for bond costs of issuance; and \$147,798 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold May 2016.

Debt Service costs are estimated to be \$142,280 for the 2015-17 biennium and \$277,562 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 119 - Advanced Transportation Technology Center

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	1,542,202	-	-	-	1,542,202
Total Revenues	-	-	\$1,542,202	-	-	-	\$1,542,202
Services & Supplies							
Other Services and Supplies	-	-	42,202	-	-	-	42,202
Total Services & Supplies	-	-	\$42,202	-	-	-	\$42,202
Special Payments							
Other Special Payments	-	-	1,500,000	-	-	-	1,500,000
Total Special Payments	-	-	\$1,500,000	-	-	-	\$1,500,000
Total Expenditures							
Total Expenditures	-	-	1,542,202	-	-	-	1,542,202
Total Expenditures	-	-	\$1,542,202	-	-	-	\$1,542,202
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #502

POP Title: Working Forests and Farms
\$14,903,462 Other Funds from new Lottery Bonds; \$300,984 Other Funds (Cost of Issuance); \$96,538 Other Funds (0.50 FTE)

Purpose:

Establish a loan guarantee program as well as a fixed-rate loan program for Working Forests and Farms. This package is in support of SB 204 and proposes to create a voluntary non-regulatory working lands program that will provide financial assistance and incentives to both existing and new landowners who wish to keep lands in working farms and forests. The program will be one of the first in the nation to require both maintenance of economic activity associated with timber harvest and agriculture production and conservation benefits. Program highlights will include:

- State financial assistance for eligible applicants who want to maintain economic and conservation benefits associated with working forest and farms;
- Increased opportunities to access private capital;
- Increase opportunities to leverage federal funding programs;
- New financing tools that are integrated with the biological capacities of the land; and
- Financial assistance so that conservation benefits can be afforded.

Alignment with Governor's 10-Year Plan

Working Farms and Forests Initiative aligns with the Governor's 10-Year Plan on "Economy and Jobs" by increasing the coordination among state agencies regarding access to capital and land conservation and development by focusing on keeping working farms and forests in production and therefor retaining employment.

Alignment with Department's Six Priorities

Working Farms and Forests Initiative aligns with the Department's priority on **Access to Capital**.

How achieved:

The Working Forest and Farms Finance Initiative will increase the financial viability of private working lands and monetize conservation values. The program will have three parts:

- Loan Guarantees. A state loan guarantee program will be created so that working forest and farm borrowers will have access to private capital so that they may refinance or acquire working land.

ORBITS Budget Narrative

- Revolving Loan Fund. A state revolving loan fund will be created that allows working forest and farm borrowers' access to credit that is tied to the biological and financial capacities of the land. Proceeds from the program will be used to finance additional projects at no additional cost to Oregonians.
- Conservation Fund. A state fund will be created that allows buyers to access grants for acquisitions where timber and/or agriculture uses are maintained and a conservation benefits associated with restoring and maintaining water quality, fish and wildlife habitat and carbon sequestration can be achieved. *The Conservation Fund is budgeted in the Oregon Watershed Enhancement Board.*

Staffing Impact:

A permanent **Loan Specialist 3** position (0.50 FTE) is requested.

Revenue Source:

\$16,905,000 taxable Lottery Bond Sale. \$14,903,462 of the bond proceeds will be used for program loans and guarantees; \$300,984 will pay for bond cost of issuance; and \$1,604,016 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold in March 2017.

There is no estimated debt service for the 2015-17 biennium and \$3,196,509 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

The remaining bond proceeds of \$96,538 Other Funds are requested to support the part-time Loan Specialist 3 (C1003) (0.50 FTE) position. The requested \$96,538 limitation for the position includes \$86,288 for Personal Services at salary range step 2 and an additional \$10,250 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 502 - Working Forests and Farms

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	397,522	-	14,903,462	-	15,300,984
Total Revenues	-	-	\$397,522	-	\$14,903,462	-	\$15,300,984
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	57,492	-	-	-	57,492
Empl. Rel. Bd. Assessments	-	-	22	-	-	-	22
Public Employees' Retire Cont	-	-	9,078	-	-	-	9,078
Social Security Taxes	-	-	4,398	-	-	-	4,398
Worker's Comp. Assess. (WCD)	-	-	34	-	-	-	34
Flexible Benefits	-	-	15,264	-	-	-	15,264
Total Personal Services	-	-	\$86,288	-	-	-	\$86,288
Services & Supplies							
Out of State Travel	-	-	1,250	-	-	-	1,250
Employee Training	-	-	1,100	-	-	-	1,100
Office Expenses	-	-	2,200	-	-	-	2,200
Telecommunications	-	-	2,900	-	-	-	2,900
Data Processing	-	-	800	-	-	-	800
Other Services and Supplies	-	-	300,984	-	-	-	300,984
IT Expendable Property	-	-	2,000	-	-	-	2,000
Total Services & Supplies	-	-	\$311,234	-	-	-	\$311,234
Special Payments							
Loans Made - Other	-	-	-	-	10,000,000	-	10,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 502 - Working Forests and Farms

Cross Reference Name: Business, Innovation, Trade
 Cross Reference Number: 12300-210-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	-	-	4,903,462	-	4,903,462
Total Special Payments	-	-	-	-	\$14,903,462	-	\$14,903,462
Total Expenditures							
Total Expenditures	-	-	397,522	-	14,903,462	-	15,300,984
Total Expenditures	-	-	\$397,522	-	\$14,903,462	-	\$15,300,984
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

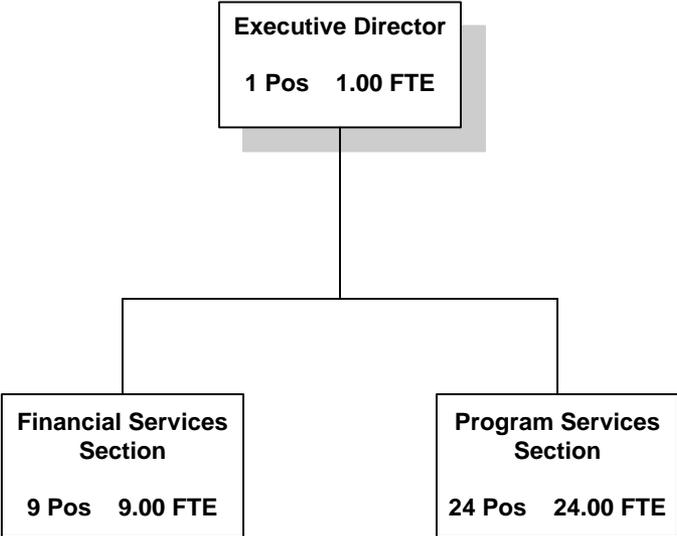
SUMMARY XREF:210-00-00 Business, Innovation, Trade

PACKAGE: 502 - Working Forests and Farms

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3014040	UA	C1003	AA LOAN SPECIALIST 3	1	.50	12.00	02	4,791.00		57,492 28,796			57,492 28,796
TOTAL PICS SALARY										57,492			57,492
TOTAL PICS OPE										28,796			28,796
TOTAL PICS PERSONAL SERVICES =				1	.50	12.00				86,288			86,288

Oregon Business Development Department

Infrastructure Financing Division
2013 - 15 Legislative Adopted Budget
Total FTE 34.00

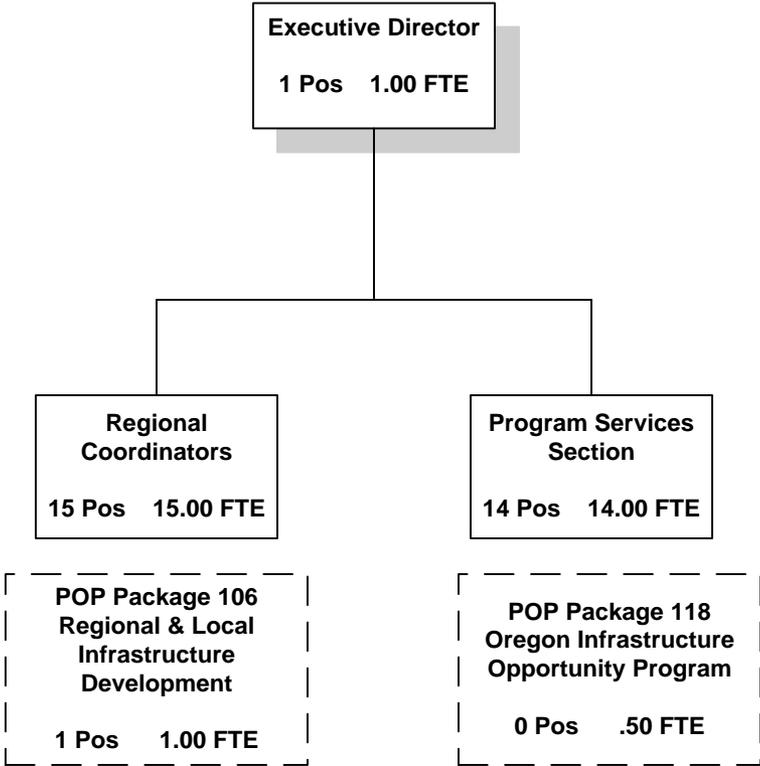


Oregon Business Development Department

Infrastructure Financing Division

2015 - 17 Governor's Budget

Total FTE 31.50



Package Request

ORBITS Budget Narrative

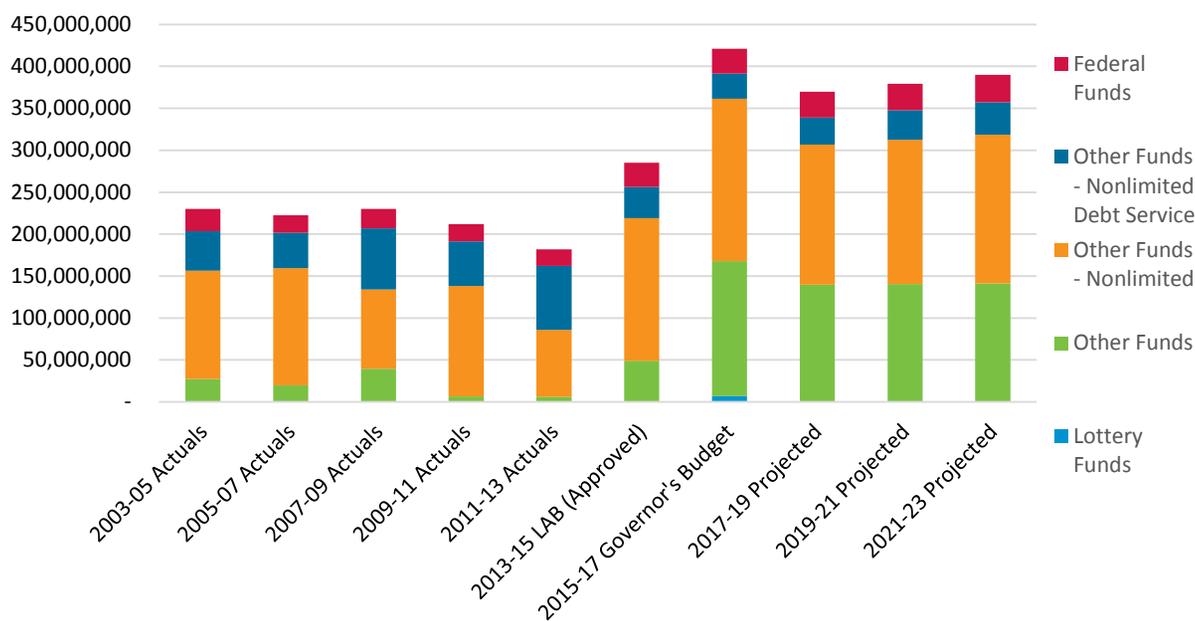
Infrastructure Finance Authority (IFA)

Primary Outcome Area: Economy and Jobs
 Secondary Outcome Area: N/A
 Program Contact: Lynn Schoessler, Assistant Director (503) 986-0158

Program Overview

The IFA assists communities to build infrastructure capacity to address community facilities for public health, safety and compliance issues as well as support communities ability to attract, retain and expand businesses. It achieves this mission through implementation of state and federal funding for primarily revolving loan programs. The IFA is the low cost and readily available infrastructure funding source for Oregon rural communities, counties, special districts, ports and tribes.,

Infrastructure Finance Authority Total Funds Budget



Program Funding Request

The Governor’s Budget proposal for the 2015-17 biennium is \$421,229,990 total funds. There is no General Fund in this funding request. However, the request does include lottery and general obligation bond sales that generate Lottery and General Fund Debt Service within the Department.

	Lottery Funds	Other Funds	Other Funds Non-Limited	Federal Funds	Other Fund Debt Service Non-Ltd	Total Funds
2015-17 Governor’s Budget	\$7,000,000	\$160,716,658	\$193,590,368	\$29,724,303	\$30,198,661	\$421,229,990

ORBITS Budget Narrative

This funding level will support the following IFA Programs: Special Public Works; Water/Waste Water; Safe Drinking Water; Seismic Rehabilitation, Ports, Community Development Block Grant and Regional Solutions (please see Program Description section). The majority of the funds, \$193,590,368, represent non-limited authority for the revolving loan portfolios and \$30,198,611 of debt service. Other Fund limitation of \$153,520,955 supports the general obligation and lottery bond sale proceeds for the Seismic Rehabilitation program and Regional Solutions. Federal fund authority of \$30,198,661 is included for the Community Development Block Grant. Lottery fund allocation of \$7,000,000 supports the Regional Solutions project funding. The remaining \$7,195,703 in Other Funds, represent interest earned from the revolving loan funds and supports 31 staff and the operations of all IFA Programs.

Included in the \$193,590,368 is \$28 million of bonding authority associated with re-capitalization of the Special Public Works program. This re-capitalization will, 1) provide 'patient capital' to finance Industrial Lands Infrastructure (\$7 million), 2) continue the effort to establish a predictable and substantial funding resource for the ongoing infrastructure financing needs of the state (\$14 million), 3) fund projects that will provide for the inspection and repair of levees (\$7 million), and create 300 to 400 construction jobs.

The \$28 million SPWF re-capitalization request will provide \$750,000 additional interest earnings and revolved loan principal (patient capital will not generate earnings) for each of the next 10 biennia. Interest earnings from the re-capitalization funding will provide funds for staff to address rural administrative capacity needs, additional Regional Solutions support. This funding will provide more than 10 years of stability for 'across agency line' activities supportive of the Economy and Jobs outcome area.

Also included in the budget is \$100 million of bonding authority associated with additional funding for the Seismic Rehabilitation Grant program for schools and emergency services facilities. Public K-12 school districts, community colleges, education service districts and universities are eligible for the grant program. In addition, emergency services facilities with the emphasis on first responder buildings, i.e. hospital buildings, fire stations, police stations, sheriff's offices, 9-1-1 centers and Emergency Operations Centers are also eligible for the grant program. Approximately 1,200 to 1,400 construction jobs will be created.

The budget proposal will finance historic project levels (60+/-year) plus 15 or more infrastructure projects and 60 or more for seismic rehabilitation. Revolved funds will provide \$3.4 to \$4.6 million for capital projects for the next 10 biennia after 2015-17.

Program Description

IFA programs finance infrastructure projects for municipal entities (cities, counties, ports, special districts, and recognized tribes) with loans or grants from revolved loan funds, federal funds, or special appropriations. As communities identify projects, IFA staff work directly with applicants to develop preliminary proposals before proceeding to complete program applications. The project funding sources include:

ORBITS Budget Narrative

Special Public Works Fund provides market rate (or below) loans and grants for municipal infrastructure and other facilities that support economic and community development. Loans and grants are available for planning, designing, and constructing municipal facilities such as water/wastewater/storm systems; port facilities; roadways and rail; industrial sites and utilities; essential public buildings (police and fire); airport facilities; and telecom systems.

Water/Wastewater Fund provides market rate (or below) loans and grants for municipal design and construction of public infrastructure needed to ensure compliance with the Safe Drinking Water Act or the Clean Water Act. Eligible facilities include water source development, treatment, storage/distribution projects, or wastewater collection and treatment systems.

Community Development Block Grant uses federal funds to provide rural non-metropolitan cities and counties with grants to develop economic opportunities and create suitable living environments for lower-income households. The program funds projects such as water/wastewater improvements, community facilities (homeless shelters, food banks, libraries, and medical clinics), housing rehab and micro enterprise training.

Safe Drinking Water Revolving Loan Fund provides below-market loans and grants for the construction or improvement of public and private water systems to address regulatory compliance issues. The state receives an annual federal grant allocation. Eligible activities include: engineering, construction and /or installation of system improvements for water intake, filtration, treatment, storage, and transmission.

Seismic Rehabilitation Grants provide funds to retrofit schools and emergency services facilities including schools, police and fire stations and hospitals to meet current seismic standards to reduce or eliminate the loss of life, public infrastructure and property due to natural disasters.

Port Revolving Loan Fund provides planning and construction loans for facilities and infrastructure that promote the maritime shipping, aviation, and commercial/industrial activities. Funding may be used for port facilities, infrastructure, or port-located business improvements including water-oriented facilities, industrial parks, airports and commercial/industrial buildings.

Port Planning and Marketing Fund provides grants to assist ports in conducting planning or marketing studies relating to the expansion of port commerce activity. Eligible planning or marketing projects must ultimately diversify the economy, develop new or emerging industry, or redevelop public facilities.

Marine Navigation Improvement Fund provides grants and loans for two categories of projects: 1) federally authorized where the federal government provides 75 percent of the funding and the state provides a 25 percent match through Legislative appropriations and 2) non-federally authorized projects that are smaller and authorized by the Oregon Legislature.

ORBITS Budget Narrative

Regional Infrastructure Fund. Oregon Business Development Department is the fiscal agent for Regional Solutions project funding provided via the Regional Infrastructure Fund. The Infrastructure Finance Authority provides the administrative oversight of the funds.

The following two programs are budgeted in the Business, Innovation & Trade division of the Governor’s Budget. Organizationally, the programs are being administered in the Infrastructure Division. Business Oregon is requesting that the program budgets and associated operations funding be moved in the Legislatively Adopted Budget.

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Brownfields Program. Combines state and federal funding to offer low-interest loans with flexible terms to private individuals, local governments and non-profit organizations to determine the impact of brownfields in their community as well as to complete the evaluation and cleanup of brownfields.

Industrial Lands

Industrial Site Certification Program. Certifies industrial lands as “project ready” (i.e. providing assurance that a site can be developed in 180 days or less) for specific industry profiles, saving prospective companies significant cost, time and risk with development opportunities. Most sites will move through a new **decision-ready** designation before they become certified. The decision-ready designation is a fast track tool that allows site owners and communities to quickly assess the readiness of their industrial sites (not offer the 180-day employment-ready guarantee).

Oregon Industrial Development. In order to advance critical job creation and economic development activities, industrial development must occur without lengthy approval processes through multiple agencies. Senate Bill 766 passed during the 2011 legislative session. The Oregon Legislature reviewed the permit processes at state agencies, and created an environment where agencies work together to meet a 120-day timeline.

To oversee this process, the Economic Recovery Review Council (ERRC) was created to administer two distinct programs. The council is made up of agency directors from five state agencies: Business Oregon, Environmental Quality, Land Conservation and Development, State Lands and Transportation. The council also must include a representative from an affected local government if requested.

ORBITS Budget Narrative

The two programs are:

Industrial Development Projects of State Significance—Up to 10 projects per biennium may be subjected to an expedited process when job creation, wage and other criteria are met.

Regionally Significant Industrial Areas—Between five and 15 areas planned and zoned for industrial use that have potential long-term job creation and meet legislatively defined criteria.

Oregon Industrial Site Readiness Program. The program established two types of support to public entities (project sponsors) that prepare sites for industrial development: (1) tax reimbursement arrangements with, and (2) loans to qualified project sponsors for development of certified regionally significant industrial sites. **No funding has been appropriated to provide loans under the program.**

Oregon Industrial Site Readiness Assessment Program. The program would provide direct assistance (grant funding) for designated regions across the state to perform due diligence assessments of regionally significant industrial sites, creating readiness and development plans to move industrial

Program Justification and Link to 10-Year Outcome

IFA primarily helps carry out the Governor's 10-Year Plan, "Economy and Jobs" strategies, by leveraging private dollars for investments in local infrastructure. The IFA enables communities to efficiently and effectively plan and execute infrastructure projects that both set the stage for job growth through business growth and enhance the quality of life for Oregonians. The IFA helps coordinate and finance infrastructure projects in Oregon communities and assists in accessing external financing resources.

By working with communities across Oregon and participating in the Regional Solutions Teams, the IFA maintains a pipeline of projects to carry out, and matches projects with a variety of funding streams using state and federal programs, leveraging local and private funds as well. The IFA tracks projects submitted for funding and works closely with contacts at the federal level to coordinate which projects are the best fit for specific funding sources, as well as the prioritization.

The IFA works with local and regional governments to localize decision-making while at the same time integrate local needs into a statewide strategy for better coordination. For example, the IFA is working with the Regional Solutions Advisory Committee priority projects list to develop an infrastructure project plan with prioritized projects.

ORBITS Budget Narrative

Between the pipelines of incoming projects to fund, established funding mechanisms, ongoing collaboration with federal partners and Lean based tracking of project status, the IFA can serve as an effective tool to achieve the Jobs and Innovation strategies related to local infrastructure and regional solutions.

Program Performance

The different programs' approved projects and dollar volume is the performance metric used to measure IFA activities. The recession that began in 2007 marked a decline in municipal responses to community needs due to communities not wishing to incur additional debt. The exception was acceptance of mainly grant ARRA funding. The IFA has implemented financial incentives to aid communities in readdressing their needs and in this budget proposes additional project funding types to address local needs.



* 2010 numbers reflect an increase in projects due to a significant amount of federal ARRA funding made available to IFA

ORBITS Budget Narrative

The success of the program is dependent on IFA staff expertise and local government capacity. The IFA actively works with communities and Regional Solutions to increase local government capacity and assure project success. Continued emphasis will be directed toward increasing rural administrative capacity.

To improve program performance, the IFA has implemented ways to reduce loan interest rates as well as use Lean practices to streamline loan/grant approvals, reducing processing time by 40% (loans can now be processed in 30 days). The results are evident by increased and timely performance.

Enabling Legislation/Program Authorization

The programs of the IFA are authorized by Oregon Revised Statutes 285A.600 – 285A.732, and 285B.410 - 285B599. The programs are not mandated by the US or Oregon Constitution or federal or state law, however some IFA programs are federally authorized and the IFA has elected to administer them (EPA Safe Drinking Water and HUD Community Development Block Grant).

Funding Streams

The IFA programs are sustainable revolving loan funds (Special Public Works Fund, Water-Wastewater Fund, and Port Revolving Loan Fund), federal funds (EPA Safe Drinking Water and HUD Community Development Block Grant) and infrequent special allocations of Lottery funds or one-time bond sales (Marine Navigation Improvement Fund, Regional Solutions or WISE project). The IFA also receives general obligation bond revenues for the Seismic grant program. Each program leverages local funds when a project is approved and creates above average jobs. Oregon receives federal program allocations via a funding formula that prorates state allocations based upon the national allocation amount; federal funding has decreased in recent years. Federal matching funds are provided by the Special Public Works Fund.

Revolving loan funds have dedicated funding from repaid loans and interest earnings by statutorily identified accounts: SPWF – ORS 285B.455; Water/Wastewater Fund – 285B.563; Port Revolving Fund – ORS 285A708.

Significant Proposed Program Changes from 2013-15

The proposed funding increases the SPWF project activity both short and long term over the Current Service Level. The benefit is three fold to the 10-Year Plan and the Jobs and Innovation Program Area.

First, the pent up demand for infrastructure needs of communities statewide will be addressed directly by the immediate availability of additional program capital. Capital for pent up infrastructure demand will be available at a level \$14 million higher than in 2013-15. Funding for infrastructure

ORBITS Budget Narrative

projects that serve industrial land will be available and patiently wait for repayment; this \$7 million pilot program was not available in 2013-15. Funding for important levee projects that support retaining levee accreditation will assure flood insurance requirements will not be imposed on heretofore protected areas; this \$7 million pilot program has not been previously available.

Second, the benefit of further SPWF capitalization is the interest earnings from the loans (assumes the additional capital is provided from lottery funded bonds) will be used to advance economic development ‘across agency lines’ statewide. The present SPWF revolving loan funds pay for SPWF operating expenses and federal program matching funds. Additional interest earnings will be used to pay for the support of Regional Solutions activity and rural administrative capacity development.

Last, funding for SPWF projects creates 300 to 400 construction jobs. Similarly, continued support for Seismic rehabilitation grants maintains statewide efforts to address natural disaster liabilities to structures, life and services. The \$100 million proposed funding will address rehabilitation of 60+ high risk schools and 20+ emergency services facilities. And again, the funding will create 1,200 to 1,400 construction jobs.

The Governor’s Budget also included increased funding for Regional Solutions projects. Total project funding of \$22 million (\$21 million in POP 117 and \$1 million in POP 111) provides a targeted \$2 million per region. Each of these projects leverages other public, private and philanthropic funds to address priority regional needs.

Finally, the Governor’s Budget included \$9.9 million in funding to establish the Oregon Infrastructure Opportunity Program in support of HB 2435. The program addresses the lack of tactical funds to accelerate economic development in rural areas by allowing immediate deployment of funds needed to secure significant economic development opportunities.

ORBITS Budget Narrative

Infrastructure Finance Authority

Program Description

Purpose, customers, and source of funding:

The Infrastructure Finance Authority (IFA) assists communities in building infrastructure capacity to address community facilities for public health, safety and compliance issues, as well as support their ability to attract, retain and expand businesses. It achieves this mission through implementation of state and federal funding that is primarily for revolving loan programs. IFA's state programs are funded by Other Funds (initially proceeds from lottery-backed bond sales, then revolving principal and interest payments), and Federal Funds. IFA customers include Oregon cities, counties, ports, special districts, and the nine federally recognized Indian tribes.

Activities, programs, and issues in the program unit base budget:

IFA's programs either address infrastructure to address public health, safety and compliance issues or create capacity in the local community for economic development to occur. The programs are administered for policy considerations by program specialists, and individual projects resulting from program funding are developed and monitored by regional coordinators that cover the geographically diverse areas of the state. The programs include:

Special Public Works Fund (SPWF). Provides market rate (or below) loans and grants for municipal infrastructure and other facilities that support economic and community development. Loans and grants are available for planning, designing, and constructing municipal facilities such as water/wastewater/storm systems; port facilities; roadways and rail; industrial sites and utilities; essential public buildings (police and fire); airport facilities; and telecom systems.

Water/Waste Water Fund (W/WWF). Provides market rate (or below) loans and grants for municipal design and construction of public infrastructure needed to ensure compliance with the Safe Drinking Water Act or the Clean Water Act. Eligible facilities include water source development, treatment, storage/distribution projects, or wastewater collection and treatment systems.

Safe Drinking Water Revolving Loan Fund. Provides below-market loans and grants for the construction or improvement of public and private water systems to address regulatory compliance issues. The state receives an annual federal grant allocation. Eligible activities include: engineering, construction and/or installation of system improvements for water intake, filtration, treatment, storage, and transmission. The federal program requires a 20% state match.

ORBITS Budget Narrative

Community Development Block Grant (CDBG). Uses federal funds to provide rural non-metropolitan cities and counties with grants to develop economic opportunities and create suitable living environments for lower-income households. The program funds projects such as water/wastewater improvements, community facilities (homeless shelters, food banks, libraries, and medical clinics), housing rehab and micro-enterprise training. The only match requirement is for administration costs and is a 1:1 match.

Ports Program. Collectively the Port Revolving Loan Fund, the Port Planning and Marketing Fund, and the Marine Navigation Improvement Fund make up the Ports Program. These programs are designed to support Oregon Ports as a major contributor to Oregon's economy.

The Port Revolving Loan Fund. Provides planning and construction loans for facilities and infrastructure that promotes the maritime shipping, aviation, and commercial/industrial activities. Funding may be used for port facilities, infrastructure or port-located business improvements including water-oriented facilities, industrial parks, airports and commercial/industrial buildings.

The Port Planning & Marketing Fund. Provides grants to assist ports in conducting planning or marketing studies relating to the expansion of port commerce activity. Eligible planning or marketing projects must ultimately diversify the economy, develop new or emerging industry, or redevelop public facilities.

The Marine Navigation Improvement Fund. Provides grants and loans for two categories of projects:

- 1) Federally authorized where the federal government provides 75 percent of the funding and the state provides a 25 percent match through Legislative appropriations; and
- 2) Non-federally authorized projects that are smaller and authorized by the Oregon Legislature.

Seismic Rehabilitation Grant Program. Provides funding for the seismic rehabilitation of public schools and emergency services facilities. Public K-12 school districts, community colleges, education service districts and universities are eligible for the grant program. In addition, emergency services facilities with the emphasis on first responder buildings, i.e. hospital buildings with acute inpatient care facilities, fire stations, police stations, sheriff's offices, 9-1-1 centers and Emergency Operations Centers are also eligible for the grant program.

Regional Infrastructure Fund. Oregon Business Development Department is the fiscal agent for Regional Solutions project funding provided via the Regional Infrastructure Fund. The Infrastructure Finance Authority provides the administrative oversight of the funds.

ORBITS Budget Narrative

The following two programs are budgeted in the Business, Innovation & Trade division of the Governor’s Budget. Organizationally, the programs are being administered in the Infrastructure Division. Business Oregon is requesting that the program budgets and associated operations funding be moved in the Legislatively Adopted Budget.

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Industrial Lands

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To oversee this process, the Economic Recovery Review Council (ERRC) was created to administer two distinct programs. The council is made up of agency directors from five state agencies: Business Oregon, Environmental Quality, Land Conservation and Development, State Lands and Transportation. The council also must include a representative from an affected local government if requested.

The two programs are:

Industrial Development Projects of State Significance—Up to 10 projects per biennium may be subjected to an expedited process when job creation, wage and other criteria are met.

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ORBITS Budget Narrative

Oregon Industrial Site Readiness Program. The program established two types of support to public entities (project sponsors) that prepare sites for industrial development: (1) tax reimbursement arrangements with, and (2) loans to qualified project sponsors for development of certified regionally significant industrial sites. **No funding has been appropriated to provide loans under the program.**

Oregon Industrial Site Readiness Assessment Program. The program would provide direct assistance (grant funding) for designated regions across the state to perform due diligence assessments of regionally significant industrial sites, creating readiness and development plans to move industrial sites toward market-readiness, and to conduct regional industrial land inventories. **No funding has been appropriated for this program.**

Important background information for decision makers:

IFA programs will protect the health and safety of Oregon's citizens by improving the state's water and waste water systems; provide for increased well-being of individuals through improved community facilities and programs; and provide support for local communities' ability to keep and expand existing businesses as well as attract new businesses. The following issues need to be considered for future success of the IFA programs:

1. **Capitalize funding for public works infrastructure statewide.** The present system must have sufficient resources to address ever increasing and changing statewide infrastructure needs. As the state's economy emerges from the recession, communities are returning to funding their infrastructure needs. The department's commitments for funding in FY 2014 doubled the commitments of 2013. The recent changes in the national financing tools have eliminated the option of securing bonds with purchased insurance. The lack of bond insurance makes it prohibitively expensive for some communities to issue bonds and results in an increased demand for department financing programs.
2. **Consolidate infrastructure program funds.** Stakeholders and legislators have expressed concern that the multiple state agency infrastructure funds could be more effectively managed and more collaboratively leveraged.
3. **Prevent ending balance fund sweeps.** Reducing already undercapitalized funds to cover budget deficits inhibits ability of IFA to award monies to local communities with greatest need. Additionally, some questions have arisen regarding the legality of sweeping funds based on the obligated uses of lottery bond sale proceeds.
4. **Meet rural project management capacity needs.** Rural and small communities statewide struggle with meeting the development and management responsibilities associated with capital construction projects. Reporting requirements associated with ARRA funding that

ORBITS Budget Narrative

have carried over to base federal programs is just one example of the increased obligation. Local staffing has been reduced as a result of tough economic times and the former capacity of small communities has been greatly reduced, or lost.

5. **Bolster Port's regional economic development role.** Ports are again gaining recognition for their regional economic development role. Funding to meet ports' unique development opportunities, whether a small or large port, is needed to further stimulate local economies.

Expected results from the 2015-17 budget:

Based on the current service level funding, in the biennium, the IFA expects to:

1. Finance 60 planning projects for infrastructure improvements (KPM #7)
2. Finance 40 construction projects for public health & safety (KPM #8)
3. Finance 50 construction projects for future economic & community development (KPM #9)

Revenue sources and proposed revenue changes: Other Funds from loan principal and interest repayments; investment interest earnings; revenue bond proceeds; and pass-through funds received from Oregon Health Authority for the Safe Drinking Water program. Federal Funds for the Community Development Block Grant (CDBG) program received from Housing and Urban Development (HUD).

New laws that apply to the program unit:

HB2435: Creates the Infrastructure Opportunity Fund with the purpose of funding catalytic infrastructure projects that unlock near-term job creation opportunities tied to specific business expansion and recruitments in rural Oregon.

HB 2436: The Infrastructure Finance Authority of the Oregon Business Development Department is requesting funding and statutory clarification that levee accreditation services and funding for levee repair is an eligible activity of the existing Special Public Works fund. Further, statutory determination is sought to identify more than 'municipal entities' are eligible for the program including private and nonprofit entities.

SB 241: Remedies a technical issue that has come to light as a result of working with various Regional Solutions Teams projects. Specifically, ORS 285B.551, Section 3(2) requires moneys in the Regional Infrastructure Fund be disbursed to local governments. However, there are instances when the capacity of community to effectively contract and manage a project requires state-agency involvement to use those funds on behalf of the local government. The proposed changes address the fund disbursement issue.

ORBITS Budget Narrative

2015-17 Governor's Budget

Infrastructure Financing

Description	Lottery Funds	Other Funds	Other Funds		Federal Funds	Total Funds	Positions	FTE
			Non-Limited	Debt Service Non-Limited				
Base Budget		\$ 48,772,274	\$ 155,686,906	\$ 30,198,661	\$ 28,885,864	\$ 263,543,705	30	30.00
Current Service Level Packages								
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor		17,191	-	-	5,156	22,347	-	-
Pkg. 021 - Phase-In		8,000,000	-	-	-	8,000,000	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs		(12,343,742)	-	-	-	(12,343,742)	-	-
Pkg. 031 - Standard Inflation		1,051,829	-	-	838,666	1,890,495	-	-
Pkg. 032 - Above Standard Inflation		1,498	-	-	644	2,142	-	-
Pkg. 060 - Technical Adjustments		(18,232)	-	-	(6,027)	(24,259)	-	-
Total Current Service Level Packages	\$ -	\$ (3,291,456)	\$ -	\$ -	\$ 838,439	\$ (2,453,017)	-	-
Total Current Service Level (CSL)	\$ -	\$ 45,480,818	\$ 155,686,906	\$ 30,198,661	\$ 29,724,303	\$ 261,090,688	30	30.00
Policy Option Packages								
Pkg. 106 - Regional & Local Infrastructure Development		648,675	28,000,000	-	-	28,648,675	1	1.00
Pkg. 110 - Seismic Rehabilitation Grant Program		100,000,000	-	-	-	100,000,000	-	-
Pkg. 117 - Regional Solutions	7,000,000	14,260,620				21,260,620		
Pkg. 118 - Oregon Infrastructure Opportunity Program		326,545	9,903,462			10,230,007		0.50
Total Policy Option Packages	\$ 7,000,000	\$ 115,235,840	\$ 37,903,462	\$ -	\$ -	\$ 160,139,302	1	1.50
Governor's Budget	\$ 7,000,000	\$ 160,716,658	\$ 193,590,368	\$ 30,198,661	\$ 29,724,303	\$ 421,229,990	31	31.50

Essential Packages

Essential packages include budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium.

ORBITS Budget Narrative

010 Non-PICS Personal Services/Vacancy Factor

This package includes standard inflation of 3% on non-PICS items such as overtime, differential, temporary appointments and unemployment assessment, including OPE associated with them. The vacancy factor calculation projects budget changes related to staff turnover and position vacancies during the 2015-17 biennium.

021 Phase-In

This package includes spending authority for the amount of funds expected to carry-forward from the 2013-15 biennium into the 2015-17 biennium. This amount is comprised of:

Other Funds limitation

- Phase in Regional Solutions remaining limitation of \$8,000,000 from the bond sale in January 2015. This is the amount that will not be expended by the end of 2013-15 biennium

022 Phase-Out

This package is used to phase out decreased cost resulting from the elimination of pilot programs, and other one-time costs that will not be funded in the 2015-17 biennium. It is also used to remove excess/empty limitation. This package includes:

Other Funds limitation

- Removes one-time costs of \$9,590,594 associated with Regional Infrastructure. This includes a \$1 placeholder from 2013 Regular Session, \$240,594 cost of issuance and \$9,349,999 increased spending authority approved in February 2014.
- The Seismic bond sale in May 2015 is \$30,000,000. It is estimated that only \$500,000 will be spent by the end of the 2015-17 biennium for special payments. This phases out \$500,000 for special payments and \$535,800 for cost of issuance for a total phase out of \$1,035,800.
- Phase out \$1,458,768 of the remaining 2011-13 bond sale proceeds for the Seismic Rehabilitation Program transferred January 1, 2014 from Military Department to OBDD. This is expected to be fully expended by the end of 2013-15 biennium.
- Removed one-time cost of issuance of \$258,580 for Special Public Works lottery revenue bonds.

ORBITS Budget Narrative

031 Inflation & Price List Adjustments

This package includes a 3% increase for biennial general inflation; a 19.2% increase for Attorney General (AG) services; and a 3% increase for facilities rent. This package also includes changes to State Government Services Charges (SGSC) for the 2015-17 biennium. The DAS CFO Analyst reduced both the AG and SGSC costs in package 031 for the Governor's Budget.

032 Above Standard Inflation

This package includes the additional 0.3% increase over the standard 3% general inflation for professional services and IT professional services (contract providers).

060 Technical Adjustments

To move \$24,259 in Services and Supplies for 4 positions moved from IFA to Shared Services, Fiscal and Budget Services in PICS freeze.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	5,156	-	-	5,156
Transfer In - Intrafund	-	-	18,178	-	-	-	18,178
Total Revenues	-	-	\$18,178	\$5,156	-	-	\$23,334
Personal Services							
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	2,763	(2,525)	-	-	238
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	2,633	-	-	-	2,633
Mass Transit Tax	-	-	(987)	-	-	-	(987)
Vacancy Savings	-	-	12,782	7,681	-	-	20,463
Total Personal Services	-	-	\$17,191	\$5,156	-	-	\$22,347
Total Expenditures							
Total Expenditures	-	-	17,191	5,156	-	-	22,347
Total Expenditures	-	-	\$17,191	\$5,156	-	-	\$22,347
Ending Balance							
Ending Balance	-	-	987	-	-	-	987
Total Ending Balance	-	-	\$987	-	-	-	\$987

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 021 - Phase-in

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	8,000,000	-	-	-	8,000,000
Total Revenues	-	-	\$8,000,000	-	-	-	\$8,000,000
Special Payments							
Dist to Cities	-	-	2,000,000	-	-	-	2,000,000
Dist to Non-Gov Units	-	-	6,000,000	-	-	-	6,000,000
Total Special Payments	-	-	\$8,000,000	-	-	-	\$8,000,000
Total Expenditures							
Total Expenditures	-	-	8,000,000	-	-	-	8,000,000
Total Expenditures	-	-	\$8,000,000	-	-	-	\$8,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	(1,035,800)	-	-	-	(1,035,800)
Lottery Bonds	-	-	(9,849,174)	-	-	-	(9,849,174)
Transfer In Other	-	-	(1,458,768)	-	-	-	(1,458,768)
Total Revenues	-	-	(\$12,343,742)	-	-	-	(\$12,343,742)
Services & Supplies							
Other Services and Supplies	-	-	(1,034,974)	-	-	-	(1,034,974)
Total Services & Supplies	-	-	(\$1,034,974)	-	-	-	(\$1,034,974)
Special Payments							
Dist to Cities	-	-	(2,500,000)	-	-	-	(2,500,000)
Dist to Other Gov Unit	-	-	(250,000)	-	-	-	(250,000)
Dist to Non-Gov Units	-	-	(6,850,000)	-	-	-	(6,850,000)
Dist to Local School Districts	-	-	(1,708,768)	-	-	-	(1,708,768)
Total Special Payments	-	-	(\$11,308,768)	-	-	-	(\$11,308,768)
Total Expenditures							
Total Expenditures	-	-	(12,343,742)	-	-	-	(12,343,742)
Total Expenditures	-	-	(\$12,343,742)	-	-	-	(\$12,343,742)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 031 - Standard Inflation

Cross Reference Name: Infrastructure Financing Authority
Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	879,148	-	-	-	879,148
Interest Income	-	-	-	-	-	-	-
Other Revenues	-	-	21,489	-	-	-	21,489
Federal Funds	-	-	-	839,119	-	-	839,119
Transfer In - Intrafund	-	-	179,128	-	-	-	179,128
Total Revenues	-	-	\$1,079,765	\$839,119	-	-	\$1,918,884

Services & Supplies

Instate Travel	-	-	4,084	1,198	-	-	5,282
Out of State Travel	-	-	1,311	822	-	-	2,133
Employee Training	-	-	1,200	404	-	-	1,604
Office Expenses	-	-	1,626	1,207	-	-	2,833
Telecommunications	-	-	649	48	-	-	697
State Gov. Service Charges	-	-	120,779	222	-	-	121,001
Data Processing	-	-	271	112	-	-	383
Publicity and Publications	-	-	627	1,106	-	-	1,733
Professional Services	-	-	14,918	6,439	-	-	21,357
IT Professional Services	-	-	62	-	-	-	62
Attorney General	-	-	5,492	1,058	-	-	6,550
Employee Recruitment and Develop	-	-	245	154	-	-	399
Dues and Subscriptions	-	-	424	476	-	-	900
Facilities Rental and Taxes	-	-	8,156	1,591	-	-	9,747
Agency Program Related S and S	-	-	261	1,183	-	-	1,444
Other Services and Supplies	-	-	440	-	-	-	440
Expendable Prop 250 - 5000	-	-	761	1,346	-	-	2,107

15-17 Governor's Budget

Essential and Policy Package Fiscal Impact Summary - BPR013

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	108	-	-	-	108
Total Services & Supplies	-	-	\$161,414	\$17,366	-	-	\$178,780
Special Payments							
Dist to Cities	-	-	-	569,546	-	-	569,546
Dist to Counties	-	-	-	251,754	-	-	251,754
Dist to Other Gov Unit	-	-	455,952	-	-	-	455,952
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Local School Districts	-	-	434,463	-	-	-	434,463
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Loan Repaid To State Agencies	-	-	-	-	-	-	-
Loans Made - Other	-	-	-	-	-	-	-
Total Special Payments	-	-	\$890,415	\$821,300	-	-	\$1,711,715
Total Expenditures							
Total Expenditures	-	-	1,051,829	838,666	-	-	1,890,495
Total Expenditures	-	-	\$1,051,829	\$838,666	-	-	\$1,890,495
Ending Balance							
Ending Balance	-	-	27,936	453	-	-	28,389
Total Ending Balance	-	-	\$27,936	\$453	-	-	\$28,389

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Infrastructure Financing Authority
Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Interest Income	-	-	-	-	-	-	-
Federal Funds	-	-	-	644	-	-	644
Transfer In - Intrafund	-	-	1,498	-	-	-	1,498
Total Revenues	-	-	\$1,498	\$644	-	-	\$2,142
Services & Supplies							
Professional Services	-	-	1,492	644	-	-	2,136
IT Professional Services	-	-	6	-	-	-	6
Total Services & Supplies	-	-	\$1,498	\$644	-	-	\$2,142
Total Expenditures							
Total Expenditures	-	-	1,498	644	-	-	2,142
Total Expenditures	-	-	\$1,498	\$644	-	-	\$2,142
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 060 - Technical Adjustments

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(6,027)	-	-	(6,027)
Transfer In - Intrafund	-	-	(18,232)	-	-	-	(18,232)
Total Revenues	-	-	(\$18,232)	(\$6,027)	-	-	(\$24,259)
Services & Supplies							
Instate Travel	-	-	(1,500)	(500)	-	-	(2,000)
Out of State Travel	-	-	(3,750)	(1,250)	-	-	(5,000)
Employee Training	-	-	(3,000)	(1,000)	-	-	(4,000)
Office Expenses	-	-	(3,000)	(1,000)	-	-	(4,000)
Telecommunications	-	-	(300)	(50)	-	-	(350)
Facilities Rental and Taxes	-	-	(6,682)	(2,227)	-	-	(8,909)
Total Services & Supplies	-	-	(\$18,232)	(\$6,027)	-	-	(\$24,259)
Total Expenditures							
Total Expenditures	-	-	(18,232)	(6,027)	-	-	(24,259)
Total Expenditures	-	-	(\$18,232)	(\$6,027)	-	-	(\$24,259)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #106

POP Title: Regional and Local Infrastructure Development (Recapitalization of Special Public Works Fund (SPWF))
\$28 million Other Funds from new Lottery Bonds; \$448,976 Other Funds (Cost of Issuance);
\$4,055,452 Lottery Funds (Debt Service); \$199,699 Other Funds (1.0 FTE)

Purpose:

The Department originally requested \$100,000,000 for regional and local infrastructure development in the agency request budget. The policy option package was reduced to \$28,000,000 in the Governor's Budget.

The purpose of this package is to respond to critical statewide public works and regional infrastructure needs. Components for regional and local infrastructure development that relates to long-term planning and ongoing support for development of regional priorities over the next 10 years include:

- establish a predictable and sustainable funding resource for the ongoing local infrastructure financing needs of the state. **(\$14 million)**;
- establish 'Patient Capital' for financing utilities that service municipally owned industrial land. **(\$7 million)**; and
- establish levee inspection, repair, certification, and accreditation funding. Loan interest income will be partially dedicated to fund a 'Levee Safety Engineer' in the Water Resources Department for levee inspection and repair determinations **(\$7 million)**.

Sustainable SPWF Funding

Establishing a sustainable SPWF funding source is a multi-biennium strategy that responds to the Infrastructure Finance Authority's (IFA) goal of achieving a loan volume of \$65 million each year for project financing. At present, \$38 million is annually available from loan repayments and bond bank proceeds based upon the current revolving loan pool of about \$355 million. The \$38 million is used as \$4 million in grants and \$34 million in loans. The \$14 million additional funds request will result in an incremental increase in annual revolving payments that will eventually lead to the target funding level.

The additional benefit of increased SPWF capitalization is the use of interest earnings from the loans (assumes the additional capital is provided from lottery funded bonds). The present SPWF revolving loan funds pay for SPWF operating expenses. The additional interest earnings from increased capitalization are targeted to provide one additional IFA field staff person to assist communities with project development and enhance support for the Regional Solutions program. Interest earnings will be used to pay for a Regional Coordinator and thereby enhanced Regional Solutions Team activity and management of the 10-Year Plan investment strategy.

ORBITS Budget Narrative

Establish “Patient Capital” for financing utilities that service industrial land

Communities statewide are anxious to provide utility extension to vacant industrial land that is ready for business. However, with no businesses on the land, no revenue from user fees is being generated to pay debt service on borrowed funds to pay for the utility extension. Communities are resolved that “serviced” land is essential for business to consider locating on the property. To facilitate utility installation and delay loaned funds repayment, ‘patient capital’ is requested to be made available for community lending. The IFA would loan funds to the community for utility installation and ‘patiently’ wait five years for loan repayment to begin, thereby providing time for business location and development of the property. \$7 million of Lottery Bond proceeds are sought to establish this loan pool within the SPWF.

Establish levee inspection, repair, certification, and accreditation fund

Funding will address the emerging need for levee inspection, repair, certification and accreditation for the many sponsor entity types that have levee ownership obligations. HB 2436 supports expanding the eligible SPWF borrower entities for levee related work to include the diverse levee ownership entities. \$7 million of Lottery Bond proceeds are sought to establish a fund to provide grants for inspection services and loans for repairs. Water Resources is the state department best suited to conduct levee inspections due to their dam safety experience. Legal liability issue will be addressed by legislation proposed by the Water Resources Department.

The return on investment for these types of activities are:

- jobs created and income tax generated;
- avoidance of flood insurance premiums for accredited levee properties;
- additional industrial land acreage and
- leveraging funds equal to the state investment by requiring a 50/50 match.

Alignment with Governor’s 10-Year Plan

This package supports the “Economy and Jobs” strategy. The additional interest earnings from additional capitalization are targeted to further advance economic development statewide, such as leveraging private dollars for investments in local infrastructure and aligning local regional and state economic development priorities and growing Oregon’s traded-sector industries.

Funding and earnings can be used to pay for local economic initiatives, regional infrastructure, cultural development, sustainable natural resources for jobs, rural capacity for direct project development and enhanced Regional Solutions activity.

Alignment with Department’s Six Priorities

This request supports the Department’s **Infrastructure** priority. This request is directly tied to the department’s ability to carry out its strategy to modernize infrastructure, create middle-income jobs and expand industrial-ready land.

ORBITS Budget Narrative

How achieved:

Sustainable SPWF Funding

Upon receipt of the capital for the SPWF, the funds will be added to the pool of loan program proceeds and committed to projects through the IFA loan application and underwriting process.

Milestone	Targeted Dates
Bond proceeds added to revolving loan pool and become part of standard SPWF program	May 2016

Patient Capital Industrial Site Infrastructure Funding

Upon receipt of the capital for this SPWF program component, the funds will be added to the pool of loan program proceeds and committed to appropriate projects using the IFA loan application and underwriting process

Milestone	Targeted Dates
Administrative Rules will be developed and published for governance of the program within SPWF rules.	October 2015
Funds will be made available for distribution and use.	May 2016

Upon legislative approval of the new position, the department will recruit and hire the position within the first six months of the 2015-17 biennium.

Levee Funding

Upon receipt of the capital for this SPWF program component, the funds will be added to the pool of loan program proceeds and committed to appropriate projects using the IFA loan application and underwriting process

Milestone	Targeted Dates
Administrative Rules will be developed and published for governance of the program within SPWF rules.	December 2015
Funds will be made available for distribution and use.	May 2016

ORBITS Budget Narrative

Staffing Impact:

A permanent **Program Analyst 3** position (1.0 FTE) is requested. This “Regional Coordinator” staff position will be dedicated to providing assistance to communities for overall IFA project development, application, and funding monitoring. This additional Regional Coordinator position will join other IFA Regional Coordinators dedicated to providing assistance to one of the 11 Regional Solutions areas.

Quantifying Results:

The anticipated outcomes are listed under each component.

Sustainable SPWF Funding

Program success will be measured by the number of additional projects that are developed as a result of the infusion of cash into the program and the increased level of revolving funds generated by the loans made. The department will continue to monitor the results on a quarterly basis and report annually via KPMs.

The additional position, funded with the interest earnings from SPWF, allows the department to align with the service areas of the Regional Solutions Teams. The position also provides capacity for 15-25 additional projects to be under development at the local level.

Patient Capital Industrial Site Infrastructure Funding

Program success will be measured by the number of infrastructure projects financed and number of jobs that result from the installation of site utilities. The department will monitor the results on a quarterly basis and report annually via KPMs.

Levee Funding

Program success will be measured by the number of project grants and loans that are awarded for repair and accreditation of levees. The department will monitor the results on a quarterly basis and report annually via KPMs.

Revenue Source:

\$31,610,000 taxable Lottery Bond Sale. \$28,000,000 of the bond proceeds will be used to recapitalize the SPWF, \$448,976 will pay for bond costs of issuance, and \$3,161,024 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold May 2016.

Debt Service costs are estimated to be \$4,055,452 for the 2015-17 biennium and \$5,922,373 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

ORBITS Budget Narrative

Other Funds from loan interest earnings will be used to support the 1.00 FTE Regional Coordinator position. The \$199,699 expenditure limitation includes \$166,059 Personal Services for a Program Analyst 3 (C0862) at salary range step 2 and \$33,640 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 106 - Regional & Local Infrastructure Development

Cross Reference Name: Infrastructure Financing Authority
Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	448,976	-	28,000,000	-	28,448,976
Interest Income	-	-	-	-	199,699	-	199,699
Transfer In - Intrafund	-	-	199,699	-	-	-	199,699
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Total Revenues	-	-	\$648,675	-	\$28,199,699	-	\$28,848,374
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	(199,699)	-	(199,699)
Transfer to Other	-	-	-	-	-	-	-
Total Transfers Out	-	-	-	-	(\$199,699)	-	(\$199,699)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	109,704	-	-	-	109,704
Empl. Rel. Bd. Assessments	-	-	44	-	-	-	44
Public Employees' Retire Cont	-	-	17,322	-	-	-	17,322
Social Security Taxes	-	-	8,392	-	-	-	8,392
Worker's Comp. Assess. (WCD)	-	-	69	-	-	-	69
Flexible Benefits	-	-	30,528	-	-	-	30,528
Total Personal Services	-	-	\$166,059	-	-	-	\$166,059
Services & Supplies							
Instate Travel	-	-	5,000	-	-	-	5,000
Out of State Travel	-	-	4,000	-	-	-	4,000
Employee Training	-	-	2,100	-	-	-	2,100

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 106 - Regional & Local Infrastructure Development

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	3,200	-	-	-	3,200
Telecommunications	-	-	5,000	-	-	-	5,000
Facilities Rental and Taxes	-	-	9,840	-	-	-	9,840
Other Services and Supplies	-	-	448,976	-	-	-	448,976
Expendable Prop 250 - 5000	-	-	3,000	-	-	-	3,000
IT Expendable Property	-	-	1,500	-	-	-	1,500
Total Services & Supplies	-	-	\$482,616	-	-	-	\$482,616
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	-	-	-	-	-
Loans Made - Other	-	-	-	-	28,000,000	-	28,000,000
Total Special Payments	-	-	-	-	\$28,000,000	-	\$28,000,000
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	648,675	-	28,000,000	-	28,648,675
Total Expenditures	-	-	\$648,675	-	\$28,000,000	-	\$28,648,675

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 106 - Regional & Local Infrastructure Development

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 Infrastructure Financing Autho

PACKAGE: 106 - Regional & Local Infrastructur

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3013029	UA	C0862 AA PROGRAM ANALYST 3	1	1.00	24.00	02	4,571.00		109,704			109,704
									56,355			56,355
TOTAL PICS SALARY									109,704			109,704
TOTAL PICS OPE									56,355			56,355
TOTAL PICS PERSONAL SERVICES =			1	1.00	24.00				166,059			166,059

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #110

POP Title: Seismic Rehabilitation Grant Program

\$98,591,805 Other Funds from General Obligation Bonds (\$69,027,103 for schools and \$29,564,702 for Emergency Services buildings); \$1,408,195 Other Funds (Cost of Issuance); \$5,800,233 General Funds (Debt Service)

Purpose:

The purpose of this package is to recapitalize the Seismic Rehabilitation Grant Program (Seismic Program) administered by the Infrastructure Finance Authority (IFA) within the Oregon Business Development Department (Business Oregon). The IFA presently administers the program following its transfer from the Military Department in January 2014. The Seismic program is a progressive mitigation measure. The Seismic Program addresses the seismic needs of schools and emergency service buildings statewide.

The return on investment for this type of activity is:

- cost avoidance, (i.e., \$100 million repair avoids \$300 million in costs) and
- construction jobs created and income tax revenue.

Alignment with Governor's 10-Year Plan

The Seismic Program supports the education components of aligning funding, outcomes and education strategies, and within “Economy and Jobs” strategies to invest in infrastructure development.

Alignment with Department's Six Priorities

This request supports the Department's strategic priority of **Infrastructure**. Proactively retain, modernize infrastructure and create middle-income jobs.

How achieved:

The IFA currently administers several loan and grant programs that finance the health, safety or infrastructure needs of communities. Following legislative approval of the program transfer, the IFA staff carried out or is carrying out the following general program tasks:

1. Completing projects in progress that were initiated by the Military Department.
2. Met with the statutorily described program grant committee to review historic program performance and identify program improvements.
3. Solicited program constituent comment on the program, including program improvements.
4. Wrote and adopted Administrative Rules for the program.
5. Distributed information to eligible applicants to familiarize schools and emergency service providers with the program parameters.
6. Solicited next funding round grant applications for review by staff and program committee.

ORBITS Budget Narrative

7. IFA will work with the program grant committee to identify next funding round awards in advance of funding availability.
8. IFA will execute funding contracts once next funding round bond proceeds (Spring 2015) are assured to be available.

Staffing Impact:

No additional staff are requested; existing staff dedicated to the program administration will carry out the ongoing program activity within the IFA and accounting sections. Two bond issues during the 2015-17 biennium are scheduled to mitigate the need for additional program or accounting staff.

Quantifying Results:

The expected outcomes are:

- program performance will be measured by the percentage of available funds that are committed to projects;
- funds leveraged in addition to program funds and
- expediency of project completion following funding award.

Revenue Source:

\$100,000,000 non-taxable Article XI-M (\$70,000,000) and Article XI-N (\$30,000,000) General Obligation Bond (GOB) sale. \$98,591,805 of the bond proceeds will be used for grants to schools and emergency service buildings for seismic upgrades and \$1,408,195 will pay for bond costs of issuance. Bonds are projected to be sold in the following three installments:

October 2015 - \$50,000,000 (XI-M)

March 2017 - \$20,000,000 (XI-M)

March 2017 - \$30,000,000 (XI-N)

Debt Services costs are estimated to be \$5,800,233 for the 2015-17 biennium and \$16,431,668 for the 2017-19 biennium. General Funds are requested to be appropriated for the Debt Service requirements.

Additional Information:

The Seismic Program is an integral part of assuring infrastructure stability and public safety both during and after natural events.

Approximately 1,200–1,400 construction jobs will be created by the funding awards in the 2015-17 biennium.

ORBITS Budget Narrative

The number of school and emergency service buildings needing seismic retrofiting has been estimated by the Department of Geology and Mineral Industries as a result of a statewide survey of building conditions. The number of schools is estimated to be over 1,500. The estimated cost to retrofit approximately 40-60% of schools that require retrofits, assuming \$1 million per building, would be \$750 million.

The previous funding awards since program initiation in 2009 through 2012's funding have resulted in:

- 24 awards for schools totaling \$18.5 million and
- 18 awards for emergency service buildings totaling \$11.5 million.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 110 - Seismic Rehabilitation Grant Program

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	100,000,000	-	-	-	100,000,000
Total Revenues	-	-	\$100,000,000	-	-	-	\$100,000,000
Services & Supplies							
Other Services and Supplies	-	-	1,408,195	-	-	-	1,408,195
Total Services & Supplies	-	-	\$1,408,195	-	-	-	\$1,408,195
Special Payments							
Dist to Other Gov Unit	-	-	29,564,702	-	-	-	29,564,702
Dist to Local School Districts	-	-	69,027,103	-	-	-	69,027,103
Total Special Payments	-	-	\$98,591,805	-	-	-	\$98,591,805
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	100,000,000	-	-	-	100,000,000
Total Expenditures	-	-	\$100,000,000	-	-	-	\$100,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 110 - Seismic Rehabilitation Grant Program

Cross Reference Name: Infrastructure Financing Authority
Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #117

POP Title: Regional Solutions
**\$7,000,000 Lottery Funds; \$14,00,000 Other Funds from new Lottery Bonds; \$260,620 Other Funds (Cost of Issuance);
\$1,474,380 Lottery Funds (Debt Service)**

Purpose:

The Governor's approach to community and economic development recognizes the unique needs of each Oregon region, and the importance of working locally to identify priorities, solve problems, and seize opportunities to get projects done. Through Regional Solutions, state resources have been strategically aligned throughout Oregon to accomplish these goals through Regional Solutions Advisory Committees, Centers, and Teams. This alignment serves and supports the unique economic and community development needs of each region, and the regional boundaries have been strategically aligned with the 11 federally designated Economic Development Districts.

Alignment with Governor's 10-Year Plan

Regional Solutions aligns with the Governor's 10-Year Plan on "Economy and Jobs" by focusing on streamlining efforts to attract, grow and support businesses by empowering regional solution centers to identify and prioritize economic development opportunities, priorities and needs, and to promote public-private partnerships; and by strategizing with other state agencies on infrastructure development projects.

Alignment with Department's Six Priorities

Regional Solutions aligns with the Department's goals and priorities focusing on **Business Retention, Expansion, and Recruitment and Infrastructure**.

