

Oregon Budget Basics and Process Review

Legislative Fiscal Office



Oregon's Budget Policy

Based on principles of:

- Balancing estimated revenues and proposed expenditures
- Allocating resources to achieve desired outcomes
- Measuring program outcomes and progress toward desired outcomes
- Encouraging savings and investments that reduce or avoid future costs
- Planning for the short term and the long term, using consistent assumptions on demographics and trends
- Providing accountability at all levels for meeting program outcomes



- Oregon budgets on a biennial basis (July 1st of odd-numbered year to June 30th of next odd-numbered year)
- Adjustments to a biennium's budget made by the Emergency Board (interim) or the Legislature (even-year short session, special session, or next regular session)
- Article IX, Section 4, Oregon Constitution provides budgetary authority to the Legislature



- Appropriation bills generally agency specific (House bills in 5000, Senate bills in 5500 series)
- Oregon has about 100 agencies
- Range from small (\$16,000 biennial budget) to large (\$16 billion biennial budget)
- Budget for bonding and capital construction in bills separate from agency budget bills
- Article IX, Section 7, Oregon Constitution limits appropriation bills to state current expenses (no other subject allowed)



- Budget consists of four fund types (General Fund, Lottery Funds, Other Funds, Federal Funds)
- General Fund is "fungible"
- Lottery Funds dedicated to economic development, education, parks/salmon habitat
- Other Funds and Federal Funds dedicated by law for specific purposes
- Other Funds and Federal Funds broken into limited and non-limited categories



The Legislature:

- Appropriates General Fund
- Allocates Lottery Funds
- *Limits* the expenditure of Other and Federal Funds (with an expenditure limitation)

The Department of Administrative Services:

- *Allots* an agency's appropriation or expenditure limitation (quarterly spending plan)
- *Unschedules* the portion of an agency's budget not available for expenditure



- Budget tracks expenditure categories:
 - Personal Services includes personnel costs (wages, PERS, benefits, social security, etc.)
 - Services & Supplies includes operation costs (travel, office supplies, rent, legal expenses, contracts, expendable property, etc.)
 - Special Payments includes revenue transfers and client or provider payments
 - Capital Outlay includes products with value of more than \$5,000, life of more than 2 years, used more than once



- Capital Improvement includes construction,
 remodel, improvement costs of less than \$1 million
- Major Construction/Acquisition (or Capital Construction) includes construction, remodel, improvement costs of more than \$1 million (\$3 million or more for OUS projects); established for a six-year period
- Debt Service includes principal and interest payments on bonds and certificates of participation
- Budget also tracks positions and FTE (full-time equivalent)



- Appropriation bills are the budgetary control
- Appropriation bills are session law (Oregon Laws)
- Appropriation bills are not detailed to the expenditure category level
- Appropriation bills are by fund type and may be total agency or detailed to program within agency
- Budget Reports provide information on the budget but do not have force of law
- Budget Notes are directives within the Budget Report



Budgetary Limits

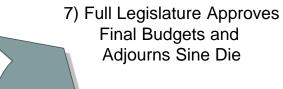
- Revenues in Excess of Estimate (ORS 291.349 and Article IX, Section 14, Constitution) or the "kicker" law; if revenue exceeds close-of-session forecast by more than 2%, all revenue above forecast is returned to taxpayers (personal; corporate now goes to K-12)
- Appropriations Limit (ORS 291.357); budget cannot exceed 8% of the projected personal income; fiduciary and business activities excluded
- Full-Time Equivalent Positions (ORS 240.185); the number of state positions cannot exceed 1.5% of the state population, counted as FTE; exemptions for elective offices and Oregon University System

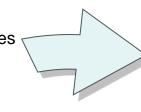


- Key Drivers of Budget Change:
 - Population Growth
 - Demographics
 - Inflation
 - Health Care Costs
 - Mandated Caseloads
 - Federal Policy Changes
 - Lawsuits
 - Initiatives
 - Rollup Costs
 - Replacement of One-Time Revenues
 - State Policy Decisions

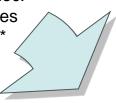


Oregon Budget Process - Session





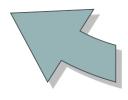
1) Governor's Rec. Budget Becomes Public Dec. 1*



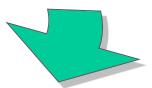
6) Full W & M beginsFinal Budget BalanceMid to Late May



5) Subcommittees meet and make recommendations To Full W & M Committee



4) Leaders and Co-Chairs Set Priorities and Timelines for Session 2) LFO AnalyzesGRB and PreparesWritten Analysis

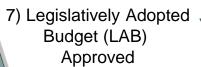


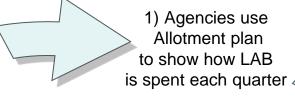
3) LFO Provides Information
And Makes
Recommendations
On Short and
Long Term Budget
Issues and Options

^{*}Required by February 1st for Newly Elected Governor



Oregon Budget Process – Two Year





6) Legislature reviews materials from Executive Branch and other sources, holds hearings, prepares balanced budget

5) ARB analyzed/ Governor's Rec. Budget (GRB) prepared In any two-year biennial budget period, adjustments to the adopted budget can be made in either of the annual sessions or by the Emergency Board 2) Agencies implement
LAB with
oversight from
LFO/DAS; tentative
budget for next
Biennium prepared

3) Agencies may request funding from Emergency Board

4) Agencies prepare Request
Budget (ARB) based
On LAB, interim action,
and instructions