How achieved:

Regional Solutions Centers have been established around Oregon to align investments in support of those priorities. Five core state agencies have located their regional staff in these centers to form Regional Solutions Teams (RST). The teams have been working together to complete regional priority projects and serve as quick response problem solvers.

In February 2014, the legislature adopted HB 4015 that established the Regional Solutions program in law and directed seven natural resource agencies to develop plans for participating in RST. With this enhanced capacity, teams are able to more comprehensively align and accelerate regulatory requirements.

ORBITS Budget Narrative

The Governor's budget provides \$7 million in Lottery revenue and \$14 million in Lottery-backed bond proceeds, plus the cost of issuance, to fund local and regional economic development projects identified after public input by each of the Regional Solutions Advisory Committees established under HB 4015. Each of these projects leverages other public, private and philanthropic funds to address priority regional needs. Funding will be allocated to each of the 11 regions. POP #111 also includes \$1 million of funding for the South Willamette Valley Regional Solutions RAIN project. Implemented through the Regional Infrastructure Fund administered by Infrastructure Finance Authority within Business Oregon.

Staffing Impact:

No additional staff is requested.

Revenue Source:

\$15,735,000 taxable Lottery Bond Sale. \$14,000,000 of the bond proceeds will be used for project costs, \$260,620 will pay for bond costs of issuance; and \$1,474,380 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold October 2015.

Debt Service costs are estimated to be \$1,474,380 for the 2015-17 biennium and \$2,936,256 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 117 - Regional Solutions

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	14,260,620	-	-	-	14,260,620
Tsfr From Administrative Svcs	-	7,000,000	-	-	-	-	7,000,000
Total Revenues	-	\$7,000,000	\$14,260,620	-	-	-	\$21,260,620
Services & Supplies							
Other Services and Supplies	-	-	260,620	-	-	-	260,620
Total Services & Supplies	-	-	\$260,620	-	-	-	\$260,620
Special Payments							
Other Special Payments	-	7,000,000	14,000,000	-	-	-	21,000,000
Total Special Payments	-	\$7,000,000	\$14,000,000	-	-	-	\$21,000,000
Total Expenditures							
Total Expenditures	-	7,000,000	14,260,620	-	-	-	21,260,620
Total Expenditures	-	\$7,000,000	\$14,260,620	-	-	-	\$21,260,620
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #118

POP Title: Oregon Infrastructure Opportunity Program
\$9,903,462 Other Funds from new Lottery Bonds; \$230,007 Other Funds (Cost of Issuance); \$96,538 Other Funds (0.50 FTE);
\$1,059,880 Lottery Funds (Debt Service)

Purpose:
Establish an Oregon Infrastructure Opportunity program in support of HB 2435 (LC 523) within the Infrastructure Finance Authority. The program addresses the lack of tactical funds to accelerate economic development in rural areas by allowing immediate deployment of funds needed to secure significant economic development opportunities. The Infrastructure Opportunity Fund would invest in catalytic infrastructure projects that unlock near-term job creation opportunities tied to specific business expansion and recruitments in rural Oregon that, but for the investment, would not occur otherwise.

Alignment with Governor's 10-Year Plan

Oregon Infrastructure Opportunity Program aligns with the Governor's 10-Year Plan on "Economy and Jobs" to streamline efforts to attract, grow and support businesses throughout rural Oregon by working with other state and local agencies on infrastructure projects aimed at leveraging private capital to foster job creation.

Alignment with Department's Six Priorities

Oregon Infrastructure Opportunity Program aligns with the Department's goals and plans focusing on **Business Retention, Expansion, and Recruitment and Infrastructure**.

How achieved:

The Fund would be administered as a loan fund, including forgivable loans, with loan size not to exceed \$2,500,000. The eligible borrowers include local governments, for-profit businesses, non-profit organizations and research institutions. Loaned funds will support proactive innovation strategies for both forest and wood products and agriculture and food processing.

Staffing Impact:

A permanent **Loan Officer 3** position (0.50 FTE) is requested.

Revenue Source:

\$11,290,000 taxable Lottery Bond Sale. \$9,903,462 of the bond proceeds will be used for program loans; \$230,007 will pay for bond costs of issuance; and \$1,059,993 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold in May 2016.

ORBITS Budget Narrative

Debt Service costs are estimated to be \$1,059,880 for the 2015-17 biennium and \$2,105,958 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

The remaining bond proceeds of \$96,538 Other Funds are requested to support the part-time Loan Specialist 3 (C1003) (0.50 FTE) position. The requested \$96,538 limitation for the position includes \$86,288 for Personal Services at salary range step 2 and an additional \$10,250 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 118 - Oregon Infrastructure Opportunity Program

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	326,545	-	9,903,462	-	10,230,007
Total Revenues	-	-	\$326,545	-	\$9,903,462	-	\$10,230,007
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	57,492	-	-	-	57,492
Empl. Rel. Bd. Assessments	-	-	22	-	-	-	22
Public Employees' Retire Cont	-	-	9,078	-	-	-	9,078
Social Security Taxes	-	-	4,398	-	-	-	4,398
Worker's Comp. Assess. (WCD)	-	-	34	-	-	-	34
Flexible Benefits	-	-	15,264	-	-	-	15,264
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	-	-	\$86,288	-	-	-	\$86,288
Services & Supplies							
Instate Travel	-	-	1,250	-	-	-	1,250
Out of State Travel	-	-	1,100	-	-	-	1,100
Office Expenses	-	-	2,200	-	-	-	2,200
Telecommunications	-	-	2,900	-	-	-	2,900
Data Processing	-	-	800	-	-	-	800
Other Services and Supplies	-	-	230,007	-	-	-	230,007
Expendable Prop 250 - 5000	-	-	2,000	-	-	-	2,000
Total Services & Supplies	-	-	\$240,257	-	-	-	\$240,257

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 118 - Oregon Infrastructure Opportunity Program

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Loans Made - Other	-	-	-	-	9,903,462	-	9,903,462
Total Special Payments	-	-	-	-	\$9,903,462	-	\$9,903,462
Total Expenditures							
Total Expenditures	-	-	326,545	-	9,903,462	-	10,230,007
Total Expenditures	-	-	\$326,545	-	\$9,903,462	-	\$10,230,007
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total FTE							
Total FTE							0.50
Total FTE	-	-	-	-	-	-	0.50

REPORT: PACKAGE FISCAL IMPACT REPORT

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 Infrastructure Financing Autho

PACKAGE: 118 - Oregon Infrastructure Opportun

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3014040	UA	C1003	AA LOAN SPECIALIST 3		.50	12.00	02	4,791.00		57,492 28,796			57,492 28,796
TOTAL PICS SALARY										57,492			57,492
TOTAL PICS OPE										28,796			28,796
TOTAL PICS PERSONAL SERVICES =				---	.50	12.00			-----	86,288	-----	-----	86,288

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 119 - Advanced Transportation Technology Center

Cross Reference Name: Infrastructure Financing Authority
 Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 502 - Working Forests and Farms

Cross Reference Name: Infrastructure Financing Authority
Cross Reference Number: 12300-300-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

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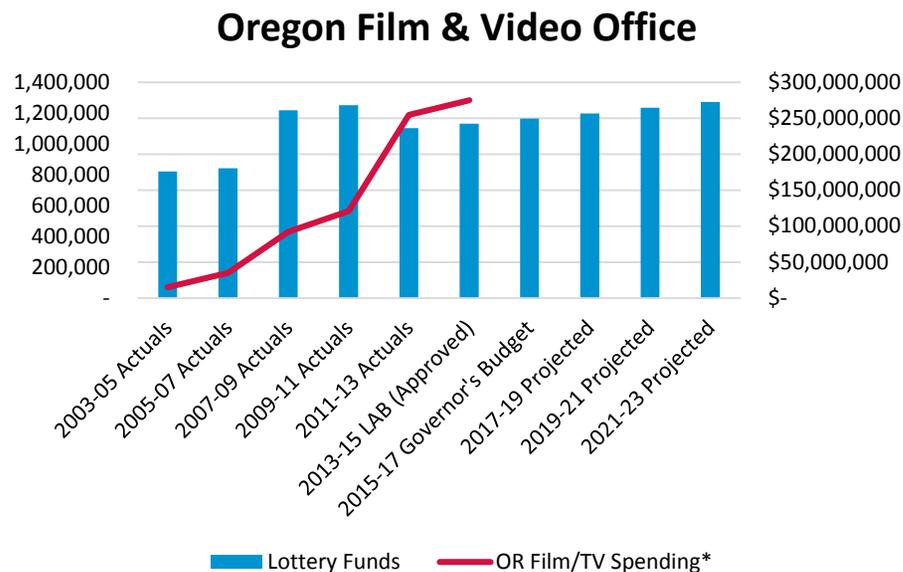
ORBITS Budget Narrative

Oregon Film and Video Office

Primary Outcome Area: Economy and Jobs
 Secondary Outcome Area: N/A
 Program Contact: Tim Williams, Executive Director, Oregon Film and Video Office, (971) 254-4021

Program Overview

The Oregon Film and Video Office (OFVO) is a semi-independent agency designed to recruit and facilitate film and television production throughout the state. The office carries out this mission by being a first point of entry for both out-of-state and in-state film and TV production companies and by using key recruitment tools such as the Oregon Production Investment Fund and the Greenlight Oregon Labor rebate. The office works to create important public-private partnerships to foster a collaborative atmosphere in the local film and television industry. As emerging technologies impact traditional media, OFVO has looked to link Oregon’s blossoming high-tech and creative communities thus providing new business opportunities in the state.



Program Funding Request

The budget proposal for the 2015-17 biennium is \$1,164,460 total funds. This funding level will support the continued effort to recruit film, television and digital media production to the state as well as work with local private industry to further develop local infrastructure and workforce development.

	Lottery Funds	Other Funds	Other Funds Non-Limited	Federal Funds	General Funds	Total Funds
2015-17 Request	\$1,164,460	\$0	\$0	\$0	\$0	\$1,164,460

*OR Film/TV spending represents total direct spending reported on film, television and television commercial production in Oregon. Data is based on calendar year data. 2013 number are estimates based on known projects and estimated spending from known projects.

ORBITS Budget Narrative

Program Description

The OFVO works as a new business recruiter, a marketing office and facilitator for the state of Oregon specifically in the media and entertainment industry. OFVO's primary customers have traditionally been film, television and television commercial producers, but recently this customer base has expanded out into emerging industries like animation and digital media.

Marketing. In addition to attending trade shows relevant to the film and TV industry, OFVO has also looked to partner with Oregon businesses and organizations to create events that best present the "Oregon Experience" to prospective clients. A recent example of this type of event was a wine and cheese tasting reception with Ponzi Vineyards, Rogue Creamery and several other local creameries at the Hollywood Bowl in Los Angeles in conjunction with a concert by Oregon band Pink Martini.

In the past few years, the OFVO has shifted the focus of our marketing voice from traditional media to digital and social media platforms. OFVO's website "Oregonfilm.org" gets over 50,000 visits a year (from every continent excluding Antarctica). In 2010, OFVO created a blog focusing on Oregon-based film and TV work that had over 67,000 visitors last year, and developed Twitter and Facebook accounts. Currently, our annual digital/social media related expenditures (including web hosting and all of the aforementioned services) are just over \$1,500. In comparison, a single ¼ page print ad in a major publication can cost over six times that amount. Not only has OFVO been able to expand its marketing reach, it has demonstrated that Oregon's film and TV industry is relevant in the new media platforms.

Recruitment. In the current competitive environment of over 40 states vying for production work, Oregon has done remarkably well. The key tools for recruiting larger budget productions are the incentive programs (Oregon Production Investment Fund and Greenlight Oregon Labor Rebate). An incentive program is key to be able to compete with other states in landing any amount of significant work. Despite the fact that Oregon offers one of the more modest programs in the country, the state's other advantages allow OFVO to compete, and often succeed, in recruitment.

Facilitation. OFVO also looks to connect film and TV companies with local efforts in other industries. In keeping with Oregon's reputation for sustainable stewardship, OFVO takes seriously its responsibility to connect productions with the green resources available throughout the state. Some of our green efforts include partnering with the Producers Guild of America to provide a searchable database of green and sustainable vendors available for productions; actively seeking out new partnerships with developing green businesses and educational institutions that are relevant to the film and television industry; providing productions with our Best Practices Guide; working closely with studio green mandates (where relevant) for shows shooting in state as well as making every effort to stay active and educated in current sustainable developments.

In a typical year the OFVO receives 100+ requests for assistance from companies producing either television commercials or magazine and catalog ads. In addition to using OFVO's 77,000+ image digital database, each project has "special" needs in order to complete a project in Oregon. OFVO acts as a facilitator/negotiator working to find what agencies like U.S. Forestry and Wildlife find acceptable film and television production practices. Sometimes this facilitator role involves two or more government agencies with overlapping control. Shooting on some bridges in Portland involves the production company as well as the City of Portland, Multnomah County, Oregon Department of Transportation and Metro, with all parties being

ORBITS Budget Narrative

helped to find the common ground. Frequently OFVO finds itself acting as an advocate for the economic benefit of production. Simply the fact that the office is working with the production company sometimes helps to vet the production. Productions often have very little time to set up and produce their project and having OFVO available to accelerate the early stages of production is invaluable.

Program Justification and Link to 10-Year Outcome

Oregon's film and video industry is a traded sector industry that uses both blue collar and highly skilled workers. A major project includes upwards of 30 drivers, teams of construction workers, highly skilled technicians and talented actors, writers and directors. The scale of these projects can have great potential for job growth and high wages, bringing new capital into the state as outlined in the Governor's 10-Year Plan, Jobs and Innovation strategies.

In recent years Oregon has made a shift away from feature film production and towards television production. The shift has resulted in longer-term employment for freelance employees and more interaction with local small businesses. On a typical season of a series like "The Librarians" or "Grimm," over 450 local hires are put on payroll and the total hours worked by these individuals' total between 215,000-250,000 hours per season. The average hourly wage is over \$32/hour including benefits. The reach throughout the entire business community can be significant. Most television series like "Grimm" or "The Librarians" interact with over 600 local businesses while in production.

OFVO also supports the Jobs and Innovation strategies by our efforts to develop a workforce that is attractive to incoming projects. Talent recruitment for animation, digital media and video game production is now proving to be a necessary pursuit for the continued growth of the industry. Many animation and visual effects companies have spoken of talent shortages in the state, thus hampering the potential for growth. OFVO continues to work with these companies to develop an effective talent recruitment and development initiative, and OFVO has taken the first step by developing materials online and sponsoring events to highlight the career opportunities in these rapidly growing industries.

There are also some projects produced in Oregon that impact the local tourism industry. The most recent example of this impact is from the film "Wild." During the last quarter of 2013 "Wild" was shot on more locations throughout the state of Oregon than any other film. We are working with the distributor, Fox Searchlight, along with Travel Oregon to arrange a contest coupling a nationwide Instagram competition before the film's release, using #LifeIsWild, the winner receiving a week-long vacation in Oregon. In addition, Searchlight plans to launch the film at the Toronto International Film Festival in September 2014, followed by a coordinated nationwide "awards campaign" prior to and after the film's release in December 2014. We will be working closely with them to highlight Oregon's immense contribution to the making of, and providing the beautiful setting for, this film in every way. Other projects like "Portlandia" have made significant impacts by way of media coverage and direct tourism impacts. The tourism impact is at no additional cost to the state and increases the ability of OFVO to create awareness that Oregon is a film friendly state, again realizing the strategies in the Governor's 10-Year Plan by leveraging resources towards common goals.

ORBITS Budget Narrative

The volume of film and video work happening in the state is subsequently developing infrastructure for additional film and video projects and expanding the use of local supply chains within the state. There have recently been dramatic developments in infrastructure development by Electric Entertainment who built out a 60,000 square foot facility that now serves as the soundstage for “The Librarians;” local lighting, grip and camera companies have invested heavily in equipment; and local animation and VFX companies have invested in computer equipment to service the demand.

Program Performance

Performance of OFVO is often directly related to the amount of film and television spending in the State of Oregon. As demonstrated in the chart on page one, Oregon’s film and video industry has seen record growth in just a few short years. The chart reflects the amount of direct spending for all productions tied to the Oregon Production Investment Fund and the Greenlight Rebate.

Industry spending has risen dramatically over the past few years. In calendar years 2003 and 2004, the film office recruited nearly \$15M of film and television production. In calendar years 2013 and 2014, that total direct impact is estimated to be over \$275M. The impact numbers also directly relate to local employment and local impact throughout the business community. With this success, also comes an increase in demand. The demand has been so great recently that Oregon’s film incentives have been exhausted through 2015 leaving several projects intent on producing in Oregon to now look elsewhere. Should more funds be allocated to the film incentive program, more projects will come to Oregon.

Enabling Legislation/Program Authorization

OFVO receives its statutory authority from ORS Chapters 284.305, 284.315, 284.325, 284.335, 284.345, 284.355, 284.365, 284.367, 284.368, 284.369, and 284.370.

Funding Streams

The OFVO’s operating expenses are funded by Lottery Funds. The Oregon Production Investment Fund is currently funded by the sale of tax credits capped at \$10M a year.

Significant Proposed Program Changes from 2013-15

This funding level is 3% higher than the 2013-15 budget to accommodate cost of living increases as prescribed.

ORBITS Budget Narrative

Oregon Film and Video Office (OFVO)

Program Description

Purpose:

The OFVO is a semi-independent agency designed to recruit and facilitate film and television production throughout the state. The OFVO carries out this mission by being a first point of entry for both out-of-state and in-state film and TV production companies and by using key recruitment tools, tax credit incentive programs, such as the Oregon Production Investment Fund and the Greenlight Oregon Labor rebate. The OFVO works to create important public-private partnerships to foster a collaborative atmosphere in the local film and television industry. As emerging technologies impact traditional media, the OFVO has looked to link Oregon's blossoming high-tech and creative communities thus providing new business opportunities in the state.

Customers:

The OFVO customers have traditionally been film, television, and television commercial producers, but recently this customer base has expanded out into emerging industries like animation, digital media, and video game production.

Activities, programs, and issues in the base budget:

The OFVO works as a new business recruiter, a marketing office, and facilitator for the state of Oregon specifically in the media and entertainment industry.

Marketing:

In addition to attending trade shows relevant to the film and TV industry, OFVO has also looked to partner with Oregon businesses and organizations to create events that best present the "Oregon Experience" to prospective clients. In the past few years, the OFVO has shifted the focus of our marketing voice from traditional media to digital and social media platforms. Through these efforts, OFVO has been able to expand its marketing reach and has demonstrated that Oregon's film and TV industry is relevant in the new media platforms.

Recruitment:

In the current competitive environment of over 40 states vying for production work, Oregon has done remarkably well. The key tools for recruiting larger budget productions are the incentive programs (Oregon Production Investment Fund and Greenlight Oregon Labor Rebate). No state in the

ORBITS Budget Narrative

U.S. lands any amount of significant work without an incentive program. Despite the fact that Oregon offers one of the more modest programs in the country, the state's other advantages allow OFVO to compete, and often succeed, in recruitment.

Facilitation:

OFVO also looks to connect film and TV companies with local efforts in other industries. In keeping with Oregon's reputation for sustainable stewardship, OFVO takes seriously its responsibility to connect productions with the green resources available throughout the state. Some of our green efforts include partnering, providing a searchable database of green and sustainable vendors, providing productions with our Best Practices Guide, working closely with studio green mandates and staying active and educated in current sustainable developments.

In a typical year, the OFVO receives 100+ requests for assistance from companies producing either television commercials or magazine and catalog ads. OFVO acts as a facilitator/negotiator working to find what agencies like U.S. Forestry and Wildlife find acceptable film and television production practices. Other times this facilitator role involves two or more government agencies with overlapping control. Shooting on some bridges in Portland involves the production company as well as the City of Portland, Multnomah County, Oregon Department of Transportation and Metro, with all parties being helped to find the common ground. Frequently OFVO finds itself acting as an advocate for the economic benefit of production. Productions have very little time to set up and produce their project and having OFVO available to accelerate the early stages of production is invaluable.

Important background for decision makers:

According to the Motion Picture Association of America's 2013 Economic Contribution Report, the motion picture industry is a \$16.7 billion trade surplus industry for the United States. As a result, many states have made the decision to recruit this industry by creating very aggressive incentive programs. In addition to foreign competition, 40 U.S. states have created or enhanced their film incentive programs beyond the usual sales tax and room occupancy tax exemptions. States such as Louisiana, Georgia, New York, Massachusetts and New Mexico have seen its film industry grow dramatically. Louisiana is now the third biggest film center in North America behind only Los Angeles and New York. Since 2002, Oregon has seen the total economic impact of its film incentive to be nearly \$3 billion. For more information, please see the full Economic Impact Analysis report commissioned by our office and created by the Northwest Economic Research Center which is available online: http://oregonfilm.org/docs/NeRC_ORFilm_Economic_Impact_2011.pdf

ORBITS Budget Narrative

Expected results in the 2015-17 biennium:

The expected results for the biennium are directly tied to the future of the two incentive programs (Oregon Production Investment Fund and Greenlight Labor). With the extension of these two programs until January 1, 2018, Oregon is well positioned to continue growth and development of the industry. Every year there is evidence of infrastructure development and a deepening of the local crew and talent base. Recently there has also been evidence of a dramatic increase of development in the emerging digital media industry which is becoming more and more important to the traditional film and video industry. Higher educational institutions such as the University of Oregon and Portland State University have seen higher than expected enrollment in their developing film studies programs which should provide added depth of talent for years to come.

Through its ongoing efforts in marketing, support and expansion of Oregon's indigenous and imported production sectors, the Oregon Film and Video Office's activities link to the following Oregon Benchmarks:

- Net Job Growth (BM4)
- Professional Services (BM5)
- Economic Diversification (BM6)
- Per Capita Income (BM11)
- Annual Payroll (BM12)
- Living Wage (BM14)
- Unemployment Rate (BM15)

ORBITS Budget Narrative

2015-17 Governor's Budget

Office of Film & Video

Description	Lottery Funds	Total Funds	Positions	FTE
Base Budget	\$ 1,130,544	\$ 1,130,544	-	-
Current Service Level Packages				
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor	-	-	-	-
Pkg. 021 - Phase-In	-	-	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs	-	-	-	-
Pkg. 031 - Standard Inflation	33,916	33,916	-	-
Pkg. 032 - Above Standard Inflation	-	-	-	-
Pkg. 060 - Technical Adjustments	-	-	-	-
Total Current Service Level Packages	\$ 33,916	\$ 33,916	-	-
Total Current Service Level (CSL)	\$ 1,164,460	\$ 1,164,460	-	-
Policy Option Packages				
N/A	-	-	-	-
Total Policy Option Packages	\$ -	\$ -	-	-
Governor's Budget	\$ 1,164,460	\$ 1,164,460	-	-

Film & Video

Essential Packages

Essential packages present budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium.

031 Inflation & Price List Adjustments

This package includes a 3% increase for biennial general inflation; a 19.2% increase for Attorney General services; and a 3% increase for Facilities Rent. This package also includes changes to State Government Services Charges for the 2015-17 biennium.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

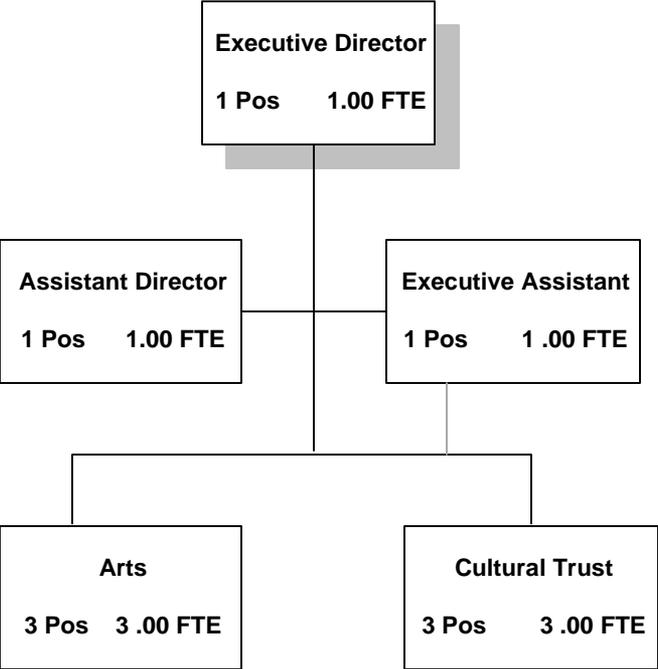
Cross Reference Name: Film and Video
 Cross Reference Number: 12300-500-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	33,916	-	-	-	-	33,916
Total Revenues	-	\$33,916	-	-	-	-	\$33,916
Special Payments							
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	33,916	-	-	-	-	33,916
Total Special Payments	-	\$33,916	-	-	-	-	\$33,916
Total Expenditures							
Total Expenditures	-	33,916	-	-	-	-	33,916
Total Expenditures	-	\$33,916	-	-	-	-	\$33,916
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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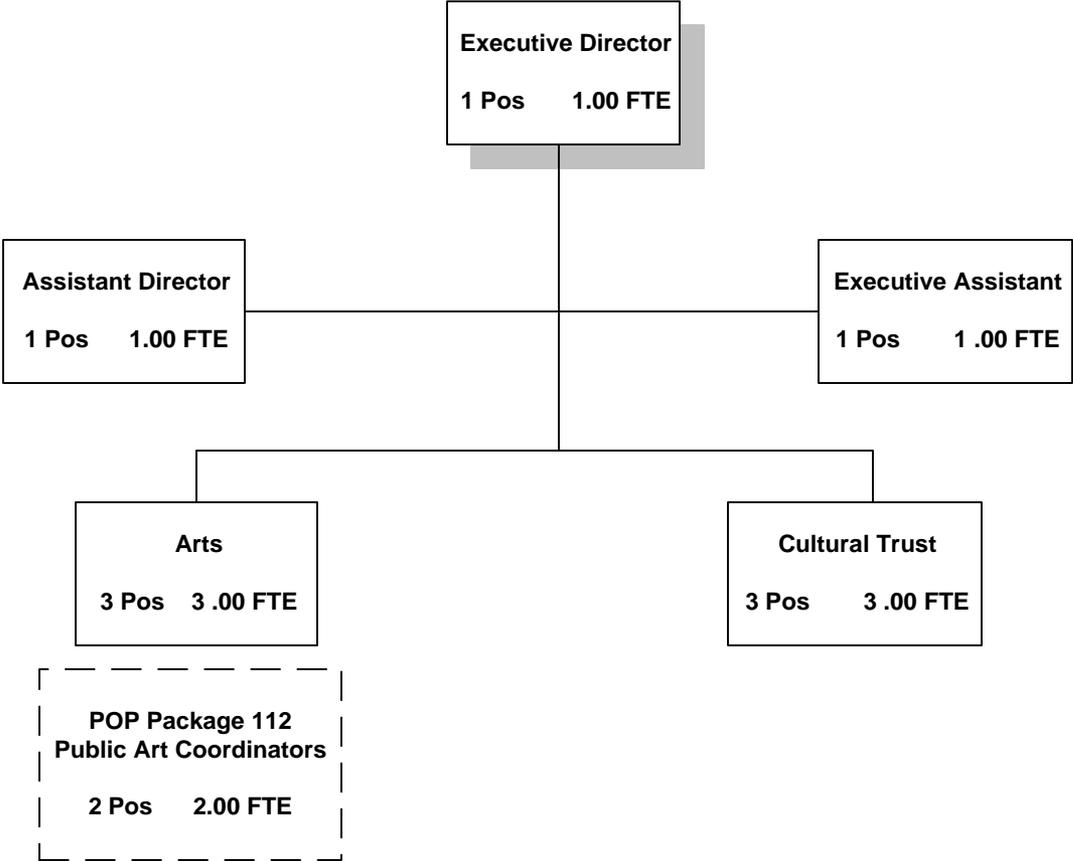
Oregon Business Development Department

Arts Commission & Cultural Trust
2013 – 15 Legislative Adopted Budget
Total FTE = 9.00



Oregon Business Development Department

Arts Commission & Cultural Trust
2015 - 17 Governor's Budget
Total FTE = 11.00



Package Request

ORBITS Budget Narrative

Arts Division

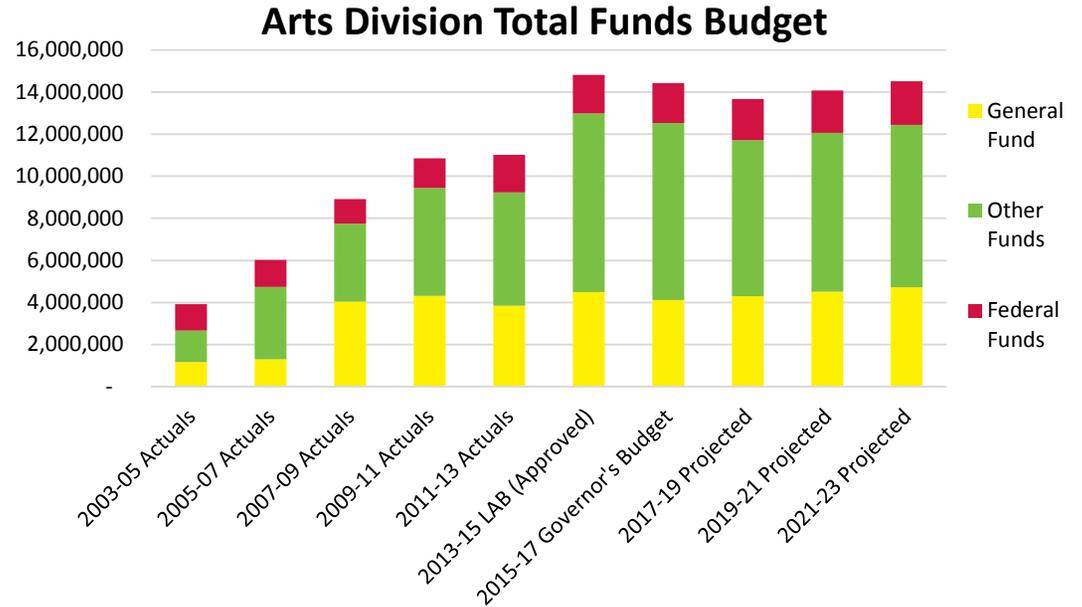
Primary Outcome Area: Economy and Jobs
 Secondary Outcome Area: Education
 Program Contact: Brian Rogers, Executive Director, Oregon Arts Commission and Cultural Trust, (503) 986-0087

Program Overview

The Arts Division of Business Oregon includes the Oregon Arts Commission (OAC) and the Oregon Cultural Trust (OCT). The division’s mission is increasing access to cultural participation and experiences that promote lifelong learning for all Oregonians, working in educational environments to promote the talent of Oregon’s youth, and playing a role in job creation and retention.

The OAC provides statewide funding to arts organizations, individual artists and arts programs through grants and special initiatives. The OAC also develops statewide policy and provides services to arts organizations, artists and communities. For example, the Arts Build Communities grant program supports the arts in local communities and the involvement of the arts in community development and cultural tourism. These investments recognize the expanding role that arts organizations play in the broader, cultural, social, educational and economic areas of community life. Support is provided to arts and other community-based organizations to form alliances and partnerships that strengthen communities through projects that connect the arts with local issues and opportunities.

The OCT raises significant public and private awareness and investment in Oregon’s arts, humanities, heritage, preservation, and history. The OCT partners with the OAC, Oregon Humanities Commission, State Historic Preservation Office, and the Oregon Historical Society. Through a Tax Credit, the OCT encourages citizen participation in donating directly to over 1,300 cultural organizations and then making a matching gift to the Trust.



ORBITS Budget Narrative

Program Funding Request

The budget proposal for the 2015-17 biennium is \$14,429,054 total funds. This funding level will support both the OAC and the OCT. Lottery Funds are not included in this funding request.

	General Funds	Lottery Funds	Other Funds	Other Funds Non-Limited	Federal Funds	Total Funds
2015-17 Request	\$4,111,756	\$0	\$8,419,319	\$0	\$1,891,318	\$14,422,393

The General Fund request, \$4,111,756, supports the OAC and provides the necessary 1:1 state match for the federal funds received, \$1,891,318, from the National Endowment of the Arts, a federal agency.

Detail on Other Funds (\$8,419,319), which is comprised of the following:

The OCT is supported by \$6,134,510 in Other Funds from private donations and license plate revenue received from the Oregon Department of Transportation. The OCT funds the four cultural partners, direct competitive funding grant programs that invest in cultural non-profits, and regranting funds to the 43 cultural coalitions in each Oregon county and federally-recognized Indian tribes. The OCT also receives revenue from the Department of Motor Vehicles' OCT license plate.

The OAC is supported by \$1,139,809 in funding for the implementation and management of the statewide Percent for Arts Program. This statute provides one percent of state owned facility construction costs be used for the acquisition of commissioned artwork for the construction.

Also included for the Celilo Falls Confluence project and the High Desert Museum is \$1,145,000 of other fund limitation, which were approved in the 2013-15 budget.

Program Description

Oregon Arts Commission

The OAC is the statewide arts funding entity making arts programs and opportunities possible for Oregonians. The OAC's funding is vital to providing local leverage for organizations to raise support. The OAC's work includes:

1. **Operating Support for Arts Organizations:** Competitive matching grant programs to arts organizations to increase their capacity to develop and provide quality arts programming and offer lifelong learning opportunities to Oregonians.

ORBITS Budget Narrative

2. **Arts Education:** Engagement in statewide and regional efforts to increase arts education offerings for all students in grades K-12; assembling research and best practices to support all types of arts education opportunities; and supporting schools in graduating youth who are college and workforce ready.
3. **Community Development:** The Arts Build Communities program encourages and supports arts and community-based organizations by offering matching grant support and technical assistance to strengthen community development and cultural tourism.
4. **Arts Organization Capacity Building:** The OAC provides individualized professional and technical assistance development to art managers. Additionally, the OAC conducts online webinar seminars and training opportunities for arts organizations to increase their capacity to present arts programs. The OAC is also producing a regional summit in partnership with the Nonprofit Association of Oregon and the Foundation Center. This coming fall the summit will be in Bend.
5. **Professional Development for Oregon Artists:** The OAC provides career development opportunities for Oregon's artists through services, tools and competitive grants for artists and designers. Collaboration with The Ford Family Foundation provides additional resources for mid-career visual artists through this program.
6. **Public Art:** The OAC manages the Oregon's Percent for Art in Public Places Program (ORS 276.073 to 276.090). This statute provides one percent of state owned facility construction costs be used for the acquisition of commissioned artwork for the construction.

The Oregon Cultural Trust

The OCT's investment in strategically promoting Oregon's arts, humanities, heritage, preservation, and history fields is a national model. Public interest and participation is rapidly increasing, the average percentage growth rate of donors from 2003 to 2013 is 9 percent, with an average growth rate of 480 new individual donors each year. The message is culture is an important part of Oregonians' lifestyle. Over 1,300 cultural nonprofit cultural organizations are eligible to receive direct contributions from individuals and from the OCT. The Trust also supports the partners, coalition members including tribes, and makes direct competitive grants to important projects across the state.

1. **Make a Donation** - A public donation program that encourages individuals to donate to one or more of the 1,300 cultural organizations and to the OCT. The individual is then eligible for a tax credit for the amount they donated to the Trust.

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2. **Buy a License Plate** – Partnership with the Department of Motor Vehicles to encourage individuals to purchase OCT license plates. Proceeds from the sale benefit the OCT.
3. **Grants to Partners** – OCT funds the Cultural Partners (OAC, Oregon Humanities Commission, State Historic Preservation Office, and the Oregon Historical Society) as well as the Oregon Folklife Network to work in communities across the state.
4. **Grants to Cultural Coalitions** – OCT funds 42 county and tribal coalitions that reach every county in the state with regranting funds. Coalitions also develop local cultural plans and exchange information with local cultural groups and partners.
5. **Direct Grants to Cultural Projects** – Cultural projects are eligible for development grants that are divided into four categories (Access, Preservation, Creativity, and Capacity).

Together the OAC and OCT:

- **Support statewide, regional and local partnerships.** The OCT in partnership with the OAC, Oregon Humanities, Oregon Heritage Commission, Oregon Historical Society, State Historic Preservation Office, and the Oregon Folklife Network, provides support to wide variety of cultural programs across the state.
- **Reach and infrastructure:** The OCT supports 42 county cultural and tribal coalitions with operations and annual grants, which the coalition members and tribes sub-grant to local projects. These projects respond to community specific needs and goals.
- **Job creation and retention:** In fiscal year 2014 the Arts Division supported 390 arts and cultural organizations and programs, which employ more than 1,700 people.
- **Leverage of public and private funding:** The Arts Division funding enables organizations to leverage public and private support. The combined budgets of arts organizations and projects is \$219,500,000; the total investment from the OAC is \$1,299,500. The OAC receives about \$1.8M from the National Endowment for the Arts (federal) each biennium. Those funds are required to be matched and regranting to organizations throughout the state.
- **Enhancement of the state's business climate:** The Arts Division's support of arts and cultural organizations enables communities to attract business development and retention by creating a higher level of quality of life. The annual combined attendance and participation of

ORBITS Budget Narrative

individuals in nonprofit arts and cultural activities is over 5.7 million.

- **Education and lifelong learning:** The OAC supports and provides a high level of technical service to organizations that conduct residencies in K-12; over 400,000 youth are reached each year. Community-based arts and cultural organizations provide learning experiences for all Oregonians. Programs also address the diverse populations of the state, including people with learning disabilities and adjudicated youth.
- **Provide service technical assistance:** Annually, the OAC reaches more than 250 individual artists and creative workers to advance their careers and organizational capacity. The OCT provides annual conferences and regional summits, and partners with other statewide organizations (Nonprofit Association of Oregon) to enhance learning experiences.
- **Management of Oregon's Percent for Art Program:** OAC's management of the state's Percent for Art Program engages community dialogue and brings contemporary artwork to public buildings including state university campuses. Since the statewide Percent for Art Program statute was enacted in 1979 over 230 public art projects have been involved in new and renovation construction projects. In the past 13 years, 91 public art projects were completed with a total budget of \$18.9M.

Program Justification and Link to 10 Year Outcome

Jobs and Innovation: The OAC actively leverages private and earned-income strategies with arts organizations throughout the state. OAC supports arts organizations through competitive operating support grants totaling \$1.3M, which represents less than one percent of the combined statewide total operating and program budgets (\$220M). Because OAC funding is competitive and provides validation, it is extremely vital to organizations in raising and earning income. The 111 organizations that receive operating support grants employ 1,711 people. The OCT supports the work of the four partners, as well as support for the 43 nonprofit county cultural and tribal coalitions through operational support and annual grants. Funding to the coalitions provide regranting funds for local projects and staffing support for the coalitions, which provides for local services.

Education: Most businesses seek new employees that are creative, solution-focused and driven. The arts education program of the OAC promotes cross curriculum educational learning environments. Last year there were 24 organizations that received awards and served 113,478 youths in K-12. Arts education plays a key role in learning and career readiness. As active citizens, they continue to engage on many levels during their life through hundreds of concerts, exhibitions, readings and performances, lectures and demonstrations. The arts permeate racial, geographic and generational barriers. Recent national research indicates that students who have arts-rich experiences in school do better across-the-board academically and become more engaged citizens through voting, volunteering and generally participating at levels higher than their peers.

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Program Performance

To measure citizen engagement in the arts, the OAC conducts an annual Creative Vitality Index study that measures both employment in the arts in Oregon and participation in the arts. Oregon exceeds the national average for creative vitality. Oregon has the second highest rate of arts participation in the nation, according to research by the National Endowment for the Arts. The OAC also looks at the scale of its grant awards.

The OCT, designed to increase cultural participation in Oregon, does fall under a formal Oregon benchmark. To assess how well the Trust is broadening cultural participation across the state, the following are measured annually: total dollars contributed to the OCT, as well as the number of individual donations.

Arts Commission Grants

	# of Entities	Total Grant \$
2008	218	\$1,271,788
2009	239	\$2,058,803
2010	229	\$1,782,604
2011	250	\$1,795,452
2012	249	\$1,896,204
2013	282	\$2,085,209
2014	291	\$2,298,004
*2015	260	\$2,514,890
*2016	270	\$2,250,000
*2017	280	\$2,400,000

Cultural Trust Donations

	# of Donations	\$ Contributed to Cultural Trust
2007	6,768	\$ 3,516,947
2008	6,957	\$ 3,374,453
2009	7,436	\$ 3,741,337
2010	8,098	\$ 3,806,775
2011	8,180	\$ 3,782,261
2012	8,159	\$3,794,442
2013	8,046	\$3,941,343
2014	8,532	\$2,298,004

Cultural Trust Grants

	# of Organizations Served	Total \$ Granted
2008	109	\$1,386,428
2009	103	\$1,563,241
2010	97	\$1,698,618
2011	103	\$1,404,888
2012	111	\$1,590,220
2013	96	\$1,629,596
2014	99	\$1,808,795

*Projected

Enabling Legislation/Program Authorization

The Arts Division is not mandated by the U.S. Constitution, the Oregon Constitution nor Federal Law. The program is authorized by Oregon Revised Statute Chapter 359. The OAC is authorized by ORS 359.020. The OAC was created by the Oregon Legislature in 1967. The OCT is authorized by ORS 359.410. The Trust was created in 1999, with its funding mechanisms approved by the Oregon legislature in 2001.

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Funding Streams

The OAC applies for and receives both designated and competitive **federal** grant funding from the National Endowment for the Arts, which requires a minimum 1:1 **general fund match**.

Other Funds:

Public Art Management fees are earned as the OAC is responsible for coordination of the state's public art program. ORS 276.073 to 276.090 provides that 1 percent of the construction (new and renovation) costs of most state facilities be used for the acquisition of artwork for the building. 8 percent of the 1 percent supports OAC administration costs.

In 2009, the legislature authorized the use of revenue from the sale of special cultural license plates to support the OCT's marketing and outreach to Oregonians.

The OCT receives private contributions, mostly from individuals. 58 percent of the money raised each year goes to a permanent fund set up to support cultural activities. 42 percent is granted to OCT's partners, cultural nonprofits and county and tribal coalitions throughout the state.

Significant Proposed Program Changes from 2013-15

The OAC has requested two additional positions and a total of \$331,084 other fund limitation for additional staff capacity necessary to administer public art projects (2.00 FTE). The purpose of this request is to add two Program Analyst 2 (project manager) positions. Oregon has one of the oldest and most successful statewide Percent for Art programs in the nation. The number, scale, and scope of capital construction projects continues to increase each year. The program is having difficulty providing the high level of service necessary to all of the projects due to minimal staffing. Currently, 24 projects are active with another 14 ready to begin immediately. On the horizon there are 14 legislatively approved projects for clients which are estimated to start as early as FY16. With an increased complement the program will provide consistent staff for the coordination and management of Percent for Art projects and ensure compliance with Oregon's Percent for Public Art requirements. Additionally, this will enable the OAC to improve its compliance with the established rules governing public art, improve relations with its customers and reduce the waiting time for project leadership in public art projects.

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Arts and Cultural Trust

Program Description

The Oregon Arts Commission

Purpose, Customers, Source of Funding:

The Oregon Arts Commission (OAC) provides statewide funding to arts organizations, individual artists and arts programs through grants and special initiatives. The OAC also develops statewide policy and provides services to arts organizations, artists and communities. For example, the Arts Build Communities grant program supports the arts in local communities and the involvement of the arts in community development and cultural tourism. These investments recognize the expanding role that arts organizations play in the broader, cultural, social, educational and economic areas of community life. Support is provided to arts and other community-based organizations to form alliances and partnerships that strengthen communities through projects that connect the arts with local issues and opportunities.

Both the Arts Commission and the Oregon Cultural Trust (OCT) will begin simultaneous long range strategic planning processes in the fall of 2104. The process of planning will be highly participatory and inclusive, and will last several months including at least 10 public meetings across the state. The board and staff of both organizations will also have planning retreats. The process will also include valuable input from stakeholders such Business Oregon, legislative members, private funders and cultural partners. The OAC and the OCT will have separate plans which will guide both groups to address how arts and culture impact the lives of Oregonians. As part of this planning process, the OAC is engaging in a partnership with the James F. and Marion L. Miller Foundation, the Meyer Memorial Trust, and potentially the Oregon Community Foundation and MJ Murdock Charitable Trust to work with the Metropolitan Group on a ground breaking project, “Building Public Will for the Arts.” The Metropolitan Group has engaged with numerous public sector, nonprofit and socially responsible businesses to develop communication campaigns to impact attitudes and behaviors that ultimately create social change. The goal is to further position the arts and culture in the lives of Oregonians and to increase the livability of the state.

The OAC is governed by nine commissioners, appointed by the Governor. Commissioners are guided by a strategic plan to determine the mission, policy, goals and alignment with Business Oregon. Annually, the OAC evaluates the progress of the strategic plan to determine what was

ORBITS Budget Narrative

accomplished, current activities and activities for the coming year. This evaluation responds to any changing economic environmental factors with a focus on public support of the arts as a sector.

The OAC actively leverages private and earned income strategies with arts organizations throughout the state. OAC supports arts organizations through competitive operating support grants totaling \$1.3M, which represents less than 1 percent of the combined statewide total operating and program budgets (\$220M). Because OAC funding is competitive and provides validation, it is extremely vital to organizations in raising and earning income. The 111 organizations that receive operating support grants employ 1,711 people.

The arts and culture sector plays an important role in the economic stability and growth of Oregon. The National Arts and Economic Impact Study conducted by Americans for the Arts, from 2010, reported that the city of Eugene had 795,506 resident attendees at arts events, and 140,824 non-resident attendees. The average event attendee spending (excluding the cost of admission) for residents was \$13.33, and the average event spending for non-residents was \$38.92. The total attendance at arts and culture events in Eugene was 936,330 with a total spending (excluding the cost of admission) of \$16,084,968. In Portland there was a total attendance of 4,640,262 with a total spending (excluding the cost of admission) of \$101,452,193.

The OAC, through a competitive application process, receives federal funding from the National Endowment for the Arts (NEA). Federal funds are allocated in grant programs and disbursed across the state. The OAC expects to receive up to \$1.8M in the upcoming biennium. The OAC also receives funding from the NEA to support the Oregon Folklife Network enabling the identification, documentation and ongoing sustainability of Oregon's rich artistic heritage by providing apprenticeships that ensure these traditions are passed on from generation to generation.

The OAC also participates in the NEA's Poetry Out Loud competition. Last year 2,776 students participated from 29 Oregon schools. In 2009 the OAC developed the first model for full inclusion of students from our State School of the Deaf. This program is now a national model and the OAC has actively promoted inclusion of deaf students and is serving as a mentor and advisor to six other state arts commissions across the country.

Education is an important part of OAC programs and services. Last year there were 24 organizations that received awards that reached 113,478 youths in K-12. Arts education plays a key role in learning and career readiness. For example, the Ross Ragland Theatre in Klamath Falls implemented the StARTS Early Learning Initiative, a collaboration with Klamath County School District. The OAC grant of \$6,500, was essential to the success of the project, enabling the restoration of the performing arts in grades 2-4 through classroom residencies and helped leverage an additional \$20,000 investment from the local school district. The OAC supports these types of efforts through two programs: Connecting Students to

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the World of Work, a grant program in the second year of implementation, and Arts Learning Grants, which include progress on 21st Century Skills (communication, critical thinking, problem-solving skills, applied practical knowledge) that employers cite as a priority in hiring new workers.

In order to stay current and relevant in national, regional and statewide educational issues, the OAC's Arts Education Coordinator is actively engaged in advising on program offerings and strategic direction with important policy agencies including the Arts Education Advisory Council for Americans for the Arts. She also serves as Vice-Chair of the Arts Education Working Group for the National Assembly of State Arts Agencies and is on the Oregon Community Foundation's Evaluation Advisory Group for the Studio to School program.

The OAC oversees and manages the statewide Percent for Art Program (ORS 276.073 to 276.090). This statute provides one percent of state owned facility construction costs for the acquisition of commissioned artworks. This program supports the collaboration of Oregon artists, architects, contactors and the community with 75 percent of the funds allocated to these projects that are returned and invested in the local economy providing living wage constructions jobs. Recognized Oregon artists help train the next generation of creative citizens and educate the community about diverse culturally rich environments that enhance public spaces and contribute to the state's quality of life. Since the statewide Percent for Art Program statute was enacted in 1979, more than 230 public art projects have been involved in new and renovation construction projects. In the past 13 years, 91 public art projects were completed with a total budget of \$18.9M.

The OAC partners with The Ford Family Foundation to manage the Art Acquisition Program, which provides resources to Oregon visual art institutions and public visual arts collection for the purpose of acquiring art works by Oregon visual artists. The program promotes the state's artists and provides support for strategic investments in Oregon institutions. This is the fifth year the program has been administered by the OAC, and annual funding is \$75,000.

The Oregon Arts Commission joined the Oregon Business Department in 1993 in recognition of the expanding role the arts and culture serve in the social, economic and educational arenas of Oregon communities. In 2003, the legislature moved the operations of the Oregon Cultural Trust to the Arts Commission, streamlining operations and making use of the Commission's expertise in grant-making, arts and cultural information and community cultural development.

Activities, programs and issues in the program unit base budget:

The Oregon Arts Commission's services includes:

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1. **Operating Support for Arts Organizations:** Competitive matching grant programs to arts organizations to increase their capacity to develop and provide quality arts programming and offer lifelong learning opportunities to Oregonians.
2. **Arts Education:** Engagement in statewide and regional efforts to increase arts education offerings for all students in grades K-12; assembling research and best practices to support all types of arts education opportunities; supporting schools in graduating youth who are college and workforce ready.
3. **Community Development:** The Arts Build Communities program encourages and supports arts and community-based organizations by offering matching grant support and technical assistance to strengthen community development and cultural tourism.
4. **Arts Organization Capacity Building:** The OAC provides individualized professional and technical assistance development to art managers. Additionally, the OAC conducts online webinar seminars, and training opportunities for arts organizations to increase their capacity to present arts programs. The OAC is also producing a regional summit in partnership with the Nonprofit Association of Oregon and the Foundation Center. This coming fall the summit will be in Bend.
5. **Professional Development for Oregon Artists:** The OAC provides career development opportunities for Oregon's artists through services, tools and competitive grants for artists and designers. Collaboration with The Ford Family Foundation provides additional resources for mid-career visual artists through this program.
6. **Public Art:** The OAC manages the Oregon's Percent for Art Program (ORS 276.073 to 276.090). This statute provides one percent of state-owned facility construction costs be used for the acquisition of commissioned artwork for the construction.

The Oregon Cultural Trust

The Oregon Cultural Trust (OCT) raises significant public and private awareness and investment in Oregon's arts, humanities, heritage, preservation, and history. The OCT partners with the Oregon Arts Commission, Oregon Humanities Commission, State Historic Preservation Office, and the Oregon Historical Society. Through a Tax Credit, the OCT encourages citizen participation in donating directly to over 1,300 cultural organizations and then make a matching gift to the Trust.

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The OCT and its partners also work with 43 nonprofit county cultural and tribal coalitions through operational support and annual grants. These coalition members have an impact on every county in the state. The coalition members are required to establish a plan addressing local needs and opportunities. Each coalition also receives regranting funds, which are distributed to local cultural projects. On average the coalition network supports approximately 450 local projects.

OCT is nationally recognized for its engagement of citizens around cultural issues and coalition members' reach and dedication to serving the state. The aggregate number of contributions since the OCT was established is 16,516, with an average of 7,487 individuals donating annually. Fiscal year 2014 was a record year with 8,532 contributions for a total giving of \$4,203,275, with an average giving amount of \$518 per individual. Annually, about one half of the income from contributions (58 percent) is allocated to the Trust corpus, ensuring the health and growth of the cultural sector in Oregon for future generations. The balance is granted to the Cultural Partners, coalitions and through competitive grants from one of four grant programs responding to cultural advancement.

The four direct competitive granting programs of the OCT are Access, Preservation, Creativity, and Capacity. The goal of these programs is to support Oregon's rich heritage and promote a positive impact on cultural resources and activities. For fiscal year 2015 OCT directly granted to 51 cultural nonprofits for a total of \$602,730.

The Department of Motor Vehicles works with OCT to promote the Oregon Cultural Trust license plate, which generates revenue for the Trust. Last year 31,168 license plates were issued for a total income of \$374,017. Those funds are used for marketing and promotion of the OCT.

Activities, programs and issues in the program unit base budget:

The Oregon Cultural Trust services includes:

Make a Donation - A public donation program that encourages individuals to donate to one or more of the 1,300 cultural organizations and to the OCT. The individual is then eligible for a tax credit for the amount they donated to the Trust.

Buy a License Plate – Partnership with the Department of Motor Vehicles to encourage individuals to purchase Oregon Cultural Trust license plates. Proceeds from the sale benefit the OCT.

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Grants to Partners – OCT funds the Cultural Partners (Oregon Arts Commission, Oregon Humanities Commission, State Historic Preservation Office, and the Oregon Historical Society) as well as the Oregon Folklife Network to work in communities across the state.

Grants to Cultural Coalitions – OCT funds 42 county and tribal coalitions that reach every county in the state through regranted funds. Coalitions also develop local cultural plans and exchange information with local cultural groups and partners.

Direct Grants to Cultural Projects – Cultural projects are eligible for development grants that are divided into four categories (Access, Preservation, Creativity, and Capacity).

Important background for decision makers:

The Oregon Arts Commission joined the Oregon Business Department in 1993 in recognition of the expanding role the arts and culture serve in the social, economic and educational arenas of Oregon communities. In 2003, the legislature moved the operations of the Oregon Cultural Trust to the Arts Commission, streamlining operations and making use of the Commission's expertise in grant-making, arts and cultural information and community cultural development. The OAC and the OCT are administered by a separate board of directors that are appointed by the Governor. An Executive Director oversees both the OAC and the OCT. Staff is allocated to the OAC (Assistant Director, Visual Arts Coordinator, Community Development Coordinator, Arts Education Coordinator and Executive Assistant), the OCT (Trust Manager, Administrative Assistant) or both divisions (Executive Director, Communications Manager).

Expected results from the 2015-2017 budget:

Both the Arts Commission and the Oregon Cultural Trust (OCT) will begin simultaneous long-range strategic planning processes in the fall of 2014. The process of planning will be highly participatory and inclusive, and will last several months including at least 10 public meetings across the state. The board and staff of both organizations will also have planning retreats. The process will include valuable input from stakeholders such as Business Oregon, legislative members, private funders and cultural partners. The OAC and the OCT will have separate plans which will guide both groups to address how arts and culture impact the lives of Oregonians.

As part of this planning process, the OAC is engaging in a partnership with the James F. and Marion L. Miller Foundation, the Meyer Memorial Trust, and potentially the Oregon Community Foundation and MJ Murdock Charitable Trust to work with the Metropolitan Group on a ground breaking project, "Building Public Will for the Arts". The Metropolitan Group has engaged with numerous public sector, nonprofit and socially responsible businesses to develop communication campaigns to impact attitudes and behaviors that ultimately create social change. The goal is to further position the arts in the lives of Oregonians and to increase the livability of the state.

ORBITS Budget Narrative

Other projected outcomes will expand Oregonians' cultural participation and increase the sustainability of Oregon's cultural assets. The OAC further facilitates increased links between arts/culture and other sectors such as rural development, Oregon Main Street, creative industries, small business development and cultural tourism, and promotes more availability of cultural opportunity across the state.

The OAC and OCT will continue to work within Business Oregon to promote the 7-Point Framework and specifically build and explore opportunities in the areas of Talent (education) and Infrastructure, as well as playing a role in Business Development by making communities more livable.

Both the OAC and OCT will actively streamline internal application, panel review, contracting, payment and final reporting processes and functions for optimal administration.

The Oregon Cultural Trust is designed to increase cultural participation in Oregon and uses the following indicators to assess how well the Trust is broadening cultural participation across the state (measured annually):

- Total dollars contributed to the Cultural Trust, as well as the percentage increase from year to year;
- Growth of the permanent Cultural Trust endowment; and
- The results of the Trust's grant making: cultural programs initiated; the number of Oregonians and visitors experiencing Oregon culture; and other funds leveraged.

The Arts Commission and Cultural Trust, through direct programming and programs undertaken by their many partners and grantees:

- Facilitate evaluation of arts education in Oregon to leverage school and community arts learning opportunities.
- Support nonprofit arts organizations offering public programs, increasing the 5.7 million attendance participation experiences per year and the benefit from lifelong learning opportunities.
- Reach over 1 million youth each year through funding of arts programs offered by nonprofit groups.
- Provide training and technical assistance to more arts organizations to better offer the arts to all Oregonians, including individuals experiencing disabilities.
- Provide training and technical assistance to more individual artists and creative workers to advance their arts and business skills, allowing greater opportunity for commercial and artistic success.

ORBITS Budget Narrative

- Facilitate the selection of permanent artwork through Oregon’s Percent for Art Program, bringing contemporary artwork to enliven public spaces, including public university campuses, and engage community dialogue.
- Improve opportunities for Oregonians to engage in arts and cultural activities by increasing the capacity of the Oregon Cultural Trust.

2015-17 Governor's Budget

Arts Division

Description	General Fund	Other Funds	Federal Funds	Total Funds	Positions	FTE
Base Budget	\$ 4,498,160	\$ 8,525,469	\$ 1,836,186	\$ 14,859,815	9	9.00
Current Service Level Packages						
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor	2,510	29,370	-	31,880	-	-
Pkg. 021 - Phase-In	-	1,145,000	-	1,145,000	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs	(500,000)	(1,797,055)	-	(2,297,055)	-	-
Pkg. 031 - Standard Inflation	110,944	185,078	55,086	351,108	-	-
Pkg. 032 - Above Standard Inflation	142	373	46	561	-	-
Pkg. 060 - Technical Adjustments	-	-	-	-	-	-
Total Current Service Level Packages	\$ (386,404)	\$ (437,234)	\$ 55,132	\$ (768,506)	-	-
Total Current Service Level (CSL)	\$ 4,111,756	\$ 8,088,235	\$ 1,891,318	\$ 14,091,309	9	9.00
Policy Option Packages						
Pkg. 112 - Public Art Project Coordinators	-	331,084	-	331,084	2	2.00
Total Policy Option Packages	\$ -	\$ 331,084	\$ -	\$ 331,084	2	2.00
Governor's Budget	\$ 4,111,756	\$ 8,419,319	\$ 1,891,318	\$ 14,422,393	11	11.00

Arts

Essential Packages

Essential packages present budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium.

ORBITS Budget Narrative

010 Non-PICS Personal Services/Vacancy Factor

This package includes standard inflation of 3% on non-PICS items such as overtime, differential and temporary appointments, including OPE associated with them. The vacancy factor calculation projects budget changes related to staff turnover and position vacancies during the 2015-17 biennium.

021 Phase-In

This package includes spending authority for the amount of funds expected to carry-forward from the 2013-15 biennium into the 2015-17 biennium. The amount is comprised of:

Other Funds limitation

- Phase in High Desert Museum (\$125,000) and Confluence Celilo Project (\$1,020,000) remaining limitation of \$1,145,000. This is the amount that will not be expended by the end of 2013-15 biennium.

022 Phase-Out

This package is used to phase out decreased cost resulting from the elimination of pilot programs, and other one-time costs that will not be funded in the 2015-17 biennium. It is also used to remove excess/empty limitation. This package includes:

General Fund limitation

- Removes one-time costs of \$500,000 for the Connecting Students to the World of Work Program (HB5208-A, 2013).

Other Funds limitation

- Phase out one-time costs of \$1,797,055 for High Desert Museum and Confluence Project for Celilo Falls.

031 Inflation & Price List Adjustments

This package includes a 3% increase for biennial general inflation; a 19.2% increase for Attorney General services; and a 3% increase for facilities rent. This package also includes changes to State Government Services Charges for the 2015-17 biennium.

032 Above Standard Inflation

This package includes the additional 0.3% increase over the standard 3% general inflation for professional services and IT professional services (contract providers).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,510	-	-	-	-	-	2,510
Interest Income	-	-	28,141	-	-	-	28,141
Other Revenues	-	-	1,019	-	-	-	1,019
Total Revenues	\$2,510	-	\$29,160	-	-	-	\$31,670
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	2,504	-	4,582	-	-	-	7,086
Social Security Taxes	-	-	-	-	-	-	-
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	6	-	210	-	-	-	216
Vacancy Savings	-	-	24,578	-	-	-	24,578
Total Personal Services	\$2,510	-	\$29,370	-	-	-	\$31,880
Special Payments							
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	2,510	-	29,370	-	-	-	31,880
Total Expenditures	\$2,510	-	\$29,370	-	-	-	\$31,880

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(210)	-	-	-	(210)
Total Ending Balance	-	-	(\$210)	-	-	-	(\$210)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 021 - Phase-in

Cross Reference Name: Arts
Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Non-Profit Organizations	-	-	1,145,000	-	-	-	1,145,000
Total Special Payments	-	-	\$1,145,000	-	-	-	\$1,145,000
Total Expenditures							
Total Expenditures	-	-	1,145,000	-	-	-	1,145,000
Total Expenditures	-	-	\$1,145,000	-	-	-	\$1,145,000
Ending Balance							
Ending Balance	-	-	(1,145,000)	-	-	-	(1,145,000)
Total Ending Balance	-	-	(\$1,145,000)	-	-	-	(\$1,145,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(500,000)	-	-	-	-	-	(500,000)
Lottery Bonds	-	-	(1,797,055)	-	-	-	(1,797,055)
Total Revenues	(\$500,000)	-	(\$1,797,055)	-	-	-	(\$2,297,055)
Services & Supplies							
Other Services and Supplies	-	-	(47,055)	-	-	-	(47,055)
Total Services & Supplies	-	-	(\$47,055)	-	-	-	(\$47,055)
Special Payments							
Dist to Non-Profit Organizations	(500,000)	-	(1,750,000)	-	-	-	(2,250,000)
Total Special Payments	(\$500,000)	-	(\$1,750,000)	-	-	-	(\$2,250,000)
Total Expenditures							
Total Expenditures	(500,000)	-	(1,797,055)	-	-	-	(2,297,055)
Total Expenditures	(\$500,000)	-	(\$1,797,055)	-	-	-	(\$2,297,055)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
Pkg: 031 - Standard Inflation

Cross Reference Name: Arts
Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	110,944	-	-	-	-	-	110,944
Interest Income	-	-	-	-	-	-	-
Donations	-	-	169,036	-	-	-	169,036
Other Revenues	-	-	18,535	-	-	-	18,535
Federal Funds	-	-	-	55,086	-	-	55,086
Total Revenues	\$110,944	-	\$187,571	\$55,086	-	-	\$353,601

Services & Supplies

Instate Travel	1,317	-	1,280	706	-	-	3,303
Out of State Travel	77	-	135	487	-	-	699
Employee Training	189	-	70	-	-	-	259
Office Expenses	512	-	1,368	246	-	-	2,126
Telecommunications	405	-	105	-	-	-	510
State Gov. Service Charges	25,415	-	12,843	-	-	-	38,258
Data Processing	27	-	920	-	-	-	947
Publicity and Publications	629	-	26,754	39	-	-	27,422
Professional Services	1,420	-	3,730	458	-	-	5,608
IT Professional Services	-	-	-	-	-	-	-
Attorney General	328	-	1,027	-	-	-	1,355
Employee Recruitment and Develop	9	-	71	123	-	-	203
Dues and Subscriptions	345	-	-	176	-	-	521
Facilities Rental and Taxes	1,904	-	358	-	-	-	2,262
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	45	-	255	147	-	-	447
Expendable Prop 250 - 5000	40	-	167	-	-	-	207

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	\$32,662	-	\$49,083	\$2,382	-	-	\$84,127
Special Payments							
Dist to Cities	622	-	-	-	-	-	622
Dist to Counties	-	-	24,021	-	-	-	24,021
Dist to Other Gov Unit	-	-	22,127	-	-	-	22,127
Dist to Non-Gov Units	69,326	-	89,847	50,596	-	-	209,769
Dist to Individuals	8,334	-	-	2,108	-	-	10,442
Dist to Local School Districts	-	-	-	-	-	-	-
Dist to Comm College Districts	-	-	-	-	-	-	-
Dist to Non-Profit Organizations	-	-	-	-	-	-	-
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Parks and Rec Dept	-	-	-	-	-	-	-
Total Special Payments	\$78,282	-	\$135,995	\$52,704	-	-	\$266,981
Total Expenditures							
Total Expenditures	110,944	-	185,078	55,086	-	-	351,108
Total Expenditures	\$110,944	-	\$185,078	\$55,086	-	-	\$351,108
Ending Balance							
Ending Balance	-	-	2,493	-	-	-	2,493
Total Ending Balance	-	-	\$2,493	-	-	-	\$2,493

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 032 - Above Standard Inflation

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	142	-	-	-	-	-	142
Interest Income	-	-	-	-	-	-	-
Donations	-	-	320	-	-	-	320
Other Revenues	-	-	53	-	-	-	53
Federal Funds	-	-	-	46	-	-	46
Total Revenues	\$142	-	\$373	\$46	-	-	\$561
Services & Supplies							
Professional Services	142	-	373	46	-	-	561
Total Services & Supplies	\$142	-	\$373	\$46	-	-	\$561
Total Expenditures							
Total Expenditures	142	-	373	46	-	-	561
Total Expenditures	\$142	-	\$373	\$46	-	-	\$561
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #112

**POP Title: Public Art Project Coordinators
\$331,084 Other Funds (2.00 FTE)**

Purpose:

The purpose of this request is to add two Program Analyst 2 (project manager) positions to the Oregon Arts Commission (OAC). Oregon has one of the oldest and most established successful statewide Percent for Art programs in the nation. The number, scale and scope of capital construction projects continues to increase each year. The program is having difficulty providing the high level of service necessary to all of the projects due to minimal staffing. Currently, 24 projects are active with another 14 ready to begin immediately. On the horizon there are 14 legislatively approved projects for clients which are estimated to start as early as FY16. With an increased complement the program will provide consistent staff for the coordination and management of Percent for Art projects and ensure compliance with Oregon's Percent for Public Art requirements. Additionally, this will enable the OAC to improve its compliance with the established rules governing public art, improve relations with its customers and reduce the waiting time for project leadership in public art projects.

The return on investment for the Percent for Art program is:

- 75% of all funds awarded return to the local economy providing living wage construction jobs for public art projects;
- local artists are recognized and train the next generation of creative citizens and
- public art promotes diverse and culturally rich environments that enhance public spaces and contributes to Oregonian's quality of life.

Alignment with Governor's 10-Year Plan

This request aligns with both the Governor's "Economy and Jobs" and "Education" vision by the general advancement of arts and culture in Oregon which increases the state's competitiveness for talent and business growth as part of the Promote Science, Technology, Engineering, Arts and Math (STEAM) program.

Alignment with Department's Six Priorities

This request supports the department's strategic priorities:

- **Innovation and Entrepreneurship.** Aligns this priority with a robust arts environment in the state attracting an entrepreneurial ecosystem. Trains and attracts a globally competitive workforce.

ORBITS Budget Narrative

How achieved:

Each qualifying Percent for Art project requires one manager from the OAC to shape and facilitate a selection committee, oversee artist selection and work closely with the department construction team to lead the project from schematic to fabrication and successful installation of artwork. The OAC's Program Analyst 3 (Visual Arts Coordinator) oversees the program, assigns projects to contracted project managers and monitors project progress. The Coordinator also directly manages projects. Each project manager can administer four to ten projects at a time depending on complexity, scale, scope and budget. Currently, 24 projects are active with another 14 ready to begin immediately. On the horizon there 14 legislatively approved projects for clients which are estimated to start as early as FY16.

The Public Art Project Manager positions will simultaneously administer 4-10 public art projects of varying degrees of complexity and timeline. As the lead facilitator of multi-department process the Project Manager oversees public art projects from conceptualization to completion. The Project Manager communicates and builds relationships with client agencies and establishes and facilitates art selection committees, including interactions with client capital construction staff, construction project managers, artists and the public. The manager also establishes and maintains the project budget, and ensures cost effectiveness while maintaining established timelines. This position supervises assembling and installation of acquired works of art and develops educational materials for the public about specific public art projects. This position is largely in field-based, with significant travel throughout the state for required frequent technical assistance to individuals and organizations. Frequent public speaking and promotion of the projects is central to the position.

Upon legislative approval of both new positions, the department will recruit and hire the positions immediately.

Staffing Impact:

The OAC requests the addition of two **Program Analyst 2** positions (2.0 FTE) to adequately staff the program. Currently, the OAC staffs the Percent for Art program with one full-time permanent employee (Program Analyst 3). This Visual Arts Coordinator position is also responsible for the OAC Visual Artist Fellowship Program and supervision of contracted employees and proposed Program Analysts.

Quantifying Results:

The additional positions are envisioned to achieve the following outcomes:

- increased number of public arts projects started and completed in a timely manner;
- higher level of uninterrupted consistent service to client agencies responsible for public art projects;
- continued and increased successful completion of public art projects on the Oregon University System campuses;
- more involvement of Oregon artists to create works of art in public spaces and subsequent fees;
- critical acclaim of the Oregon arts and culture sector evidenced by newspaper and art journal reviews of the commissioned and installed public art; and
- increased number of educational offerings.

ORBITS Budget Narrative

The OAC will measure the results of the outcomes and report quarterly to the OAC. A year from the start date of the two Program Analyst 2 positions, the quantifying results will be compared to the previous year. Additionally, evaluations and surveys of those involved in the development of the public art projects will be conducted and compared.

Revenue Source:

Currently, there are funds from the Percent for Public Art administration fees (10% of each project) available for these two Program Analyst 2 (C0861) positions. The \$331,084 in limitation is requested for the Program Analyst 2 positions, which includes \$307,884 for Personal Services at salary range step 2 and \$23,200 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 112 - Public Art Coordinators

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	331,084	-	-	-	331,084
Total Revenues	-	-	\$331,084	-	-	-	\$331,084
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	199,776	-	-	-	199,776
Empl. Rel. Bd. Assessments	-	-	88	-	-	-	88
Public Employees' Retire Cont	-	-	31,544	-	-	-	31,544
Social Security Taxes	-	-	15,282	-	-	-	15,282
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Flexible Benefits	-	-	61,056	-	-	-	61,056
Total Personal Services	-	-	\$307,884	-	-	-	\$307,884
Services & Supplies							
Instate Travel	-	-	5,000	-	-	-	5,000
Employee Training	-	-	2,200	-	-	-	2,200
Office Expenses	-	-	4,400	-	-	-	4,400
Telecommunications	-	-	5,800	-	-	-	5,800
Expendable Prop 250 - 5000	-	-	2,800	-	-	-	2,800
IT Expendable Property	-	-	3,000	-	-	-	3,000
Total Services & Supplies	-	-	\$23,200	-	-	-	\$23,200

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 112 - Public Art Coordinators

Cross Reference Name: Arts
 Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	331,084	-	-	-	331,084
Total Expenditures	-	-	\$331,084	-	-	-	\$331,084
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3013031	UA	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	02	4,162.00		99,888 54,054			99,888 54,054
3013032	UA	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	02	4,162.00		99,888 54,054			99,888 54,054
TOTAL PICS SALARY										199,776			199,776
TOTAL PICS OPE										108,108			108,108
TOTAL PICS PERSONAL SERVICES =				---	-----	-----			-----	-----	-----	-----	-----
										307,884			307,884

ORBITS Budget Narrative

Lottery and General Obligation Bond Debt Service

Program description

Purpose:

This program unit exists solely to track budget and expenditures for debt service related to Lottery-backed and General Obligation Bonds.

Revenue source:

Direct Lottery Funds and General Fund.

Basis for 2015-17 request:

Debt Service requirement for existing debt and policy package requests provided by Department of Administrative Services, Chief Financial Office, Capital Investment Section.

ORBITS Budget Narrative

2015-17 Governor's Budget

Lottery & General Obligation Bond Debt Service

Description	General Fund Debt Service	Lottery Funds Debt Service	Other Funds Debt Service	Total Funds	Positions	FTE
Base Budget	\$ 9,136,630	\$ 47,587,258	\$ 400,000	\$ 57,123,888	-	-
Current Service Level Packages						
Pkg. 010 - Non-PICS Psnl Svc/Vacancy Factor	-	-	-	-	-	-
Pkg. 021 - Phase-In	-	-	-	-	-	-
Pkg. 022 - Phase-Out Prgm & One-time Costs	-	-	-	-	-	-
Pkg. 031 - Standard Inflation	-	-	-	-	-	-
Pkg. 032 - Above Standard Inflation	-	-	-	-	-	-
Pkg. 060 - Technical Adjustments	-	-	-	-	-	-
Total Current Service Level Packages	\$ -	\$ -	\$ -	\$ -	-	-
Total Current Service Level (CSL)	\$ 9,136,630	\$ 47,587,258	\$ 400,000	\$ 57,123,888	-	-
Policy Option Packages						
Pkg. 106 - Regional & Local Infrastructure Development	-	4,055,452	-	4,055,452	-	-
Pkg. 107 - Recapitalization of Brownfields Fund	-	1,014,938	-	1,014,938	-	-
Pkg. 110 - Seismic Rehabilitation Grant Program	5,800,233	-	-	5,800,233	-	-
Pkg. 117 - Regional Solutions	-	1,474,380	-	1,474,380	-	-
Pkg. 118 - Oregon Infrastructure Opportunity Program	-	1,059,880	-	1,059,880	-	-
Pkg. 119 - Advanced Transportation Technology Center	-	142,820	-	142,820	-	-
Total Policy Option Packages	\$ 5,800,233	\$ 7,747,470	\$ -	\$ 13,547,703	-	-
Governor's Budget	\$ 14,936,863	\$ 55,334,728	\$ 400,000	\$ 70,671,591	-	-

Lottery and General Obligation Bond Debt Service

Essential Packages

Essential packages present budget adjustments needed to bring the base budget to Current Service Level, the calculated cost of continuing legislatively-approved programs into the 2015-17 biennium. There are no essential packages for the debt service program unit. Debt service requirements for existing debt are adjusted in the base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 031 - Standard Inflation

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #106

**POP Title: Regional and Local Infrastructure Development (Recapitalization of Special Public Works Fund (SPWF))
\$28 million Other Funds from new Lottery Bonds; \$448,976 Other Funds (Cost of Issuance);
\$4,055,452 Lottery Funds (Debt Service); \$199,699 Other Funds (1.0 FTE)**

Purpose:

The Department originally requested \$100,000,000 for regional and local infrastructure development in the agency request budget. The policy option package was reduced to \$28,000,000 in the Governor's Budget.

The purpose of this package is to respond to critical statewide public works and regional infrastructure needs. Components for regional and local infrastructure development that relates to long-term planning and ongoing support for development of regional priorities over the next 10 years include:

- establish a predictable and sustainable funding resource for the ongoing local infrastructure financing needs of the state. **(\$14 million)**;
- establish 'Patient Capital' for financing utilities that service municipally owned industrial land. **(\$7 million)**; and
- establish levee inspection, repair, certification, and accreditation funding. Loan interest income will be partially dedicated to fund a 'Levee Safety Engineer' in the Water Resources Department for levee inspection and repair determinations **(\$7 million)**.

Sustainable SPWF Funding

Establishing a sustainable SPWF funding source is a multi-biennium strategy that responds to the Infrastructure Finance Authority's (IFA) goal of achieving a loan volume of \$65 million each year for project financing. At present, \$38 million is annually available from loan repayments and bond bank proceeds based upon the current revolving loan pool of about \$355 million. The \$38 million is used as \$4 million in grants and \$34 million in loans. The \$14 million additional funds request will result in an incremental increase in annual revolving payments that will eventually lead to the target funding level.

The additional benefit of increased SPWF capitalization is the use of interest earnings from the loans (assumes the additional capital is provided from lottery funded bonds). The present SPWF revolving loan funds pay for SPWF operating expenses. The additional interest earnings from increased capitalization are targeted to provide one additional IFA field staff person to assist communities with project development and enhance support for the Regional Solutions program. Interest earnings will be used to pay for a Regional Coordinator and thereby enhanced Regional Solutions Team activity and management of the 10-Year Plan investment strategy.

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Establish “Patient Capital” for financing utilities that service industrial land

Communities statewide are anxious to provide utility extension to vacant industrial land that is ready for business. However, with no businesses on the land, no revenue from user fees is being generated to pay debt service on borrowed funds to pay for the utility extension. Communities are resolved that “serviced” land is essential for business to consider locating on the property. To facilitate utility installation and delay loaned funds repayment, ‘patient capital’ is requested to be made available for community lending. The IFA would loan funds to the community for utility installation and ‘patiently’ wait five years for loan repayment to begin, thereby providing time for business location and development of the property. \$7 million of Lottery Bond proceeds are sought to establish this loan pool within the SPWF.

Establish levee inspection, repair, certification, and accreditation fund

Funding will address the emerging need for levee inspection, repair, certification and accreditation for the many sponsor entity types that have levee ownership obligations. HB 2436 supports expanding the eligible SPWF borrower entities for levee related work to include the diverse levee ownership entities. \$7 million of Lottery Bond proceeds are sought to establish a fund to provide grants for inspection services and loans for repairs. Water Resources is the state department best suited to conduct levee inspections due to their dam safety experience. Legal liability issue will be addressed by legislation proposed by the Water Resources Department.

The return on investment for these types of activities are:

- jobs created and income tax generated;
- avoidance of flood insurance premiums for accredited levee properties;
- additional industrial land acreage and
- leveraging funds equal to the state investment by requiring a 50/50 match.

Alignment with Governor’s 10-Year Plan

This package supports the “Economy and Jobs” strategy. The additional interest earnings from additional capitalization are targeted to further advance economic development statewide, such as leveraging private dollars for investments in local infrastructure and aligning local regional and state economic development priorities and growing Oregon’s traded-sector industries.

Funding and earnings can be used to pay for local economic initiatives, regional infrastructure, cultural development, sustainable natural resources for jobs, rural capacity for direct project development and enhanced Regional Solutions activity.

Alignment with Department’s Six Priorities

This request supports the Department’s **Infrastructure** priority. This request is directly tied to the department’s ability to carry out its strategy to modernize infrastructure, create middle-income jobs and expand industrial-ready land.

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How achieved:

Sustainable SPWF Funding

Upon receipt of the capital for the SPWF, the funds will be added to the pool of loan program proceeds and committed to projects through the IFA loan application and underwriting process.

Milestone	Targeted Dates
Bond proceeds added to revolving loan pool and become part of standard SPWF program	May 2016

Patient Capital Industrial Site Infrastructure Funding

Upon receipt of the capital for this SPWF program component, the funds will be added to the pool of loan program proceeds and committed to appropriate projects using the IFA loan application and underwriting process

Milestone	Targeted Dates
Administrative Rules will be developed and published for governance of the program within SPWF rules.	October 2015
Funds will be made available for distribution and use.	May 2016

Upon legislative approval of the new position, the department will recruit and hire the position within the first six months of the 2015-17 biennium.

Levee Funding

Upon receipt of the capital for this SPWF program component, the funds will be added to the pool of loan program proceeds and committed to appropriate projects using the IFA loan application and underwriting process

Milestone	Targeted Dates
Administrative Rules will be developed and published for governance of the program within SPWF rules.	December 2015
Funds will be made available for distribution and use.	May 2016

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Staffing Impact:

A permanent **Program Analyst 3** position (1.0 FTE) is requested. This “Regional Coordinator” staff position will be dedicated to providing assistance to communities for overall IFA project development, application, and funding monitoring. This additional Regional Coordinator position will join other IFA Regional Coordinators dedicated to providing assistance to one of the 11 Regional Solutions areas.

Quantifying Results:

The anticipated outcomes are listed under each component.

Sustainable SPWF Funding

Program success will be measured by the number of additional projects that are developed as a result of the infusion of cash into the program and the increased level of revolving funds generated by the loans made. The department will continue to monitor the results on a quarterly basis and report annually via KPMs.

The additional position, funded with the interest earnings from SPWF, allows the department to align with the service areas of the Regional Solutions Teams. The position also provides capacity for 15-25 additional projects to be under development at the local level.

Patient Capital Industrial Site Infrastructure Funding

Program success will be measured by the number of infrastructure projects financed and number of jobs that result from the installation of site utilities. The department will monitor the results on a quarterly basis and report annually via KPMs.

Levee Funding

Program success will be measured by the number of project grants and loans that are awarded for repair and accreditation of levees. The department will monitor the results on a quarterly basis and report annually via KPMs.

Revenue Source:

\$31,610,000 taxable Lottery Bond Sale. \$28,000,000 of the bond proceeds will be used to recapitalize the SPWF, \$448,976 will pay for bond costs of issuance, and \$3,161,024 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold May 2016.

Debt Service costs are estimated to be \$4,055,452 for the 2015-17 biennium and \$5,922,373 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

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Other Funds from loan interest earnings will be used to support the 1.00 FTE Regional Coordinator position. The \$199,699 expenditure limitation includes \$166,059 Personal Services for a Program Analyst 3 (C0862) at salary range step 2 and \$33,640 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 106 - Regional & Local Infrastructure Development

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	4,055,452	-	-	-	-	4,055,452
Total Revenues	-	\$4,055,452	-	-	-	-	\$4,055,452
Debt Service							
Principal - Bonds	-	785,000	-	-	-	-	785,000
Interest - Bonds	-	3,270,452	-	-	-	-	3,270,452
Total Debt Service	-	\$4,055,452	-	-	-	-	\$4,055,452
Total Expenditures							
Total Expenditures	-	4,055,452	-	-	-	-	4,055,452
Total Expenditures	-	\$4,055,452	-	-	-	-	\$4,055,452
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #107

POP Title: Recapitalization of Brownfields Redevelopment Fund Program

\$7,000,000 Other Funds from new Lottery Bonds; \$132,499 Other Funds (Cost of Issuance); \$1,014,938 Lottery Funds (Debt Service)

Purpose:

The Department originally requested \$50,000,000 of Brownfields recapitalization in the agency request budget. The policy option packages was reduced to \$7,000,000 in the Governor's Budget.

Demand for financing to address assessment and cleanup of contaminated industrial/employment properties is steadily increasing at a time of tight commercial lending. The Brownfields Redevelopment Fund (BRF) is the lender of last resort yet, as of November 30, 2014, only \$459,862 remains unobligated and current demand for financing exceeds \$10.9 million. Loan repayments approximate \$55,000 per month. Recapitalization of the BRF is needed in order for the department to assist with readiness of these sites for economic growth.

Recapitalizing the BRF supports industrial/employment lands readiness, community needs, reuse of underutilized properties, and other public infrastructure investments which lead to increased local and state tax revenues, and a healthier environment. Research shows that business development results from having a readily available land supply and financing tools that companies can use to address growth needs.

The Brownfields Redevelopment Fund is a revolving loan fund created in 1997 through Chapter 738, Oregon Laws 1997, and amended by Chapter 96, Oregon Laws 2001. The BRF also provides a small technical assistance grant program for publically owned projects. The BRF has been capitalized over the past ten years at just over \$9.5 million. The last capitalization with lottery revenue bond funds occurred in the 2005-07 biennium. As of June 2014, BRF total revenues equal \$13.1 million. Beginning July 1, 2009, the BRF also provides administrative costs of approximately \$192,000 (1 FTE).

Since 2001, \$10,029,818 in loans (representing 15 projects) and \$2,807,807 in grants (representing 71 projects) have been issued. 82% of grant funding has been to projects outside of the Portland Metro Region while 98% of the loan funding has been to projects within the Portland Metro Region. The Metro/Rural loan ratio is expected to change over the next two biennia as cleanup financing needs for rural industrial sites located within Regionally Significant Industrial Areas are better defined. Loan terms are flexible, depend on financial underwriting and public benefit review, and range from 1%/20 years to 5.5%/5 years. To date, six (6) loans have paid off and principal and interest payments on remaining loans total approximately \$55,000 per month.

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Demand for brownfields financing assistance increased from 2 projects in 2008 to more than 28 awarded projects and several loan increases in the 2011-13 biennium. As of June 30, 2014, the BRF has awarded 11 new projects, amended awards to 4 ongoing projects since July 2013, and has 12 projects with an identified \$10.9 million funding need in the project pipeline. An additional 8 projects (two within Regionally Significant Industrial Areas) for which cleanup costs have not yet been established have expressed interest in seeking financing assistance through the BRF. By the end of calendar year 2014, the projected unobligated balance of the BRF will only be able to fund a project when sufficient repayments accumulate in the Fund to cover the needed amount – this will represent a limited number of technical assistance grants or 1 small cleanup project.

Redevelopment of industrial-zoned brownfields, especially those properties retained as part of a jurisdiction's industrial land base, provides a two-fold improvement to the economy of the local jurisdiction, the region, and ultimately the State. First, by returning the assessed value of the property to its real market value for property taxation purposes, and second by providing the marketplace an adequate number of accessible shovel ready sites for business expansion and recruitment.

As capitalized to date, the BRF has provided funding assistance, in whole or as gap financing, to cleanup several industrial and/or infill sites. For example:

- \$1.758 million loan for cleanup of a contaminated groundwater plume at a 9-acre industrial site in northeast Portland which impacted several City of Portland drinking water wells. With cleanup completed, redevelopment of the property is expected to add up to 60 new jobs to the area.
- \$2.315 million loan assisted a 15-acre industrial site within Portland's industrial sanctuary with removal of an estimated 45,000 cubic yards of contaminated soils thereby making available up to 6 previously unusable acres of the site and allowing expansion of the current leases' operations.
- \$3.959 million loan closed the financing gap in an estimated \$24 million cleanup. Completion of the cleanup allowed for the scheduled construction start of the new Tri-Met light rail transit bridge over the Willamette River in Southeast Portland.
- \$300,000 loan assisted with removal of contaminated soils and enabled development of a high-density transit-orientated mixed use commercial/affordable housing project in the historic downtown center of Hillsboro.

Without recapitalization, the BRF will no longer be of assistance to the larger more costly cleanups needed to ready industrial/employment lands sites for economic growth. Cleanup of industrial lands are more complex and costlier than cleanup of smaller commercial/retail sites (such as former gas stations) with the possible exception of drycleaner and metal plating sites. Commercial lending for brownfields assessment and cleanup is tight and difficult to obtain and the BRF is the lender of last resort. On any particular property, contamination may exist within a multitude of media – soil, surface water, groundwater or sediment. Cleanup costs vary tremendously from brownfield to brownfield. A 2013 review of 100 cleanup projects found the costs ranged from \$58,920 to \$695,639 per acre. The current \$459,862 of unobligated funding in the BRF is insufficient for larger industrial site cleanup projects typically costing \$1.5 to \$5 million.

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The increase in recapitalization is needed to assist individuals, non-profit organizations and local governments with financing to evaluate, cleanup and redevelop brownfields. The result of these efforts is site readiness for economic and community growth.

The return on investment for this type of activity is:

- reduced regulatory compliance issues;
- enhanced leverage of funds and government entities working together to foster job growth and
- redevelopment of brownfields properties.

Alignment with Governor's 10-Year Plan

This request addresses the “Economy and Jobs” strategies of:

- increasing access to capital, markets and support for small businesses and
- improving the regulatory environment for businesses.

Alignment with Department's Six Priorities

This request supports several of the department's strategic priorities:

- **Access to Capital.** BRF provides access to capital to assist property owners with converting properties from liabilities to economic assets.
- **Business Development.** BRF, either as a pre-construction activity or during construction, addresses contamination issues associated with a property to ensure that adequately zoned land and infrastructure are available to meet community livability needs, expand industrial-ready land to retain and attract employers and to ensure middle-income jobs remain in Oregon's communities.

How achieved:

Recapitalization of Revolving Loan Fund (\$7,000,000)

Projects funded by the BRF must be linked to redevelopment that facilitates economic development or community revitalization. An estimated 13,501 brownfields exist in Oregon. However, only 35% have been assessed or worked on to date. DEQ's database identifies just over 5,000 contaminated and potentially contaminated sites representing over 45,000 acres statewide. Through fiscal year 2013, DEQ has made “no further action” decisions at a total of these 1,746 sites – approximately 1/3rd of the sites are in its database. Since 2008 the tightening in commercial lending has essentially eliminated access to financing for assessment and/or cleanup activities, particularly for industrial redevelopment projects. Consequently, these properties remain undeveloped, abandoned or underused. This results in millions of dollars in underused public infrastructure and investments, environmental and public health risks, and decreased property tax revenues to local governments.

In 2013, the department contracted with ECONorthwest to assess the economic impact of selected projects which had received state assistance through either the department's Brownfields Program and/or DEQ's Cleanup Program. The study focused on direct jobs created or retained, the value of private and other public sector investments leveraged, and contributions to local and state tax revenues. The study resulted in a

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comprehensive database that describes the redevelopment impacts (both planned and constructed) for 92 of the 250 sites that received assistance from the department and/or DEQ between 2004 and 2014. Analysis of the results estimates that the State's assistance in brownfields has facilitated site redevelopment that results in \$2.3¹ billion in economic activity in Oregon annually through on-site and indirect impacts. More specifically, the redevelopment of these properties has generated 8,900 total jobs through site operations. Of those, 4,300 are on-site operations jobs and 4,600 are indirect jobs. The ongoing on-site and indirect jobs are estimated to generate \$470 million in annual personal income annually (approximately \$53,000 per job), \$19.4 million in income taxes annually and \$10.5 million in property taxes annually. The construction associated with the redevelopment also has generated economic activity totaling nearly \$1.5 billion in on-site and indirect impacts and supports nearly 5,100 direct jobs in the years that construction occurred. The full report, describing methods, assumptions and providing additional detail, is available on the department's website at: <http://www.orinfrastructure.org/Infrastructure-Programs/Brownfields/>.

Additionally, in 2013, the City of Portland and Metro undertook concurrent studies of brownfield economic impacts and policy solutions. Both of these studies incorporated financial feasibility analysis of brownfields projects and review of potential policy tools and reforms to promote cleanup and redevelopment of these brownfield properties. While the two studies complemented one another through a robust inventory effort and an in-depth review process, there were important distinctions between the studies most notable, on a geographic scale; the City of Portland's study focused on issues related to the city, in particular employment lands, while the Metro study incorporated the three-county area in a broader context, including a diversity of property types (commercial, mixed-use, industrial and residential). In summary:

- Within the City of Portland approximately 910 acres of potential brownfields properties have been identified – this includes 558 industrial zoned acres which could offset the projected 720-acre shortfall of industrial land forecasted for the next 20 years.
- The total cost of cleanup for all potential brownfields properties in Portland is estimated at \$240 million; however redevelopment of all potential brownfields could result in 31,000 new jobs and over \$40 million and \$196 million in additional annual tax revenues to the City of Portland and the State respectively.
- It is estimated that there are up to 2,300 brownfields properties, of which only 580 are identified in DEQ's Environmental Cleanup Site Information (ECSI) database, in the Metro region covering approximately 6,300 acres of land – this represents nearly 7% of all commercial, mixed-use, and industrial-zoned land within the Metro Urban Growth Boundary (UGB).
- Approximately 50% of the total reported and potential brownfields in the Metro UGB are in, or within, 1,000 feet of sensitive environmental areas, such as wetlands and streams. Brownfields are also three times more likely to be located in underserved communities and/or neighborhoods.
- Under current land use regulations, redevelopment of the entire inventory of brownfields within the Metro region could yield an upper bound limit of almost 71 million square feet of new development, which would generate approximately \$324 million to \$427 million

¹ All dollar amounts are in 2011 dollars.

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in new property tax revenue for the Region. Moreover, full build out has the potential to produce up to 138,000 new dwelling units and work space for approximately 69,000 more jobs, generating as much as \$1.4 billion in additional wages.

Increasingly, the department's BRF is the lender of last resort. Recapitalization will provide the department with the ability to assist with closing the financing gap that commercial lending is unable to provide especially as part of large industrial lands redevelopment projects.

Staffing Impact:

No additional staff are requested.

Quantifying Results:

The proposed action will support a system with the ability to track the following and thereby demonstrate program effectiveness:

Proposed Measures	Target Milestone by June 30, 2017
# of Properties Assessed ²	20
Redevelopment of the Site Underway	50%
# of Properties Cleaned Up ³	1

Program success will result in reduced regulatory compliance issues, enhanced leverage of funds and government entities working together to help foster job growth and redevelopment of brownfields properties.

Revenue Source:

\$7,925,000 taxable Lottery Bond sale. \$7,000,000 of the bond proceeds will be used to recapitalize the Brownfields Revolving Loan Fund, \$132,499 will pay for bond costs of issuance, and \$792,501 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold October 2015.

Debt Service costs are estimated to be \$1,014,938 for the 2015-17 biennium and \$1,484,940 for the 2017-19 biennium. Lottery Funds are requested to be allocated for Debt Service requirements.

² A Phase One Environmental Site Assessment (ESA) is completed first and based on its findings a determination is made whether a Phase Two ESA (soil/water sampling) is needed. Generally an estimated 50% of Phase One ESA's will indicate the need for additional assessment; approximately 50% of Phase Two ESA's will support (based on proposed reuse of the property) a need for cleanup. Additionally, successful redevelopment of a brownfield necessitates additional offsite planning to address changes made over time to infrastructure, zoning, transportation requirements – the BRF offers a small integrated planning grant to assist public entities with this planning component.

³ Cleanup activities can either occur pre-development or during development as an element of the redevelopment.

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Additional Information:

In March 2014, a Coalition of stakeholders, representing both public and private interests in brownfields redevelopment, formed to begin building a coalition of partners to help adopt statewide policies that support an increase in brownfields redevelopment. From the beginning, the Coalition identified recapitalization of the BRF as a priority in order to meet the long-term assessment, remediation and redevelopment planning financing needs throughout the State.

Below is a list of stakeholders who have attended one or more Coalition meetings since March 2014:

City of Portland	METRO
Port of Portland	League of Oregon Cities
Association of Oregon Counties	Columbia Corridor Association
Association of Oregon Industries	Portland Business Alliance
Oregon Public Ports Association	Oregon Economic Development Association
Northwest Environmental Business Council	Oregon Business Council
Oregon Health Authority	Oregon Department of Environmental Quality
Ater Wynne, LLP	Tonkon Torp, LLP
Maul Foster & Alongi	City of Salem
City of Beaverton	City of Tigard
Audubon Society	1000 Friends of Oregon
Multnomah County	Metro Regional Solutions Center
Greater Portland Inc	City of Bend
City of Wilsonville	Washington County
Westside Economic Alliance	Oregon State Building & Construction Trades Council
Clackamas County Business Alliance	Oregon State Chamber of Commerce
Hart Crowser	Sussman Shank LLP

Additionally, the following stakeholders have expressed an interest in tracking brownfields policy initiatives:

Mid-Willamette Valley Council of Governments
 Northeast Oregon Economic Development District

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Throughout the initiative vision, the need to partner with local communities and engage proactively in development projects that balance economic and environmental priorities is highlighted. This package provides access to capital to convert properties negatively impacting the environmental, economic and community needs; and works with communities to make them environmental, economic and community assets.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 107 - Brownfields Recapitalization

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	1,014,938	-	-	-	-	1,014,938
Total Revenues	-	\$1,014,938	-	-	-	-	\$1,014,938
Debt Service							
Principal - Bonds	-	195,000	-	-	-	-	195,000
Interest - Bonds	-	819,938	-	-	-	-	819,938
Total Debt Service	-	\$1,014,938	-	-	-	-	\$1,014,938
Total Expenditures							
Total Expenditures	-	1,014,938	-	-	-	-	1,014,938
Total Expenditures	-	\$1,014,938	-	-	-	-	\$1,014,938
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

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Oregon Business Development Department Policy Option Package (POP) #110

POP Title: Seismic Rehabilitation Grant Program

\$98,591,805 Other Funds from General Obligation Bonds (\$69,027,103 for schools and \$29,564,702 for Emergency Services buildings); \$1,408,195 Other Funds (Cost of Issuance); \$5,800,233 General Funds (Debt Service)

Purpose:

The purpose of this package is to recapitalize the Seismic Rehabilitation Grant Program (Seismic Program) administered by the Infrastructure Finance Authority (IFA) within the Oregon Business Development Department (Business Oregon). The IFA presently administers the program following its transfer from the Military Department in January 2014. The Seismic program is a progressive mitigation measure. The Seismic Program addresses the seismic needs of schools and emergency service buildings statewide.

The return on investment for this type of activity is:

- cost avoidance, (i.e., \$100 million repair avoids \$300 million in costs) and
- construction jobs created and income tax revenue.

Alignment with Governor's 10-Year Plan

The Seismic Program supports the education components of aligning funding, outcomes and education strategies, and within “Economy and Jobs” strategies to invest in infrastructure development.

Alignment with Department's Six Priorities

This request supports the Department's strategic priority of **Infrastructure**. Proactively retain, modernize infrastructure and create middle-income jobs.

How achieved:

The IFA currently administers several loan and grant programs that finance the health, safety or infrastructure needs of communities. Following legislative approval of the program transfer, the IFA staff carried out or is carrying out the following general program tasks:

1. Completing projects in progress that were initiated by the Military Department.
2. Met with the statutorily described program grant committee to review historic program performance and identify program improvements.
3. Solicited program constituent comment on the program, including program improvements.
4. Wrote and adopted Administrative Rules for the program.
5. Distributed information to eligible applicants to familiarize schools and emergency service providers with the program parameters.
6. Solicited next funding round grant applications for review by staff and program committee.

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7. IFA will work with the program grant committee to identify next funding round awards in advance of funding availability.
8. IFA will execute funding contracts once next funding round bond proceeds (Spring 2015) are assured to be available.

Staffing Impact:

No additional staff are requested; existing staff dedicated to the program administration will carry out the ongoing program activity within the IFA and accounting sections. Two bond issues during the 2015-17 biennium are scheduled to mitigate the need for additional program or accounting staff.

Quantifying Results:

The expected outcomes are:

- program performance will be measured by the percentage of available funds that are committed to projects;
- funds leveraged in addition to program funds and
- expediency of project completion following funding award.

Revenue Source:

\$100,000,000 non-taxable Article XI-M (\$70,000,000) and Article XI-N (\$30,000,000) General Obligation Bond (GOB) sale. \$98,591,805 of the bond proceeds will be used for grants to schools and emergency service buildings for seismic upgrades and \$1,408,195 will pay for bond costs of issuance. Bonds are projected to be sold in the following three installments:

October 2015 - \$50,000,000 (XI-M)

March 2017 - \$20,000,000 (XI-M)

March 2017 - \$30,000,000 (XI-N)

Debt Services costs are estimated to be \$5,800,233 for the 2015-17 biennium and \$16,431,668 for the 2017-19 biennium. General Funds are requested to be appropriated for the Debt Service requirements.

Additional Information:

The Seismic Program is an integral part of assuring infrastructure stability and public safety both during and after natural events.

Approximately 1,200–1,400 construction jobs will be created by the funding awards in the 2015-17 biennium.

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The number of school and emergency service buildings needing seismic retrofitting has been estimated by the Department of Geology and Mineral Industries as a result of a statewide survey of building conditions. The number of schools is estimated to be over 1,500. The estimated cost to retrofit approximately 40-60% of schools that require retrofits, assuming \$1 million per building, would be \$750 million.

The previous funding awards since program initiation in 2009 through 2012's funding have resulted in:

- 24 awards for schools totaling \$18.5 million and
- 18 awards for emergency service buildings totaling \$11.5 million.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 110 - Seismic Rehabilitation Grant Program

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,800,233	-	-	-	-	-	5,800,233
Total Revenues	\$5,800,233	-	-	-	-	-	\$5,800,233
Debt Service							
Principal - Bonds	1,665,000	-	-	-	-	-	1,665,000
Interest - Bonds	4,135,233	-	-	-	-	-	4,135,233
Total Debt Service	\$5,800,233	-	-	-	-	-	\$5,800,233
Total Expenditures							
Total Expenditures	5,800,233	-	-	-	-	-	5,800,233
Total Expenditures	\$5,800,233	-	-	-	-	-	\$5,800,233
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #117

POP Title: Regional Solutions
**\$7,000,000 Lottery Funds; \$14,00,000 Other Funds from new Lottery Bonds; \$260,620 Other Funds (Cost of Issuance);
\$1,474,380 Lottery Funds (Debt Service)**

Purpose:

The Governor’s approach to community and economic development recognizes the unique needs of each Oregon region, and the importance of working locally to identify priorities, solve problems, and seize opportunities to get projects done. Through Regional Solutions, state resources have been strategically aligned throughout Oregon to accomplish these goals through Regional Solutions Advisory Committees, Centers, and Teams. This alignment serves and supports the unique economic and community development needs of each region, and the regional boundaries have been strategically aligned with the 11 federally designated Economic Development Districts.

Alignment with Governor’s 10-Year Plan

Regional Solutions aligns with the Governor’s 10-Year Plan on “Economy and Jobs” by focusing on streamlining efforts to attract, grow and support businesses by empowering regional solution centers to identify and prioritize economic development opportunities, priorities and needs, and to promote public-private partnerships; and by strategizing with other state agencies on infrastructure development projects.

Alignment with Department’s Six Priorities

Regional Solutions aligns with the Department’s goals and priorities focusing on **Business Retention, Expansion, and Recruitment and Infrastructure**.

How achieved:

Regional Solutions Centers have been established around Oregon to align investments in support of those priorities. Five core state agencies have located their regional staff in these centers to form Regional Solutions Teams (RST). The teams have been working together to complete regional priority projects and serve as quick response problem solvers.

In February 2014, the legislature adopted HB 4015 that established the Regional Solutions program in law and directed seven natural resource agencies to develop plans for participating in RST. With this enhanced capacity, teams are able to more comprehensively align and accelerate regulatory requirements.

ORBITS Budget Narrative

The Governor's budget provides \$7 million in Lottery revenue and \$14 million in Lottery-backed bond proceeds, plus the cost of issuance, to fund local and regional economic development projects identified after public input by each of the Regional Solutions Advisory Committees established under HB 4015. Each of these projects leverages other public, private and philanthropic funds to address priority regional needs. Funding will be allocated to each of the 11 regions. POP #111 also includes \$1 million of funding for the South Willamette Valley Regional Solutions RAIN project. Implemented through the Regional Infrastructure Fund administered by Infrastructure Finance Authority within Business Oregon.

Staffing Impact:

No additional staff is requested.

Revenue Source:

\$15,735,000 taxable Lottery Bond Sale. \$14,000,000 of the bond proceeds will be used for project costs, \$260,620 will pay for bond costs of issuance; and \$1,474,380 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold October 2015.

Debt Service costs are estimated to be \$1,474,380 for the 2015-17 biennium and \$2,936,256 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 117 - Regional Solutions

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	1,474,380	-	-	-	-	1,474,380
Tsfr From Transportation, Dept	-	-	-	-	-	-	-
Total Revenues	-	\$1,474,380	-	-	-	-	\$1,474,380
Debt Service							
Principal - Bonds	-	485,000	-	-	-	-	485,000
Interest - Bonds	-	989,380	-	-	-	-	989,380
Total Debt Service	-	\$1,474,380	-	-	-	-	\$1,474,380
Total Expenditures							
Total Expenditures	-	1,474,380	-	-	-	-	1,474,380
Total Expenditures	-	\$1,474,380	-	-	-	-	\$1,474,380
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #118

POP Title: Oregon Infrastructure Opportunity Program
\$9,903,462 Other Funds from new Lottery Bonds; \$230,007 Other Funds (Cost of Issuance); \$96,538 Other Funds (0.50 FTE);
\$1,059,880 Lottery Funds (Debt Service)

Purpose:
Establish an Oregon Infrastructure Opportunity program in support of HB 2435 (LC 523) within the Infrastructure Finance Authority. The program addresses the lack of tactical funds to accelerate economic development in rural areas by allowing immediate deployment of funds needed to secure significant economic development opportunities. The Infrastructure Opportunity Fund would invest in catalytic infrastructure projects that unlock near-term job creation opportunities tied to specific business expansion and recruitments in rural Oregon that, but for the investment, would not occur otherwise.

Alignment with Governor's 10-Year Plan

Oregon Infrastructure Opportunity Program aligns with the Governor's 10-Year Plan on "Economy and Jobs" to streamline efforts to attract, grow and support businesses throughout rural Oregon by working with other state and local agencies on infrastructure projects aimed at leveraging private capital to foster job creation.

Alignment with Department's Six Priorities

Oregon Infrastructure Opportunity Program aligns with the Department's goals and plans focusing on **Business Retention, Expansion, and Recruitment and Infrastructure**.

How achieved:

The Fund would be administered as a loan fund, including forgivable loans, with loan size not to exceed \$2,500,000. The eligible borrowers include local governments, for-profit businesses, non-profit organizations and research institutions. Loaned funds will support proactive innovation strategies for both forest and wood products and agriculture and food processing.

Staffing Impact:

A permanent **Loan Officer 3** position (0.50 FTE) is requested.

Revenue Source:

\$11,290,000 taxable Lottery Bond Sale. \$9,903,462 of the bond proceeds will be used for program loans; \$230,007 will pay for bond costs of issuance; and \$1,059,993 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold in May 2016.

ORBITS Budget Narrative

Debt Service costs are estimated to be \$1,059,880 for the 2015-17 biennium and \$2,105,958 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

The remaining bond proceeds of \$96,538 Other Funds are requested to support the part-time Loan Specialist 3 (C1003) (0.50 FTE) position. The requested \$96,538 limitation for the position includes \$86,288 for Personal Services at salary range step 2 and an additional \$10,250 in associated Services and Supplies expenditures.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 118 - Oregon Infrastructure Opportunity Program

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	1,059,880	-	-	-	-	1,059,880
Total Revenues	-	\$1,059,880	-	-	-	-	\$1,059,880
Debt Service							
Principal - Bonds	-	350,000	-	-	-	-	350,000
Interest - Bonds	-	709,880	-	-	-	-	709,880
Total Debt Service	-	\$1,059,880	-	-	-	-	\$1,059,880
Total Expenditures							
Total Expenditures	-	1,059,880	-	-	-	-	1,059,880
Total Expenditures	-	\$1,059,880	-	-	-	-	\$1,059,880
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Oregon Business Development Department Policy Option Package (POP) #119

POP Title: **Advanced Transportation Technology Center**
\$1,500,000 Other Funds from new Lottery Bonds; \$42,202 Other Funds (Cost of Issuance); \$142,820 Lottery Funds (Debt Service)

Purpose:

Establish the Advanced Transportation Technology Center (ATTC) to advance statewide transportation energy policy by providing solutions to strategy #3 as outlined in the Governors 10 Year Energy Policy while meeting the core mission goals associated with training and education of students in Linn and Benton counties. The students include degree seekers, incumbent workers, and fleet operators, as well as business and industry associated with the transportation sector.

Alignment with Governor’s 10-Year Plan

Advanced Transportation Technology Center aligns with the Governor’s 10-Year Plan on Energy by focusing on accelerating the market transition to a more efficient, cleaner transportation system. It also aligns with the Governor’s 10-Year Plan on “Economy and Jobs” by accelerating the implementation of industry sector and cluster strategies to support business growth, increased employment and good wages.

Alignment with Department’s Six Priorities

Advanced Transportation Technology Center aligns with the Department’s priority on **Innovation and Entrepreneurship**.

How achieved:

Through fundraising and private donation Linn-Benton Community College has purchased an 11.03 acre parcel and has begun to build out an ATTC that when complete will include an automotive technician training center with an alternate fuel area, a heavy transportation/diesel training center, an innovation center to host industry for training and research, a fueling island for commercial sized CNG and propane dispensing, fast charge electric, and an anaerobic digester for renewable gas production. The proposed \$1.5 million of funding will be used towards necessary construction and capital expenditures.

Staffing Impact:

No additional staff is requested.

ORBITS Budget Narrative

Revenue Source:

\$1,690,000 tax-exempt Lottery Bond Sale. \$1,500,000 of the bond proceeds will be used for project costs, \$42,202 will pay for bond costs of issuance; and \$147,798 will be transferred to Lottery Bond Reserve Accounts. Bonds are projected to be sold May 2016.

Debt Service costs are estimated to be \$142,280 for the 2015-17 biennium and \$277,562 for the 2017-19 biennium. Lottery funds are requested to be allocated for Debt Service requirements and are included in the Debt Service SCR 900.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Business Development Department
 Pkg: 119 - Advanced Transportation Technology Center

Cross Reference Name: Lottery & General Obligation Bond Debt Svc
 Cross Reference Number: 12300-900-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	142,820	-	-	-	-	142,820
Total Revenues	-	\$142,820	-	-	-	-	\$142,820
Debt Service							
Principal - Bonds	-	60,000	-	-	-	-	60,000
Interest - Bonds	-	82,820	-	-	-	-	82,820
Total Debt Service	-	\$142,820	-	-	-	-	\$142,820
Total Expenditures							
Total Expenditures	-	142,820	-	-	-	-	142,820
Total Expenditures	-	\$142,820	-	-	-	-	\$142,820
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ORBITS Budget Narrative

Connecting OR Communities Fund

Program description

Purpose:

This program unit represents carryover funding from the Connecting Oregon Communities Fund that was created pursuant to ORS 759.445 (1) and does not include any expenditure budget. The original source of the cash came from penalties paid by Qwest when that company failed to meet parity and benchmark standards that were agreed to in the Qwest Corporation Performance Assurance Plan.

Background:

In 1999, with the passage of Senate Bill 622 (SB 622) a School Technology Account was created in the Connecting Oregon Communities Fund to accommodate funds to support technology and video conferencing in public schools. The SB 622 funds were dispersed, in their entirety, through the account according to law. The account, however, stayed in existence as a receptacle for moneys deposited pursuant to a performance assurance plan implemented by a telecommunications carrier in connection with an application for regulatory relief. Moneys in the fund must be used to provide access to advanced telecommunications technology in elementary and high schools.

In 2003, Qwest Corporation agreed to the terms of a Performance Assurance Plan (PAP) developed in conjunction with Qwest's application for approval under Section 271 of the Telecommunications Act of 1996 to offer in-region long distance service in Oregon and other states. The FCC approved Qwest's application on April 15, 2003. The recording of data started on April 25, 2003.

The PAP is a two-tiered remedy plan. Competitive Local Exchange Carriers (CLECs) are provided with Tier 1 payments if Qwest does not provide parity between the service it provides to CLECs and that which it provides to its own retail customers, or if Qwest fails to meet applicable benchmarks. If Qwest fails to meet parity and benchmark standards on an aggregate CLEC basis, Qwest then provides Tier 2 payments to the Connecting Oregon Communities Fund School Technology Account, pursuant to ORS 759.445 (1) and (8). The payments varied with Qwest's level of performance under the PAP; however, as of June 2014, no new payments from Qwest are expected.

The balance remaining in the account is not sufficient to transfer to the Department Education, per section 34, chapter 1093, Oregon Laws 1999. The department recommends that the funds be "swept" into the State's General Fund in the 2015 Legislative session and the account inactivated.

Revenue source:

The Revenue sources for Connecting Oregon Communities Fund consist of interest earnings on the cash balance. As of June 30, 2015, the account balance is estimated to be \$87,984.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Business Development Department
2015-17 Biennium

Agency Number: 12300

Cross Reference Number: 12300-910-00-00-00000

<i>Source</i>	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
Other Funds						
Interest Income	623	250	250	250	250	-
Other Revenues	28,006	6,800	6,800	-	-	-
Total Other Funds	\$28,629	\$7,050	\$7,050	\$250	\$250	-

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2015-17

AGENCY: Oregon Business Development
 Department
 Agency #: 12300

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2015-17 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			Totals by Repayment Source			
	Certificates of Participation	General Obligation Bonds	Revenue Bonds				
Major Construction/ Acquisition Projects							
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF		
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF		
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF		
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF		
Total for Major Construction	\$	\$	\$	\$			
Equipment/Technology Projects over \$500,000							
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF		
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF		
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF		
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF		
Total for Equipment/Technology	\$	\$	\$	\$			
Debt Issuance for Loans and Grants							
Subtotal for General Fund Repayment:	\$	\$	98,591,805	\$	98,591,805	GF	
Subtotal for Lottery Funds Repayment:	\$	\$	\$	75,500,000	\$	75,500,000	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	30,000,000	\$	30,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	\$	FF	
Total for Loans and Grants:	\$	\$	\$	\$	\$		
Total for Debt Issuance	\$	\$	\$	\$	\$		
Subtotal for General Fund Repayment:	\$	\$	98,591,805	\$	\$	98,591,805	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	75,500,000	\$	75,500,000	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	30,000,000	\$	30,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	\$	FF	
GRAND TOTAL 2015-17: \$	\$	\$	98,591,805	\$	105,500,000	\$	204,091,805

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2017-19

AGENCY: Oregon Business Development
 Department
 Agency #: 12300

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			Totals by Repayment	Source
	Certificates of Participation	General Obligation Bonds	Revenue Bonds		
Major Construction/ Acquisition Projects					
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	\$	
Equipment/Technology Projects over \$500,000					
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	\$	
Debt Issuance for Loans and Grants					
Subtotal for General Fund Repayment:	\$	\$ 100,000,000	\$	\$ 100,000,000	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ 72,000,000	\$ 72,000,000	LF
Subtotal for Other Funds Repayment:	\$	\$	\$ 30,000,000	\$ 30,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for Loans and Grants:	\$	\$	\$	\$	
Total All Debt Issuance	\$	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	\$ 100,000,000	\$	\$ 100,000,000	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ 72,000,000	\$ 72,000,000	LF
Subtotal for Other Funds Repayment:	\$	\$	\$ 30,000,000	\$ 30,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
GRAND TOTAL 2017-19:	\$	\$ 100,000,000	\$ 102,000,000	\$ 202,000,000	

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2019-21

AGENCY: Oregon Business Development
 Department
 Agency #: 12300

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type			Totals by Repayment	Source
	Certificates of Participation	General Obligation Bonds	Revenue Bonds		
Major Construction/Acquisition Projects					
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for Major Construction	\$	\$	\$	\$	
Equipment/Technology Projects over \$500,000					
Subtotal for General Fund Repayment:	\$	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for Equipment/Technology	\$	\$	\$	\$	FF
Debt Issuance for Loans and Grants					
Subtotal for General Fund Repayment:	\$	\$	100,000,000 \$	\$ 100,000,000	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	72,000,000 \$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	30,000,000 \$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
Total for loans and grants:	\$	\$	\$	\$	
Total All Debt Issuance	\$	\$	\$	\$	
Subtotal for General Fund Repayment:	\$	\$	100,000,000 \$	\$ 100,000,000	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	72,000,000 \$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	30,000,000 \$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	\$	FF
GRAND TOTAL 2019-21:	\$	\$	100,000,000 \$	\$ 102,000,000	\$ 202,000,000

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY

	<u>2015-17</u>	<u>2017-19</u>	<u>2019-21</u>
General Obligation Bonds			
POP #110 – Seismic Rehabilitation Grant Program	98,591,805	100,000,000	100,000,000
Lottery Revenue Bonds			
POP #106 – Regional & Local Infrastructure Development	28,000,000	50,000,000	50,000,000
POP #107 – Brownfields Recapitalization	7,000,000	0	0
POP #117 - Regional Solutions	14,000,000	22,000,000	22,000,000
POP #118 – Oregon Infrastructure Opportunity Program	10,000,000	0	0
POP #119 – Advanced Transportation Technology Center	1,500,000	0	0
POP #502 – Working Forests and Farms	15,000,000	0	0
Oregon Bond Bank – Revenue Bonds			
(estimated bond sale proceeds)			
Special Public Works Fund Projects	19,500,000	19,500,000	19,500,000
Water Fund Projects	10,500,000	10,500,000	10,500,000

ORBITS Budget Narrative

**Oregon Business Development Department
Financial and/or Performance Audit Results**

Audits Completed During the 2011-2013 and 2013-2015 biennia (For fiscal years ended June 30, 2011 through June 30, 2015)

Audit	Audit Completion Date	Findings/Recommendations	Agency Response
Special Public Works Fund and Water Fund for the fiscal year ended June 30, 2011	March 2012	The auditors issued an unqualified opinion on the Funds' financial statements. The auditors did not report any findings.	An unqualified opinion is the highest level of assurance auditors may issue.
Office of Minority, Women and Emerging Small Business: More Timely and Consistent Services performance audit	September 2012	The auditors noted that improvements are needed for more timely and consistent treatment of applicants. The auditors found significant variance in the timeliness of certifications and some inconsistencies in the decisions. While the auditors consented that some problems are due to the volume of work, they determined that management can better manage its workload in a number of ways: provide more direction and support to staff to ensure equitable treatment of applicants, simplify the application for businesses, and better track and use performance information. The auditors recommend OMWESB management evaluate the necessity and priority of its tasks, review its work flows, develop and update policies and procedures, simplify its application forms, develop and use performance information to improve certification efforts,	The Oregon Business Development Department (Department) agreed with the recommendations provided in the audit report. The recommendations will be used to provide guidance to management and staff as they continue to reduce processing time and improve the customer service to the underserved business communities these programs are intended to serve. The audit findings will provide guidance in the continuing improvement efforts including identifying and implementing a replacement software solution. The department will update process manuals; delegation of duties and responsibilities will be reevaluated when a new software solution is identified; processes will be prioritized to reduce processing time, improve data accuracy, and support comprehensive analysis and determinations.

ORBITS Budget Narrative

		and incorporate these changes into the proposed new computer system.	
Special Public Works Fund and Water Fund for the fiscal year ended June 30, 2012	March 2013	The auditors issued an unqualified opinion on the Funds' financial statements. The auditors did not report any findings.	An unqualified opinion is the highest level of assurance auditors may issue.
Special Public Works Fund and Water Fund for the fiscal year ended June 30, 2013	March 2014	The auditors issued an unqualified opinion on the Funds' financial statements. The auditors did not report any findings.	An unqualified opinion is the highest level of assurance auditors may issue.

ORBITS Budget Narrative

OREGON BUSINESS DEVELOPMENT DEPARTMENT AFFIRMATIVE ACTION PLAN 2015 – 2017 BIENNEIUM

2013 -2015 OVERVIEW

The quarterly statistical report through June 30, 2014 for the department's representation of women, people of color, and people with disabilities in the various EEO job categories reviewed data for the 2013 – 2015 Affirmative Action Plan. The report identified the following features of the department's workforce in 2014:

- An underutilization of people of color exists in the specific EEO job categories Officials and Administrators, and Administrative Support.
- An underutilization of people with disabilities exists in the Officials and Administrators, and Professionals group categories.

ACCOMPLISHMENTS

During the 2013 – 2015 Biennium, the department sought to focus on meeting parity with each represented group that was underutilized within the designated EEO job categories.

To meet the specific goals outlined above, OBDD took the following actions:

- Worked with agencies that will help the department to find qualified applicants who are people of color, and people with disabilities.
- Recruited to specific job demographics to attract a large applicant pool using online resources and job postings.
- Created guidelines to help managers retain the progress made in the diverse workforce in the new succession plan.
- Worked to recruit a larger and more diverse applicant pool for jobs in the Officials and Administrator job category in order to reach parity for people of color and people with disabilities.
- Continuously reviewed and corrected recruitment and selection procedures when possible barriers to certain groups existed.
- Attended Affirmative Action Workgroups to bring new knowledge to help the department retain/promote protected classes.

These efforts will continue as a means for attracting and retaining women, people of color, and people with disabilities in our workforce.

PROGRESS MADE / LOST SINCE 2013 – 2015 BIENNIUM

The quarterly statistical report for the representation of women, people of color and people with disabilities through June 30, 2014, showed the following progress from actions made during the 2013 – 2015 Affirmative Action Plan:

ORBITS Budget Narrative

Category A – Officials and Administrators

<i>TOTALS</i>	<i>2013 - 2015</i>	<i>PARITY% (11-13)</i>	<i>PARITY GOAL</i>	<i>UNDER / OVER GOAL</i>
Employees in Category	18			
Women	8	36.6%	6.58	EXCEEDED
People of Color	2	12.9%	2.32	UNDER .32
People of Disabilities	0	6.0%	1.08	UNDER 1.08

Category B – Professionals

<i>TOTALS</i>	<i>2013 - 2015</i>	<i>PARITY% (11-13)</i>	<i>PARITY GOAL</i>	<i>UNDER / OVER GOAL</i>
Employees in Category	92			
Women	44	46.13%	42.44	EXCEEDED
People of Color	13	12.9%	11.87	EXCEEDED
People of Disabilities	3	6.0%	5.52	UNDER 2.52

Category F – Administrative Support

<i>TOTALS</i>	<i>2013- 2015</i>	<i>PARITY% (11-13)</i>	<i>PARITY GOAL</i>	<i>UNDER GOAL</i>
Employees in Category	14			
Women	11	70.3%	9.8	EXCEEDED
People of Color	0	9.7%	1.35	UNDER 1.35
People of Disabilities	1	6.0%	.84	EXCEEDED

Goals exceeded for women in job categories A – Officials and Administrators; B – Professionals; and F – Administrative Support. Goals exceeded for People of Color in job category B – Professionals. Goals exceeded in Category F – Administrative Support for People of Disabilities.

ORBITS Budget Narrative

Though there still shows an under representation for people of color, and people with disabilities, the department will continue its efforts to meet these goals with an ongoing evaluation of hiring and advancement practices in the 2015 – 2017 Biennium.

While employee totals for each category have remained fairly consistent, recruitment and hiring effectiveness have been limited as a result of the economic downturn, employees working beyond retirement eligibility, and budget constraints. However, OBDD has taken advantage of this shift in dynamics and has provided career development for current staff members by providing job rotation opportunities to assist them in expanding their experience, knowledge and skill set enabling them to be competitive applicants within the recruitment process.

Due to the specialization and confidentiality needed for many OBDD positions, the department makes a strong effort to retain all employees. The department works to eliminate employee issues through coaching and mentoring, resulting in increased employee retention. In the beginning of 2013, the department began constructing a comprehensive succession plan for all employees. The succession plan, combined with compassionate personnel support, will help the department retain its valuable employees.

GOALS

OBDD is committed to equal employment opportunity, affirmative action and workforce diversity, we continue to challenge the status quo. We know that to achieve success we must be willing to conduct business in new ways which means we must invest a greater amount of time, financial and human resources to activities and actions that achieve results.

The department will remain aggressive and creative in order to meet hiring goals and improve representation in job groups in which women, people of color and people with disabilities are underutilized. The department will also stay focused on retaining the gains made in recent years in achieving a diverse workforce. In addition to the program goals and strategies stated above, the goal for the 2015-2017 Biennium is to hire:

- One person of color in the Officials and Administrators job group

ORBITS Budget Narrative

STRATEGIES AND TIMELINES FOR IMPLEMENTATION

OBDD is not setting number goals for specific groups; it will instead focus on creating an equal parity for the job category A – Officials and Administrators as the current management begins to retire and agency opportunities are created. OBDD will use the following strategies in the 2015-2017 Biennium.

- 1) **Build relationships** – continue to strengthen relations with advocates for underrepresented groups who, through partnerships, help to place qualified applicants in job positions. Strategies will include individual requests for referrals of potential applicants for vacancies through targeted correspondence and personal contact. Managers will be expected to help build a network for recruitment of a diverse applicant pool as vacancies occur. By creating a welcoming and diverse work environment, employees will promote the OBDD as an employer of choice.
- 2) **Create a Welcoming Work Environment** – Engage in activities to actively promote an environment that is accepting of diversity through dissemination of equal employment and affirmative action policies, training, and celebration of events important to specific cultures and groups. The department will revisit the organizational training and development plan to seek to further educate current and future employees. Managers will help in fostering a welcoming environment and practicing Equal Opportunity Employment when hiring and promoting. Managerial responsibility will be tied directly to the performance evaluation system.
- 3) **Improve Processes** – With the State’s web-based Neo-Gov recruitment system we find we are able to fill positions quickly and better match applicants to available positions. We have also assured selection panels for positions include members of underrepresented groups. In the 2015-2017 biennium, we will continue to seek creative and expeditious methods for dealing with today’s applicants and the challenges in attracting good candidates for State positions.
- 4) **Prepare Employees for Advancement** – Strengthen employees skills set and increase knowledge base through training and career development opportunities. Possible actions for the next biennium may include job rotations, internal advancement opportunities and encouraging employees to take supervisory and skills enhancement training available through the Department of Administrative Services. Managers will provide continual training and development on an individual basis for all employees, including protected class employees, in an effort to meet the statewide benchmark of 20 training hours for each employee.
- 5) **Increase Awareness** – Increase awareness of the Governor’s and the department’s commitment to equal employment opportunity, affirmative action and workforce diversity by bringing information to the attention of all employees and inviting participation in activities that carry out the strategies. The Affirmative Action Plan has been placed in a public location and all employees will be encouraged to review it. It has been distributed to each manager in hard copy form and responsibilities and goals have been reviewed with the managers. Employees acknowledge their responsibilities for a discrimination and harassment free workplace by reading the department’s policy and signing an Acknowledgement Form.

Each strategy listed above focuses on engaging every employee in becoming an active participant in the department’s commitment in creating and maintaining a welcoming workplace and diverse workforce for the 2015-2017 biennium.

Oregon Business Development Department

**Summary Cross Reference Listing and Packages
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
110-00-00-00000	Shared Services/Central Pool	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
110-00-00-00000	Shared Services/Central Pool	021	0	Phase-in	Essential Packages
110-00-00-00000	Shared Services/Central Pool	022	0	Phase-out Pgm & One-time Costs	Essential Packages
110-00-00-00000	Shared Services/Central Pool	031	0	Standard Inflation	Essential Packages
110-00-00-00000	Shared Services/Central Pool	032	0	Above Standard Inflation	Essential Packages
110-00-00-00000	Shared Services/Central Pool	033	0	Exceptional Inflation	Essential Packages
110-00-00-00000	Shared Services/Central Pool	060	0	Technical Adjustments	Essential Packages
110-00-00-00000	Shared Services/Central Pool	081	0	September 2014 E-Board	Policy Packages
110-00-00-00000	Shared Services/Central Pool	090	0	Analyst Adjustments	Policy Packages
110-00-00-00000	Shared Services/Central Pool	502	0	Working Forests and Farms	Policy Packages
110-00-00-00000	Shared Services/Central Pool	108	0	Data Warehouse Upgrade	Policy Packages
110-00-00-00000	Shared Services/Central Pool	113	0	Regional and West Coast Strategies	Policy Packages
110-00-00-00000	Shared Services/Central Pool	119	0	Advanced Transportation Technology Center	Policy Packages
210-00-00-00000	Business, Innovation, Trade	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
210-00-00-00000	Business, Innovation, Trade	021	0	Phase-in	Essential Packages
210-00-00-00000	Business, Innovation, Trade	022	0	Phase-out Pgm & One-time Costs	Essential Packages
210-00-00-00000	Business, Innovation, Trade	031	0	Standard Inflation	Essential Packages
210-00-00-00000	Business, Innovation, Trade	032	0	Above Standard Inflation	Essential Packages
210-00-00-00000	Business, Innovation, Trade	033	0	Exceptional Inflation	Essential Packages
210-00-00-00000	Business, Innovation, Trade	050	0	Fundshifts	Essential Packages
210-00-00-00000	Business, Innovation, Trade	081	0	September 2014 E-Board	Policy Packages
210-00-00-00000	Business, Innovation, Trade	090	0	Analyst Adjustments	Policy Packages

Oregon Business Development Department

**Summary Cross Reference Listing and Packages
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
210-00-00-00000	Business, Innovation, Trade	502	0	Working Forests and Farms	Policy Packages
210-00-00-00000	Business, Innovation, Trade	101	0	Oregon Innovation Council	Policy Packages
210-00-00-00000	Business, Innovation, Trade	102	0	Research Analyst	Policy Packages
210-00-00-00000	Business, Innovation, Trade	103	0	Rural Business Development Specialist	Policy Packages
210-00-00-00000	Business, Innovation, Trade	104	0	International Trade Promotion Capacity	Policy Packages
210-00-00-00000	Business, Innovation, Trade	105	0	Industry Competitiveness Fund	Policy Packages
210-00-00-00000	Business, Innovation, Trade	107	0	Brownfields Recapitalization	Policy Packages
210-00-00-00000	Business, Innovation, Trade	108	0	Data Warehouse Upgrade	Policy Packages
210-00-00-00000	Business, Innovation, Trade	109	0	Oregon Growth Board	Policy Packages
210-00-00-00000	Business, Innovation, Trade	111	0	Innovation Initiative	Policy Packages
210-00-00-00000	Business, Innovation, Trade	114	0	Transformative Technology Grant Program	Policy Packages
210-00-00-00000	Business, Innovation, Trade	115	0	West Coast Energy Plan	Policy Packages
210-00-00-00000	Business, Innovation, Trade	116	0	Regional Solutions Community Development	Policy Packages
210-00-00-00000	Business, Innovation, Trade	117	0	Regional Solutions	Policy Packages
210-00-00-00000	Business, Innovation, Trade	118	0	Oregon Infrastructure Opportunity Program	Policy Packages
210-00-00-00000	Business, Innovation, Trade	119	0	Advanced Transportation Technology Center	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	021	0	Phase-in	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	022	0	Phase-out Pgm & One-time Costs	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	031	0	Standard Inflation	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	032	0	Above Standard Inflation	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	033	0	Exceptional Inflation	Essential Packages

Oregon Business Development Department

**Summary Cross Reference Listing and Packages
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
300-00-00-00000	Infrastructure Financing Authority	060	0	Technical Adjustments	Essential Packages
300-00-00-00000	Infrastructure Financing Authority	081	0	September 2014 E-Board	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	090	0	Analyst Adjustments	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	502	0	Working Forests and Farms	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	106	0	Regional & Local Infrastructure Development	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	108	0	Data Warehouse Upgrade	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	110	0	Seismic Rehabilitation Grant Program	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	117	0	Regional Solutions	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	118	0	Oregon Infrastructure Opportunity Program	Policy Packages
300-00-00-00000	Infrastructure Financing Authority	119	0	Advanced Transportation Technology Center	Policy Packages
500-00-00-00000	Film and Video	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
500-00-00-00000	Film and Video	021	0	Phase-in	Essential Packages
500-00-00-00000	Film and Video	022	0	Phase-out Pgm & One-time Costs	Essential Packages
500-00-00-00000	Film and Video	031	0	Standard Inflation	Essential Packages
500-00-00-00000	Film and Video	032	0	Above Standard Inflation	Essential Packages
500-00-00-00000	Film and Video	033	0	Exceptional Inflation	Essential Packages
500-00-00-00000	Film and Video	081	0	September 2014 E-Board	Policy Packages
500-00-00-00000	Film and Video	090	0	Analyst Adjustments	Policy Packages
500-00-00-00000	Film and Video	502	0	Working Forests and Farms	Policy Packages
500-00-00-00000	Film and Video	119	0	Advanced Transportation Technology Center	Policy Packages
600-00-00-00000	Arts	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
600-00-00-00000	Arts	021	0	Phase-in	Essential Packages

Oregon Business Development Department

**Summary Cross Reference Listing and Packages
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
600-00-00-00000	Arts	022	0	Phase-out Pgm & One-time Costs	Essential Packages
600-00-00-00000	Arts	031	0	Standard Inflation	Essential Packages
600-00-00-00000	Arts	032	0	Above Standard Inflation	Essential Packages
600-00-00-00000	Arts	033	0	Exceptional Inflation	Essential Packages
600-00-00-00000	Arts	081	0	September 2014 E-Board	Policy Packages
600-00-00-00000	Arts	090	0	Analyst Adjustments	Policy Packages
600-00-00-00000	Arts	502	0	Working Forests and Farms	Policy Packages
600-00-00-00000	Arts	112	0	Public Art Coordinators	Policy Packages
600-00-00-00000	Arts	119	0	Advanced Transportation Technology Center	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	021	0	Phase-in	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	022	0	Phase-out Pgm & One-time Costs	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	031	0	Standard Inflation	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	032	0	Above Standard Inflation	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	033	0	Exceptional Inflation	Essential Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	081	0	September 2014 E-Board	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	090	0	Analyst Adjustments	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	502	0	Working Forests and Farms	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	106	0	Regional & Local Infrastructure Development	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	107	0	Brownfields Recapitalization	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	110	0	Seismic Rehabilitation Grant Program	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	117	0	Regional Solutions	Policy Packages

Oregon Business Development Department

**Summary Cross Reference Listing and Packages
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	118	0	Oregon Infrastructure Opportunity Program	Policy Packages
900-00-00-00000	Lottery & General Obligation Bond Debt Svc	119	0	Advanced Transportation Technology Center	Policy Packages
910-00-00-00000	Telecommunications - SB 622	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
910-00-00-00000	Telecommunications - SB 622	021	0	Phase-in	Essential Packages
910-00-00-00000	Telecommunications - SB 622	022	0	Phase-out Pgm & One-time Costs	Essential Packages
910-00-00-00000	Telecommunications - SB 622	031	0	Standard Inflation	Essential Packages
910-00-00-00000	Telecommunications - SB 622	032	0	Above Standard Inflation	Essential Packages
910-00-00-00000	Telecommunications - SB 622	033	0	Exceptional Inflation	Essential Packages
910-00-00-00000	Telecommunications - SB 622	081	0	September 2014 E-Board	Policy Packages
910-00-00-00000	Telecommunications - SB 622	090	0	Analyst Adjustments	Policy Packages
910-00-00-00000	Telecommunications - SB 622	502	0	Working Forests and Farms	Policy Packages
910-00-00-00000	Telecommunications - SB 622	119	0	Advanced Transportation Technology Center	Policy Packages

Oregon Business Development Department

**Policy Package List by Priority
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	081	September 2014 E-Board	110-00-00-00000	Shared Services/Central Pool		
			210-00-00-00000	Business, Innovation, Trade		
			300-00-00-00000	Infrastructure Financing Authority		
			500-00-00-00000	Film and Video		
			600-00-00-00000	Arts		
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc		
			910-00-00-00000	Telecommunications - SB 622		
			090	Analyst Adjustments	110-00-00-00000	Shared Services/Central Pool
					210-00-00-00000	Business, Innovation, Trade
	300-00-00-00000	Infrastructure Financing Authority				
	500-00-00-00000	Film and Video				
	600-00-00-00000	Arts				
	900-00-00-00000	Lottery & General Obligation Bond Debt Svc				
	910-00-00-00000	Telecommunications - SB 622				
	101	Oregon Innovation Council			210-00-00-00000	Business, Innovation, Trade
	102	Research Analyst			210-00-00-00000	Business, Innovation, Trade
	103	Rural Business Development Specialist			210-00-00-00000	Business, Innovation, Trade
	104	International Trade Promotion Capacity	210-00-00-00000	Business, Innovation, Trade		
	105	Industry Competitiveness Fund	210-00-00-00000	Business, Innovation, Trade		
106	Regional & Local Infrastructure Development	300-00-00-00000	Infrastructure Financing Authority			
		900-00-00-00000	Lottery & General Obligation Bond Debt Svc			
		107	Brownfields Recapitalization	210-00-00-00000	Business, Innovation, Trade	
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc		

Oregon Business Development Department

**Policy Package List by Priority
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	108	Data Warehouse Upgrade	110-00-00-00000	Shared Services/Central Pool
			210-00-00-00000	Business, Innovation, Trade
			300-00-00-00000	Infrastructure Financing Authority
	109	Oregon Growth Board	210-00-00-00000	Business, Innovation, Trade
	110	Seismic Rehabilitation Grant Program	300-00-00-00000	Infrastructure Financing Authority
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc
	111	Innovation Initiative	210-00-00-00000	Business, Innovation, Trade
	112	Public Art Coordinators	600-00-00-00000	Arts
	113	Regional and West Coast Strategies	110-00-00-00000	Shared Services/Central Pool
	114	Transformative Technology Grant Program	210-00-00-00000	Business, Innovation, Trade
	115	West Coast Energy Plan	210-00-00-00000	Business, Innovation, Trade
	116	Regional Solutions Community Development	210-00-00-00000	Business, Innovation, Trade
	117	Regional Solutions	210-00-00-00000	Business, Innovation, Trade
			300-00-00-00000	Infrastructure Financing Authority
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc
	118	Oregon Infrastructure Opportunity Program	210-00-00-00000	Business, Innovation, Trade
			300-00-00-00000	Infrastructure Financing Authority
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc
	119	Advanced Transportation Technology Center	110-00-00-00000	Shared Services/Central Pool
			210-00-00-00000	Business, Innovation, Trade
300-00-00-00000			Infrastructure Financing Authority	
500-00-00-00000			Film and Video	
600-00-00-00000			Arts	

Oregon Business Development Department

**Policy Package List by Priority
2015-17 Biennium**

Agency Number: 12300

BAM Analyst: Ball, Dustin

Budget Coordinator: Beebee, Pam - (503)986-0017

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	119	Advanced Transportation Technology Center	900-00-00-00000	Lottery & General Obligation Bond Debt Svc
			910-00-00-00000	Telecommunications - SB 622
	502	Working Forests and Farms	110-00-00-00000	Shared Services/Central Pool
			210-00-00-00000	Business, Innovation, Trade
			300-00-00-00000	Infrastructure Financing Authority
			500-00-00-00000	Film and Video
			600-00-00-00000	Arts
			900-00-00-00000	Lottery & General Obligation Bond Debt Svc
			910-00-00-00000	Telecommunications - SB 622

Budget Support - Detail Revenues and Expenditures
2015-17 Biennium

Cross Reference Number: 12300-000-00-00-00000

Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	5,020,336	-	-	845,415	845,415	-
4430 Lottery Funds Debt Svc Ltd	10,394	3,888	3,888	-	-	-
3200 Other Funds Non-Ltd	193,761,646	69,980,710	69,980,710	91,704,243	91,704,243	-
3230 Other Funds Debt Svc Non-Ltd	34,810,896	-	-	36,000	36,000	-
3400 Other Funds Ltd	22,523,600	19,718,627	19,718,627	56,622,833	56,622,833	-
3430 Other Funds Debt Svc Ltd	3,128,219	50,935	50,935	-	-	-
6400 Federal Funds Ltd	888,743	-	-	9,755,957	9,755,957	-
All Funds	260,143,834	89,754,160	89,754,160	158,964,448	158,964,448	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	5,672,454	5,672,454	-	7,343,160	-
4430 Lottery Funds Debt Svc Ltd	-	165,098	165,098	-	77,777	-
3200 Other Funds Non-Ltd	(3,692,501)	29,026,067	29,026,067	-	-	-
3400 Other Funds Ltd	-	1,373,431	1,373,431	-	900,000	-
3430 Other Funds Debt Svc Ltd	6,192,892	(50,935)	(50,935)	-	-	-
8800 General Fund Revenue	3,692,501	-	-	-	-	-
6400 Federal Funds Ltd	-	9,111,887	9,111,887	-	-	-
All Funds	6,192,892	45,298,002	45,298,002	-	8,320,937	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	5,020,336	5,672,454	5,672,454	845,415	8,188,575	-
4430 Lottery Funds Debt Svc Ltd	10,394	168,986	168,986	-	77,777	-
3200 Other Funds Non-Ltd	190,069,145	99,006,777	99,006,777	91,704,243	91,704,243	-

Budget Support - Detail Revenues and Expenditures
2015-17 Biennium

Cross Reference Number: 12300-000-00-00-00000

Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	34,810,896	-	-	36,000	36,000	-
3400 Other Funds Ltd	22,523,600	21,092,058	21,092,058	56,622,833	57,522,833	-
3430 Other Funds Debt Svc Ltd	9,321,111	-	-	-	-	-
8800 General Fund Revenue	3,692,501	-	-	-	-	-
6400 Federal Funds Ltd	888,743	9,111,887	9,111,887	9,755,957	9,755,957	-
TOTAL BEGINNING BALANCE	\$266,336,726	\$135,052,162	\$135,052,162	\$158,964,448	\$167,285,385	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
All Funds	3,842,479	8,250,274	8,371,867	17,332,109	19,048,619	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	-	2,000	2,000	2,000	2,000	-
3400 Other Funds Ltd	5,000	7,500	7,500	7,500	7,500	-
All Funds	5,000	9,500	9,500	9,500	9,500	-
0210 Non-business Lic. and Fees						
3200 Other Funds Non-Ltd	532	-	-	-	-	-
LICENSES AND FEES						
3200 Other Funds Non-Ltd	532	2,000	2,000	2,000	2,000	-
3400 Other Funds Ltd	5,000	7,500	7,500	7,500	7,500	-
TOTAL LICENSES AND FEES	\$5,532	\$9,500	\$9,500	\$9,500	\$9,500	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	612,546	1,169,670	1,169,670	1,124,670	1,124,670	-
3400 Other Funds Ltd	178,000	177,650	177,650	287,650	287,650	-
All Funds	790,546	1,347,320	1,347,320	1,412,320	1,412,320	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3200 Other Funds Non-Ltd	6,746	-	-	18,000	18,000	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	35,120,000	35,120,000	101,340,000	100,000,000	-
0565 Lottery Bonds						
3200 Other Funds Non-Ltd	-	12,000,000	12,000,000	165,676,427	59,806,924	-
3400 Other Funds Ltd	-	2,055,636	11,646,229	2,333,573	17,108,364	-
All Funds	-	14,055,636	23,646,229	168,010,000	76,915,288	-
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	10,246,249	27,521,174	27,521,174	30,000,000	30,000,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	85,942,901	-	-	-	-	-
All Funds	86,632,714	-	-	-	-	-
BOND SALES						
3200 Other Funds Non-Ltd	10,936,062	39,521,174	39,521,174	195,676,427	89,806,924	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-000-00-00-00000

2015-17 Biennium

Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	85,942,901	-	-	-	-	-
3400 Other Funds Ltd	-	37,175,636	46,766,229	103,673,573	117,108,364	-
TOTAL BOND SALES	\$96,878,963	\$76,696,810	\$86,287,403	\$299,350,000	\$206,915,288	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	75,031	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	521,028	-	-	-	-	-
3200 Other Funds Non-Ltd	39,510,215	43,759,963	43,759,963	35,957,730	35,957,730	-
3230 Other Funds Debt Svc Non-Ltd	831	36,000	36,000	36,000	36,000	-
3400 Other Funds Ltd	557,298	853,250	853,250	888,055	888,055	-
3430 Other Funds Debt Svc Ltd	783,154	-	-	-	-	-
All Funds	41,447,557	44,649,213	44,649,213	36,881,785	36,881,785	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	8,642,762	8,100,000	8,100,000	8,269,356	8,269,356	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	460,000	460,000	460,000	460,000	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	8,642,762	8,560,000	8,560,000	8,729,356	8,729,356	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$8,642,762	\$8,560,000	\$8,560,000	\$8,729,356	\$8,729,356	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	99,341,345	69,339,696	69,339,696	65,701,606	65,701,606	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	603,179	200,000	200,000	212,194	212,194	-
All Funds	99,944,524	69,539,696	69,539,696	65,913,800	65,913,800	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	20,502	18,000	18,000	241,830	241,830	-
3400 Other Funds Ltd	587,760	2,548,867	2,548,867	11,246,791	11,246,791	-
All Funds	608,262	2,566,867	2,566,867	11,488,621	11,488,621	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	38,873,526	39,625,078	39,685,377	35,260,349	35,260,349	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	46,273,717	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	13,833	-	-	-	-	-
3200 Other Funds Non-Ltd	45,459,057	2,700,000	2,700,000	4,200,000	4,200,000	-
3230 Other Funds Debt Svc Non-Ltd	77,119,669	37,203,356	37,203,356	30,198,661	30,198,661	-
3400 Other Funds Ltd	11,843,594	11,317,523	11,317,523	12,584,709	12,509,709	-
3430 Other Funds Debt Svc Ltd	24,221,133	-	-	-	-	-
All Funds	204,931,003	51,220,879	51,220,879	46,983,370	46,908,370	-
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	-	36,232,457	-	-
4430 Lottery Funds Debt Svc Ltd	-	-	-	8,939,868	-	-
All Funds	-	-	-	45,172,325	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
1050 Transfer In Other						
3400 Other Funds Ltd	-	1,458,768	1,458,768	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	51,890,159	63,382,314	64,782,314	41,041,648	80,548,385	-
4430 Lottery Funds Debt Svc Ltd	81,826,724	47,857,951	47,292,951	47,607,194	55,256,951	-
3400 Other Funds Ltd	1,178,663	1,361,675	1,361,675	1,198,550	1,198,550	-
3430 Other Funds Debt Svc Ltd	2,682,435	5,000,000	5,000,000	400,000	400,000	-
All Funds	137,577,981	117,601,940	118,436,940	90,247,392	137,403,886	-
1123 Tsfr From OR Business Development						
3200 Other Funds Non-Ltd	950,000	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	400,000	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
3200 Other Funds Non-Ltd	26,369,043	16,901,791	16,901,791	17,736,000	17,736,000	-
3400 Other Funds Ltd	821,158	529,000	529,000	548,000	548,000	-
All Funds	27,190,201	17,430,791	17,430,791	18,284,000	18,284,000	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	1,320,200	1,828,919	1,828,919	1,661,911	1,661,911	-
1860 Tsfr From Public Utility Comm						
3400 Other Funds Ltd	171,196	99,471	99,471	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	98,163,876	63,382,314	64,782,314	77,274,105	80,548,385	-
4430 Lottery Funds Debt Svc Ltd	81,840,557	47,857,951	47,292,951	56,547,062	55,256,951	-

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3200 Other Funds Non-Ltd	72,778,100	19,601,791	19,601,791	21,936,000	21,936,000	-
3230 Other Funds Debt Svc Non-Ltd	77,119,669	37,203,356	37,203,356	30,198,661	30,198,661	-
3400 Other Funds Ltd	15,734,811	16,595,356	16,595,356	15,993,170	15,918,170	-
3430 Other Funds Debt Svc Ltd	26,903,568	5,000,000	5,000,000	400,000	400,000	-
TOTAL TRANSFERS IN	\$372,540,581	\$189,640,768	\$190,475,768	\$202,348,998	\$204,258,167	-
REVENUE CATEGORIES						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4400 Lottery Funds Ltd	98,238,907	63,382,314	64,782,314	77,274,105	80,548,385	-
4430 Lottery Funds Debt Svc Ltd	82,361,585	47,857,951	47,292,951	56,547,062	55,256,951	-
3200 Other Funds Non-Ltd	223,206,048	173,412,294	173,412,294	320,658,263	214,788,760	-
3230 Other Funds Debt Svc Non-Ltd	163,063,401	37,239,356	37,239,356	30,234,661	30,234,661	-
3400 Other Funds Ltd	26,308,810	66,118,259	75,708,852	141,038,289	154,398,080	-
3430 Other Funds Debt Svc Ltd	27,686,722	5,000,000	5,000,000	400,000	400,000	-
6400 Federal Funds Ltd	38,873,526	39,625,078	39,685,377	35,260,349	35,260,349	-
TOTAL REVENUE CATEGORIES	\$663,581,478	\$440,885,526	\$451,493,011	\$678,744,838	\$589,935,805	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(46,273,717)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(13,833)	-	-	-	-	-
3200 Other Funds Non-Ltd	(123,789,362)	(51,105,775)	(51,105,775)	(46,809,217)	(46,734,217)	-
3230 Other Funds Debt Svc Non-Ltd	(22,381,285)	-	-	-	-	-
3400 Other Funds Ltd	(6,427,904)	(115,104)	(115,104)	(174,153)	(174,153)	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3430 Other Funds Debt Svc Ltd	(6,044,902)	-	-	-	-	-
All Funds	(204,931,003)	(51,220,879)	(51,220,879)	(46,983,370)	(46,908,370)	-
2050 Transfer to Other						
3200 Other Funds Non-Ltd	-	-	-	(15,676,427)	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	(3,692,501)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3200 Other Funds Non-Ltd	(187,225)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(28,897,154)	-	-	-	-	-
All Funds	(29,084,379)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(640,000)	(565,000)	(565,000)	(723,200)	(723,200)	-
2150 Tsfr To Revenue, Dept of						
3400 Other Funds Ltd	(5,000)	-	-	-	-	-
2440 Tsfr To Consumer/Bus Svcs						
3400 Other Funds Ltd	(22,085)	(53,865)	(53,865)	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(196,748)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						
6400 Federal Funds Ltd	(4,005,602)	(200,000)	(200,000)	-	-	-
TRANSFERS OUT						
4400 Lottery Funds Ltd	(46,273,717)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(13,833)	-	-	-	-	-

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3200 Other Funds Non-Ltd	(123,976,587)	(51,105,775)	(51,105,775)	(62,485,644)	(46,734,217)	-
3230 Other Funds Debt Svc Non-Ltd	(22,381,285)	-	-	-	-	-
3400 Other Funds Ltd	(7,291,737)	(733,969)	(733,969)	(897,353)	(897,353)	-
3430 Other Funds Debt Svc Ltd	(34,942,056)	-	-	-	-	-
8800 General Fund Revenue	(3,692,501)	-	-	-	-	-
6400 Federal Funds Ltd	(4,005,602)	(200,000)	(200,000)	-	-	-
TOTAL TRANSFERS OUT	(\$242,577,318)	(\$52,039,744)	(\$52,039,744)	(\$63,382,997)	(\$47,631,570)	-
AVAILABLE REVENUES						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4400 Lottery Funds Ltd	56,985,526	69,054,768	70,454,768	78,119,520	88,736,960	-
4430 Lottery Funds Debt Svc Ltd	82,358,146	48,026,937	47,461,937	56,547,062	55,334,728	-
3200 Other Funds Non-Ltd	289,298,606	221,313,296	221,313,296	349,876,862	259,758,786	-
3230 Other Funds Debt Svc Non-Ltd	175,493,012	37,239,356	37,239,356	30,270,661	30,270,661	-
3400 Other Funds Ltd	41,540,673	86,476,348	96,066,941	196,763,769	211,023,560	-
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
6400 Federal Funds Ltd	35,756,667	48,536,965	48,597,264	45,016,306	45,016,306	-
TOTAL AVAILABLE REVENUES	\$687,340,886	\$523,897,944	\$534,505,429	\$774,326,289	\$709,589,620	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	625,310	723,239	748,019	748,963	748,963	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
4400 Lottery Funds Ltd	9,111,640	9,653,852	9,931,789	10,242,333	10,889,414	-
3400 Other Funds Ltd	5,854,609	6,805,520	7,156,488	7,787,147	8,119,937	-
6400 Federal Funds Ltd	873,693	935,940	982,332	1,061,745	836,473	-
All Funds	16,465,252	18,118,551	18,818,628	19,840,188	20,594,787	-
3160 Temporary Appointments						
4400 Lottery Funds Ltd	23,078	109,210	109,210	71,688	71,688	-
3400 Other Funds Ltd	32,079	724	724	746	746	-
All Funds	55,157	109,934	109,934	72,434	72,434	-
3170 Overtime Payments						
3400 Other Funds Ltd	682	2,836	2,836	2,921	2,921	-
3190 All Other Differential						
4400 Lottery Funds Ltd	34,931	35,568	35,568	-	-	-
3400 Other Funds Ltd	27,753	5,239	5,239	5,396	5,396	-
6400 Federal Funds Ltd	1,297	-	-	-	-	-
All Funds	63,981	40,807	40,807	5,396	5,396	-
SALARIES & WAGES						
8000 General Fund	625,310	723,239	748,019	748,963	748,963	-
4400 Lottery Funds Ltd	9,169,649	9,798,630	10,076,567	10,314,021	10,961,102	-
3400 Other Funds Ltd	5,915,123	6,814,319	7,165,287	7,796,210	8,129,000	-
6400 Federal Funds Ltd	874,990	935,940	982,332	1,061,745	836,473	-
TOTAL SALARIES & WAGES	\$16,585,072	\$18,272,128	\$18,972,205	\$19,920,939	\$20,675,538	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	156	210	210	232	232	-
4400 Lottery Funds Ltd	2,252	2,638	2,638	2,937	3,063	-
3400 Other Funds Ltd	2,000	2,198	2,198	2,584	2,702	-
6400 Federal Funds Ltd	216	330	330	363	285	-
All Funds	4,624	5,376	5,376	6,116	6,282	-
3220 Public Employees' Retire Cont						
8000 General Fund	89,130	106,099	109,670	118,262	118,262	-
4400 Lottery Funds Ltd	1,214,813	1,421,445	1,461,284	1,617,272	1,719,447	-
3400 Other Funds Ltd	890,295	998,943	1,049,729	1,230,200	1,282,787	-
6400 Federal Funds Ltd	95,477	137,297	143,983	167,647	132,075	-
All Funds	2,289,715	2,663,784	2,764,666	3,133,381	3,252,571	-
3221 Pension Obligation Bond						
8000 General Fund	38,516	44,675	43,849	46,353	46,353	-
4400 Lottery Funds Ltd	509,517	549,824	587,461	599,293	599,293	-
3400 Other Funds Ltd	371,237	391,843	413,103	463,305	463,305	-
6400 Federal Funds Ltd	39,823	61,773	61,773	65,710	65,710	-
All Funds	959,093	1,048,115	1,106,186	1,174,661	1,174,661	-
3230 Social Security Taxes						
8000 General Fund	46,686	55,328	57,224	57,295	57,295	-
4400 Lottery Funds Ltd	641,505	742,473	763,734	783,705	833,209	-
3400 Other Funds Ltd	452,409	521,297	548,146	596,392	621,870	-
6400 Federal Funds Ltd	48,706	71,599	75,148	81,220	63,986	-
All Funds	1,189,306	1,390,697	1,444,252	1,518,612	1,576,360	-

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3240 Unemployment Assessments						
8000 General Fund	1,664	-	1	1	1	-
4400 Lottery Funds Ltd	3,667	37,176	37,178	38,292	38,292	-
3400 Other Funds Ltd	6,488	87,768	87,772	90,405	90,405	-
All Funds	11,819	124,944	124,951	128,698	128,698	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	237	311	311	363	363	-
4400 Lottery Funds Ltd	3,004	3,890	3,890	4,615	4,809	-
3400 Other Funds Ltd	2,491	3,244	3,244	4,049	4,235	-
6400 Federal Funds Ltd	264	485	485	564	441	-
All Funds	5,996	7,930	7,930	9,591	9,848	-
3260 Mass Transit Tax						
8000 General Fund	3,754	4,339	4,488	4,494	4,494	-
4400 Lottery Funds Ltd	47,080	58,973	60,642	58,310	58,310	-
3400 Other Funds Ltd	35,190	40,314	42,419	44,921	44,921	-
All Funds	86,024	103,626	107,549	107,725	107,725	-
3270 Flexible Benefits						
8000 General Fund	138,599	160,638	162,981	160,638	160,638	-
4400 Lottery Funds Ltd	1,781,241	2,013,832	2,043,200	2,039,883	2,126,277	-
3400 Other Funds Ltd	1,426,625	1,677,147	1,701,605	1,791,016	1,874,050	-
6400 Federal Funds Ltd	146,021	251,855	255,527	251,855	196,907	-
All Funds	3,492,486	4,103,472	4,163,313	4,243,392	4,357,872	-
3280 Other OPE						

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4400 Lottery Funds Ltd	27,244	471,684	471,684	482,708	482,708	-
3400 Other Funds Ltd	-	102,400	102,400	105,472	105,472	-
All Funds	27,244	574,084	574,084	588,180	588,180	-
OTHER PAYROLL EXPENSES						
8000 General Fund	318,742	371,600	378,734	387,638	387,638	-
4400 Lottery Funds Ltd	4,230,323	5,301,935	5,431,711	5,627,015	5,865,408	-
3400 Other Funds Ltd	3,186,735	3,825,154	3,950,616	4,328,344	4,489,747	-
6400 Federal Funds Ltd	330,507	523,339	537,246	567,359	459,404	-
TOTAL OTHER PAYROLL EXPENSES	\$8,066,307	\$10,022,028	\$10,298,307	\$10,910,356	\$11,202,197	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(33,584)	(33,584)	(54,490)	(54,490)	-
3400 Other Funds Ltd	-	(61,445)	(61,445)	(39,919)	(39,919)	-
6400 Federal Funds Ltd	-	(12,289)	(12,289)	(6,015)	(6,015)	-
All Funds	-	(107,318)	(107,318)	(100,424)	(100,424)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	31,824	31,824	-	-	-
4400 Lottery Funds Ltd	-	452,075	452,075	-	209,148	-
3400 Other Funds Ltd	-	248,751	248,751	-	11,608	-
6400 Federal Funds Ltd	-	41,187	41,187	-	2	-
All Funds	-	773,837	773,837	-	220,758	-
3470 Undistributed (P.S.)						
4400 Lottery Funds Ltd	-	(372,660)	(89,673)	-	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	-	100,000	-	-	-	-
All Funds	-	(272,660)	(89,673)	-	-	-
3991 PERS Policy Adjustment						
8000 General Fund	-	(26,037)	(26,037)	-	-	-
4400 Lottery Funds Ltd	-	(319,983)	(319,983)	-	-	-
3400 Other Funds Ltd	-	(258,149)	(258,149)	-	-	-
6400 Federal Funds Ltd	-	(33,693)	(33,693)	-	-	-
All Funds	-	(637,862)	(637,862)	-	-	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	5,787	5,787	-	-	-
4400 Lottery Funds Ltd	-	(274,152)	8,835	(54,490)	154,658	-
3400 Other Funds Ltd	-	29,157	(70,843)	(39,919)	(28,311)	-
6400 Federal Funds Ltd	-	(4,795)	(4,795)	(6,015)	(6,013)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$244,003)	(\$61,016)	(\$100,424)	\$120,334	-
PERSONAL SERVICES						
8000 General Fund	944,052	1,100,626	1,132,540	1,136,601	1,136,601	-
4400 Lottery Funds Ltd	13,399,972	14,826,413	15,517,113	15,886,546	16,981,168	-
3400 Other Funds Ltd	9,101,858	10,668,630	11,045,060	12,084,635	12,590,436	-
6400 Federal Funds Ltd	1,205,497	1,454,484	1,514,783	1,623,089	1,289,864	-
TOTAL PERSONAL SERVICES	\$24,651,379	\$28,050,153	\$29,209,496	\$30,730,871	\$31,998,069	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	65,734	43,888	43,888	45,205	45,205	-

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4400 Lottery Funds Ltd	338,648	406,319	406,319	411,334	450,062	-
3400 Other Funds Ltd	196,811	265,685	265,685	283,657	284,907	-
6400 Federal Funds Ltd	27,118	66,461	66,461	65,365	65,365	-
All Funds	628,311	782,353	782,353	805,561	845,539	-
4125 Out of State Travel						
8000 General Fund	19,877	2,564	2,564	2,641	2,641	-
4400 Lottery Funds Ltd	415,269	631,327	631,327	651,243	648,423	-
3400 Other Funds Ltd	91,902	80,495	80,495	86,910	89,260	-
6400 Federal Funds Ltd	113,878	133,628	133,628	44,937	44,937	-
All Funds	640,926	848,014	848,014	785,731	785,261	-
4150 Employee Training						
8000 General Fund	3,784	6,039	6,039	6,473	6,473	-
4400 Lottery Funds Ltd	71,032	75,382	75,382	89,921	90,221	-
3400 Other Funds Ltd	44,874	70,925	70,925	58,879	59,979	-
6400 Federal Funds Ltd	2,230	13,466	13,466	13,870	13,870	-
All Funds	121,920	165,812	165,812	169,143	170,543	-
4175 Office Expenses						
8000 General Fund	14,988	16,060	16,060	17,580	17,580	-
4400 Lottery Funds Ltd	113,783	147,596	147,596	173,866	183,256	-
3400 Other Funds Ltd	103,029	131,265	131,265	151,548	155,948	-
6400 Federal Funds Ltd	12,844	50,528	50,528	49,882	49,882	-
All Funds	244,644	345,449	345,449	392,876	406,666	-
4200 Telecommunications						

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8000 General Fund	13,946	13,505	13,505	13,910	13,910	-
4400 Lottery Funds Ltd	183,355	105,367	105,367	123,859	137,456	-
3400 Other Funds Ltd	79,185	76,318	76,318	89,409	95,209	-
6400 Federal Funds Ltd	2,801	1,606	1,606	1,654	1,654	-
All Funds	279,287	196,796	196,796	228,832	248,229	-
4225 State Gov. Service Charges						
8000 General Fund	21,656	24,682	24,682	51,077	47,043	-
4400 Lottery Funds Ltd	283,370	315,217	315,217	639,016	588,552	-
3200 Other Funds Non-Ltd	45,314	114,314	114,314	91,281	84,072	-
3400 Other Funds Ltd	165,794	217,970	217,970	444,251	409,166	-
6400 Federal Funds Ltd	344	161	161	483	445	-
All Funds	516,478	672,344	672,344	1,226,108	1,129,278	-
4250 Data Processing						
8000 General Fund	-	913	913	940	940	-
4400 Lottery Funds Ltd	39,495	176,125	176,125	181,409	185,009	-
3400 Other Funds Ltd	335	205,935	205,935	170,912	172,512	-
6400 Federal Funds Ltd	-	3,729	3,729	3,841	3,841	-
All Funds	39,830	386,702	386,702	357,102	362,302	-
4275 Publicity and Publications						
8000 General Fund	17,872	20,957	20,957	21,586	21,586	-
4400 Lottery Funds Ltd	61,060	71,774	71,774	73,927	73,927	-
3400 Other Funds Ltd	423,098	1,056,544	1,056,544	1,088,239	1,088,239	-
6400 Federal Funds Ltd	154,922	176,152	176,152	39,297	39,297	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	656,952	1,325,427	1,325,427	1,223,049	1,223,049	-
4300 Professional Services						
8000 General Fund	64,010	47,340	47,340	48,902	48,902	-
4400 Lottery Funds Ltd	971,177	811,752	811,752	725,420	978,420	-
3200 Other Funds Non-Ltd	67,637	88,000	88,000	90,681	90,681	-
3400 Other Funds Ltd	1,022,802	2,249,463	2,249,463	2,323,696	2,323,696	-
6400 Federal Funds Ltd	507,904	375,190	375,190	372,076	372,076	-
All Funds	2,633,530	3,571,745	3,571,745	3,560,775	3,813,775	-
4315 IT Professional Services						
8000 General Fund	58,852	-	-	-	-	-
4400 Lottery Funds Ltd	152,972	7,627	7,627	432,879	7,879	-
3400 Other Funds Ltd	69,393	104,071	104,071	182,505	107,505	-
6400 Federal Funds Ltd	46,340	1,500	1,500	-	-	-
All Funds	327,557	113,198	113,198	615,384	115,384	-
4325 Attorney General						
8000 General Fund	58	2,407	2,407	2,869	2,735	-
4400 Lottery Funds Ltd	61,765	155,250	155,250	167,535	159,682	-
3200 Other Funds Non-Ltd	41,821	161,500	161,500	192,508	192,508	-
3400 Other Funds Ltd	96,790	134,901	134,901	160,803	144,241	-
6400 Federal Funds Ltd	9,296	17,616	17,616	20,998	20,014	-
All Funds	209,730	471,674	471,674	544,713	519,180	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	2,852	226,637	226,637	233,436	233,436	-

Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	321	321	-
4400 Lottery Funds Ltd	4,355	8,879	8,879	13,055	18,055	-
3400 Other Funds Ltd	755	11,133	11,133	14,173	14,173	-
6400 Federal Funds Ltd	-	9,219	9,219	9,496	9,496	-
All Funds	5,110	29,231	29,231	37,045	42,045	-
4400 Dues and Subscriptions						
8000 General Fund	26,256	11,513	11,513	11,858	11,858	-
4400 Lottery Funds Ltd	63,306	69,095	69,095	69,868	65,868	-
3400 Other Funds Ltd	39,175	19,003	19,003	19,573	19,573	-
6400 Federal Funds Ltd	17,496	22,177	22,177	22,379	22,379	-
All Funds	146,233	121,788	121,788	123,678	119,678	-
4425 Facilities Rental and Taxes						
8000 General Fund	87,748	63,462	63,462	65,366	65,366	-
4400 Lottery Funds Ltd	821,575	1,104,551	1,044,312	1,084,965	1,162,120	-
3400 Other Funds Ltd	524,759	365,090	365,090	385,883	385,883	-
6400 Federal Funds Ltd	12,409	57,049	57,049	54,640	54,640	-
All Funds	1,446,491	1,590,152	1,529,913	1,590,854	1,668,009	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	8,804	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	39	-	-	-	-	-
4400 Lottery Funds Ltd	17,524	9,000	9,000	-	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	6,964	8,704	8,704	8,965	8,965	-
6400 Federal Funds Ltd	-	39,424	39,424	40,607	40,607	-
All Funds	24,527	57,128	57,128	49,572	49,572	-
4650 Other Services and Supplies						
8000 General Fund	3,767	-	-	1,534	1,534	-
4400 Lottery Funds Ltd	242,279	87,267	87,267	40,999	40,999	-
3200 Other Funds Non-Ltd	879,106	157,500	157,500	162,225	162,225	-
3230 Other Funds Debt Svc Non-Ltd	2,655,428	-	-	-	-	-
3400 Other Funds Ltd	111,774	1,126,496	1,367,090	3,856,500	3,006,410	-
6400 Federal Funds Ltd	15,804	4,912	4,912	5,059	5,059	-
All Funds	3,908,158	1,376,175	1,616,769	4,066,317	3,216,227	-
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(157,739)	(30,487)	-	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	282	1,326	1,326	1,366	1,366	-
4400 Lottery Funds Ltd	16,193	111,329	111,329	119,249	131,349	-
3400 Other Funds Ltd	8,741	44,866	44,866	52,013	54,013	-
6400 Federal Funds Ltd	-	44,868	44,868	46,214	46,214	-
All Funds	25,216	202,389	202,389	218,842	232,942	-
4715 IT Expendable Property						
8000 General Fund	7,363	-	-	-	-	-
4400 Lottery Funds Ltd	329,497	50,985	50,985	64,215	59,715	-
3400 Other Funds Ltd	31,044	3,584	3,584	8,192	10,192	-

Budget Support - Detail Revenues and Expenditures
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Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6400 Federal Funds Ltd	723	-	-	-	-	-
All Funds	368,627	54,569	54,569	72,407	69,907	-
SERVICES & SUPPLIES						
8000 General Fund	406,232	254,656	254,656	291,628	287,460	-
4400 Lottery Funds Ltd	4,195,459	4,187,103	4,254,116	5,062,760	4,980,993	-
3200 Other Funds Non-Ltd	1,033,878	521,314	521,314	536,695	529,486	-
3230 Other Funds Debt Svc Non-Ltd	2,655,428	-	-	-	-	-
3400 Other Funds Ltd	3,020,077	6,399,085	6,639,679	9,619,544	8,663,307	-
6400 Federal Funds Ltd	924,109	1,017,686	1,017,686	790,798	789,776	-
TOTAL SERVICES & SUPPLIES	\$12,235,183	\$12,379,844	\$12,687,451	\$16,301,425	\$15,251,022	-
CAPITAL OUTLAY						
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	104,204	-	-	-	-	-
3400 Other Funds Ltd	11,398	-	-	-	-	-
All Funds	115,602	-	-	-	-	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	12,771	-	-	-	-	-
CAPITAL OUTLAY						
4400 Lottery Funds Ltd	116,975	-	-	-	-	-
3400 Other Funds Ltd	11,398	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$128,373	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	-	20,728	20,728	21,350	21,350	-
4400 Lottery Funds Ltd	-	354,909	354,909	365,556	365,556	-
3200 Other Funds Non-Ltd	3,270,448	4,450,000	4,450,000	4,051,500	4,051,500	-
3400 Other Funds Ltd	10,000	-	2,500,000	2,000,000	2,000,000	-
6400 Federal Funds Ltd	13,532,599	19,221,411	19,221,411	19,798,053	19,798,053	-
All Funds	16,813,047	24,047,048	26,547,048	26,236,459	26,236,459	-
6020 Dist to Counties						
4400 Lottery Funds Ltd	-	129,151	129,151	133,026	133,026	-
3200 Other Funds Non-Ltd	175,813	250,000	250,000	250,000	250,000	-
3400 Other Funds Ltd	116,299	800,706	800,706	824,727	824,727	-
6400 Federal Funds Ltd	5,784,948	8,391,784	8,391,784	8,643,538	8,643,538	-
All Funds	6,077,060	9,571,641	9,571,641	9,851,291	9,851,291	-
6025 Dist to Other Gov Unit						
8000 General Fund	406,300	-	-	-	-	-
4400 Lottery Funds Ltd	2,910,016	4,881,491	5,281,491	351,736	351,736	-
3200 Other Funds Non-Ltd	2,457,567	15,000,000	15,000,000	15,505,000	14,755,000	-
3400 Other Funds Ltd	611,598	16,484,443	16,484,442	46,721,475	46,286,177	-
6400 Federal Funds Ltd	185,103	-	-	-	-	-
All Funds	6,570,584	36,365,934	36,765,933	62,578,211	61,392,913	-
6030 Dist to Non-Gov Units						
8000 General Fund	2,963	2,310,879	2,310,879	2,380,205	2,380,205	-
4400 Lottery Funds Ltd	352,788	23,988,148	23,988,148	23,745,253	27,845,253	-
3200 Other Funds Non-Ltd	-	1,060,000	1,060,000	11,341,500	2,491,500	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	333,932	10,087,619	16,937,619	12,990,248	13,890,248	-
6400 Federal Funds Ltd	438,978	5,621,804	5,621,804	5,790,458	5,790,458	-
All Funds	1,128,661	43,068,450	49,918,450	56,247,664	52,397,664	-
6035 Dist to Individuals						
8000 General Fund	88,342	277,806	277,806	286,140	286,140	-
3400 Other Funds Ltd	186,815	-	-	-	-	-
6400 Federal Funds Ltd	-	70,262	70,262	72,370	72,370	-
All Funds	275,157	348,068	348,068	358,510	358,510	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	-	16,190,868	16,190,868	84,916,563	83,943,666	-
6400 Federal Funds Ltd	11,200	-	-	-	-	-
All Funds	11,200	16,190,868	16,190,868	84,916,563	83,943,666	-
6045 Dist to Comm College Districts						
4400 Lottery Funds Ltd	1,945,774	-	-	200,000	200,000	-
3400 Other Funds Ltd	17,057	-	-	-	-	-
6400 Federal Funds Ltd	22,400	-	-	-	-	-
All Funds	1,985,231	-	-	200,000	200,000	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	1,969,090	500,000	500,000	-	-	-
4400 Lottery Funds Ltd	16,853,020	19,900,000	20,900,000	31,365,000	30,715,000	-
3200 Other Funds Non-Ltd	182,933	-	-	-	-	-
3400 Other Funds Ltd	2,580,538	1,750,000	1,750,000	1,145,000	1,145,000	-
6400 Federal Funds Ltd	1,909,628	-	-	-	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	23,495,209	22,150,000	23,150,000	32,510,000	31,860,000	-
6065 Loan Repaid To State Agencies						
3400 Other Funds Ltd	100,000	-	-	-	-	-
6080 Loans Made - Other						
4400 Lottery Funds Ltd	6,311,409	-	-	-	-	-
3200 Other Funds Non-Ltd	81,460,485	163,856,335	163,856,335	289,089,109	203,592,571	-
6400 Federal Funds Ltd	800,000	3,003,577	3,003,577	3,093,684	3,093,684	-
All Funds	88,571,894	166,859,912	166,859,912	292,182,793	206,686,255	-
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	151,451	151,451	152,875	7,152,875	-
3200 Other Funds Non-Ltd	-	-	-	-	4,903,462	-
3400 Other Funds Ltd	-	-	-	7,000	15,507,000	-
All Funds	-	151,451	151,451	159,875	27,563,337	-
6090 Undistributed (S.P.)						
8000 General Fund	-	(89,679)	-	-	-	-
4400 Lottery Funds Ltd	-	(983,431)	(983,431)	-	-	-
All Funds	-	(1,073,110)	(983,431)	-	-	-
6123 Spc Pmt to OR Business Development						
4400 Lottery Funds Ltd	950,000	-	-	-	-	-
6580 Spc Pmt to OR University System						
8000 General Fund	25,500	-	-	-	-	-
4400 Lottery Funds Ltd	205,000	-	-	-	-	-
3400 Other Funds Ltd	59,650	-	-	-	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6400 Federal Funds Ltd	90,000	-	-	-	-	-
All Funds	380,150	-	-	-	-	-
6586 Spc Pmt to Comm Coll/Wkfr Dev						
4400 Lottery Funds Ltd	200,000	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
4400 Lottery Funds Ltd	-	16,405	16,405	11,353	11,353	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	80,885	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
3400 Other Funds Ltd	165,784	257,000	257,000	250,000	250,000	-
SPECIAL PAYMENTS						
8000 General Fund	2,492,195	3,019,734	3,109,413	2,687,695	2,687,695	-
4400 Lottery Funds Ltd	29,808,892	48,438,124	49,838,124	56,324,799	66,774,799	-
3200 Other Funds Non-Ltd	87,547,246	184,616,335	184,616,335	320,237,109	230,044,033	-
3400 Other Funds Ltd	4,181,673	45,570,636	54,920,635	148,855,013	163,846,818	-
6400 Federal Funds Ltd	22,774,856	36,308,838	36,308,838	37,398,103	37,398,103	-
TOTAL SPECIAL PAYMENTS	\$146,804,862	\$317,953,667	\$328,793,345	\$565,502,719	\$500,751,448	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	92,222,200	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	2,025,000	2,025,000	5,110,000	5,405,000	-
4430 Lottery Funds Debt Svc Ltd	65,486,171	37,858,411	37,858,411	38,778,020	37,963,020	-

Budget Support - Detail Revenues and Expenditures

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Oregon Business Development Department

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	63,685,000	25,076,000	25,076,000	19,074,500	19,074,500	-
3430 Other Funds Debt Svc Ltd	310,991	5,000,000	5,000,000	400,000	400,000	-
All Funds	129,482,162	69,959,411	69,959,411	63,362,520	62,842,520	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	1,850,258	1,850,258	8,106,185	9,531,863	-
4430 Lottery Funds Debt Svc Ltd	16,614,031	10,168,526	10,168,526	17,769,042	17,371,708	-
3230 Other Funds Debt Svc Non-Ltd	12,445,583	12,127,356	12,127,356	11,124,161	11,124,161	-
3430 Other Funds Debt Svc Ltd	1,754,786	-	-	-	-	-
All Funds	30,814,400	24,146,140	24,146,140	36,999,388	38,027,732	-
DEBT SERVICE						
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4430 Lottery Funds Debt Svc Ltd	82,100,202	48,026,937	48,026,937	56,547,062	55,334,728	-
3230 Other Funds Debt Svc Non-Ltd	168,352,783	37,203,356	37,203,356	30,198,661	30,198,661	-
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
TOTAL DEBT SERVICE	\$252,518,762	\$94,105,551	\$94,105,551	\$100,361,908	\$100,870,252	-
EXPENDITURES						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4400 Lottery Funds Ltd	47,521,298	67,451,640	69,609,353	77,274,105	88,736,960	-
4430 Lottery Funds Debt Svc Ltd	82,100,202	48,026,937	48,026,937	56,547,062	55,334,728	-
3200 Other Funds Non-Ltd	88,581,124	185,137,649	185,137,649	320,773,804	230,573,519	-
3230 Other Funds Debt Svc Non-Ltd	171,008,211	37,203,356	37,203,356	30,198,661	30,198,661	-
3400 Other Funds Ltd	16,315,006	62,638,351	72,605,374	170,559,192	185,100,561	-

Oregon Business Development Department

Agency Number: 12300

**Budget Support - Detail Revenues and Expenditures
2015-17 Biennium**

Cross Reference Number: 12300-000-00-00-00000

Oregon Business Development Department

<i>Description</i>	<i>2011-13 Actuals</i>	<i>2013-15 Leg Adopted Budget</i>	<i>2013-15 Leg Approved Budget</i>	<i>2015-17 Agency Request Budget</i>	<i>2015-17 Governor's Budget</i>	<i>2015-17 Leg Adopted Budget</i>
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
6400 Federal Funds Ltd	24,904,462	38,781,008	38,841,307	39,811,990	39,477,743	-
TOTAL EXPENDITURES	\$436,338,559	\$452,489,215	\$464,795,843	\$712,896,923	\$648,870,791	-
ENDING BALANCE						
4400 Lottery Funds Ltd	9,464,228	1,603,128	845,415	845,415	-	-
4430 Lottery Funds Debt Svc Ltd	257,944	-	(565,000)	-	-	-
3200 Other Funds Non-Ltd	200,717,482	36,175,647	36,175,647	29,103,058	29,185,267	-
3230 Other Funds Debt Svc Non-Ltd	4,484,801	36,000	36,000	72,000	72,000	-
3400 Other Funds Ltd	25,225,667	23,837,997	23,461,567	26,204,577	25,922,999	-
6400 Federal Funds Ltd	10,852,205	9,755,957	9,755,957	5,204,316	5,538,563	-
TOTAL ENDING BALANCE	\$251,002,327	\$71,408,729	\$69,709,586	\$61,429,366	\$60,718,829	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	129	135	135	139	143	-
8180 Position Reconciliation	-	-	-	-	1	-
TOTAL AUTHORIZED POSITIONS	129	135	135	139	144	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	126.05	131.88	131.88	137.00	140.76	-
8280 FTE Reconciliation	-	-	-	-	0.98	-
TOTAL AUTHORIZED FTE	126.05	131.88	131.88	137.00	141.74	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-110-00-00-00000

2015-17 Biennium

Shared Services/Central Pool

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	930,767	-	-	573,464	573,464	-
3400 Other Funds Ltd	808,751	672,510	672,510	357,036	357,036	-
All Funds	1,739,518	672,510	672,510	930,500	930,500	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	930,767	930,767	-	43,198	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	930,767	930,767	930,767	573,464	616,662	-
3400 Other Funds Ltd	808,751	672,510	672,510	357,036	357,036	-
TOTAL BEGINNING BALANCE	\$1,739,518	\$1,603,277	\$1,603,277	\$930,500	\$973,698	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	12,993	8,000	8,000	8,000	8,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	6,046	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	197,214	197,214	-
TRANSFERS IN						
1010 Transfer In - Intrafund						

Budget Support - Detail Revenues and Expenditures
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	1,453,027	994,546	994,546	1,734,160	1,659,160	-
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	-	425,000	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	6,537,891	7,819,653	7,819,653	7,434,268	8,024,456	-
TRANSFERS IN						
4400 Lottery Funds Ltd	6,537,891	7,819,653	7,819,653	7,859,268	8,024,456	-
3400 Other Funds Ltd	1,453,027	994,546	994,546	1,734,160	1,659,160	-
TOTAL TRANSFERS IN	\$7,990,918	\$8,814,199	\$8,814,199	\$9,593,428	\$9,683,616	-
REVENUE CATEGORIES						
4400 Lottery Funds Ltd	6,537,891	7,819,653	7,819,653	7,859,268	8,024,456	-
3400 Other Funds Ltd	1,472,066	1,002,546	1,002,546	1,742,160	1,667,160	-
6400 Federal Funds Ltd	-	-	-	197,214	197,214	-
TOTAL REVENUE CATEGORIES	\$8,009,957	\$8,822,199	\$8,822,199	\$9,798,642	\$9,888,830	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(788,602)	-	-	-	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	7,468,658	8,750,420	8,750,420	8,432,732	8,641,118	-
3400 Other Funds Ltd	1,492,215	1,675,056	1,675,056	2,099,196	2,024,196	-
6400 Federal Funds Ltd	-	-	-	197,214	197,214	-
TOTAL AVAILABLE REVENUES	\$8,960,873	\$10,425,476	\$10,425,476	\$10,729,142	\$10,862,528	-
EXPENDITURES						

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Shared Services/Central Pool

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	3,332,238	4,197,040	4,295,128	3,781,601	4,272,137	-
3400 Other Funds Ltd	333,134	525,002	625,062	1,003,459	1,003,459	-
6400 Federal Funds Ltd	-	-	-	123,852	123,852	-
All Funds	3,665,372	4,722,042	4,920,190	4,908,912	5,399,448	-
3160 Temporary Appointments						
4400 Lottery Funds Ltd	7,964	109,210	109,210	71,688	71,688	-
3400 Other Funds Ltd	66	724	724	746	746	-
All Funds	8,030	109,934	109,934	72,434	72,434	-
3170 Overtime Payments						
3400 Other Funds Ltd	-	2,836	2,836	2,921	2,921	-
3190 All Other Differential						
4400 Lottery Funds Ltd	19,554	-	-	-	-	-
3400 Other Funds Ltd	2,900	5,239	5,239	5,396	5,396	-
All Funds	22,454	5,239	5,239	5,396	5,396	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	3,359,756	4,306,250	4,404,338	3,853,289	4,343,825	-
3400 Other Funds Ltd	336,100	533,801	633,861	1,012,522	1,012,522	-
6400 Federal Funds Ltd	-	-	-	123,852	123,852	-
TOTAL SALARIES & WAGES	\$3,695,856	\$4,840,051	\$5,038,199	\$4,989,663	\$5,480,199	-

OTHER PAYROLL EXPENSES

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Shared Services/Central Pool

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	996	1,186	1,186	1,156	1,244	-
3400 Other Funds Ltd	120	164	164	340	340	-
6400 Federal Funds Ltd	-	-	-	44	44	-
All Funds	1,116	1,350	1,350	1,540	1,628	-
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	475,932	615,709	629,632	597,119	674,575	-
3400 Other Funds Ltd	49,760	78,204	92,835	159,720	159,758	-
6400 Federal Funds Ltd	-	-	-	19,556	19,556	-
All Funds	525,692	693,913	722,467	776,395	853,889	-
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	199,278	226,465	254,463	234,042	234,042	-
3400 Other Funds Ltd	20,584	21,146	32,320	62,618	62,618	-
6400 Federal Funds Ltd	-	-	-	7,665	7,665	-
All Funds	219,862	247,611	286,783	304,325	304,325	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	247,870	322,308	329,811	289,453	326,981	-
3400 Other Funds Ltd	25,578	40,834	48,489	77,437	77,457	-
6400 Federal Funds Ltd	-	-	-	9,474	9,474	-
All Funds	273,448	363,142	378,300	376,364	413,912	-
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	1,887	37,176	37,177	38,291	38,291	-
3400 Other Funds Ltd	-	-	1	1	1	-

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Shared Services/Central Pool

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	1,887	37,176	37,178	38,292	38,292	-
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	1,317	1,748	1,748	1,822	1,960	-
3400 Other Funds Ltd	139	243	243	525	525	-
6400 Federal Funds Ltd	-	-	-	68	68	-
All Funds	1,456	1,991	1,991	2,415	2,553	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	20,136	25,838	26,428	23,120	23,120	-
3400 Other Funds Ltd	2,016	3,201	3,800	6,075	6,075	-
All Funds	22,152	29,039	30,228	29,195	29,195	-
3270 Flexible Benefits						
4400 Lottery Funds Ltd	817,117	905,157	918,357	804,415	865,471	-
3400 Other Funds Ltd	90,677	125,163	126,988	233,537	233,537	-
6400 Federal Funds Ltd	-	-	-	30,528	30,528	-
All Funds	907,794	1,030,320	1,045,345	1,068,480	1,129,536	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	1,764,533	2,135,587	2,198,802	1,989,418	2,165,684	-
3400 Other Funds Ltd	188,874	268,955	304,840	540,253	540,311	-
6400 Federal Funds Ltd	-	-	-	67,335	67,335	-
TOTAL OTHER PAYROLL EXPENSES	\$1,953,407	\$2,404,542	\$2,503,642	\$2,597,006	\$2,773,330	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(33,584)	(33,584)	(25,103)	(25,103)	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	-	-	-	(3,589)	(3,589)	-
All Funds	-	(33,584)	(33,584)	(28,692)	(28,692)	-
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	172,144	172,144	-	362,595	-
3400 Other Funds Ltd	-	23,455	23,455	-	(58)	-
All Funds	-	195,599	195,599	-	362,537	-
3470 Undistributed (P.S.)						
4400 Lottery Funds Ltd	-	(206,628)	(42,641)	-	-	-
3400 Other Funds Ltd	-	100,000	-	-	-	-
All Funds	-	(106,628)	(42,641)	-	-	-
3991 PERS Policy Adjustment						
4400 Lottery Funds Ltd	-	(128,755)	(128,755)	-	-	-
3400 Other Funds Ltd	-	(22,701)	(22,701)	-	-	-
All Funds	-	(151,456)	(151,456)	-	-	-
P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(196,823)	(32,836)	(25,103)	337,492	-
3400 Other Funds Ltd	-	100,754	754	(3,589)	(3,647)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$96,069)	(\$32,082)	(\$28,692)	\$333,845	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	5,124,289	6,245,014	6,570,304	5,817,604	6,847,001	-
3400 Other Funds Ltd	524,974	903,510	939,455	1,549,186	1,549,186	-
6400 Federal Funds Ltd	-	-	-	191,187	191,187	-
TOTAL PERSONAL SERVICES	\$5,649,263	\$7,148,524	\$7,509,759	\$7,557,977	\$8,587,374	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	34,142	95,857	95,857	64,058	102,338	-
3400 Other Funds Ltd	-	16,604	16,604	18,602	18,602	-
6400 Federal Funds Ltd	-	-	-	500	500	-
All Funds	34,142	112,461	112,461	83,160	121,440	-
4125 Out of State Travel						
4400 Lottery Funds Ltd	33,696	78,611	78,611	46,979	53,159	-
3400 Other Funds Ltd	-	8,682	8,682	12,692	12,692	-
6400 Federal Funds Ltd	-	-	-	1,250	1,250	-
All Funds	33,696	87,293	87,293	60,921	67,101	-
4150 Employee Training						
4400 Lottery Funds Ltd	42,788	34,601	34,601	37,114	37,114	-
3400 Other Funds Ltd	-	-	-	3,000	3,000	-
6400 Federal Funds Ltd	-	-	-	1,000	1,000	-
All Funds	42,788	34,601	34,601	41,114	41,114	-
4175 Office Expenses						
4400 Lottery Funds Ltd	33,699	62,526	62,526	70,463	75,753	-
3400 Other Funds Ltd	-	-	-	3,000	3,000	-
6400 Federal Funds Ltd	-	-	-	1,000	1,000	-
All Funds	33,699	62,526	62,526	74,463	79,753	-
4200 Telecommunications						
4400 Lottery Funds Ltd	51,719	36,305	36,305	33,933	43,030	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	-	3,687	3,687	4,098	4,098	-
6400 Federal Funds Ltd	-	-	-	50	50	-
All Funds	51,719	39,992	39,992	38,081	47,178	-
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	118,157	130,871	130,871	301,215	277,428	-
4250 Data Processing						
4400 Lottery Funds Ltd	39,495	172,524	172,524	177,700	177,700	-
3400 Other Funds Ltd	-	61,308	61,308	63,147	63,147	-
All Funds	39,495	233,832	233,832	240,847	240,847	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	7,624	13,028	13,028	13,419	13,419	-
3400 Other Funds Ltd	-	71,542	71,542	73,688	73,688	-
All Funds	7,624	84,570	84,570	87,107	87,107	-
4300 Professional Services						
4400 Lottery Funds Ltd	87,381	150,028	150,028	15,106	95,106	-
4315 IT Professional Services						
4400 Lottery Funds Ltd	137,882	7,627	7,627	432,879	7,879	-
3400 Other Funds Ltd	45,000	51,400	51,400	128,096	53,096	-
All Funds	182,882	59,027	59,027	560,975	60,975	-
4325 Attorney General						
4400 Lottery Funds Ltd	14,662	53,355	53,355	63,599	60,618	-
3400 Other Funds Ltd	-	10,291	10,291	12,267	11,692	-
All Funds	14,662	63,646	63,646	75,866	72,310	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	80	5,523	5,523	7,563	12,563	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	1,174	12,587	12,587	2,665	2,665	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	359,651	638,636	578,397	595,233	652,707	-
3400 Other Funds Ltd	-	12,883	12,883	19,951	19,951	-
6400 Federal Funds Ltd	-	-	-	2,227	2,227	-
All Funds	359,651	651,519	591,280	617,411	674,885	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	112	9,000	9,000	-	-	-
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	1,245	31,114	31,114	40,999	40,999	-
3400 Other Funds Ltd	-	135,511	135,511	139,576	139,576	-
All Funds	1,245	166,625	166,625	180,575	180,575	-
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(92,252)	-	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	9,745	83,713	83,713	86,224	87,624	-
3400 Other Funds Ltd	-	6,657	6,657	6,857	6,857	-
All Funds	9,745	90,370	90,370	93,081	94,481	-
4715 IT Expendable Property						
4400 Lottery Funds Ltd	280,177	50,985	50,985	52,515	54,015	-

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Shared Services/Central Pool

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	1,253,429	1,574,639	1,606,652	2,041,664	1,794,117	-
3400 Other Funds Ltd	45,000	378,565	378,565	484,974	409,399	-
6400 Federal Funds Ltd	-	-	-	6,027	6,027	-
TOTAL SERVICES & SUPPLIES	\$1,298,429	\$1,953,204	\$1,985,217	\$2,532,665	\$2,209,543	-
CAPITAL OUTLAY						
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	104,204	-	-	-	-	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	12,771	-	-	-	-	-
CAPITAL OUTLAY						
4400 Lottery Funds Ltd	116,975	-	-	-	-	-
TOTAL CAPITAL OUTLAY	\$116,975	-	-	-	-	-
EXPENDITURES						
4400 Lottery Funds Ltd	6,494,693	7,819,653	8,176,956	7,859,268	8,641,118	-
3400 Other Funds Ltd	569,974	1,282,075	1,318,020	2,034,160	1,958,585	-
6400 Federal Funds Ltd	-	-	-	197,214	197,214	-
TOTAL EXPENDITURES	\$7,064,667	\$9,101,728	\$9,494,976	\$10,090,642	\$10,796,917	-
ENDING BALANCE						
4400 Lottery Funds Ltd	973,965	930,767	573,464	573,464	-	-
3400 Other Funds Ltd	922,241	392,981	357,036	65,036	65,611	-
TOTAL ENDING BALANCE	\$1,896,206	\$1,323,748	\$930,500	\$638,500	\$65,611	-
AUTHORIZED POSITIONS						

<i>Description</i>	<i>2011-13 Actuals</i>	<i>2013-15 Leg Adopted Budget</i>	<i>2013-15 Leg Approved Budget</i>	<i>2015-17 Agency Request Budget</i>	<i>2015-17 Governor's Budget</i>	<i>2015-17 Leg Adopted Budget</i>
8150 Class/Unclass Positions	31	34	34	35	37	-
8180 Position Reconciliation	-	-	-	-	1	-
TOTAL AUTHORIZED POSITIONS	31	34	34	35	38	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	30.25	33.75	33.75	35.00	37.00	-
8280 FTE Reconciliation	-	-	-	-	1.00	-
TOTAL AUTHORIZED FTE	30.25	33.75	33.75	35.00	38.00	-

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Business, Innovation, Trade

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	4,089,569	-	-	271,951	271,951	-
3200 Other Funds Non-Ltd	25,029,083	8,915,316	8,915,316	20,414,686	20,414,686	-
3400 Other Funds Ltd	2,412,962	586,959	586,959	3,330,163	3,330,163	-
6400 Federal Funds Ltd	29,801	-	-	9,755,957	9,755,957	-
All Funds	31,561,415	9,502,275	9,502,275	33,772,757	33,772,757	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	4,741,687	4,741,687	-	7,299,962	-
3200 Other Funds Non-Ltd	(3,692,501)	7,696,307	7,696,307	-	-	-
3400 Other Funds Ltd	-	1,373,431	1,373,431	-	900,000	-
8800 General Fund Revenue	3,692,501	-	-	-	-	-
6400 Federal Funds Ltd	-	9,111,887	9,111,887	-	-	-
All Funds	-	22,923,312	22,923,312	-	8,199,962	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	4,089,569	4,741,687	4,741,687	271,951	7,571,913	-
3200 Other Funds Non-Ltd	21,336,582	16,611,623	16,611,623	20,414,686	20,414,686	-
3400 Other Funds Ltd	2,412,962	1,960,390	1,960,390	3,330,163	4,230,163	-
8800 General Fund Revenue	3,692,501	-	-	-	-	-
6400 Federal Funds Ltd	29,801	9,111,887	9,111,887	9,755,957	9,755,957	-
TOTAL BEGINNING BALANCE	\$31,561,415	\$32,425,587	\$32,425,587	\$33,772,757	\$41,972,719	-

REVENUE CATEGORIES

LICENSES AND FEES

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
0205 Business Lic and Fees						
3200 Other Funds Non-Ltd	-	2,000	2,000	2,000	2,000	-
3400 Other Funds Ltd	5,000	7,500	7,500	7,500	7,500	-
All Funds	5,000	9,500	9,500	9,500	9,500	-
0210 Non-business Lic. and Fees						
3200 Other Funds Non-Ltd	532	-	-	-	-	-
LICENSES AND FEES						
3200 Other Funds Non-Ltd	532	2,000	2,000	2,000	2,000	-
3400 Other Funds Ltd	5,000	7,500	7,500	7,500	7,500	-
TOTAL LICENSES AND FEES	\$5,532	\$9,500	\$9,500	\$9,500	\$9,500	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	612,346	885,000	885,000	840,000	840,000	-
3400 Other Funds Ltd	178,000	177,650	177,650	287,650	287,650	-
All Funds	790,346	1,062,650	1,062,650	1,127,650	1,127,650	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3200 Other Funds Non-Ltd	6,746	-	-	18,000	18,000	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	5,120,000	5,120,000	-	-	-
0565 Lottery Bonds						
3200 Other Funds Non-Ltd	-	-	-	55,283,867	21,903,462	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	-	-	-	886,133	2,072,223	-
All Funds	-	-	-	56,170,000	23,975,685	-
BOND SALES						
3200 Other Funds Non-Ltd	-	-	-	55,283,867	21,903,462	-
3400 Other Funds Ltd	-	5,120,000	5,120,000	886,133	2,072,223	-
TOTAL BOND SALES	-	\$5,120,000	\$5,120,000	\$56,170,000	\$23,975,685	-
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	75,031	-	-	-	-	-
3200 Other Funds Non-Ltd	3,274,715	3,229,274	3,229,274	3,216,006	3,216,006	-
3400 Other Funds Ltd	441,153	45,000	45,000	51,450	51,450	-
All Funds	3,790,899	3,274,274	3,274,274	3,267,456	3,267,456	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	9,341,006	7,996,162	7,996,162	9,075,988	9,075,988	-
3400 Other Funds Ltd	603,179	200,000	200,000	212,194	212,194	-
All Funds	9,944,185	8,196,162	8,196,162	9,288,182	9,288,182	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	20,502	18,000	18,000	241,830	241,830	-
3400 Other Funds Ltd	281,143	2,242,067	2,242,067	2,574,611	2,574,611	-
All Funds	301,645	2,260,067	2,260,067	2,816,441	2,816,441	-
FEDERAL FUNDS REVENUE						

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
0995 Federal Funds						
6400 Federal Funds Ltd	13,616,723	8,622,679	8,642,379	3,447,061	3,447,061	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	46,273,717	-	-	-	-	-
3200 Other Funds Non-Ltd	2,874,508	-	-	-	-	-
3400 Other Funds Ltd	2,285,921	3,360,488	3,360,488	3,591,234	3,591,234	-
All Funds	51,434,146	3,360,488	3,360,488	3,591,234	3,591,234	-
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	-	35,807,457	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	44,250,238	54,432,117	55,832,117	32,442,920	64,359,469	-
3400 Other Funds Ltd	1,178,663	1,361,675	1,361,675	1,198,550	1,198,550	-
All Funds	45,428,901	55,793,792	57,193,792	33,641,470	65,558,019	-
1123 Tsfr From OR Business Development						
3200 Other Funds Non-Ltd	950,000	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	400,000	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	568,103	1,114,098	1,114,098	980,632	980,632	-
1860 Tsfr From Public Utility Comm						
3400 Other Funds Ltd	171,196	99,471	99,471	-	-	-
TRANSFERS IN						

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4400 Lottery Funds Ltd	90,523,955	54,432,117	55,832,117	68,250,377	64,359,469	-
3200 Other Funds Non-Ltd	3,824,508	-	-	-	-	-
3400 Other Funds Ltd	4,603,883	5,935,732	5,935,732	5,770,416	5,770,416	-
TOTAL TRANSFERS IN	\$98,952,346	\$60,367,849	\$61,767,849	\$74,020,793	\$70,129,885	-
REVENUE CATEGORIES						
4400 Lottery Funds Ltd	90,598,986	54,432,117	55,832,117	68,250,377	64,359,469	-
3200 Other Funds Non-Ltd	17,080,355	12,130,436	12,130,436	68,677,691	35,297,286	-
3400 Other Funds Ltd	6,112,358	13,727,949	13,727,949	9,789,954	10,976,044	-
6400 Federal Funds Ltd	13,616,723	8,622,679	8,642,379	3,447,061	3,447,061	-
TOTAL REVENUE CATEGORIES	\$127,408,422	\$88,913,181	\$90,332,881	\$150,165,083	\$114,079,860	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(46,273,717)	-	-	-	-	-
3200 Other Funds Non-Ltd	(4,014,529)	(2,920,621)	(2,920,621)	(3,333,763)	(3,316,888)	-
3400 Other Funds Ltd	(794,509)	(115,104)	(115,104)	(174,153)	(174,153)	-
All Funds	(51,082,755)	(3,035,725)	(3,035,725)	(3,507,916)	(3,491,041)	-
2050 Transfer to Other						
3200 Other Funds Non-Ltd	-	-	-	(5,283,867)	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	(3,692,501)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(640,000)	(565,000)	(565,000)	(723,200)	(723,200)	-
2150 Tsfr To Revenue, Dept of						

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3400 Other Funds Ltd	(5,000)	-	-	-	-	-
2440 Tsfr To Consumer/Bus Svcs						
3400 Other Funds Ltd	(22,085)	(53,865)	(53,865)	-	-	-
TRANSFERS OUT						
4400 Lottery Funds Ltd	(46,273,717)	-	-	-	-	-
3200 Other Funds Non-Ltd	(4,014,529)	(2,920,621)	(2,920,621)	(8,617,630)	(3,316,888)	-
3400 Other Funds Ltd	(1,461,594)	(733,969)	(733,969)	(897,353)	(897,353)	-
8800 General Fund Revenue	(3,692,501)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$55,442,341)	(\$3,654,590)	(\$3,654,590)	(\$9,514,983)	(\$4,214,241)	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	48,414,838	59,173,804	60,573,804	68,522,328	71,931,382	-
3200 Other Funds Non-Ltd	34,402,408	25,821,438	25,821,438	80,474,747	52,395,084	-
3400 Other Funds Ltd	7,063,726	14,954,370	14,954,370	12,222,764	14,308,854	-
6400 Federal Funds Ltd	13,646,524	17,734,566	17,754,266	13,203,018	13,203,018	-
TOTAL AVAILABLE REVENUES	\$103,527,496	\$117,684,178	\$119,103,878	\$174,422,857	\$151,838,338	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	5,779,402	5,456,812	5,636,661	6,460,732	6,617,277	-
3400 Other Funds Ltd	2,076,583	2,303,969	2,387,436	2,459,956	2,744,518	-
6400 Federal Funds Ltd	170,816	256,320	271,584	300,364	75,092	-
All Funds	8,026,801	8,017,101	8,295,681	9,221,052	9,436,887	-

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3160 Temporary Appointments						
4400 Lottery Funds Ltd	15,114	-	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	15,377	35,568	35,568	-	-	-
3400 Other Funds Ltd	17,717	-	-	-	-	-
6400 Federal Funds Ltd	1,295	-	-	-	-	-
All Funds	34,389	35,568	35,568	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	5,809,893	5,492,380	5,672,229	6,460,732	6,617,277	-
3400 Other Funds Ltd	2,094,300	2,303,969	2,387,436	2,459,956	2,744,518	-
6400 Federal Funds Ltd	172,111	256,320	271,584	300,364	75,092	-
TOTAL SALARIES & WAGES	\$8,076,304	\$8,052,669	\$8,331,249	\$9,221,052	\$9,436,887	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	1,256	1,452	1,452	1,781	1,819	-
3400 Other Funds Ltd	665	758	758	842	938	-
6400 Federal Funds Ltd	57	96	96	105	27	-
All Funds	1,978	2,306	2,306	2,728	2,784	-
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	738,881	805,736	831,652	1,020,153	1,044,872	-
3400 Other Funds Ltd	294,636	337,993	350,020	388,424	433,358	-
6400 Federal Funds Ltd	23,344	37,601	39,801	47,428	11,856	-
All Funds	1,056,861	1,181,330	1,221,473	1,456,005	1,490,086	-

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3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	310,239	323,359	332,998	365,251	365,251	-
3400 Other Funds Ltd	122,375	131,303	139,688	152,247	152,247	-
6400 Federal Funds Ltd	9,763	19,792	19,792	18,589	18,589	-
All Funds	442,377	474,454	492,478	536,087	536,087	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	393,635	420,165	433,923	494,252	506,228	-
3400 Other Funds Ltd	148,930	176,254	182,639	188,187	209,956	-
6400 Federal Funds Ltd	12,848	19,609	20,777	22,978	5,744	-
All Funds	555,413	616,028	637,339	705,417	721,928	-
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	1,780	-	1	1	1	-
3400 Other Funds Ltd	-	-	3	3	3	-
All Funds	1,780	-	4	4	4	-
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	1,687	2,142	2,142	2,793	2,849	-
3400 Other Funds Ltd	802	1,119	1,119	1,320	1,472	-
6400 Federal Funds Ltd	73	141	141	165	42	-
All Funds	2,562	3,402	3,402	4,278	4,363	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	26,944	33,135	34,214	35,190	35,190	-
3400 Other Funds Ltd	11,483	13,255	13,756	14,760	14,760	-
All Funds	38,427	46,390	47,970	49,950	49,950	-

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3270 Flexible Benefits						
4400 Lottery Funds Ltd	964,124	1,108,675	1,124,843	1,235,468	1,260,806	-
3400 Other Funds Ltd	486,226	578,507	586,944	584,002	651,772	-
6400 Federal Funds Ltd	37,912	73,266	74,334	73,266	18,318	-
All Funds	1,488,262	1,760,448	1,786,121	1,892,736	1,930,896	-
3280 Other OPE						
4400 Lottery Funds Ltd	27,244	471,684	471,684	482,708	482,708	-
3400 Other Funds Ltd	-	102,400	102,400	105,472	105,472	-
All Funds	27,244	574,084	574,084	588,180	588,180	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	2,465,790	3,166,348	3,232,909	3,637,597	3,699,724	-
3400 Other Funds Ltd	1,065,117	1,341,589	1,377,327	1,435,257	1,569,978	-
6400 Federal Funds Ltd	83,997	150,505	154,941	162,531	54,576	-
TOTAL OTHER PAYROLL EXPENSES	\$3,614,904	\$4,658,442	\$4,765,177	\$5,235,385	\$5,324,278	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	-	-	(29,387)	(29,387)	-
3400 Other Funds Ltd	-	-	-	(12,245)	(12,245)	-
6400 Federal Funds Ltd	-	-	-	(1,407)	(1,407)	-
All Funds	-	-	-	(43,039)	(43,039)	-
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	279,931	279,931	-	(153,447)	-
3400 Other Funds Ltd	-	54,959	54,959	-	230	-

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6400 Federal Funds Ltd	-	11,279	11,279	-	2	-
All Funds	-	346,169	346,169	-	(153,215)	-
3470 Undistributed (P.S.)						
4400 Lottery Funds Ltd	-	(166,032)	(47,032)	-	-	-
3991 PERS Policy Adjustment						
4400 Lottery Funds Ltd	-	(191,228)	(191,228)	-	-	-
3400 Other Funds Ltd	-	(92,442)	(92,442)	-	-	-
6400 Federal Funds Ltd	-	(9,227)	(9,227)	-	-	-
All Funds	-	(292,897)	(292,897)	-	-	-
P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(77,329)	41,671	(29,387)	(182,834)	-
3400 Other Funds Ltd	-	(37,483)	(37,483)	(12,245)	(12,015)	-
6400 Federal Funds Ltd	-	2,052	2,052	(1,407)	(1,405)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$112,760)	\$6,240	(\$43,039)	(\$196,254)	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	8,275,683	8,581,399	8,946,809	10,068,942	10,134,167	-
3400 Other Funds Ltd	3,159,417	3,608,075	3,727,280	3,882,968	4,302,481	-
6400 Federal Funds Ltd	256,108	408,877	428,577	461,488	128,263	-
TOTAL PERSONAL SERVICES	\$11,691,208	\$12,598,351	\$13,102,666	\$14,413,398	\$14,564,911	-
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	304,506	310,462	310,462	347,276	347,724	-
3400 Other Funds Ltd	58,521	70,323	70,323	72,433	72,433	-

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6400 Federal Funds Ltd	4,666	3,000	3,000	-	-	-
All Funds	367,693	383,785	383,785	419,709	420,157	-
4125 Out of State Travel						
4400 Lottery Funds Ltd	381,573	552,716	552,716	604,264	595,264	-
3400 Other Funds Ltd	40,077	23,631	23,631	24,340	25,590	-
6400 Federal Funds Ltd	108,885	90,000	90,000	-	-	-
All Funds	530,535	666,347	666,347	628,604	620,854	-
4150 Employee Training						
4400 Lottery Funds Ltd	28,244	40,781	40,781	52,807	53,107	-
3400 Other Funds Ltd	11,271	29,925	29,925	10,959	12,059	-
6400 Federal Funds Ltd	1,245	-	-	-	-	-
All Funds	40,760	70,706	70,706	63,766	65,166	-
4175 Office Expenses						
4400 Lottery Funds Ltd	80,084	85,070	85,070	103,403	107,503	-
3400 Other Funds Ltd	37,169	37,016	37,016	41,156	43,356	-
6400 Federal Funds Ltd	2,503	2,099	2,099	-	-	-
All Funds	119,756	124,185	124,185	144,559	150,859	-
4200 Telecommunications						
4400 Lottery Funds Ltd	131,636	69,062	69,062	89,926	94,426	-
3400 Other Funds Ltd	23,420	47,511	47,511	48,937	51,837	-
All Funds	155,056	116,573	116,573	138,863	146,263	-
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	165,213	184,346	184,346	337,801	311,124	-

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3200 Other Funds Non-Ltd	4,794	6,752	6,752	6,529	6,013	-
3400 Other Funds Ltd	42,055	65,151	65,151	151,501	139,536	-
6400 Federal Funds Ltd	259	161	161	242	223	-
All Funds	212,321	256,410	256,410	496,073	456,896	-
4250 Data Processing						
4400 Lottery Funds Ltd	-	3,601	3,601	3,709	7,309	-
3400 Other Funds Ltd	-	104,927	104,927	66,874	67,674	-
All Funds	-	108,528	108,528	70,583	74,983	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	53,436	58,746	58,746	60,508	60,508	-
3400 Other Funds Ltd	12,599	72,267	72,267	74,435	74,435	-
6400 Federal Funds Ltd	153,431	138,000	138,000	-	-	-
All Funds	219,466	269,013	269,013	134,943	134,943	-
4300 Professional Services						
4400 Lottery Funds Ltd	883,796	661,724	661,724	710,314	883,314	-
3200 Other Funds Non-Ltd	6,775	-	-	-	-	-
3400 Other Funds Ltd	267,629	1,627,873	1,627,873	1,681,593	1,681,593	-
6400 Federal Funds Ltd	427,600	145,280	145,280	134,579	134,579	-
All Funds	1,585,800	2,434,877	2,434,877	2,526,486	2,699,486	-
4315 IT Professional Services						
4400 Lottery Funds Ltd	15,090	-	-	-	-	-
3400 Other Funds Ltd	-	50,615	50,615	52,285	52,285	-
6400 Federal Funds Ltd	19,037	1,500	1,500	-	-	-

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All Funds	34,127	52,115	52,115	52,285	52,285	-
4325 Attorney General						
4400 Lottery Funds Ltd	47,103	101,895	101,895	103,936	99,064	-
3200 Other Funds Non-Ltd	28,593	100,000	100,000	119,200	119,200	-
3400 Other Funds Ltd	58,230	51,477	51,477	61,361	52,897	-
6400 Federal Funds Ltd	2,274	9,846	9,846	11,736	11,186	-
All Funds	136,200	263,218	263,218	296,233	282,347	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	2,852	226,637	226,637	233,436	233,436	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	4,275	3,356	3,356	5,492	5,492	-
3400 Other Funds Ltd	416	2,298	2,298	3,305	3,305	-
All Funds	4,691	5,654	5,654	8,797	8,797	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	62,132	56,508	56,508	67,203	63,203	-
3400 Other Funds Ltd	2,101	4,886	4,886	5,032	5,032	-
6400 Federal Funds Ltd	506	450	450	-	-	-
All Funds	64,739	61,844	61,844	72,235	68,235	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	461,924	465,915	465,915	489,732	509,413	-
3400 Other Funds Ltd	101,879	68,411	68,411	70,464	70,464	-
6400 Federal Funds Ltd	4,295	4,000	4,000	-	-	-
All Funds	568,098	538,326	538,326	560,196	579,877	-

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4450 Fuels and Utilities						
4400 Lottery Funds Ltd	8,804	-	-	-	-	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	17,412	-	-	-	-	-
3400 Other Funds Ltd	155	-	-	-	-	-
All Funds	17,567	-	-	-	-	-
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	241,034	56,153	56,153	-	-	-
3200 Other Funds Non-Ltd	21,181	-	-	-	-	-
3400 Other Funds Ltd	22,753	134,551	134,551	905,595	495,147	-
6400 Federal Funds Ltd	15,000	-	-	-	-	-
All Funds	299,968	190,704	190,704	905,595	495,147	-
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(65,487)	(30,487)	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	6,448	27,616	27,616	33,025	43,725	-
3400 Other Funds Ltd	2,737	7,298	7,298	7,517	7,517	-
All Funds	9,185	34,914	34,914	40,542	51,242	-
4715 IT Expendable Property						
4400 Lottery Funds Ltd	49,320	-	-	11,700	5,700	-
3400 Other Funds Ltd	12,065	-	-	-	2,000	-
All Funds	61,385	-	-	11,700	7,700	-

SERVICES & SUPPLIES

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4400 Lottery Funds Ltd	2,942,030	2,612,464	2,647,464	3,021,096	3,186,876	-
3200 Other Funds Non-Ltd	61,343	106,752	106,752	125,729	125,213	-
3400 Other Funds Ltd	695,929	2,624,797	2,624,797	3,511,223	3,090,596	-
6400 Federal Funds Ltd	739,701	394,336	394,336	146,557	145,988	-
TOTAL SERVICES & SUPPLIES	\$4,439,003	\$5,738,349	\$5,773,349	\$6,804,605	\$6,548,673	-
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	11,398	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
4400 Lottery Funds Ltd	-	354,909	354,909	365,556	365,556	-
3200 Other Funds Non-Ltd	369,986	400,000	400,000	300,000	300,000	-
6400 Federal Funds Ltd	454,681	236,544	236,544	243,640	243,640	-
All Funds	824,667	991,453	991,453	909,196	909,196	-
6020 Dist to Counties						
4400 Lottery Funds Ltd	-	129,151	129,151	133,026	133,026	-
3200 Other Funds Non-Ltd	19,241	-	-	-	-	-
All Funds	19,241	129,151	129,151	133,026	133,026	-
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	1,807,986	4,881,491	5,281,491	351,736	351,736	-
3200 Other Funds Non-Ltd	222,176	-	-	-	-	-
3400 Other Funds Ltd	-	298,459	298,459	307,413	307,413	-
6400 Federal Funds Ltd	120,103	-	-	-	-	-

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All Funds	2,150,265	5,179,950	5,579,950	659,149	659,149	-
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	352,788	22,834,532	22,834,532	22,580,793	26,680,793	-
3200 Other Funds Non-Ltd	-	1,000,000	1,000,000	11,030,000	2,430,000	-
3400 Other Funds Ltd	333,932	7,092,727	7,092,727	3,905,509	4,805,509	-
6400 Federal Funds Ltd	438,978	3,935,275	3,935,275	4,053,333	4,053,333	-
All Funds	1,125,698	34,862,534	34,862,534	41,569,635	37,969,635	-
6045 Dist to Comm College Districts						
4400 Lottery Funds Ltd	1,945,774	-	-	200,000	200,000	-
6400 Federal Funds Ltd	14,400	-	-	-	-	-
All Funds	1,960,174	-	-	200,000	200,000	-
6050 Dist to Non-Profit Organizations						
4400 Lottery Funds Ltd	16,853,020	19,900,000	20,900,000	31,365,000	30,715,000	-
3200 Other Funds Non-Ltd	182,933	-	-	-	-	-
6400 Federal Funds Ltd	244,158	-	-	-	-	-
All Funds	17,280,111	19,900,000	20,900,000	31,365,000	30,715,000	-
6080 Loans Made - Other						
4400 Lottery Funds Ltd	6,311,409	-	-	-	-	-
3200 Other Funds Non-Ltd	7,401,846	13,800,000	13,800,000	53,624,476	29,224,476	-
6400 Federal Funds Ltd	800,000	3,003,577	3,003,577	3,093,684	3,093,684	-
All Funds	14,513,255	16,803,577	16,803,577	56,718,160	32,318,160	-
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	151,451	151,451	152,875	152,875	-

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 Business, Innovation, Trade

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3200 Other Funds Non-Ltd	-	-	-	-	4,903,462	-
3400 Other Funds Ltd	-	-	-	-	1,500,000	-
All Funds	-	151,451	151,451	152,875	6,556,337	-
6090 Undistributed (S.P.)						
4400 Lottery Funds Ltd	-	(960,359)	(960,359)	-	-	-
6123 Spc Pmt to OR Business Development						
4400 Lottery Funds Ltd	950,000	-	-	-	-	-
6580 Spc Pmt to OR University System						
4400 Lottery Funds Ltd	205,000	-	-	-	-	-
6586 Spc Pmt to Comm Coll/Wkfrc Dev						
4400 Lottery Funds Ltd	200,000	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
4400 Lottery Funds Ltd	-	16,405	16,405	11,353	11,353	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	80,885	-	-	-	-	-
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	28,706,862	47,307,580	48,707,580	55,160,339	58,610,339	-
3200 Other Funds Non-Ltd	8,196,182	15,200,000	15,200,000	64,954,476	36,857,938	-
3400 Other Funds Ltd	333,932	7,391,186	7,391,186	4,212,922	6,612,922	-
6400 Federal Funds Ltd	2,072,320	7,175,396	7,175,396	7,390,657	7,390,657	-
TOTAL SPECIAL PAYMENTS	\$39,309,296	\$77,074,162	\$78,474,162	\$131,718,394	\$109,471,856	-
EXPENDITURES						
4400 Lottery Funds Ltd	39,924,575	58,501,443	60,301,853	68,250,377	71,931,382	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3200 Other Funds Non-Ltd	8,257,525	15,306,752	15,306,752	65,080,205	36,983,151	-
3400 Other Funds Ltd	4,200,676	13,624,058	13,743,263	11,607,113	14,005,999	-
6400 Federal Funds Ltd	3,068,129	7,978,609	7,998,309	7,998,702	7,664,908	-
TOTAL EXPENDITURES	\$55,450,905	\$95,410,862	\$97,350,177	\$152,936,397	\$130,585,440	-
ENDING BALANCE						
4400 Lottery Funds Ltd	8,490,263	672,361	271,951	271,951	-	-
3200 Other Funds Non-Ltd	26,144,883	10,514,686	10,514,686	15,394,542	15,411,933	-
3400 Other Funds Ltd	2,863,050	1,330,312	1,211,107	615,651	302,855	-
6400 Federal Funds Ltd	10,578,395	9,755,957	9,755,957	5,204,316	5,538,110	-
TOTAL ENDING BALANCE	\$48,076,591	\$22,273,316	\$21,753,701	\$21,486,460	\$21,252,898	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	56	58	58	62	64	-
TOTAL AUTHORIZED POSITIONS	56	58	58	62	64	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	53.80	55.13	55.13	60.00	61.26	-
8280 FTE Reconciliation	-	-	-	-	(0.02)	-
TOTAL AUTHORIZED FTE	53.80	55.13	55.13	60.00	61.24	-

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BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	168,732,563	61,065,394	61,065,394	71,289,557	71,289,557	-
3230 Other Funds Debt Svc Non-Ltd	7,699,937	-	-	36,000	36,000	-
3400 Other Funds Ltd	3,046,006	312,186	312,186	29,892,910	29,892,910	-
6400 Federal Funds Ltd	265,247	-	-	-	-	-
All Funds	179,743,753	61,377,580	61,377,580	101,218,467	101,218,467	-
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	-	21,329,760	21,329,760	-	-	-
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	168,732,563	82,395,154	82,395,154	71,289,557	71,289,557	-
3230 Other Funds Debt Svc Non-Ltd	7,699,937	-	-	36,000	36,000	-
3400 Other Funds Ltd	3,046,006	312,186	312,186	29,892,910	29,892,910	-
6400 Federal Funds Ltd	265,247	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$179,743,753	\$82,707,340	\$82,707,340	\$101,218,467	\$101,218,467	-
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	200	284,670	284,670	284,670	284,670	-
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	30,000,000	30,000,000	101,340,000	100,000,000	-
0565 Lottery Bonds						

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3200 Other Funds Non-Ltd	-	12,000,000	12,000,000	110,392,560	37,903,462	-
3400 Other Funds Ltd	-	258,581	9,849,174	1,447,440	15,036,141	-
All Funds	-	12,258,581	21,849,174	111,840,000	52,939,603	-
0570 Revenue Bonds						
3200 Other Funds Non-Ltd	10,246,249	27,521,174	27,521,174	30,000,000	30,000,000	-
BOND SALES						
3200 Other Funds Non-Ltd	10,246,249	39,521,174	39,521,174	140,392,560	67,903,462	-
3400 Other Funds Ltd	-	30,258,581	39,849,174	102,787,440	115,036,141	-
TOTAL BOND SALES	\$10,246,249	\$69,779,755	\$79,370,348	\$243,180,000	\$182,939,603	-
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	36,235,500	40,530,689	40,530,689	32,741,724	32,741,724	-
3230 Other Funds Debt Svc Non-Ltd	831	36,000	36,000	36,000	36,000	-
3400 Other Funds Ltd	4,247	-	-	214	214	-
All Funds	36,240,578	40,566,689	40,566,689	32,777,938	32,777,938	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	90,000,339	61,343,534	61,343,534	56,625,618	56,625,618	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	8,021,489	8,021,489	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6400 Federal Funds Ltd	24,033,304	29,166,213	29,206,812	29,724,756	29,724,756	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	42,584,549	2,700,000	2,700,000	4,200,000	4,200,000	-
3230 Other Funds Debt Svc Non-Ltd	74,464,241	37,203,356	37,203,356	30,198,661	30,198,661	-
3400 Other Funds Ltd	4,806,541	6,962,489	6,962,489	7,259,315	7,259,315	-
All Funds	121,855,331	46,865,845	46,865,845	41,657,976	41,657,976	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	1,458,768	1,458,768	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
1443 Tsfr From Oregon Health Authority						
3200 Other Funds Non-Ltd	26,369,043	16,901,791	16,901,791	17,736,000	17,736,000	-
3400 Other Funds Ltd	821,158	529,000	529,000	548,000	548,000	-
All Funds	27,190,201	17,430,791	17,430,791	18,284,000	18,284,000	-
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
3200 Other Funds Non-Ltd	68,953,592	19,601,791	19,601,791	21,936,000	21,936,000	-
3230 Other Funds Debt Svc Non-Ltd	74,464,241	37,203,356	37,203,356	30,198,661	30,198,661	-
3400 Other Funds Ltd	5,627,699	8,950,257	8,950,257	7,807,315	7,807,315	-
TOTAL TRANSFERS IN	\$149,045,532	\$65,755,404	\$65,755,404	\$59,941,976	\$66,941,976	-
REVENUE CATEGORIES						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-

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3200 Other Funds Non-Ltd	205,435,880	161,281,858	161,281,858	251,980,572	179,491,474	-
3230 Other Funds Debt Svc Non-Ltd	74,465,072	37,239,356	37,239,356	30,234,661	30,234,661	-
3400 Other Funds Ltd	5,631,946	39,208,838	48,799,431	118,616,458	130,865,159	-
6400 Federal Funds Ltd	24,033,304	29,166,213	29,206,812	29,724,756	29,724,756	-
TOTAL REVENUE CATEGORIES	\$309,566,202	\$266,896,265	\$276,527,457	\$430,556,447	\$377,316,050	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(119,774,833)	(48,185,154)	(48,185,154)	(43,475,454)	(43,417,329)	-
3230 Other Funds Debt Svc Non-Ltd	(1,549,625)	-	-	-	-	-
3400 Other Funds Ltd	(1,546,688)	-	-	-	-	-
All Funds	(122,871,146)	(48,185,154)	(48,185,154)	(43,475,454)	(43,417,329)	-
2050 Transfer to Other						
3200 Other Funds Non-Ltd	-	-	-	(10,392,560)	-	-
2107 Tsfr To Administrative Svcs						
3200 Other Funds Non-Ltd	(187,225)	-	-	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(196,748)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						
6400 Federal Funds Ltd	(4,005,602)	(200,000)	(200,000)	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(119,962,058)	(48,185,154)	(48,185,154)	(53,868,014)	(43,417,329)	-
3230 Other Funds Debt Svc Non-Ltd	(1,549,625)	-	-	-	-	-
3400 Other Funds Ltd	(1,743,436)	-	-	-	-	-

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6400 Federal Funds Ltd	(4,005,602)	(200,000)	(200,000)	-	-	-
TOTAL TRANSFERS OUT	(\$127,260,721)	(\$48,385,154)	(\$48,385,154)	(\$53,868,014)	(\$43,417,329)	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
3200 Other Funds Non-Ltd	254,206,385	195,491,858	195,491,858	269,402,115	207,363,702	-
3230 Other Funds Debt Svc Non-Ltd	80,615,384	37,239,356	37,239,356	30,270,661	30,270,661	-
3400 Other Funds Ltd	6,934,516	39,521,024	49,111,617	148,509,368	160,758,069	-
6400 Federal Funds Ltd	20,292,949	28,966,213	29,006,812	29,724,756	29,724,756	-
TOTAL AVAILABLE REVENUES	\$362,049,234	\$301,218,451	\$310,849,643	\$477,906,900	\$435,117,188	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,978,001	3,533,940	3,671,380	3,616,327	3,664,555	-
6400 Federal Funds Ltd	702,323	679,620	710,748	637,529	637,529	-
All Funds	3,680,324	4,213,560	4,382,128	4,253,856	4,302,084	-
3190 All Other Differential						
3400 Other Funds Ltd	7,136	-	-	-	-	-
6400 Federal Funds Ltd	2	-	-	-	-	-
All Funds	7,138	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	2,985,137	3,533,940	3,671,380	3,616,327	3,664,555	-
6400 Federal Funds Ltd	702,325	679,620	710,748	637,529	637,529	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
TOTAL SALARIES & WAGES	\$3,687,462	\$4,213,560	\$4,382,128	\$4,253,856	\$4,302,084	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,002	1,126	1,126	1,150	1,172	-
6400 Federal Funds Ltd	159	234	234	214	214	-
All Funds	1,161	1,360	1,360	1,364	1,386	-
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	478,675	518,431	538,236	571,020	578,635	-
6400 Federal Funds Ltd	72,055	99,696	104,182	100,663	100,663	-
All Funds	550,730	618,127	642,418	671,683	679,298	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	199,129	212,053	214,260	217,023	217,023	-
6400 Federal Funds Ltd	30,026	41,981	41,981	39,456	39,456	-
All Funds	229,155	254,034	256,241	256,479	256,479	-
3230 Social Security Taxes						
3400 Other Funds Ltd	240,121	270,350	280,864	276,653	280,342	-
6400 Federal Funds Ltd	35,817	51,990	54,371	48,768	48,768	-
All Funds	275,938	322,340	335,235	325,421	329,110	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	4,626	87,768	87,768	90,401	90,401	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,297	1,662	1,662	1,808	1,842	-
6400 Federal Funds Ltd	191	344	344	331	331	-

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All Funds	1,488	2,006	2,006	2,139	2,173	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	18,697	21,202	22,027	21,040	21,040	-
3270 Flexible Benefits						
3400 Other Funds Ltd	754,769	859,363	871,895	798,307	813,571	-
6400 Federal Funds Ltd	107,994	178,589	181,193	148,061	148,061	-
All Funds	862,763	1,037,952	1,053,088	946,368	961,632	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,698,316	1,971,955	2,017,838	1,977,402	2,004,026	-
6400 Federal Funds Ltd	246,242	372,834	382,305	337,493	337,493	-
TOTAL OTHER PAYROLL EXPENSES	\$1,944,558	\$2,344,789	\$2,400,143	\$2,314,895	\$2,341,519	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(36,867)	(36,867)	(24,085)	(24,085)	-
6400 Federal Funds Ltd	-	(12,289)	(12,289)	(4,608)	(4,608)	-
All Funds	-	(49,156)	(49,156)	(28,693)	(28,693)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	151,047	151,047	-	11,436	-
6400 Federal Funds Ltd	-	29,908	29,908	-	-	-
All Funds	-	180,955	180,955	-	11,436	-
3991 PERS Policy Adjustment						
3400 Other Funds Ltd	-	(127,223)	(127,223)	-	-	-
6400 Federal Funds Ltd	-	(24,466)	(24,466)	-	-	-

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All Funds	-	(151,689)	(151,689)	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(13,043)	(13,043)	(24,085)	(12,649)	-
6400 Federal Funds Ltd	-	(6,847)	(6,847)	(4,608)	(4,608)	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$19,890)	(\$19,890)	(\$28,693)	(\$17,257)	-
PERSONAL SERVICES						
3400 Other Funds Ltd	4,683,453	5,492,852	5,676,175	5,569,644	5,655,932	-
6400 Federal Funds Ltd	948,567	1,045,607	1,086,206	970,414	970,414	-
TOTAL PERSONAL SERVICES	\$5,632,020	\$6,538,459	\$6,762,381	\$6,540,058	\$6,626,346	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	82,585	136,120	136,120	143,704	144,954	-
6400 Federal Funds Ltd	9,010	39,936	39,936	40,634	40,634	-
All Funds	91,595	176,056	176,056	184,338	185,588	-
4125 Out of State Travel						
3400 Other Funds Ltd	49,986	43,688	43,688	45,249	46,349	-
6400 Federal Funds Ltd	4,547	27,392	27,392	26,964	26,964	-
All Funds	54,533	71,080	71,080	72,213	73,313	-
4150 Employee Training						
3400 Other Funds Ltd	31,818	38,778	38,778	40,305	40,305	-
6400 Federal Funds Ltd	985	13,466	13,466	12,870	12,870	-
All Funds	32,803	52,244	52,244	53,175	53,175	-
4175 Office Expenses						

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3400 Other Funds Ltd	41,251	49,158	49,158	56,026	58,226	-
6400 Federal Funds Ltd	9,171	40,232	40,232	40,439	40,439	-
All Funds	50,422	89,390	89,390	96,465	98,665	-
4200 Telecommunications						
3400 Other Funds Ltd	48,810	21,621	21,621	26,970	29,870	-
6400 Federal Funds Ltd	2,801	1,606	1,606	1,604	1,604	-
All Funds	51,611	23,227	23,227	28,574	31,474	-
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	40,520	107,562	107,562	84,752	78,059	-
3400 Other Funds Ltd	112,403	139,979	139,979	266,532	245,483	-
6400 Federal Funds Ltd	85	-	-	241	222	-
All Funds	153,008	247,541	247,541	351,525	323,764	-
4250 Data Processing						
3400 Other Funds Ltd	335	9,020	9,020	9,291	10,091	-
6400 Federal Funds Ltd	-	3,729	3,729	3,841	3,841	-
All Funds	335	12,749	12,749	13,132	13,932	-
4275 Publicity and Publications						
3400 Other Funds Ltd	10,452	20,911	20,911	21,538	21,538	-
6400 Federal Funds Ltd	359	36,864	36,864	37,970	37,970	-
All Funds	10,811	57,775	57,775	59,508	59,508	-
4300 Professional Services						
3200 Other Funds Non-Ltd	60,862	88,000	88,000	90,681	90,681	-
3400 Other Funds Ltd	271,672	497,266	497,266	513,676	513,676	-

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6400 Federal Funds Ltd	20	214,627	214,627	221,710	221,710	-
All Funds	332,554	799,893	799,893	826,067	826,067	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	2,056	2,056	2,124	2,124	-
4325 Attorney General						
3200 Other Funds Non-Ltd	13,228	61,500	61,500	73,308	73,308	-
3400 Other Funds Ltd	37,588	65,587	65,587	78,180	71,079	-
6400 Federal Funds Ltd	7,022	7,770	7,770	9,262	8,828	-
All Funds	57,838	134,857	134,857	160,750	153,215	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	240	6,613	6,613	8,418	8,418	-
6400 Federal Funds Ltd	-	5,120	5,120	5,274	5,274	-
All Funds	240	11,733	11,733	13,692	13,692	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	35,992	14,117	14,117	14,541	14,541	-
6400 Federal Funds Ltd	15,990	15,872	15,872	16,348	16,348	-
All Funds	51,982	29,989	29,989	30,889	30,889	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	366,575	271,861	271,861	283,175	283,175	-
6400 Federal Funds Ltd	6,036	53,049	53,049	52,413	52,413	-
All Funds	372,611	324,910	324,910	335,588	335,588	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	6,809	8,704	8,704	8,965	8,965	-

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Cross Reference Number: 12300-300-00-00-00000

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6400 Federal Funds Ltd	-	39,424	39,424	40,607	40,607	-
All Funds	6,809	48,128	48,128	49,572	49,572	-
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	168,112	157,500	157,500	162,225	162,225	-
3400 Other Funds Ltd	5,126	801,600	1,042,194	2,802,546	2,362,904	-
6400 Federal Funds Ltd	48	-	-	-	-	-
All Funds	173,286	959,100	1,199,694	2,964,771	2,525,129	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	5,411	25,354	25,354	29,115	31,115	-
6400 Federal Funds Ltd	-	44,868	44,868	46,214	46,214	-
All Funds	5,411	70,222	70,222	75,329	77,329	-
4715 IT Expendable Property						
3400 Other Funds Ltd	14,745	3,584	3,584	5,192	5,192	-
6400 Federal Funds Ltd	573	-	-	-	-	-
All Funds	15,318	3,584	3,584	5,192	5,192	-
SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	282,722	414,562	414,562	410,966	404,273	-
3400 Other Funds Ltd	1,121,798	2,156,017	2,396,611	4,355,547	3,898,005	-
6400 Federal Funds Ltd	56,647	543,955	543,955	556,391	555,938	-
TOTAL SERVICES & SUPPLIES	\$1,461,167	\$3,114,534	\$3,355,128	\$5,322,904	\$4,858,216	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3200 Other Funds Non-Ltd	2,900,462	4,050,000	4,050,000	3,751,500	3,751,500	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	-	-	2,500,000	2,000,000	2,000,000	-
6400 Federal Funds Ltd	13,072,118	18,984,867	18,984,867	19,554,413	19,554,413	-
All Funds	15,972,580	23,034,867	25,534,867	25,305,913	25,305,913	-
6020 Dist to Counties						
3200 Other Funds Non-Ltd	156,572	250,000	250,000	250,000	250,000	-
6400 Federal Funds Ltd	5,781,348	8,391,784	8,391,784	8,643,538	8,643,538	-
All Funds	5,937,920	8,641,784	8,641,784	8,893,538	8,893,538	-
6025 Dist to Other Gov Unit						
3200 Other Funds Non-Ltd	2,235,391	15,000,000	15,000,000	15,505,000	14,755,000	-
3400 Other Funds Ltd	256,234	15,448,402	15,448,401	45,654,353	45,219,055	-
6400 Federal Funds Ltd	65,000	-	-	-	-	-
All Funds	2,556,625	30,448,402	30,448,401	61,159,353	59,974,055	-
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	-	60,000	60,000	311,500	61,500	-
3400 Other Funds Ltd	-	-	6,850,000	6,000,000	6,000,000	-
All Funds	-	60,000	6,910,000	6,311,500	6,061,500	-
6040 Dist to Local School Districts						
3400 Other Funds Ltd	-	16,190,868	16,190,868	84,916,563	83,943,666	-
6050 Dist to Non-Profit Organizations						
6400 Federal Funds Ltd	119,920	-	-	-	-	-
6065 Loan Repaid To State Agencies						
3400 Other Funds Ltd	100,000	-	-	-	-	-
6080 Loans Made - Other						

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3200 Other Funds Non-Ltd	74,058,639	150,056,335	150,056,335	235,464,633	174,368,095	-
6085 Other Special Payments						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
3400 Other Funds Ltd	-	-	-	-	14,000,000	-
All Funds	-	-	-	-	21,000,000	-
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
3200 Other Funds Non-Ltd	79,351,064	169,416,335	169,416,335	255,282,633	193,186,095	-
3400 Other Funds Ltd	356,234	31,639,270	40,989,269	138,570,916	151,162,721	-
6400 Federal Funds Ltd	19,038,386	27,376,651	27,376,651	28,197,951	28,197,951	-
TOTAL SPECIAL PAYMENTS	\$98,745,684	\$228,432,256	\$237,782,255	\$422,051,500	\$379,546,767	-
DEBT SERVICE						
7100 Principal - Bonds						
3230 Other Funds Debt Svc Non-Ltd	63,685,000	25,076,000	25,076,000	19,074,500	19,074,500	-
7150 Interest - Bonds						
3230 Other Funds Debt Svc Non-Ltd	12,445,583	12,127,356	12,127,356	11,124,161	11,124,161	-
DEBT SERVICE						
3230 Other Funds Debt Svc Non-Ltd	76,130,583	37,203,356	37,203,356	30,198,661	30,198,661	-
TOTAL DEBT SERVICE	\$76,130,583	\$37,203,356	\$37,203,356	\$30,198,661	\$30,198,661	-
EXPENDITURES						
4400 Lottery Funds Ltd	-	-	-	-	7,000,000	-
3200 Other Funds Non-Ltd	79,633,786	169,830,897	169,830,897	255,693,599	193,590,368	-
3230 Other Funds Debt Svc Non-Ltd	76,130,583	37,203,356	37,203,356	30,198,661	30,198,661	-

Budget Support - Detail Revenues and Expenditures
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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3400 Other Funds Ltd	6,161,485	39,288,139	49,062,055	148,496,107	160,716,658	-
6400 Federal Funds Ltd	20,043,600	28,966,213	29,006,812	29,724,756	29,724,303	-
TOTAL EXPENDITURES	\$181,969,454	\$275,288,605	\$285,103,120	\$464,113,123	\$421,229,990	-
ENDING BALANCE						
3200 Other Funds Non-Ltd	174,572,599	25,660,961	25,660,961	13,708,516	13,773,334	-
3230 Other Funds Debt Svc Non-Ltd	4,484,801	36,000	36,000	72,000	72,000	-
3400 Other Funds Ltd	773,031	232,885	49,562	13,261	41,411	-
6400 Federal Funds Ltd	249,349	-	-	-	453	-
TOTAL ENDING BALANCE	\$180,079,780	\$25,929,846	\$25,746,523	\$13,793,777	\$13,887,198	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	33	34	34	31	31	-
TOTAL AUTHORIZED POSITIONS	33	34	34	31	31	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	33.00	34.00	34.00	31.00	31.50	-
TOTAL AUTHORIZED FTE	33.00	34.00	34.00	31.00	31.50	-

Budget Support - Detail Revenues and Expenditures
 2015-17 Biennium
 Film and Video

Cross Reference Number: 12300-500-00-00-00000

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
REVENUE CATEGORIES						
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	1,102,030	1,130,544	1,130,544	1,164,460	1,164,460	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	1,102,030	1,130,544	1,130,544	1,164,460	1,164,460	-
TOTAL AVAILABLE REVENUES	\$1,102,030	\$1,130,544	\$1,130,544	\$1,164,460	\$1,164,460	-
EXPENDITURES						
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	1,102,030	-	-	-	-	-
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	-	1,153,616	1,153,616	1,164,460	1,164,460	-
6090 Undistributed (S.P.)						
4400 Lottery Funds Ltd	-	(23,072)	(23,072)	-	-	-
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	1,102,030	1,130,544	1,130,544	1,164,460	1,164,460	-
TOTAL SPECIAL PAYMENTS	\$1,102,030	\$1,130,544	\$1,130,544	\$1,164,460	\$1,164,460	-

Budget Support - Detail Revenues and Expenditures
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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	16,222,278	18,120,344	18,120,344	22,955,184	22,955,184	-
6400 Federal Funds Ltd	593,695	-	-	-	-	-
All Funds	16,815,973	18,120,344	18,120,344	22,955,184	22,955,184	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	1,797,055	1,797,055	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	98,282	800,000	800,000	828,141	828,141	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	8,642,762	8,100,000	8,100,000	8,269,356	8,269,356	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	-	460,000	460,000	460,000	460,000	-
DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	8,642,762	8,560,000	8,560,000	8,729,356	8,729,356	-
TOTAL DONATIONS AND CONTRIBUTIONS	\$8,642,762	\$8,560,000	\$8,560,000	\$8,729,356	\$8,729,356	-

Budget Support - Detail Revenues and Expenditures
 2015-17 Biennium
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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	272,565	300,000	300,000	650,691	650,691	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,223,499	1,836,186	1,836,186	1,891,318	1,891,318	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	3,298,105	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	752,097	714,821	714,821	681,279	681,279	-
TRANSFERS IN						
3400 Other Funds Ltd	4,050,202	714,821	714,821	681,279	681,279	-
TOTAL TRANSFERS IN	\$4,050,202	\$714,821	\$714,821	\$681,279	\$681,279	-
REVENUE CATEGORIES						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
3400 Other Funds Ltd	13,063,811	12,171,876	12,171,876	10,889,467	10,889,467	-
6400 Federal Funds Ltd	1,223,499	1,836,186	1,836,186	1,891,318	1,891,318	-
TOTAL REVENUE CATEGORIES	\$18,129,789	\$18,383,078	\$18,504,671	\$16,896,709	\$16,892,541	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,298,105)	-	-	-	-	-
AVAILABLE REVENUES						

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
3400 Other Funds Ltd	25,987,984	30,292,220	30,292,220	33,844,651	33,844,651	-
6400 Federal Funds Ltd	1,817,194	1,836,186	1,836,186	1,891,318	1,891,318	-
TOTAL AVAILABLE REVENUES	\$31,647,657	\$36,503,422	\$36,625,015	\$39,851,893	\$39,847,725	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	625,310	723,239	748,019	748,963	748,963	-
3400 Other Funds Ltd	466,891	442,609	472,610	707,405	707,405	-
6400 Federal Funds Ltd	554	-	-	-	-	-
All Funds	1,092,755	1,165,848	1,220,629	1,456,368	1,456,368	-

3160 Temporary Appointments

3400 Other Funds Ltd	32,013	-	-	-	-	-
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3170 Overtime Payments

3400 Other Funds Ltd	682	-	-	-	-	-
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SALARIES & WAGES

8000 General Fund	625,310	723,239	748,019	748,963	748,963	-
3400 Other Funds Ltd	499,586	442,609	472,610	707,405	707,405	-
6400 Federal Funds Ltd	554	-	-	-	-	-

TOTAL SALARIES & WAGES	\$1,125,450	\$1,165,848	\$1,220,629	\$1,456,368	\$1,456,368	-
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	156	210	210	232	232	-
3400 Other Funds Ltd	213	150	150	252	252	-
All Funds	369	360	360	484	484	-
3220 Public Employees' Retire Cont						
8000 General Fund	89,130	106,099	109,670	118,262	118,262	-
3400 Other Funds Ltd	67,224	64,315	68,638	111,036	111,036	-
6400 Federal Funds Ltd	78	-	-	-	-	-
All Funds	156,432	170,414	178,308	229,298	229,298	-
3221 Pension Obligation Bond						
8000 General Fund	38,516	44,675	43,849	46,353	46,353	-
3400 Other Funds Ltd	29,149	27,341	26,835	31,417	31,417	-
6400 Federal Funds Ltd	34	-	-	-	-	-
All Funds	67,699	72,016	70,684	77,770	77,770	-
3230 Social Security Taxes						
8000 General Fund	46,686	55,328	57,224	57,295	57,295	-
3400 Other Funds Ltd	37,780	33,859	36,154	54,115	54,115	-
6400 Federal Funds Ltd	41	-	-	-	-	-
All Funds	84,507	89,187	93,378	111,410	111,410	-
3240 Unemployment Assessments						
8000 General Fund	1,664	-	1	1	1	-
3400 Other Funds Ltd	1,862	-	-	-	-	-
All Funds	3,526	-	1	1	1	-
3250 Worker's Comp. Assess. (WCD)						

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	237	311	311	363	363	-
3400 Other Funds Ltd	253	220	220	396	396	-
All Funds	490	531	531	759	759	-
3260 Mass Transit Tax						
8000 General Fund	3,754	4,339	4,488	4,494	4,494	-
3400 Other Funds Ltd	2,994	2,656	2,836	3,046	3,046	-
All Funds	6,748	6,995	7,324	7,540	7,540	-
3270 Flexible Benefits						
8000 General Fund	138,599	160,638	162,981	160,638	160,638	-
3400 Other Funds Ltd	94,953	114,114	115,778	175,170	175,170	-
6400 Federal Funds Ltd	115	-	-	-	-	-
All Funds	233,667	274,752	278,759	335,808	335,808	-
OTHER PAYROLL EXPENSES						
8000 General Fund	318,742	371,600	378,734	387,638	387,638	-
3400 Other Funds Ltd	234,428	242,655	250,611	375,432	375,432	-
6400 Federal Funds Ltd	268	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$553,438	\$614,255	\$629,345	\$763,070	\$763,070	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(24,578)	(24,578)	-	-	-
3465 Reconciliation Adjustment						
8000 General Fund	-	31,824	31,824	-	-	-
3400 Other Funds Ltd	-	19,290	19,290	-	-	-

Budget Support - Detail Revenues and Expenditures
 2015-17 Biennium
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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	-	51,114	51,114	-	-	-
3991 PERS Policy Adjustment						
8000 General Fund	-	(26,037)	(26,037)	-	-	-
3400 Other Funds Ltd	-	(15,783)	(15,783)	-	-	-
All Funds	-	(41,820)	(41,820)	-	-	-
P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	5,787	5,787	-	-	-
3400 Other Funds Ltd	-	(21,071)	(21,071)	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$15,284)	(\$15,284)	-	-	-
PERSONAL SERVICES						
8000 General Fund	944,052	1,100,626	1,132,540	1,136,601	1,136,601	-
3400 Other Funds Ltd	734,014	664,193	702,150	1,082,837	1,082,837	-
6400 Federal Funds Ltd	822	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$1,678,888	\$1,764,819	\$1,834,690	\$2,219,438	\$2,219,438	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	65,734	43,888	43,888	45,205	45,205	-
3400 Other Funds Ltd	55,705	42,638	42,638	48,918	48,918	-
6400 Federal Funds Ltd	13,442	23,525	23,525	24,231	24,231	-
All Funds	134,881	110,051	110,051	118,354	118,354	-
4125 Out of State Travel						
8000 General Fund	19,877	2,564	2,564	2,641	2,641	-
3400 Other Funds Ltd	1,839	4,494	4,494	4,629	4,629	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6400 Federal Funds Ltd	446	16,236	16,236	16,723	16,723	-
All Funds	22,162	23,294	23,294	23,993	23,993	-
4150 Employee Training						
8000 General Fund	3,784	6,039	6,039	6,473	6,473	-
3400 Other Funds Ltd	1,785	2,222	2,222	4,615	4,615	-
All Funds	5,569	8,261	8,261	11,088	11,088	-
4175 Office Expenses						
8000 General Fund	14,988	16,060	16,060	17,580	17,580	-
3400 Other Funds Ltd	24,609	45,091	45,091	51,366	51,366	-
6400 Federal Funds Ltd	1,170	8,197	8,197	8,443	8,443	-
All Funds	40,767	69,348	69,348	77,389	77,389	-
4200 Telecommunications						
8000 General Fund	13,946	13,505	13,505	13,910	13,910	-
3400 Other Funds Ltd	6,955	3,499	3,499	9,404	9,404	-
All Funds	20,901	17,004	17,004	23,314	23,314	-
4225 State Gov. Service Charges						
8000 General Fund	21,656	24,682	24,682	51,077	47,043	-
3400 Other Funds Ltd	11,336	12,840	12,840	26,218	24,147	-
All Funds	32,992	37,522	37,522	77,295	71,190	-
4250 Data Processing						
8000 General Fund	-	913	913	940	940	-
3400 Other Funds Ltd	-	30,680	30,680	31,600	31,600	-
All Funds	-	31,593	31,593	32,540	32,540	-

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<i>Description</i>	<i>2011-13 Actuals</i>	<i>2013-15 Leg Adopted Budget</i>	<i>2013-15 Leg Approved Budget</i>	<i>2015-17 Agency Request Budget</i>	<i>2015-17 Governor's Budget</i>	<i>2015-17 Leg Adopted Budget</i>
4275 Publicity and Publications						
8000 General Fund	17,872	20,957	20,957	21,586	21,586	-
3400 Other Funds Ltd	400,047	891,824	891,824	918,578	918,578	-
6400 Federal Funds Ltd	1,132	1,288	1,288	1,327	1,327	-
All Funds	419,051	914,069	914,069	941,491	941,491	-
4300 Professional Services						
8000 General Fund	64,010	47,340	47,340	48,902	48,902	-
3400 Other Funds Ltd	483,501	124,324	124,324	128,427	128,427	-
6400 Federal Funds Ltd	80,284	15,283	15,283	15,787	15,787	-
All Funds	627,795	186,947	186,947	193,116	193,116	-
4315 IT Professional Services						
8000 General Fund	58,852	-	-	-	-	-
3400 Other Funds Ltd	24,393	-	-	-	-	-
6400 Federal Funds Ltd	27,303	-	-	-	-	-
All Funds	110,548	-	-	-	-	-
4325 Attorney General						
8000 General Fund	58	2,407	2,407	2,869	2,735	-
3400 Other Funds Ltd	972	7,546	7,546	8,995	8,573	-
All Funds	1,030	9,953	9,953	11,864	11,308	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	321	321	-
3400 Other Funds Ltd	99	2,222	2,222	2,450	2,450	-
6400 Federal Funds Ltd	-	4,099	4,099	4,222	4,222	-

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Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	99	6,321	6,321	6,993	6,993	-
4400 Dues and Subscriptions						
8000 General Fund	26,256	11,513	11,513	11,858	11,858	-
3400 Other Funds Ltd	1,082	-	-	-	-	-
6400 Federal Funds Ltd	1,000	5,855	5,855	6,031	6,031	-
All Funds	28,338	17,368	17,368	17,889	17,889	-
4425 Facilities Rental and Taxes						
8000 General Fund	87,748	63,462	63,462	65,366	65,366	-
3400 Other Funds Ltd	56,305	11,935	11,935	12,293	12,293	-
6400 Federal Funds Ltd	2,078	-	-	-	-	-
All Funds	146,131	75,397	75,397	77,659	77,659	-
4575 Agency Program Related S and S						
8000 General Fund	39	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	3,767	-	-	1,534	1,534	-
3400 Other Funds Ltd	83,895	54,834	54,834	8,783	8,783	-
6400 Federal Funds Ltd	756	4,912	4,912	5,059	5,059	-
All Funds	88,418	59,746	59,746	15,376	15,376	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	282	1,326	1,326	1,366	1,366	-
3400 Other Funds Ltd	593	5,557	5,557	8,524	8,524	-
All Funds	875	6,883	6,883	9,890	9,890	-
4715 IT Expendable Property						

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-600-00-00-00000

2015-17 Biennium

Arts

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
8000 General Fund	7,363	-	-	-	-	-
3400 Other Funds Ltd	4,234	-	-	3,000	3,000	-
6400 Federal Funds Ltd	150	-	-	-	-	-
All Funds	11,747	-	-	3,000	3,000	-
SERVICES & SUPPLIES						
8000 General Fund	406,232	254,656	254,656	291,628	287,460	-
3400 Other Funds Ltd	1,157,350	1,239,706	1,239,706	1,267,800	1,265,307	-
6400 Federal Funds Ltd	127,761	79,395	79,395	81,823	81,823	-
TOTAL SERVICES & SUPPLIES	\$1,691,343	\$1,573,757	\$1,573,757	\$1,641,251	\$1,634,590	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	20,728	20,728	21,350	21,350	-
3400 Other Funds Ltd	10,000	-	-	-	-	-
6400 Federal Funds Ltd	5,800	-	-	-	-	-
All Funds	15,800	20,728	20,728	21,350	21,350	-
6020 Dist to Counties						
3400 Other Funds Ltd	116,299	800,706	800,706	824,727	824,727	-
6400 Federal Funds Ltd	3,600	-	-	-	-	-
All Funds	119,899	800,706	800,706	824,727	824,727	-
6025 Dist to Other Gov Unit						
8000 General Fund	406,300	-	-	-	-	-
3400 Other Funds Ltd	355,364	737,582	737,582	759,709	759,709	-
All Funds	761,664	737,582	737,582	759,709	759,709	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-600-00-00-00000

2015-17 Biennium

Arts

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6030 Dist to Non-Gov Units						
8000 General Fund	2,963	2,310,879	2,310,879	2,380,205	2,380,205	-
3400 Other Funds Ltd	-	2,994,892	2,994,892	3,084,739	3,084,739	-
6400 Federal Funds Ltd	-	1,686,529	1,686,529	1,737,125	1,737,125	-
All Funds	2,963	6,992,300	6,992,300	7,202,069	7,202,069	-
6035 Dist to Individuals						
8000 General Fund	88,342	277,806	277,806	286,140	286,140	-
3400 Other Funds Ltd	186,815	-	-	-	-	-
6400 Federal Funds Ltd	-	70,262	70,262	72,370	72,370	-
All Funds	275,157	348,068	348,068	358,510	358,510	-
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	11,200	-	-	-	-	-
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	17,057	-	-	-	-	-
6400 Federal Funds Ltd	8,000	-	-	-	-	-
All Funds	25,057	-	-	-	-	-
6050 Dist to Non-Profit Organizations						
8000 General Fund	1,969,090	500,000	500,000	-	-	-
3400 Other Funds Ltd	2,580,538	1,750,000	1,750,000	1,145,000	1,145,000	-
6400 Federal Funds Ltd	1,545,550	-	-	-	-	-
All Funds	6,095,178	2,250,000	2,250,000	1,145,000	1,145,000	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	7,000	7,000	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
6090 Undistributed (S.P.)						
8000 General Fund	-	(89,679)	-	-	-	-
6580 Spc Pmt to OR University System						
8000 General Fund	25,500	-	-	-	-	-
3400 Other Funds Ltd	59,650	-	-	-	-	-
6400 Federal Funds Ltd	90,000	-	-	-	-	-
All Funds	175,150	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
3400 Other Funds Ltd	165,784	257,000	257,000	250,000	250,000	-
SPECIAL PAYMENTS						
8000 General Fund	2,492,195	3,019,734	3,109,413	2,687,695	2,687,695	-
3400 Other Funds Ltd	3,491,507	6,540,180	6,540,180	6,071,175	6,071,175	-
6400 Federal Funds Ltd	1,664,150	1,756,791	1,756,791	1,809,495	1,809,495	-
TOTAL SPECIAL PAYMENTS	\$7,647,852	\$11,316,705	\$11,406,384	\$10,568,365	\$10,568,365	-
EXPENDITURES						
8000 General Fund	3,842,479	4,375,016	4,496,609	4,115,924	4,111,756	-
3400 Other Funds Ltd	5,382,871	8,444,079	8,482,036	8,421,812	8,419,319	-
6400 Federal Funds Ltd	1,792,733	1,836,186	1,836,186	1,891,318	1,891,318	-
TOTAL EXPENDITURES	\$11,018,083	\$14,655,281	\$14,814,831	\$14,429,054	\$14,422,393	-
ENDING BALANCE						
3400 Other Funds Ltd	20,605,113	21,848,141	21,810,184	25,422,839	25,425,332	-
6400 Federal Funds Ltd	24,461	-	-	-	-	-
TOTAL ENDING BALANCE	\$20,629,574	\$21,848,141	\$21,810,184	\$25,422,839	\$25,425,332	-

Budget Support - Detail Revenues and Expenditures
 2015-17 Biennium
 Arts

Cross Reference Number: 12300-600-00-00-00000

<i>Description</i>	<i>2011-13 Actuals</i>	<i>2013-15 Leg Adopted Budget</i>	<i>2013-15 Leg Approved Budget</i>	<i>2015-17 Agency Request Budget</i>	<i>2015-17 Governor's Budget</i>	<i>2015-17 Leg Adopted Budget</i>
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	9	9	9	11	11	-
TOTAL AUTHORIZED POSITIONS	9	9	9	11	11	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	9.00	9.00	9.00	11.00	11.00	-
TOTAL AUTHORIZED FTE	9.00	9.00	9.00	11.00	11.00	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-900-00-00-00000

2015-17 Biennium

Lottery & General Obligation Bond Debt Svc

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4430 Lottery Funds Debt Svc Ltd	10,394	3,888	3,888	-	-	-
3230 Other Funds Debt Svc Non-Ltd	27,110,959	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,128,219	50,935	50,935	-	-	-
All Funds	30,249,572	54,823	54,823	-	-	-
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	165,098	165,098	-	77,777	-
3430 Other Funds Debt Svc Ltd	6,192,892	(50,935)	(50,935)	-	-	-
All Funds	6,192,892	114,163	114,163	-	77,777	-
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	10,394	168,986	168,986	-	77,777	-
3230 Other Funds Debt Svc Non-Ltd	27,110,959	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	9,321,111	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$36,442,464	\$168,986	\$168,986	-	\$77,777	-
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
BOND SALES						
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	85,942,901	-	-	-	-	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-900-00-00-00000

2015-17 Biennium

Lottery & General Obligation Bond Debt Svc

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
All Funds	86,632,714	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	521,028	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	783,154	-	-	-	-	-
All Funds	1,304,182	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	13,833	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,655,428	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	24,221,133	-	-	-	-	-
All Funds	26,890,394	-	-	-	-	-
1040 Transfer In Lottery Proceeds						
4430 Lottery Funds Debt Svc Ltd	-	-	-	8,939,868	-	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	81,826,724	47,857,951	47,292,951	47,607,194	55,256,951	-
3430 Other Funds Debt Svc Ltd	2,682,435	5,000,000	5,000,000	400,000	400,000	-
All Funds	84,509,159	52,857,951	52,292,951	48,007,194	55,656,951	-
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	81,840,557	47,857,951	47,292,951	56,547,062	55,256,951	-
3230 Other Funds Debt Svc Non-Ltd	2,655,428	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	26,903,568	5,000,000	5,000,000	400,000	400,000	-
TOTAL TRANSFERS IN	\$111,399,553	\$52,857,951	\$52,292,951	\$56,947,062	\$55,656,951	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-900-00-00-00000

2015-17 Biennium

Lottery & General Obligation Bond Debt Svc

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
REVENUE CATEGORIES						
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4430 Lottery Funds Debt Svc Ltd	82,361,585	47,857,951	47,292,951	56,547,062	55,256,951	-
3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	88,598,329	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	27,686,722	5,000,000	5,000,000	400,000	400,000	-
TOTAL REVENUE CATEGORIES	\$199,336,449	\$56,733,209	\$56,168,209	\$70,163,247	\$70,593,814	-

TRANSFERS OUT

2010 Transfer Out - Intrafund

4430 Lottery Funds Debt Svc Ltd	(13,833)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(20,831,660)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(6,044,902)	-	-	-	-	-
All Funds	(26,890,395)	-	-	-	-	-

2107 Tsfr To Administrative Svcs

3430 Other Funds Debt Svc Ltd	(28,897,154)	-	-	-	-	-
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TRANSFERS OUT

4430 Lottery Funds Debt Svc Ltd	(13,833)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(20,831,660)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(34,942,056)	-	-	-	-	-

TOTAL TRANSFERS OUT	(\$55,787,549)	-	-	-	-	-
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AVAILABLE REVENUES

8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4430 Lottery Funds Debt Svc Ltd	82,358,146	48,026,937	47,461,937	56,547,062	55,334,728	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-900-00-00-00000

2015-17 Biennium

Lottery & General Obligation Bond Debt Svc

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	94,877,628	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
TOTAL AVAILABLE REVENUES	\$179,991,364	\$56,902,195	\$56,337,195	\$70,163,247	\$70,671,591	-

EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,655,428	-	-	-	-	-
All Funds	3,345,241	-	-	-	-	-

DEBT SERVICE

7050 Pmt To Ret Bond Escrow

3230 Other Funds Debt Svc Non-Ltd	92,222,200	-	-	-	-	-
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7100 Principal - Bonds

8030 General Fund Debt Svc	-	2,025,000	2,025,000	5,110,000	5,405,000	-
4430 Lottery Funds Debt Svc Ltd	65,486,171	37,858,411	37,858,411	38,778,020	37,963,020	-
3430 Other Funds Debt Svc Ltd	310,991	5,000,000	5,000,000	400,000	400,000	-
All Funds	65,797,162	44,883,411	44,883,411	44,288,020	43,768,020	-

7150 Interest - Bonds

8030 General Fund Debt Svc	-	1,850,258	1,850,258	8,106,185	9,531,863	-
4430 Lottery Funds Debt Svc Ltd	16,614,031	10,168,526	10,168,526	17,769,042	17,371,708	-
3430 Other Funds Debt Svc Ltd	1,754,786	-	-	-	-	-
All Funds	18,368,817	12,018,784	12,018,784	25,875,227	26,903,571	-

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 12300-900-00-00-00000

2015-17 Biennium

Lottery & General Obligation Bond Debt Svc

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
DEBT SERVICE						
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4430 Lottery Funds Debt Svc Ltd	82,100,202	48,026,937	48,026,937	56,547,062	55,334,728	-
3230 Other Funds Debt Svc Non-Ltd	92,222,200	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
TOTAL DEBT SERVICE	\$176,388,179	\$56,902,195	\$56,902,195	\$70,163,247	\$70,671,591	-
EXPENDITURES						
8030 General Fund Debt Svc	-	3,875,258	3,875,258	13,216,185	14,936,863	-
4430 Lottery Funds Debt Svc Ltd	82,100,202	48,026,937	48,026,937	56,547,062	55,334,728	-
3200 Other Funds Non-Ltd	689,813	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	94,877,628	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,065,777	5,000,000	5,000,000	400,000	400,000	-
TOTAL EXPENDITURES	\$179,733,420	\$56,902,195	\$56,902,195	\$70,163,247	\$70,671,591	-
ENDING BALANCE						
4430 Lottery Funds Debt Svc Ltd	257,944	-	(565,000)	-	-	-
TOTAL ENDING BALANCE	\$257,944	-	(\$565,000)	-	-	-

Description	2011-13 Actuals	2013-15 Leg Adopted Budget	2013-15 Leg Approved Budget	2015-17 Agency Request Budget	2015-17 Governor's Budget	2015-17 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	33,603	26,628	26,628	87,540	87,540	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	623	250	250	250	250	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	28,006	6,800	6,800	-	-	-
REVENUE CATEGORIES						
3400 Other Funds Ltd	28,629	7,050	7,050	250	250	-
TOTAL REVENUE CATEGORIES	\$28,629	\$7,050	\$7,050	\$250	\$250	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	62,232	33,678	33,678	87,790	87,790	-
TOTAL AVAILABLE REVENUES	\$62,232	\$33,678	\$33,678	\$87,790	\$87,790	-
ENDING BALANCE						
3400 Other Funds Ltd	62,232	33,678	33,678	87,790	87,790	-
TOTAL ENDING BALANCE	\$62,232	\$33,678	\$33,678	\$87,790	\$87,790	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
4400 Lottery Funds Ltd	573,464	573,464	0	-
3400 Other Funds Ltd	357,036	357,036	0	-
All Funds	930,500	930,500	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	-	43,198	43,198	100.00%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	573,464	616,662	43,198	7.53%
3400 Other Funds Ltd	357,036	357,036	0	-
TOTAL BEGINNING BALANCE	\$930,500	\$973,698	\$43,198	4.64%

REVENUE CATEGORIES

INTEREST EARNINGS

0605 Interest Income

3400 Other Funds Ltd	8,000	8,000	0	-
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	183,522	183,522	0	-
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	1,600,778	1,600,778	0	-
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1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	7,621,005	7,004,343	(616,662)	-8.09%
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TOTAL TRANSFERS IN

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	7,621,005	7,004,343	(616,662)	-8.09%
3400 Other Funds Ltd	1,600,778	1,600,778	0	-
TOTAL TRANSFERS IN	\$9,221,783	\$8,605,121	(\$616,662)	-6.69%
TOTAL REVENUES				
4400 Lottery Funds Ltd	7,621,005	7,004,343	(616,662)	-8.09%
3400 Other Funds Ltd	1,608,778	1,608,778	0	-
6400 Federal Funds Ltd	183,522	183,522	0	-
TOTAL REVENUES	\$9,413,305	\$8,796,643	(\$616,662)	-6.55%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	8,194,469	7,621,005	(573,464)	-7.00%
3400 Other Funds Ltd	1,965,814	1,965,814	0	-
6400 Federal Funds Ltd	183,522	183,522	0	-
TOTAL AVAILABLE REVENUES	\$10,343,805	\$9,770,341	(\$573,464)	-5.54%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
4400 Lottery Funds Ltd	3,781,601	3,596,777	(184,824)	-4.89%
3400 Other Funds Ltd	1,003,459	1,003,459	0	-
6400 Federal Funds Ltd	123,852	123,852	0	-
All Funds	4,908,912	4,724,088	(184,824)	-3.77%
3160 Temporary Appointments				
4400 Lottery Funds Ltd	69,600	69,600	0	-
3400 Other Funds Ltd	724	724	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	70,324	70,324	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	2,836	2,836	0	-
3190 All Other Differential				
3400 Other Funds Ltd	5,239	5,239	0	-
TOTAL SALARIES & WAGES				
4400 Lottery Funds Ltd	3,851,201	3,666,377	(184,824)	-4.80%
3400 Other Funds Ltd	1,012,258	1,012,258	0	-
6400 Federal Funds Ltd	123,852	123,852	0	-
TOTAL SALARIES & WAGES	\$4,987,311	\$4,802,487	(\$184,824)	-3.71%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	1,156	1,112	(44)	-3.81%
3400 Other Funds Ltd	340	340	0	-
6400 Federal Funds Ltd	44	44	0	-
All Funds	1,540	1,496	(44)	-2.86%
3220 Public Employees' Retire Cont				
4400 Lottery Funds Ltd	597,119	567,935	(29,184)	-4.89%
3400 Other Funds Ltd	159,720	159,720	0	-
6400 Federal Funds Ltd	19,556	19,556	0	-
All Funds	776,395	747,211	(29,184)	-3.76%
3221 Pension Obligation Bond				
4400 Lottery Funds Ltd	254,463	254,463	0	-
3400 Other Funds Ltd	32,320	32,320	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	286,783	286,783	0	-
3230 Social Security Taxes				
4400 Lottery Funds Ltd	289,293	275,155	(14,138)	-4.89%
3400 Other Funds Ltd	77,437	77,436	(1)	-0.00%
6400 Federal Funds Ltd	9,474	9,474	0	-
All Funds	376,204	362,065	(14,139)	-3.76%
3240 Unemployment Assessments				
4400 Lottery Funds Ltd	37,176	37,176	0	-
3400 Other Funds Ltd	1	1	0	-
All Funds	37,177	37,177	0	-
3250 Worker's Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	1,822	1,753	(69)	-3.79%
3400 Other Funds Ltd	525	525	0	-
6400 Federal Funds Ltd	68	68	0	-
All Funds	2,415	2,346	(69)	-2.86%
3260 Mass Transit Tax				
4400 Lottery Funds Ltd	26,428	26,428	0	-
3400 Other Funds Ltd	3,800	3,800	0	-
All Funds	30,228	30,228	0	-
3270 Flexible Benefits				
4400 Lottery Funds Ltd	804,415	773,887	(30,528)	-3.80%
3400 Other Funds Ltd	233,537	233,537	0	-
6400 Federal Funds Ltd	30,528	30,528	0	-
All Funds	1,068,480	1,037,952	(30,528)	-2.86%

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	2,011,872	1,937,909	(73,963)	-3.68%
3400 Other Funds Ltd	507,680	507,679	(1)	-0.00%
6400 Federal Funds Ltd	59,670	59,670	0	-
TOTAL OTHER PAYROLL EXPENSES	\$2,579,222	\$2,505,258	(\$73,964)	-2.87%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
4400 Lottery Funds Ltd	(33,584)	(33,584)	0	-
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	258,787	258,787	100.00%
3400 Other Funds Ltd	-	1	1	100.00%
All Funds	-	258,788	258,788	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
4400 Lottery Funds Ltd	(33,584)	225,203	258,787	770.57%
3400 Other Funds Ltd	-	1	1	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$33,584)	\$225,204	\$258,788	770.57%
TOTAL PERSONAL SERVICES				
4400 Lottery Funds Ltd	5,829,489	5,829,489	0	-
3400 Other Funds Ltd	1,519,938	1,519,938	0	-
6400 Federal Funds Ltd	183,522	183,522	0	-
TOTAL PERSONAL SERVICES	\$7,532,949	\$7,532,949	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	95,857	95,857	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,604	16,604	0	-
All Funds	112,461	112,461	0	-
4125 Out of State Travel				
4400 Lottery Funds Ltd	78,611	78,611	0	-
3400 Other Funds Ltd	8,682	8,682	0	-
All Funds	87,293	87,293	0	-
4150 Employee Training				
4400 Lottery Funds Ltd	36,033	36,033	0	-
4175 Office Expenses				
4400 Lottery Funds Ltd	68,411	68,411	0	-
4200 Telecommunications				
4400 Lottery Funds Ltd	36,305	36,305	0	-
3400 Other Funds Ltd	3,687	3,687	0	-
All Funds	39,992	39,992	0	-
4225 State Gov. Service Charges				
4400 Lottery Funds Ltd	113,043	113,043	0	-
4250 Data Processing				
4400 Lottery Funds Ltd	172,524	172,524	0	-
3400 Other Funds Ltd	61,308	61,308	0	-
All Funds	233,832	233,832	0	-
4275 Publicity and Publications				
4400 Lottery Funds Ltd	13,028	13,028	0	-
3400 Other Funds Ltd	71,542	71,542	0	-
All Funds	84,570	84,570	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
4400 Lottery Funds Ltd	150,028	150,028	0	-
4315 IT Professional Services				
4400 Lottery Funds Ltd	7,627	7,627	0	-
3400 Other Funds Ltd	51,400	51,400	0	-
All Funds	59,027	59,027	0	-
4325 Attorney General				
4400 Lottery Funds Ltd	53,355	53,355	0	-
3400 Other Funds Ltd	10,291	10,291	0	-
All Funds	63,646	63,646	0	-
4375 Employee Recruitment and Develop				
4400 Lottery Funds Ltd	7,343	7,343	0	-
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	12,587	12,587	0	-
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	578,397	578,397	0	-
3400 Other Funds Ltd	12,883	12,883	0	-
All Funds	591,280	591,280	0	-
4575 Agency Program Related S and S				
4400 Lottery Funds Ltd	9,000	9,000	0	-
4650 Other Services and Supplies				
4400 Lottery Funds Ltd	39,805	39,805	0	-
3400 Other Funds Ltd	135,511	135,511	0	-
All Funds	175,316	175,316	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	83,713	83,713	0	-
3400 Other Funds Ltd	6,657	6,657	0	-
All Funds	90,370	90,370	0	-
4715 IT Expendable Property				
4400 Lottery Funds Ltd	50,985	50,985	0	-
TOTAL SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	1,606,652	1,606,652	0	-
3400 Other Funds Ltd	378,565	378,565	0	-
TOTAL SERVICES & SUPPLIES	\$1,985,217	\$1,985,217	0	-
TOTAL EXPENDITURES				
4400 Lottery Funds Ltd	7,436,141	7,436,141	0	-
3400 Other Funds Ltd	1,898,503	1,898,503	0	-
6400 Federal Funds Ltd	183,522	183,522	0	-
TOTAL EXPENDITURES	\$9,518,166	\$9,518,166	0	-
ENDING BALANCE				
4400 Lottery Funds Ltd	758,328	184,864	(573,464)	-75.62%
3400 Other Funds Ltd	67,311	67,311	0	-
TOTAL ENDING BALANCE	\$825,639	\$252,175	(\$573,464)	-69.46%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	35	34	(1)	-2.86%
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	35	35	0	-
AUTHORIZED FTE				

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	35.00	34.00	(1.00)	-2.86%
8280 FTE Reconciliation	-	1.00	1.00	100.00%
TOTAL AUTHORIZED FTE	35.00	35.00	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
4400 Lottery Funds Ltd	271,951	271,951	0	-
3200 Other Funds Non-Ltd	20,414,686	20,414,686	0	-
3400 Other Funds Ltd	3,330,163	3,330,163	0	-
6400 Federal Funds Ltd	9,755,957	9,755,957	0	-
All Funds	33,772,757	33,772,757	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	-	7,299,962	7,299,962	100.00%
3400 Other Funds Ltd	-	900,000	900,000	100.00%
All Funds	-	8,199,962	8,199,962	100.00%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	271,951	7,571,913	7,299,962	2,684.29%
3200 Other Funds Non-Ltd	20,414,686	20,414,686	0	-
3400 Other Funds Ltd	3,330,163	4,230,163	900,000	27.03%
6400 Federal Funds Ltd	9,755,957	9,755,957	0	-
TOTAL BEGINNING BALANCE	\$33,772,757	\$41,972,719	\$8,199,962	24.28%

REVENUE CATEGORIES

LICENSES AND FEES

0205 Business Lic and Fees

3200 Other Funds Non-Ltd	2,000	2,000	0	-
3400 Other Funds Ltd	7,500	7,500	0	-
All Funds	9,500	9,500	0	-

CHARGES FOR SERVICES

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0410 Charges for Services				
3200 Other Funds Non-Ltd	840,000	840,000	0	-
3400 Other Funds Ltd	287,650	287,650	0	-
All Funds	1,127,650	1,127,650	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3200 Other Funds Non-Ltd	18,000	18,000	0	-
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	5,120,000	5,120,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	3,216,006	3,216,006	0	-
3400 Other Funds Ltd	51,450	51,450	0	-
All Funds	3,267,456	3,267,456	0	-
LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	9,075,988	9,075,988	0	-
3400 Other Funds Ltd	212,194	212,194	0	-
All Funds	9,288,182	9,288,182	0	-
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	241,830	241,830	0	-
3400 Other Funds Ltd	2,379,196	2,379,196	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,621,026	2,621,026	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,482,189	3,482,189	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	3,591,234	3,591,234	0	-
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	57,073,535	49,501,622	(7,571,913)	-13.27%
3400 Other Funds Ltd	1,198,550	1,198,550	0	-
All Funds	58,272,085	50,700,172	(7,571,913)	-12.99%
1730 Tsfr From Transportation, Dept				
3400 Other Funds Ltd	980,632	980,632	0	-
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	57,073,535	49,501,622	(7,571,913)	-13.27%
3400 Other Funds Ltd	5,770,416	5,770,416	0	-
TOTAL TRANSFERS IN	\$62,843,951	\$55,272,038	(\$7,571,913)	-12.05%
TOTAL REVENUES				
4400 Lottery Funds Ltd	57,073,535	49,501,622	(7,571,913)	-13.27%
3200 Other Funds Non-Ltd	13,393,824	13,393,824	0	-
3400 Other Funds Ltd	13,828,406	13,828,406	0	-
6400 Federal Funds Ltd	3,482,189	3,482,189	0	-
TOTAL REVENUES	\$87,777,954	\$80,206,041	(\$7,571,913)	-8.63%

TRANSFERS OUT

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(3,333,763)	(3,316,888)	16,875	0.51%
3400 Other Funds Ltd	(174,153)	(174,153)	0	-
All Funds	(3,507,916)	(3,491,041)	16,875	0.48%
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(723,200)	(723,200)	0	-
TOTAL TRANSFERS OUT				
3200 Other Funds Non-Ltd	(3,333,763)	(3,316,888)	16,875	0.51%
3400 Other Funds Ltd	(897,353)	(897,353)	0	-
TOTAL TRANSFERS OUT	(\$4,231,116)	(\$4,214,241)	\$16,875	0.40%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	57,345,486	57,073,535	(271,951)	-0.47%
3200 Other Funds Non-Ltd	30,474,747	30,491,622	16,875	0.06%
3400 Other Funds Ltd	16,261,216	17,161,216	900,000	5.53%
6400 Federal Funds Ltd	13,238,146	13,238,146	0	-
TOTAL AVAILABLE REVENUES	\$117,319,595	\$117,964,519	\$644,924	0.55%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
4400 Lottery Funds Ltd	5,865,016	5,987,346	122,330	2.09%
3400 Other Funds Ltd	2,459,956	2,461,754	1,798	0.07%
6400 Federal Funds Ltd	300,364	300,364	0	-
All Funds	8,625,336	8,749,464	124,128	1.44%

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	1,605	1,609	4	0.25%
3400 Other Funds Ltd	842	838	(4)	-0.48%
6400 Federal Funds Ltd	105	105	0	-
All Funds	2,552	2,552	0	-
3220 Public Employees' Retire Cont				
4400 Lottery Funds Ltd	926,089	945,405	19,316	2.09%
3400 Other Funds Ltd	388,424	388,708	284	0.07%
6400 Federal Funds Ltd	47,428	47,428	0	-
All Funds	1,361,941	1,381,541	19,600	1.44%
3221 Pension Obligation Bond				
4400 Lottery Funds Ltd	332,998	332,998	0	-
3400 Other Funds Ltd	139,688	139,688	0	-
6400 Federal Funds Ltd	19,792	19,792	0	-
All Funds	492,478	492,478	0	-
3230 Social Security Taxes				
4400 Lottery Funds Ltd	448,679	458,038	9,359	2.09%
3400 Other Funds Ltd	188,187	188,324	137	0.07%
6400 Federal Funds Ltd	22,978	22,978	0	-
All Funds	659,844	669,340	9,496	1.44%
3240 Unemployment Assessments				
4400 Lottery Funds Ltd	1	1	0	-
3400 Other Funds Ltd	3	3	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	4	4	0	-
3250 Worker's Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	2,517	2,522	5	0.20%
3400 Other Funds Ltd	1,320	1,315	(5)	-0.38%
6400 Federal Funds Ltd	165	165	0	-
All Funds	4,002	4,002	0	-
3260 Mass Transit Tax				
4400 Lottery Funds Ltd	34,214	34,214	0	-
3400 Other Funds Ltd	13,756	13,756	0	-
All Funds	47,970	47,970	0	-
3270 Flexible Benefits				
4400 Lottery Funds Ltd	1,113,356	1,115,798	2,442	0.22%
3400 Other Funds Ltd	584,002	581,560	(2,442)	-0.42%
6400 Federal Funds Ltd	73,266	73,266	0	-
All Funds	1,770,624	1,770,624	0	-
3280 Other OPE				
4400 Lottery Funds Ltd	468,557	468,557	0	-
3400 Other Funds Ltd	102,400	102,400	0	-
All Funds	570,957	570,957	0	-
TOTAL OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	3,328,016	3,359,142	31,126	0.94%
3400 Other Funds Ltd	1,418,622	1,416,592	(2,030)	-0.14%
6400 Federal Funds Ltd	163,734	163,734	0	-
TOTAL OTHER PAYROLL EXPENSES	\$4,910,372	\$4,939,468	\$29,096	0.59%

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	(153,456)	(153,456)	100.00%
3400 Other Funds Ltd	-	232	232	100.00%
All Funds	-	(153,224)	(153,224)	100.00%
TOTAL PERSONAL SERVICES				
4400 Lottery Funds Ltd	9,193,032	9,193,032	0	-
3400 Other Funds Ltd	3,878,578	3,878,578	0	-
6400 Federal Funds Ltd	464,098	464,098	0	-
TOTAL PERSONAL SERVICES	\$13,535,708	\$13,535,708	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	310,462	310,462	0	-
3400 Other Funds Ltd	70,323	70,323	0	-
6400 Federal Funds Ltd	3,000	3,000	0	-
All Funds	383,785	383,785	0	-
4125 Out of State Travel				
4400 Lottery Funds Ltd	537,164	537,164	0	-
3400 Other Funds Ltd	23,631	23,631	0	-
6400 Federal Funds Ltd	90,000	90,000	0	-
All Funds	650,795	650,795	0	-
4150 Employee Training				
4400 Lottery Funds Ltd	42,337	42,337	0	-
3400 Other Funds Ltd	30,640	30,640	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	72,977	72,977	0	-
4175 Office Expenses				
4400 Lottery Funds Ltd	91,459	91,459	0	-
3400 Other Funds Ltd	39,957	39,957	0	-
6400 Federal Funds Ltd	2,099	2,099	0	-
All Funds	133,515	133,515	0	-
4200 Telecommunications				
4400 Lottery Funds Ltd	69,062	69,062	0	-
3400 Other Funds Ltd	47,511	47,511	0	-
All Funds	116,573	116,573	0	-
4225 State Gov. Service Charges				
4400 Lottery Funds Ltd	164,991	164,991	0	-
3200 Other Funds Non-Ltd	6,529	6,013	(516)	-7.90%
3400 Other Funds Ltd	56,241	56,241	0	-
6400 Federal Funds Ltd	161	161	0	-
All Funds	227,922	227,406	(516)	-0.23%
4250 Data Processing				
4400 Lottery Funds Ltd	3,601	3,601	0	-
3400 Other Funds Ltd	104,927	104,927	0	-
All Funds	108,528	108,528	0	-
4275 Publicity and Publications				
4400 Lottery Funds Ltd	58,746	58,746	0	-
3400 Other Funds Ltd	72,267	72,267	0	-
6400 Federal Funds Ltd	138,000	138,000	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	269,013	269,013	0	-
4300 Professional Services				
4400 Lottery Funds Ltd	661,724	661,724	0	-
3400 Other Funds Ltd	1,627,873	1,627,873	0	-
6400 Federal Funds Ltd	145,280	145,280	0	-
All Funds	2,434,877	2,434,877	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	50,615	50,615	0	-
6400 Federal Funds Ltd	1,500	1,500	0	-
All Funds	52,115	52,115	0	-
4325 Attorney General				
4400 Lottery Funds Ltd	101,895	101,895	0	-
3200 Other Funds Non-Ltd	119,200	119,200	0	-
3400 Other Funds Ltd	51,477	51,477	0	-
6400 Federal Funds Ltd	9,846	9,846	0	-
All Funds	282,418	282,418	0	-
4350 Dispute Resolution Services				
3400 Other Funds Ltd	226,637	226,637	0	-
4375 Employee Recruitment and Develop				
4400 Lottery Funds Ltd	5,332	5,332	0	-
3400 Other Funds Ltd	3,208	3,208	0	-
All Funds	8,540	8,540	0	-
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	56,508	56,508	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,886	4,886	0	-
6400 Federal Funds Ltd	450	450	0	-
All Funds	61,844	61,844	0	-
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	465,915	465,915	0	-
3400 Other Funds Ltd	68,411	68,411	0	-
6400 Federal Funds Ltd	4,000	4,000	0	-
All Funds	538,326	538,326	0	-
4650 Other Services and Supplies				
4400 Lottery Funds Ltd	50,652	50,652	0	-
3400 Other Funds Ltd	138,895	138,895	0	-
All Funds	189,547	189,547	0	-
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	27,616	27,616	0	-
3400 Other Funds Ltd	7,298	7,298	0	-
All Funds	34,914	34,914	0	-
TOTAL SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	2,647,464	2,647,464	0	-
3200 Other Funds Non-Ltd	125,729	125,213	(516)	-0.41%
3400 Other Funds Ltd	2,624,797	2,624,797	0	-
6400 Federal Funds Ltd	394,336	394,336	0	-
TOTAL SERVICES & SUPPLIES	\$5,792,326	\$5,791,810	(\$516)	-0.01%

SPECIAL PAYMENTS

6015 Dist to Cities

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	354,909	354,909	0	-
3200 Other Funds Non-Ltd	300,000	300,000	0	-
6400 Federal Funds Ltd	236,544	236,544	0	-
All Funds	891,453	891,453	0	-
6020 Dist to Counties				
4400 Lottery Funds Ltd	129,151	129,151	0	-
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	5,190,691	5,190,691	0	-
3400 Other Funds Ltd	298,459	298,459	0	-
All Funds	5,489,150	5,489,150	0	-
6030 Dist to Non-Gov Units				
4400 Lottery Funds Ltd	22,356,325	22,356,325	0	-
3200 Other Funds Non-Ltd	1,030,000	1,030,000	0	-
3400 Other Funds Ltd	7,092,727	7,092,727	0	-
6400 Federal Funds Ltd	3,935,275	3,935,275	0	-
All Funds	34,414,327	34,414,327	0	-
6050 Dist to Non-Profit Organizations				
4400 Lottery Funds Ltd	20,512,000	20,512,000	0	-
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	13,624,476	13,624,476	0	-
6400 Federal Funds Ltd	3,003,577	3,003,577	0	-
All Funds	16,628,053	16,628,053	0	-
6085 Other Special Payments				
4400 Lottery Funds Ltd	148,422	148,422	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6603 Spc Pmt to Agriculture, Dept of				
4400 Lottery Funds Ltd	16,082	16,082	0	-
TOTAL SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	48,707,580	48,707,580	0	-
3200 Other Funds Non-Ltd	14,954,476	14,954,476	0	-
3400 Other Funds Ltd	7,391,186	7,391,186	0	-
6400 Federal Funds Ltd	7,175,396	7,175,396	0	-
TOTAL SPECIAL PAYMENTS	\$78,228,638	\$78,228,638	0	-
TOTAL EXPENDITURES				
4400 Lottery Funds Ltd	60,548,076	60,548,076	0	-
3200 Other Funds Non-Ltd	15,080,205	15,079,689	(516)	-0.00%
3400 Other Funds Ltd	13,894,561	13,894,561	0	-
6400 Federal Funds Ltd	8,033,830	8,033,830	0	-
TOTAL EXPENDITURES	\$97,556,672	\$97,556,156	(\$516)	-0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	(3,202,590)	(3,474,541)	(271,951)	-8.49%
3200 Other Funds Non-Ltd	15,394,542	15,411,933	17,391	0.11%
3400 Other Funds Ltd	2,366,655	3,266,655	900,000	38.03%
6400 Federal Funds Ltd	5,204,316	5,204,316	0	-
TOTAL ENDING BALANCE	\$19,762,923	\$20,408,363	\$645,440	3.27%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	58	58	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	55.50	55.50	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	71,289,557	71,289,557	0	-
3230 Other Funds Debt Svc Non-Ltd	36,000	36,000	0	-
3400 Other Funds Ltd	29,892,910	29,892,910	0	-
All Funds	101,218,467	101,218,467	0	-
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3200 Other Funds Non-Ltd	284,670	284,670	0	-
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	156,652	156,652	0	-
0565 Lottery Bonds				
3400 Other Funds Ltd	9,849,174	9,849,174	0	-
0570 Revenue Bonds				
3200 Other Funds Non-Ltd	30,000,000	30,000,000	0	-
TOTAL BOND SALES				
3200 Other Funds Non-Ltd	30,000,000	30,000,000	0	-
3400 Other Funds Ltd	10,005,826	10,005,826	0	-
TOTAL BOND SALES	\$40,005,826	\$40,005,826	0	-
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	32,542,025	32,542,025	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	36,000	36,000	0	-
3400 Other Funds Ltd	214	214	0	-
All Funds	32,578,239	32,578,239	0	-
LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	56,625,618	56,625,618	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	28,885,864	28,885,864	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3200 Other Funds Non-Ltd	4,200,000	4,200,000	0	-
3230 Other Funds Debt Svc Non-Ltd	30,198,661	30,198,661	0	-
3400 Other Funds Ltd	6,879,044	6,879,044	0	-
All Funds	41,277,705	41,277,705	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	1,458,768	1,458,768	0	-
1443 Tsfr From Oregon Health Authority				
3200 Other Funds Non-Ltd	17,736,000	17,736,000	0	-
3400 Other Funds Ltd	548,000	548,000	0	-
All Funds	18,284,000	18,284,000	0	-
TOTAL TRANSFERS IN				
3200 Other Funds Non-Ltd	21,936,000	21,936,000	0	-
3230 Other Funds Debt Svc Non-Ltd	30,198,661	30,198,661	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,885,812	8,885,812	0	-
TOTAL TRANSFERS IN	\$61,020,473	\$61,020,473	0	-
TOTAL REVENUES				
3200 Other Funds Non-Ltd	141,388,313	141,388,313	0	-
3230 Other Funds Debt Svc Non-Ltd	30,234,661	30,234,661	0	-
3400 Other Funds Ltd	18,891,852	18,891,852	0	-
6400 Federal Funds Ltd	28,885,864	28,885,864	0	-
TOTAL REVENUES	\$219,400,690	\$219,400,690	0	-
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(43,275,755)	(43,217,630)	58,125	0.13%
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	169,402,115	169,460,240	58,125	0.03%
3230 Other Funds Debt Svc Non-Ltd	30,270,661	30,270,661	0	-
3400 Other Funds Ltd	48,784,762	48,784,762	0	-
6400 Federal Funds Ltd	28,885,864	28,885,864	0	-
TOTAL AVAILABLE REVENUES	\$277,343,402	\$277,401,527	\$58,125	0.02%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,506,623	3,497,359	(9,264)	-0.26%
6400 Federal Funds Ltd	637,529	637,529	0	-
All Funds	4,144,152	4,134,888	(9,264)	-0.22%

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,106	1,106	0	-
6400 Federal Funds Ltd	214	214	0	-
All Funds	1,320	1,320	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	553,698	552,235	(1,463)	-0.26%
6400 Federal Funds Ltd	100,663	100,663	0	-
All Funds	654,361	652,898	(1,463)	-0.22%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	214,260	214,260	0	-
6400 Federal Funds Ltd	41,981	41,981	0	-
All Funds	256,241	256,241	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	268,261	267,552	(709)	-0.26%
6400 Federal Funds Ltd	48,768	48,768	0	-
All Funds	317,029	316,320	(709)	-0.22%
3240 Unemployment Assessments				
3400 Other Funds Ltd	87,768	87,768	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,739	1,739	0	-
6400 Federal Funds Ltd	331	331	0	-
All Funds	2,070	2,070	0	-
3260 Mass Transit Tax				

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	22,027	22,027	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	767,779	767,779	0	-
6400 Federal Funds Ltd	148,061	148,061	0	-
All Funds	915,840	915,840	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,916,638	1,914,466	(2,172)	-0.11%
6400 Federal Funds Ltd	340,018	340,018	0	-
TOTAL OTHER PAYROLL EXPENSES	\$2,256,656	\$2,254,484	(\$2,172)	-0.10%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(36,867)	(36,867)	0	-
6400 Federal Funds Ltd	(12,289)	(12,289)	0	-
All Funds	(49,156)	(49,156)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	11,436	11,436	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(36,867)	(25,431)	11,436	31.02%
6400 Federal Funds Ltd	(12,289)	(12,289)	0	-
TOTAL P.S. BUDGET ADJUSTMENTS	(\$49,156)	(\$37,720)	\$11,436	23.26%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	5,386,394	5,386,394	0	-
6400 Federal Funds Ltd	965,258	965,258	0	-
TOTAL PERSONAL SERVICES	\$6,351,652	\$6,351,652	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	136,120	136,120	0	-
6400 Federal Funds Ltd	39,936	39,936	0	-
All Funds	176,056	176,056	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	43,688	43,688	0	-
6400 Federal Funds Ltd	27,392	27,392	0	-
All Funds	71,080	71,080	0	-
4150 Employee Training				
3400 Other Funds Ltd	40,005	40,005	0	-
6400 Federal Funds Ltd	13,466	13,466	0	-
All Funds	53,471	53,471	0	-
4175 Office Expenses				
3400 Other Funds Ltd	54,200	54,200	0	-
6400 Federal Funds Ltd	40,232	40,232	0	-
All Funds	94,432	94,432	0	-
4200 Telecommunications				
3400 Other Funds Ltd	21,621	21,621	0	-
6400 Federal Funds Ltd	1,606	1,606	0	-
All Funds	23,227	23,227	0	-
4225 State Gov. Service Charges				
3200 Other Funds Non-Ltd	84,752	78,059	(6,693)	-7.90%
3400 Other Funds Ltd	124,704	124,704	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	209,456	202,763	(6,693)	-3.20%
4250 Data Processing				
3400 Other Funds Ltd	9,020	9,020	0	-
6400 Federal Funds Ltd	3,729	3,729	0	-
All Funds	12,749	12,749	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	20,911	20,911	0	-
6400 Federal Funds Ltd	36,864	36,864	0	-
All Funds	57,775	57,775	0	-
4300 Professional Services				
3200 Other Funds Non-Ltd	90,681	90,681	0	-
3400 Other Funds Ltd	497,266	497,266	0	-
6400 Federal Funds Ltd	214,627	214,627	0	-
All Funds	802,574	802,574	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,056	2,056	0	-
4325 Attorney General				
3200 Other Funds Non-Ltd	73,308	73,308	0	-
3400 Other Funds Ltd	65,587	65,587	0	-
6400 Federal Funds Ltd	7,770	7,770	0	-
All Funds	146,665	146,665	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	8,173	8,173	0	-
6400 Federal Funds Ltd	5,120	5,120	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	13,293	13,293	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	14,117	14,117	0	-
6400 Federal Funds Ltd	15,872	15,872	0	-
All Funds	29,989	29,989	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	271,861	271,861	0	-
6400 Federal Funds Ltd	53,049	53,049	0	-
All Funds	324,910	324,910	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	8,704	8,704	0	-
6400 Federal Funds Ltd	39,424	39,424	0	-
All Funds	48,128	48,128	0	-
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	162,225	162,225	0	-
3400 Other Funds Ltd	1,049,640	1,049,640	0	-
All Funds	1,211,865	1,211,865	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	25,354	25,354	0	-
6400 Federal Funds Ltd	44,868	44,868	0	-
All Funds	70,222	70,222	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	3,584	3,584	0	-
TOTAL SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3200 Other Funds Non-Ltd	410,966	404,273	(6,693)	-1.63%
3400 Other Funds Ltd	2,396,611	2,396,611	0	-
6400 Federal Funds Ltd	543,955	543,955	0	-
TOTAL SERVICES & SUPPLIES	\$3,351,532	\$3,344,839	(\$6,693)	-0.20%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3200 Other Funds Non-Ltd	3,751,500	3,751,500	0	-
3400 Other Funds Ltd	2,500,000	2,500,000	0	-
6400 Federal Funds Ltd	18,984,867	18,984,867	0	-
All Funds	25,236,367	25,236,367	0	-
6020 Dist to Counties				
3200 Other Funds Non-Ltd	250,000	250,000	0	-
6400 Federal Funds Ltd	8,391,784	8,391,784	0	-
All Funds	8,641,784	8,641,784	0	-
6025 Dist to Other Gov Unit				
3200 Other Funds Non-Ltd	14,755,000	14,755,000	0	-
3400 Other Funds Ltd	15,448,401	15,448,401	0	-
All Funds	30,203,401	30,203,401	0	-
6030 Dist to Non-Gov Units				
3200 Other Funds Non-Ltd	61,500	61,500	0	-
3400 Other Funds Ltd	6,850,000	6,850,000	0	-
All Funds	6,911,500	6,911,500	0	-
6040 Dist to Local School Districts				
3400 Other Funds Ltd	16,190,868	16,190,868	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	136,464,633	136,464,633	0	-
TOTAL SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	155,282,633	155,282,633	0	-
3400 Other Funds Ltd	40,989,269	40,989,269	0	-
6400 Federal Funds Ltd	27,376,651	27,376,651	0	-
TOTAL SPECIAL PAYMENTS	\$223,648,553	\$223,648,553	0	-
DEBT SERVICE				
7100 Principal - Bonds				
3230 Other Funds Debt Svc Non-Ltd	19,074,500	19,074,500	0	-
7150 Interest - Bonds				
3230 Other Funds Debt Svc Non-Ltd	11,124,161	11,124,161	0	-
TOTAL DEBT SERVICE				
3230 Other Funds Debt Svc Non-Ltd	30,198,661	30,198,661	0	-
TOTAL EXPENDITURES				
3200 Other Funds Non-Ltd	155,693,599	155,686,906	(6,693)	-0.00%
3230 Other Funds Debt Svc Non-Ltd	30,198,661	30,198,661	0	-
3400 Other Funds Ltd	48,772,274	48,772,274	0	-
6400 Federal Funds Ltd	28,885,864	28,885,864	0	-
TOTAL EXPENDITURES	\$263,550,398	\$263,543,705	(\$6,693)	-0.00%
ENDING BALANCE				
3200 Other Funds Non-Ltd	13,708,516	13,773,334	64,818	0.47%
3230 Other Funds Debt Svc Non-Ltd	72,000	72,000	0	-
3400 Other Funds Ltd	12,488	12,488	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	\$13,793,004	\$13,857,822	\$64,818	0.47%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	30	30	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	30.00	30.00	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	1,130,544	1,130,544	0	-
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	1,130,544	1,130,544	0	-
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EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

4400 Lottery Funds Ltd	1,130,544	1,130,544	0	-
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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	22,955,184	22,955,184	0	-
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,498,160	4,498,160	0	-
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	1,797,055	1,797,055	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	800,000	800,000	0	-
DONATIONS AND CONTRIBUTIONS				
0905 Donations				
3400 Other Funds Ltd	8,100,000	8,100,000	0	-
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	460,000	460,000	0	-
TOTAL DONATIONS AND CONTRIBUTIONS				
3400 Other Funds Ltd	8,560,000	8,560,000	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	300,000	300,000	0	-
FEDERAL FUNDS REVENUE				

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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
0995 Federal Funds				
6400 Federal Funds Ltd	1,836,186	1,836,186	0	-
TRANSFERS IN				
1730 Tsfr From Transportation, Dept				
3400 Other Funds Ltd	681,279	681,279	0	-
TOTAL REVENUES				
8000 General Fund	4,498,160	4,498,160	0	-
3400 Other Funds Ltd	12,138,334	12,138,334	0	-
6400 Federal Funds Ltd	1,836,186	1,836,186	0	-
TOTAL REVENUES	\$18,472,680	\$18,472,680	0	-
AVAILABLE REVENUES				
8000 General Fund	4,498,160	4,498,160	0	-
3400 Other Funds Ltd	35,093,518	35,093,518	0	-
6400 Federal Funds Ltd	1,836,186	1,836,186	0	-
TOTAL AVAILABLE REVENUES	\$41,427,864	\$41,427,864	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	748,963	748,963	0	-
3400 Other Funds Ltd	507,629	507,629	0	-
All Funds	1,256,592	1,256,592	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	232	232	0	-
3400 Other Funds Ltd	164	164	0	-
All Funds	396	396	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	118,262	118,262	0	-
3400 Other Funds Ltd	79,492	79,492	0	-
All Funds	197,754	197,754	0	-
3221 Pension Obligation Bond				
8000 General Fund	43,849	43,849	0	-
3400 Other Funds Ltd	26,835	26,835	0	-
All Funds	70,684	70,684	0	-
3230 Social Security Taxes				
8000 General Fund	57,295	57,295	0	-
3400 Other Funds Ltd	38,833	38,833	0	-
All Funds	96,128	96,128	0	-
3240 Unemployment Assessments				
8000 General Fund	1	1	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	363	363	0	-
3400 Other Funds Ltd	258	258	0	-
All Funds	621	621	0	-
3260 Mass Transit Tax				
8000 General Fund	4,488	4,488	0	-
3400 Other Funds Ltd	2,836	2,836	0	-

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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	7,324	7,324	0	-
3270 Flexible Benefits				
8000 General Fund	160,638	160,638	0	-
3400 Other Funds Ltd	114,114	114,114	0	-
All Funds	274,752	274,752	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	385,128	385,128	0	-
3400 Other Funds Ltd	262,532	262,532	0	-
TOTAL OTHER PAYROLL EXPENSES	\$647,660	\$647,660	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(24,578)	(24,578)	0	-
TOTAL PERSONAL SERVICES				
8000 General Fund	1,134,091	1,134,091	0	-
3400 Other Funds Ltd	745,583	745,583	0	-
TOTAL PERSONAL SERVICES	\$1,879,674	\$1,879,674	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	43,888	43,888	0	-
3400 Other Funds Ltd	42,638	42,638	0	-
6400 Federal Funds Ltd	23,525	23,525	0	-
All Funds	110,051	110,051	0	-
4125 Out of State Travel				
8000 General Fund	2,564	2,564	0	-

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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,494	4,494	0	-
6400 Federal Funds Ltd	16,236	16,236	0	-
All Funds	23,294	23,294	0	-
4150 Employee Training				
8000 General Fund	6,284	6,284	0	-
3400 Other Funds Ltd	2,345	2,345	0	-
All Funds	8,629	8,629	0	-
4175 Office Expenses				
8000 General Fund	17,068	17,068	0	-
3400 Other Funds Ltd	45,598	45,598	0	-
6400 Federal Funds Ltd	8,197	8,197	0	-
All Funds	70,863	70,863	0	-
4200 Telecommunications				
8000 General Fund	13,505	13,505	0	-
3400 Other Funds Ltd	3,499	3,499	0	-
All Funds	17,004	17,004	0	-
4225 State Gov. Service Charges				
8000 General Fund	21,628	21,628	0	-
3400 Other Funds Ltd	11,304	11,304	0	-
All Funds	32,932	32,932	0	-
4250 Data Processing				
8000 General Fund	913	913	0	-
3400 Other Funds Ltd	30,680	30,680	0	-
All Funds	31,593	31,593	0	-

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Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
8000 General Fund	20,957	20,957	0	-
3400 Other Funds Ltd	891,824	891,824	0	-
6400 Federal Funds Ltd	1,288	1,288	0	-
All Funds	914,069	914,069	0	-
4300 Professional Services				
8000 General Fund	47,340	47,340	0	-
3400 Other Funds Ltd	124,324	124,324	0	-
6400 Federal Funds Ltd	15,283	15,283	0	-
All Funds	186,947	186,947	0	-
4325 Attorney General				
8000 General Fund	2,407	2,407	0	-
3400 Other Funds Ltd	7,546	7,546	0	-
All Funds	9,953	9,953	0	-
4375 Employee Recruitment and Develop				
8000 General Fund	312	312	0	-
3400 Other Funds Ltd	2,379	2,379	0	-
6400 Federal Funds Ltd	4,099	4,099	0	-
All Funds	6,790	6,790	0	-
4400 Dues and Subscriptions				
8000 General Fund	11,513	11,513	0	-
6400 Federal Funds Ltd	5,855	5,855	0	-
All Funds	17,368	17,368	0	-
4425 Facilities Rental and Taxes				

2015-17 Biennium

Arts

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	63,462	63,462	0	-
3400 Other Funds Ltd	11,935	11,935	0	-
All Funds	75,397	75,397	0	-
4650 Other Services and Supplies				
8000 General Fund	1,489	1,489	0	-
3400 Other Funds Ltd	55,583	55,583	0	-
6400 Federal Funds Ltd	4,912	4,912	0	-
All Funds	61,984	61,984	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	1,326	1,326	0	-
3400 Other Funds Ltd	5,557	5,557	0	-
All Funds	6,883	6,883	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	254,656	254,656	0	-
3400 Other Funds Ltd	1,239,706	1,239,706	0	-
6400 Federal Funds Ltd	79,395	79,395	0	-
TOTAL SERVICES & SUPPLIES	\$1,573,757	\$1,573,757	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	20,728	20,728	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	800,706	800,706	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	737,582	737,582	0	-

2015-17 Biennium

Arts

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
8000 General Fund	2,310,879	2,310,879	0	-
3400 Other Funds Ltd	2,994,892	2,994,892	0	-
6400 Federal Funds Ltd	1,686,529	1,686,529	0	-
All Funds	6,992,300	6,992,300	0	-
6035 Dist to Individuals				
8000 General Fund	277,806	277,806	0	-
6400 Federal Funds Ltd	70,262	70,262	0	-
All Funds	348,068	348,068	0	-
6050 Dist to Non-Profit Organizations				
8000 General Fund	500,000	500,000	0	-
3400 Other Funds Ltd	1,750,000	1,750,000	0	-
All Funds	2,250,000	2,250,000	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	7,000	7,000	0	-
6634 Spc Pmt to Parks and Rec Dept				
3400 Other Funds Ltd	250,000	250,000	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	3,109,413	3,109,413	0	-
3400 Other Funds Ltd	6,540,180	6,540,180	0	-
6400 Federal Funds Ltd	1,756,791	1,756,791	0	-
TOTAL SPECIAL PAYMENTS	\$11,406,384	\$11,406,384	0	-
TOTAL EXPENDITURES				
8000 General Fund	4,498,160	4,498,160	0	-

2015-17 Biennium

Arts

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,525,469	8,525,469	0	-
6400 Federal Funds Ltd	1,836,186	1,836,186	0	-
TOTAL EXPENDITURES	\$14,859,815	\$14,859,815	0	-
ENDING BALANCE				
3400 Other Funds Ltd	26,568,049	26,568,049	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	9	9	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	9.00	9.00	0	-

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	77,777	77,777	100.00%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	9,136,630	9,136,630	0	-
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	47,607,194	47,509,481	(97,713)	-0.21%
3430 Other Funds Debt Svc Ltd	400,000	400,000	0	-
All Funds	48,007,194	47,909,481	(97,713)	-0.20%
TOTAL REVENUES				
8030 General Fund Debt Svc	9,136,630	9,136,630	0	-
4430 Lottery Funds Debt Svc Ltd	47,607,194	47,509,481	(97,713)	-0.21%
3430 Other Funds Debt Svc Ltd	400,000	400,000	0	-
TOTAL REVENUES	\$57,143,824	\$57,046,111	(\$97,713)	-0.17%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	9,136,630	9,136,630	0	-
4430 Lottery Funds Debt Svc Ltd	47,607,194	47,587,258	(19,936)	-0.04%
3430 Other Funds Debt Svc Ltd	400,000	400,000	0	-
TOTAL AVAILABLE REVENUES	\$57,143,824	\$57,123,888	(\$19,936)	-0.03%
EXPENDITURES				
DEBT SERVICE				

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
7100 Principal - Bonds				
8030 General Fund Debt Svc	3,740,000	3,740,000	0	-
4430 Lottery Funds Debt Svc Ltd	36,088,020	36,088,020	0	-
3430 Other Funds Debt Svc Ltd	400,000	400,000	0	-
All Funds	40,228,020	40,228,020	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	5,396,630	5,396,630	0	-
4430 Lottery Funds Debt Svc Ltd	11,519,174	11,499,238	(19,936)	-0.17%
All Funds	16,915,804	16,895,868	(19,936)	-0.12%
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	9,136,630	9,136,630	0	-
4430 Lottery Funds Debt Svc Ltd	47,607,194	47,587,258	(19,936)	-0.04%
3430 Other Funds Debt Svc Ltd	400,000	400,000	0	-
TOTAL DEBT SERVICE	\$57,143,824	\$57,123,888	(\$19,936)	-0.03%

Description	Agency Request Budget (V-01) 2015-17 Base Budget	Governor's Budget (Y-01) 2015-17 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	87,540	87,540	0	-
REVENUE CATEGORIES				
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	250	250	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	87,790	87,790	0	-
ENDING BALANCE				
3400 Other Funds Ltd	87,790	87,790	0	-

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	7,665	7,665	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	26,973	26,973	0	0.00%
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1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	(8,577)	(8,577)	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	(8,577)	(8,577)	0	0.00%
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3400 Other Funds Ltd	26,973	26,973	0	0.00%
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TOTAL TRANSFERS IN	\$18,396	\$18,396	\$0	0.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	(8,577)	(8,577)	0	0.00%
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3400 Other Funds Ltd	26,973	26,973	0	0.00%
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6400 Federal Funds Ltd	7,665	7,665	0	0.00%
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TOTAL REVENUE CATEGORIES	\$26,061	\$26,061	\$0	0.00%
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AVAILABLE REVENUES

Package Comparison Report - Detail

Cross Reference Number: 12300-110-00-00-00000

2015-17 Biennium

Package: Non-PICS Psnl Svc / Vacancy Factor

Shared Services/Central Pool

Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(8,577)	(8,577)	0	0.00%
3400 Other Funds Ltd	26,973	26,973	0	0.00%
6400 Federal Funds Ltd	7,665	7,665	0	0.00%
TOTAL AVAILABLE REVENUES	\$26,061	\$26,061	\$0	0.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

4400 Lottery Funds Ltd	2,088	2,088	0	0.00%
3400 Other Funds Ltd	22	22	0	0.00%
All Funds	2,110	2,110	0	0.00%

3170 Overtime Payments

3400 Other Funds Ltd	85	85	0	0.00%
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3190 All Other Differential

3400 Other Funds Ltd	157	157	0	0.00%
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SALARIES & WAGES

4400 Lottery Funds Ltd	2,088	2,088	0	0.00%
3400 Other Funds Ltd	264	264	0	0.00%

TOTAL SALARIES & WAGES	\$2,352	\$2,352	\$0	0.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	38	38	100.00%
3221 Pension Obligation Bond				
4400 Lottery Funds Ltd	(20,421)	(20,421)	0	0.00%
3400 Other Funds Ltd	30,298	30,298	0	0.00%
6400 Federal Funds Ltd	7,665	7,665	0	0.00%
All Funds	17,542	17,542	0	0.00%
3230 Social Security Taxes				
4400 Lottery Funds Ltd	160	160	0	0.00%
3400 Other Funds Ltd	-	21	21	100.00%
All Funds	160	181	21	13.13%
3240 Unemployment Assessments				
4400 Lottery Funds Ltd	1,115	1,115	0	0.00%
3260 Mass Transit Tax				
4400 Lottery Funds Ltd	(3,308)	(3,308)	0	0.00%
3400 Other Funds Ltd	2,275	2,275	0	0.00%
All Funds	(1,033)	(1,033)	0	0.00%
OTHER PAYROLL EXPENSES				

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(22,454)	(22,454)	0	0.00%
3400 Other Funds Ltd	32,573	32,632	59	0.18%
6400 Federal Funds Ltd	7,665	7,665	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$17,784	\$17,843	\$59	0.33%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
4400 Lottery Funds Ltd	8,481	8,481	0	0.00%
3400 Other Funds Ltd	(3,589)	(3,589)	0	0.00%
All Funds	4,892	4,892	0	0.00%
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(59)	(59)	100.00%
P.S. BUDGET ADJUSTMENTS				
4400 Lottery Funds Ltd	8,481	8,481	0	0.00%
3400 Other Funds Ltd	(3,589)	(3,648)	(59)	(1.64%)
TOTAL P.S. BUDGET ADJUSTMENTS	\$4,892	\$4,833	(\$59)	(1.21%)
PERSONAL SERVICES				
4400 Lottery Funds Ltd	(11,885)	(11,885)	0	0.00%
3400 Other Funds Ltd	29,248	29,248	0	0.00%
6400 Federal Funds Ltd	7,665	7,665	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	\$25,028	\$25,028	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	(11,885)	(11,885)	0	0.00%
3400 Other Funds Ltd	29,248	29,248	0	0.00%
6400 Federal Funds Ltd	7,665	7,665	0	0.00%
TOTAL EXPENDITURES	\$25,028	\$25,028	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	3,308	3,308	0	0.00%
3400 Other Funds Ltd	(2,275)	(2,275)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	\$1,033	\$1,033	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
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TOTAL TRANSFERS IN	(\$224,930)	(\$224,930)	\$0	0.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$224,930)	(\$224,930)	\$0	0.00%
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
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TOTAL AVAILABLE REVENUES	(\$224,930)	(\$224,930)	\$0	0.00%
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EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

4400 Lottery Funds Ltd	(33,665)	(33,665)	0	0.00%
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4125 Out of State Travel

4400 Lottery Funds Ltd	(33,000)	(33,000)	0	0.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
4400 Lottery Funds Ltd	(3,360)	(3,360)	0	0.00%
4300 Professional Services				
4400 Lottery Funds Ltd	(135,405)	(135,405)	0	0.00%
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	(10,000)	(10,000)	0	0.00%
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	(500)	(500)	0	0.00%
4575 Agency Program Related S and S				
4400 Lottery Funds Ltd	(9,000)	(9,000)	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$224,930)	(\$224,930)	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	(224,930)	(224,930)	0	0.00%
TOTAL EXPENDITURES	(\$224,930)	(\$224,930)	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd 13,023 13,023 0 0.00%

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd 46,703 19,935 (26,768) (57.32%)

TRANSFERS IN

4400 Lottery Funds Ltd 46,703 19,935 (26,768) (57.32%)

3400 Other Funds Ltd 13,023 13,023 0 0.00%

TOTAL TRANSFERS IN \$59,726 \$32,958 (\$26,768) (44.82%)

REVENUE CATEGORIES

4400 Lottery Funds Ltd 46,703 19,935 (26,768) (57.32%)

3400 Other Funds Ltd 13,023 13,023 0 0.00%

TOTAL REVENUE CATEGORIES \$59,726 \$32,958 (\$26,768) (44.82%)

AVAILABLE REVENUES

4400 Lottery Funds Ltd 46,703 19,935 (26,768) (57.32%)

3400 Other Funds Ltd 13,023 13,023 0 0.00%

TOTAL AVAILABLE REVENUES \$59,726 \$32,958 (\$26,768) (44.82%)

EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	1,866	1,866	0	0.00%
3400 Other Funds Ltd	498	498	0	0.00%
All Funds	2,364	2,364	0	0.00%
4125 Out of State Travel				
4400 Lottery Funds Ltd	1,368	1,368	0	0.00%
3400 Other Funds Ltd	260	260	0	0.00%
All Funds	1,628	1,628	0	0.00%
4150 Employee Training				
4400 Lottery Funds Ltd	1,081	1,081	0	0.00%
4175 Office Expenses				
4400 Lottery Funds Ltd	2,052	2,052	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	988	988	0	0.00%
3400 Other Funds Ltd	111	111	0	0.00%
All Funds	1,099	1,099	0	0.00%
4225 State Gov. Service Charges				
4400 Lottery Funds Ltd	188,172	164,385	(23,787)	(12.64%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
4400 Lottery Funds Ltd	5,176	5,176	0	0.00%
3400 Other Funds Ltd	1,839	1,839	0	0.00%
All Funds	7,015	7,015	0	0.00%
4275 Publicity and Publications				
4400 Lottery Funds Ltd	391	391	0	0.00%
3400 Other Funds Ltd	2,146	2,146	0	0.00%
All Funds	2,537	2,537	0	0.00%
4300 Professional Services				
4400 Lottery Funds Ltd	439	439	0	0.00%
4315 IT Professional Services				
4400 Lottery Funds Ltd	229	229	0	0.00%
3400 Other Funds Ltd	1,542	1,542	0	0.00%
All Funds	1,771	1,771	0	0.00%
4325 Attorney General				
4400 Lottery Funds Ltd	10,244	7,263	(2,981)	(29.10%)
3400 Other Funds Ltd	1,976	1,401	(575)	(29.10%)
All Funds	12,220	8,664	(3,556)	(29.10%)
4375 Employee Recruitment and Develop				

Package Comparison Report - Detail

Cross Reference Number: 12300-110-00-00-00000

2015-17 Biennium

Package: Standard Inflation

Shared Services/Central Pool

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	220	220	0	0.00%
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	78	78	0	0.00%
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	17,336	17,336	0	0.00%
3400 Other Funds Ltd	386	386	0	0.00%
All Funds	17,722	17,722	0	0.00%
4650 Other Services and Supplies				
4400 Lottery Funds Ltd	1,194	1,194	0	0.00%
3400 Other Funds Ltd	4,065	4,065	0	0.00%
All Funds	5,259	5,259	0	0.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	2,511	2,511	0	0.00%
3400 Other Funds Ltd	200	200	0	0.00%
All Funds	2,711	2,711	0	0.00%
4715 IT Expendable Property				
4400 Lottery Funds Ltd	1,530	1,530	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	234,875	208,107	(26,768)	(11.40%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	13,023	12,448	(575)	(4.42%)
TOTAL SERVICES & SUPPLIES	\$247,898	\$220,555	(\$27,343)	(11.03%)
EXPENDITURES				
4400 Lottery Funds Ltd	234,875	208,107	(26,768)	(11.40%)
3400 Other Funds Ltd	13,023	12,448	(575)	(4.42%)
TOTAL EXPENDITURES	\$247,898	\$220,555	(\$27,343)	(11.03%)
ENDING BALANCE				
4400 Lottery Funds Ltd	(188,172)	(188,172)	0	0.00%
3400 Other Funds Ltd	-	575	575	100.00%
TOTAL ENDING BALANCE	(\$188,172)	(\$187,597)	\$575	0.31%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd 154 154 0 0.00%

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd 67 67 0 0.00%

TRANSFERS IN

4400 Lottery Funds Ltd 67 67 0 0.00%

3400 Other Funds Ltd 154 154 0 0.00%

TOTAL TRANSFERS IN \$221 \$221 \$0 0.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd 67 67 0 0.00%

3400 Other Funds Ltd 154 154 0 0.00%

TOTAL REVENUE CATEGORIES \$221 \$221 \$0 0.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd 67 67 0 0.00%

3400 Other Funds Ltd 154 154 0 0.00%

TOTAL AVAILABLE REVENUES \$221 \$221 \$0 0.00%

EXPENDITURES

Package Comparison Report - Detail

Cross Reference Number: 12300-110-00-00-00000

2015-17 Biennium

Package: Above Standard Inflation

Shared Services/Central Pool

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4300 Professional Services				
4400 Lottery Funds Ltd	44	44	0	0.00%
4315 IT Professional Services				
4400 Lottery Funds Ltd	23	23	0	0.00%
3400 Other Funds Ltd	154	154	0	0.00%
All Funds	177	177	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	67	67	0	0.00%
3400 Other Funds Ltd	154	154	0	0.00%
TOTAL SERVICES & SUPPLIES	\$221	\$221	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	67	67	0	0.00%
3400 Other Funds Ltd	154	154	0	0.00%
TOTAL EXPENDITURES	\$221	\$221	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000

Package: Technical Adjustments

Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	6,027	6,027	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	18,232	18,232	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	18,232	18,232	0	0.00%
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TOTAL TRANSFERS IN

\$18,232	\$18,232	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	18,232	18,232	0	0.00%
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6400 Federal Funds Ltd	6,027	6,027	0	0.00%
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TOTAL REVENUE CATEGORIES

\$24,259	\$24,259	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	18,232	18,232	0	0.00%
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6400 Federal Funds Ltd	6,027	6,027	0	0.00%
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TOTAL AVAILABLE REVENUES

\$24,259	\$24,259	\$0	0.00%
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EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,500	1,500	0	0.00%
6400 Federal Funds Ltd	500	500	0	0.00%
All Funds	2,000	2,000	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	3,750	3,750	0	0.00%
6400 Federal Funds Ltd	1,250	1,250	0	0.00%
All Funds	5,000	5,000	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
6400 Federal Funds Ltd	1,000	1,000	0	0.00%
All Funds	4,000	4,000	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
6400 Federal Funds Ltd	1,000	1,000	0	0.00%
All Funds	4,000	4,000	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	300	300	0	0.00%

Package Comparison Report - Detail

Cross Reference Number: 12300-110-00-00-00000

2015-17 Biennium

Package: Technical Adjustments

Shared Services/Central Pool

Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	50	50	0	0.00%
All Funds	350	350	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	6,682	6,682	0	0.00%
6400 Federal Funds Ltd	2,227	2,227	0	0.00%
All Funds	8,909	8,909	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	18,232	18,232	0	0.00%
6400 Federal Funds Ltd	6,027	6,027	0	0.00%
TOTAL SERVICES & SUPPLIES	\$24,259	\$24,259	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	18,232	18,232	0	0.00%
6400 Federal Funds Ltd	6,027	6,027	0	0.00%
TOTAL EXPENDITURES	\$24,259	\$24,259	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Data Warehouse Upgrade
 Pkg Group: POL Pkg Type: POL Pkg Number: 108

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
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1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
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TRANSFERS IN

4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
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3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
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TOTAL TRANSFERS IN	\$500,000	-	(\$500,000)	(100.00%)
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
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3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$500,000	-	(\$500,000)	(100.00%)
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
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3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$500,000	-	(\$500,000)	(100.00%)
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Data Warehouse Upgrade
 Pkg Group: POL Pkg Type: POL Pkg Number: 108

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4315 IT Professional Services				
4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
All Funds	500,000	-	(500,000)	(100.00%)
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$500,000	-	(\$500,000)	(100.00%)
EXPENDITURES				
4400 Lottery Funds Ltd	425,000	-	(425,000)	(100.00%)
3400 Other Funds Ltd	75,000	-	(75,000)	(100.00%)
TOTAL EXPENDITURES	\$500,000	-	(\$500,000)	(100.00%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Regional and West Coast Strategies
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	1,233,618	1,233,618	100.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	-	1,233,618	1,233,618	100.00%
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TOTAL TRANSFERS IN	-	\$1,233,618	\$1,233,618	100.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	-	1,233,618	1,233,618	100.00%
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TOTAL REVENUE CATEGORIES	-	\$1,233,618	\$1,233,618	100.00%
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	-	1,233,618	1,233,618	100.00%
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TOTAL AVAILABLE REVENUES	-	\$1,233,618	\$1,233,618	100.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

4400 Lottery Funds Ltd	-	675,360	675,360	100.00%
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SALARIES & WAGES

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Regional and West Coast Strategies
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	675,360	675,360	100.00%
TOTAL SALARIES & WAGES	-	\$675,360	\$675,360	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	-	132	132	100.00%
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	-	106,640	106,640	100.00%
3230 Social Security Taxes				
4400 Lottery Funds Ltd	-	51,666	51,666	100.00%
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	-	207	207	100.00%
3270 Flexible Benefits				
4400 Lottery Funds Ltd	-	91,584	91,584	100.00%
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	-	250,229	250,229	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$250,229	\$250,229	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	103,808	103,808	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Regional and West Coast Strategies
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
4400 Lottery Funds Ltd	-	103,808	103,808	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$103,808	\$103,808	100.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	-	1,029,397	1,029,397	100.00%
TOTAL PERSONAL SERVICES	-	\$1,029,397	\$1,029,397	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	-	38,280	38,280	100.00%
4125 Out of State Travel				
4400 Lottery Funds Ltd	-	6,180	6,180	100.00%
4175 Office Expenses				
4400 Lottery Funds Ltd	-	5,290	5,290	100.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	-	9,097	9,097	100.00%
4300 Professional Services				
4400 Lottery Funds Ltd	-	80,000	80,000	100.00%
4375 Employee Recruitment and Develop				
4400 Lottery Funds Ltd	-	5,000	5,000	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Shared Services/Central Pool

Cross Reference Number: 12300-110-00-00-00000
 Package: Regional and West Coast Strategies
 Pkg Group: POL Pkg Type: POL Pkg Number: 113

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	-	57,474	57,474	100.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	-	1,400	1,400	100.00%
4715 IT Expendable Property				
4400 Lottery Funds Ltd	-	1,500	1,500	100.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	-	204,221	204,221	100.00%
TOTAL SERVICES & SUPPLIES	-	\$204,221	\$204,221	100.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	1,233,618	1,233,618	100.00%
TOTAL EXPENDITURES	-	\$1,233,618	\$1,233,618	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.00	3.00	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	3,386	3,386	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(2,610)	(2,610)	0	0.00%
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TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	17,017	17,017	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	17,017	17,017	0	0.00%
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TOTAL TRANSFERS IN	\$17,017	\$17,017	\$0	0.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	17,017	17,017	0	0.00%
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3400 Other Funds Ltd	3,386	3,386	0	0.00%
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6400 Federal Funds Ltd	(2,610)	(2,610)	0	0.00%
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TOTAL REVENUE CATEGORIES	\$17,793	\$17,793	\$0	0.00%
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AVAILABLE REVENUES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	17,017	17,017	0	0.00%
3400 Other Funds Ltd	3,386	3,386	0	0.00%
6400 Federal Funds Ltd	(2,610)	(2,610)	0	0.00%
TOTAL AVAILABLE REVENUES	\$17,793	\$17,793	\$0	0.00%

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3221 Pension Obligation Bond

4400 Lottery Funds Ltd	32,253	32,253	0	0.00%
3400 Other Funds Ltd	12,559	12,559	0	0.00%
6400 Federal Funds Ltd	(1,203)	(1,203)	0	0.00%
All Funds	43,609	43,609	0	0.00%

3260 Mass Transit Tax

4400 Lottery Funds Ltd	976	976	0	0.00%
3400 Other Funds Ltd	1,004	1,004	0	0.00%
All Funds	1,980	1,980	0	0.00%

3280 Other OPE

4400 Lottery Funds Ltd	14,151	14,151	0	0.00%
3400 Other Funds Ltd	3,072	3,072	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	17,223	17,223	0	0.00%
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	47,380	47,380	0	0.00%
3400 Other Funds Ltd	16,635	16,635	0	0.00%
6400 Federal Funds Ltd	(1,203)	(1,203)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$62,812	\$62,812	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
4400 Lottery Funds Ltd	(29,387)	(29,387)	0	0.00%
3400 Other Funds Ltd	(12,245)	(12,245)	0	0.00%
6400 Federal Funds Ltd	(1,407)	(1,407)	0	0.00%
All Funds	(43,039)	(43,039)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
4400 Lottery Funds Ltd	(29,387)	(29,387)	0	0.00%
3400 Other Funds Ltd	(12,245)	(12,245)	0	0.00%
6400 Federal Funds Ltd	(1,407)	(1,407)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	(\$43,039)	(\$43,039)	\$0	0.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	17,993	17,993	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,390	4,390	0	0.00%
6400 Federal Funds Ltd	(2,610)	(2,610)	0	0.00%
TOTAL PERSONAL SERVICES	\$19,773	\$19,773	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	17,993	17,993	0	0.00%
3400 Other Funds Ltd	4,390	4,390	0	0.00%
6400 Federal Funds Ltd	(2,610)	(2,610)	0	0.00%
TOTAL EXPENDITURES	\$19,773	\$19,773	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	(976)	(976)	0	0.00%
3400 Other Funds Ltd	(1,004)	(1,004)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	(\$1,980)	(\$1,980)	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-in
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
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TOTAL TRANSFERS IN	\$3,570,000	\$3,570,000	\$0	0.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
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TOTAL REVENUE CATEGORIES	\$3,570,000	\$3,570,000	\$0	0.00%
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
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TOTAL AVAILABLE REVENUES	\$3,570,000	\$3,570,000	\$0	0.00%
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EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
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3400 Other Funds Ltd	1,750,000	1,750,000	0	0.00%
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All Funds	5,320,000	5,320,000	0	0.00%
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Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
3400 Other Funds Ltd	1,750,000	1,750,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$5,320,000	\$5,320,000	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	3,570,000	3,570,000	0	0.00%
3400 Other Funds Ltd	1,750,000	1,750,000	0	0.00%
TOTAL EXPENDITURES	\$5,320,000	\$5,320,000	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(1,750,000)	(1,750,000)	0	0.00%
TOTAL ENDING BALANCE	(\$1,750,000)	(\$1,750,000)	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0555 General Fund Obligation Bonds				
3400 Other Funds Ltd	(5,120,000)	(5,120,000)	0	0.00%
BOND SALES				
3400 Other Funds Ltd	(5,120,000)	(5,120,000)	0	0.00%
TOTAL BOND SALES	(\$5,120,000)	(\$5,120,000)	\$0	0.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(60,000)	(60,000)	0	0.00%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(254,049)	(254,049)	0	0.00%
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	(28,795,722)	(28,795,722)	0	0.00%
TRANSFERS IN				
4400 Lottery Funds Ltd	(28,795,722)	(28,795,722)	0	0.00%
TOTAL TRANSFERS IN	(\$28,795,722)	(\$28,795,722)	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
4400 Lottery Funds Ltd	(28,795,722)	(28,795,722)	0	0.00%
3400 Other Funds Ltd	(5,180,000)	(5,180,000)	0	0.00%
6400 Federal Funds Ltd	(254,049)	(254,049)	0	0.00%
TOTAL REVENUE CATEGORIES	(\$34,229,771)	(\$34,229,771)	\$0	0.00%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	(28,795,722)	(28,795,722)	0	0.00%
3400 Other Funds Ltd	(5,180,000)	(5,180,000)	0	0.00%
6400 Federal Funds Ltd	(254,049)	(254,049)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$34,229,771)	(\$34,229,771)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(3,000)	(3,000)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(90,000)	(90,000)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(20,000)	(20,000)	0	0.00%
4175 Office Expenses				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(2,099)	(2,099)	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	284	284	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(40,000)	(40,000)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(138,000)	(138,000)	0	0.00%
4300 Professional Services				
4400 Lottery Funds Ltd	(19,600)	(19,600)	0	0.00%
6400 Federal Funds Ltd	(15,000)	(15,000)	0	0.00%
All Funds	(34,600)	(34,600)	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	(1,500)	(1,500)	0	0.00%
4325 Attorney General				
4400 Lottery Funds Ltd	(14,700)	(14,700)	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	(450)	(450)	0	0.00%
4425 Facilities Rental and Taxes				
6400 Federal Funds Ltd	(4,000)	(4,000)	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
4400 Lottery Funds Ltd	(50,666)	(50,666)	0	0.00%
3400 Other Funds Ltd	(120,000)	(120,000)	0	0.00%
All Funds	(170,666)	(170,666)	0	0.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	(1,960)	(1,960)	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	(86,642)	(86,642)	0	0.00%
3400 Other Funds Ltd	(180,000)	(180,000)	0	0.00%
6400 Federal Funds Ltd	(254,049)	(254,049)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$520,691)	(\$520,691)	\$0	0.00%
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	(4,849,200)	(4,849,200)	0	0.00%
6030 Dist to Non-Gov Units				
4400 Lottery Funds Ltd	(7,491,478)	(7,491,478)	0	0.00%
3400 Other Funds Ltd	(5,000,000)	(5,000,000)	0	0.00%
All Funds	(12,491,478)	(12,491,478)	0	0.00%
6050 Dist to Non-Profit Organizations				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(20,012,000)	(20,012,000)	0	0.00%
6603 Spc Pmt to Agriculture, Dept of				
4400 Lottery Funds Ltd	(4,729)	(4,729)	0	0.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	(32,357,407)	(32,357,407)	0	0.00%
3400 Other Funds Ltd	(5,000,000)	(5,000,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$37,357,407)	(\$37,357,407)	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	(32,444,049)	(32,444,049)	0	0.00%
3400 Other Funds Ltd	(5,180,000)	(5,180,000)	0	0.00%
6400 Federal Funds Ltd	(254,049)	(254,049)	0	0.00%
TOTAL EXPENDITURES	(\$37,878,098)	(\$37,878,098)	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	3,648,327	3,648,327	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	\$3,648,327	\$3,648,327	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	246,993	246,993	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	221,140	221,140	0	0.00%
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TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	576,164	544,615	(31,549)	(5.48%)
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TRANSFERS IN

4400 Lottery Funds Ltd	576,164	544,615	(31,549)	(5.48%)
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TOTAL TRANSFERS IN	\$576,164	\$544,615	(\$31,549)	(5.48%)
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	576,164	544,615	(31,549)	(5.48%)
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3400 Other Funds Ltd	246,993	246,993	0	0.00%
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6400 Federal Funds Ltd	221,140	221,140	0	0.00%
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TOTAL REVENUE CATEGORIES	\$1,044,297	\$1,012,748	(\$31,549)	(3.02%)
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AVAILABLE REVENUES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	576,164	544,615	(31,549)	(5.48%)
3400 Other Funds Ltd	246,993	246,993	0	0.00%
6400 Federal Funds Ltd	221,140	221,140	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,044,297	\$1,012,748	(\$31,549)	(3.02%)

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

4400 Lottery Funds Ltd	9,314	9,314	0	0.00%
3400 Other Funds Ltd	2,110	2,110	0	0.00%
All Funds	11,424	11,424	0	0.00%

4125 Out of State Travel

4400 Lottery Funds Ltd	16,100	16,100	0	0.00%
3400 Other Funds Ltd	709	709	0	0.00%
All Funds	16,809	16,809	0	0.00%

4150 Employee Training

4400 Lottery Funds Ltd	1,270	1,270	0	0.00%
3400 Other Funds Ltd	319	319	0	0.00%
All Funds	1,589	1,589	0	0.00%

4175 Office Expenses

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	2,744	2,744	0	0.00%
3400 Other Funds Ltd	1,199	1,199	0	0.00%
All Funds	3,943	3,943	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	2,080	2,080	0	0.00%
3400 Other Funds Ltd	1,426	1,426	0	0.00%
All Funds	3,506	3,506	0	0.00%
4225 State Gov. Service Charges				
4400 Lottery Funds Ltd	172,810	146,133	(26,677)	(15.44%)
3400 Other Funds Ltd	95,260	83,295	(11,965)	(12.56%)
6400 Federal Funds Ltd	81	62	(19)	(23.46%)
All Funds	268,151	229,490	(38,661)	(14.42%)
4250 Data Processing				
4400 Lottery Funds Ltd	108	108	0	0.00%
3400 Other Funds Ltd	1,947	1,947	0	0.00%
All Funds	2,055	2,055	0	0.00%
4275 Publicity and Publications				
4400 Lottery Funds Ltd	1,762	1,762	0	0.00%
3400 Other Funds Ltd	2,168	2,168	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	3,930	3,930	0	0.00%
4300 Professional Services				
4400 Lottery Funds Ltd	19,264	19,264	0	0.00%
3400 Other Funds Ltd	48,836	48,836	0	0.00%
6400 Federal Funds Ltd	3,908	3,908	0	0.00%
All Funds	72,008	72,008	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	1,518	1,518	0	0.00%
4325 Attorney General				
4400 Lottery Funds Ltd	16,741	11,869	(4,872)	(29.10%)
3400 Other Funds Ltd	9,884	1,420	(8,464)	(85.63%)
6400 Federal Funds Ltd	1,890	1,340	(550)	(29.10%)
All Funds	28,515	14,629	(13,886)	(48.70%)
4350 Dispute Resolution Services				
3400 Other Funds Ltd	6,799	6,799	0	0.00%
4375 Employee Recruitment and Develop				
4400 Lottery Funds Ltd	160	160	0	0.00%
3400 Other Funds Ltd	97	97	0	0.00%
All Funds	257	257	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	1,695	1,695	0	0.00%
3400 Other Funds Ltd	146	146	0	0.00%
All Funds	1,841	1,841	0	0.00%
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	13,977	13,977	0	0.00%
3400 Other Funds Ltd	2,053	2,053	0	0.00%
All Funds	16,030	16,030	0	0.00%
4650 Other Services and Supplies				
4400 Lottery Funds Ltd	14	14	0	0.00%
3400 Other Funds Ltd	567	567	0	0.00%
All Funds	581	581	0	0.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	769	769	0	0.00%
3400 Other Funds Ltd	219	219	0	0.00%
All Funds	988	988	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	258,808	227,259	(31,549)	(12.19%)
3400 Other Funds Ltd	175,257	154,828	(20,429)	(11.66%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5,879	5,310	(569)	(9.68%)
TOTAL SERVICES & SUPPLIES	\$439,944	\$387,397	(\$52,547)	(11.94%)
SPECIAL PAYMENTS				
6015 Dist to Cities				
4400 Lottery Funds Ltd	10,647	10,647	0	0.00%
6400 Federal Funds Ltd	7,096	7,096	0	0.00%
All Funds	17,743	17,743	0	0.00%
6020 Dist to Counties				
4400 Lottery Funds Ltd	3,875	3,875	0	0.00%
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	10,245	10,245	0	0.00%
3400 Other Funds Ltd	8,954	8,954	0	0.00%
All Funds	19,199	19,199	0	0.00%
6030 Dist to Non-Gov Units				
4400 Lottery Funds Ltd	445,946	445,946	0	0.00%
3400 Other Funds Ltd	62,782	62,782	0	0.00%
6400 Federal Funds Ltd	118,058	118,058	0	0.00%
All Funds	626,786	626,786	0	0.00%
6050 Dist to Non-Profit Organizations				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	15,000	15,000	0	0.00%
6080 Loans Made - Other				
6400 Federal Funds Ltd	90,107	90,107	0	0.00%
6085 Other Special Payments				
4400 Lottery Funds Ltd	4,453	4,453	0	0.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	490,166	490,166	0	0.00%
3400 Other Funds Ltd	71,736	71,736	0	0.00%
6400 Federal Funds Ltd	215,261	215,261	0	0.00%
TOTAL SPECIAL PAYMENTS	\$777,163	\$777,163	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	748,974	717,425	(31,549)	(4.21%)
3400 Other Funds Ltd	246,993	226,564	(20,429)	(8.27%)
6400 Federal Funds Ltd	221,140	220,571	(569)	(0.26%)
TOTAL EXPENDITURES	\$1,217,107	\$1,164,560	(\$52,547)	(4.32%)
ENDING BALANCE				
4400 Lottery Funds Ltd	(172,810)	(172,810)	0	0.00%
3400 Other Funds Ltd	-	20,429	20,429	100.00%
6400 Federal Funds Ltd	-	569	569	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	(\$172,810)	(\$151,812)	\$20,998	12.15%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	5,036	5,036	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	391	391	0	0.00%
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TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
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TOTAL TRANSFERS IN	\$1,926	\$1,926	\$0	0.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
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3400 Other Funds Ltd	5,036	5,036	0	0.00%
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6400 Federal Funds Ltd	391	391	0	0.00%
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TOTAL REVENUE CATEGORIES	\$7,353	\$7,353	\$0	0.00%
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AVAILABLE REVENUES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
3400 Other Funds Ltd	5,036	5,036	0	0.00%
6400 Federal Funds Ltd	391	391	0	0.00%
TOTAL AVAILABLE REVENUES	\$7,353	\$7,353	\$0	0.00%

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
3400 Other Funds Ltd	4,884	4,884	0	0.00%
6400 Federal Funds Ltd	391	391	0	0.00%
All Funds	7,201	7,201	0	0.00%

4315 IT Professional Services

3400 Other Funds Ltd	152	152	0	0.00%
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SERVICES & SUPPLIES

4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
3400 Other Funds Ltd	5,036	5,036	0	0.00%
6400 Federal Funds Ltd	391	391	0	0.00%

TOTAL SERVICES & SUPPLIES

\$7,353	\$7,353	\$0	0.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	1,926	1,926	0	0.00%
3400 Other Funds Ltd	5,036	5,036	0	0.00%
6400 Federal Funds Ltd	391	391	0	0.00%
TOTAL EXPENDITURES	\$7,353	\$7,353	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	-	225,272	225,272	100.00%
6400 Federal Funds Ltd	-	(225,272)	(225,272)	100.00%
All Funds	-	-	0	0.00%

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	-	78	78	100.00%
6400 Federal Funds Ltd	-	(78)	(78)	100.00%
All Funds	-	-	0	0.00%

3220 Public Employees Retire Cont

3400 Other Funds Ltd	-	35,572	35,572	100.00%
6400 Federal Funds Ltd	-	(35,572)	(35,572)	100.00%
All Funds	-	-	0	0.00%

3230 Social Security Taxes

3400 Other Funds Ltd	-	17,234	17,234	100.00%
6400 Federal Funds Ltd	-	(17,234)	(17,234)	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	-	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	123	123	100.00%
6400 Federal Funds Ltd	-	(123)	(123)	100.00%
All Funds	-	-	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	54,948	54,948	100.00%
6400 Federal Funds Ltd	-	(54,948)	(54,948)	100.00%
All Funds	-	-	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	107,955	107,955	100.00%
6400 Federal Funds Ltd	-	(107,955)	(107,955)	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	-	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	2	2	100.00%
All Funds	-	-	0	0.00%
P.S. BUDGET ADJUSTMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(2)	(2)	100.00%
6400 Federal Funds Ltd	-	2	2	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	-	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	-	333,225	333,225	100.00%
6400 Federal Funds Ltd	-	(333,225)	(333,225)	100.00%
TOTAL PERSONAL SERVICES	-	-	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	-	333,225	333,225	100.00%
6400 Federal Funds Ltd	-	(333,225)	(333,225)	100.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	(333,225)	(333,225)	100.00%
6400 Federal Funds Ltd	-	333,225	333,225	100.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - (900,000) (900,000) 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd - (900,000) (900,000) 100.00%

TOTAL TRANSFERS IN - (\$900,000) (\$900,000) 100.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd - (900,000) (900,000) 100.00%

TOTAL REVENUE CATEGORIES - (\$900,000) (\$900,000) 100.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd - (900,000) (900,000) 100.00%

TOTAL AVAILABLE REVENUES - (\$900,000) (\$900,000) 100.00%

EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

4400 Lottery Funds Ltd - (900,000) (900,000) 100.00%

3400 Other Funds Ltd - 900,000 900,000 100.00%

All Funds - - 0 0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Analyst Adjustments
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	(900,000)	(900,000)	100.00%
3400 Other Funds Ltd	-	900,000	900,000	100.00%
TOTAL SPECIAL PAYMENTS	-	-	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	(900,000)	(900,000)	100.00%
3400 Other Funds Ltd	-	900,000	900,000	100.00%
TOTAL EXPENDITURES	-	-	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	(900,000)	(900,000)	100.00%
TOTAL ENDING BALANCE	-	(\$900,000)	(\$900,000)	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Oregon Innovation Council
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 30,000,000 - (30,000,000) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 29,350,000 29,350,000 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 30,000,000 29,350,000 (650,000) (2.17%)

TOTAL TRANSFERS IN

\$30,000,000 \$29,350,000 (\$650,000) (2.17%)

REVENUE CATEGORIES

4400 Lottery Funds Ltd 30,000,000 29,350,000 (650,000) (2.17%)

TOTAL REVENUE CATEGORIES

\$30,000,000 \$29,350,000 (\$650,000) (2.17%)

AVAILABLE REVENUES

4400 Lottery Funds Ltd 30,000,000 29,350,000 (650,000) (2.17%)

TOTAL AVAILABLE REVENUES

\$30,000,000 \$29,350,000 (\$650,000) (2.17%)

EXPENDITURES

SPECIAL PAYMENTS

6050 Dist to Non-Profit Organizations

4400 Lottery Funds Ltd 30,000,000 29,350,000 (650,000) (2.17%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Oregon Innovation Council
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	30,000,000	29,350,000	(650,000)	(2.17%)
TOTAL SPECIAL PAYMENTS	\$30,000,000	\$29,350,000	(\$650,000)	(2.17%)
EXPENDITURES				
4400 Lottery Funds Ltd	30,000,000	29,350,000	(650,000)	(2.17%)
TOTAL EXPENDITURES	\$30,000,000	\$29,350,000	(\$650,000)	(2.17%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Research Analyst
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 235,677 - (235,677) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 189,111 189,111 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 235,677 189,111 (46,566) (19.76%)

TOTAL TRANSFERS IN

\$235,677 \$189,111 (\$46,566) (19.76%)

REVENUE CATEGORIES

4400 Lottery Funds Ltd 235,677 189,111 (46,566) (19.76%)

TOTAL REVENUE CATEGORIES

\$235,677 \$189,111 (\$46,566) (19.76%)

AVAILABLE REVENUES

4400 Lottery Funds Ltd 235,677 189,111 (46,566) (19.76%)

TOTAL AVAILABLE REVENUES

\$235,677 \$189,111 (\$46,566) (19.76%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Research Analyst
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	114,984	100,611	(14,373)	(12.50%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	44	39	(5)	(11.36%)
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	18,156	15,887	(2,269)	(12.50%)
3230 Social Security Taxes				
4400 Lottery Funds Ltd	8,796	7,697	(1,099)	(12.49%)
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	69	60	(9)	(13.04%)
3270 Flexible Benefits				
4400 Lottery Funds Ltd	30,528	26,712	(3,816)	(12.50%)
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	57,593	50,395	(7,198)	(12.50%)
TOTAL OTHER PAYROLL EXPENSES	\$57,593	\$50,395	(\$7,198)	(12.50%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	5	5	100.00%
P.S. BUDGET ADJUSTMENTS				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Research Analyst
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	5	5	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$5	\$5	100.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	172,577	151,011	(21,566)	(12.50%)
TOTAL PERSONAL SERVICES	\$172,577	\$151,011	(\$21,566)	(12.50%)
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	2,500	2,500	0	0.00%
4150 Employee Training				
4400 Lottery Funds Ltd	1,100	1,100	0	0.00%
4175 Office Expenses				
4400 Lottery Funds Ltd	2,200	2,200	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	2,900	2,900	0	0.00%
4300 Professional Services				
4400 Lottery Funds Ltd	45,000	20,000	(25,000)	(55.56%)
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	5,000	5,000	0	0.00%
4700 Expendable Prop 250 - 5000				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Research Analyst
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	1,400	1,400	0	0.00%
4715 IT Expendable Property				
4400 Lottery Funds Ltd	3,000	3,000	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	63,100	38,100	(25,000)	(39.62%)
TOTAL SERVICES & SUPPLIES	\$63,100	\$38,100	(\$25,000)	(39.62%)
EXPENDITURES				
4400 Lottery Funds Ltd	235,677	189,111	(46,566)	(19.76%)
TOTAL EXPENDITURES	\$235,677	\$189,111	(\$46,566)	(19.76%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	0.88	(0.12)	(12.00%)
8280 FTE Reconciliation	-	(0.01)	(0.01)	100.00%
TOTAL AUTHORIZED FTE	1.00	0.87	(0.13)	(13.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Rural Business Development Specialist
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd	268,333	-	(268,333)	(100.00%)
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TRANSFERS IN

4400 Lottery Funds Ltd	268,333	-	(268,333)	(100.00%)
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TOTAL TRANSFERS IN	\$268,333	-	(\$268,333)	(100.00%)
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	268,333	-	(268,333)	(100.00%)
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TOTAL REVENUE CATEGORIES	\$268,333	-	(\$268,333)	(100.00%)
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	268,333	-	(268,333)	(100.00%)
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TOTAL AVAILABLE REVENUES	\$268,333	-	(\$268,333)	(100.00%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

4400 Lottery Funds Ltd	152,424	-	(152,424)	(100.00%)
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OTHER PAYROLL EXPENSES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Rural Business Development Specialist
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	44	-	(44)	(100.00%)
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	24,068	-	(24,068)	(100.00%)
3230 Social Security Taxes				
4400 Lottery Funds Ltd	11,660	-	(11,660)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	69	-	(69)	(100.00%)
3270 Flexible Benefits				
4400 Lottery Funds Ltd	30,528	-	(30,528)	(100.00%)
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	66,369	-	(66,369)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$66,369	-	(\$66,369)	(100.00%)
PERSONAL SERVICES				
4400 Lottery Funds Ltd	218,793	-	(218,793)	(100.00%)
TOTAL PERSONAL SERVICES	\$218,793	-	(\$218,793)	(100.00%)
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	15,000	-	(15,000)	(100.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Rural Business Development Specialist
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
4400 Lottery Funds Ltd	6,000	-	(6,000)	(100.00%)
4150 Employee Training				
4400 Lottery Funds Ltd	3,000	-	(3,000)	(100.00%)
4175 Office Expenses				
4400 Lottery Funds Ltd	4,000	-	(4,000)	(100.00%)
4200 Telecommunications				
4400 Lottery Funds Ltd	5,300	-	(5,300)	(100.00%)
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	2,000	-	(2,000)	(100.00%)
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	9,840	-	(9,840)	(100.00%)
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	1,400	-	(1,400)	(100.00%)
4715 IT Expendable Property				
4400 Lottery Funds Ltd	3,000	-	(3,000)	(100.00%)
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	49,540	-	(49,540)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$49,540	-	(\$49,540)	(100.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Rural Business Development Specialist
 Pkg Group: POL Pkg Type: POL Pkg Number: 103

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
4400 Lottery Funds Ltd	268,333	-	(268,333)	(100.00%)
TOTAL EXPENDITURES	\$268,333	-	(\$268,333)	(100.00%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: International Trade Promotion Capacity
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 252,103 - (252,103) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 221,932 221,932 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 252,103 221,932 (30,171) (11.97%)

TOTAL TRANSFERS IN

\$252,103 \$221,932 (\$30,171) (11.97%)

REVENUE CATEGORIES

4400 Lottery Funds Ltd 252,103 221,932 (30,171) (11.97%)

TOTAL REVENUE CATEGORIES

\$252,103 \$221,932 (\$30,171) (11.97%)

AVAILABLE REVENUES

4400 Lottery Funds Ltd 252,103 221,932 (30,171) (11.97%)

TOTAL AVAILABLE REVENUES

\$252,103 \$221,932 (\$30,171) (11.97%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: International Trade Promotion Capacity
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	138,336	121,044	(17,292)	(12.50%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	44	39	(5)	(11.36%)
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	21,843	19,113	(2,730)	(12.50%)
3230 Social Security Taxes				
4400 Lottery Funds Ltd	10,583	9,260	(1,323)	(12.50%)
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	69	60	(9)	(13.04%)
3270 Flexible Benefits				
4400 Lottery Funds Ltd	30,528	26,712	(3,816)	(12.50%)
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	63,067	55,184	(7,883)	(12.50%)
TOTAL OTHER PAYROLL EXPENSES	\$63,067	\$55,184	(\$7,883)	(12.50%)
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
4400 Lottery Funds Ltd	-	4	4	100.00%
P.S. BUDGET ADJUSTMENTS				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: International Trade Promotion Capacity
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	4	4	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	-	\$4	\$4	100.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	201,403	176,232	(25,171)	(12.50%)
TOTAL PERSONAL SERVICES	\$201,403	\$176,232	(\$25,171)	(12.50%)
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	5,000	5,000	0	0.00%
4125 Out of State Travel				
4400 Lottery Funds Ltd	35,000	30,000	(5,000)	(14.29%)
4150 Employee Training				
4400 Lottery Funds Ltd	1,000	1,000	0	0.00%
4175 Office Expenses				
4400 Lottery Funds Ltd	1,500	1,500	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	5,300	5,300	0	0.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	1,400	1,400	0	0.00%
4715 IT Expendable Property				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: International Trade Promotion Capacity
 Pkg Group: POL Pkg Type: POL Pkg Number: 104

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	1,500	1,500	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	50,700	45,700	(5,000)	(9.86%)
TOTAL SERVICES & SUPPLIES	\$50,700	\$45,700	(\$5,000)	(9.86%)
EXPENDITURES				
4400 Lottery Funds Ltd	252,103	221,932	(30,171)	(11.97%)
TOTAL EXPENDITURES	\$252,103	\$221,932	(\$30,171)	(11.97%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	0.88	(0.12)	(12.00%)
8280 FTE Reconciliation	-	(0.01)	(0.01)	100.00%
TOTAL AUTHORIZED FTE	1.00	0.87	(0.13)	(13.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Industry Competitiveness Fund
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 1,550,000 - (1,550,000) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 1,550,000 1,550,000 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 1,550,000 1,550,000 0 0.00%

TOTAL TRANSFERS IN

\$1,550,000 \$1,550,000 \$0 0.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd 1,550,000 1,550,000 0 0.00%

TOTAL REVENUE CATEGORIES

\$1,550,000 \$1,550,000 \$0 0.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd 1,550,000 1,550,000 0 0.00%

TOTAL AVAILABLE REVENUES

\$1,550,000 \$1,550,000 \$0 0.00%

EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

4400 Lottery Funds Ltd 500,000 500,000 0 0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Industry Competitiveness Fund
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6045 Dist to Comm College Districts				
4400 Lottery Funds Ltd	200,000	200,000	0	0.00%
6050 Dist to Non-Profit Organizations				
4400 Lottery Funds Ltd	850,000	850,000	0	0.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	1,550,000	1,550,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,550,000	\$1,550,000	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	1,550,000	1,550,000	0	0.00%
TOTAL EXPENDITURES	\$1,550,000	\$1,550,000	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Brownfields Recapitalization
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3200 Other Funds Non-Ltd	55,283,867	7,000,000	(48,283,867)	(87.34%)
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)
All Funds	56,170,000	7,132,499	(49,037,501)	(87.30%)

BOND SALES

3200 Other Funds Non-Ltd	55,283,867	7,000,000	(48,283,867)	(87.34%)
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)

TOTAL BOND SALES	\$56,170,000	\$7,132,499	(\$49,037,501)	(87.30%)
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REVENUE CATEGORIES

3200 Other Funds Non-Ltd	55,283,867	7,000,000	(48,283,867)	(87.34%)
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)

TOTAL REVENUE CATEGORIES	\$56,170,000	\$7,132,499	(\$49,037,501)	(87.30%)
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2000

2050 Transfer to Other

3200 Other Funds Non-Ltd	(5,283,867)	-	5,283,867	100.00%
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AVAILABLE REVENUES

3200 Other Funds Non-Ltd	50,000,000	7,000,000	(43,000,000)	(86.00%)
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Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Brownfields Recapitalization
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)
TOTAL AVAILABLE REVENUES	\$50,886,133	\$7,132,499	(\$43,753,634)	(85.98%)
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)
TOTAL SERVICES & SUPPLIES	\$886,133	\$132,499	(\$753,634)	(85.05%)
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
3200 Other Funds Non-Ltd	10,000,000	1,400,000	(8,600,000)	(86.00%)
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	40,000,000	5,600,000	(34,400,000)	(86.00%)
SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	50,000,000	7,000,000	(43,000,000)	(86.00%)
TOTAL SPECIAL PAYMENTS	\$50,000,000	\$7,000,000	(\$43,000,000)	(86.00%)
EXPENDITURES				
3200 Other Funds Non-Ltd	50,000,000	7,000,000	(43,000,000)	(86.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Brownfields Recapitalization
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	886,133	132,499	(753,634)	(85.05%)
TOTAL EXPENDITURES	\$50,886,133	\$7,132,499	(\$43,753,634)	(85.98%)
ENDING BALANCE				
3200 Other Funds Non-Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Oregon Growth Board
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 83,968 - (83,968) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 83,968 83,968 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 83,968 83,968 0 0.00%

TOTAL TRANSFERS IN

\$83,968 \$83,968 \$0 0.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd 83,968 83,968 0 0.00%

TOTAL REVENUE CATEGORIES

\$83,968 \$83,968 \$0 0.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd 83,968 83,968 0 0.00%

TOTAL AVAILABLE REVENUES

\$83,968 \$83,968 \$0 0.00%

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Oregon Growth Board
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	63,324	63,324	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	9,999	9,999	0	0.00%
3230 Social Security Taxes				
4400 Lottery Funds Ltd	4,845	4,845	0	0.00%
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	14,844	14,844	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$14,844	\$14,844	\$0	0.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	78,168	78,168	0	0.00%
TOTAL PERSONAL SERVICES	\$78,168	\$78,168	\$0	0.00%
SERVICES & SUPPLIES				
4150 Employee Training				
4400 Lottery Funds Ltd	1,100	1,100	0	0.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	2,500	2,500	0	0.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	1,000	1,000	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Oregon Growth Board
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
4400 Lottery Funds Ltd	1,200	1,200	0	0.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	5,800	5,800	0	0.00%
TOTAL SERVICES & SUPPLIES	\$5,800	\$5,800	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	83,968	83,968	0	0.00%
TOTAL EXPENDITURES	\$83,968	\$83,968	\$0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	0.50	0.50	0.00	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Innovation Initiative
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4400 Lottery Funds Ltd 3,417,376 - (3,417,376) (100.00%)

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 3,200,000 3,200,000 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd 3,417,376 3,200,000 (217,376) (6.36%)

TOTAL TRANSFERS IN

\$3,417,376 \$3,200,000 (\$217,376) (6.36%)

REVENUE CATEGORIES

4400 Lottery Funds Ltd 3,417,376 3,200,000 (217,376) (6.36%)

TOTAL REVENUE CATEGORIES

\$3,417,376 \$3,200,000 (\$217,376) (6.36%)

AVAILABLE REVENUES

4400 Lottery Funds Ltd 3,417,376 3,200,000 (217,376) (6.36%)

TOTAL AVAILABLE REVENUES

\$3,417,376 \$3,200,000 (\$217,376) (6.36%)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Innovation Initiative
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	126,648	-	(126,648)	(100.00%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	44	-	(44)	(100.00%)
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	19,998	-	(19,998)	(100.00%)
3230 Social Security Taxes				
4400 Lottery Funds Ltd	9,689	-	(9,689)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	69	-	(69)	(100.00%)
3270 Flexible Benefits				
4400 Lottery Funds Ltd	30,528	-	(30,528)	(100.00%)
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	60,328	-	(60,328)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	\$60,328	-	(\$60,328)	(100.00%)
PERSONAL SERVICES				
4400 Lottery Funds Ltd	186,976	-	(186,976)	(100.00%)
TOTAL PERSONAL SERVICES	\$186,976	-	(\$186,976)	(100.00%)
SERVICES & SUPPLIES				

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Innovation Initiative
 Pkg Group: POL Pkg Type: POL Pkg Number: 111

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
4400 Lottery Funds Ltd	5,000	-	(5,000)	(100.00%)
4125 Out of State Travel				
4400 Lottery Funds Ltd	10,000	-	(10,000)	(100.00%)
4150 Employee Training				
4400 Lottery Funds Ltd	3,000	-	(3,000)	(100.00%)
4175 Office Expenses				
4400 Lottery Funds Ltd	1,500	-	(1,500)	(100.00%)
4200 Telecommunications				
4400 Lottery Funds Ltd	2,500	-	(2,500)	(100.00%)
4300 Professional Services				
4400 Lottery Funds Ltd	2,000	-	(2,000)	(100.00%)
4400 Dues and Subscriptions				
4400 Lottery Funds Ltd	2,000	-	(2,000)	(100.00%)
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	1,400	-	(1,400)	(100.00%)
4715 IT Expendable Property				
4400 Lottery Funds Ltd	3,000	-	(3,000)	(100.00%)
SERVICES & SUPPLIES				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	30,400	-	(30,400)	(100.00%)
TOTAL SERVICES & SUPPLIES	\$30,400	-	(\$30,400)	(100.00%)
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
4400 Lottery Funds Ltd	3,200,000	3,200,000	0	0.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	3,200,000	3,200,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$3,200,000	\$3,200,000	\$0	0.00%
EXPENDITURES				
4400 Lottery Funds Ltd	3,417,376	3,200,000	(217,376)	(6.36%)
TOTAL EXPENDITURES	\$3,417,376	\$3,200,000	(\$217,376)	(6.36%)
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Transformative Technology Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 114

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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TOTAL TRANSFERS IN

-	\$5,000,000	\$5,000,000	100.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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TOTAL REVENUE CATEGORIES

-	\$5,000,000	\$5,000,000	100.00%
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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TOTAL AVAILABLE REVENUES

-	\$5,000,000	\$5,000,000	100.00%
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EXPENDITURES

SPECIAL PAYMENTS

6030 Dist to Non-Gov Units

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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SPECIAL PAYMENTS

4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Transformative Technology Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 114

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	-	\$5,000,000	\$5,000,000	100.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL EXPENDITURES	-	\$5,000,000	\$5,000,000	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: West Coast Energy Plan
 Pkg Group: POL Pkg Type: POL Pkg Number: 115

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

TOTAL TRANSFERS IN - \$200,000 \$200,000 100.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

TOTAL REVENUE CATEGORIES - \$200,000 \$200,000 100.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

TOTAL AVAILABLE REVENUES - \$200,000 \$200,000 100.00%

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

SERVICES & SUPPLIES

4400 Lottery Funds Ltd - 200,000 200,000 100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: West Coast Energy Plan
 Pkg Group: POL Pkg Type: POL Pkg Number: 115

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$200,000	\$200,000	100.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	200,000	200,000	100.00%
TOTAL EXPENDITURES	-	\$200,000	\$200,000	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Regional Solutions Community Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 116

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd	-	625,000	625,000	100.00%
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TRANSFERS IN

4400 Lottery Funds Ltd	-	625,000	625,000	100.00%
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TOTAL TRANSFERS IN

-	\$625,000	\$625,000	100.00%
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REVENUE CATEGORIES

4400 Lottery Funds Ltd	-	625,000	625,000	100.00%
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TOTAL REVENUE CATEGORIES

-	\$625,000	\$625,000	100.00%
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AVAILABLE REVENUES

4400 Lottery Funds Ltd	-	625,000	625,000	100.00%
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TOTAL AVAILABLE REVENUES

-	\$625,000	\$625,000	100.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

4400 Lottery Funds Ltd	-	344,952	344,952	100.00%
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OTHER PAYROLL EXPENSES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Regional Solutions Community Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 116

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
4400 Lottery Funds Ltd	-	132	132	100.00%
3220 Public Employees Retire Cont				
4400 Lottery Funds Ltd	-	54,468	54,468	100.00%
3230 Social Security Taxes				
4400 Lottery Funds Ltd	-	26,388	26,388	100.00%
3250 Workers Comp. Assess. (WCD)				
4400 Lottery Funds Ltd	-	207	207	100.00%
3270 Flexible Benefits				
4400 Lottery Funds Ltd	-	91,584	91,584	100.00%
OTHER PAYROLL EXPENSES				
4400 Lottery Funds Ltd	-	172,779	172,779	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$172,779	\$172,779	100.00%
PERSONAL SERVICES				
4400 Lottery Funds Ltd	-	517,731	517,731	100.00%
TOTAL PERSONAL SERVICES	-	\$517,731	\$517,731	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
4400 Lottery Funds Ltd	-	20,448	20,448	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Regional Solutions Community Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 116

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
4400 Lottery Funds Ltd	-	12,000	12,000	100.00%
4150 Employee Training				
4400 Lottery Funds Ltd	-	6,300	6,300	100.00%
4175 Office Expenses				
4400 Lottery Funds Ltd	-	9,600	9,600	100.00%
4200 Telecommunications				
4400 Lottery Funds Ltd	-	12,300	12,300	100.00%
4250 Data Processing				
4400 Lottery Funds Ltd	-	3,600	3,600	100.00%
4425 Facilities Rental and Taxes				
4400 Lottery Funds Ltd	-	29,521	29,521	100.00%
4700 Expendable Prop 250 - 5000				
4400 Lottery Funds Ltd	-	13,500	13,500	100.00%
SERVICES & SUPPLIES				
4400 Lottery Funds Ltd	-	107,269	107,269	100.00%
TOTAL SERVICES & SUPPLIES	-	\$107,269	\$107,269	100.00%
EXPENDITURES				
4400 Lottery Funds Ltd	-	625,000	625,000	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Regional Solutions Community Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 116

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	-	\$625,000	\$625,000	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.00	3.00	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Advanced Transportation Technology Center
 Pkg Group: POL Pkg Type: POL Pkg Number: 119

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd	-	1,542,202	1,542,202	100.00%
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BOND SALES

3400 Other Funds Ltd	-	1,542,202	1,542,202	100.00%
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TOTAL BOND SALES	-	\$1,542,202	\$1,542,202	100.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	-	1,542,202	1,542,202	100.00%
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TOTAL REVENUE CATEGORIES	-	\$1,542,202	\$1,542,202	100.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	-	1,542,202	1,542,202	100.00%
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TOTAL AVAILABLE REVENUES	-	\$1,542,202	\$1,542,202	100.00%
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd	-	42,202	42,202	100.00%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	-	42,202	42,202	100.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Advanced Transportation Technology Center
 Pkg Group: POL Pkg Type: POL Pkg Number: 119

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$42,202	\$42,202	100.00%
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
TOTAL SPECIAL PAYMENTS	-	\$1,500,000	\$1,500,000	100.00%
EXPENDITURES				
3400 Other Funds Ltd	-	1,542,202	1,542,202	100.00%
TOTAL EXPENDITURES	-	\$1,542,202	\$1,542,202	100.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Working Forests and Farms
 Pkg Group: POL Pkg Type: GOV Pkg Number: 502

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
3400 Other Funds Ltd	-	397,522	397,522	100.00%
All Funds	-	15,300,984	15,300,984	100.00%

BOND SALES

3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
3400 Other Funds Ltd	-	397,522	397,522	100.00%

TOTAL BOND SALES	-	\$15,300,984	\$15,300,984	100.00%
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REVENUE CATEGORIES

3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
3400 Other Funds Ltd	-	397,522	397,522	100.00%

TOTAL REVENUE CATEGORIES	-	\$15,300,984	\$15,300,984	100.00%
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AVAILABLE REVENUES

3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
3400 Other Funds Ltd	-	397,522	397,522	100.00%

TOTAL AVAILABLE REVENUES	-	\$15,300,984	\$15,300,984	100.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Working Forests and Farms
 Pkg Group: POL Pkg Type: GOV Pkg Number: 502

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	57,492	57,492	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	22	22	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	9,078	9,078	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	4,398	4,398	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	34	34	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	15,264	15,264	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	28,796	28,796	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$28,796	\$28,796	100.00%

PERSONAL SERVICES

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Working Forests and Farms
 Pkg Group: POL Pkg Type: GOV Pkg Number: 502

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	86,288	86,288	100.00%
TOTAL PERSONAL SERVICES	-	\$86,288	\$86,288	100.00%
SERVICES & SUPPLIES				
4125 Out of State Travel				
3400 Other Funds Ltd	-	1,250	1,250	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	1,100	1,100	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	2,200	2,200	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	2,900	2,900	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	800	800	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	300,984	300,984	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	2,000	2,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	311,234	311,234	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Business, Innovation, Trade

Cross Reference Number: 12300-210-00-00-00000
 Package: Working Forests and Farms
 Pkg Group: POL Pkg Type: GOV Pkg Number: 502

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$311,234	\$311,234	100.00%
SPECIAL PAYMENTS				
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	-	10,000,000	10,000,000	100.00%
6085 Other Special Payments				
3200 Other Funds Non-Ltd	-	4,903,462	4,903,462	100.00%
SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
TOTAL SPECIAL PAYMENTS	-	\$14,903,462	\$14,903,462	100.00%
EXPENDITURES				
3200 Other Funds Non-Ltd	-	14,903,462	14,903,462	100.00%
3400 Other Funds Ltd	-	397,522	397,522	100.00%
TOTAL EXPENDITURES	-	\$15,300,984	\$15,300,984	100.00%
ENDING BALANCE				
3200 Other Funds Non-Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	1	1	100.00%

**Package Comparison Report - Detail
2015-17 Biennium
Business, Innovation, Trade**

**Cross Reference Number: 12300-210-00-00-00000
Package: Working Forests and Farms
Pkg Group: POL Pkg Type: GOV Pkg Number: 502**

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

AUTHORIZED FTE

8250 Class/Unclass FTE Positions	-	0.50	0.50	100.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	5,156	5,156	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	18,178	18,178	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	18,178	18,178	0	0.00%
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TOTAL TRANSFERS IN

\$18,178	\$18,178	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	18,178	18,178	0	0.00%
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6400 Federal Funds Ltd	5,156	5,156	0	0.00%
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TOTAL REVENUE CATEGORIES

\$23,334	\$23,334	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	18,178	18,178	0	0.00%
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6400 Federal Funds Ltd	5,156	5,156	0	0.00%
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TOTAL AVAILABLE REVENUES

\$23,334	\$23,334	\$0	0.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,763	2,763	0	0.00%
6400 Federal Funds Ltd	(2,525)	(2,525)	0	0.00%
All Funds	238	238	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	2,633	2,633	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(987)	(987)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	4,409	4,409	0	0.00%
6400 Federal Funds Ltd	(2,525)	(2,525)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$1,884	\$1,884	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	12,782	12,782	0	0.00%
6400 Federal Funds Ltd	7,681	7,681	0	0.00%
All Funds	20,463	20,463	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Non-PICS Psnl Svc / Vacancy Factor
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
3400 Other Funds Ltd	17,191	17,191	0	0.00%
6400 Federal Funds Ltd	5,156	5,156	0	0.00%
TOTAL PERSONAL SERVICES	\$22,347	\$22,347	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	17,191	17,191	0	0.00%
6400 Federal Funds Ltd	5,156	5,156	0	0.00%
TOTAL EXPENDITURES	\$22,347	\$22,347	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	987	987	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	\$987	\$987	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Phase-in
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	8,000,000	8,000,000	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	8,000,000	8,000,000	0	0.00%
TOTAL REVENUE CATEGORIES	\$8,000,000	\$8,000,000	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	8,000,000	8,000,000	0	0.00%
TOTAL AVAILABLE REVENUES	\$8,000,000	\$8,000,000	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	6,000,000	6,000,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	8,000,000	8,000,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$8,000,000	\$8,000,000	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Phase-in
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	8,000,000	8,000,000	0	0.00%
TOTAL EXPENDITURES	\$8,000,000	\$8,000,000	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	(1,035,800)	(1,035,800)	0	0.00%
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0565 Lottery Bonds

3400 Other Funds Ltd	(9,849,174)	(9,849,174)	0	0.00%
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BOND SALES

3400 Other Funds Ltd	(10,884,974)	(10,884,974)	0	0.00%
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TOTAL BOND SALES	(\$10,884,974)	(\$10,884,974)	\$0	0.00%
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TRANSFERS IN

1050 Transfer In Other

3400 Other Funds Ltd	(1,458,768)	(1,458,768)	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	(1,458,768)	(1,458,768)	0	0.00%
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TOTAL TRANSFERS IN	(\$1,458,768)	(\$1,458,768)	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	(12,343,742)	(12,343,742)	0	0.00%
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TOTAL REVENUE CATEGORIES	(\$12,343,742)	(\$12,343,742)	\$0	0.00%
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AVAILABLE REVENUES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(12,343,742)	(12,343,742)	0	0.00%
TOTAL AVAILABLE REVENUES	(\$12,343,742)	(\$12,343,742)	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,034,974)	(1,034,974)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,034,974)	(1,034,974)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$1,034,974)	(\$1,034,974)	\$0	0.00%
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	(2,500,000)	(2,500,000)	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(250,000)	(250,000)	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	(6,850,000)	(6,850,000)	0	0.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	(1,708,768)	(1,708,768)	0	0.00%
SPECIAL PAYMENTS				

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(11,308,768)	(11,308,768)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$11,308,768)	(\$11,308,768)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(12,343,742)	(12,343,742)	0	0.00%
TOTAL EXPENDITURES	(\$12,343,742)	(\$12,343,742)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd 879,148 879,148 0 0.00%

BOND SALES

3400 Other Funds Ltd 879,148 879,148 0 0.00%

TOTAL BOND SALES \$879,148 \$879,148 \$0 0.00%

OTHER

0975 Other Revenues

3400 Other Funds Ltd 21,489 21,489 0 0.00%

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd 839,119 839,119 0 0.00%

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd 179,128 179,128 0 0.00%

TRANSFERS IN

3400 Other Funds Ltd 179,128 179,128 0 0.00%

TOTAL TRANSFERS IN \$179,128 \$179,128 \$0 0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
3400 Other Funds Ltd	1,079,765	1,079,765	0	0.00%
6400 Federal Funds Ltd	839,119	839,119	0	0.00%
TOTAL REVENUE CATEGORIES	\$1,918,884	\$1,918,884	\$0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,079,765	1,079,765	0	0.00%
6400 Federal Funds Ltd	839,119	839,119	0	0.00%
TOTAL AVAILABLE REVENUES	\$1,918,884	\$1,918,884	\$0	0.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	4,084	4,084	0	0.00%
6400 Federal Funds Ltd	1,198	1,198	0	0.00%
All Funds	5,282	5,282	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	1,311	1,311	0	0.00%
6400 Federal Funds Ltd	822	822	0	0.00%
All Funds	2,133	2,133	0	0.00%
4150 Employee Training				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,200	1,200	0	0.00%
6400 Federal Funds Ltd	404	404	0	0.00%
All Funds	1,604	1,604	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,626	1,626	0	0.00%
6400 Federal Funds Ltd	1,207	1,207	0	0.00%
All Funds	2,833	2,833	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	649	649	0	0.00%
6400 Federal Funds Ltd	48	48	0	0.00%
All Funds	697	697	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	141,828	120,779	(21,049)	(14.84%)
6400 Federal Funds Ltd	241	222	(19)	(7.88%)
All Funds	142,069	121,001	(21,068)	(14.83%)
4250 Data Processing				
3400 Other Funds Ltd	271	271	0	0.00%
6400 Federal Funds Ltd	112	112	0	0.00%
All Funds	383	383	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
3400 Other Funds Ltd	627	627	0	0.00%
6400 Federal Funds Ltd	1,106	1,106	0	0.00%
All Funds	1,733	1,733	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	14,918	14,918	0	0.00%
6400 Federal Funds Ltd	6,439	6,439	0	0.00%
All Funds	21,357	21,357	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	62	62	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	12,593	5,492	(7,101)	(56.39%)
6400 Federal Funds Ltd	1,492	1,058	(434)	(29.09%)
All Funds	14,085	6,550	(7,535)	(53.50%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	245	245	0	0.00%
6400 Federal Funds Ltd	154	154	0	0.00%
All Funds	399	399	0	0.00%
4400 Dues and Subscriptions				

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	424	424	0	0.00%
6400 Federal Funds Ltd	476	476	0	0.00%
All Funds	900	900	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	8,156	8,156	0	0.00%
6400 Federal Funds Ltd	1,591	1,591	0	0.00%
All Funds	9,747	9,747	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	261	261	0	0.00%
6400 Federal Funds Ltd	1,183	1,183	0	0.00%
All Funds	1,444	1,444	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	440	440	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	761	761	0	0.00%
6400 Federal Funds Ltd	1,346	1,346	0	0.00%
All Funds	2,107	2,107	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	108	108	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	189,564	161,414	(28,150)	(14.85%)
6400 Federal Funds Ltd	17,819	17,366	(453)	(2.54%)
TOTAL SERVICES & SUPPLIES	\$207,383	\$178,780	(\$28,603)	(13.79%)
SPECIAL PAYMENTS				
6015 Dist to Cities				
6400 Federal Funds Ltd	569,546	569,546	0	0.00%
6020 Dist to Counties				
6400 Federal Funds Ltd	251,754	251,754	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	455,952	455,952	0	0.00%
6040 Dist to Local School Districts				
3400 Other Funds Ltd	434,463	434,463	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	890,415	890,415	0	0.00%
6400 Federal Funds Ltd	821,300	821,300	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,711,715	\$1,711,715	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,079,979	1,051,829	(28,150)	(2.61%)

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	839,119	838,666	(453)	(0.05%)
TOTAL EXPENDITURES	\$1,919,098	\$1,890,495	(\$28,603)	(1.49%)
ENDING BALANCE				
3400 Other Funds Ltd	(214)	27,936	28,150	13,154.21%
6400 Federal Funds Ltd	-	453	453	100.00%
TOTAL ENDING BALANCE	(\$214)	\$28,389	\$28,603	13,365.89%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	644	644	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	1,498	1,498	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	1,498	1,498	0	0.00%
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TOTAL TRANSFERS IN	\$1,498	\$1,498	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	1,498	1,498	0	0.00%
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6400 Federal Funds Ltd	644	644	0	0.00%
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TOTAL REVENUE CATEGORIES	\$2,142	\$2,142	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	1,498	1,498	0	0.00%
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6400 Federal Funds Ltd	644	644	0	0.00%
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TOTAL AVAILABLE REVENUES	\$2,142	\$2,142	\$0	0.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Above Standard Inflation
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	1,492	1,492	0	0.00%
6400 Federal Funds Ltd	644	644	0	0.00%
All Funds	2,136	2,136	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	6	6	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,498	1,498	0	0.00%
6400 Federal Funds Ltd	644	644	0	0.00%
TOTAL SERVICES & SUPPLIES	\$2,142	\$2,142	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,498	1,498	0	0.00%
6400 Federal Funds Ltd	644	644	0	0.00%
TOTAL EXPENDITURES	\$2,142	\$2,142	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(6,027)	(6,027)	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
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TOTAL TRANSFERS IN

(\$18,232)	(\$18,232)	\$0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
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6400 Federal Funds Ltd	(6,027)	(6,027)	0	0.00%
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TOTAL REVENUE CATEGORIES

(\$24,259)	(\$24,259)	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
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6400 Federal Funds Ltd	(6,027)	(6,027)	0	0.00%
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TOTAL AVAILABLE REVENUES

(\$24,259)	(\$24,259)	\$0	0.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,500)	(1,500)	0	0.00%
6400 Federal Funds Ltd	(500)	(500)	0	0.00%
All Funds	(2,000)	(2,000)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(3,750)	(3,750)	0	0.00%
6400 Federal Funds Ltd	(1,250)	(1,250)	0	0.00%
All Funds	(5,000)	(5,000)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(3,000)	(3,000)	0	0.00%
6400 Federal Funds Ltd	(1,000)	(1,000)	0	0.00%
All Funds	(4,000)	(4,000)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(3,000)	(3,000)	0	0.00%
6400 Federal Funds Ltd	(1,000)	(1,000)	0	0.00%
All Funds	(4,000)	(4,000)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(300)	(300)	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Technical Adjustments
 Pkg Group: ESS Pkg Type: 060 Pkg Number: 060

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(50)	(50)	0	0.00%
All Funds	(350)	(350)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(6,682)	(6,682)	0	0.00%
6400 Federal Funds Ltd	(2,227)	(2,227)	0	0.00%
All Funds	(8,909)	(8,909)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
6400 Federal Funds Ltd	(6,027)	(6,027)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$24,259)	(\$24,259)	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(18,232)	(18,232)	0	0.00%
6400 Federal Funds Ltd	(6,027)	(6,027)	0	0.00%
TOTAL EXPENDITURES	(\$24,259)	(\$24,259)	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3200 Other Funds Non-Ltd	110,392,560	28,000,000	(82,392,560)	(74.64%)
3400 Other Funds Ltd	1,447,440	448,976	(998,464)	(68.98%)
All Funds	111,840,000	28,448,976	(83,391,024)	(74.56%)

BOND SALES

3200 Other Funds Non-Ltd	110,392,560	28,000,000	(82,392,560)	(74.64%)
3400 Other Funds Ltd	1,447,440	448,976	(998,464)	(68.98%)

TOTAL BOND SALES	\$111,840,000	\$28,448,976	(\$83,391,024)	(74.56%)
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INTEREST EARNINGS

0605 Interest Income

3200 Other Funds Non-Ltd	199,699	199,699	0	0.00%
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TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	199,699	199,699	0	0.00%
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TRANSFERS IN

3400 Other Funds Ltd	199,699	199,699	0	0.00%
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TOTAL TRANSFERS IN	\$199,699	\$199,699	\$0	0.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
3200 Other Funds Non-Ltd	110,592,259	28,199,699	(82,392,560)	(74.50%)
3400 Other Funds Ltd	1,647,139	648,675	(998,464)	(60.62%)
TOTAL REVENUE CATEGORIES	\$112,239,398	\$28,848,374	(\$83,391,024)	(74.30%)

2000

2010 Transfer Out - Intrafund

3200 Other Funds Non-Ltd	(199,699)	(199,699)	0	0.00%
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2050 Transfer to Other

3200 Other Funds Non-Ltd	(10,392,560)	-	10,392,560	100.00%
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2000

3200 Other Funds Non-Ltd	(10,592,259)	(199,699)	10,392,560	98.11%
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TOTAL 2000	(\$10,592,259)	(\$199,699)	\$10,392,560	98.11%
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AVAILABLE REVENUES

3200 Other Funds Non-Ltd	100,000,000	28,000,000	(72,000,000)	(72.00%)
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3400 Other Funds Ltd	1,647,139	648,675	(998,464)	(60.62%)
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TOTAL AVAILABLE REVENUES	\$101,647,139	\$28,648,675	(\$72,998,464)	(71.82%)
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	109,704	109,704	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	44	44	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	17,322	17,322	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	8,392	8,392	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	69	69	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	30,528	30,528	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	56,355	56,355	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$56,355	\$56,355	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	166,059	166,059	0	0.00%
TOTAL PERSONAL SERVICES	\$166,059	\$166,059	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	4,000	4,000	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	2,100	2,100	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,200	3,200	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	9,840	9,840	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,447,440	448,976	(998,464)	(68.98%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	1,500	1,500	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,481,080	482,616	(998,464)	(67.41%)
TOTAL SERVICES & SUPPLIES	\$1,481,080	\$482,616	(\$998,464)	(67.41%)
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3200 Other Funds Non-Ltd	750,000	-	(750,000)	(100.00%)
6030 Dist to Non-Gov Units				
3200 Other Funds Non-Ltd	250,000	-	(250,000)	(100.00%)
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	99,000,000	28,000,000	(71,000,000)	(71.72%)
SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	100,000,000	28,000,000	(72,000,000)	(72.00%)
TOTAL SPECIAL PAYMENTS	\$100,000,000	\$28,000,000	(\$72,000,000)	(72.00%)
EXPENDITURES				
3200 Other Funds Non-Ltd	100,000,000	28,000,000	(72,000,000)	(72.00%)
3400 Other Funds Ltd	1,647,139	648,675	(998,464)	(60.62%)
TOTAL EXPENDITURES	\$101,647,139	\$28,648,675	(\$72,998,464)	(71.82%)
ENDING BALANCE				
3200 Other Funds Non-Ltd	-	-	0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Seismic Rehabilitation Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0555 General Fund Obligation Bonds

3400 Other Funds Ltd	101,340,000	100,000,000	(1,340,000)	(1.32%)
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BOND SALES

3400 Other Funds Ltd	101,340,000	100,000,000	(1,340,000)	(1.32%)
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TOTAL BOND SALES	\$101,340,000	\$100,000,000	(\$1,340,000)	(1.32%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	101,340,000	100,000,000	(1,340,000)	(1.32%)
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TOTAL REVENUE CATEGORIES	\$101,340,000	\$100,000,000	(\$1,340,000)	(1.32%)
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AVAILABLE REVENUES

3400 Other Funds Ltd	101,340,000	100,000,000	(1,340,000)	(1.32%)
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TOTAL AVAILABLE REVENUES	\$101,340,000	\$100,000,000	(\$1,340,000)	(1.32%)
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd	1,340,000	1,408,195	68,195	5.09%
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SERVICES & SUPPLIES

3400 Other Funds Ltd	1,340,000	1,408,195	68,195	5.09%
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Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Seismic Rehabilitation Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	\$1,340,000	\$1,408,195	\$68,195	5.09%
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	30,000,000	29,564,702	(435,298)	(1.45%)
6040 Dist to Local School Districts				
3400 Other Funds Ltd	70,000,000	69,027,103	(972,897)	(1.39%)
SPECIAL PAYMENTS				
3400 Other Funds Ltd	100,000,000	98,591,805	(1,408,195)	(1.41%)
TOTAL SPECIAL PAYMENTS	\$100,000,000	\$98,591,805	(\$1,408,195)	(1.41%)
EXPENDITURES				
3400 Other Funds Ltd	101,340,000	100,000,000	(1,340,000)	(1.32%)
TOTAL EXPENDITURES	\$101,340,000	\$100,000,000	(\$1,340,000)	(1.32%)
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional Solutions
 Pkg Group: POL Pkg Type: POL Pkg Number: 117

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd - 14,260,620 14,260,620 100.00%

BOND SALES

3400 Other Funds Ltd - 14,260,620 14,260,620 100.00%

TOTAL BOND SALES - \$14,260,620 \$14,260,620 100.00%

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4400 Lottery Funds Ltd - 7,000,000 7,000,000 100.00%

TRANSFERS IN

4400 Lottery Funds Ltd - 7,000,000 7,000,000 100.00%

TOTAL TRANSFERS IN - \$7,000,000 \$7,000,000 100.00%

REVENUE CATEGORIES

4400 Lottery Funds Ltd - 7,000,000 7,000,000 100.00%

3400 Other Funds Ltd - 14,260,620 14,260,620 100.00%

TOTAL REVENUE CATEGORIES - \$21,260,620 \$21,260,620 100.00%

AVAILABLE REVENUES

4400 Lottery Funds Ltd - 7,000,000 7,000,000 100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional Solutions
 Pkg Group: POL Pkg Type: POL Pkg Number: 117

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	14,260,620	14,260,620	100.00%
TOTAL AVAILABLE REVENUES	-	\$21,260,620	\$21,260,620	100.00%
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	260,620	260,620	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	260,620	260,620	100.00%
TOTAL SERVICES & SUPPLIES	-	\$260,620	\$260,620	100.00%
SPECIAL PAYMENTS				
6085 Other Special Payments				
4400 Lottery Funds Ltd	-	7,000,000	7,000,000	100.00%
3400 Other Funds Ltd	-	14,000,000	14,000,000	100.00%
All Funds	-	21,000,000	21,000,000	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	7,000,000	7,000,000	100.00%
3400 Other Funds Ltd	-	14,000,000	14,000,000	100.00%
TOTAL SPECIAL PAYMENTS	-	\$21,000,000	\$21,000,000	100.00%

EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Regional Solutions
 Pkg Group: POL Pkg Type: POL Pkg Number: 117

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	7,000,000	7,000,000	100.00%
3400 Other Funds Ltd	-	14,260,620	14,260,620	100.00%
TOTAL EXPENDITURES	-	\$21,260,620	\$21,260,620	100.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

BOND SALES

0565 Lottery Bonds

3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
3400 Other Funds Ltd	-	326,545	326,545	100.00%
All Funds	-	10,230,007	10,230,007	100.00%

BOND SALES

3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
3400 Other Funds Ltd	-	326,545	326,545	100.00%

TOTAL BOND SALES	-	\$10,230,007	\$10,230,007	100.00%
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REVENUE CATEGORIES

3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
3400 Other Funds Ltd	-	326,545	326,545	100.00%

TOTAL REVENUE CATEGORIES	-	\$10,230,007	\$10,230,007	100.00%
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AVAILABLE REVENUES

3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
3400 Other Funds Ltd	-	326,545	326,545	100.00%

TOTAL AVAILABLE REVENUES	-	\$10,230,007	\$10,230,007	100.00%
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EXPENDITURES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	57,492	57,492	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	22	22	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	9,078	9,078	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	4,398	4,398	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	34	34	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	15,264	15,264	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	28,796	28,796	100.00%
TOTAL OTHER PAYROLL EXPENSES	-	\$28,796	\$28,796	100.00%

PERSONAL SERVICES

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	86,288	86,288	100.00%
TOTAL PERSONAL SERVICES	-	\$86,288	\$86,288	100.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	1,250	1,250	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	-	1,100	1,100	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	2,200	2,200	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	2,900	2,900	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	800	800	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	230,007	230,007	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	2,000	2,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	240,257	240,257	100.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Infrastructure Financing Authority

Cross Reference Number: 12300-300-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	-	\$240,257	\$240,257	100.00%
SPECIAL PAYMENTS				
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
SPECIAL PAYMENTS				
3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
TOTAL SPECIAL PAYMENTS	-	\$9,903,462	\$9,903,462	100.00%
EXPENDITURES				
3200 Other Funds Non-Ltd	-	9,903,462	9,903,462	100.00%
3400 Other Funds Ltd	-	326,545	326,545	100.00%
TOTAL EXPENDITURES	-	\$10,230,007	\$10,230,007	100.00%
ENDING BALANCE				
3200 Other Funds Non-Ltd	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.50	0.50	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4400 Lottery Funds Ltd	33,916	33,916	0	0.00%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	33,916	33,916	0	0.00%
TOTAL AVAILABLE REVENUES	\$33,916	\$33,916	\$0	0.00%
EXPENDITURES				
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
4400 Lottery Funds Ltd	33,916	33,916	0	0.00%
ENDING BALANCE				
4400 Lottery Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	2,510	2,510	0	0.00%
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INTEREST EARNINGS

0605 Interest Income

3400 Other Funds Ltd	28,141	28,141	0	0.00%
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	1,019	1,019	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	2,510	2,510	0	0.00%
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3400 Other Funds Ltd	29,160	29,160	0	0.00%
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TOTAL REVENUE CATEGORIES	\$31,670	\$31,670	\$0	0.00%
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AVAILABLE REVENUES

8000 General Fund	2,510	2,510	0	0.00%
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3400 Other Funds Ltd	29,160	29,160	0	0.00%
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TOTAL AVAILABLE REVENUES	\$31,670	\$31,670	\$0	0.00%
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EXPENDITURES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
8000 General Fund	2,504	2,504	0	0.00%
3400 Other Funds Ltd	4,582	4,582	0	0.00%
All Funds	7,086	7,086	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	6	6	0	0.00%
3400 Other Funds Ltd	210	210	0	0.00%
All Funds	216	216	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	2,510	2,510	0	0.00%
3400 Other Funds Ltd	4,792	4,792	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$7,302	\$7,302	\$0	0.00%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	24,578	24,578	0	0.00%
PERSONAL SERVICES				
8000 General Fund	2,510	2,510	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	29,370	29,370	0	0.00%
TOTAL PERSONAL SERVICES	\$31,880	\$31,880	\$0	0.00%
EXPENDITURES				
8000 General Fund	2,510	2,510	0	0.00%
3400 Other Funds Ltd	29,370	29,370	0	0.00%
TOTAL EXPENDITURES	\$31,880	\$31,880	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(210)	(210)	0	0.00%
TOTAL ENDING BALANCE	(\$210)	(\$210)	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
3400 Other Funds Ltd	1,145,000	1,145,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	1,145,000	1,145,000	0	0.00%
TOTAL SPECIAL PAYMENTS	\$1,145,000	\$1,145,000	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	1,145,000	1,145,000	0	0.00%
TOTAL EXPENDITURES	\$1,145,000	\$1,145,000	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(1,145,000)	(1,145,000)	0	0.00%
TOTAL ENDING BALANCE	(\$1,145,000)	(\$1,145,000)	\$0	0.00%

Package Comparison Report - Detail

Cross Reference Number: 12300-600-00-00-00000

2015-17 Biennium

Package: Phase-out Pgm & One-time Costs

Arts

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund (500,000) (500,000) 0 0.00%

BOND SALES

0565 Lottery Bonds

3400 Other Funds Ltd (1,797,055) (1,797,055) 0 0.00%

REVENUE CATEGORIES

8000 General Fund (500,000) (500,000) 0 0.00%

3400 Other Funds Ltd (1,797,055) (1,797,055) 0 0.00%

TOTAL REVENUE CATEGORIES (\$2,297,055) (\$2,297,055) \$0 0.00%

AVAILABLE REVENUES

8000 General Fund (500,000) (500,000) 0 0.00%

3400 Other Funds Ltd (1,797,055) (1,797,055) 0 0.00%

TOTAL AVAILABLE REVENUES (\$2,297,055) (\$2,297,055) \$0 0.00%

EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd (47,055) (47,055) 0 0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Arts

Cross Reference Number: 12300-600-00-00-00000
 Package: Phase-out Pgm & One-time Costs
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(47,055)	(47,055)	0	0.00%
TOTAL SERVICES & SUPPLIES	(\$47,055)	(\$47,055)	\$0	0.00%
SPECIAL PAYMENTS				
6050 Dist to Non-Profit Organizations				
8000 General Fund	(500,000)	(500,000)	0	0.00%
3400 Other Funds Ltd	(1,750,000)	(1,750,000)	0	0.00%
All Funds	(2,250,000)	(2,250,000)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(500,000)	(500,000)	0	0.00%
3400 Other Funds Ltd	(1,750,000)	(1,750,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	(\$2,250,000)	(\$2,250,000)	\$0	0.00%
EXPENDITURES				
8000 General Fund	(500,000)	(500,000)	0	0.00%
3400 Other Funds Ltd	(1,797,055)	(1,797,055)	0	0.00%
TOTAL EXPENDITURES	(\$2,297,055)	(\$2,297,055)	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%

Package Comparison Report - Detail

Cross Reference Number: 12300-600-00-00-00000

2015-17 Biennium

Package: Phase-out Pgm & One-time Costs

Arts

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	115,112	110,944	(4,168)	(3.62%)
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DONATIONS AND CONTRIBUTIONS

0905 Donations

3400 Other Funds Ltd	169,036	169,036	0	0.00%
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	18,535	18,535	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	55,086	55,086	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	115,112	110,944	(4,168)	(3.62%)
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3400 Other Funds Ltd	187,571	187,571	0	0.00%
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6400 Federal Funds Ltd	55,086	55,086	0	0.00%
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TOTAL REVENUE CATEGORIES	\$357,769	\$353,601	(\$4,168)	(1.16%)
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AVAILABLE REVENUES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	115,112	110,944	(4,168)	(3.62%)
3400 Other Funds Ltd	187,571	187,571	0	0.00%
6400 Federal Funds Ltd	55,086	55,086	0	0.00%
TOTAL AVAILABLE REVENUES	\$357,769	\$353,601	(\$4,168)	(1.16%)

EXPENDITURES

SERVICES & SUPPLIES

4100 Instate Travel

8000 General Fund	1,317	1,317	0	0.00%
3400 Other Funds Ltd	1,280	1,280	0	0.00%
6400 Federal Funds Ltd	706	706	0	0.00%
All Funds	3,303	3,303	0	0.00%

4125 Out of State Travel

8000 General Fund	77	77	0	0.00%
3400 Other Funds Ltd	135	135	0	0.00%
6400 Federal Funds Ltd	487	487	0	0.00%
All Funds	699	699	0	0.00%

4150 Employee Training

8000 General Fund	189	189	0	0.00%
3400 Other Funds Ltd	70	70	0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	259	259	0	0.00%
4175 Office Expenses				
8000 General Fund	512	512	0	0.00%
3400 Other Funds Ltd	1,368	1,368	0	0.00%
6400 Federal Funds Ltd	246	246	0	0.00%
All Funds	2,126	2,126	0	0.00%
4200 Telecommunications				
8000 General Fund	405	405	0	0.00%
3400 Other Funds Ltd	105	105	0	0.00%
All Funds	510	510	0	0.00%
4225 State Gov. Service Charges				
8000 General Fund	29,449	25,415	(4,034)	(13.70%)
3400 Other Funds Ltd	14,914	12,843	(2,071)	(13.89%)
All Funds	44,363	38,258	(6,105)	(13.76%)
4250 Data Processing				
8000 General Fund	27	27	0	0.00%
3400 Other Funds Ltd	920	920	0	0.00%
All Funds	947	947	0	0.00%
4275 Publicity and Publications				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	629	629	0	0.00%
3400 Other Funds Ltd	26,754	26,754	0	0.00%
6400 Federal Funds Ltd	39	39	0	0.00%
All Funds	27,422	27,422	0	0.00%
4300 Professional Services				
8000 General Fund	1,420	1,420	0	0.00%
3400 Other Funds Ltd	3,730	3,730	0	0.00%
6400 Federal Funds Ltd	458	458	0	0.00%
All Funds	5,608	5,608	0	0.00%
4325 Attorney General				
8000 General Fund	462	328	(134)	(29.00%)
3400 Other Funds Ltd	1,449	1,027	(422)	(29.12%)
All Funds	1,911	1,355	(556)	(29.09%)
4375 Employee Recruitment and Develop				
8000 General Fund	9	9	0	0.00%
3400 Other Funds Ltd	71	71	0	0.00%
6400 Federal Funds Ltd	123	123	0	0.00%
All Funds	203	203	0	0.00%
4400 Dues and Subscriptions				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	345	345	0	0.00%
6400 Federal Funds Ltd	176	176	0	0.00%
All Funds	521	521	0	0.00%
4425 Facilities Rental and Taxes				
8000 General Fund	1,904	1,904	0	0.00%
3400 Other Funds Ltd	358	358	0	0.00%
All Funds	2,262	2,262	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	45	45	0	0.00%
3400 Other Funds Ltd	255	255	0	0.00%
6400 Federal Funds Ltd	147	147	0	0.00%
All Funds	447	447	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	40	40	0	0.00%
3400 Other Funds Ltd	167	167	0	0.00%
All Funds	207	207	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	36,830	32,662	(4,168)	(11.32%)
3400 Other Funds Ltd	51,576	49,083	(2,493)	(4.83%)

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,382	2,382	0	0.00%
TOTAL SERVICES & SUPPLIES	\$90,788	\$84,127	(\$6,661)	(7.34%)
SPECIAL PAYMENTS				
6015 Dist to Cities				
8000 General Fund	622	622	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	24,021	24,021	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	22,127	22,127	0	0.00%
6030 Dist to Non-Gov Units				
8000 General Fund	69,326	69,326	0	0.00%
3400 Other Funds Ltd	89,847	89,847	0	0.00%
6400 Federal Funds Ltd	50,596	50,596	0	0.00%
All Funds	209,769	209,769	0	0.00%
6035 Dist to Individuals				
8000 General Fund	8,334	8,334	0	0.00%
6400 Federal Funds Ltd	2,108	2,108	0	0.00%
All Funds	10,442	10,442	0	0.00%
SPECIAL PAYMENTS				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	78,282	78,282	0	0.00%
3400 Other Funds Ltd	135,995	135,995	0	0.00%
6400 Federal Funds Ltd	52,704	52,704	0	0.00%
TOTAL SPECIAL PAYMENTS	\$266,981	\$266,981	\$0	0.00%
EXPENDITURES				
8000 General Fund	115,112	110,944	(4,168)	(3.62%)
3400 Other Funds Ltd	187,571	185,078	(2,493)	(1.33%)
6400 Federal Funds Ltd	55,086	55,086	0	0.00%
TOTAL EXPENDITURES	\$357,769	\$351,108	(\$6,661)	(1.86%)
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	2,493	2,493	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	\$2,493	\$2,493	100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	142	142	0	0.00%
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DONATIONS AND CONTRIBUTIONS

0905 Donations

3400 Other Funds Ltd	320	320	0	0.00%
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OTHER

0975 Other Revenues

3400 Other Funds Ltd	53	53	0	0.00%
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FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	46	46	0	0.00%
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REVENUE CATEGORIES

8000 General Fund	142	142	0	0.00%
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3400 Other Funds Ltd	373	373	0	0.00%
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6400 Federal Funds Ltd	46	46	0	0.00%
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TOTAL REVENUE CATEGORIES	\$561	\$561	\$0	0.00%
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AVAILABLE REVENUES

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	142	142	0	0.00%
3400 Other Funds Ltd	373	373	0	0.00%
6400 Federal Funds Ltd	46	46	0	0.00%
TOTAL AVAILABLE REVENUES	\$561	\$561	\$0	0.00%

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	142	142	0	0.00%
3400 Other Funds Ltd	373	373	0	0.00%
6400 Federal Funds Ltd	46	46	0	0.00%
All Funds	561	561	0	0.00%

SERVICES & SUPPLIES

8000 General Fund	142	142	0	0.00%
3400 Other Funds Ltd	373	373	0	0.00%
6400 Federal Funds Ltd	46	46	0	0.00%

TOTAL SERVICES & SUPPLIES

\$561	\$561	\$0	0.00%
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EXPENDITURES

8000 General Fund	142	142	0	0.00%
3400 Other Funds Ltd	373	373	0	0.00%

Package Comparison Report - Detail

Cross Reference Number: 12300-600-00-00-00000

2015-17 Biennium

Package: Above Standard Inflation

Arts

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	46	46	0	0.00%
TOTAL EXPENDITURES	\$561	\$561	\$0	0.00%
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Arts

Cross Reference Number: 12300-600-00-00-00000
 Package: Public Art Coordinators
 Pkg Group: POL Pkg Type: POL Pkg Number: 112

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3400 Other Funds Ltd	331,084	331,084	0	0.00%
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REVENUE CATEGORIES

3400 Other Funds Ltd	331,084	331,084	0	0.00%
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TOTAL REVENUE CATEGORIES	\$331,084	\$331,084	\$0	0.00%
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AVAILABLE REVENUES

3400 Other Funds Ltd	331,084	331,084	0	0.00%
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TOTAL AVAILABLE REVENUES	\$331,084	\$331,084	\$0	0.00%
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	199,776	199,776	0	0.00%
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	88	88	0	0.00%
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3220 Public Employees Retire Cont

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	31,544	31,544	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	15,282	15,282	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	138	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	61,056	61,056	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	108,108	108,108	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	\$108,108	\$108,108	\$0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	307,884	307,884	0	0.00%
TOTAL PERSONAL SERVICES	\$307,884	\$307,884	\$0	0.00%
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	5,000	5,000	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	2,200	2,200	0	0.00%
4175 Office Expenses				

Package Comparison Report - Detail
 2015-17 Biennium
 Arts

Cross Reference Number: 12300-600-00-00-00000
 Package: Public Art Coordinators
 Pkg Group: POL Pkg Type: POL Pkg Number: 112

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,400	4,400	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	5,800	5,800	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,800	2,800	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	3,000	3,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	23,200	23,200	0	0.00%
TOTAL SERVICES & SUPPLIES	\$23,200	\$23,200	\$0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	331,084	331,084	0	0.00%
TOTAL EXPENDITURES	\$331,084	\$331,084	\$0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4430 Lottery Funds Debt Svc Ltd 5,223,070 - (5,223,070) (100.00%)

1107 Tsfr From Administrative Svcs

4430 Lottery Funds Debt Svc Ltd - 4,055,452 4,055,452 100.00%

TRANSFERS IN

4430 Lottery Funds Debt Svc Ltd 5,223,070 4,055,452 (1,167,618) (22.36%)

TOTAL TRANSFERS IN \$5,223,070 \$4,055,452 (\$1,167,618) (22.36%)

REVENUE CATEGORIES

4430 Lottery Funds Debt Svc Ltd 5,223,070 4,055,452 (1,167,618) (22.36%)

TOTAL REVENUE CATEGORIES \$5,223,070 \$4,055,452 (\$1,167,618) (22.36%)

AVAILABLE REVENUES

4430 Lottery Funds Debt Svc Ltd 5,223,070 4,055,452 (1,167,618) (22.36%)

TOTAL AVAILABLE REVENUES \$5,223,070 \$4,055,452 (\$1,167,618) (22.36%)

EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

4430 Lottery Funds Debt Svc Ltd 1,705,000 785,000 (920,000) (53.96%)

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Regional & Local Infrastructure Development
 Pkg Group: POL Pkg Type: POL Pkg Number: 106

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
7150 Interest - Bonds				
4430 Lottery Funds Debt Svc Ltd	3,518,070	3,270,452	(247,618)	(7.04%)
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	5,223,070	4,055,452	(1,167,618)	(22.36%)
TOTAL DEBT SERVICE	\$5,223,070	\$4,055,452	(\$1,167,618)	(22.36%)
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Brownfields Recapitalization
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1040 Transfer In Lottery Proceeds

4430 Lottery Funds Debt Svc Ltd 3,716,798 - (3,716,798) (100.00%)

1107 Tsfr From Administrative Svcs

4430 Lottery Funds Debt Svc Ltd - 1,014,938 1,014,938 100.00%

TRANSFERS IN

4430 Lottery Funds Debt Svc Ltd 3,716,798 1,014,938 (2,701,860) (72.69%)

TOTAL TRANSFERS IN

\$3,716,798 \$1,014,938 (\$2,701,860) (72.69%)

REVENUE CATEGORIES

4430 Lottery Funds Debt Svc Ltd 3,716,798 1,014,938 (2,701,860) (72.69%)

TOTAL REVENUE CATEGORIES

\$3,716,798 \$1,014,938 (\$2,701,860) (72.69%)

AVAILABLE REVENUES

4430 Lottery Funds Debt Svc Ltd 3,716,798 1,014,938 (2,701,860) (72.69%)

TOTAL AVAILABLE REVENUES

\$3,716,798 \$1,014,938 (\$2,701,860) (72.69%)

EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

4430 Lottery Funds Debt Svc Ltd 985,000 195,000 (790,000) (80.20%)

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Brownfields Recapitalization
 Pkg Group: POL Pkg Type: POL Pkg Number: 107

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
7150 Interest - Bonds				
4430 Lottery Funds Debt Svc Ltd	2,731,798	819,938	(1,911,860)	(69.99%)
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	3,716,798	1,014,938	(2,701,860)	(72.69%)
TOTAL DEBT SERVICE	\$3,716,798	\$1,014,938	(\$2,701,860)	(72.69%)
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Seismic Rehabilitation Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	4,079,555	5,800,233	1,720,678	42.18%
REVENUE CATEGORIES				
8030 General Fund Debt Svc	4,079,555	5,800,233	1,720,678	42.18%
TOTAL REVENUE CATEGORIES	\$4,079,555	\$5,800,233	\$1,720,678	42.18%
AVAILABLE REVENUES				
8030 General Fund Debt Svc	4,079,555	5,800,233	1,720,678	42.18%
TOTAL AVAILABLE REVENUES	\$4,079,555	\$5,800,233	\$1,720,678	42.18%
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	1,370,000	1,665,000	295,000	21.53%
7150 Interest - Bonds				
8030 General Fund Debt Svc	2,709,555	4,135,233	1,425,678	52.62%
DEBT SERVICE				
8030 General Fund Debt Svc	4,079,555	5,800,233	1,720,678	42.18%
TOTAL DEBT SERVICE	\$4,079,555	\$5,800,233	\$1,720,678	42.18%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Seismic Rehabilitation Grant Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 110

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4430 Lottery Funds Debt Svc Ltd - 1,474,380 1,474,380 100.00%

TRANSFERS IN

4430 Lottery Funds Debt Svc Ltd - 1,474,380 1,474,380 100.00%

TOTAL TRANSFERS IN - \$1,474,380 \$1,474,380 100.00%

REVENUE CATEGORIES

4430 Lottery Funds Debt Svc Ltd - 1,474,380 1,474,380 100.00%

TOTAL REVENUE CATEGORIES - \$1,474,380 \$1,474,380 100.00%

AVAILABLE REVENUES

4430 Lottery Funds Debt Svc Ltd - 1,474,380 1,474,380 100.00%

TOTAL AVAILABLE REVENUES - \$1,474,380 \$1,474,380 100.00%

EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

4430 Lottery Funds Debt Svc Ltd - 485,000 485,000 100.00%

7150 Interest - Bonds

4430 Lottery Funds Debt Svc Ltd - 989,380 989,380 100.00%

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	-	1,474,380	1,474,380	100.00%
TOTAL DEBT SERVICE	-	\$1,474,380	\$1,474,380	100.00%
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4430 Lottery Funds Debt Svc Ltd	-	1,059,880	1,059,880	100.00%
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TRANSFERS IN

4430 Lottery Funds Debt Svc Ltd	-	1,059,880	1,059,880	100.00%
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TOTAL TRANSFERS IN

-	\$1,059,880	\$1,059,880	100.00%
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REVENUE CATEGORIES

4430 Lottery Funds Debt Svc Ltd	-	1,059,880	1,059,880	100.00%
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TOTAL REVENUE CATEGORIES

-	\$1,059,880	\$1,059,880	100.00%
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AVAILABLE REVENUES

4430 Lottery Funds Debt Svc Ltd	-	1,059,880	1,059,880	100.00%
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TOTAL AVAILABLE REVENUES

-	\$1,059,880	\$1,059,880	100.00%
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

4430 Lottery Funds Debt Svc Ltd	-	350,000	350,000	100.00%
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7150 Interest - Bonds

4430 Lottery Funds Debt Svc Ltd	-	709,880	709,880	100.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Oregon Infrastructure Opportunity Program
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	-	1,059,880	1,059,880	100.00%
TOTAL DEBT SERVICE	-	\$1,059,880	\$1,059,880	100.00%
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Advanced Transportation Technology Center
 Pkg Group: POL Pkg Type: POL Pkg Number: 119

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1107 Tsfr From Administrative Svcs

4430 Lottery Funds Debt Svc Ltd	-	142,820	142,820	100.00%
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TRANSFERS IN

4430 Lottery Funds Debt Svc Ltd	-	142,820	142,820	100.00%
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TOTAL TRANSFERS IN

-	\$142,820	\$142,820	100.00%
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REVENUE CATEGORIES

4430 Lottery Funds Debt Svc Ltd	-	142,820	142,820	100.00%
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TOTAL REVENUE CATEGORIES

-	\$142,820	\$142,820	100.00%
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AVAILABLE REVENUES

4430 Lottery Funds Debt Svc Ltd	-	142,820	142,820	100.00%
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TOTAL AVAILABLE REVENUES

-	\$142,820	\$142,820	100.00%
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

4430 Lottery Funds Debt Svc Ltd	-	60,000	60,000	100.00%
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7150 Interest - Bonds

4430 Lottery Funds Debt Svc Ltd	-	82,820	82,820	100.00%
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Package Comparison Report - Detail
 2015-17 Biennium
 Lottery & General Obligation Bond Debt Svc

Cross Reference Number: 12300-900-00-00-00000
 Package: Advanced Transportation Technology Center
 Pkg Group: POL Pkg Type: POL Pkg Number: 119

Description	Agency Request Budget (V-01)	Governor's Budget (Y-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	-	142,820	142,820	100.00%
TOTAL DEBT SERVICE	-	\$142,820	\$142,820	100.00%
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	-	-	\$0	0.00%

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:110-00-00 000 Shared Services/Cent

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	13,348.00				320,352	320,352
000	MENNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	4,979.00				119,496	119,496
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,306.00				247,344	247,344
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	7,170.50				344,184	344,184
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,701.00		18,482		166,342	184,824
000	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,979.00		17,924		101,572	119,496
000	MMS X1218	AA	ACCOUNTANT 4	1	1.00	24.00	6,351.00		38,106		114,318	152,424
000	MMS X7006	IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,496.00		30,586		173,318	203,904
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,542.50		54,306		307,734	362,040
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	7,343.00		38,771		137,461	176,232
000	UA C0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	2,635.00				63,240	63,240
000	UA C0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,635.00				63,240	63,240
000	UA C0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,973.00		14,303		81,049	95,352
000	UA C0118	AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,874.00				68,976	68,976
000	UA C0212	AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	3,609.00				86,616	86,616
000	UA C0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,081.00		72,972		72,972	145,944
000	UA C0864	AA	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	4,162.00				99,888	99,888
000	UA C0871	AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,571.00		109,704			109,704
000	UA C1216	AA	ACCOUNTANT 2	2	2.00	48.00	4,120.50		57,492	57,492	82,800	197,784
000	UA C1217	AA	ACCOUNTANT 3	2	2.00	48.00	4,260.50		99,888		104,616	204,504
000	UA C1218	AA	ACCOUNTANT 4	2	2.00	48.00	5,554.50		266,616			266,616
000	UA C1243	AA	FISCAL ANALYST 1	1	1.00	24.00	4,791.00				114,984	114,984
000	UA C1244	AA	FISCAL ANALYST 2	1	1.00	24.00	5,530.00		66,360	66,360		132,720
000	UA C1245	AA	FISCAL ANALYST 3	1	1.00	24.00	5,802.00		30,635		108,613	139,248
000	UA C1484	IA	INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,442.00		19,591		241,625	261,216

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:110-00-00 000 Shared Services/Cent

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1485	IA INFO SYSTEMS SPECIALIST	5	2	2.00	48.00	5,317.50	39,445		215,795	255,240
000	UA	C1488	IA INFO SYSTEMS SPECIALIST	8	1	1.00	24.00	7,855.00	28,278		160,242	188,520
000					34	34.00	816.00	5,789.32	1,003,459	123,852	3,596,777	4,724,088

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:110-00-00 113 Shared Services/Cent

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
113	MENNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER	F 2	2.00	48.00	8,917.00				428,016	428,016
113	MENNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER	G 1	1.00	24.00	10,306.00				247,344	247,344
113				3	3.00	72.00	9,380.00				675,360	675,360
				37	37.00	888.00	6,080.45		1,003,459	123,852	4,272,137	5,399,448

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 000 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	8,824.50				423,576	423,576
000	MMN X0863	AA	PROGRAM ANALYST 4	7	7.00	168.00	7,343.00				1,233,624	1,233,624
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	6,658.20		13,181		785,803	798,984
000	MMN X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	11	11.00	264.00	8,449.45		352,464		1,878,192	2,230,656
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,764.00		138,336			138,336
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	7,872.00		167,952		398,832	566,784
000	UA C0104	AA	OFFICE SPECIALIST 2	1	1.00	24.00	2,539.00				60,936	60,936
000	UA C0107	AA	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,609.00		173,232		86,616	259,848
000	UA C0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,973.00				95,352	95,352
000	UA C0862	AA	PROGRAM ANALYST 3	3	2.50	60.00	6,381.00				382,860	382,860
000	UA C0863	AA	PROGRAM ANALYST 4	3	2.50	60.00	5,582.33		172,651		168,941	341,592
000	UA C0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,691.00				160,584	160,584
000	UA C0873	AA	OPERATIONS & POLICY ANALYST 4	3	2.00	48.00	5,545.00		99,810		172,782	272,592
000	UA C1001	AA	LOAN SPECIALIST 1	1	.50	12.00	3,781.00		45,372			45,372
000	UA C1002	AA	LOAN SPECIALIST 2	2	2.00	48.00	4,982.00		159,226	79,910		239,136
000	UA C1003	AA	LOAN SPECIALIST 3	6	6.00	144.00	6,374.33		697,450	220,454		917,904
000	UA C1163	AA	ECONOMIST 3	1	1.00	24.00	5,802.00				139,248	139,248
000	UA C5247	AA	COMPLIANCE SPECIALIST 2	4	4.00	96.00	4,605.00		442,080			442,080
000				58	55.50	1332.00	6,507.46		2,461,754	300,364	5,987,346	8,749,464

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 050 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	UA	C1002	AA LOAN SPECIALIST 2		.00	.00	4,162.00		59,932	59,932-		
050	UA	C1003	AA LOAN SPECIALIST 3		.00	.00	5,741.00		165,340	165,340-		
050					.00	.00	5,214.66		225,272	225,272-		

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

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PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 102 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	UA	C1118 AA	RESEARCH ANALYST 4	1	.88	21.00	4,791.00				100,611	100,611
102				1	.88	21.00	4,791.00				100,611	100,611

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 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF
 AGENCY:12300 OREGON BUSINESS DEVEL DEPT
 SUMMARY XREF:210-00-00 104 Business, Innovation

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	.88	21.00	5,764.00				121,044	121,044
104				1	.88	21.00	5,764.00				121,044	121,044

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 109 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	UA	C0873	AA OPERATIONS & POLICY ANALYST 4		.50	12.00	5,277.00				63,324	63,324
109					.50	12.00	5,277.00				63,324	63,324

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 116 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	UA	C1098 AA	PLANNER 3	3	3.00	72.00	4,791.00				344,952	344,952
116				3	3.00	72.00	4,791.00				344,952	344,952

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:210-00-00 502 Business, Innovation

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
502	UA	C1003 AA	LOAN SPECIALIST 3	1	.50	12.00	4,791.00		57,492			57,492
502				1	.50	12.00	4,791.00		57,492			57,492
				64	61.26	1470.00	6,236.02		2,744,518	75,092	6,617,277	9,436,887

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 000 Infrastructure Finan

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	7,343.00		176,232			176,232
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,701.00		184,824			184,824
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,351.00		152,424			152,424
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,087.00		135,862	58,226		194,088
000	UA C0107	AA	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,299.66		180,090	57,486		237,576
000	UA C0435	AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,781.00		90,744			90,744
000	UA C0438	AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,381.00		153,144			153,144
000	UA C0862	AA	PROGRAM ANALYST 3	13	13.00	312.00	5,782.07		1,431,489	372,519		1,804,008
000	UA C0863	AA	PROGRAM ANALYST 4	4	4.00	96.00	6,558.25		562,152	67,440		629,592
000	UA C0870	AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	3,781.00		45,372	45,372		90,744
000	UA C1003	AA	LOAN SPECIALIST 3	3	3.00	72.00	5,854.33		385,026	36,486		421,512
000				30	30.00	720.00	5,742.90		3,497,359	637,529		4,134,888

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 106 Infrastructure Finan

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	UA	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	4,571.00		109,704			109,704
106				1	1.00	24.00	4,571.00		109,704			109,704

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2015-17

PROD FILE

AGENCY:12300 OREGON BUSINESS DEVEL DEPT

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:300-00-00 118 Infrastructure Finan

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
118	UA	C1003 AA	LOAN SPECIALIST 3		.50	12.00	4,791.00		57,492			57,492
118					.50	12.00	4,791.00		57,492			57,492
				31	31.50	756.00	5,676.53		3,664,555	637,529		4,302,084

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		4,200			4,200
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,717.00	89,208				89,208
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,701.00	184,824				184,824
000	MMN X0862	AA	PROGRAM ANALYST 3	3	3.00	72.00	6,363.33	343,123	115,037			458,160
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	6,998.00		167,952			167,952
000	MMN X0865	AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,046.00		145,104			145,104
000	MMN X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,492.00	131,808				131,808
000	UA C0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,139.00		75,336			75,336
000				9	9.00	216.00	3,261.43	748,963	507,629			1,256,592

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	UA	C0861	AA PROGRAM ANALYST 2	2	2.00	48.00	4,162.00		199,776			199,776
112				2	2.00	48.00	4,162.00		199,776			199,776
				11	11.00	264.00	3,361.50	748,963	707,405			1,456,368
				143	140.76	3378.00	5,761.80	748,963	8,119,937	836,473	10,889,414	20,594,787

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				143	140.76	3378.00	5,761.80	748,963	8,119,937	836,473	10,889,414	20,594,787

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		4,200			4,200
000	MEAHZ7016	HA	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	13,348.00				320,352	320,352
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,717.00	89,208				89,208
000	MENNZ0830	AA	EXECUTIVE ASSISTANT	1	1.00	24.00	4,979.00				119,496	119,496
113	MENNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,917.00				428,016	428,016
113	MENNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,306.00				247,344	247,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,701.00	184,824				184,824
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	4	4.00	96.00	8,824.50		176,232		670,920	847,152
000	MMN X0862	AA	PROGRAM ANALYST 3	3	3.00	72.00	6,363.33	343,123	115,037			458,160
000	MMN X0863	AA	PROGRAM ANALYST 4	8	8.00	192.00	7,299.87		167,952		1,233,624	1,401,576
000	MMN X0865	AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,046.00		145,104			145,104
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	7,170.50				344,184	344,184
104	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	8	7.88	189.00	6,807.12		216,487		1,073,189	1,289,676
000	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,979.00		17,924		101,572	119,496
000	MMN X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,492.00	131,808				131,808
000	MMN X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	11	11.00	264.00	8,449.45		352,464		1,878,192	2,230,656
000	MMS X1218	AA	ACCOUNTANT 4	1	1.00	24.00	6,351.00		38,106		114,318	152,424
000	MMS X7004	AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,764.00		138,336			138,336
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,351.00		152,424			152,424
000	MMS X7006	IA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,496.00		30,586		173,318	203,904
000	MMS X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,542.50		54,306		307,734	362,040
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	7,809.20		342,585	58,226	536,293	937,104
000	UA C0104	AA	OFFICE SPECIALIST 2	2	2.00	48.00	2,587.00				124,176	124,176
000	UA C0107	AA	ADMINISTRATIVE SPECIALIST 1	8	8.00	192.00	3,312.50		428,658	57,486	149,856	636,000
000	UA C0108	AA	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,851.30		14,303		176,401	190,704

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,874.00				68,976	68,976
000	UA	C0212 AA	ACCOUNTING TECHNICIAN 3	1	1.00	24.00	3,609.00				86,616	86,616
000	UA	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,781.00		90,744			90,744
000	UA	C0438 AA	PROCUREMENT & CONTRACT SPEC 3	2	2.00	48.00	6,231.00		226,116		72,972	299,088
112	UA	C0861 AA	PROGRAM ANALYST 2	2	2.00	48.00	4,162.00		199,776			199,776
106	UA	C0862 AA	PROGRAM ANALYST 3	17	16.50	396.00	5,816.52		1,541,193	372,519	382,860	2,296,572
000	UA	C0863 AA	PROGRAM ANALYST 4	7	6.50	156.00	6,140.00		734,803	67,440	168,941	971,184
000	UA	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	4,162.00				99,888	99,888
000	UA	C0870 AA	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	3,781.00		45,372	45,372		90,744
000	UA	C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,571.00		109,704			109,704
000	UA	C0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	6,691.00				160,584	160,584
109	UA	C0873 AA	OPERATIONS & POLICY ANALYST 4	3	2.50	60.00	5,437.80		99,810		236,106	335,916
000	UA	C1001 AA	LOAN SPECIALIST 1	1	.50	12.00	3,781.00		45,372			45,372
050	UA	C1002 AA	LOAN SPECIALIST 2	2	2.00	48.00	4,572.00		219,158	19,978		239,136
118	UA	C1003 AA	LOAN SPECIALIST 3	10	10.00	240.00	5,890.33		1,362,800	91,600		1,454,400
116	UA	C1098 AA	PLANNER 3	3	3.00	72.00	4,791.00				344,952	344,952
102	UA	C1118 AA	RESEARCH ANALYST 4	1	.88	21.00	4,791.00				100,611	100,611
000	UA	C1163 AA	ECONOMIST 3	1	1.00	24.00	5,802.00				139,248	139,248
000	UA	C1216 AA	ACCOUNTANT 2	2	2.00	48.00	4,120.50		57,492	57,492	82,800	197,784
000	UA	C1217 AA	ACCOUNTANT 3	2	2.00	48.00	4,260.50		99,888		104,616	204,504
000	UA	C1218 AA	ACCOUNTANT 4	2	2.00	48.00	5,554.50		266,616			266,616
000	UA	C1243 AA	FISCAL ANALYST 1	1	1.00	24.00	4,791.00				114,984	114,984
000	UA	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	5,530.00		66,360	66,360		132,720
000	UA	C1245 AA	FISCAL ANALYST 3	1	1.00	24.00	5,802.00		30,635		108,613	139,248
000	UA	C1484 IA	INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,542.00		19,591		241,625	261,216

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1485	IA INFO SYSTEMS SPECIALIST 5	2	2.00	48.00	5,317.50		39,445		215,795	255,240
000	UA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	7,855.00		28,278		160,242	188,520
000	UA	C5247	AA COMPLIANCE SPECIALIST 2	4	4.00	96.00	4,605.00		442,080			442,080
				143	140.76	3378.00	5,761.80	748,963	8,119,937	836,473	10,889,414	20,594,787

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				143	140.76	3378.00	5,761.80	748,963	8,119,937	836,473	10,889,414	20,594,787

01/15/15 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
 SUMMARY XREF: 110-00-00 113 Shared Services/Cent

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3014034	001252180	110-01-00-00000	113	0 PF	MENNZ7012 AA	38X 09	1	1.00	10,306.00	24.00				247,344	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01															
3014035	001252190	110-01-00-00000	113	0 PF	MENNZ7010 AA	35X 09	1	1.00	8,917.00	24.00				214,008	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01															
3014036	001252200	110-01-00-00000	113	0 PF	MENNZ7010 AA	35X 09	1	1.00	8,917.00	24.00				214,008	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01															
							113		3	3.00				675,360	
									3	3.00				675,360	

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
 SUMMARY XREF: 210-00-00 050 Business, Innovation

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS	P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3011007	001162690	210-01-00-00000	050 0 PF	UA	C1003 AA	30 09	1-		1-	1.00-	6,691.00	24.00-		32,117-	128,467-		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3011007	001162690	210-01-00-00000	050 0 PF	UA	C1003 AA	30 09	1		1	1.00	6,691.00	24.00		128,467	32,117		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3011008	001162700	210-01-00-00000	050 0 PF	UA	C1003 AA	30 02	1-		1-	1.00-	4,791.00	24.00-		22,997-	91,987-		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3011008	001162700	210-01-00-00000	050 0 PF	UA	C1003 AA	30 02	1		1	1.00	4,791.00	24.00		91,987	22,997		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3011009	001162710	210-01-00-00000	050 0 PF	UA	C1002 AA	27 02	1-		1-	1.00-	4,162.00	24.00-		19,978-	79,910-		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3011009	001162710	210-01-00-00000	050 0 PF	UA	C1002 AA	27 02	1		1	1.00	4,162.00	24.00		79,910	19,978		
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
										050	.00	.00		225,272	225,272-		

01/15/15 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
 SUMMARY XREF: 210-00-00 102 Business, Innovation

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K	
3013026	001242920	210-01-00-00000	102	0	PF	UA	C1118	AA	30	02	1	.88	4,791.00	21.00				100,611	
EST DATE: 2015/10/01			EXP DATE: 9999/01/01																
			102								1	.88		21.00				100,611	

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 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3013028	001242940	210-01-00-00000	104 0 PF	MMN X0873 AA	32 02	1	.88	5,764.00	21.00				121,044	
EST DATE: 2015/10/01			EXP DATE: 9999/01/01											
			104			1	.88		21.00				121,044	

01/15/15 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3013022	001219870	210-01-00-00000	109 0 PP	UA	C0873 AA	32	02	1-	.50-	5,277.00	12.00-				63,324-	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
3013022	001219870	210-01-00-00000	109 0 PF	UA	C0873 AA	32	02	1	1.00	5,277.00	24.00				126,648	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
									109	.50	12.00				63,324	

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3014037	001252270	210-01-00-00000	116 0 PF	UA	C1098 AA	30	02	1	1.00	4,791.00	24.00				114,984	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
3014038	001252290	210-01-00-00000	116 0 PF	UA	C1098 AA	30	02	1	1.00	4,791.00	24.00				114,984	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
3014039	001252310	210-01-00-00000	116 0 PF	UA	C1098 AA	30	02	1	1.00	4,791.00	24.00				114,984	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
			116					3	3.00			72.00			344,952	
								5	5.26			126.00	225,272	225,272-	629,931	

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 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3013029	001242950	300-01-00-00000	106 0 PF	UA C0862 AA	29 02	1	1.00	4,571.00	24.00		109,704			
EST DATE: 2015/07/01			EXP DATE: 9999/01/01											
			106			1	1.00		24.00		109,704			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3014040	001252210	300-01-00-00000	118 0 PF	UA	C1003 AA	30	02		.50	4,791.00	12.00		57,492			
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																
			118						.50		12.00		57,492			

								1	1.50		36.00		167,196			
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01/15/15 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
 SUMMARY XREF: 600-00-00 112 Arts

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
3013031	001243220	600-01-00-00000	112	0	PF	UA	C0861	AA	27	02	1	1.00	4,162.00	24.00		99,888	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
3013032	001243270	600-01-00-00000	112	0	PF	UA	C0861	AA	27	02	1	1.00	4,162.00	24.00		99,888	
EST DATE: 2015/07/01 EXP DATE: 9999/01/01																	
			112							2	2.00			48.00		199,776	
										2	2.00			48.00		199,776	
										11	11.76			282.00		592,244	225,272- 1,305,291

01/15/15 REPORT NO.: PPDPLWSBUD
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY
 AGENCY: 12300 OREGON BUSINESS DEVEL DEPT
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 PICS SYSTEM: BUDGET PREPARATION

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
						11	11.76		282.00		592,244	225,272-	1,305,291	